

Industry Focus

7 November 2008 | 24 pages

Media Buzz

Theme: Impact of DTH on Broadcasting Business

- DTH: A high-growth market With the launch of Big TV (Reliance Communication) and Digital TV (Bharti Airtel), 5-6 large players are now aggressively trying to gain market share. We expect this to result in high DTH market growth from ~8m currently to ~21m households in India by FY12E. Leading broadcasters like ZEEL and Sun TV Network should be key beneficiaries of the strong growth in this segment.
- Content costs are about half of DTH players' revenues... Our discussions with industry players indicate that content cost is ~55% of subscription revenues for DTH players, and is expected to decline to ~45% of revenues as the "sliding scale" mechanism kicks in. This provides a significant revenue stream for broadcasters.
- ...equate to high-margin revenue for broadcasters From a broadcaster's point of view, rolling out the same content on DTH does not involve any meaningful costs and the margins in DTH-related revenues are high (~80-90% of revenues). Our analysis suggests significant operating leverage for leading broadcasters. Broadcasters under the analogue cable regime get paid for only c10-15% of total subscribers due to under-declaration. DTH expansion in India would result in a higher pay-revenue share for broadcasters.
- Noteworthy this month: 1) UTV's open offer support ends... The open offer provided downside support over the past few months. UTV should now trade in line with the rest of the sector.
- ...2) Star Plus ratings recover Ratings of Hindi GEC leader improve MoM.

Figure 1. Indian Media Coverage Universe

Company	RIC	CIR	М сар	CMP	TP	P/E (x)		EV/EB	ITDA (x)	EV/Sa	ales(x)
Name	Code	Rating	(US\$m)	(Rs)	(Rs)	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E
Broadcasting											
Sun TV	SUTV.B0	1M	1,212	147	185	13.3	11.8	7.5	6.4	5.1	4.4
Zee Entertainment	ZEE.B0	1M	1,311	144	185	15.2	11.7	9.8	8.3	2.8	2.4
Movies/Gaming											
UTV Software	UTVS.B0	3H	197	274	450	14.9	9.1	24.1	7.0	1.5	1.0
Print Media											
HT Media	HTML.B0	3H	369	75	72	19.7	14.1	9.6	7.9	1.2	1.1
Jagran Prakashan	JAGP.B0	1H	320	51	69	18.4	13.1	9.1	6.3	1.6	1.4

Source: Powered by dataCentral

See Appendix A-1 for Analyst Certification and important disclosures.

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Theme: Impact of DTH on Broadcasting

DTH market expected to grow at a fast pace

New players, greater competition to result in expansion in the DTH market

The DTH market is expected to grow at a fast pace and various sources (including FICCI-PWC India Media & Entertainment Report, 2008) indicate that India should have ~25m DTH subscribers by 2012. With new cash-rich players such as Bharti Airtel and Reliance Communication (Big TV) launching services, we expect sustained growth going forward. The ramp-up plans of various players are as follows:

Figure 2. Ramp-up Plans of DTH Players							
Dish TV	Dish TV has garnered a total registered customer base of 4.4m. 431,253 new subscribers added in October 2008						
TataSky	Looking at a minimum of 8m connections by FY12 from the current 2m subscribers in direct-to-home (DTH) space						
SunDirect	Sun Direct announced 1m DTH subscribers in 200 days - only from the four Southern states. The company is targeting 3m subs by year end						
Big TV (Reliance Communications)	Big TV announced on Oct 20 that it had reached 0.5m subscribers within 2 months of launch. It plans to add ~0.4m subscribers every month with an onground infrastructure spanning 6,500 towns. The company is targeting 5m subscribers within the first year of operations						
Digital TV (Bharti Airtel)	Digital TV will be initially available in 62 cities across the country through 21,000 retail points (including Airtel relationship centres). According to press articles, the company aims to capture 20% of the net additions of DTH subscribers this year						

Source: Company Releases, Press reports

Videocon has yet to launch services. DD Direct, the DTH arm of Doordarshan, has ~3.5m subscribers, according to press reports.

India's broadcasting industry is set for a structural change, driven by DTH

India's broadcasting industry is set for a structural change, driven by DTH. Significant revenue is likely to shift toward broadcasters. In the analogue cable environment, revenues from only 10-15% of subscribers flow to broadcasters because of the lack of addresses of consumer households, which has resulted in gross under-reporting by local cable operators. As DTH expands in India, it should result in a larger number of declarations and higher pay revenues for broadcasters.

Our DTH model: We choose to be conservative

Operators remain confident that ARPU increase would be more pronounced as value-added services kick in

Our pay-revenue model for the Indian market indicates ~21m DTH subscribers by 2012. We assume an ARPU of Rs180 in 2009 and an increase of ~10% per annum for the next three years, followed by 5% pa until 2015. Operators remain confident that the increase would be more pronounced as value-added services kick in. Given the nascent stage of the industry, we prefer being conservative in both subscriber and ARPU forecasts.

Our key assumptions are:

- 3% pa increase in the number of TV households over 2009-15E;
- 5% pa increase in the number of Cable TV households over 2009-15E;
- 23% pa increase in the number of DTH households over 2009-15E;
- Non-DTH digital TV households will equal the number of DTH households in 2015. This has been done in line with the global trend of digital doing better than DTH. However, given the kind of difference in investment in DTH and non-DTH digital segments in India, we will continue to monitor this trend. DTH has got a disproportionate amount of investment in the Indian context. We would not be surprised if it continues to lead the non-DTH digital segment over the long term; and

A 10% yoy increase in ARPUs for the next 3 years and then a 5% yoy increase until 2015. Discussions with DTH operators indicate that they believe the increase should be much higher given the increasing proportion of value-added services, but we choose to be conservative and await further data points.

Figure 3. Indian Pay-revenue Model

	2009E	2012E	2015E
No. of HHs (m)	224	237	252
No. of TV HHs (m)	129	144	154
TV Penetration	58%	61%	61%
No. of C&S HHs (m)	81	98	109
Penetration as % of TV HHs	63%	68%	71%
No. of Analog HHs (m)	68	61	53
Penetration as % of C&S HH	84%	62%	48%
No. of Digital HHs (m)	12.5	37.0	56.4
Penetration as % of C&S HH	16%	38%	52%
No. of DTH HHs (m)	8.1	20.6	27.9
Penetration as % of C&S HH	10%	21%	26%
No. of non-DTH digital HH	4.4	16.4	28.5
Penetration as % of C&S HH	5%	17%	26%
ARPU - DTH	180.0	208.4	241.2
3 year CAGR		5%	5%
DTH market size (Rs. m)	13,122	45,191	77,208
3-year CAGR		51%	20%

Source: Citi Investment Research estimates

What is the broadcaster's pie?

We estimate content costs are ~55% of subscription revenues and are expected to decline to ~45% of revenues We have tried to estimate the broadcasters' pie of DTH revenues. We estimate content costs are ~55% of subscription revenues and are expected to decline to ~45% of revenues as the "sliding scale" mechanism kicks in. This provides a significant revenue stream (more importantly, hugely profitable) for broadcasters going forward. Assuming that content costs (or broadcaster's revenues) are 45% of DTH market gross revenues in 2009 and fall to 36% in 2012 and 30% in 2015, we still have broadcasters' revenues increasing ~4x over 2009-15.

Expect broadcasters' revenues to increase by ~4x over FY09-15 as DTH grows

Figure 4. Indian Broadcasters' Revenues from DTH Opportunity

	2009E	2012E	2015E
DTH market size (Rs. m)	13,122	45,191	77,208
Content costs (broadcasters revenues)	45%	36%	30%
Broadcaster's revenues (Rs. m)	5,905	16,269	23,162

Source: Citi Investment Research estimates

There are lots of moving parts. We have used estimates with the idea of highlighting broadcasters' high leverage to DTH.

We are currently assuming broadcasters' revenue (major part of cost of content for DTH players) as 45% of gross DTH revenues, considering net ARPUs at ~80% of gross ARPUs.

Significant operating leverage in play

DTH-related revenues for broadcasters are largely incremental. Our discussions with ZEEL and Sun TV indicate that these will mostly flow to the bottom line. To understand the operating leverage, we have tried to simulate a media company in the table below. We have made the following assumptions:

- In 2009, 50% of revenues are from advertising, 45% from analog cable and 5% from DTH:
- Advertising revenues grow at 12% per annum over 2009-12 and 10% per annum over 2012-15;
- The company's pay revenues (analog, DTH and non-DTH digital) move exactly in line with the market; and
- 5% inflation in analog ARPUs going forward.

Even if core margins from existing businesses decline from 25% to 22% over FY09-12, the broadcaster's margin would expand by ~400bps as high-margin digital pay revenues kick in

Figure 5	. P&L	of a	Broadcaster	— High	Operating	Leverage
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P&L of a broadcaster	2009E	2012E	2015E
Advertising revenues	50	70	93
Analog Subscription revenues	45	47	47
DTH Subscription revenues	5	14	20
Non-DTH digital Subscription revenues	-	11	20
Total revenues	100	142	180
Margins on advertising + analog revenues (largely current business)	25%	22%	20%
Margins on DTH Subscription revenues	80%	80%	80%
Margins on Digital Subscription revenues	80%	80%	80%
EBITDA on advertising + analog revenues	24	26	28
EBITDA on DTH Subscription revenues	4	11	16
EBITDA on Digital Subscription revenue	-	9	16
Total EBITDA	28	45	60
EBITDA margin (%)	27.8%	32.1%	33.2%

Source: Citi Investment Research estimates

Despite core margins (advertising + analog subscription) declining from 25% to 22% over 2009-12, the company is able to report a margin expansion of ~400bps due to a sharp increase in high-margin digital pay revenues.

Play ZEEL and Sun TV for leverage to DTH

ZEEL and Sun TV Network remain the key plays on the "leverage to DTH" theme, in our view. ZEEL already has a run rate of ~Rs250m per quarter on DTH revenues, while Sun TV has a run rate of ~Rs150m per quarter. With a sharp increase in the number of DTH subscribers over the next year, we expect ZEEL's DTH revenues to increase to Rs1.9bn and Sun's to Rs1.3bn in FY10E.

To highlight the leverage, the incremental DTH revenue for ZEEL in FY10E is 11% of ZEEL's FY09 operating profits. For Sun TV it is $\sim 9\%$.

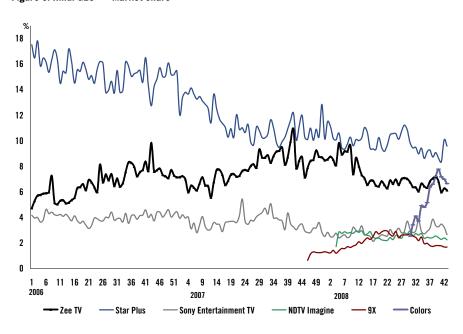
ZEEL remains our top pick in the India Media space.

TAM ratings for Oct highlight that general entertainment category leader Star Plus's ratings recovered MoM. Viacom 18's Colors and ZEEL's Zee TV are Nos. 2 and

3 respectively in the GEC space

Monthly Data Digest

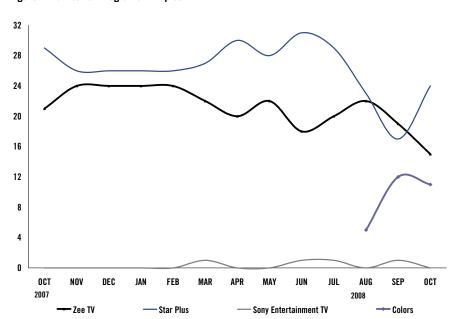
Figure 6. Hindi GEC — Market Share



Source: TAM Media, All Channels, HSM, CS4+, All days, All 24 hours

In terms of number of programs in the top 50, Star Plus had a strong comeback with a number of non-fiction shows

Figure 7. Number of Programs in Top 50



Source: TAM Media, All Channels, HSM, CS4+, All days, All 24 hours; Data of last week of each month is taken

Zee Tamil's launch has not yet led to any significant change in Tamil Nadu

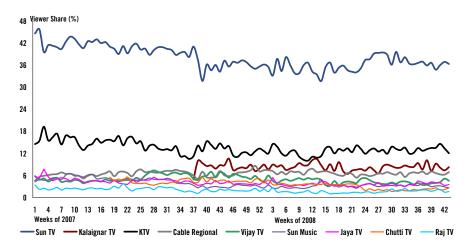
In Tamil Nadu, flagship channel Sun TV has c36% share, whereas nearest rival Kalaignar TV has only c10% share

Sun TV Network maintains its strong leadership position across 3 of 4 markets where it operates

All Sun TV Network channels have c57% share in the Tamil Nadu market

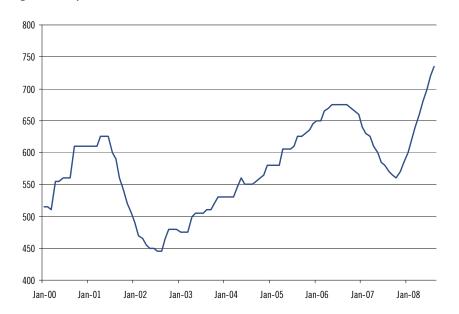
Newsprint prices continue to firm up; we do not expect any softening in the near-to medium-term

Figure 8. Tamil Nadu Market — Overall Channel Shares (%)



Source: TAM Media, All Channels, C&S 4+; TN Market; All 24 hours

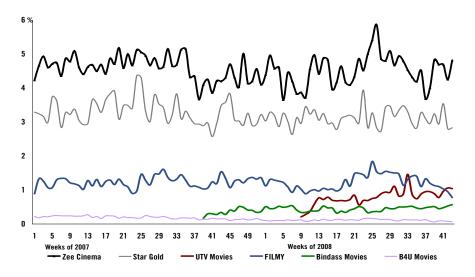
Figure 9. Newsprint Prices



Source: Pulp and Paper Weekly, Citi Investment Research

ZEEL's movie channel, Zee Cinema, is still the leader in the Hindi movie space

Figure 10. Hindi Movie Channels — Overall Channel Shares (%)



Source: TAM Media, All Channels, HSM, CS4+yrs, All 24 hours

		2007			2008									
Program	Channel	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT
BALIKA VADHU	Colors													
Frequency in Top 50												5	5	5
Maximum TRP												3.7	6.8	7.5
BIDAYI	Star Plus													
Frequency in Top 50		4	4	4	4	4	4	4	4	4	4	4	4	4
Maximum TRP		4.1	4.5	4.8	5.1	5.1	6.1	4.4	5.7	5.2	5.7	5.1	6.6	6.9
JAI SHRI KRISHNA	Colors													
Frequency in Top 50													5	5
Maximum TRP													4.7	5.1
MAAYKA	Zee TV													
Frequency in Top 50		4	4	4	4	4	4	4	4	3	4	5	5	4
Maximum TRP		4.0	4.6	4.6	4.4	5.1	4.6	3.4	4.6	4.1	3.7	3.6	4.6	3.5
KIS DESH MEIN HAI MERAA DIL	Star Plus													
Frequency in Top 50								4	4	4	4	4	4	4
Maximum TRP								3.4	4.4	4.1	4.8	3.6	4.2	3.6
KASAMH SE	Zee TV													
Frequency in Top 50		2	4	4	4	4	4	4	4	3	4	4	4	4
Maximum TRP		3.5	4.2	4.1	4.2	4.5	4.3	3.3	3.8	3.9	3.9	3.5	4.1	3.5
KYUNKI SAAS BHI KABHI BA	Star Plus													
Frequency in Top 50		4	4	2	4	4	4	4	4	4	4	4	2	2
Maximum TRP		5.8	5.4	6.3	5.5	5.6	5.7	4.2	5.4	5.0	3.8	3.4	3.6	2.8
KASTURI	Star Plus													
Frequency in Top 50		3	3	2	3	4	3	4	4	3	3	3		
Maximum TRP		4.3	3.7	3.7	3.8	3.8	3.9	3.3	3.6	3.1	3.6	3.4		
BETIYANN GHAR KI LAKSHMI	Zee TV													
Frequency in Top 50		4	4	4	4	4	4	2	4	3	2	4	3	2
Maximum TRP		5.0	5.0	5.1	4.2	5.7	4.7	2.9	3.9	3.6	3.5	3.4	3.2	2.9
SAATH PHERE	Zee TV													
Frequency in Top 50		4	4	4	4	4	4	4	4	3	4	4	4	2
Maximum TRP		4.6	5.0	5.0	4.5	5.9	5.9	4.0	3.7	3.7	3.8	3.2	4.4	2.7
KAHAANI GHAR GHAR KI	Star Plus													
Frequency in Top 50		4	4	2	4	4	4	4	4	3	3	2	2	
Maximum TRP		5.7	5.4	5.2	5.0	4.8	4.6	3.4	3.8	3.7	3.6	2.9	3.4	

Source: TAM Media, All Channels, HSM, CS4+, All days, All 24 hours; Data of last week of each month is taken

Box-office performance in Oct was muted with most of the releases performed below expectations

UTV's medium budget films, A Wednesday & Welcome to Sajjanpur, have done relatively better in the domestic box office

India's newspaper market is dominated by Hindi and regional newspapers

Figure 12. Recent Bollywood Box Office Performance

Film	Week	Total Collection (Rs Mn)	Verdict
Heroes	1	118.8	-
Roadside Romeo	1	36.4	Flop
Karzzzz	2	120.3	Disaster
Hello	3	126.3	Below Average
A Wednesday	8	117.6	Hit
Kidnap	4	239.4	Flop
Rock On!!	9	270.2	Hit
Shoot On Sight	2	6.8	Flop
1920	7	107.2	Average
Welcome To Sajjanpur	6	107.6	Above Average

Source: Boxofficeindia.com; Till week ending Oct 30, 2008

Figure 13. Top 25 Dailies in India (Readership figures in 000s)

Publications	2006 R1	2006 R2	2007 R1	2007 R2	2008 R1
Dainik Jagran	19,071	18,193	17,114	16,502	16,386
Dainik Bhaskar	14,571	13,473	12,514	12,823	12,824
Hindustan	9,724	9,664	9,052	8,551	8,749
Malayala Manorama	9,352	9,140	8,837	8,662	8,613
Amar Ujala	9,894	9,397	8,255	8,075	8,091
Daily Thanthi	10,228	9,316	8,351	7,910	7,565
Rajasthan Patrika	6,309	6,714	6,946	7,402	7,328
Eenadu	7,940	7,589	7,233	6,919	7,106
The Times of India*	7,084	6,919	6,781	6,828	6,792
Ananda Bazar Patrika	6,651	6,846	6,538	6,855	6,779
Lokmat	8,107	7,688	6,874	6,704	6,767
Mathrubhumi	7,647	7,444	6,961	6,665	6,378
Dinakaran	1,417	4,024	5,793	5,045	5,402
Gujarat Samachar	5,911	5,607	5,304	5,008	5,034
Vijay Karnataka	5,463	5,341	4,634	4,482	4,134
Sakal	5,218	4,636	4,098	4,195	4,027
Dinamalar	5,146	4,797	3,969	3,758	3,634
Sandesh	4,240	4,067	3,816	3,591	3,601
Punjab Kesari	4,627	4,308	3,568	3,634	3,548
Divya Bhaskar	3,962	3,534	3,312	3,295	3,544
Hindustan Times*	3,508	3,501	3,331	3,319	3,278
Bartaman	3,239	3,105	2,801	2,978	2,754
Andhra Jyoti	2,394	2,212	2,100	2,377	2,706
Punya Nagari	3,136	2,675	2,371	2,435	2,444
Vaartha	3,141	2,792	2,392	2,592	2,425

Source: IRS, Company Reports;

*English newspapers

News Headlines

- Sun Direct will invest at least Rs30bn over three years beginning fiscal 2010 as part of an ambitious expansion drive. The investment is part of a target to add 2 million subscribers annually; Sun Direct currently has a 3 million target for the current fiscal. Mint
- Media-buying and advertising agencies are a worried lot as overall advertising, across all media, dipping by 10-20% last quarter. Some fear that if the global situation doesn't improve, there could be a renegotiation of prices and 10-15 per cent reduction in TV advertisement tariff. — Business Standard
- Four-way DTH war makes subscriber the king. In the Direct to Home (DTH) market, installation charges as low as Rs1,400 and a dirt cheap monthly subscription cost less than Rs100 are fast becoming a reality. The number of channels is slated to go from 150 to 400 in a few months. Plus, digital video recorders and high definition (HD) are on their way. DNA
- News Corporation-owned digital-pay TV solutions provider NDS Group has announced investment of \$150m over the next four years in India. — Business Line
- Zee News Ltd and Sky B (Bangla) have signed a strategic partnership agreement under which Zee News will handle marketing, advertising, sales and programming initiatives of Sky B's Akaash Bangla, the 24-hour regional infotainment channel in Bengali, against an agreed fee structure. Business Line
- 'Kyunki Saas Bhi Kabhi Bahu Thi', once the top-rated show on Indian TV, goes off air after the Bombay High Court dismissed its producers' plea for an injunction halting the serial's cancellation. Television content provider Balaji Telefilms Ltd had sought legal remedy last month after Star terminated sourcing and telecasting the eight-year-old soap. Reuters

Price Performance

Figure 14. Indian Media Stocks — Price Performance

		Market Cap	Price			Perform	ance		
		US\$ m	6-Nov-08	1W	1M	3M	6M	12M	YTE
Print Media									
HT Media	HTML.B0	369	75	-2%	-29%	-35%	-49%	-64%	-71%
Jagran Prakashan	JAGP.B0	320	51	-2%	-23%	-23%	-41%	-60%	-68%
Deccan Chronicle Holdings	DCHL.B0	220	43	3%	-44%	-62%	-72%	-75%	-82%
Broadcasting and Television									
Zee Entertainment	ZEE.B0	1,311	144	3%	-23%	-31%	-35%	-54%	-55%
Sun TV Network	SUTV.B0	1,212	147	9%	-24%	-41%	-56%	-53%	-64%
Zee News	ZEEN.BO	188	37	2%	5%	-13%	-39%	-35%	-57%
TV18	TVET.B0	186	74	-13%	-53%	-69%	-79%	-85%	-86%
NDTV	NDTV.B0	125	95	-8%	-50%	-75%	-77%	-73%	-80%
Balaji Telefilms	BLTE.B0	90	66	-2%	-49%	-63%	-62%	-77%	-81%
TV Today	TVT0.B0	77	63	2%	0%	-38%	-45%	-61%	-66%
Film making and distribution									
UTV Software	UTVS.B0	197	274	-46%	-63%	-64%	-66%	-61%	-70%
Adlabs	ADLF.BO	170	175	9%	-38%	-67%	-76%	-80%	-88%
Media Infra									
Dish TV	DSTV.B0	150	17	18%	-28%	-51%	-71%	-70%	-84%
Wire & Wireless	WIWI.B0	52	11	30%	-21%	-56%	-74%	-71%	-88%
Radio									
ENIL	ENIL.BO	138	138	-3%	-33%	-53%	-66%	-69%	-79%
Multiplexes									
Inox Leisure	INOL.BO	50	38	0%	-33%	-53%	-67%	-67%	-84%
PVR Cinema	PVRL.B0	48	100	15%	-27%	-45%	-50%	-46%	-72%
Pyramid Saimira	PYSA.B0	31	51	20%	-41%	-68%	-86%	-81%	-90%
Cinemax	CIMA.BO	25	43	5%	-44%	-54%	-63%	-65%	-75%
Internet									
Info Edge	INED.BO	232	405	-5%	-19%	-53%	-59%	-70%	-71%
Northgate	NOTC.BO	50	69	-14%	-46%	-77%	-83%	-88%	-88%
BSE Sensex	.BSESN	_	9,734	8%	-18%	-35%	-44%	-50%	-52%

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Valuation Matrix

Figure 15. Indian Media — Valuation Comparison Table (Non-rated Stocks)

Company	RIC	Mkt cap	CMP	P/E	(x)	EV/EBIT	DA (x)	EV/Sales (x)	
Name	Code	(US\$m)	(INR)	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E
Deccan Chronicle Hlds	DCHL.B0	220	42.7	3.5	2.9	1.9	1.7	1.0	0.8
Zee News	ZEEN.BO	188	37.3	17.8	12.8	10.1	7.4	1.8	1.4
TV18	TVET.B0	186	74.0	12.1	7.8	4.3	3.0	1.4	1.0
Adlabs	ADLF.BO	170	175.2	7.1	4.7	N.A.	N.A.	N.A.	N.A.
DISHTV	DSTV.B0	150	16.6	-2.0	-3.4	-8.4	-12.6	1.5	1.0
ENIL	ENIL.BO	138	138.0	17.6	7.4	8.4	4.6	1.4	1.1
NDTV	NDTV.BO	125	95.0	N.A.	12.1	N.A.	8.1	1.5	1.0
Balaji Telefilms	BLTE.B0	90	66.1	5.0	4.7	3.3	3.1	1.0	0.9

Source: Company reports and I/B/E/S for NR companies

Note: Prices as of 06-Nov-08

Figure 16. Global Broadcasting Valuations

Company	RIC	CIR	Mkt cap	CMP	TP	P/E (x)	EV/EBIT	DA (x)	EV/Sa	les(x)	P/BV	(x)	Div. Yie	d (%)
Name	Code	Rating	(US\$m)	(LC)	(LC)	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E
AxJP*															,
Zee Entertainment	ZEE.B0	1M	1,311	144	185	15.2	11.7	9.6	8.0	2.7	2.3	2.0	1.7	1.4%	1.7%
ASTRO	AAAN.KL	1L	1,266	2.32	3.42	116.0	14.1	5.3	5.2	1.4	1.5	3.2	3.1	5.7%	5.6%
Sun TV Network	SUTV.B0	1M	1,212	147	185	13.3	11.8	7.2	6.0	4.9	4.1	3.3	2.8	2.0%	2.4%
Ten Network Holdings Ltd	TEN.AX	3M	849	1.38	0.90	15.5	16.1	9.0	9.3	1.8	1.8	1.8	1.9	7.6%	6.2%
Sky Network Television Ltd	SKT.NZ	2M	878	3.85	4.00	14.5	13.4	7.3	6.9	2.9	2.7	1.2	1.2	4.0%	4.4%
Europe**															
British Sky Broadcasting Group	BSY.L	1M	11,067	4.05	3.70	13.7	11.5	7.7	6.7	1.6	1.5	38.5	16.0	4.7%	5.3%
Mediaset SpA	MS.MI	3M	6,377	4.25	4.30	10.7	12.7	3.0	3.1	1.5	1.5	2.0	2.1	9.7%	9.7%
Television Française 1 SA	TFFP.PA	2H	2,689	9.92	10.00	12.3	13.9	10.2	11.0	1.1	1.1	2.0	2.1	8.6%	8.6%
M6 Metropole Television	MMTP.PA	2H	1,979	12.08	12.33	11.5	12.3	5.3	5.7	1.0	1.1	3.3	3.7	8.3%	8.3%
Telecinco	TL5.MC	3M	1,958	6.25	5.36	7.1	9.2	3.4	4.4	1.2	1.3	2.7	2.5	11.2%	8.7%
ITV PLC	ITV.L	1H	1,851	0.31	0.47	12.9	15.9	8.5	8.3	1.1	1.0	0.5	0.4	0.0%	0.0%
USA (LC = USD)															
DIRECTV Group Inc	DTV.0	1H	23,045	20.76	30.00	11.2	8.2	3.8	3.4	1.0	1.0	3.6	3.2	0.0%	0.0%
Time Warner Cable Inc	TWC.N	1M	17,011	18.86	30.00	16.2	14.2	5.2	5.2	1.9	2.0	0.8	1.2	0.0%	0.0%
Comcast Corp	CMCSK.0	1M	14,084	16.39	26.00	17.1	14.0	5.4	5.2	2.1	2.0	1.2	1.2	0.0%	0.0%
CBS Corp	CBS.N	2M	5,511	8.11	8.00	5.3	6.9	4.6	5.2	0.8	0.9	0.6	0.6	12.9%	13.3%

Source: Powered by DataCentral; Prices as 06-Nov-08; LC = local currency

*LC= INR for Zee TV and Sun TV; AUD for Ten Netowrk; NZD for Sky Network and MYR for ASTRO; **LC = GBP for British Sky Broadcasting and ITV PIc; EUR for others

Figure 17. Regional Print Valuations

Company	RIC	CIR	Mkt cap	CMP	TP	P/E	(x)	EV/EBIT	DA (x)	EV/Salo	es(x)	P/BV	(x)	Div. Yie	ld (%)
Name	Code	Rating	(US\$m)	(LC)	(LC)	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E	FY09E	FY10E
AxJP (Ex India, ex Aus)*															
Singapore Press	SPRM.SI	1L	3,532	3.33	4.00	11.0	13.1	6.9	7.6	2.9	2.9	2.4	2.4	8.6%	9.5%
Star Publications	STAR.KL	1L	667	3.20	3.60	13.4	16.9	7.3	9.0	2.2	2.1	1.9	1.9	8.4%	7.0%
SCMP Group	0583.HK	3L	520	2.58	2.50	15.8	14.9	6.7	6.3	2.1	2.0	1.8	1.8	5.4%	5.7%
Global Sources	GSOL.0	2L	303	6.49	12.50	9.4	6.6	1.9	0.5	0.4	0.1	1.5	1.2	0.0%	0.0%
Australia (LC = AUD)															
Fairfax Media Ltd	FXJ.AX	1M	1,955	1.94	2.50	8.3	8.6	6.5	6.5	1.8	1.8	0.6	0.6	10.1%	9.7%
APN News & Media Ltd	APN.AX	1M	952	2.92	2.88	9.3	10.0	7.5	7.8	2.0	2.0	1.5	1.5	10.4%	9.4%
West Australian Newspapers	WAN.AX	3M	877	6.30	5.89	11.9	12.9	8.4	9.0	3.6	3.6	13.8	13.7	8.2%	7.8%
SEEK Ltd	SEK.AX	3H	669	3.49	2.74	13.6	13.8	8.6	8.5	4.1	3.7	6.4	5.6	5.2%	5.2%
India (LC = INR)															
HT Media	HTML.B0	3H	369	75	72	19.7	14.1	8.1	6.5	1.0	0.9	1.8	1.6	0.7%	0.8%
Jagran Prakashan	JAGP.B0	1H	320	51	69	18.4	13.1	9.6	7.0	1.7	1.5	2.8	2.6	4.0%	4.9%

Source: Powered by DataCentral; Prices as 06-Nov-08; LC = SGD for Singapore Press, MYR for Star Pub, USD for Global Sources and HKD for SCMP

Company Section

HT Media (HTML.BO)

2007

Sales Growth

2008

Hitesh Shah, CFA		Price (Rs)	74.95	Valuation Ratios	2007	2008	2009E	2010E	2011E
+91-22-6631-9872		52-week range (Rs)	70.65 - 259.55	P/E (x)	15.3	12.1	19.7	14.1	10.5
hitesh.b.shah@citi.com		Shares outstanding (M)	234	EV/EBITDA (x)	8.0	6.4	8.1	6.5	4.8
		Free float (%)	31	EV/Sales (x)	1.5	1.2	1.0	0.9	0.8
Rating	3 (Sell)	Avg daily volume 12 mths		P/FCF (x)	11.7	-53.4	96.1	31.0	23.4
Risk	H (High)	Exchange	BSE	P/BVPS (x)	2.2	1.9	1.8	1.6	1.4
Target price (Rs)	72.00	Market cap (USD,M)	369	Dividend yield (%)	0.4	0.5	0.7	0.8	2.1
Dividend - next 12 mths (Rs)	0.50	Enterprise value (USD,M)	295						
Expected price return (%)	4.8	Fiscal year end	31-Mar	Per Share (Rs)					
		Model Updated	22-0ct-2008	EPS (adjusted)	4.91	6.20	3.81	5.31	7.15
		,		EPS (reported)	4.91	6.20	3.81	5.31	7.15
	Price Performance			BVPS	33.46	39.10	42.34	46.97	52.29
300.0				CFPS	8.83	2.78	7.33	6.66	7.29
300.0				Cash EPS	6.61	8.11	6.18	8.18	10.18
250.0 + ~~~~~				DPS	0.30	0.40	0.50	0.60	1.60
200.0	I								
	*,			Profit & Loss (Rs,M)					
150.0	A many	· · · · · · · · · · · · · · · · · · ·	, · · · · · · · · · · · · · · · · · · ·	Net sales	10,393	11,862	13,718	15,394	17,276
100.0 +		~~~ ·	~~\	Operating Expense	-8,885	-10,073	-12,492	-13,920	-15,259
50.0			~~	EBIT	1,507	1,790	1,226	1,475	2,017
				EBITDA	1,905	2,236	1,780	2,147	2,728
0.0 +	+ +	+		Adjusted EBITDA	1,905	2,236	1,780	2,147	2,728
Nov-07 Fe	b-08 May-08	Aug-08	Nov-08	Net Interest	-143	-177	-214	-156	-91
_	HTML.BO	.BSESN rebased		Exceptionals	400	407	321	538	573
				Pre Tax	1,765	2,019	1,333	1,857	2,499
Performance:	3M	6M	12M	Taxes	-614	-567	-440	-613	-825
Absolute	-35.4%	-48.6%	-63.6%	Extraordinary Items	0	0	0	0	0
Relative	-2.6%	-6.9%	-15.8%	Minorities	0	0	0	0	0
	Forward PE Band Chart			Reported Net Profit	1,151 1,151	1,453 1,453	893 893	1,244 1,244	1,674
	FURWARU PE BAHU GHARI			Adjusted Net Profit	1,151	1,403	693	1,244	1,674
300 ⊤				Growth Rates (%)					
				EPS (adjusted) growth	195.0	26.2	-38.5	39.3	34.6
250 +	m	/\	Price	Net Income growth	208.7	26.2	-38.5	39.3	34.6
200 +	~~~	M	15x	EBITDA growth	60.9	17.4	-20.4	20.6	27.1
150 +	~~~~	· W.		Sales Growth	26.2	14.1	15.6	12.2	12.2
		7	——— 25x	Dividend Growth	20.7	33.3	25.0	20.0	166.7
100	<i>J</i> -	m d	35x						
50			45x	Cash Flow (Rs,M)					
0 +				Operating Cash Flow	2,069	651	1,716	1,560	1,709
				Depreciation/amortization	397	447	554	672	711
Oct-05 Apr-06	Oct-06 Apr-07 Oct-07	Apr-08 Oct-08	3	Net working capital	729	-1,065	375	26	-195
				Investing Cash Flow	-1,509	-1,687	1,165	-612	-479
	Yields			Capex	-566	-979	-1,533	-994	-960
10%				Acquisitions/disposals	0	0	0	0	0
8% -				Financing Cash Flow	-290	354	-1,071	-660	-427
				Borrowings	-46	488	-938	-500	0
6% -				Dividends	-82	-110	-134	-160	-427
4% -			-	Change in cash	270	-682	1,810	288	802
2% -				Balance Sheet (Rs,M)					
0% -				Total Assets	11,852	14,328	14,064	14,950	16,522
-2% -				Cash & cash equivalent	3,355	2,673	4,483	4,771	5,573
1				Net fixed assets	3,742	4,620	5,599	5,921	6,170
-4% L				Total Liabilities	4,013	5,170	4,147	3,949	4,275
2007	2008 2009	2010 2	011	Debt	1,650	2,138	1,200	700	700
	Div Yield	FCF Yield		Shareholders' funds	7,838	9,157	9,917	11,001	12,248
	Operating Growth			Shareholders' equity	7,838	9,157	9,917	11,001	12,248
80% -				Profitability/Solvency Ratios					
60% -				EBITDA Margin (%)	18.3	18.9	13.0	13.9	15.8
				Net Margin (%)	11.1	12.2	6.5	8.1	9.7
40%				ROE (%)	15.6	17.1	9.4	11.9	14.4
20% -	— —			ROIC (%)	16.8	21.3	11.7	12.0	15.8
0%				Debt to Capital (%)	17.4	18.9	10.8	6.0	5.4
		,		Net Debt / Equity (%)	NetCash	NetCash	NetCash	NetCash	NetCash
-20% -				Net Debt to EBITDA (%)	NetCash	NetCash	NetCash	NetCash	NetCash
-40% -				EBITDA / Int. Exp (x)	13.4	12.6	8.3	13.8	30.0
-60%				Capex / Sales (%)	5.4	8.3	11.2	6.5	5.6
-60%	2009 2000	2010 2	011						

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2009

EBITDA Margin Growth



2010

2011

Info Edge (INED.BO)

					2007	2008	2009E	2010E	2011E
Jason Brueschke		Price (Rs)	404.55	Valuation Ratios		100		48.0	
+852-2501-2482		52-week range (Rs)	404.55 - 1,602.05	P/E (x)	35.1	19.2	20.4	17.0	11.2
jason.brueschke@citi.com		Shares outstanding (M)	27	EV/EBITDA (x)	26.1	13.0	11.4	7.5	4.2
- ::	2/11/10	Free float (%)	46	EV/Sales (x)	6.8	3.8	2.8	2.1	1.3
Rating	2 (Hold)	Avg daily volume 12 mths		P/FCF (x)	20.8	21.1	20.5	14.3	10.4
Risk	H (High)	Exchange	BSE	P/BVPS (x)	4.5	4.1	3.5	2.9	2.4
Target price (Rs)	475.00	Market cap (USD,M)	232	Dividend yield (%)	0.2	0.3	0.3	0.3	0.9
Dividend - next 12 mths (Rs)	1.08	Enterprise value (USD,M)	155						
Expected price return (%)	17.4	Fiscal year end	31-Mar	Per Share (Rs)					
		Model Updated	27-0ct-2008	EPS (adjusted)	11.53	21.03	19.85	23.78	36.05
		model opdated	27-001-2000		11.31	20.33	19.28	23.20	35.31
	Duine Deufermanne			EPS (reported) BVPS	89.19	98.34	116.25	138.03	169.13
	Price Performance			CFPS	21.72	31.17	29.65	38.38	49.06
2000.0				Cash EPS	13.24	22.37	22.65	28.88	43.35
				DPS		1.34	1.08	1.21	3.60
1500.0 + 1/2				חרט	0.75	1.34	1.00	1.21	3.00
~~~ ~~	National Control			Profit & Loss (Rs.M)					
1000.0 +	har but "i		·	Net sales	1,396	2,189	2,708	3,438	4,705
				Operating Expense	-1,077	-1,610	-2,129	-2,653	-3,462
500.0 +			~~\ _{\\}	EBIT	319	579	580	785	1,243
				EBITDA	365	634	672	940	1,462
0.0				Adjusted EBITDA	365	634	672	940	1,462
Nov-07	Feb-08 May-08	Aug-08	Nov-08	Net Interest	0	0 0	0/2	0	1,462
INUV-U/			INUV-UO	Exceptionals	76	207	176	160	196
		BSESN rebased		Pre Tax	395	786	756	945	1,439
Performance:	3M	6M	12M	Taxes	-124	-231	-229	-312	-475
Absolute	-53.0%	-59.0%	-70.1%		-124	-231	-229	-312	-4/3
Relative	-33.0 %	-17.3%	-70.1%	Extraordinary Items Minorities	0	0	0	0	0
IVEIGUIVE	-20.176	-17.370	=22.270	Reported Net Profit	271	554	526	633	964
	Forward PE Band Chart			Adjusted Net Profit	271	573	542	649	984
	TOTWATU FE DATIG CHAIL			Aujusteu Net Front	270	3/3	J42	043	304
2,000 —				Growth Rates (%)					
1,750 +				EPS (adjusted) growth	80.8	82.5	-5.6	19.8	51.6
1,500 +		_		Net Income growth	103.7	104.9	-5.1	20.3	52.2
1,250 +	~	ΊΛ	20x	EBITDA growth	62.0	73.7	5.9	39.9	55.5
1,000 +	<i>√</i>	ΙΛΛ	30x	Sales Growth	69.4	56.9	23.7	26.9	36.9
750 +	Mad	10/200	40x	Dividend Growth	0.0	79.3	-19.6	12.1	197.2
				Dividona dionan	0.0	70.0	10.0	12.1	107.12
500		h,	50x	Cash Flow (Rs,M)					
250				Operating Cash Flow	520	850	809	1,048	1,339
0 +		<del></del>		Depreciation/amortization	46	56	92	155	219
Oct-05 Apr-0	6 Oct-06 Apr-07 Oct-07	Apr-08 Oct-0	8	Net working capital	185	158	-30	-89	-123
•	•	•		Investing Cash Flow	-2,047	-592	-137	-115	-86
	Yields			Capex	-54	-326	-271	-275	-282
	Tiolas			Acquisitions/disposals	0	2	0	0	0
12%				Financing Cash Flow	1,621	-24	-43	-35	-39
10% -				Borrowings	2	1	0	0	0
			-	Dividends	-19	-24	-43	-35	-39
8% -				Change in cash	94	235	630	898	1,214
6% -				onungo in ousii	34	200	000	030	1,214
				Balance Sheet (Rs,M)					
4% -				Total Assets	2,842	3,707	4,427	5,302	6,672
2% -				Cash & cash equivalent	415	486	990	1,691	2,906
				Net fixed assets	104	382	560	680	743
0% +				Total Liabilities	708	1,025	1,254	1,534	2,055
2007	2008 2009		2011	Debt	4	4	4	4	4
	Div Yield	FCF Yield		Shareholders' funds	2,135	2,682	3,173	3,768	4,617
	Operating Growth			Shareholders' equity	2,135	2,682	3,173	3,768	4,617
					,	,,,,,			
80%				Profitability/Solvency Ratios					
C09/				EBITDA Margin (%)	26.2	29.0	24.8	27.3	31.1
60% -		<del>سا</del> ب		Net Margin (%)	19.4	25.3	19.4	18.4	20.5
40% -				ROE (%)	22.7	23.0	18.0	18.2	23.0
				ROIC (%)	па	na	na	na	na
20% -				Debt to Capital (%)	0.2	0.2	0.1	0.1	0.1
00/				Net Debt / Equity (%)	NetCash	NetCash	NetCash	NetCash	NetCash
0%				Net Debt to EBITDA (%)	NetCash	NetCash	NetCash	NetCash	NetCash
-20% -				EBITDA / Int. Exp (x)	1,405.1	1,626.8	3,325.1	#DIV/0!	#DIV/0!
				Capex / Sales (%)	3.8	14.9	10.0	8.0	6.0
-40%									
2007	2008 2009	2010	2011						

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EBITDA Margin Growth

Sales Growth



#### Jagran Prakashan (JAGP.BO)

Hitesh Shah, CFA	Price (Rs)	50.60	Valuation Ratios	2007	2008	2009E	2010E	2011E
+91-22-6631-9872	52-week range (Rs)	50.45 - 161.35	P/E (x)	20.0	15.5	18.4	13.1	10.6
hitesh.b.shah@citi.com	Shares outstanding (M)	301	EV/EBITDA (x)	11.2	8.5	9.6	7.0	5.8
	— Free float (%)	48	EV/Sales (x)	2.2	1.8	1.7	1.5	1.4
Rating 1 (Bu			P/FCF (x)	-24.6	27.0	-19.0	24.3	16.4
Risk H (Hig	h) Exchange	BSE	P/BVPS (x)	3.0	2.8	2.8	2.6	2.4
Target price (Rs) 69.	Market cap (USD,M)	320	Dividend yield (%)	3.0	4.0	4.0	4.9	5.9
Dividend - next 12 mths (Rs) 2.	00 Enterprise value (USD,M)	302						
Expected price return (%) 32	.7 Fiscal year end	31-Mar	Per Share (Rs)					
	Model Updated	24-0ct-2008	EPS (adjusted)	2.53	3.26	2.75	3.85	4.76
			EPS (reported)	2.53	3.26	2.75	3.85	4.76
Price Performance			BVPS	16.97	17.89	18.35	19.35	20.69
			CFPS	2.21	4.32	1.39	4.42	5.83
200.0			Cash EPS	3.32	4.37	3.99	5.38	6.41
150.0			DPS	1.50	2.00	2.00	2.50	3.00
150.0								
1000 person in the person of t			Profit & Loss (Rs,M)					
100.0	****,,/********	*	Net sales	5,982	7,496	8,568	9,927	11,160
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<i>نز</i> ر	Operating Expense	-5,020	-6,195	-7,431	-8,200	-8,999
50.0 +		٠	EBIT	962	1,301	1,138	1,727	2,161
			EBITDA	1,199	1,637	1,512	2,187	2,657
0.0 + +	+		Adjusted EBITDA	1,199	1,637	1,512	2,187	2,657
Nov-07 Feb-08 May-08	Aug-08	Nov-08	Net Interest	-85	-60	-79	-65	-65
JAGP.B0	 BSESN rebased 		Exceptionals	275	215	176	67	43
			Pre Tax	1,152	1,456	1,235	1,729	2,139
	M 6M	12M	Taxes	-389	-476	-407	-571	-706
Absolute -23.0		-60.2%	Extraordinary Items	0	0	0	0	0
Relative 9.8	% 0.4%	-12.4%	Minorities	0	0	0	0	0
Forward PE Band Chart			Reported Net Profit Adjusted Net Profit	763 763	980 980	827 827	1,159 1,159	1,433 1,433
FUI WAI U FE DAIIU GIIAI U			Aujusteu Net Front	703	300	027	1,109	1,433
190 —			Growth Rates (%)					
			EPS (adjusted) growth	103.5	28.6	-15.6	40.1	23.7
140		Price	Net Income growth	141.0	28.5	-15.6	40.1	23.7
110 /W W			EBITDA growth	71.0	36.5	-7.6	44.6	21.5
90		——— 17x	Sales Growth	24.5	25.3	14.3	15.9	12.4
90 —	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	30x	Dividend Growth	87.5	33.3	0.0	25.0	20.0
	V	40x						
40 +		—— 50x	Cash Flow (Rs,M)					
	1	301	Operating Cash Flow	665	1,301	420	1,329	1,755
-10 -			Depreciation/amortization	237	336	375	460	496
Jan-07 Jul-07 Jan-08	Jul-08		Net working capital	-160	-6	-685	-287	-196
V- 11			Investing Cash Flow	-1,095	-574	-1,125	-700	-847
Yields			Capex	-1,285	-737	-1,223	-701	-824
8% -			Acquisitions/disposals Financing Cash Flow	-616	-981	-827	-859	-1,030
			Borrowings	-97	-277	-141	-039	-1,030
6% -			Dividends	-515	-705	-687	-859	-1,030
4% -			Change in cash	-1,045	-254	-1,532	-229	-122
2% -			onango m ouen	2,010	201	1,002	220	
0%			Balance Sheet (Rs,M)					
-2%	/		Total Assets	7,215	7,953	7,680	8,161	8,782
-4% -			Cash & cash equivalent	2,453	2,200	667	438	316
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			Net fixed assets	2,645	3,046	3,895	4,136	4,464
-6%			Total Liabilities	2,104	2,566	2,153	2,333	2,551
2007 Div Yield	FCF Yield	2011	Debt	1,067	791	650	650	650
			Shareholders' funds	5,111	5,388	5,528	5,828	6,231
Operating Growth			Shareholders' equity	5,111	5,388	5,528	5,828	6,231
80%			Profitability/Solvency Ratios	00.0	01.0	177	20.0	20.0
60% -			EBITDA Margin (%)	20.0	21.8	17.7	22.0	23.8
			Net Margin (%) ROE (%)	12.8 15.3	13.1 18.7	9.7 15.2	11.7 20.4	12.8 23.8
40% -			ROIC (%)	16.4	19.2	13.8	18.3	23.6
20%			Debt to Capital (%)	17.3	12.8	10.5	10.0	9.4
	/ 		Net Debt / Equity (%)	NetCash	NetCash	NetCash	3.6	5.4
0%			Net Debt to EBITDA (%)	NetCash	NetCash	NetCash	9.7	12.6
570								
			EBITDA / Int. Exp (x)	14.1	27.4	19.1	33.6	40.9
-20% -			EBITDA / Int. Exp (x) Capex / Sales (%)	14.1 21.5	27.4 9.8	19.1 14.3	33.6 7.1	40.9 7.4

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EBITDA Margin Growth

Sales Growth



Northgate Tech (NOTC.BO)

Jason Brueschke	Price (Rs)	68.55	Valuation Ratios	2007	2008	2009E	2010E	2011E
+852-2501-2482	52-week range (Rs)	68.45 - 607.80	P/E (x)	3.9	3.3	3.4	2.3	1.8
jason.brueschke@citi.com	Shares outstanding (M)	35	EV/EBITDA (x)	3.2	1.7	1.3	0.9	0.6
·	Free float (%)	67	EV/Sales (x)	0.7	0.3	0.3	0.2	0.1
Rating	1 (Buy) Avg daily volume 12 mths		P/FCF (x)	-3.0	-2.4	-4.7	12.0	5.6
Risk	M (Medium) Exchange	BSE	P/BVPS (x)	0.9	0.6	0.5	0.4	0.3
Target price (Rs)	105.00 Market cap (USD,M)	50	Dividend yield (%)	5.8	2.9	0.0	0.0	0.0
Dividend - next 12 mths (Rs)	0.00 Enterprise value (USD,M)	40						
Expected price return (%)	52.0 Fiscal year end	31-Mar	Per Share (Rs)					
	Model Updated	3-Nov-2008	EPS (adjusted)	17.69	20.97	20.21	29.76	38.29
			EPS (reported)	17.69	20.97	20.21	29.76	38.29
Price Perfor	mance		BVPS	77.48	120.35	141.01	170.71	210.29
700.0 T			CFPS	-8.02	20.68	39.42	61.66	80.12
600.0 to minuma '			Cash EPS	19.79	26.12	40.49	60.42	81.19
500.0			DPS	4.00	2.00	0.00	0.00	0.00
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Linkstein Joya (Hayse),		Durit a Lana (Da M)					
400.0 +	many	`^.,	Profit & Loss (Rs,M)	0.040	F F10	7.005	10 120	12.001
300.0 +	man	```-'	Net sales Operating Expense	2,946 -2,417	5,513 -4,711	7,605 -6,785	10,138 -8,944	13,091 -11,546
200.0 +		7	EBIT Expense	529	802	819	1,194	1,545
100.0 +		\	EBITDA	597	981	1,548	2,301	3,103
0.0 +	+ + + + + + + + + + + + + + + + + + + +		Adjusted EBITDA	597	981	1,548	2,301	3,103
	ay-08 Aug-08	Nov-08	Net Interest	-2	0	-7	0	0,100
	BSESN rebased		Exceptionals	65	-2	47	0	0
1010.50	.bozon rebuseu		Pre Tax	592	799	860	1,194	1,545
Performance:	3M 6M	12M	Taxes	-22	-72	-134	-119	-154
Absolute	-77.1% -82.8%	-88.3%	Extraordinary Items	0	0	0	0	0
Relative	-44.3% -41.0%	-40.5%	Minorities	4	2	0	0	0
Farmand DF Dr	and Chart		Reported Net Profit	574 574	728	726	1,075 1,075	1,390
Forward PE Ba	anu chart		Adjusted Net Profit	3/4	728	726	1,075	1,390
1,000 —	_		Growth Rates (%)					
·		Price	EPS (adjusted) growth	90.9	18.5	-3.6	47.3	28.7
800 +	<u> </u>		Net Income growth	133.7	26.9	-0.4	48.1	29.4
600	M	——— 15x	EBITDA growth	90.2	64.2	57.8	48.7	34.8
Δ, /	V	22x	Sales Growth	178.1	87.1	37.9	33.3	29.1
400	V	29x	Dividend Growth	100.0	-50.0	-100.0	na	na
200		40x						
	<u>_</u>	10%	Cash Flow (Rs,M)	000	710	1.410	0.007	0.000
0 + + + + + + + + + + + + + + + + + + +			Operating Cash Flow Depreciation/amortization	-260 68	719 179	1,416 729	2,227 1,107	2,909 1,558
₋₂₀ @ct <u>+</u> 05 Apr-06 Oct-06 Apr-07	Oct-07 Apr-08 Oct-08	3	Net working capital	-867	-274	-172	-75	-193
			Investing Cash Flow	-621	-1,745	-1,941	-2,021	-2,464
Yields	i		Capex	-483	-1,692	-1,941	-2,021	-2,464
			Acquisitions/disposals	0	0	0	0	0
30%			Financing Cash Flow	1,177	1,091	0	0	0
20% -		-	Borrowings	0	-1	0	0	0
10% -			Dividends	-31	-77	0	0	0
0%			Change in cash	293	65	-525	206	446
-10% -			D					
-20% -			Balance Sheet (Rs,M) Total Assets	2,805	4,554	5,290	6,409	7,853
-30% -			Cash & cash equivalent	496	571	5,290	252	697
-40% -			Net fixed assets	596	2,083	3,295	4,208	5,114
-50%			Total Liabilities	247	327	338	383	436
2007 2009 20	nna 2010 2 FCF Yield	011	Debt	0	7	7	7	7
DIV field			Shareholders' funds	2,559	4,227	4,953	6,028	7,418
Operating G	Growth		Shareholders' equity	2,559	4,195	4,921	5,996	7,386
200%			Profitability/Solvency Ratios		(= -			
150% -			EBITDA Margin (%)	20.3	17.8	20.4	22.7	23.7
100% -			Net Margin (%)	19.5	13.2	9.5	10.6	10.6
			ROE (%)	33.6	21.6	15.9	19.7	20.8
50% -			ROIC (%)	40.7	26.9	16.3	20.4	22.5
0%			Debt to Capital (%) Net Debt / Equity (%)	0.0 NetCash	0.2 NetCash	0.1 NetCash	0.1 NetCash	0.1 NetCash
-50% -			Net Debt to EBITDA (%)	NetCash	NetCash	NetCash	NetCash	NetCash
			EBITDA / Int. Exp (x)	356.6	2,818.4	224.1	#DIV/0!	#DIV/0!
-100% -		1						
			Capex / Sales (%)	16.4	30.7	25.5	19.9	18.8
-150%			Capex / Sales (%)	16.4	30.7	25.5	19.9	3.81

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EBITDA Margin Growth

Sales Growth



Sun TV Network (SUTV.BO)

Surendra Goyal, CFA		Price (Rs) 146	Valuation Ratios	2007	2008	2009E	2010E	2011E
+91-22-6631-9870		52-week range (Rs) 134.95 - 420		23.5	17.7	13.3	11.8	10.7
surendra.goyal@citi.com		Shares outstanding (M)	94 EV/EBITDA (x)	11.7	8.8	7.2	6.0	5.2
Dation.	4.65		23 EV/Sales (x)	8.2	6.0	4.9	4.1	3.5
Rating Risk	1 (Buy) M (Medium)		73 P/FCF (x) SE P/BVPS (x)	76.4 4.8	-244.9 4.0	24.3	16.1 2.8	15.0
					1.7	2.0	2.4	2.4
Target price (Rs) Dividend - next 12 mths (Rs)	185.00 3.00	Market cap (USD,M) 1,2 Enterprise value (USD,M) 1,1	*	1.0	1./	2.0	2.4	2.1
Expected price return (%)	27.5	Fiscal year end 31-I		——				
Expected price return (%)	27.3	*		6.24	8.29	11.03	12.44	12.00
		Model Updated 7-Nov-20	D8 EPS (adjusted) EPS (reported)	6.24	8.29	11.03	12.44	13.68 13.68
	Price Performance		BVPS	30.28	36.76	44.28	52.63	61.63
500.0	T TIGG T GITOTINANGG		CFPS	9.39	9.92	12.88	15.99	17.57
500.0			Cash EPS	9.34	11.43	14.92	16.70	18.44
400.0 + ~~~~~			DPS	1.52	2.50	3.00	3.50	4.00
300.0 Juny	~~~~~	h		_				
300.0 T	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, Mary	Profit & Loss (Rs,M)	6 700	0.000	10 500	10.047	12.024
200.0 +		The state of the s	Net sales Operating Expense	6,780 -3,256	8,699 -3,963	10,598 -4,872	12,347 -5,575	13,834 -6,326
100.0			EBIT Expense	3,524	4,736	5,726	6,773	7,508
100.0			EBITDA	4,742	5,975	7,260	8,451	9,385
0.0	+	+ + + + + + + + + + + + + + + + + + + +	Adjusted EBITDA	4,742	5,975	7,260	8,451	9,385
Nov-07 Feb-08	May-08	Aug-08 Nov-08	Net Interest	-64	-159	-28	0	0
SI	UTV.B0	BSESN rebased	Exceptionals	411	556	845	751	798
Douformone	3M	6M 12M	Pre Tax	3,871	5,133 -2,015	6,543	7,524	8,306
Performance: Absolute	-41.3%	-56.1% 12M -52.8%	Taxes Extraordinary Items	-1,401 0	-2,015 0	-2,290 0	-2,633 0	-2,907 0
Relative	-8.4%	-14.4% -5.0%	Minorities	-9	148	94	13	-8
			Reported Net Profit	2,461	3,267	4,347	4,904	5,391
	Forward PE Band Chart		Adjusted Net Profit	2,461	3,267	4,347	4,904	5,391
600 —		_	Growth Rates (%)	7				
			EPS (adjusted) growth	93.1	32.8	33.1	12.8	9.9
500 +			Net Income growth	93.1	32.8	33.1	12.8	9.9
400 +	2 M	——— 18x	EBITDA growth	91.2	26.0	21.5	16.4	11.1
\sim	ton In		Sales Growth	110.6	28.3	21.8	16.5	12.0
300	V V CL	40x	Dividend Growth	-69.8	64.0	20.0	16.7	14.3
200		55x	Cash Flow (Rs,M)	7				
100		V —— 33x	Operating Cash Flow	3,701	3,909	5,075	6,300	6,924
100	- I		Depreciation/amortization	1,218	1,239	1,534	1,678	1,877
Jun-06 Dec-06	Jun-07 Dec-07	Jun-08	Net working capital	100	-516	-712	-269	-352
			Investing Cash Flow	-2,873	-5,930	-2,712	-2,724	-3,066
	Yields		Capex Acquisitions/disposals	-2,945 71	-4,145 -1,785	-2,697 -15	-2,724 0	-3,066 0
8% 1			Financing Cash Flow	4,935	-1,765	-1,984	-1,601	-1,852
7% -			Borrowings	-1,468	-172	-695	0	0
6% - 5% -	_		Dividends	-697	-1,153	-1,383	-1,614	-1,844
4% -			Change in cash	5,762	-2,196	378	1,975	2,006
3% -			Dalamas Chart (Da M)	7				
2% -			Balance Sheet (Rs,M) Total Assets	14,535	18,301	20,703	24,430	28,349
1%			Cash & cash equivalent	6,494	4,297	4,676	6,650	8,656
0% -1%			Net fixed assets	4,762	7,668	8,832	9,878	11,067
2007 2009	2009	2011	Total Liabilities	2,560	3,211	2,649	3,087	3,458
2007	Div Yield —	FCF Yield	Debt	867	695	0	0	0
			Shareholders' funds	11,975	15,090	18,054	21,344	24,891
	Operating Growth		Shareholders' equity	11,934	14,486	17,449	20,739	24,286
120%			Profitability/Solvency Ratios					
100% -			EBITDA Margin (%)	69.9	68.7	68.5	68.4	67.8
80% -			Net Margin (%)	36.3	37.6	41.0	39.7	39.0
60% -			ROE (%)	32.8	24.7	27.2	25.7	23.9
40% -			ROIC (%) Debt to Capital (%)	39.5 6.8	34.5 4.4	32.6 0.0	34.1 0.0	33.9 0.0
20%			Net Debt / Equity (%)	NetCash	NetCash	NetCash	NetCash	NetCash
0%			Net Debt to EBITDA (%)	NetCash	NetCash	NetCash	NetCash	NetCash
			EBITDA / Int. Exp (x)	73.8	37.6	261.2	#DIV/0!	#DIV/0!
-20% -			Capex / Sales (%)	43.4	47.6	25.4	22.1	22.2

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EBITDA Margin Growth

Sales Growth



UTV Software (UTVS.BO)

Surendra Goyal, CFA		Price (Rs)	274.00	Valuation Ratios	2007	2008	2009E	2010E	2011E
+91-22-6631-9870		52-week range (Rs)	274.00 - 1,033.45	P/E (x)	12.3	11.1	14.9	9.1	7.0
surendra.goyal@citi.com		Shares outstanding (M)	34	EV/EBITDA (x)	141.8	17.1	23.1	6.1	4.9
		Free float (%)	39	EV/Sales (x)	5.8	2.6	1.5	0.8	0.8
Rating	3 (Sell)	Avg daily volume 12 mths	(K,Shrs) 134	P/FCF (x)	-45.0	-1.6	-1.8	-3.2	-4.0
Risk	H (High)	Exchange	BSE	P/BVPS (x)	3.5	1.5	0.7	0.6	0.5
Target price (Rs)	450.00	Market cap (USD,M)	197	Dividend yield (%)	0.9	0.4	0.5	0.7	0.9
Dividend - next 12 mths (Rs)	1.50	Enterprise value (USD,M)	234						
Expected price return (%)	67.4	Fiscal year end	31-Mar	Per Share (Rs)					
		Model Updated	30-0ct-2008	EPS (adjusted)	22.34	24.68	18.34	30.20	38.88
				EPS (reported)	21.63	25.01	18.34	30.20	38.88
	Price Performance			BVPS	79.20	184.04	399.61	472.21	509.25
1200.0				CFPS	18.10	-165.07	-127.20	-71.06	-50.73
1200.0				Cash EPS	23.14	26.68	19.60	32.07	40.98
1000.0 + /				DPS	2.50	1.00	1.50	2.00	2.50
800.0 100.0		~~~~	~-						
600.0			سمر ا	Profit & Loss (Rs,M)					
		(* 4. 4. p. + 4 * 4 * 4 * 5 * 4	٠ لهرا	Net sales	1,749	4,342	7,433	11,941	15,068
400.0 +			``-, -}	Operating Expense	-1,709	-3,733	-7,010	-10,396	-12,765
200.0 +				EBIT EBITDA	40 71	608	423 472	1,545	2,302 2,386
0.0				Adjusted EBITDA	71	647 647	472	1,619 1,619	2,386
Nov-07 Feb-08	May-08	Aug-08	Nov-08	Net Interest	-16	-60	-220	-145	-120
UTVS.E		SSESN rebased	1104 00	Exceptionals	283	116	300	250	250
		OCESIA IEDASER		Pre Tax	307	664	503	1,650	2,433
Performance:	3M	6M	12M	Taxes	163	113	456	-63	-384
Absolute	-63.9%	-65.5%	-60.7%	Extraordinary Items	-15	8	0	0	0
Relative	-31.1%	-23.8%	-12.8%	Minorities	-7	-200	-249	-387	-504
_				Reported Net Profit	449	584	710	1,200	1,545
F	orward PE Band Chart			Adjusted Net Profit	463	577	710	1,200	1,545
1,200 —				Growth Rates (%)					
		/		EPS (adjusted) growth	375.7	10.5	-25.7	64.7	28.7
1,000 +		40.4	D.:	Net Income growth	215.4	30.2	21.6	68.9	28.7
800 +		Typermy		EBITDA growth	-38.5	808.3	-27.1	243.2	47.4
600 +		VV	—— 7x	Sales Growth	-16.1	148.2	71.2	60.6	26.2
	\sim		18x	Dividend Growth	na	-60.0	50.0	33.3	25.0
400			30x						
200				Cash Flow (Rs,M)					
0	+ + +	+ + + + + +	45x	Operating Cash Flow	375	-3,856	-4,926	-2,823	-2,015
May-05 Nov-05 May-06 0	ct-06 May-07 Oc	t-07 Apr-08 Oct-0	IQ	Depreciation/amortization	31	39	49	74	84
May-03 Nov-03 May-00 0	51-00 Way-07 OC	1-07 Apr-00 Oct-0	10	Net working capital Investing Cash Flow	49 -472	-4,554 -73	-5,934 -826	-4,485 -604	-4,147 -709
	Yields			Capex	-472	-243	-826	-604	-709
	Heius			Acquisitions/disposals	-301	-243	-020	-004	-703
10%				Financing Cash Flow	701	3,966	8,572	2,923	-110
0% +	 -			Borrowings	622	1,060	-1,000	-500	0
-10% -				Dividends	-65	-40	-58	-88	-110
-20% -			_	Change in cash	604	37	2,821	-504	-2,835
-30% -									
-40% -				Balance Sheet (Rs,M)					31,781
-40% - -50% -				Total Assets	4,469	10,652	21,515	28,279	
-40% - -50% - -60% -				Total Assets Cash & cash equivalent	685	714	3,535	3,031	196
-40% -50% -60% -70%				Total Assets Cash & cash equivalent Net fixed assets	685 877	714 1,081	3,535 1,858	3,031 2,388	196 3,014
-40% - -50% - -60% - -70% -	2009	2010 2	011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities	685 877 2,581	714 1,081 5,082	3,535 1,858 5,414	3,031 2,388 7,168	196 3,014 8,731
-40% - -50% - -60% - -70%		2010 2 FCF Yield	011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt	685 877 2,581 1,637	714 1,081 5,082 2,697	3,535 1,858 5,414 1,697	3,031 2,388 7,168 1,197	196 3,014 8,731 1,197
-40% - -50% - -60% - -70% -	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds	685 877 2,581 1,637 1,887	714 1,081 5,082 2,697 5,570	3,535 1,858 5,414 1,697 16,101	3,031 2,388 7,168 1,197 21,111	196 3,014 8,731 1,197 23,050
-40% - -50% - -60% - -70% -			011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt	685 877 2,581 1,637	714 1,081 5,082 2,697	3,535 1,858 5,414 1,697	3,031 2,388 7,168 1,197	196 3,014 8,731 1,197
-40% - -50% - -60% - -70% -	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds	685 877 2,581 1,637 1,887 1,813	714 1,081 5,082 2,697 5,570 4,572	3,535 1,858 5,414 1,697 16,101	3,031 2,388 7,168 1,197 21,111 18,288	196 3,014 8,731 1,197 23,050 19,722
-40% - -50% - -60% - -70% 2007 2008 Di	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%)	685 877 2,581 1,637 1,887 1,813	714 1,081 5,082 2,697 5,570 4,572	3,535 1,858 5,414 1,697 16,101 13,665	3,031 2,388 7,168 1,197 21,111 18,288	196 3,014 8,731 1,197 23,050 19,722
-40% - -50% - -60% - -70% - 2007 2008 Dir	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%)	685 877 2,581 1,637 1,887 1,813	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5	3,535 1,858 5,414 1,697 16,101 13,665	3,031 2,388 7,168 1,197 21,111 18,288	196 3,014 8,731 1,197 23,050 19,722
-40% -50% -60% -70% 2007 2007 Div	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROE (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1
-40% - -50% - -60% - -70% - 2007 2008 Dis	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROE (%) ROIC (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5 8.7	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3 14.7	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8 8.3	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5 9.0	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1 9.0
-40% - -50% - -70% - 2007 2nng Di	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROE (%) ROIC (%) Debt to Capital (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5 8.7 46.5	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3 14.7 32.6	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8 8.3 9.5	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5 9.0 5.4	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1 9.0 4.9
-40% -50% -60% -70% 2007 2007 2008 1000% 800% -600%	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROE (%) ROIC (%) Debt to Capital (%) Net Debt / Equity (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5 8.7 46.5 50.5	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3 14.7 32.6 35.6	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8 8.3 9.5 NetCash	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5 9.0 5.4 NetCash	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1 9.0 4.9
-40% -50% -60% -70% 2007 2007 2008 Div	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROIC (%) Debt to Capital (%) Net Debt / Equity (%) Net Debt / Equity (%) Net Debt to EBITDA (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5 8.7 46.5 50.5 1,336.6	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3 14.7 32.6 35.6 306.4	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8 8.3 9.5 NetCash	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5 9.0 5.4 NetCash	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1 9.0 4.9,9 4.3 4.3
-40% -50% -60% -70% 2007 2007 2008 Dis	/ Yield		011	Total Assets Cash & cash equivalent Net fixed assets Total Liabilities Debt Shareholders' funds Shareholders' equity Profitability/Solvency Ratios EBITDA Margin (%) Net Margin (%) ROE (%) ROIC (%) Debt to Capital (%) Net Debt / Equity (%)	685 877 2,581 1,637 1,887 1,813 4.1 25.6 28.5 8.7 46.5 50.5	714 1,081 5,082 2,697 5,570 4,572 14.9 13.5 18.3 14.7 32.6 35.6	3,535 1,858 5,414 1,697 16,101 13,665 6.3 9.6 7.8 8.3 9.5 NetCash	3,031 2,388 7,168 1,197 21,111 18,288 13.6 10.0 7.5 9.0 5.4 NetCash	196 3,014 8,731 1,197 23,050 19,722 15.8 10.3 8.1 9.0 4.9

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EBITDA Margin Growth

Sales Growth



Zee Entertainment (ZEE.BO)

Zee Entertainment (ZEE.BO)				2007	2008	2009E	2010E	2011E
urendra Goyal, CFA	Price (Rs)	143.85	Valuation Ratios		100	45.0		
91-22-6631-9870		65 - 328.30	P/E (x)	26.3	16.2	15.2	11.7	9.
urendra.goyal@citi.com	Shares outstanding (M)	434	EV/EBITDA (x)	19.7	11.6	9.6	8.0	6.4
1 (Dun)	Free float (%)	59	EV/Sales (x)	4.2	3.4	2.7	2.3	2.0
ating 1 (Buy) disk M (Medium)	Avg daily volume 12 mths (K,Shrs)	1,494	P/FCF (x) P/BVPS (x)	-28.5 2.4	37.2 2.2	48.5 2.0	18.5 1.7	21.8
	Exchange	BSE						
arget price (Rs) 185.00	Market cap (USD,M)	1,311	Dividend yield (%)	1.0	1.4	1.4	1.7	1.
vidend - next 12 mths (Rs) 2.00	Enterprise value (USD,M)	1,323						
spected price return (%) 27.4	Fiscal year end	31-Mar	Per Share (Rs)					
	Model Updated 2	1-0ct-2008	EPS (adjusted)	5.48	8.90	9.47	12.27	15.18
			EPS (reported)	5.48	8.84	9.47	12.27	15.18
Price Performance			BVPS	60.38	65.99	73.12	82.45	94.70
400.0			CFPS	-0.25	6.17	6.88	12.68	11.9
350.0			Cash EPS	5.90	9.38	10.05	12.94	15.9
300.0 horacitharania.			DPS	1.50	2.00	2.00	2.50	2.50
250.0								
200.0	المرد ، ، ، بنام سيست شر ، ، ، ، الم		Profit & Loss (Rs,M)					
			Net sales	15,159	18,354	23,016	26,451	30,284
150.0 +	•	V	Operating Expense	-12,139	-13,163	-16,690	-19,020	-21,15
100.0 +			EBIT	3,019	5,191	6,327	7,431	9,130
50.0 +			EBITDA	3,204	5,423	6,577	7,722	9,463
0.0 + + + + + + + + + + + + + + + + + +			Adjusted EBITDA	3,204	5,423	6,577	7,722	9,463
Nov-07 Feb-08 May-08	Aug-08	Nov-08	Net Interest	-334	-516	-910	-495	-385
ZEE.BOB	SESN rebased		Exceptionals	747	1,138	900	1,000	1,000
			Pre Tax	3,432	5,813	6,317	7,936	9,745
Performance: 3M	6M 12N		Taxes	-999	-1,627	-1,978	-2,385	-2,929
Absolute -30.7% Relative 2.1%	-34.8% -53.9%		Extraordinary Items	-58	-26	0	0	0
telative 2.1%	6.9% -6.1%	0	Minorities Reported Net Profit	2,375	-328 3,833	-233 4,106	-233 5,318	-233 6,583
Forward PE Band Chart			Adjusted Net Profit	2,375	3,858	4,106	5,318	6,583
T OI WAITU F L DAIIU GIIAI C			Aujusteu Het Front	2,373	3,636	4,100	3,310	0,303
500 T			Growth Rates (%)					
			EPS (adjusted) growth	6.5	62.4	6.4	29.5	23.8
400 +		- Price	Net Income growth	10.9	61.4	7.1	29.5	23.8
300	\a^\\\		EBITDA growth	18.9	69.3	21.3	17.4	22.5
300 A 1 A 1	han	- 10x	Sales Growth	-8.4	21.1	25.4	14.9	14.5
200		- 20x	Dividend Growth	42.4	33.5	-0.1	25.0	0.0
200	V	- 30x						
100			Cash Flow (Rs,M)					
0		- 40x	Operating Cash Flow	-108	2,674	2,981	5,498	5,188
	N 07 M 00		Depreciation/amortization	185	232	250	291	333
May-04 Nov-04 May-05 Nov-05 May-06 Nov-06 May-07	NOV-U7 May-U8		Net working capital	-2,798	-1,551	-1,608	-344	-1,960
			Investing Cash Flow	-1,250	-1,132	-1,693	-2,135	-2,325
Yields			Capex	-2,078	-997	-1,694	-2,135	-2,325
6% 1		\neg	Acquisitions/disposals	1 140	0	0	0	0 503
			Financing Cash Flow	1,146	-792	-115	-2,503	-2,503
4% -			Borrowings Dividends	-1,676 -763	640 -1,018	1,134 -1,017	-1,000 -1,271	-1,000 -1,271
2% -			Change in cash	-212	750	1,172	859	360
¹ / ₀ 1			onange in cash	-212	730	1,172	033	300
0%		_	Balance Sheet (Rs,M)					
			Total Assets	35,332	39,872	45,874	50,123	55,777
-2% -			Cash & cash equivalent	1,196	1,946	3,119	3,977	4,337
-4%			Net fixed assets	14,841	15,605	17,049	18,894	20,886
	2010 2011		Total Liabilities	8,332	10,144	13,056	13,258	13,600
2007 2008 2009 ——————————————————————————————————	2011 — FCF Yield		Debt	3,226	3,866	5,000	4,000	3,000
	TOT TICIU		Shareholders' funds	27,000	29,728	32,818	36,865	42,177
Operating Growth			Shareholders' equity	26,181	28,611	31,701	35,748	41,060
80%			Profitability/Solvency Ratios		00.5	000	00.0	
70% -			EBITDA Margin (%)	21.1	29.5	28.6	29.2	31.2
60% - 50% -			Net Margin (%)	15.7	20.9	17.8	20.1	21.7
50% - 40% -			ROE (%)	10.0	14.0	13.6	15.8	17.1
40% - 30% -			ROIC (%)	8.2	12.7	14.2	15.1	17.0
			Debt to Capital (%) Net Debt / Equity (%)	10.7 7.5	11.5 6.5	13.2 5.7	9.8 0.1	6.6 NetCash
					0.0	0.7	0.1	
20% -								NotCach
20% - 10% -			Net Debt to EBITDA (%)	63.4	35.4	28.6	0.3	NetCash 24.6
20% -		_						NetCash 24.6 7.7

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2009

EBITDA Margin Growth

2007

Sales Growth



2010

2011

Appendix A-1

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