

Company

3 August 2010 | 16 pages

Voltas (VOLT.BO)

Equity ☑ Rating change ☑ Target price change ☑ Estimate change ☑

Improving Fundamentals; Upgrade to Hold/Medium Risk

- Upgrade to Hold/Medium Risk on the back of business recovery We upgrade Voltas from Sell (3M) to Hold (2M) due to 1) increasing momentum in Middle East capex; 2) expectations of domestic HVAC business recovery; 3) uptick in the engineering agency business. However, the stock up 47% over the last 1 year (outperformance of 30% vs. Sensex) factors in a lot of the positives; limiting upsides from current levels. All things being equal, we might reconsider our Hold rating and turn more positive at 10-15% lower levels from here.
- Getting more constructive on Middle East capex Projects in the Middle East comprises more than 60% of Voltas' orderbook (OB) and ~37% of its revenues. MEED reports that US\$2.8trn of projects are planned or are underway in the GCC. Construction (incl. real estate) and infra segment have USD715bn and USD229bn worth of projects that are planned and un-awarded as on May 2010. Voltas is actively targeting high growth areas of Oman and Saudi Arabia.
- Domestic HVAC business should see a revival in H2FY11 Voltas is a late-cycle play on the upswing in commercial real estate. The latest 2Q10 Cushman and Wakefield updates on various Indian cities' commercial and retail spaces indicate an uptick in trends. We believe that Voltas' domestic HVAC business will benefit from a sustained upswing in this sector. Engineering Agency business turning the corner with growth in textile machinery and mining and construction segment. The recent momentum in construction activity should also drive growth in its materials handling business.
- Earnings up by 16-21%; TP to Rs241 We increase target PE to 18x Dec11E vs. 16x Sept10E 1) at a disc to L&T given difference in scale of operations; 2) at a ~20% prem. to mid-cap construction peers like IVRCL and Nagarjuna due to its better returns profile and cash flow generation (RoEs of 25-30% vs. ~10-15% for NJCC, IVRC; FCF yield of 4% vs. -ve FCFs for const cos). We believe that upsides could lie in better than expected order inflows in electromechanical division.

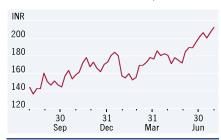
Figure 1. Voltas Statistical Abstract

Year	Net Profit	FD EPS*	EPS Growth	P/E	P / Book	ROE	DPS	Div. Yield
	(Rs mn)	(Rs)	(%)	(x)	(x)	(%)	(Rs)	(%)
FY08A	1,761	5.32		39.5	12.0	31%	1.3	0.6%
FY09A	2,253	6.81	28%	30.8	8.8	29%	1.6	0.8%
FY10A	3,560	10.76	58%	19.5	6.4	33%	2.0	1.0%
FY11E	3,847	11.63	8%	18.1	5.0	28%	2.1	1.0%
FY12E	4,618	13.96	20%	15.0	3.9	26%	2.2	1.0%
FY13E	5,445	16.46	18%	12.8	3.1	25%	2.3	1.1%

Source: Company, Citi Investment Research and Analysis estimates, *- excluding extraordinary items

2 M
Rs209.60
Rs241.00
15.0%
1.0%
16.0%
Rs69,353M
US\$1,495M





Deepal Delivala

+91-22-6631-9857 deepal.delivala@citi.com

Venkatesh Balasubramaniam

+91-22-6631-9864

venkatesh.balasubramaniam@citi.com

Atul Tiwari, CFA

+91-22-6631-9866 atul.tiwari@citi.com

See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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Fiscal year end 31-Mar	2009	2010	2011E	2012E	2013E
Valuation Ratios					
P/E adjusted (x)	27.6	18.2	18.0	15.0	12.7
EV/EBITDA adjusted (x)	23.7	14.5	12.0	9.5	7.7
P/BV (x)	8.8	6.4	5.0	3.9	3.1
Dividend yield (%)	0.8	1.0	1.0	1.0	1.1
Per Share Data (Rs)					
EPS adjusted	7.60	11.51	11.63	13.96	16.46
EPS reported	7.60	11.51	11.63	13.96	16.46
BVPS	23.87	32.80	41.97	53.35	67.11
DPS	1.60	2.00	2.10	2.20	2.30
Profit & Loss (RsM)					
Net sales	43,259	48,059	57,805	69,009	82,400
Operating expenses	-40,638	-43,681	-52,631	-62,670	-74,804
EBIT	2,621	4,377	5,174	6,339	7,596
Net interest expense	-128	-98	-212	-253	-302
Non-operating/exceptionals	960	789	868	911	956
Pre-tax profit	3,453	5,068	5,829	6,997	8,250
Tax	-1,172	-1,472	-1,982	-2,379	-2,805
Extraord./Min.Int./Pref.div.	232	215	0	0	0
Reported net income	2,514	3,810	3,847	4,618	5,445
Adjusted earnings	2,514	3,810	3,847	4,618	5,445
Adjusted EBITDA	2,831	4,592	5,376	6,556	7,828
Growth Rates (%)					
Sales	35.1	11.1	20.3	19.4	19.4
EBIT adjusted	10.9	67.0	18.2	22.5	19.8
EBITDA adjusted	11.9	62.2	17.1	22.0	19.4
EPS adjusted	21.1	51.5	1.0	20.0	17.9
Cash Flow (RsM)					
Operating cash flow	1,000	3,555	4,747	4,363	3,074
Depreciation/amortization	210	214	202	217	232
Net working capital	-1,718	-527	699	-472	-2,603
Investing cash flow	-244	-1,062	-2,300	-2,300	-2,300
Capital expenditure	-591	-196	-300	-300	-300
Acquisitions/disposals	1,023	-777	-2,000	-2,000	-2,000
Financing cash flow	842	-2,339	-813	-852	-890
Borrowings	1,077	-1,463	0	0	0
Dividends paid	-619	-774	-813	-852	-890
Change in cash	1,859	404	1,634	1,211	-117
Balance Sheet (RsM)					
Total assets	32,231	33,837	42,722	51,776	60,420
Cash & cash equivalent	4,571	4,689	6,323	7,535	7,418
Accounts receivable	9,521	10,060	12,161	14,518	17,336
Net fixed assets	2,280	2,262	2,360	2,443	2,511
Total liabilities	24,174	22,846	28,697	33,985	38,075
Accounts payable	0	0	0	0	0
Total Debt	1,814	352	352	352	352
Shareholders' funds	8,057	10,990	14,025	17,791	22,346
Profitability/Solvency Ratios (%)					
EBITDA margin adjusted	6.5	9.6	9.3	9.5	9.5
ROE adjusted	36.8	40.6	31.1	29.3	27.3
ROIC adjusted	32.0	45.0	43.7	47.1	45.1
Net debt to equity	-34.2	-39.5	-42.6	-40.4	-31.6
Total debt to capital	18.4	3.1	2.4	1.9	1.5
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This report has been prepared with contribution from our MENA construction analyst. Heidy Rehman (+971-4-5099-746; heidy.rehman@citi.com)

MEED reports US\$2.8trn of projects planned or underway in the GCC (as at 5 April).

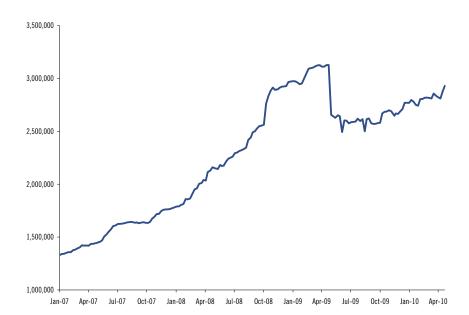
Positive view on Middle East capex

>60% of OB, ~37% of Voltas revenues is from Middle East

We are getting more positive on the capex momentum in the Middle East – while activity is nowhere near the peak – it seems to have recovered from the crises lows and we believe that it will pick up reasonable momentum.

- MEED reports US\$2.8trn of projects planned or underway in the GCC (as at 5 April).
- Qatar, Saudi Arabia and UAE have the highest value of projects under construction
- Construction (which incorporates real estate) is the most active segment. USD715bn worth of projects are planned and are un-awarded as on May 2010. This is followed by Infrastructure with an outlay of USD229bn.
- Voltas is actively targeting newer markets high growth areas in the Middle East i.e. in Oman and Saudi Arabia. We believe that there is a reasonable chance of order wins in these locations given huge buildout planned.

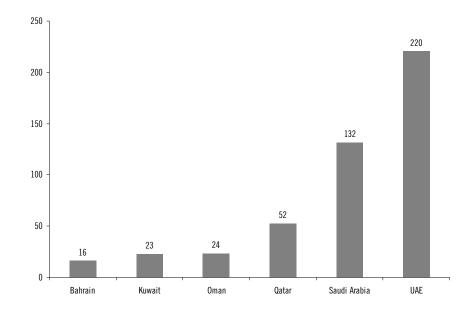
Figure 2. GCC Projects Underway, Jan-07-Apr-10 (US\$ in Millions)



Source: MEED

Qatar, Saudi Arabia and UAE have the highest value of projects under construction

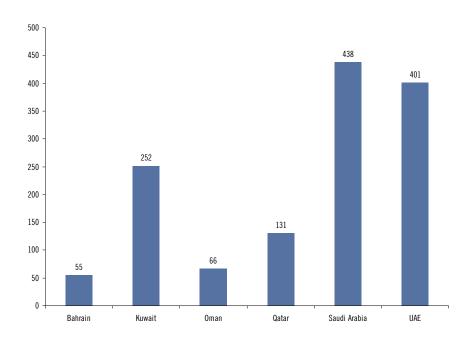
Figure 3. GCC — Value of Projects Under Construction by Country, May 2010 (US\$ in Billions)



Source: MEED

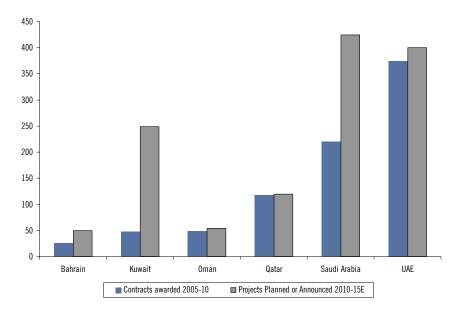
Kuwait too is one of the most active markets.

Figure 4. GCC — Budget Value of Announced & Un-Awarded Projects, May 2010 (US\$ in Billions)



Source: MEED

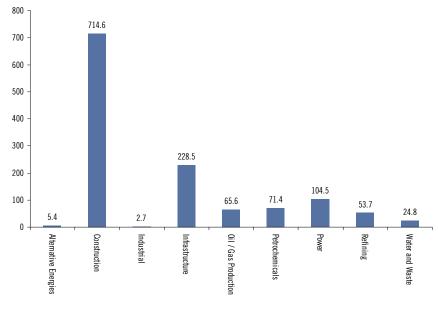
Figure 5. GCC - Contracts Awarded & Projects Planned or Announced, 2005-15 (US\$ in Billions)



Source: MEED

Construction (which incorporates real estate) is the most active segment. This is followed by Infrastructure.

Figure 6. GCC — Value of Planned & Un-Awarded Projects by Sector, May 2010 (US\$ in Billions)



Source: MEED

Domestic EMP Business to pick up in 2H11

Voltas' domestic EMP order-book looks strong and execution cycle has been improving. The MEP and water management businesses have been picking up momentum. However, Voltas' traditional HVAC business is still seeing some slack in conversion of orders into execution.

Voltas is a late-cycle play on the uptick in commercial real estate. We believe that the traditional HVAC business has bottomed and one should see a recovery in the second half of the year.

The latest 2Q10 Cushman and Wakefield updates on various cities commercial and retail spaces indicate an uptick in trends. We believe that Voltas' domestic HVAC business will benefit from a sustained upswing in this sector.

Figure 7. Commercial and Real Estate outlook from Cushman and Wakefield reports for 2Q, 2010.

Improvement in global economic environment has fueled Demand* from IT/TeS and BFSI sectors which are the major demand drivers for office space is expected to remain buoyant. Demand for commercial office space is expected to remain buoyant. The quarter witnessed absorption of 2.2 million sq.ft. indicating significant increase of 126% over the previous quarter. Majority of the absorption was noted in the IT SEZs with 1.1 million sq.ft. taken up during the quarter. Improving sentiments and underlying economic growth have led the retail segment to other absorption was noted in the IT SEZs with 1.1 million sq.ft. taken up during the quarter. Improving sentiments and underlying economic growth have led the retail segment to recover steadily. Expansion by domestic retailers and arrival of international brands are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are a testimony to the increasing optimism in the industry. Mall rental values are set expected to witness an und		Commercial	Retail
Delhi(NCR) Delhi(NCR) The quarter witnessed absorption of 2.2 million sq.ft. indicating significant increase of 126% over the previous quarter. Majority of the absorption was noted in the IT SEZs with 1.1 million sq.ft. taken up during the quarter. Demand* for the quarter was 2.38 million sq.ft, leading to a total demand of 4.93 million sq.ft for 1H 2010 — re-emphasising improved market conditions. Outlook — In anticipation of further increase in leasing enquiries, rentals are likely to remain on an upswing in select micro markets in the coming quarters. Chennai Chennai Chennai Chennai Rentals in the CBD and Off CBD market (commercial) are expected to stabilize in the short term; and with limited projected commercial supply, there may be a demand/supply mismatch in the coming months. Rentals in CBD and Off CBD regions are likely to see further decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Pune Pune Pune Demand* for the quarter was 2.38 million sq.ft, leading to a total demand for 3pace. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Hyderabad Rentals in CBD and Off CBD regions are likely to see further decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Rentals in cBD and off cBD regions are likely to see further decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be undertaken in the second half of the year with various retailers in the process of closing transactions. Rentals in CBD and off CBD regions are expected to be indentals and main streets are ex	Mumbai	Demand* from IT/ITeS and BFSI sectors which are the major	restrained supply across existing retail hubs, mall rental values are expected to
Significant increase of 126% over the previous quarter. Majority of the absorption was noted in the IT SEZs with 1.1 million sq.ft. taken up during the quarter. Bangalore Demand* for the quarter was 2.38 million sq.ft, leading to a total demand of 4.93 million sq.ft, for 1H 2010 — re-emphasising improved market conditions. Outlook - In anticipation of further increase in leasing enquiries, rentals are likely to remain on an upswing in select micro markets in the coming quarters. Chennai Corporates have been keen to consolidate space in order to achieve higher efficiency in operational and real estate costs. Rentals in the CBD and Off CBD market (commercial) are expected to stabilize in the short term; and with limited projected commercial supply, there may be a demand/supply mismatch in the coming months. Hyderabad Rentals in CBD and Off CBD regions are likely to see turther decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Pune Rental values across a few micro markets witnessed some upward movement in 20 2010. In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in entals due to large upcoming supply. Significant increase in entals doe to large upcoming supply of about the state is very to see an improvement. And in the coming provides a function of further increase in enquiries. Provided to the state is very to see an improvement. Pune Rental values across a few micro markets witnessed some upward movement in 20 2010. In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in enquiries most developers are cautious about a further increase in enquiries most developers are cautious about a further increase in leasing to the state in the coming quarter. With improving consumer and re			
total demand of 4.93 million sq.ft for 1H 2010 — re-emphasising improved market conditions. Outlook - In anticipation of further increase in leasing enquiries, rentals are likely to remain on an upswing in select micro markets in the coming quarters. Chennai Chennai Corporates have been keen to consolidate space in order to achieve higher efficiency in operational and real estate costs. Rentals in the CBD and Off CBD market (commercial) are expected to stabilize in the short term; and with limited projected commercial supply, there may be a demand/supply mismatch in the coming months. Hyderabad Rentals in CBD and Off CBD regions are likely to see further decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Pune Rental values across a few micro markets witnessed some upward movement in 2Q 2010. In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in rentals due to large upcoming supply	Delhi(NCR)	significant increase of 126% over the previous quarter. Majority of the absorption was noted in the IT SEZs with 1.1 million sq.ft.	recover steadily. Expansion by domestic retailers and arrival of international brands are a testimony to the increasing optimism in the industry. Mall rental values strengthened marginally over the quarter after values rationalized over the year.
achieve higher efficiency in operational and real estate costs. Rentals in the CBD and Off CBD market (commercial) are expected to stabilize in the short term; and with limited projected commercial supply, there may be a demand/supply mismatch in the coming months. Hyderahad Rentals in CBD and Off CBD regions are likely to see further decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Pune Rental values across a few micro markets witnessed some upward movement in 2Q 2010. In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in rentals due to large upcoming supply	Bangalore	total demand of 4.93 million sq.ft for 1H 2010 — re-emphasising improved market conditions. Outlook - In anticipation of further increase in leasing enquiries, rentals are likely to remain on an	the stable rentals quoted by developers. With the city expected to witness a rather conservative mall supply during 2010, existing malls with available spaces are likely
decline during the second half of 2010 due to reduced demand for space. Fresh enquiries from new entrants are expected to be limited as their perception regarding the political uncertainty in the State is yet to see an improvement. Pune Rental values across a few micro markets witnessed some upward movement in 2Q 2010. In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in rentals due to large upcoming supply	Chennai	achieve higher efficiency in operational and real estate costs. Rentals in the CBD and Off CBD market (commercial) are expected to stabilize in the short term; and with limited projected commercial supply, there may be a demand/supply	quarter. This is due to <u>anticipated strong footfalls</u> , <u>increased enquires coupled with strengthening of rentals</u> which is driving retailers to secure space. <u>Significant leasing is expected to be undertaken in the second half of the year with various</u> retailers in the
upward movement in 2Q 2010. <u>In spite of recent surge in</u> transactions in the city. Pune is expected to witness an upcoming supply of about demand and increase in enquiries, most developers are cautious about a further increase in rentals due to large upcoming supply	Hyderabad	decline during the second half of 2010 due to reduced demand for space. <u>Fresh enquiries from new entrants are expected to be</u> <u>limited</u> as their perception regarding the political uncertainty in	quarter. With improving consumer and retailer sentiments over the last quarter, more
	Pune	upward movement in 2Q 2010. <u>In spite of recent surge in demand and increase in enquiries, most developers are cautious about a further increase in rentals</u> due to large upcoming supply	transactions in the city. Pune is expected to witness an upcoming supply of about 900,000 sq.ft, of which more than 50% is expected along the city's eastern corridor.

Source: Cushman and Wakefield

Engineering Agency Business

Textile machinery business: this business has finally started picking up momentum. Anecdotally, textile machinery maker Lakshmi Machine Works expects sales to grow by up to 30% in FY11, against a fall of over 15% last fiscal, on a rebound in India's textile industry. Voltas is the agent for LMW and this could translate to similar growth for Voltas. **Mining and Construction business** – the business in showing positive momentum. Margins in this business improved significantly due to delivery of high value equipment yielding commissions. However, Voltas expects margins in this business to moderate over time. **Material handling business-** has been lagging but recent trends have been encouraging.

Recent IIP trends indicate a definite uptick in construction, material handling and mining and construction equipment. We believe that 2H FY11 should see a more sustained recovery in this segment.

Figure 8. IIP Capital Goods - Cranes (YoY%)

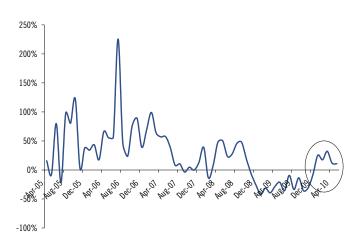
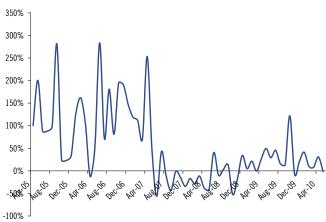
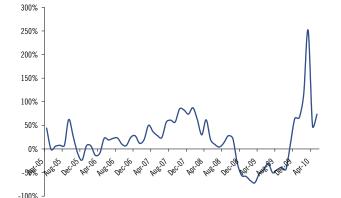


Figure 9. IIP Capital Goods - Material Handling equipment production (YoY%)



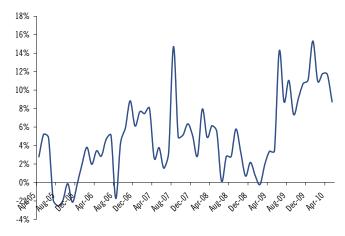
Source: CSO

Figure 10. IIP - Capital Goods - Dumper Loaders production (YoY%)



Source: CSO

Figure 11. IIP: Mining & quarrying (YoY%)



Source: CSO

Source: CSO

3 August 2010

Unitary cooling and Products division

Strong Volume growth

Air-conditioner volumes have grown at more than 60% YoY in Q1 FY11increased dealership and arrangements with large retailers have helped volume growth. The company expects good volume growth in this segment; however higher input costs and adverse exchange rate is expected to affect margins in this segment.

We expect the improvement in consumer sentiment to drive revenue growth in this segment. Voltas has also been proactive in promotional activities and new product launches which contributed to strong growth.

Figure 12. Voltas consensus EPS

Consensus	11.04	13.42
Citi	11.63	13.96
% Difference	5%	4%

Source: CIRA estimates, Bloomberg

Upgrade to Hold/Medium Risk

We are increasing our target price for Voltas to Rs241, from Rs142 primarily on the back of

Increase in EPS estimates by 21% in FY11, and 16% in FY12 on the back on increase in revenue and margin assumptions

Figure 13. Voltas change in estimates

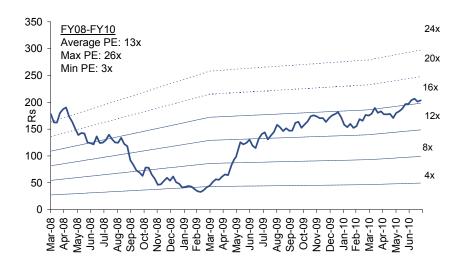
	FY11	FY12
Revenues		
Old	56,321	67,272
New	57,805	69,009
% change	3%	3%
EBITDA margins		
Old	8.20%	8.60%
New	9.30%	9.50%
% change	110	90
PAT		
Old	3,190	3,982
New	3,847	4,618
% change	21%	16%
EPS		
Old	9.64	12.04
New	11.63	13.96
% change	21%	16%

Source: Citi Investment Research and Analysis

- We are increasing our target PE multiple to 18x Dec11E vs. 16x Sept10E
 - at a ~20% premium to mid-cap construction peers like IVRCL and Nagarjuna due to its better returns profile and cash flow generation; (RoEs of 25%-30% vs ~10% -15% for NJCC, IVRC; FCF yield of 4% vs negative FCFs for const cos)
 - at a discount to Larsen and Toubro given Voltas' smaller size and breadth of operations.
 - Higher than its historical PE given better operating environment; and expectations of an acceleration in recovery.

Quants View - Glamour

Figure 14. Voltas PE chart



Source: Citi Investment Research and Analysis

We upgrade the stock to a Hold/Medium Risk rating from a Sell earlier. We believe that the stock, up 47% over the last 1 year; (outperformance of 30% vs the Sensex) factors in a lot of the positives; limiting the upsides from current levels. All things being equal, we might reconsider our Hold rating and turn more positive at 10-15% lower levels from here.

Figure 15. Voltas outperformance

Performance	1W	1 M	3M	6M	1Yr	2Yr	3Yr
Voltas	2.7%	5.2%	17.1%	31.8%	47.2%	65.9%	52.0%
Sensex	-0.1%	1.0%	3.3%	10.1%	17.1%	25.1%	17.9%
Outperformance	2.8%	4.2%	13.8%	21.7%	30.1%	40.7%	34.1%

Source: Citi Investment Research and Analysis

Radar Screen Quadrant Definitions

Glamor Poor relative value but superior relative momentum	Attractive Superior relative value and superior relative momentum
Unattractive	Contrarian

Quants View - Glamour

Voltas currently lies in the Glamour quadrant of our Value-Momentum map with strong momentum but relatively weak value scores. The stock has moved from the Unattractive quadrant to the Glamour quadrant in the past 3 months indicating an improvement in the momentum scores although valuation still remains expensive. Compared to its peers in the Industrials sector, Voltas fares worse on the valuation metric but better on the momentum metric. Similarly, compared to its peers in its home market of India, Voltas fares worse on the valuation metric but better on the momentum metric.

From a macro perspective, Voltas has a high Beta to the region so is likely to rise (or fall) faster than the region. It is also likely to benefit from Value outperformance, tightening US credit spreads, falling Commodity (ex-oil) prices, falling EM yields, and a weaker US Dollar.

Figure 16. Radar Quadrant Chart History

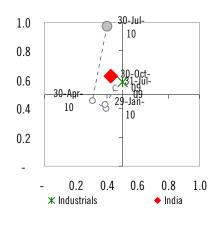
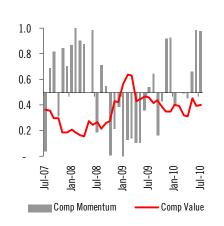


Figure 17. Radar Valuation Momentum Ranks



Source: CIRA

Source: CIRA

Figure 18. Radar Model Inputs

IBES EPS (Actual and Estimates)

FY(-2)	5.32	Implied Trend Growth (%)	19.57
F1(-Z)	3.32	illiplieu fiellu Giowili (%)	19.57
FY(-1)	7.60	Trailing PE (x)	17.78
FY0	11.51	Implied Cost of Debt (%)	10.14
FY1	10.97	Standardised MCap	(0.21)
FY2	13 13		

Note: Standardised MCap calculated as a Z score — (mkt cap - mean)/std dev — capped at 3

Source: Citi Investment Research and Analysis, Worldscope, I/B/E/S

Figure 19. Stock Performance Sensitivity to Key Macro Factors

Region	1.44	Commodity ex Oil	(0.32)
Local Market	1.14	Rising Oil Prices	0.17
Sector	0.24	Rising Asian IR's	0.11
Growth Outperforms Value	(1.07)	Rising EM Yields	(0.28)
Small Caps Outperform Large Caps	0.82	Weaker US\$ (vs Asia)	3.11
Widening US Credit Spreads	(0.35)	Weaker ¥ (vs US\$)	(0.39)

Source: Citi Investment Research and Analysis

Voltas

Company description

Voltas, a Tata group company, is a leading player in India's Heating, Ventilation and Air Conditioning (HVAC) market, having a ~28% market share in electromechanical projects. The company offers engineering solutions for a wide spectrum of industries in areas such as HVAC, refrigeration, electromechanical projects, textile machinery, machine tools, mining and construction equipment, materials-handling vehicles, water management, building management systems, indoor air quality and chemicals.

Investment strategy

We rate Voltas Hold/Medium Risk (2M) with a target price of Rs241. A market leader in the HVAC space in India, Voltas' businesses seems to have bottomed and we expect recovery to be driven by expectations of renewed domestic infrastructure spending and capex recovery in the Middle East. However, we believe the recent stock performance has captured the recovery and do not see much upside from current levels. While expecting demand recovery in the Middle East, we also expect competition to increase and rationalized investments by clients. Additionally, as a late-cycle play on real estate demand, recovery for Voltas could lag overall recovery.

Valuation

Our target price for Voltas of Rs241 is set at 18x Dec11E FD EPS 1) at a discount of 22% to L&T given difference in scale of operations, 2) at a ~20% prem. to mid-cap construction peers like IVRCL and Nagarjuna due to its better returns profile and cash flow generation (RoEs of 25%-30% vs ~10%-15% for NJCC, IVRC; FCF yield of 4% vs. negative FCFs for construction companies). 3) higher than its historical P/E (13x over FY08-10) given better operating environment, and expectations of an acceleration in recovery. We believe that upsides could lie in better than expected order inflows in the electromechanical division. We choose P/E as our valuation methodology for Voltas, as this is in-line with other E&C companies in our coverage.

Risks

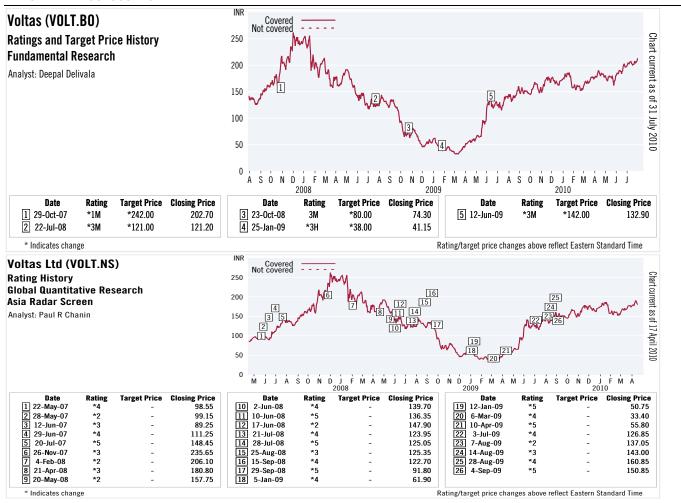
We rate Voltas Medium Risk. We believe that our risk rating reflects the vulnerability of Voltas' business to the global slowdown, especially the slowdown in the Middle East, but also factors in an improvement in the operating environment. Key downside risks to our target price include: International projects risks; termination of principal-agent relationships; increasing competition in domestic and international markets; manpower shortages; and material prices. Key upside risks to our target price include: stronger-than-expected performance driven by the international business; and turnaround of the domestic operating environment. These risks could impede the stock from achieving our target price.

Appendix A-1

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% of companies in each rating category that are investment banking clients	22%	22%	20%
Citi Investment Research & Analysis Quantitative Decision Tree Model Coverage	46%	0%	54%
% of companies in each rating category that are investment banking clients	57%	0%	49%
Citi Investment Research & Analysis Quantitative European Value & Momentum Screen	30%	40%	30%
% of companies in each rating category that are investment banking clients	50%	52%	49%
Citi Investment Research & Analysis Asia Quantitative Radar Screen Model Coverage	20%	60%	20%
% of companies in each rating category that are investment banking clients	19%	19%	22%
Citi Investment Research & Analysis Australia Radar Model Coverage	50%	0%	50%
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