| STOCK INFO. | BLOOMBERG |
| :--- | :--- |
| BSE Sensex: 10,809 | ITC IN |
|  | REUTERS CODE |
| S\&P CNX: 3,210 | ITC.BO |
| Equity Shares (m) | $3,723.3$ |
| 52-Week Range | $213 / 89$ |
| 1,6,12 Rel. Perf. (\%) | $0 / 13 / 17$ |
| M.Cap. (Rs b) | 682.3 |
| M.Cap. (US\$ b) | 15.4 |

26 May 2006

Previous Recommendation:Buy
Rs183

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| END | (RS M) | (RS M) | (RS) | GROWTH (\%) | (X) | (X) | (\%) | $(\%)$ | SALES | EBITDA |
| 03/06A | 97,905 | 22,807 | 6.1 | 24.2 | 29.9 | 7.5 | 25.1 | 33.5 | 6.5 | 19.2 |
| 03/07E | 111,213 | 27,659 | 7.4 | 21.3 | 24.7 | 6.4 | 26.0 | 34.5 | 5.7 | 16.3 |
| 03/08E | 131,298 | 31,594 | 8.5 | 14.2 | 21.6 | 5.5 | 25.6 | 33.9 | 4.8 | 14.1 |

* ITC's revenues for 4QFY06 grew $27.9 \%$ YoY due to strong growth across product segments. PAT increased by $35.9 \%$ YoY, as margins expanded in the hotels and paperboard business. For FY06, sales grew by $28.2 \%$ and PAT by 24.1\%.
\& Cigarette revenues grew $15.2 \%$ YoY during 4QFY06 to Rs28.8b. Other FMCG business grew $75.7 \%$ YoY to Rs3.1b. Hotel business grew $45.5 \%$ YoY to Rs2.6b. Agri and paper business grew $55.8 \%$ and $15.5 \%$ YoY, respectively.
\& EBITDA margins for 4QFY06 declined by 170bp YoY, as the sales contribution of loss making and low margin new FMCG and agri business increased by 400 bp . PAT grew $35.9 \%$ YoY, as tax rate for the quarter declined by 650 bp .
* We expect ITC to maintain strong growth in FY07 due to business momentum in cigarettes. Paperboard will benefit from the stablization of new unit and strong prices, while hotel business will derive gains from higher occupancies and higher average revenue per room. Biscuits, atta (wheat flour) and lifestyle retailing will likely drive the growth in new FMCG business with turnaround likely by FY09.
\& We are maintaining FY07E and FY08E EPS estimates at Rs7.4 and Rs8.5. The stock is currently trading at 24.7 x FY07E EPS and 21.6x FY08E EPS. We maintain Buy.

| QUARTERLY PERFORMANCE |  |  |  |  | (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | FY05 |  |  |  | FY06 |  |  |  | FY05 | FY06 |
|  | 10 | 2 Q | $3 Q$ | 4 Q | 10 | 2 Q | 3 Q | 4 Q |  |  |
| Net Sales | 18,172 | 17,861 | 18,591 | 21,771 | 22,669 | 21,832 | 25,560 | 27,845 | 76,395 | 97,905 |
| YoY Change (\%) | 27.2 | 16.3 | 14.5 | 15.7 | 24.7 | 22.2 | 37.5 | 27.9 | 18.5 | 28.2 |
| Total Exp | 11,080 | 10,726 | 11,525 | 15,139 | 14,401 | 13,633 | 16,777 | 19,820 | 48,469 | 64,632 |
| EBITDA | 7,092 | 7,135 | 7,066 | 6,632 | 8,268 | 8,198 | 8,783 | 8,024 | 27,926 | 33,274 |
| Margins (\%) | 39.0 | 39.9 | 38.0 | 30.5 | 36.5 | 37.6 | 34.4 | 28.8 | 36.6 | 34.0 |
| Depreciation | -728 | -753 | -750 | -897 | -801 | -830 | -831 | -862 | -3,129 | -3,323 |
| Interest | -129 | -100 | -182 | -13 | -11 | 3 | -15 | -97 | -424 | -119 |
| Other Income | 581 | 664 | 520 | 593 | 845 | 781 | 489 | 746 | 2,358 | 2,861 |
| PBT | 6,816 | 6,946 | 6,654 | 6,315 | 8,301 | 8,152 | 8,426 | 7,812 | 26,731 | 32,692 |
| Tax | -2,167 | -2,065 | -1,987 | -2,141 | -2,718 | -2,429 | -2,603 | -2,135 | -8,360 | -9,885 |
| Rate (\%) | 31.8 | 29.7 | 29.9 | 33.9 | 32.7 | 29.8 | 30.9 | 27.3 | 31.3 | 30.2 |
| PAT | 4,649 | 4,881 | 4,667 | 4,174 | 5,583 | 5,723 | 5,823 | 5,678 | 18,371 | 22,807 |
| YoY Change (\%) | 17.0 | 14.1 | 22.6 | 7.8 | 20.1 | 17.3 | 24.8 | 36.0 | 15.4 | 24.1 |
| Extraordinary Inc/(Exp) | 0 | 0 | 0 | 3,543 | 0 | 0 | 454 | -4 | 3,543 | 450 |
| Reported PAT | 4,649 | 4,881 | 4,667 | 7,718 | 5,583 | 5,723 | 5,368 | 5,682 | 21,914 | 22,356 |

E: MOSt Estimates

## Cigarette business growth accelerates

Cigarette revenues grew $15.2 \%$ YoY to Rs28.8b, driven by mid-teen volume growth coupled with mix change and price increases. Cigarette sales growth indicates much higher momentum on YoY basis. Growth rates on sequential basis are not comparable - growth rates were high in 3QFY06 due to low base effect. PBIT margins for the quarter were lower by 30bp while for FY06 they expanded by 100bp. Sales volume for FY06 increased by $8.3 \%$, which compares favorably with $7.1 \%$ volume growth achieved during FY05. We have assumed $7 \%$ volume growth in cigarette volumes for FY07, which coupled with selective price increase and mix change should ensure $12 \%$ sales growth during FY07.



## Processed food and lifestyle retailing power other FMCG business growth

Other FMCG businesses grew by $75.7 \%$ YoY during 4QFY06 even as EBIT losses declined by $38.2 \%$. Food
products continued to be the single largest segment, with $10 \%$ national market share in biscuits and $45 \%$ market share in the organized atta market. The company continues to focus on the launch of new products and variants in these product categories. ITC has entered products like ready-to-eat mixes for idli, dosa, khaman dhokla, gulab jamun, etc. which is a Rs1.5b market, growing at $15 \%$ per annum. ITC has plans to launch more variants in the biscuits segment in the coming year (Golden Bake and Crackers launched during FY06), which should enable it to garner higher market share. ITC has been facing the problem of slow ramp-up in biscuits due to the long time taken to tie up outsourcing capacity. With the expected commissioning of its Haridwar facility in the current year, growth rates in biscuits should accelerate further. The year also saw the successful roll out of Sunfeast Pasta Treat, a whole-wheat based nonfried product, targeted at children and available in four exciting flavors. We expect the processed food segment to maintain high double-digit growth, on the back of the Welcome Group's strong product knowledge and raw material cost advantage from its E Choupal initiative.

Lifestyle retailing has started showing signs of improvement, as sales of Wills range of garments increased by $50 \%$ while John Players sales jumped by $70 \%$. The company increased the distribution for Wills to 37 exclusive stores and 39 large format stores, in addition to 109 multi-brand outlets. Distribution of John Players was expanded to 75 exclusive outlets and 2,100 multi-brand outlets. We are bullish on the long-term prospects of this business as:
25 Branded garments are likely to grow by more than $20 \%$ per annum due to rising impact of media and organized retailing
\& There is a perceptible shift in trend away from tailoring even in category- 2 towns, which augurs well for mass market brands like John Players
es Improving distribution network will increase availability and boost sales
e ITC has been able to find the right product and brand mix with extension into outwear and denims, in addition to formals

2 Small but successful entry into the huge export market has been made. Current initiatives include establishing
contact with customers and expansion of manufacturing facilities.


## E Choupal and Choupal Sagar - driving agri business growth rates

Agri business reported $55.8 \%$ topline growth for 4QFY06 while PBIT increased by $247 \%$ YoY. Poor base effect due to bad soya crop of last year and strong rice, wheat and leaf tobacco exports boosted performance during the quarter. The company ramped up its E-Choupal network to 6,000 units. However, agri business margins continued to be impacted due to start up costs of E Choupal network and rising investments in Choupal Sagar. The rural distribution initiative reported more than $100 \%$ increase in channel transaction value to nearly Rs 1 b . This represents distribution of products of 45 companies, from both public and private sectors, in categories like FMCG products, consumer durables, vehicles, agri inputs, etc.

The company now has 7 Choupal Sagar malls under operation and the number is likely to increase by another 5 in the coming 1-2 quarters. Choupal Sagar continues to provide satisfactory performance, with sales in first mall at Sehore reaching a level of Rs100,000 per day. The concept seems to be settling well, as more and more product and service companies plan to use Choupal Sagar to distribute their goods and services. Despite difficulties in the acquisition of land, we expect the company to ramp up

Choupal Sagar to 75-80 locations in the coming 3-4 years, with sales contribution of over Rs4b.

## Hotels - reaping benefits of past investments

Hotels business reported $45.5 \%$ increase in topline and $72.2 \%$ increase in PBIT during 4QFY06, with PBIT margins expanding by 570 bp . Sales for FY06 were up $35.7 \%$ while PBIT zoomed by $82 \%$. Hotels business continues to reap the benefits of expansion undertaken during the recessionary period. Strong tourist inflow and 20-25\% increase in ARR has been the major growth driver. ITC Grand Central, the company's second property at Parel in Mumbai, which was commissioned in January 2005, posted a positive bottomline in its first full year of operations. The company has commenced construction of a new superdeluxe luxury hotel at Bangalore while architectural planning has reached an advanced stage for the proposed hotel at Chennai. We expect the hotel division to grow in the coming year simply on the back of higher occupancy levels and higher average revenue per room. Margins are likely to expand further, as the current buoyancy in room rentals is likely to last for the coming couple of years due to long gestation nature of the industry.

## Paperboards and paper - higher capacity utilization pays off

Paperboard division reported $21 \%$ sales growth and $25 \%$ PBIT growth, as PBIT margins expanded by 60bp. Increased capacity utilization at Kovai unit and 75,000 tpa capacity increase at Bhadrachalam provided $18 \%$ volume growth. Sales of value-added products grew by $33 \%$ over last year to touch 120,972 ton while specialty papers also registered strong growth driven by the fine printing segment. Production stablisation and commissioning of 8 MW captive power plant at Kovai were the main margin drivers.

The company is yet to finalize the location of its new proposed Rs25b integrated unit. It plans to double the capacity of its elemental chlorine free (ECF) pulp mill, and undertake brownfield expansion at existing locations, which would continue to provide growth to the company.

SEGMENT-WISE PERFORMANCE (RS M)

|  | 4QFY05 | 4QFY 06 | CHG. (\%) | FY05 | FY06 | CHG. (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales |  |  |  |  |  |  |
| Cigarettes | 25,035 | 28,827 | 15.1 | 100,025 | 113,297 | 13.3 |
| FMCG - Others * | 1,740 | 3,057 | 75.7 | 5,634 | 10,135 | 79.9 |
| Hotels | 1,810 | 2,633 | 45.5 | 5,773 | 7,834 | 35.7 |
| Agri Business | 5,162 | 8,040 | 55.8 | 17,801 | 26,784 | 50.5 |
| Paper and Packaging | 4,117 | 4,755 | 15.5 | 15,653 | 18,957 | 21.1 |
| PBIT |  |  |  |  |  |  |
| Cigarettes | 5,602 | 6,383 | 13.9 | 22,882 | 27,088 | 18.4 |
| FMCG - Others | -685 | -423 | -38.2 | $-1,952$ | $-1,718$ | -12.0 |
| Hotels | 568 | 978 | 72.2 | 1,414 | 2,581 | 82.6 |
| Agri Business | 25 | 88 | 247.2 | 964 | 909 | -5.7 |
| Paper and Packaging | 538 | 787 | 46.4 | 2,799 | 3,514 | 25.5 |
| Margins (\%) |  |  |  |  |  |  |
| Cigarettes | 22.4 | 22.1 |  | 22.9 | 23.9 |  |
| FMCG - Others | -39.4 | -13.9 |  | -34.7 | -17.0 |  |
| Hotels | 31.4 | 37.1 |  | 24.5 | 32.9 |  |
| Agri Business | 1.1 |  | 5.4 | 3.4 |  |  |
| Paper and Packaging | 13.5 | 16.5 |  | 17.9 | 18.5 |  |
| * (Greeting Cards, Garments, Packaged Foods) |  |  | Source: Company/Motilal Oswal Securities |  |  |  |

## Valuation and view

We expect the company to maintain strong growth in FY07 due to business momentum in cigarettes. Paperboard will benefit from stablization of new unit and strong prices while hotel business will derive gains from higher occupancies and average revenue per room. Biscuits, atta and lifestyle retailing will likely drive growth in new FMCG business, with turnaround likely by FY09. ITC has been improving
its dividend distribution, with FY06 dividend indicating 43\% payout, highest by the company so far. This also indicates growing management confidence in sustaining growth momentum.

We are maintaining FY07E and FY08E EPS estimates at Rs7.4 and Rs8.5. The stock is currently trading at 24.7 x FY07E EPS and 21.6x FY08E EPS. We maintain Buy.

## ITC: an investment profile

## Company description

ITC is an associate of BAT (British American Tobacco) controls more than $2 / 3^{\text {rd }}$ of the cigarette market in India. ITC has emerged as a diversified conglomerate with leading presence in Paperboards, Hotels and Processed foods. EChoupal, the agri rural initiative of the company has been widely appreciated for its foresight in harnessing the potential in the rural market.

## Key investment arguments

2. Strong pricing power due to dominant market share in the cigarettes
8 Hotels and Paperboard businesses have achieved self sustenance levels
25 Fastest growing company in the processed food sector
\& Excellent long term potential in its rural initiative of E Choupal and Choupal Sagar

## Key investment risks

A high indirect tax regime could dampen cigarette growth.
2s Some of the SBU's like paper and Hotels are capital intensive with long gestation periods.

COMPARATIVE VALUATIONS

|  |  | ITC | HLL | NESTLE |
| :--- | :--- | ---: | ---: | ---: |
| P/E (x) | FY07E | 24.7 | 31.9 | 28.6 |
|  | FY08E | 21.6 | 25.3 | 23.2 |
| EV/EBITDA (x) | FY07E | 16.3 | 27.5 | 17.4 |
|  | FY08E | 14.1 | 21.3 | 14.4 |
| EV/Sales (x) | FY07E | 5.7 | 4.2 | 3.8 |
|  | FY08E | 4.8 | 3.6 | 3.3 |
| P/BV (x) | FY07E | 6.4 | 23.1 | 26.8 |
|  | FY08E | 5.5 | 20.0 | 22.8 |


|  |  |  |  |
| :--- | ---: | ---: | ---: |
| SHAREHOLDING PATTERN (\%) |  |  |  |
|  | MAR.06 | DEC.05 | MAR.05 |
| Promoters | 0.0 | 0.0 | 0.0 |
| Domestic Institutions | 36.2 | 35.6 | 33.8 |
| Flls/FDIs | 49.0 | 49.1 | 53.5 |
| Others | 14.8 | 15.3 | 12.7 |

## Recent developments

25 Setting up Rs700m biscuit manufacturing facility in Uttaranchal.
2s Launched new ready to eat foods and increased cigarette prices to neutralise impact of excise duty increase.

## Valuation and view

e We forecast a $19 \%$ EPS CAGR over the next three years, driven by higher cigarette volumes and turnaround in the FMCG business.
2s The stock is currently trading at 24.7 x FY07E EPS and 21.6x FY08E EPS. We maintain Buy.

## Sector view

\& We are positive on the sector. The sector is showing strong volume growth across product categories with improving pricing power for leading players.
25 Companies with low competitive pressures and brought product portfolios will be able to better with stand any slowdown in a particular segment.
2s Longer term prospects bright, given rising incomes and low penetration.

|  | MOST | CONSENSUS | VARIATION |
| :---: | :---: | :---: | :---: |
|  | FORECAST | FORECAST | (\%) |
| FY07 | 7.4 | 7.1 | 3.6 |
| FY08 | 8.5 | 8.4 | 1.1 |
| TARGET PRICE AND RECOMMENDATION |  |  |  |
| CURRENT | TARGET | UPSIDE | RECO. |
| PRICE (RS) | PRICE (RS) | (\%) |  |
| 183 | 210 | 14.6 | Buy |



| INCOME STATEM ENT |  |  |  | (RS MILLION) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7 E}$ | $\mathbf{2 0 0 8 E}$ |
| Net Sales | $\mathbf{6 4 , 4 5 6}$ | $\mathbf{7 6 , 0 4 4}$ | $\mathbf{9 7 , 9 0 5}$ | $\mathbf{1 1 1 , 2 1 3}$ | $\mathbf{1 3 1 , 2 9 8}$ |
| Change (\%) | 10.0 | 18.0 | 28.7 | 13.6 | 18.1 |
| Total Expenditure | $-40,810$ | $-48,098$ | $-64,632$ | $-72,281$ | $-86,903$ |
| EBITDA |  |  |  |  |  |
| Change (\%) | $\mathbf{2 3 , 6 4 6}$ | $\mathbf{2 7 , 9 4 7}$ | $\mathbf{3 3 , 2 7 4}$ | $\mathbf{3 8 , 9 3 2}$ | $\mathbf{4 4 , 3 9 5}$ |
| Margin (\%) | 9.0 | 18.2 | 19.1 | 17.0 | 14.0 |
| Depreciation | 36.7 | 36.8 | 34.0 | 35.0 | 33.8 |
| Int. and Fin. Charges | $-2,419$ | $-3,129$ | $-3,323$ | $-3,664$ | $-4,028$ |
| Other Income - Recurring | -342 | -508 | -119 | -25 | -25 |
| Profit before Taxes | 2,293 | 2,411 | 2,861 | 3,990 | 4,472 |
| Change (\%) | $\mathbf{2 3 . 1 7 9}$ | $\mathbf{2 6 , 7 2 1}$ | $\mathbf{3 2 , 6 9 2}$ | $\mathbf{3 9 , 2 3 3}$ | $\mathbf{4 4 , 8 1 4}$ |
| Margin (\%) | 36.3 | 22.3 | 20.0 | 14.2 |  |
| Tax | $-8,190$ | $-7,879$ | $-9,685$ | $-12,358$ | $-14,116$ |
| Deferred Tax | 928 | -481 | -200 | 785 | 896 |
| Tax Rate (\%) | -31.3 | -31.3 | -30.2 | -29.5 | -29.5 |
| Profit after Taxes | $\mathbf{1 5 , 9 1 7}$ | $\mathbf{1 8 , 3 6 1}$ | $\mathbf{2 2 , 8 0 7}$ | $\mathbf{2 7 , 6 5 9}$ | $\mathbf{3 1 , 5 9 4}$ |
| Change (\%) | 15.2 | 15.4 | 24.2 | 21.3 | 14.2 |
| Margin (\%) | 24.7 | 24.1 | 23.3 | 24.9 | 24.1 |
| Non-rec. (Exp)/Income | 0 | 3,543 | -450 | 0 | 0 |
| Reported PAT | $\mathbf{1 5 , 9 1 7}$ | $\mathbf{1 8 , 3 6 1}$ | $\mathbf{2 2 , 3 5 6}$ | $\mathbf{2 7 , 6 5 9}$ | $\mathbf{3 1 , 5 9 4}$ |


| BALANCE SHEET |  |  |  | (RS MILLION) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7 E}$ | $\mathbf{2 0 0 8 E}$ |
| Share Capital | 2,477 | 2,482 | 3,723 | 3,723 | 3,723 |
| Reserves | 61,624 | 76,474 | 87,299 | 102,512 | 119,888 |
| Net Worth | $\mathbf{6 4 , 1 0 1}$ | $\mathbf{7 8 , 9 5 6}$ | $\mathbf{9 1 , 0 2 3}$ | $\mathbf{1 0 6 , 2 3 5}$ | $\mathbf{1 2 3 , 6 1 2}$ |
| Loans | 1,209 | 2,454 | 2,454 | 2,454 | 2,454 |
| Deferred Liability | 877 | 3,761 | 4,407 | 5,191 | 6,088 |
| Capital Employed | $\mathbf{6 6 , 1 8 7}$ | $\mathbf{8 5 , 1 7 1}$ | $\mathbf{9 7 , 8 8 3}$ | $\mathbf{1 1 3 , 8 8 0}$ | $\mathbf{1 3 2 , 1 5 3}$ |
| Gross Block | 47,409 | 57,463 | 63,463 | 70,463 | 77,463 |
| Less: Accum. Depn. | $-14,426$ | $-17,955$ | $-21,255$ | $-24,919$ | $-28,947$ |
| Net Fixed Assets | $\mathbf{3 2 , 9 8 3}$ | $\mathbf{3 9 , 5 0 8}$ | $\mathbf{4 2 , 2 0 8}$ | $\mathbf{4 5 , 5 4 3}$ | $\mathbf{4 8 , 5 1 5}$ |
| Capital WIP | 3,137 | 1,862 | 5,000 | 12,000 | 22,000 |
| Investments | 30,540 | 38,747 | 45,615 | 50,369 | 57,307 |
|  |  |  |  |  |  |
| Curr. Assets, L\&A | $\mathbf{3 4 , 8 5 4}$ | $\mathbf{3 5 , 3 9 3}$ | $\mathbf{4 1 , 8 9 0}$ | $\mathbf{4 7 , 6 6 2}$ | $\mathbf{5 4 , 0 1 9}$ |
| Inventory | 15,342 | 20,030 | 24,311 | 28,715 | 33,878 |
| Account Receivables | 2,302 | 5,278 | 6,776 | 7,617 | 8,274 |
| Cash and Bank Balance | 340 | 557 | 933 | 1,155 | 1,376 |
| Others | 16,870 | 9,529 | 9,870 | 10,175 | 10,492 |
| Curr. Liab. and Prov. | $\mathbf{3 5 , 3 2 6}$ | $\mathbf{3 0 , 3 3 8}$ | $\mathbf{3 6 , 8 3 0}$ | $\mathbf{4 1 , 6 9 4}$ | $\mathbf{4 9 , 6 8 9}$ |
| Account Payables | 28,043 | 18,920 | 23,098 | 25,246 | 31,015 |
| Other Liabilities | 1,773 | 2,171 | 2,495 | 2,794 | 3,078 |
| Provisions | 5,510 | 9,247 | 11,237 | 13,654 | 15,596 |
| Net Current Assets | $\mathbf{- 4 7 3}$ | $\mathbf{5 , 0 5 5}$ | $\mathbf{5 , 0 6 0}$ | $\mathbf{5 , 9 6 8}$ | $\mathbf{4 , 3 3 0}$ |
| Application of Funds | $\mathbf{6 6 , 1 8 8}$ | $\mathbf{8 5 , 1 7 1}$ | $\mathbf{9 7 , 8 8 3}$ | $\mathbf{1 1 3 , 8 8 1}$ | $\mathbf{1 3 2 , 1 5 3}$ |
| E MOSt |  |  |  |  |  |


| Y/EMARCH | 2004 | 2005 | 2006 E | 2007E | 2008E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic (Rs) |  |  |  |  |  |
| EPS | 4.3 | 4.9 | 6.1 | 7.4 | 8.5 |
| Cash EPS | 4.9 | 5.8 | 7.0 | 8.4 | 9.6 |
| BV/Share | 17.2 | 212 | 24.4 | 28.5 | 33.2 |
| DPS | 1.3 | 2.1 | 2.4 | 3.0 | 3.4 |
| Payout \% | 31.1 | 41.9 | 39.9 | 40.0 | 40.0 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 37.2 | 29.9 | 24.7 | 21.6 |
| Cash P/E |  | 31.7 | 26.2 | 21.8 | 19.2 |
| EV/Sales |  | 8.5 | 6.5 | 5.7 | 4.8 |
| EV/EBITDA |  | 23.1 | 19.2 | 16.3 | 14.1 |
| P/BV |  | 8.6 | 7.5 | 6.4 | 5.5 |
| Dividend Yield (\%) |  | 1.1 | 1.3 | 1.6 | 1.9 |
| Return Ratios (\%) |  |  |  |  |  |
| RoE | 24.8 | 23.3 | 25.1 | 26.0 | 25.6 |
| RoCE | 35.5 | 32.0 | 33.5 | 34.5 | 33.9 |
| Working Capital Ratios |  |  |  |  |  |
| Debtor (Days) | 13 | 25 | 25 | 25 | 23 |
| Asset Turnover (x) | 1.0 | 0.9 | 1.0 | 1.0 | 1.0 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |


| (RS MILLION) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | 2004 | 2005 | 2006 E | 2007E | 2008 E |
| OP/(loss) before Tax | 21,228 | 24,818 | 29,950 | 35,268 | 40,367 |
| Int./Div. Received | 2,293 | 2,411 | 2,861 | 3,990 | 4,472 |
| Depreciation and Amort. | 2,419 | 3,129 | 3,323 | 3,664 | 4,028 |
| Interest Paid | -342 | -508 | -119 | -25 | -25 |
| Direct Taxes Paid | -8,190 | -7,879 | -9,685 | -12,358 | -14,116 |
| (Incr)/Decr in WC | 4,698 | -5,311 | 371 | -686 | 1,859 |
| CF from Operations | 22,105 | 16,660 | 26,701 | 29,853 | 36,584 |
| (Incr)/Decr in FA | -6,391 | -8,777 | -9,139 | -14,000 | -17,000 |
| (Pur)/Sale of Investments | -14,451 | -8,207 | -6,869 | -4,753 | -6,938 |
| CF from Invest. | -20,842 | -16,985 | -16,006 | -18,752 | -23,937 |
| Issue of Shares | 112 | 872 | 0 | 0 | 0 |
| (Incr)/Decr in Debt | 38 | -150 | -149 | -149 | -149 |
| Dividend Paid | -5,588 | -8,792 | -10,244 | -12,447 | -14,217 |
| Others | 726 | 8,612 | 74 | 1,717 | 1,940 |
| CF from Fin. Activity | -4,712 | 542 | -10,319 | -10,879 | -12,426 |
| Incr/Decr of Cash | -3,449 | 217 | 376 | 222 | 221 |
| Add: Opening Balance | 3,788 | 340 | 557 | 933 | 1,155 |
| Closing Balance | 340 | 557 | 933 | 1,155 | 1,376 |


| CASH FLOW STATEMENT |  |  |  | (RS MILLION) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | 2004 | 2005 | $\mathbf{2 0 0 6 E}$ | 2007 E | $\mathbf{2 0 0 8 E}$ |
| OP/(loss) before Tax | 21,228 | 24,818 | 29,950 | 35,268 | 40,367 |
| Int./Div. Received | 2,293 | 2,411 | 2,861 | 3,990 | 4,472 |
| Depreciation and Amort. | 2,419 | 3,129 | 3,323 | 3,664 | 4,028 |
| Interest Paid | -342 | -508 | -119 | -25 | -25 |
| Direct Taxes Paid | $-8,190$ | $-7,879$ | $-9,685$ | $-12,358$ | $-14,116$ |
| (Incr)/Decr in WC | 4,698 | $-5,311$ | 371 | -686 | 1,859 |
| CF from Operations | $\mathbf{2 2 , 1 0 5}$ | $\mathbf{1 6 , 6 6 0}$ | $\mathbf{2 6 , 7 0 1}$ | $\mathbf{2 9 , 8 5 3}$ | $\mathbf{3 6 , 5 8 4}$ |
| (Incr)/Decr in FA | $-6,391$ | $-8,777$ | $-9,139$ | $-14,000$ | $-17,000$ |
| (Pur)/Sale of Investments | $-14,451$ | $-8,207$ | $-6,869$ | $-4,753$ | $-6,938$ |
| CF from Invest. | $\mathbf{- 2 0 , 8 4 2}$ | $\mathbf{- 1 6 , 9 8 5}$ | $\mathbf{- 1 6 , 0 0 6}$ | $\mathbf{- 1 8 , 7 5 2}$ | $\mathbf{- 2 3 , 9 3 7}$ |
|  |  |  |  |  | 0 |
| Issue of Shares | 112 | 872 | 0 | 0 |  |
| (Incr)/Decr in Debt | 38 | -150 | -149 | -449 | -149 |
| Dividend Paid | $-5,588$ | $-8,792$ | $-10,244$ | $-12,447$ | $-14,217$ |
| Others | 726 | 8,612 | 74 | 1,717 | 1,940 |
| CF from Fin. Activity | $\mathbf{- 4 , 7 1 2}$ | $\mathbf{5 4 2}$ | $\mathbf{- 1 0 , 3 1 9}$ | $\mathbf{- 1 0 , 8 7 9}$ | $\mathbf{- 1 2 , 4 2 6}$ |
|  |  |  |  |  |  |
| Incr/Decr of Cash | $\mathbf{- 3 , 4 4 9}$ | $\mathbf{2 1 7}$ | $\mathbf{3 7 6}$ | $\mathbf{2 2 2}$ | $\mathbf{2 2 1}$ |
| Add: Opening Balance | 3,788 | 340 | 557 | 933 | $\mathbf{1 , 1 5 5}$ |
| Closing Balance | $\mathbf{3 4 0}$ | $\mathbf{5 5 7}$ | $\mathbf{9 3 3}$ | $\mathbf{1 , 1 5 5}$ | $\mathbf{1 , 3 7 6}$ |

E: MOSt Estimates


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