# arsen & Toubro LT IN

# **INDIA / CONSTRUCTION**

TARGET PRIOR TP CLOSE **UP/DOWNSIDE**  INR1,933.00 INR1,933.00 INR2,047.35 -5.6%

HOLD UNCHANGED

HOW WE DIFFER	R FROM 1	THE STRE	ЕТ
	BNP	Consensus	% Diff
Target Price (INR)	1,933.00	1,976.14	(2.2)
EPS 2011 (INR)	62.88	62.23	3.3
EPS 2012 (INR)	76.09	76.72	0.9
	Positive	Neutral	Negative
Market Recs.	23	13	2
KEY STOCK DAT	ГА		
YE Mar (INR m)	2011	IE 2012E	2013E
Revenue	459,55	59 581,151	697,259
Rec. net profit	38,53	37 46,634	55,285
Recurring EPS (INR)	62.8	88 76.09	90.21
Prior rec. EPS (INR)	62.8	88 76.09	90.21
Chg. In EPS est. (%)	0	0.0 0.0	0.0
EPS growth (%)	20	.1 21.0	18.6
Recurring P/E (x)	32		22.7
Dividend yield (%)	0	0.7 0.7	0.7
EV/EBITDA (x)	17	.5 15.0	12.8
Price/book (x)	5	.8 4.9	4.2
Net debt/Equity	(4.	5) 2.3	4.1
ROE (%)	19	.5 20.1	20.2



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	10.2	12.8	23.1
Relative to country (%)	(0.8)	2.9	2.2
Next results		00	ctober 2010
Mkt cap (USD m)			27,417
3m avg daily turnover (US	SD m)		51.3
Free float (%)			58
Major shareholder	Life In	surance Co	rporation of India (19%)
12m high/low (INR)		2,039.9	90/1,396.40
3m historic vol. (%)			21.2
ADR ticker			-
ADR closing price (USD)			-
Sources : Bloomberg consensus	; BNP Paribas	s estimates	
RECENT COMPANY	& SECT	OR RES	EARCH
L&T IDPL - latent potentia	I	14	Sep 2010
Limited upside from here		2	8 Jul 2010
Another reason for deregu	ulation		Sep 2010
Order book should drive g	prowth	1	5 Jul 2010

# INDUSTRY OUTLOOK +>

# **NEW INFORMATION**

# Value unlocking begins

- Listing L&T Finance Holdings, to raise INR15b.
- Move is in-line with stated strategy, pricing could be a catalyst.
- Focused in vehicle, infra and equipment financing segments.
- Maintain INR1,933 TP; Standalone INR1,644, Subs INR289.

# L&T Finance Holdings IPO

In accordance with its long-term strategy to unlock value in its subsidiaries, L&T announced its plans to list its whollyowned financial subsidiary, L&T Finance Holdings (erstwhile L&T Capital Holdings Limited). The company is planning to raise INR15b with this public offering, which should suffice their requirements for two years. While the pricing has not yet been finalized, management indicated there could be 12-17% dilution, valuing the whole company at INR88b to INR125b. We have valued L&T Finance



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and L&T Infrastructure Finance using 2x P/B on FY12E book value to arrive at INR46b valuation for these two businesses or INR75 per L&T share.

# L&T Finance Holdings - Portfolio

L&T Finance Holdings comprises L&T Finance Limited, L&T Infrastructure Finance Company Limited, L&T Aviation Services Private Limited in its portfolio. Additionally, it also owns 4.68% of Federal Bank Limited (FB IN, CMP INR405.10, Not Rated) and 4.78% of City Union Bank Limited (CUBK IN, CMP INR45.7, Not rated); these investments give L&T exposure to the entire value chain of banking services.

# Valuation

We arrive at our TP of INR1,933.00 for L&T based on a SoTP valuation. The standalone company contributes INR1,644 by applying a target FY12E EV/EBITDA of 14x, in-line with the stock's five-year traded median multiple. Subsidiaries contribute INR289 based on their respective metrics. Risks to TP: earnings volatility, slowdown in orders, poor execution, margin contraction and dilution from raising capital.

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# L&T Finance, INR67b loan book, vehicle and equipment loans

L&T Finance is in the business of short-to-medium term financing for construction equipment, commercial vehicles, and farm equipment. It is also involved in microfinance on a smaller scale. As of FY10, the total loan book of L&T Finance was INR66.9b with a capital adequacy ratio of 15.43%. The company has grown its loan portfolio at 37% CAGR since FY07.

# L&T Infra Finance, INR43b loan book, infra project financing

L&T Infrastructure Finance provides project financing for infrastructure projects. Additionally, the company offers advisory and syndication services to infrastructure players. As of FY10, the loan book was INR42.5b compared to INR2.4b in FY07 (CAGR of 161%). The company has a capital adequacy of 23.27%. L&T Infra Finance had reduced its exposure to the real estate sector from 31.5% in FY09 to 8.7% of the ending loan book. Refer Exhibit 1 for a comparison with peers on key metrics.

# Exhibit 1: Peer Comparison (FY10 Data)

Name	BBG code	Price	Capital adequacy ratio	Net interest margin	•	Р/В (FY10)	ROE	ROA J	Loan Ioss provision	Gross non- performing loans	Net non- performing loans	income	Cost to assets	Loan book
		(INR)	(%)	(%)	(%)	(x)	(%)	(%)	(%)	(%)	(%)	(%)	(%)	(INR m)
Mahindra & Mahindra Financial Services		620.45	18.50	13.52	11.52	3.5	21.54	4.63	2.91	7.51	1.02	31.58	4.37	83,788
Bajaj Auto Finance Ltd	BAF IN	793.60	26.00	17.58	15.55	2.5	7.98	2.53	8.15	9.44	4.25	56.85	9.03	40,258
Shriram Transport Finance Co Ltd	SHTF IN	771.30	23.23	10.63	11.29	7.5	29.63	3.14	1.85	2.30	0.88	30.06	2.70	179,031
Sundaram Finance Ltd	SUF IN	587.80	16.93	12.93	12.92	2.2	19.97	2.55	0.63	1.08	0.39	65.87	7.34	101,766
L&T Finance			15.43	9.10	8.64		15.87	2.43	1.22	3.32	2.04	43.40	3.53	66,942
Mean (ex L&T Finance)			21.17	13.67	12.82	3.93	19.78	3.21	3.39	5.08	1.63	46.09	5.86	101,211
Median (ex L&T Finance)			20.87	13.23	12.22	3.00	20.75	2.84	2.38	4.90	0.95	44.21	5.85	92,777
Infrastructure Development Finance Co	IDFC IN	201.30	20.51	9.23	10.00	4.2	16.11	3.36	0.57	0.35	0.19	26.02	1.73	250,311
Power Finance Corp Ltd	POWF IN	340.85	18.20	4.44	3.02	2.9	19.13	3.26	-	0.02	0.01	5.01	0.22	798,558
Rural Electrification Corp Ltd	RECL IN	341.25	16.05	4.84	3.73	3.0	23.38	3.40	0.00	0.03	0.00	5.98	0.29	664,526
IFCI Ltd	IFCI IN	62.20	17.90	9.53	11.81	1.0	16.11	4.35	3.37	29.96	0.44	19.72	1.06	104,872
SREI Infrastructure Finance Ltd	SREI IN	95.80	21.98	17.71	29.36	0.9	12.78	2.32	-	0.90	0.29	43.89	2.87	36,185
L&T Infrastructure Finance			23.27	6.29	4.02		13.53	3.34	0.78	2.42	2.18	6.89	0.42	42,554
Mean (ex L&T Infra Fin)			18.93	9.15	11.58	2.40	17.50	3.34	0.79	6.25	0.19	20.12	1.23	370,890
Median (ex L&T Infra Fin)			18.20	9.23	10.00	2.93	16.11	3.36	0.00	0.35	0.19	19.72	1.06	250,311

Sources: Company reports; BNP Paribas

### **Exhibit 2: L&T SOTP Valuation**

	Metric	Methodology	Contribution	Comments
			(INR per share)	
L&T Standalone	EV/EBITDA	14x FY12E	1,644	Implied P/E of 21x in line with 5-year historical average
L&T Infotech (not listed)	P/E	12.0x FY12E	76	Peer multiple for Tier II IT cos
L&T Finance (not listed)	P/B	2.0x FY12E	40	Peer multiple for Tier II financial services cos
L&T Infrastructure Finance Co (not listed)	P/B	2.0x FY12E	35	Peer multiple for Tier II financial services cos
L&T International FZE (not listed)	P/B	1.0x FY10	18	Hold co at book value of invested equity
L&T IDPL (not listed)	P/B	2.0x FY10	35	Hold co at book value of invested equity
Other infrastructure SPVs	P/B	1.5x FY09	24	At book value of invested capital
L&T MHI Power Equipment JV	P/B	5.0x Invested Equity	29	At 5.0x value of invested capital
L&T Power Development (not listed)	P/B	1.0x Invested Equity	30	At book value of invested capital
L&T Forgings (not listed)	P/B	1.0x Invested Equity	2	At book value of invested capital
Subsidiaries – Total			289	
Total			1,933	

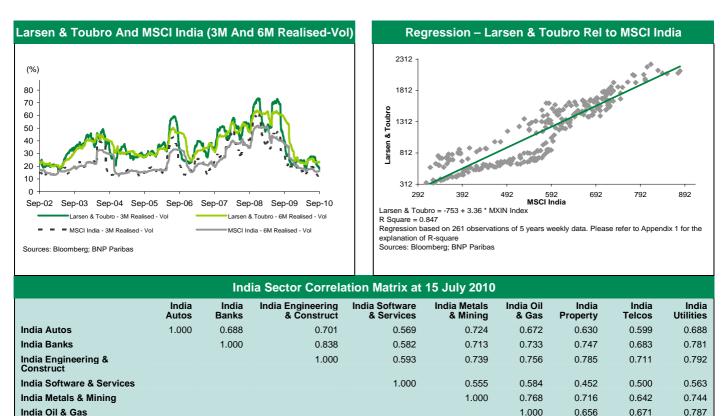
e: BNP Parib

LARSEN & TOUBRO

29 SEPTEMBER 2010

		F	RIS	K	6	P	EXPERTS
	—— Wor	rst ——	—— Ba	se ——	Be	st	Key Earnings Drivers & Sensitivity
Revenue growth (%)	15.0	15.0	25.3	26.5	15.0	15.0	A 5% change in FY12E revenue growth would have a 3.3%
EBITDA margin (%)	12.5	12.5	13.1	12.6	12.5	12.5	<ul> <li>impact on our fair value.</li> <li>A 50bp change in FY12E EBITDA margin would have 3.4% impact on our fair value.</li> </ul>

Sources: BNP Paribas estimates



India Property India Telcos India Utilities

Source: BNP Paribas Sector Strategy



Sources: BNP Paribas estimates

# The Risk Experts

1.000

0.672

1.000

# The Risk Experts

- Our starting point for this page is a recognition of the macro factors that can have a significant impact on stockprice performance, sometimes independently of bottom-up factors.
- With our Risk Expert page, we identify the key macro risks that can impact stock performance.
- This analysis enhances the fundamental work laid out in the rest of this report, giving investors yet another resource to use in their decision-making process.

0.733

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# Larsen & Toubro

rofit and Loss (INR m)					
/ear Ending Mar	2009A	2010A	2011E	2012E	2013E
venue	336,466	366,752	459,559	581,151	697,259
st of sales ex depreciation	(262,716)	(284,536)	(356,693)	(454,982)	(545,805)
oss profit ex depreciation	73,750	82,216	102,866	126,169	151,454
her operating income	2,920	3,597	2,352	2,850	3,500
perating costs	(37,447)	(37,657)	(45,170)	(56,009)	(67,288)
perating EBITDA	<b>39,222</b>	<b>48,156</b>	<b>60,048</b>	73,010	87,666
preciation odwill amortisation	(3,060) 0	(4,146) 0	(5,038) 0	(5,723) 0	(6,613) 0
perating EBIT	36,162	44,010	55,009	67,287	81,053
et financing costs	(4,156)	(5,053)	(6,549)	(6,632)	(7,719)
sociates	(1,100)	(0,000)	(0,0.10)	(0,002)	(1,1.0)
curring non operating income	7,398	9,103	9,043	9,175	9,450
on recurring items	7,725	10,748	0	0	0
ofit before tax	47,129	58,807	57,502	69,830	82,783
X	(12,312)	(16,409)	(18,966)	(23,196)	(27,499)
ofit after tax	34,817	42,398	38,537	46,634	55,285
nority interests	0	0	0	0	0
eferred dividends	0	0	0	0	0
ther items	0	0	0	0	0
eported net profit	34,817	42,398	38,537	46,634	55,285
on recurring items & goodwill (net) ecurring net profit	(7,725) <b>27,092</b>	(10,748) <b>31,650</b>	0 <b>38,537</b>	0 <b>46,634</b>	0 <b>55,285</b>
•	,	- ,	/	- /	,
er share (INR)					
ecurring EPS *	45.87	52.36	62.88	76.09 -	90.21
ported EPS	59.77	71.48	63.92	77.35	91.70
2S	12.31	14.63	14.63	14.63	14.63
owth					
evenue (%)	35.4	9.0	25.3	26.5	20.0
erating EBITDA (%)	45.5	22.8	24.7	21.6	20.1
perating EBIT (%)	45.6	21.7	25.0	22.3	20.5
ecurring EPS (%)	31.4	14.2	20.1	21.0	18.6
ported EPS (%)	58.2	19.6	(10.6)	21.0	18.6
erating performance					
oss margin inc depreciation (%)	21.0	21.3	21.3	20.7	20.8
erating EBITDA margin (%)	11.7	13.1	13.1	12.6	12.6
erating EBIT margin (%)	10.7	12.0	12.0	11.6	11.6
et margin (%)	8.1	8.6	8.4	8.0	7.9
ective tax rate (%)	26.1	27.9	33.0	33.2	33.2
vidend payout on recurring profit (%)	26.8	27.9	23.3	19.2	16.2
erest cover (x)	10.5	10.5	9.8	11.5	11.7
ventory days	70.2	46.3	57.2	89.2	91.7
ebtor days	94.5	105.6	99.6	99.0	101.3
editor days	183.6	217.0	215.0	197.1	182.5
perating ROIC (%)	33.4	31.0	37.4	37.3	34.0
perating ROIC – WACC (%)	16.1	13.7	20.1	20.0	-
	28.3	25.0	24.4	22.9	22.1
	11.0	7.7	7.1	5.6	-
DE (%)	24.6	20.6	19.5	20.1	20.2
DA (%) Pre exceptional, pre-goodwill and fully o	9.3 diluted	8.4	8.2	8.2	8.6
evenue By Division (INR m)		2010A	2011E	2012E	2013E
C	2009A 287,051	320,387	402,037	524,697	635,922
P	267,051	21,906	24,772	27,950	30,746
3G	27,779	28,690	31,529	36,144	39,758
others	4,084	2,648	1,220	0	00,700
	-1,00-1	2,040	1,220	0	0

Sources: Larsen & Toubro; BNP Paribas estimates

LARSEN & TOUBRO

# Larsen & Toubro

Cash Flow (INR m)	2009A	2010A	2011E	2012E	2013E
Year Ending Mar					
Recurring net profit	27,092	31,650	38,537	46,634	55,285
Depreciation	3,060	4,146	5,038	5,723	6,613
Associates & minorities Other non-cash items	0	0	0	0	0
Recurring cash flow	0	0	0 42 EZE	0	0
Change in working capital	<b>30,152</b>	35,796	43,575	<b>52,357</b>	<b>61,898</b>
Capex - maintenance	(20,487)	17,582	7,140	(27,905)	(33,420)
Capex – new investment	(20, 206)	0 (15,719)	0 (71,100)	0 (31,043)	0 (26,043) -
Free cash flow to equity	(20,296) <b>(10,631)</b>				
Net acquisitions & disposals	11,228	<b>37,659</b> (3,116)	<b>(20,385)</b> 13,515	<b>(6,591)</b> 0	<b>2,434</b> 0
Dividends paid	(5,054)	(7,192)	(8,817)	(8,817)	(8,817)
Non recurring cash flows	(18,522)	(14,148)	(623)	(0,017) (49)	(33)
Net cash flow	(10,322)	<b>13,203</b>	(16,311)	(15,458)	(6,416)
Equity finance	230	21,327	(10,311)	(13,430)	(0,410)
Debt finance	21,232	(1,680)	27,000	12,000	5,000
Movement in cash	(1,517)	32,851	10,689	(3,458)	(1,416)
Per share (INR)	(1,517)	52,051	10,005	(3,430)	(1,410)
. ,	F4 77	00.05	70.00	00.05	100
Recurring cash flow per share FCF to equity per share	51.77	60.35	72.28	86.85	103
	(18.25)	63.49	(33.81)	(10.93)	4.04
Balance Sheet (INR m)	2009A	2010A	2011E	2012E	20125
Year Ending Mar					2013E
Working capital assets	226,727	249,297	297,360	361,132	421,235
Working capital liabilities	(178,424)	(212,429)	(267,008)	(302,825)	(329,475)
Net working capital	48,303	36,869	30,352	58,307	91,760
Tangible fixed assets	50,931	62,396	76,557	87,060	96,701
Operating invested capital	99,234	99,265	106,909	145,367	188,461
Goodwill	0	0	0	0	0
Other intangible assets	1,015	1,261	1,106	923	713
Investments	32,563	57,408	95,950	110,950	120,950
Other assets	3,870	3,119	3,119	3,119	3,119
Invested capital	136,682	161,053	207,084	260,358	313,242
Cash & equivalents	(57,827)	(93,964)	(104,653)	(101,196)	(99,780)
Short term debt	0	0	0	107.009	0
Long term debt *	65,560	68,008 (25.056)	95,008 (0.645)	107,008	112,008
Net debt Deferred tax	7,733	(25,956)	(9,645)	5,813	12,228
Other liabilities	4,352 0	3,893 0	3,893	3,893	3,893 0
Total equity	124,597	183,116	0 212,836	0 250,653	297,121
Minority interests	124,397	0	212,030	230,033	297,121
Invested capital	136,682	161,053	207,084	260,358	313,242
* includes convertibles and preferred sto				200,550	515,242
	JCK WINCITIS DE	ang treated a			
Per share (INR)					
Book value per share	214	309	353	416	493
Tangible book value per share	212	307	351	414	492
Financial strength					
Net debt/equity (%)	6.2	(14.2)	(4.5)	2.3	4.1
Net debt/total assets (%)	2.1	(5.6)	(1.7)	0.9	1.6
Current ratio (x)	1.6	1.6	<b>`</b> 1.5	1.5	1.6
CF interest cover (x)	3.3	11.6	8.7	4.7	4.7
Valuation	2009A	2010A	2011E	2012E	2013E
Recurring P/E (x) *	44.6	39.1	32.6	26.9	22.7
Recurring P/E @ target price (x) *	44.0	36.9	32.0	20.9	22.7
Reported P/E (x)	42.1 34.3	36.9 28.6	30.7	25.4 26.5	21.4
Dividend yield (%)		20.0		0.7	0.7
P/CF (x)	0.6 39.6	33.9	0.7 28.3	23.6	0.7 19.9
P/FCF (x)	(112.2)	32.2	(60.5)	(187.3)	507.1
Price/book (x)	(112.2) 9.6	32.2 6.6	(60.5) 5.8	(167.3) 4.9	507.1 4.2
Price/tangible book (x)		6.6 6.7	5.8	4.9 4.9	4.2 4.2
EV/EBITDA (x) **	9.6 25.3	20.9	5.6 17.5		4.2 12.8
EV/EBITDA @ target price (x) **	25.3 23.9	20.9 19.7	17.5	15.0 14.2	12.8
EV/invested capital (x)	23.9	7.4	5.9	4.8	4.0
* Pre exceptional, pre-goodwill and fully		7.4	5.9	4.0	4.0
** EBITDA includes associate income a		on-operatina	income		
		operating			

Includes investments in subsidiaries

Sources: Larsen & Toubro; BNP Paribas estimates

Balance sheet strength demonstrated by low net debt to equity LARSEN & TOUBRO

## HISTORY OF CHANGE IN INVESTMENT RATING AND/OR TARGET PRICE



Vishal Sharma started covering this stock from 10 March 2008 Price and TP are in local currency

Valuation and risks: Risks to our SoTP-based TP include quarterly earnings volatility, a slowdown in order intake, poor execution, margin contraction and dilution from raising capital Sources: Bloomberg, BNP Paribas

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The analyst(s) named in this report certifies that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities and companies mentioned in this report; (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, relate to the specific recommendation or views expressed herein; and (iii) BNPP is not aware of any other actual or material conflicts of interest concerning any of the subject securities and companies referenced herein as of the time of publication of the research report.

A detailed discussion of the valuation methodologies used to derive our target prices and the risks that could impede their achievement for stocks recommended in the report is available on request from the analyst(s) named in this report.

#### **Recommendation structure**

All share prices are as at market close on 28 September 2010 unless otherwise stated. Stock recommendations are based on absolute upside (downside), which we define as (target price\* - current price) / current price. If the upside is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is REDUCE. For stocks where the upside or downside is less than 10%, the recommendation is REDUCE. HOLD. In addition, we have key buy and key sell lists in each market, which are our most commercial and/or actionable BUY and REDUCE calls and are limited to at most five key buys and five key sells in each market at any point in time.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\*In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Rating distribution (as at 27 September 2010) Out of 489 rated stocks in the BNP Paribas coverage universe, 304 have BUY ratings, 136 are rated HOLD and 50 are rated REDUCE. Within these rating categories, 4.61% of the BUY-rated companies either currently are or have been BNP Paribas clients in the past 12 months, 4.41% of the HOLD-rated companies are or have been clients in the past 12 months, and 10% of the REDUCE-rated companies are or have been clients in the past 12 months

Should you require additional information please contact the relevant BNP Paribas research team or the author(s) of this report. © 2010 BNP Paribas Group

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