| STOCK INFO. | BLOOMBERG <br> BSE Sensex: 8,701 <br> HUVR IN |
| :--- | ---: |
| S\&P CNX: 2,584 | REUTERS CODE |
| HLL.BO |  |.

24 October 2008

Previous Recommendation: Neutral

## Neutral

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| END | (RS M) | (RS M) | (RS) | GROWTH (\%) | (X) | (X) | (\%) | (\%) | SALES | EBITDA |
| 12/06A | 121,034 | 15,397 | 7.0 | 17.5 | 32.2 | 18.2 | 56.5 | 67.0 | 3.9 | 28.4 |
| 12/07A | 137,178 | 17,691 | 8.1 | 16.4 | 27.7 | 34.0 | 122.9 | 144.7 | 3.5 | 25.1 |
| 12/08E | 164,279 | 19,920 | 9.2 | 12.6 | 24.6 | 26.1 | 106.1 | 127.4 | 2.8 | 21.9 |
| 12/09E | 181,721 | 23,390 | 10.7 | 17.4 | 20.9 | 21.5 | 102.5 | 123.6 | 2.5 | 18.1 |

25 HUL's 3QCY08 results are below estimates. Sales at Rs 40.2 b (est Rs 40.5 b ) have grown $19.7 \%$, while adj PAT at Rs4.4b (est of Rs4.7b) has grown 7\%. Reported PAT grew $34 \%$ to Rs5.5b, which includes Rs1.3b profit on sales of properties. Excluding gains from forward contracts and forex, PAT growth would be just $2.5 \%$.
\& FMCG Volume growth is $6.8 \%$ (QoQ decline of 150 bp ) and 360bp lower than 1QCY08 volume growth of $10.4 \%$. Gross margins declined 112 bp despite selective price increases. EBIDTA margin declined 148bp YoY due to 90bp increase in other expenses despite 50bp lower advertising spend. EBIDTA grew only $6.4 \% \mathrm{v} / \mathrm{s}$ est of $16.1 \%$ growth.
\& Soaps and detergents ( $48 \%$ of revenues) reported $26 \%$ increase in sales but only $4.5 \%$ increase in PBIT as margins declined 279 bp . Detergents reported mid single digit volume growth, while toilet soap volumes have been flat. Personal care has reported $18 \%$ increase in sales and $20.8 \%$ increase in PBIT as margins expanded 57bp.
\& Prices of key inputs like palmoil and LAB (Linear Alkyl Benzene) have declined 55\% and 9\% from the peak. HUL has also hinted at prices cuts in key categories if the raw material prices remain low. We believe that high competitive intensity in soaps and detergents will prevent any significant margin expansion on sustained basis.
We are increasing sales growth estimates for CY08 to $19.8 \%$ from $18.7 \%$. Sales growth for CY09 is estimated at $10.6 \%$ ( $12.6 \%$ earlier), which factors in lower volume growth of $4.9 \%$ ( $7.2 \%$ earlier). We are now factoring in 80bp EBIDTA margin decline in CY08 and 100bp expansion in CY09 to $12.9 \%$ ( $13.3 \%$ earlier) and $13.9 \%$ ( $14 \%$ earlier). We are reducing CY08 and CY09 PAT growth estimates by $1.7 \%$ and $2 \%$. We now arrive at an EPS of Rs9.2 for CY08 and Rs10.7 for CY09. The stock trades at $24.6 x$ CY08E and 20.9x CY09E earnings. Maintain Neutral.

| QUARTERLY PERFORMANCE |  |  |  |  |  |  |  |  | (Rs Million) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | CY07 |  |  |  | CY08 |  |  |  | CY07 | CY08E |
|  | 1 Q | 2 Q | 3 Q | 4Q | $1 Q$ | 2 Q | 3 Q | 4QE |  |  |
| Net Sales (incl service inc) | 31,843 | 34,814 | 33,646 | 36,874 | 37,939 | 42,157 | 40,279 | 43,904 | 137,178 | 164,279 |
| YoY Change (\%) | 13.8 | 12.9 | 9.7 | 16.8 | 19.1 | 21.1 | 19.7 | 19.1 | 13.3 | 19.8 |
| Total Expenditure | 28,224 | 29,801 | 29,170 | 31,232 | 33,861 | 36,642 | 35,516 | 37,118 | 118,321 | 143,136 |
| EBITDA | 3,620 | 5,013 | 4,476 | 5,642 | 4,078 | 5,515 | 4,763 | 6,786 | 18,857 | 21,143 |
| YoY Change (\%) | 9.5 | 20.9 | 11.1 | 12.8 | 12.7 | 10.0 | 6.4 | 20.3 | 14.4 | 12.1 |
| Margins (\%) | 11.4 | 14.4 | 13.3 | 15.3 | 10.7 | 13.1 | 11.8 | 15.5 | 13.7 | 12.9 |
| Depreciation | 329 | 333 | 353 | 369 | 363 | 379 | 393 | 388 | 1,384 | 1,523 |
| Interest | 51 | 110 | 68 | 26 | 35 | 87 | 0 | 128 | 255 | 250 |
| Other Income | 908 | 1,058 | 1,059 | 1,597 | 1,009 | 1,647 | 1,239 | 1,320 | 4,627 | 5,215 |
| PBT | 4,147 | 5,628 | 5,114 | 6,844 | 4,689 | 6,695 | 5,610 | 7,590 | 21,845 | 24,584 |
| Tax | 809 | 1,111 | 1,021 | 1,305 | 905 | 1,294 | 1,231 | 1,234 | 4,155 | 4,664 |
| Rate (\%) | 19.5 | 19.7 | 20.0 | 19.1 | 19.0 | 18.0 | 19.0 | 16.3 | 19.0 | 19.0 |
| Adjusted PAT | 3,339 | 4,517 | 4,093 | 5,540 | 3,784 | 5,401 | 4,379 | 6,356 | 17,691 | 19,920 |
| YoY Change (\%) | 13.6 | 19.1 | 6.9 | 14.6 | 13.3 | 19.6 | 7.0 | 14.7 | 14.9 | 12.6 |
| Extraordinary Inc/(Exp) | 590 | 414 | -12 | 775 | 25 | 180 | 1,087 | 0 | 1,564 | 1,293 |
| Reported Profit | 3,929 | 4,931 | 4,081 | 6,314 | 3,810 | 5,582 | 5,466 | 6,356 | 19,255 | 21,213 |
| YoY Change (\%) | -11.3 | 29.6 | -21.6 | 23.5 | -3.0 | 13.2 | 34.0 | 0.7 | 3.8 | 10.2 |

[^0]$\overline{\text { Amnish Aggarwal (AmnishAggarwal@MotilalOswal.com)Tel:+9122 39825404/ Amit Purohit (AmitPurohit@MotilalOswal.com) +91 } 2239825418}$

## Sales volume declines 210bp QoQ; growth tends lower

FMCG sales increased $21.6 \%$ in 3QCY08 as compared to $18.8 \%$ growth in 2QCY08 and $10.8 \%$ growth in 3QCY07. FMCG Volume growth is $6.8 \%$ (QoQ decline of 150 bp ) and 360bp lower than 1QCY08 volume growth of $10.4 \%$. Sales growth suggests higher realizations due to price increases affected by the company. HUL also reported market share loss in key categories like toilet Soaps, shampoos and skin care, while market share increased in detergents and coffee. Decline in volume growth suggests slow down in consumer off-take.


Source: Company/Motilal Oswal Securities

VALUE MARKET SHARE (\%)

|  | $3 Q C Y 07$ | 2 QCY08 | 3QCY08 |
| :--- | ---: | ---: | ---: |
| Detergents | 37.0 | 38.3 | 37.9 |
| Soaps | $\mathbf{5 3 . 2}$ | $\mathbf{5 2 . 7}$ | $\mathbf{5 0 . 3}$ |
| Shampoo | $\mathbf{4 7 . 7}$ | $\mathbf{4 6 . 5}$ | $\mathbf{4 6 . 1}$ |
| Skin care | $\mathbf{5 5 . 0}$ | $\mathbf{5 3 . 4}$ | $\mathbf{5 2 . 7}$ |
| Toothpaste | 30.0 | 30.0 | 29.6 |
| Tea | 23.4 | 23.2 | 23.3 |
| Coffee | 46.5 | 46.9 | $\mathbf{4 7 . 1}$ |


| SEGMENTAL |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 3QCY08 | 3QCY07 | CHANGE $\%$ | 9 MCY08 | 9 MCY07 | CHANGE \% |  |
| Net Sales (Rs m) |  |  |  |  |  |  |  |
| Soaps and Detergents | 19,863 | 15,761 | 26.0 | 57,450 | $46,992.3$ | 22.3 |  |
| Personal Products | 10,496 | 8,899 | 18.0 | 31,365 | 26,155 | 19.9 |  |
| Beverages | 4,422 | 3,917 | 12.9 | 12,945 | 11,286 | 14.7 |  |
| Processed Foods | 1,739 | 1,293 | 34.5 | 4,759 | 3,947 | 20.6 |  |
| Exports | 2,961 | 3,146 | -5.9 | 10,885 | 10,023 | 8.6 |  |
| EBIT (Rs m) |  |  |  |  |  |  |  |
| Soaps and Detergents | 2,685 | 2,569 | 4.5 | 7,981 | 6,955 | 14.8 |  |
| Personal Products | 2,555 | 2,116 | 20.8 | 8,045 | 6,697 | 20.1 |  |
| Beverages | 627 | 551 | 13.8 | 1,739 | 1,690 | 2.9 |  |
| Processed Foods | 26 | 17 | 50.9 | 81 | 57 | 41.7 |  |
| Exports | 317 | 62 | 407.7 | 782 | 229 | 241.0 |  |
| EBIT Margin (\%) |  |  |  |  | 13.9 | 14.8 |  |
| Soaps and Detergents | 13.5 | 16.3 |  | 25.6 | 25.6 |  |  |
| Personal Products | 24.3 | 23.8 |  | 13.4 | 15.0 |  |  |
| Beverages | 14.2 | 14.1 |  | 1.7 | 1.5 |  |  |
| Processed Foods | 1.5 | 1.3 |  | 7.2 | 2.3 |  |  |
| Exports | 10.7 | 2.0 |  | Source: Company/Motilal Oswal Securities |  |  |  |

## Gross margin declines 112bp, EBITDA margin declines 148bp....

Gross margins have declined 112bp despite selective price increases across product categories. EBIDTA margin declined 148 bp YoY ( $\mathrm{v} / \mathrm{s}$ est of 50 bp decrease) due to 90 bp increase in other expenses despite 50bp lower advertising spend. EBIDTA grew only $6.4 \% \mathrm{v} / \mathrm{s}$ est of $16.1 \%$ growth.


## .....but future outlook positive as raw material prices ease off

Prices of key inputs like palmoil have declined 55\% from the peak. LAB (Linear Alkyl Benzene) prices have also softened $9 \%$ from the peak. We believe input costs will tend to remain benign for the coming period. Decline in price of raw material will not only improve the operating performance of the company but could also improve the market share in soaps and detergent. However, HUL has also hinted at price cuts in key categories if the raw material prices remain low. We believe high competitive intensity in Soaps and Detergents will prevent any significant margin expansion on sustained basis.


Source: Company/Motilal Oswal Securities

## Personal care reports 18\% growth; market share declines

Personal care has reported $18 \%$ increase in sales and $20.8 \%$ increase in PBIT as margins expanded 57 bp . HUL reported sequential decline in market share in all of its key categories like hair care, skin care and oral care. Market share in hair care, skin care and oral care declined $40 \mathrm{bp}, 70 \mathrm{bp}$ and 40 bp respectively. High-end Ponds range continued to gain ground in high end stores and modern trade channels. We expect personal care volume growth to slow down in 4QCY08 as benefit of lower base effect will be over.


Source: Company/Motilal Oswal Securities

## Soaps and detergents - margin declines; volume growth to slowdown

Soaps and Detergents ( $48 \%$ of revenues) reported $26 \%$ increase in sales but only $4.5 \%$ increase in PBIT as margin declined 279bp. Market share in detergents declined 40bp QoQ to $37.9 \%$, while decline in toilet soaps was steeper by 240 bp to $50.3 \%$. Growth in personal wash was price lead with Lux and Lifebouy leading category growth. Detergent reported mid-single digit volume growth with all three brands - Surf, Rin and Wheel doing well.



Source: Company/Motilal Oswal Securities

## Processed food drives growth in food and beverages

Food and beverages segment reported $18.7 \%$ increase in revenue and a $17.7 \%$ increase in PBIT on the back of a strong traction in processed food segment. Processed foods posted a $34.5 \%$ increase in revenue (adj for Modern Food, it grew 65.7\%) and 51\% increase in PBIT driven by strong volumes in Knorr and Kissan. Beverages reported $12.9 \%$ increase in sales and $13.8 \%$ increase in PBIT due to strong performance in both tea and coffee with 10 bp and 20 bp market share gain.


## Valuation and view

We believe declining consumer confidence and higher base effect in personal care will result in decline in volume growth to $5 \%$ in 4QCY08. We expect new food initiatives like Kissan Amze Brainfood, which is still in the test stage, will start contributing after 2-3 years only. We are factoring in $4.9 \%$ volume growth for HUL in CY09.

We are increasing sales growth estimates for CY08 to $19.8 \%$ from $18.7 \%$. Sales growth for CY09 is estimated at $10.6 \%$ ( $12.6 \%$ earlier), which factors in lower volume growth of 4.9\% (7.2\% earlier). We are now factoring in 80bp EBIDTA margin decline in CY08 and 100bp expansion in CY09 to $12.9 \%$ ( $13.3 \%$ earlier) and $13.9 \%$ ( $14 \%$ earlier). We are reducing CY08 and CY09 PAT growth estimates by $1.7 \%$ and $2 \%$. We now arrive at an EPS of Rs9.2 for CY08 and Rs10.7 for CY09. The stock trades at 24.6x CY08E and 20.9x CY09E earnings. Maintain Neutral.

## Hindustan Unilever: an investment profile

## Company description

HUL is the largest company in the FMCG industry, with market leadership in soaps, detergents and personal care categories.
It has a wide distribution network with direct reach of over 1 m retail outlets. The company is a subsidiary of Unileverthe Anglo Dutch FMCG giant.

## Key investment arguments

\& Sales growth in Personal Care has been lagging industry growth.

* Food products led by Ice Cream, Beverages and Knorr range are growing in high double digits.


## Key investment risks

Competitive pressure could intensify with more companies entering personal care and toilet soaps which account for more than $50 \%$ of HLL sales.

* High crude prices would increase material costs.


## Recent developments

\& Pure IT launch extended to 600 towns

## Valuation and view

\& We estimate CY08 EPS estimate at Rs9.2 and CY09 EPS estimate at Rs10.7.

* The stock trades at 24.6x CY08 and 20.9x CY09 earnings. Maintain Neutral.


## Sector view

\& We are positive on the sector. The sector is showing strong volume growth across product categories with improving pricing power for leading players.
\& Companies with low competitive pressures and brought product portfolios will be able to better with stand any slowdown in a particular segment.

* Longer term prospects bright, given rising incomes and low penetration.

EPS: MOST FORECAST VS CONSENSUS (RS)

|  | MOST <br> FORECAST | CONSENSUS <br> FORECAST | VARIATION <br> $(\%)$ |
| :---: | :---: | :---: | :---: |
| CY08 | 9.2 | 9.4 | -2.6 |
| CY09 | 10.7 | 11.0 | -2.4 |

TARGET PRICE AND RECOMMENDATION

| CURRENT <br> PRICE (RS) | TARGET <br> PRICE (RS) | UPSIDE <br> $(\%)$ | RECO. |
| :---: | :---: | :---: | :---: |
| 225 | 226 | 0.3 | Neutral |

STOCK PERFORMANCE (1 YEAR)


SHAREHOLDING PATTERN (\%)

|  | SEP-08 | J UN-08 | SEP-07 |
| :--- | ---: | ---: | ---: |
| Promoter | 52.1 | 52.1 | 51.4 |
| Domestic Inst | 16.0 | 15.9 | 16.8 |
| Foreign | 14.2 | 14.7 | 13.5 |
| Others | 17.8 | 17.4 | 18.4 |


| COMPARATIVE VALUATIONS |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | HLL | ITC | NESTLE |
| P/E (x) | CY08E | 24.6 | 17.7 | 24.5 |
|  | CY09E | 20.9 | 15.2 | 19.2 |
| EV/EBITDA (x) | CY08E | 21.9 | 11.3 | 15.7 |
|  | CY09E | 18.1 | 9.6 | 12.3 |
| EV/Sales (x) | CY08E | 2.8 | 3.3 | 3.2 |
|  | CY09E | 2.5 | 2.7 | 2.7 |
| P/BV (x) | CY08E | 26.1 | 4.4 | 21.3 |
|  | CY09E | 21.5 | 3.8 | 16.5 |


| (RS MILLION) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | 2005 | 2006 | 2007 | 2008 E | 2009E |
| Net Sales | 110,605 | 121,034 | 137,178 | 164,279 | 181,721 |
| Change (\%) | 11.4 | 9.4 | 13.3 | 19.8 | 10.6 |
| Total Expenditure | -96,172 | -104,553 | -18,321 | -43,136 | -156,506 |
| EBITDA | 14,433 | 16,481 | 18,857 | 21,143 | 25,215 |
| Change (\%) | 0.4 | 14.2 | 14.4 | 12.1 | 19.3 |
| M argin (\%) | 13.0 | 13.6 | 13.7 | 12.9 | 13.9 |
| Depreciation | -1,245 | -1,302 | -1,384 | -1,523 | -1,578 |
| Int. and Fin. Charges | -192 | -107 | -255 | -250 | -250 |
| Other Income - Recurring | 3,048 | 3,545 | 4,627 | 5,215 | 5,445 |
| Profit before Taxes | 16,045 | 18,617 | 21,845 | 24,584 | 28,832 |
| Change (\%) | 6.6 | 16.0 | 17.3 | 12.5 | 17.3 |
| M argin (\%) | 14.5 | 15.4 | 15.9 | 15.0 | 15.9 |
| Tax | -2,530 | -2,952 | -3,765 | -4,221 | -4,923 |
| Deferred Tax | -410 | -268 | -389 | -443 | -519 |
| Tax Rate (\%) | -18.3 | -17.3 | -19.0 | - 19.0 | -18.9 |
| Profit after Taxes | 13,105 | 15,397 | 17,691 | 19,920 | 23,390 |
| Change (\%) | 10.6 | 17.5 | 14.9 | 12.6 | 17.4 |
| M argin (\%) | 11.8 | 12.7 | 12.9 | 12.1 | 12.9 |
| Non-rec. (Exp)/Income | 976 | 3,157 | 1,564 | 1,293 | 0 |
| Reported PAT | 14,081 | 18,554 | 19,255 | 21,213 | 23,390 |
| BALANCE SHEET |  |  |  | (RS M | ILLION) |
| Y/E DECEMBER | 2005 | 2006 | 2007 | 2008 E | 2009E |
| Share Capital | 2,201 | 2,207 | 2,177 | 2,177 | 2,177 |
| Reserves | 20,855 | 25,028 | 12,215 | 16,597 | 20,633 |
| Net Worth | 23,056 | 27,235 | 14,392 | 18,774 | 22,810 |
| Loans | 569 | 726 | 885 | 726 | 726 |
| Capital Employed | 23,626 | 27,961 | 15,278 | 19,500 | 23,536 |
| Gross Block | 23,751 | 24,627 | 26,691 | 27,691 | 28,691 |
| Less: Accum. Depn. | -9,896 | -10,619 | -11,466 | -12,989 | -14,567 |
| Net Fixed Assets | 13,855 | 14,007 | 15,225 | 14,702 | 14,124 |
| Capital WIP | 980 | 1,103 | 1,856 | 1,856 | 1,856 |
| Investments | 20,142 | 24,139 | 14,408 | 19,068 | 25,311 |
| Deferred Charges | 2,201 | 2,245 | 2,124 | 2,269 | 2,424 |
| Curr. Assets, L\&A | 27,630 | 31,697 | 32,774 | 40,468 | 44,751 |
| Inventory | 13,218 | 15,477 | 19,536 | 20,535 | 22,715 |
| Account Receivables | 5,228 | 4,404 | 4,434 | 5,401 | 5,974 |
| Cash and Bank Balance | 3,550 | 4,169 | 2,009 | 7,131 | 7,999 |
| Others | 5,634 | 7,646 | 6,796 | 7,401 | 8,062 |
| Curr. Liab. and Prov. | 41,183 | 45,231 | 51,110 | 58,863 | 64,931 |
| Account Payables | 23,450 | 24,637 | 28,785 | 34,353 | 37,561 |
| Other Liabilities | 11,572 | 13,369 | 15,610 | 16,582 | 18,119 |
| Provisions | 6,162 | 7,224 | 6,716 | 7,928 | 9,250 |
| Net Current Assets | -13,553 | -13,534 | -18,336 | -18,395 | -20,180 |
| Application of Funds | 23,626 | 27,961 | 15,278 | 19,500 | 23,536 |

E:MOSt Estimates

| RATIOS |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E DECEMBER | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| Basic (Rs) | 6.0 | 7.0 | 8.1 | 9.2 | 10.7 |
| EPS | 6.5 | 7.6 | 8.8 | 9.9 | 11.5 |
| Cash EPS | 10.5 | 12.3 | 6.6 | 8.6 | 10.5 |
| BV/Share | 5.0 | 6.0 | 9.1 | 6.6 | 7.6 |
| DPS | 84.0 | 86.0 | 111.7 | 72.1 | 70.7 |
| Payout \% |  |  |  |  |  |
| Valuation (x) |  | 32.2 | 27.7 | 24.6 | 20.9 |
| P/E |  | 29.7 | 25.7 | 22.8 | 19.6 |
| Cash P/E |  | 28.9 | 3.5 | 2.8 | 2.5 |
| EV/Sales |  | 18.2 | 34.1 | 21.9 | 18.1 |
| EV/EBITDA | 2.7 | 4.0 | 26.1 | 21.5 |  |
| P/BV |  |  |  |  | 3.9 |
| Dividend Yield (\%) | 56.8 | 56.5 | 122.9 | 106.1 | 102.5 |
| Return Ratios (\%) | 68.7 | 67.0 | 144.7 | 127.4 | 123.6 |
| RoE |  |  |  |  |  |
| RoCE | 17 | 13 | 12 | 12 | 12 |
| Working Capital Ratios |  |  |  |  |  |
| Debtor (Days) | 4.7 | 4.3 | 9.0 | 8.4 | 7.7 |
| Asset Turnover (x) |  |  |  |  |  |
| Leverage Ratio | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 |
| Debt/Equity (x) |  |  |  |  |  |


| CASH FLOW STATEMENT |  |  |  | (RS MILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E DECEMBER | 2005 | 2006 | 2007 | 2008 E | 2009 E |
| OP/(loss) before Tax | 13,189 | 15,179 | 17,473 | 19,620 | 23,637 |
| Int./Div. Received | 3,048 | 3,545 | 4,627 | 5,215 | 5,445 |
| Depreciation and Amort. | 1,245 | 1,302 | 1,384 | 1,523 | 1,578 |
| Interest Paid | -192 | -107 | -255 | -250 | -250 |
| Direct Taxes Paid | -2,530 | -2,952 | -3,765 | -4,221 | -4,923 |
| (Incr)/Decr in WC | 6,030 | 600 | 2,641 | 5,182 | 2,652 |
| Change in Deff | -59 | 44 | -122 | 145 | 155 |
| CF from Operations | 20,731 | 17,610 | 21,983 | 27,213 | 28,295 |
| Extraordinary Items | 976 | 3,157 | 1,564 | 1,293 | 0 |
| ( Incr)/Decr in FA | -645 | -998 | -2,818 | -1,000 | -1,000 |
| (Pur)/Sale of Investments | 2,154 | -3,997 | 9,731 | -4,660 | -6,243 |
| CF from Invest. | 2,485 | -1,838 | 8,478 | -4,367 | -7,243 |
| Issue of Shares | 0 | 0 | -6,263 | 0 | 1 |
| (Incr)/Decr in Debt | -14,141 | 157 | 159 | -159 | 0 |
| Dividend Paid | -11,006 | -15,100 | -23,316 | -16,807 | -19,354 |
| Others | -1,498 | -210 | -3,202 | -782 | -831 |
| CF from Fin. Activity | -26,645 | -15,153 | -32,622 | -17,724 | -20,184 |
| Incr/Decr of Cash | -3,430 | 619 | -2,161 | 5,122 | 868 |
| Add: Opening Balance | 6,980 | 3,550 | 4,169 | 2,009 | 7,131 |
| Closing Balance | 3,551 | 4,169 | 2,008 | 7,131 | 7,999 |



## For more copies or other information, contact <br> Institutional: Navin Agarwal. Retail: Manish Shah <br> Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@ motilaloswal.com

## Motilal Oswal Securities Ltd, 3rd Floor, Hoechst House, Nariman Point, Mumbai 400021

This report is for the personal information of the authorized recipient and does not construe to be any investment, legal or taxation advice to you. Motilal Oswal Securities Limited (hereinafter referred as MOSt) is not soliciting any action based upon it. This report is not for public distribution and has been furnished to you solely for your information and should not be reproduced or redistributed to any other person in any form.

The report is based upon information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied upon such. MOSt or any of its affiliates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained in this report. MOSt or any of its affiliates or employees do not provide, at any time, any express or implied warranty of any kind, regarding any matter pertaining to this report, including without limitation the implied warranties of merchantability, fitness for a particular purpose, and non-infringement. The recipients of this report should rely on their own investigations.

MOSt and/or its affiliates and/or employees may have interests/ positions, financial or otherwise in the securities mentioned in this report. To enhance transparency, MOSt has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report.

| Disclosure of Interest Statement | Hindustan Unilever |
| :--- | :---: |
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

[^1]
[^0]:    E: MOSt Estimates

[^1]:    This information is subject to change without any prior notice. MOSt reserves the right to make modifications and alternations to this statement as may be required from time to time. Nevertheless, MOSt is committed to providing independent and transparent recommendations to its clients, and would be happy to provide information in response to specific client queries.

