

Company Focus

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Puravankara Projects (PPRO.BO)

Initiate With Buy: Leveraged Play on South India

- Strong franchise Puravankara has a strong brand and a proven record. We initiate coverage of the stock with a Buy/Medium Risk rating and a target price of Rs536, based on a 5% discount to our estimated core NAV of Rs564. We attribute a discount to the stock for the company's overdependence on Bangalore (~73% of Gross NAV) and residential projects.
- India property has potential, but challenges exist We see structural opportunities in the Indian property market, which faces near-term challenges that can be addressed by falling interest rates, lower prices or relaxation in regulations.
- What differentiates Puravankara? 1) Quality landbank of 107m sq ft, largely within the city limits of Bangalore; 2) a direct sales model, which tends to reduce speculative activity; and 3) in-house construction expertise. These factors should drive a 3-year EPS CAGR of 65%, positioning it as a quality midscale developer.
- High exposure to South India an advantage Puravankara's large exposure to Bangalore and Chennai is in our view an advantage over North India-based developers. South India appears to have lower supply risks, more reasonable property prices and lesser speculation.
- **Key risks** 1) Concentrated in Bangalore, 2) large build-out raises execution risks, and 3) price, demand and regulatory risks.

Statistical Abstract							
Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2006A	735	3.83	93.3	111.3	73.4	90.2	0.0
2007A	1,304	6.79	77.4	62.7	36.9	78.3	0.2
2008E	2,527	11.83	74.3	36.0	6.9	32.9	0.2
2009E	4,868	22.80	92.7	18.7	5.1	31.6	0.4
2010E	6,477	30.34	33.0	14.0	3.8	31.3	0.5

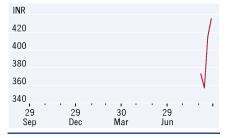
Source: Powered by dataCentral

See Appendix A-1 for Analyst Certification and important disclosures.

Initiation of coverage 🗹

Buy/Medium Risk	1M
Price (03 Oct 07)	Rs426.10
Target price	Rs536.00
Expected share price return	25.8%
Expected dividend yield	0.2%
Expected total return	26.0%
Market Cap	Rs90,940M
	US\$2,292M

Price Performance (RIC: PPRO.BO, BB: PVKP IN)



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Valuation Ratios P/E adjusted (x) 111.3 62.7 36.0 18.7 14.0 P/E reported (x) 111.3 62.7 36.0 18.7 14.0 P/BV (x) 73.4 36.9 6.9 5.1 3.8 Dividend yield (%) 0.0 0.2 0.2 0.4 0.5 Per Share Data (Rs) EFS adjusted 3.83 6.79 11.83 22.80 30.34 EPS adjusted 3.83 6.79 11.83 22.80 30.34 BVPS 5.80 11.55 61.49 82.00 11.13 NVps ordinary na na na na na na Profit & Loss (RsM) Net operating items 8 115 -32 -334 -501 Other Operating items 837 1.64.2 2.87 -333 -625 -2.15 Detrict operating items 837 1.64.2 2.87 -303 -322 Pre-tax profit 837 1.64.2 2.87 -36	Fiscal year end 31-Mar	2006	2007	2008E	2009E	2010E
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	Interest coverage (x)	12.4	110.9	11.2	19.5	27.9

For further data queries on Citigroup's full coverage universe please contact CIR Data Services Asia Pacific at CitiResearchDataServices@citigroup.com or +852-2501-2791



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We expect the market to distinguish between the large number of small and bigger developers

'Purva' looks well positioned in the midupper end of the housing market in Bangalore; its JV with Keppel Land strengthens its franchise

Direct marketing model ensures direct user sales that are more stable and potentially less speculative

South India's property market appears 1) relatively less speculative, 2) housing there is more affordable, and 3) potential supply risks are lower

We believe a 5% discount to our core NAV estimate of Rs564 is fair

Investment Strategy

Real estate development: Bright prospects amid challenges

The opportunity in India's real estate development market is structural, large and sustainable, in our view. But the sector faces some near-term challenges from affordability issues; a volume slowdown; cool-off in pricing, particularly in the residential segment; and supply risks. In this scenario, we expect the market to distinguish between the large number of small developers and the bigger players, which can manage cycles better. We see Puravankara as a quality mid-scale developer with a proven record.

Puravankara: Strong franchise, focus is residential segment

Puravankara is one of Bangalore's leading real estate developers with a strong brand Purva and a proven record. We believe its relatively long track record in the mid-upper housing segments has given it the visibility to be treated as a premium developer in quality and reliability. With the bulk of its development in the residential segment and concentrated in Bangalore, the company is taking initiatives to diversify into other asset classes and other large markets in South India. Its JV (49:51) with Keppel Land of Singapore offers scalability potential, management creditability and strengthens Purva's franchise.

Quality landbank; direct sale model the differentiator

Growth for Puravankara's residential-heavy model stems from its quality landbank of ~107m sq ft. Its clear development titles, acquired at a low cost of ~Rs100/sq ft and a large part already paid, differentiates it from other developers. We believe its competitive strength lies in some of its operating virtues: it runs primarily a direct marketing model, which ensures end-user sales that are more stable and potentially less speculative; supports its development with its own construction capabilities; has relatively high levels of in-house execution; and has a strong execution and post-delivery record.

Concentrated in the South: an advantage in current scenario

Puravankara's focus on South India, in the larger markets of Bangalore (73% of gross NAV) and Chennai (8%), is in our view an advantage over developers with a National Capital Region (NCR) bias given the current sluggish demand. We believe South India's property market appears less speculative, more affordable (house prices at Rs3,000-3,500/sq.ft), offers greater potential for capital appreciation than Gurgaon and Noida's Rs4,000-5,000/sq.ft, and carries fewer supply risks. Further, benefits of the New Master Plan and ongoing infrastructure projects in Bangalore and Chennai are still to be discounted, in our view. We expect these initiatives to enhance the development value of the company's projects in the region.

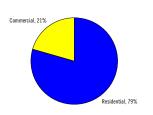
Initiating with Buy/Medium Risk and target price of Rs536

We initiate coverage with a Buy (1M) and a target price of Rs536 (5% discount to our core NAV estimate of Rs564). Although we do not put Puravankara in the league of large developers having scale, a diversified asset portfolio and a pan-India footprint, we view it as a quality developer with a proven record.

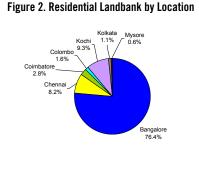
4

Plans to develop ~107m sq.ft, operating on develop-sell model

Figure 1. Puravankara Development by Segment



Source: Company Reports and CIR



Source: Company Reports and CIR

Company Strategy

- Focus on scale, leveraging on high quality landbank
- Diversifying into commercial, retail and hospitality assets but focused on the residential segment — offers a mix of mass and premium housing
- Expanding into the larger markets of South India; Bangalore-centric for now
- Direct Sales Model potentially less speculative and higher end-user sales
- JV with Keppel Land, Singapore, adds financial strength, provides scalability potential, and supports credibility.

Focus on scale

Puravankara's strategy is to increase the scale of its developments. It plans to develop ~107m sq ft and operate a develop-sell model. The company's growth stems from high quality landbank in prime locations, development rights for which are acquired and substantially paid for. Most of its developments so far have been in Bangalore in the residential space targeting the mid-upper housing segment. The company expects to expand on this platform and has entered the premium segment. While its primary focus remains the residential segment, it is looking to diversify across other asset classes as well.

Diversifying across asset classes, but residential-heavy model

Puravankara has a residential-heavy model with a mix of mass (2/BHK apartments) and premium housing (3/4 BHK), accounting for ~79% of total development portfolio. However, the company is taking initiatives to diversify to other asset classes such as commercial/IT Parks/IT SEZs (21%) and hotels. This should help the company de-risk its business model and take advantage of growth potential in real estate development across other asset classes.

Residential segment — the mainstay

The residential segment has been the mainstay for Puravankara, but it is expanding in newer segments. Given its large-scale plans to develop ~85m sq ft over the next 5-6 years, the housing segment will likely remain the company's most important earnings contributor. Puravankara's developments have been visible and have strengthened the Purva brand. The company has ~14m sq ft under construction, of which ~91% are residential projects and ~57% pre-sold.

Bangalore remains a core residential market for Puravankara, accounting for 73% of Puravankara's Gross NAV based on our estimates. The company is among the beneficiaries of Bangalore's Draft Master Plan 2015, which has increased enhanced FAR (Floor Area Ratio) to a maximum of 3.25 and, in special cases, to 4.00. This change has increased Puravankara's development volumes by ~16m sq ft (15% of its total portfolio). The key elements of Puravankara's residential strategy are: 1) position the company as a reputed brand in the mass-premium housing segment; 2) expand presence in the other large markets of South India; and 3) focus on locations within the city limits,

Plans to develop ~22m sq ft

Exploring various options to enter into strategic alliances — plans to build hotels (~750 rooms)

Expanding presence into growth cities, particularly in South India — Chennai, Kochi and Mysore rather than on the outskirts. This should differentiate the company from other developers.

Commercial segment — a recent entrant

Puravankara is a new entrant to the commercial segment. It plans to develop ~22m sq ft of commercial/IT Parks/IT SEZs and retail mall space. We expect commercial developments to be a large segment of Puravankara's development portfolio over the next few years. These segments, in our view, offer growth, relatively higher yields with greater price flexibility and are less sensitive to interest rates than the residential segment. We expect good infrastructure connectivity to drive rental/capital values for these assets.

The company is likely to follow a combination of asset sale and a lease strategy for this segment. Most of the commercial development is likely to come on the market only in 2009-10E. Factoring this, we have not built in high revenues from this segment. However, in our NAV estimates, we have assumed a capitalization model for valuing the commercial assets.

Hospitality — plans under way

Puravankara has large plans for entering the hospitality business. Encouraged by the demand for quality hotels and growth in business/tourist traffic, the company plans to build hotels (~750 rooms). This is likely to be spread across key cities Kochi, Chennai and Bangalore. It is exploring various options to enter into strategic alliances with some major international hotel chains for development/management of hotel properties. With these initiatives still at a preliminary stage, we do not expect any major contributions to earnings in the near term.

Widening footprint, Bangalore-centric for now

Puravankara is widening its footprint beyond Bangalore, though in a measured way, by initially expanding into growth cities, particularly in South India. It focus cities include Chennai, Kochi, Mysore and Coimbatore. The company believes these cities offer stable demand and relatively affordable prices. It has also acquired land in Colombo, Sri Lanka for developing a luxury residential project. Puravankara's strategy differs from developers' models with a North India bias, which have sought to go pan-India.

Figure 3. Puravankara Total Development Plan (Million sq. ft.) by Location and Segment

	Residential	Commercial	Total
Bangalore	64.84	13.46	78.30
Chennai	6.99	2.02	9.01
Coimbatore	2.36	0.00	2.36
Colombo	1.38	0.00	1.38
Hyderabad	0.00	0.40	0.40
Kochi	7.86	5.25	13.12
Kolkata	0.94	0.00	0.94
Mysore	0.52	0.78	1.30
Total	84.89	21.91	106.80

Limited use of agents for selling inventory tends to keep sales stable and reduces speculation

Puravankara should gain from the structure, scale and opportunity offered by the venture

Direct sales model — a differentiator

Puravankara has a direct sales model that we think is among the more resilient models in the industry. It is organized as an in-house function with limited sales through sales agents. The company has its own sales offices at various locations in India and the UAE, and has representatives in the US and the UK.

The limited use of agents for selling inventory tends to keep sales stable and less speculative in nature. The company takes a relatively higher upfront payment at the time of booking, suggesting a higher proportion of sales to endusers than to investors. We believe this unique marketing model differentiates Puravankara from the pack and provides 1) high transaction transparency, 2) relatively lower price volatility and 3) shorter cash-flow cycles than its peers. However, risks to this model could be slower sales when the market is sluggish.

JV with Keppel Land; adds scale, credibility

Puravankara has built one of the first few operational FDIs in the Indian real estate sector. It has entered into a JV with Keppel Land (a subsidiary of Keppel Corp., a company that is owned by Temasek Holdings). Keppel Land controls the venture with a 51% stake, and Puravankara owns the balance. While this is not an exclusive deal, and Keppel Land could enter into similar arrangements with other developers, we believe the tie-up with Keppel Land is a significant step forward. The JV has 2 projects in Bangalore and one in Kolkata — all in the construction stage, positioning itself at the higher end. We expect the venture to provide scalability and financial muscle to bid jointly for larger projects at a later date. This also reflects positively on management credibility and strengthens to Puravankara's franchise.

Focused approach, and strong and long track record distinguish the Purva brand

The bulk of its landbank is in Bangalore with clear development titles, acquired at low costs and substantially paid for

South India bias has advantages over developers with a focus on North India in the current sluggish environment

Competitive Positioning

Experienced developer...focused and visible

Puravankara has over two decades of experience in real estate development in Bangalore. Its relatively long history has built up a strong reputation for its brand 'Purva' as a reliable and quality developer. The company's relatively transparent processes and dealings, and good track record stand out in an industry that is still largely unorganized with continued developer defaults and gaps between product promises and delivery. The company's ability to charge a premium for its properties over peers is in our view a testimony of its strong brand equity.

Quality landbank — reasonable scale

Puravankara's landbank has a reasonable size, built up in the past few years. The bulk of this landbank is in Bangalore, closer to the city limits rather than in the outskirts. More importantly, the company has clear development titles (the bulk is directly held) all acquired at very low costs of ~Rs100/sq.ft. Further, a large part of the land cost is fully paid, with the outstanding amount at only ~Rs630m. Its recent acquisitions have been in relatively larger growth cities in the South, where prices are more reasonable and demand relatively sustainable. We believe its ability to hold land in an environment of spiraling land prices has strengthened its competitive positioning. We expect the company to further expand its land holdings and scale.

South-centric — an advantage

We believe Puravankara's concentration in South India, particularly in the residential markets of Bangalore (73%), Chennai (8%), Kochi (12%) and Mysore will provide advantages over developers with a North bias, particularly the NCR, in the current sluggish demand environment. In our view the southern market is 1) less speculative, 2) house prices at Rs3,000-3,500/sq ft are more affordable than Gurgaon's and Noida's Rs4,000-5,000/sq ft, and 3) potential supply risks are relatively lower. Further, we believe benefits of the New Master Plan (Annexure III) and ongoing infrastructure projects in Bangalore (see Annexure I) and Chennai as triggers that are still to be discounted. We expect these initiatives to enhance development value of the company's projects in the region.

Integrated model: in-house construction expertise, direct sales channel

The company's in-house construction expertise and a direct marketing channel differentiate its business model from those of other developers. We believe this ensures consistent quality standards, better control on execution and delivery schedule for projects. Further, Puravankara's direct selling model targets end-users, which we think will keep speculative activity low and provide the company with a more stable demand outlook for launching new projects. This approach should help in keeping profits stable.

Residential sales to drive near-term revenues; contribution from commercial business back-ended

Financials

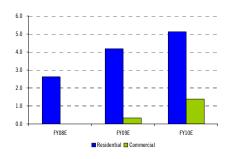
Rapid growth forecast for revenues and earnings

Given the company's large development plans, we expect rapid growth in Puravankara's revenues. This will likely be dominated by the residential segment in the near-term, while revenue contribution of commercial asset sale/lease is expected to be more back-ended. With the hotel business still to take off, we have not factored any revenues from this vertical in our estimates.

Figure 4. Consolidated Revenue Mix, FY08E-10E (Rs in Millions)

	FY08E	FY09E	FY10E
-Residential	8,585	13,845	16,891
-Commercial		1,424	5,627
Revenue from Projects	8,585	15,269	22,518
Rental Income	23	25	28
Income from Interiors	6	6	7
Total Revenues	8,613	15,301	22,553
Source: Citi Investment Research estimate	es		

Figure 5. Sales Volumes Recognized (M sq ft)



Source: Citi Investment Research estimates

We forecast exponential growth in Puravankara's profitability, with an earnings CAGR of 65% in FY07-10E. This would likely be driven by a significant increase in volumes and higher prices, primarily on residential projects already pre-sold but now being recognized as revenues; quite a few projects are in the critical second or third year of completion. Further, lower tax rates of 12.5% in FY08-09E on the back of tax benefits under Section 80 IB for some of Puravankara's housing projects would also contribute toward this growth. The new businesses, however, are likely to contribute to earnings over a slightly longer time horizon. The company's initiatives to operate on a percentage completion method for all projects should boost profitability.

Figure 6. Puravankara Income Statement, FY06-10E (Rs in Millions)

Year to 31 Mar	FY06	FY07	FY08E	FY09E	FY10E
Total Revenues	2,797.0	4,168.6	8,613.4	15,300.9	22,553.3
YoY Growth (%)	85%	49%	107%	78%	47%
EBITDA	894.1	1,360.8	3,204.2	5,906.1	9,005.4
Margin (%)	32%	33%	37%	39%	40%
Depreciation & Amortization	(3.1)	(25.3)	(31.6)	(39.5)	(47.3)
Other income	7.2	0.0	0.0	0.0	0.0
EBIT	898.1	1,335.6	3,172.6	5,866.7	8,958.0
Interest income(expense)	(72.0)	(12.3)	(285.2)	(303.1)	(322.4)
Profit before tax	826.1	1,323.3	2,887.5	5,563.5	8,635.6
Tax	(70.7)	(172.4)	(360.9)	(695.4)	(2,158.9)
Profit after tax	755.4	1,150.9	2,526.5	4,868.1	6,476.7
Min Int & Share of Ass	11.0	140.1	0.0	0.0	0.0
Adj PAT	766.4	1,291.0	2,526.5	4,868.1	6,476.7
Extra-ordinary Items	(31.4)	13.0	0.0	0.0	0.0
Reported Net Income	735.0	1,304.0	2,526.5	4,868.1	6,476.7
Source: Company Reports and Citi Ir	ivestment Resea	rch estimates			

Key risk to earnings

Risks to earnings would mainly arise from projects not being completed on time, price risks given the building supply and demand risks in the particular segment that the property is available for sale.

EBITDA margins: Consistent and sustainable

Puravankara's margins have consistently been around 32-33% over the past four years. We expect EBITDA margins in the 37-40% range in FY07E-10E – supported by recent gains in property prices and some efficiency from its inhouse construction background. Puravankara's margins appear more sustainable over the longer term as it continues to acquire land at attractive prices. If property prices reversed, its margins could come under lesser pressure than those of its peers given its low land acquisition prices.

Strong balance sheet

Puravankara's recent primary offering has provided it with strong cash reserves of Rs5.8bn. This has significantly de-leveraged the company's balance sheet with a debt/equity of 0.36x in FY08E vs. its high gearing of 3.0x in FY07. More importantly, these cash reserves and de-leveraged balance sheet come at a time when the real estate sector is facing severe funding constraints. However, if management continues to invest heavily in land, or hold properties, leverage levels could well go higher.

Figure 7. Puravankara — Balance Sheet, FY06-10E (Rs in Millions)

As at 31 Mar	FY06	FY07	FY08E	FY09E	FY10E
Source of Funds					
Equity Share Capital	80.0	960.1	1,067.4	1,067.4	1,067.4
Reserves	1,034.2	1,257.5	12,060.2	16,608.1	22,657.9
Net Worth	1,114.2	2,217.6	13,127.6	17,675.5	23,725.3
Deferred Liability	1.4	10.7	10.7	10.7	10.7
Long Term Debt	1,530.0	5,639.2	3,518.6	3,695.0	3,880.3
Short Term Debt	91.9	1,121.9	1,234.0	1,357.4	1,493.2
Total Debt	1,622.0	6,761.1	4,752.6	5,052.4	5,373.4
Capital Employed	2,737.5	8,989.4	17,890.9	22,738.6	29,109.4
Application of Funds					
Gross Block	211.2	443.2	450.3	458.1	466.7
Depreciation	36.0	61.2	92.8	132.2	179.6
Net Fixed Assets	175.2	381.9	357.5	325.9	287.1
Capital WIP	0.0	7.1	7.8	8.6	9.5
Investments	231.4	371.5	390.1	409.6	430.0
Inventories	5,036.7	10,153.5	15,934.8	20,656.2	27,064.0
Sundry Debtors	446.4	458.8	516.8	765.0	1,353.2
Other Current Assets	1,185.9	2,296.1	2,436.7	2,714.3	2,963.4
Cash and Bank	444.2	373.7	5,517.4	6,576.3	8,128.8
Current Assets	7,113.2	13,282.1	24,405.7	30,711.9	39,509.4
Current Liabilities	(4,782.2)	(5,053.2)	(7,270.2)	(8,717.3)	(11,126.5)
Net Current Assets	2,331.0	8,228.9	17,135.6	21,994.6	28,382.8
Total Net Assets	2,737.5	8,989.4	17,890.9	22,738.6	29,109.4
Source: Company Reports a	nd Citi Investment	Research estima	tes		

We estimate EBITDA margins to be in the 37-40% range in FY07-10E

Strong balance sheet with 0.36x debt-toequity ratio

Large Opportunity Amid Challenges

- We believe India's real estate opportunity is structural, large and sustainable
- Near-term challenges significant slowdown in transaction activity, some cool-off in property prices and potential supply risks
- In the current environment, we believe South India is a better market than North India on price environment, demand potential, benefits from on-going infrastructure and supply risks
- What if the IT/ITES industry faces a slowdown?

Structurally, a large development opportunity

The Indian real estate development opportunity is large and will last a long while, in our view. The drivers are a severe housing shortage, economic momentum creating new demand, favorable demographics supported by a fastevolving financial system and rising household aspirations. While structurally we see a large development opportunity, we believe the sector is in for some cyclical pain in the near-term.

Near-term challenges....

There is some consensus that interest rates are peaking or are likely to fall 25-50bps over the next few months. However, sustained high mortgage rates of ~10%-plus (vs. lower residential rental yields of 2-5%) with high prices for residential apartments across cities appear to have damaged near-term affordability. We understand from our channel checks that developers are finding it difficult to pre-sell residential projects in the face of high monthly installments. Declining growth in mortgage loans also indicates a similar trend.

Significant slowdown, particularly in residential volumes

Real estate agents suggest that home buyers are staying away from prelaunches. This is backed by: a) the mortgage portfolios of most banks showing a significant slowdown, suggesting volumes are down; and b) independent agents are fairly consistent about the sharp slowdown in transaction levels. Until recently, projects being pre-sold much before the start of construction was the norm. However, with affordability now hit, buyers prefer to postpone purchases. Lower pre-sales are forcing developers to push back the launch of projects. The slowdown in volumes has also prompted some developers to change the mix of their township projects. Taking into account the lower affordability of end-users, residential complexes that were earlier designed to have only 4-5 bedroom apartments are now being redesigned to include 2-3 bedroom apartments.

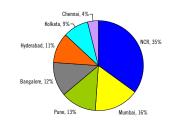
Some cool-off in property prices

With affordability on the decline and a slowdown in the level of actual transactions, property prices are cooling off, largely in the residential segment absolute prices are coming down by 5-20%, developers are offering freebies and flexible funding options are being made available. In our view, this will be more pronounced in pockets, where build-out planned was aggressive and the speculative interest of investors was high.

With affordability hit, buyers now prefer to postpone purchases

Softness in prices expected in the nearterm Corporates have better ability to absorb the impact of high rentals and interest rates than individuals





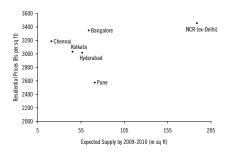
Source: Knight Frank, CIR

Figure 9. Comp. of NCR vs. Key South cities

	Delhi/NCR	Bangalore	Chennai
No. of IT/ITES Firms	633	978	427
Talent Pool	282,708	341,374	181,528
Resource Pool	37,870	38,130	34,205
No. of Higher Education Institutes Residential Supply by 2009-10E(m sqft)	315 191.4	445 64	162 20.8
Source: TrammellCrow	wMeghraj,	Knight Fra	nk

Figure 10. Avg Residential Prices vs. Expected

Supply by 2009-10E (across key regions)





The outlook for commercial/IT SEZs and retail rentals is relatively better. Given the low stock of Grade A buildings, the strong demand for IT/ITES services and a growing economy, we believe commercial office space rentals are likely to hold at current levels because most of the supply is 2 years away. Further, corporates have better ability to absorb the impact of high rentals and interest rates compared to individuals. Retail, however, is also likely to witness mixed trends. While the outlook for life-style malls of large developers looks promising, one could expect some erosion in rentals for a few locations with excess supply and relatively poorly structured/organized retail malls.

Potential supply risks

Most of the real estate developers are looking for a significant ramp-up in their development business over the next 4-5 years, much higher than they have delivered so far. While execution remains a challenge for most developers, should the large developers' development plans be executed as expected, we see a potential supply glut in certain markets, especially the NCR, where we believe the build-out is aggressive. This is also substantiated by a recent Knight Frank report, which suggests the residential market will witness a supply of 530.5m sq ft by 2009-10E, a significant part (35%) of which is expected in the NCR. What, however, is very apparent is the absolute lack of data on potential supply in the market place given that it is a fairly fragmented market and there are many small and mid-sized developers.

South India appears a relatively better market

In the current environment, where supply risks are building, transaction activity has slowed and property prices are cooling, we believe the larger cities in South India such as Bangalore and Chennai are relatively better property development markets than the NCR (ex.Dellhi). This is largely due to 1) relatively higher demand potential in South given higher concentration of IT/ITES companies and higher per-capita income, 2) lower potential supply risks, 3) benefits of the New Master Plan (higher FAR – Annexure III) and on-going infrastructure projects (Metro rail, Outer ring Roads, new air port – Annexure I) are still to be discounted, and 4) South India is a relatively less speculative market.

Additionally, we believe average house prices of Rs3,000-3,500/sq ft in Bangalore and Chennai are more affordable and offer better prospects of capital appreciation compared to the average prices of Rs4,000-5,000/sq ft in Gurgaon, Noida and in the NCR (average prices of Rs3,500/sq.ft). From an investment perspective as well, we believe rental yields in Bangalore and Chennai are higher at 3-5%, compared with 2-3% in the NCR. Further, given the potential supply expected, we believe the risk of a sharp price correction in South India from current levels is relatively lower than in the North.

More so, Bangalore is the largest established hub for the IT/ITES industry, an important driver of real estate demand today; Chennai and Kochi are other emerging IT centres, which are attracting significant FDI. With Bangalore and Chennai accounting for 37% and 15% of the India's IT and BPO exports respectively, we believe there is relatively higher demand potential in South India compared to the NCR, which accounts for 17% of IT and BPO exports.

Puravankara's concentration in South to provide an advantage vs. developers with an NCR bias

We believe an IT slowdown will impact overall real estate demand across markets

We still see growth potential in South India with biotechnology, large PSUs and manufacturing activity in the region growing rapidly We believe Puravankara's concentration in South India, particularly in the residential market of Bangalore (73%), Chennai (8%), Kochi (12%) and Mysore will provide advantages over developers with a North bias, particularly the NCR.

What if IT/ITES industry faces a slowdown?

The IT/ITES industry is an important driver of real estate demand today and in event of the sector facing a significant slowdown, we could potentially see a scale-down in real estate demand. While this is likely to be more prominent in cities like Bangalore, the largest IT hub, we believe this would adversely impact overall real estate demand across markets.

We believe a large part of the potential real estate development being planned — be it residential, commercial/office or retail — is targeting the growth in the IT/ITES sector. A slowdown would dampen growth and sentiment in the real estate sector. That said, we still see solid demand potential in South India, particularly in cities like Bangalore and Chennai. There are a number of other industries that are growing at a fast pace and have contributed to the growth of these cities; we expect this trend to continue.

- Bangalore: Apart from being India's Silicon Valley, it is also an important centre for the biotechnology industry 47% of India's biotechnology companies are headquartered there. It's a very large garmenting hub and a branded retail market. It is home to several PSUs Bharat Heavy Electricals, Bharat Earth Movers, and Hindustan Aeronautics, which are all growing at a fast pace.
- Chennai: It has a significant presence in the manufacturing industry. It accounts for 30% of India's automobile and 40% of the auto-component industry. Several auto majors such as Hyundai, Ford, Mitsubishi and Ashok Leyland have their plants in an around Chennai. In addition, it is an emerging electronics/telecom centre with majors such as Nokia, Motorola, Dell, Samsung, Flextronics and Foxconn setting up plants in Sriperumbudur near Chennai.

Valuation and Risks

- Valuation benchmarks for the Indian property sector are still evolving. We believe NAV is the most appropriate valuation method; P/E multiples are more a secondary tool
- Why the 5% discount for Puravankara?
- Our target price of Rs536 is based on a 5% discount to our NAV estimate of Rs564

Valuation benchmarks, still evolving in India

Globally, there are varying benchmarks for valuing property companies. Net Asset Values (NAVs), P/E multiples and dividend yields are the most commonly used valuation methodologies for the sector. The property sector in India, from an equity market valuation perspective, is underdeveloped, and hence valuation benchmarks are still evolving. Recent listings have yet to create benchmarks, in part because of still modest disclosures and the lack of earnings estimates in the marketplace. We see this changing as the sector grows, the market widens, and as disclosures increase and become standardized. Private-equity transactions are also likely to provide some valuation support to the sector.

We believe NAV is the most appropriate valuation method as it factors in a) landbanks, b) the size of the overall development opportunity, and differences based on market segment, location, scale and spread-out-time frames; and c) Execution. P/E multiple is more of a secondary methodology, in our view. This is because the near- and medium-term earnings of the larger players in India are at super-normal levels; i.e., a large part of the gains are due to appreciation of their landbanks rather than development. In effect, the multiple would be on a gain made on a land acquisition made much earlier. This risks overstating the value as gains made on land acquisitions will moderate.

Why the 5% discount for Puravankara?

Property markets globally often trade at a discount to NAV (the calculation of NAV, however, tends to vary between regions). Markets at the earlier stages in their evolution tend to trade at premium to underlying NAVs. We would probably expect India to go through a similar cycle. Furthermore, we believe in the current challenging environment where the Indian property sector is likely in for some cyclical pain in the near-term, there is a distinction being made between tier-I developers and other developers. We expect tier-I developers to trade at premiums to NAVs, largely due to their scale, pan-India footprint and ability to manage cycles better, while mid-scale/smaller developers will likely trade at discounts.

We expect Puravankara, a quality mid-scale developer, to trade at a 5% discount to NAV. We ascribe the discount to the following: 1) Puravankara's concentration risk in Bangalore (73% of total development), where the potential supply could be large; 2) the company's residential-heavy business model, exposing its business to demand/price risks; 3) possible execution delays, given the large development; and 4) risks of slower than expected sales, given its direct sales model could push back cash flows.

We believe NAV is the most appropriate valuation method, with P/E being more of a supporting method

We see tier-I developers trading at prem. to NAVs, while mid-scale developers such as Puravankara will likely trade at a discount – a 5% discount seems fair

	DLF	Unitech	Parsvnath	Ansal
	DLF.BO	UNTE.BO	PARV.B0	ANSP.BO
CIR Rating	1M	3M	3H	3H
Current Price	893	329	365	287
Area (m sq ft)	615	490	151	195
NAV (Rs/share)	530	215	383	300
Prem/Dis to NAV	68%	53%	-5%	-4%
P/E (FY08E)	21.9	32.6	9.9	9.0
Source: Citigroup	o Invest	ment Res	earch estim	ates

Our target of Rs536 offers 26% upside

Our target price of Rs536 is based on a 5% discount to an estimated core NAV of Rs564. We believe an NAV-based valuation methodology is most appropriate for developers, as it factors the varied development projects and spread out time frame. Our NAV estimate of Rs564 is based on the following assumptions: 1) current market prices will persist, without any price inflation; 2) development volume will be 105.3m sq ft (as ~1.5m is already recognized as revenue in FY07); 3) a cap rate of 9% for commercial/IT Park, IT SEZs in Bangalore and Chennai and 10% for other locations; 4) all projects undertaken by Puravankara will be completed largely on schedule; 5) an average cost of capital of 14%; and 6) a tax rate of 25%.

Figure 12. Puravankara NAV Summary

Gross NAV of Residential Development (Rs m)	129,882
Gross NAV of Commercial Development (Rs m)	35,034
Gross Total NAV (Rs m)	164,916
Less: Amt outstanding for land & govt. dues (Rs m)	630
Less: Tax @ 25% (Rs m)	41,072
Less: Debt Outstanding (Rs m)	4,974
Less: Customer Advances (Rs m)	3,658
Add: Cash (Rs m)	5,806
Net NAV (Rs m)	120,389
No. of Shares Outstanding (Millions)	213.5
NAV Per Share (Rs)	564

The stock is currently trading 6.5% above its recent IPO price of Rs400 and at a 24% discount to our NAV estimate of Rs564. Our target price implies 26% upside from current levels.

Risks

We rate Puravankara Medium Risk, as opposed to the Speculative Risk rating assigned by our quantitative risk-rating system to stocks that have less than 260-day trading history. The key reasons for assigning a Medium Risk rating include: 1) the company's integrated model with in-house construction expertise and direct marketing channel; 2) relatively healthy cash flows, at a time when most developers are facing fund constraints; and 3) the company's large exposure to South India, which we believe is a relatively less speculative market and has strong demand potential.

The main downside risks to our investment thesis and target price include: 1) Concentration in the Bangalore region (73% of development), where excess supply over the next 2-3 years could adversely impact our price realization assumptions; 2) Delays in the execution of projects and planned developments would impact the company's reputation and our NAV assumptions; and 3) A rapidly changing property market environment could lead to property pricedemand risks, regulatory risks and potential supply risks.

Figure 13. NAV Sensitivity

Price Change	0%	5%	10%
NAV (Rs.)	564	611	658
Cost of Capital	13%	14%	15%
NAV (Rs.)	578	564	551
Project Delays	3 months	6 months	12 months
NAV (Rs.)	545	527	493

Source: Citi Investment Research

Puravankara's founder, Mr Ravi Puravankara, has over three decades of experience in the construction and development business

Until recently Puravankara focused only on the residential segment and developed its first commercial project in 2003, in Bangalore

Puravankara has, over the years, established a strong brand name in Purva

Company Background

Puravankara Projects is one of the leading developers in Bangalore. Its founder, Mr. Ravi Puravankara, has over three decades of experience in the construction and development business, with Puravankara being incorporated in 1986. The company has self-constructed most of its historical properties developed in Bangalore.

Though Puravankara remains focused on Bangalore, it is also expanding to other regions in South India. These expansions are spread over locations such as Chennai, Coimbatore, Mysore, Cochin and Hyderabad, and to Colombo in Sri Lanka.

Until recently Puravankara focused only on the residential segment and developed its first commercial project in 2003, in Bangalore. The total developments in the commercial segment have been about 0.2m square feet and are currently a small proportion of the total properties developed by the company; this is likely to increase with more developments in this space. The company is also currently developing a commercial project in Chennai with 0.35 million sq. ft. of Saleable Area.

Puravankara has one of first operational FDIs in the real estate development industry through the 'automatic route' in India through a JV (Keppel Puravankara Development Limited) with Keppel Land of Singapore. The JV is developing two projects in Bangalore. The company intends to enter into another JV with Keppel for a proposed project in Kolkata. We believe these JVs bring scale and structure to the developments and add to management's credibility.

Puravankara has, over the years, established a strong brand name in Purva. Puravankara focuses on the middle-income housing segment with a few upcoming developments in the luxury housing segment.

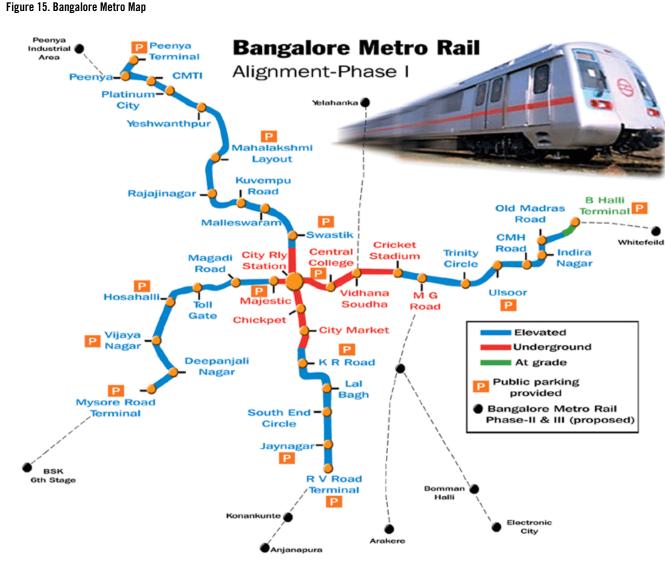
Puravankara is largely a founder owned and controlled business with the promoter Mr. Ravi Puravankara holding ~90% stake. Mr. Ravi Puravankara is the Chairman and Managing Director, with Mr. Girish Puravankara, nephew of Mr. Ravi Puravankara, as the Deputy Managing Director and Mr. Ashish Puravankara, the son of Mr. Ravi Puravankara, heading the Chennai operations and is also on the board of the company. The company is professionally managed, with the core team of professionals responsible for different operations. The company recently made a primary offering of 21.5m shares at Rs400 per share.

Annexure I – Bangalore Infrastructure Projects

Figure 14. Bangalore Infrastructure Projects

Satellite Town Ring Road	364km 8-lane road that will connect five major satellite towns - Bidadi, Ramanagram, Sathanur, Solur and Nandagudi
Peripheral Ring Road	108.96km road that will circumnavigate the city and connect all major highways i.e. Tumkur Road, Mysore Road, Old Madras Road and Hosur Road. Peripheral Ring Road will be at a distance of 2.8km to 11.5km from the existing Outer Ring Road.
Intermediate Ring Road	250km road between Periphera and Satellite Town Ring Roads connecting Nelamangala, Dobbspet, Doddaballapur, Devanahalli, Hoskote, Anekal, Harohalli, Bidadi and Magadi.
Outer Ring Road	62km road that connects all highways around Bangalore - Tumkur Road, Bellary Road, Old Madras Road, Hosur Road, Bannerghatta Road, Kanakpura Road, Mysore Road and Magadi Road.
Bangalore-Mysore Infrastructure corridor	$111 \ \rm km$ 6-lane expressway between Bangalore and Mysore with a 9.1km link road into downtown Bangalore.
Metro Rail	Two Tracks: 18.1km from Mysore Road to Byappanahalli (East-West) and 18.4km from Yeshwantpur to R.V. Road (North-South). First phase to be completed by December 2011.
International Airport	New international airport at Devanahalli, 30km from Bangalore to be operational by April 2008.
Source: Times of India. The Hi	indu. Wikipedia. India Together. DiscoverBangalore

Annexure II – Bangalore Metro Map



Source: DiscoverBangalore

Annexure III – Bangalore New Master Plan

Figure 16. Highlights of Bangalore Draft Master Plan 2015

FAR (Floor Area Ratio) increased from 2 to 3.25 depending on zone and road width. FAR increased to 4 for bus terminals by BMTC and around proposed metro stations.

Re-development of central areas mooted by providing additional FAR as incentive

Provision of stilt parking, basement up to 5 levels and multi-level car parking. Parking under stilts and basement parking not included for calculating FAR.

Compulsory Planting of minimum of one and two trees in sites measuring 2400 Sq. ft. and 4000 Sq. ft respectively

 ~ 518 acres of land earlier identified as - public and semi-public zone in Gasthi Kempanahalli, Agrahara and Kogilu and about 286 acres in Chikkanayakanahalli has now been proposed for Commercial Zone for taking up Commercial Projects by BDA.

Availability of \sim 3,890 acres of land in the west zone (between Mysore Road and Tumkur Road) for group housing, layout formation and other service projects.

 \sim 4,560 acres set aside between Hosur Road and Varthur Road for development as an all inclusive composite zone, providing for both workplace and residence in one place and considering the entire area around the industrial zone as a developmental block.

Source: Deccan Herald, OneIndia, Bangalore Development Authority

DLF

Valuation

Our target price of Rs.725 is based on a 25% premium to an estimated core NAV of Rs530, and Rs62 for other asset holdings and new JV businesses (Rs45/share for the existing 4.6m sq.ft leased assets and 7.2m sq.ft plot, and Rs17/share for DLF's share in construction and hotel JVs). We believe an NAV-based valuation methodology is most appropriate for developers, as it factors the varied development projects and spread out time frame. Our NAV estimate of Rs530 is based on the following assumptions: 1) current market prices will persist, without any price inflation; 2) development volume will be 606m sq.ft (as ~9m is already recognized as revenue in FY07); 3) a cap rate of 9% for commercial/IT Park, IT SEZs in Super Metros and Metros, and 10% for other locations; 4) all projects undertaken by DLF will be completed largely on schedule; though given the scale of the roll-out, we expect risk of delays; 5) an average cost of capital of 14%; and 6) a tax rate of 25%.

Risks

We rate DLF Medium Risk. This is different from the Speculative Risk rating assigned by our quantitative risk-rating system (which measures the stock's volatility over a 260-day period) to stocks that have less than one year's trading history. The key reasons for assigning a Medium Risk rating include: 1) the company's robust business model; 2) pan-India land bank with initiatives to de-risk the business model through new business JVs; and 3) relatively healthy cash flows, at a time when most developers are facing funding constraints. The

main downside risks to our investment thesis and target price include: 1) Concentration in the NCR region, particularly Gurgaon (33% of development), where risk of excess supply over the next 2-3 years is high; 2) Related party transaction and conflict of interest risks with DLF Assets; 3) Delays in execution of projects and planned developments would impact the company's reputation and our NAV assumptions; and 4) A rapidly changing property market environment could lead to property price-demand risks, regulatory risks and potential supply risks.

Unitech

Valuation

Our target price of Rs247.5 is based on a 15% premium to our NAV estimate of Rs215, excluding SEZs. The premium is based on high valuation benchmarks for Tier-I developers and recognizing Unitech's - 1) competitive advantage of large diversified land bank, while peers are still aggregating land 2) dynamic business model with thrust on recycling capital faster; 3) strong brand positioning and proven track record. Our assumptions include: a) current market price levels to sustain with no price inflation; b) development volume of 471m sq.ft (~19mn recognized as revenue in FY07) c) all projects undertaken will be completed largely as per schedule though given the scale of the roll-out, we expect risk of delays; d) average cost of capital of 14%; e) tax rate of 28% and f) no value attributed towards SEZs.

Risks

We rate Unitech Medium Risk. Key reasons for Medium Risk rating are: 1) lowrisk/high-return business model 2) pan-India land bank with initiatives to reduce weightage on NCR 3) relatively healthy cash flows. Main companyspecific risks include: 1) Developments on monetization of retail and hotel assets similar to IT Parks, could result in healthy cash flows and should positively drive profitability and valuations 2) While we have not factored the value of the SEZs, any developments providing higher visibility on execution of these project is likely to create long-term value 3) Any interest rate reversals, would positively impact earnings growth assumption. If any of these risk factors plays out, Unitech's share price is likely to have difficulty attaining our target price.

Parsvnath Developers

Valuation

Our target price of Rs.345 is based on 10% discount to NAV estimate of Rs.383. While the level of NAV discount will be a matter of subjective assessment, we believe that a 10% discount to NAV is fair. We believe a NAV-based valuation methodology is most appropriate as it factors the varied

development projects and spread out time frames. Our estimates for the NAV involve the following key assumptions: a) current market price levels to sustain with no price inflation b) development volume of 141m sq.ft after elimination of ~11m which is recognized as revenue till FY07 and some share representing collaborators' share) c) all projects undertaken by Parsvnath will be completed as per schedule provided by management d) average cost of capital of 14%, and e) tax rate of 27%.

Risks

We rate Parsvnath High Risk. This is different from the Speculative Risk rating assigned by our quantitative risk rating system (which measures the stock's volatility over a 260-day period) to stocks that have less than one year's trading history. The main risks to our investment thesis and target price are: 1) Any positive developments on execution of the 7 SEZ projects with developable area of 170m sq ft which have received in-principle government approvals, would enhance the company's NAV and valuations, 2) timely execution on on-going projects, would demonstrate the company's ability to execute the aggressive development plans, 3) any downward revision in interest rates for housing projects, would positively benefit the company, given its high leverage in the residential segment. If any of these risk factors has a greater impact than we expect, the share price would likely move above our target price.

Ansal Properties & Infrastructure

Valuation

Our target of Rs255 is based on a 15% discount to estimated NAV of Rs300. This discount is attributable to: 1) concentration in the NCR and Tier III cities in north India where the risk of soft property prices in the near-term is high, 2) large exposure to plotted development (45% of development), a low value-add business, and 3) risk of delays for some of its large township projects, particularly the Dadri project where land is still being acquired. Assumptions are: 1) market prices remaining at this level with no price inflation, 2) development volume of ~179m sq.ft (~16.4mn recognized as revenue in FY06-07E), 3) most of the projects are completed as per schedule, except some large township projects where we expect sizeable risks of delays, 4) average cost of capital of 14%, and 5) tax rate of 33%.

Risks

We rate Ansal High Risk based on our quantitative risk rating system, which measures the stock's volatility over a 260-day period. The key reasons for our High Risk rating include: 1) the company's high dependence on plotted development at 45% of the landbank, 2) concentration of landbank in tier-II cities in northern India where risk of excess supply over the next 2-3 years is high, and 3) evolving regulatory and political risks for the sector's growth high. The main upside risks to our investment thesis and target price are:

- Any positive developments on execution of the company's two SEZ projects would enhance the company's NAV and valuations.
- Timely aggregation of land for its Dadri project (23% of total development) will increase visibility and significantly enhance our NAV estimates.
- Geographic diversification of landbank into other parts of India would help alleviate concerns of concentration of landbank in northern India.
- Any downward revision in interest rates for the housing projects would positively benefit the company, given its high leverage in the residential segment.

If any of these risk factors has a greater impact than we expect, the share price would remain above our target price.

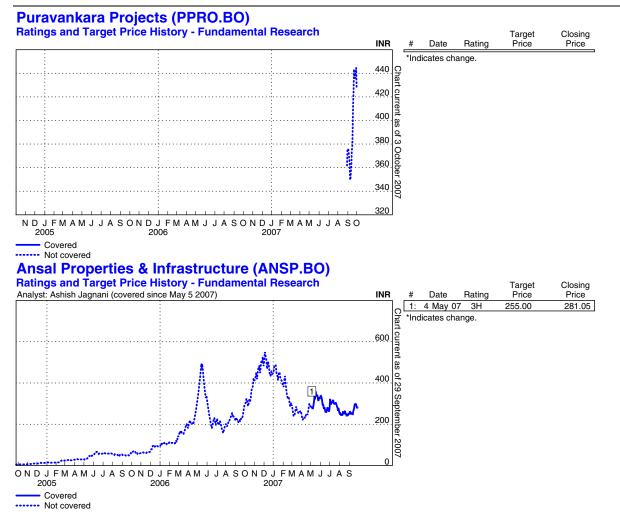
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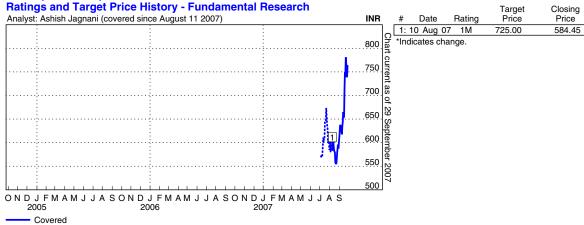
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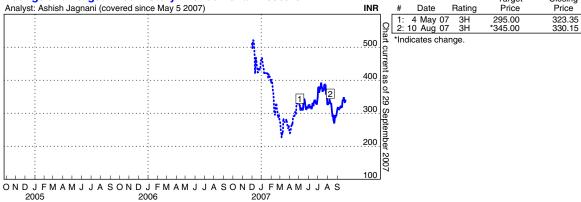
DLF (DLF.BO)



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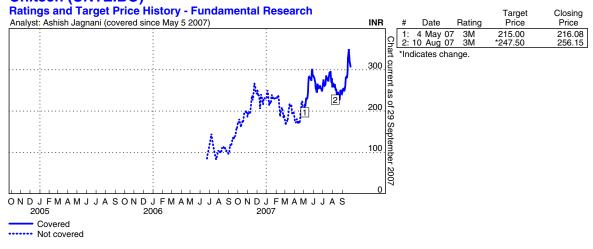
Parsvnath Developers (PARV.BO)

Ratings and Target Price History - Fundamental Research



---- Covered

Not covered Unitech (UNTE.BO)



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