Motilal Oswal

Dishman Pharma

STOCK INFO. BSE Sensex: 19,243	BLOOMBERG DISH IN	26 Oct	tober 2007	7								Buy
S&P CNX: 5,702	REUTERS CODE DISH.BO	Previo	us Recomn	nendatio	n: Buy							Rs295
Equity Shares (m)	81.6	YEAR	NET SALES	ΡΑΤ	EPS	EPS	P/E	P/BV	ROE	ROCE	EV/	EV/
52-Week Range	350/188	END*	(RSM)	(RSM)	(RS)	GROWTH (%)	(X)	(X)	(%)	(%)	SALES	EBITDA
1,6,12 Rel. Perf. (%)	-12/3/10	03/07A	5,750	893	11.0	94.1	26.8	6.7	35.4	15.6	5.1	26.2
M.Cap. (Rs b)	24.0	03/08E	8,035	1,129	13.9	26.5	21.2	5.1	30.8	15.8	3.7	17.9
M.Cap. (US\$ b)	0.6	03/09E	9,735	1,501	18.5	32.9	16.0	3.9	31.1	16.7	3.0	13.7

Dishman's 2Q results were better than estimates. Key highlights:

- Net sales were up 60% to Rs1.87b, driven by 73% YoY growth in CRAMS revenue (to Rs1.4b) and 29% YoY growth in marketable molecules to Rs463m. While stand-alone CRAMS sales have increased by 30%, consolidation of Carbogen-AMCIS (CA) acquisition has boosted overall CRAMS growth.
- EBITDA margins expanded by 70bp to 21.7%, driven by strong margin expansion at Carbogen AMCIS (23% margins excluding forex gains) and improvement in business mix in favor of CRAMS (75.2% of sales vs 69.5% in 2QFY07). Impact of higher other income (due to forex gain of Rs60m) was negated by higher depreciation (at Rs111m vs Rs41m in 2QFY07) and higher interest cost (at Rs72m vs Rs38m). Higher than estimated tax provisioning at 10.3% of PBT restricted PAT growth to 68% to Rs282m.
- Guidance Management has maintained its earlier guidance of 30-35% top-line growth for FY08 (including CA). Carbogen is targeting 15-20% revenue growth for FY08. Management has indicated that some of its contract prices are likely to be increased to counter an appreciating currency and its impact will be visible over the next few quarters.
- Key growth drivers for Dishman will be ramp-up in the India-based contracts, with supplies to Solvay expected to record 25% for CAGR for FY07-09, while non-Solvay contracts are expected to grow at 50% CAGR (albeit on a low base). We believe that Dishman will be a key beneficiary of the increased pharmaceutical outsourcing from India. Based on our current estimates, Dishman is valued at 21.2x FY08E and 16x FY09E consolidated earnings. Maintain **Buy**.

Y/E MARCH	FY07			FY08			FY07	FY08E		
	1Q	2 Q	3 Q	4 Q	1Q	2 Q	3QE	4QE		
Net Sales	822	1,170	1,736	2,057	1,680	1,866	2,115	2,374	5,786	8,035
YoY Change (%)	34.7	71.0	180.3	139.1	104.2	59.5	21.8	15.4	108.5	38.9
Total Expenditure	620	924	1,248	1,840	1,406	1,461	1,675	1,823	4,632	6,364
EBITDA	202	246	488	218	274	405	440	551	1,154	1,671
Margins (%)	24.6	21.0	28.1	10.6	16.3	21.7	20.8	23.2	19.9	20.8
Depreciation	34	41	156	31	89	111	110	102	263	412
Interest	9	38	72	44	61	72	73	71	162	277
Other Income	34	42	34	122	107	91	30	32	232	260
PBT after EO Incom e	193	209	294	265	230	314	287	410	961	1,241
Тах	8	39	43	-77	4	32	23	40	13	99
Deferred Tax	0	2	7	9	12	0	3	-3	19	12
Rate (%)	4.3	19.6	17.1	-25.4	7.0	10.3	9.0	9.2	3.3	9.0
Reported PAT	185	168	244	332	214	282	261	372	929	1,129
YoY Change (%)	96.4	23.4	25.8	634.1	15.7	67.8	6.9	12.1	97.9	21.6
Margins (%)	22.5	14.3	14.1	16.2	12.7	15.1	12.3	15.7	16.1	14.1
E: MOSt Estimates										

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CRAMS business and consolidation of Carbogen-AMCIS drives top-line growth

Net sales were up 60% to Rs1.87b, driven by 73% YoY growth in CRAMS revenue (to Rs1.4b) and 29% YoY change in marketable molecules to Rs463m. While standalone CRAMS sales have increased by 30%, consolidation of Carbogen-AMCIS (CA) acquisition has boosted overall CRAMS growth. CA contributed CHF26.24m (~ Rs891m) to overall revenues.

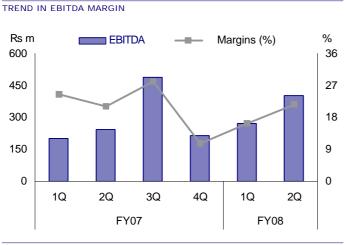
REVENUE BREAK-UP (RS M)

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Total	1,866	1,170	59.5	1,680	11.1
MM	463	360	28.7	435	6.4
CA	891	497	79.3	783	13.8
Dishman	512	313	63.4	462	10.8
CRAMS	1,403	810	73.1	1,245	12.7
	FY08	FY07	GR (%)	FY08	GR (%)
	2Q	2Q	YOY	1Q	000

Source: Company/Motilal Oswal Securities

However, increased costs and one-time write-offs impact EBITDA margins

EBITDA margins expanded by 70bp to 21.7% (vs est. of 19.2%), driven by strong margin expansion at Carbogen AMCIS (CA) at 23% excluding forex gains. Shifting of 8 projects from CA to Dishman's India operations has also had a +ve impact on margins. EBITDA margins have improved despite the currency appreciation and increase in input costs imported from China, due to better margins at CA.



Source: Company/Motilal Oswal Securities

PAT grew by 68% to Rs282m due to better performance from CA and was partly boosted by forex gains of Rs60m.

Price increases to partly offset currency appreciation in 2HFY08

Dishman has taken selective price increases in its CRAMS business and significant increase for the QUATS business to counter the significant currency appreciation. The impact of these increases is likely to be visible in 2HFY08 and is expected to partly offset the adverse impact on margins resulting in a better performance in 2HFY08 over 1HFY08.

Guides 30%-35% top-line growth for FY08

Management has guided 30-35% top-line growth for FY08 (incl. Carbogen acqn.). Carbogen is targeting 15-20% revenue growth for FY08. Management has also indicated that it is likely to maintain EBITDA margins at FY07 levels (21.4% adjusted for one-time write-offs). While we expect a higher sales growth of about 40% for FY08E, we are forecasting a lower EBITDA margin at 20.8% due to higher RM, staff & SG&A costs and currency appreciation. Management has indicated that some of its contract price are likely to be increased to counter an appreciating currency and their impact will be visible over the next few quarters.

New contract announcements expected in 2HFY08

Dishman management has indicated that it has further strengthened its relationship with Solvay by including more supply agreements and is likely to disclose more details on these new contracts in 2HFY08. While these contracts are likely to contribute to revenues only in the long-term, the announcements regarding such contracts is likely to impart more visibility for Dishman's CRAMS business. We believe that this will be a long-term positive for the longterm.

Carbogen AMCIS (CA) acquisition – Key thrust forward in the CRAMS space

Dishman acquired Carbogen-AMCIS (Switzerland) in Aug-2006 for US\$74.5m (~ 0.7x EV/Sales and 4x EV/EBITDA based on CY06 financials). The acquisition was funded by a combination of FCCB issue (US\$50m), internal accrual and debt.

CA is a pharmaceutical services provider, offering a broad portfolio of drug development and commercialization services to the pharmaceutical and biopharmaceutical industries at all stages of drug development since 1982. CA has a customer base comprising mid-sized pharmaceutical and biopharmaceutical companies as well as the large MNCs. It enjoys business relationships with 7 of 10 pharmaceutical majors with 75% of its revenues accruing from the USA.

Owing to its strong CRAMS capabilities, CA has been able to retain most of its customers despite the restructuring undertaken by its parent (Solutia). In fact, around 90% of its 2005 revenue was generated from repeat customers. Carbogen's specialty is handling contract research projects, whereas AMCIS has a repertoire of seven APIs under longterm contract manufacturing (at its USFDA and Swiss medic approved facility).

The combined entity has the capability of serving the entire drug life cycle of 15-20 years. Dishman expects to drive synergies with CA by expanding the combined product basket and renewing its focus on key accounts. Dishman will be able to improve CA's profitability by outsourcing development of intermediates to Dishman and leveraging on Dishman's marketing support for Asia Pacific etc. This acquisition has completely transformed the business mix of Dishman by giving Dishman's CRAMS offering a new dimension.

Solvay's EM supplies will get a boost going forward

Dishman is currently a key supplier of Eprosartan Mesylate API (anti-hypertensive) to Solvay, which markets it under the brand, Teveten. Solvay sources this product from two of its key suppliers – Dishman & Lonza. Dishman also supplies some intermediates of Eprosartan Mesylate to Solvay, but in negligible amounts. The Solvay contract is valid until 2008 and extendable annually thereafter. However, the patent for Eprosartan Mesylate (EM) is valid until 2013.

Solvay also commenced selling Teveten Plus some years ago. Teveten Plus is a combination of 600mg Eprosartan and 12.5mg Hydrochlorothiazide — a diuretic that contributes to a stronger blood pressure lowering activity. Teveten Plus is used to treat hard-to-control hypertension, particularly systolic hypertension.

US FDA inspection of Dishman's new facility to boost EM sales: The US FDA has successfully completed inspection of Dishman's facility located at Bavla in Gujarat. This is a 100% EOU, set up to exclusively manufacture EM for being supplied to Solvay. By implication, this would mean that Solvay will source its EM requirement for the US markets from Dishman.

Currently Solvay sources about 50% of its EM requirement from Dishman. The latter has expanded its capacity at the Bavla facility from 60 tpa to 200 tpa in order to meet the increased offtake from Solvay. On the back of the potentially higher volume offtake ahead, we expect EM supplies to Solvay to generate about Rs1-1.2b in revenues (up 27% YoY) for Dishman in FY08E. Supplies are expected to stabilize at ~Rs1.5b by FY09E.

Looking beyond Solvay – Other contracts to ramp up in coming years

Currently, Solvay is Dishman's major client contributing close to 18% of Dishman's total sales and about 25% of its CRAMS revenues. To reduce its dependence on a single customer, Dishman has entered into supply arrangements with several other MNCs for both on-patent as well offpatent supplies of APIs and intermediates.

The company is currently working on various projects for MNCs such as Astra Zeneca, Merck, GlaxoSmithKline, J&J and Sepracor among others. Some of these supplies are likely to gain visibility in FY08E. The table below indicates Dishman's relationships with some of these MNCs.

DISHMAN -	CRAMS	RELATIONSHIPS

COMPANY	RELATIONSHIP
Solvay	Supply of EM & intermediates. Working on more products
GSK	Currently working on 3 products for which API
	manufacturing will be transferred to Dishman over next
	two years
Astra-	Currently supplying Nexium intermediate. Will supply one
Zeneca	API through a JV. Also negotiating from 3 more API
	contracts
Merck	Has supplied Omeprazole intermediate in the past.
	Currently supplying an anti-hypertensive precursor to
	one of Merck's suppliers
J&J	CCS supplies
Sepracor	Currently working on 5 chiral products. Ramp-up
	expected in FY09/FY10
Novartis	CCS supplies
Eli Lilly	CCS supplies
Genzyme	CCS supplies
	Source: Company

Source: Company

Dependence on Solvay has reduced considerably: The signing of more supply contracts with various multinational companies as well as the CA acquisition has reduced Dishman's dependence on Solvay to a great extent. The latter accounted for about 32% of Dishman's total revenues and 100% of its CRAMS revenues in FY04. This proportion is now expected to come down to about 15% and 18% respectively for FY08E led by signing of new contracts and contribution from CA acquisition. Given the strong relationship with Solvay, we expect the latter's contribution to range between 15-20% of Dishman's total sales in forthcoming years.

Capex/investments of Rs1.1b for FY08

Dishman has plans for significant capex/investments to augment existing capacities and for investments in various initiatives (China, Saudi Arabia). The following table summarizes Dishman's proposed capex/investments:

PROPOSED	ACTIVITY
1 1101 0020	

	CAPEX	FUNDING
	(RS M)	
Expansion of Dishman's facilities in India	500	Internal accruals
Doubling of AMCIS high-potency capacity	320	& debt
Dishman's Chinese & Saudi Arabia initiativ	es 300	
Total	1,120	
		Source: Company

Valuation and recommendation

Over the past few years Dishman has transitioned from being merely a supplier of chemicals (mainly QUATS, an ammonium compound, and intermediates) to supplying pharmaceuticals. It has also enhanced its capabilities from being just a manufacturer to one of being a Contract Research & Manufacturing Services (CRAMS) player offering the complete range of services in the CRAMS value chain. Dishman has been able to achieve this capability by signing up for a higher number of API supply contracts and via acquisition of Carbogen AMCIS (CA). This acquisition has transformed Dishman's business mix and has filled a large gap in its CRAMS offering.

We believe that Dishman will be a key beneficiary of the increased pharmaceutical outsourcing from India. Strong relationships with MNC pharmaceutical companies coupled with access to new customers through the CA acquisition should augur well for the company's CRAMS business. We understand that very few companies in India are prepared to exploit the outsourcing opportunity, as most pharmaceutical companies have very strong generic businesses which, indirectly competes with global MNCs. Dishman is one of the few players from India which has adopted a collaborative approach with global MNCs and is hence likely to benefit from the increased outsourcing from India.

We expect Dishman' core revenues (excluding CA acquisition) to grow at 26% CAGR over FY07-FY09. CA is expected to record about 15-18% growth in CY07E and CY08E. Contribution of CRAMS (including CA) is expected to improve from 53% of total revenues in FY06 to about 80% by FY09E, led by scale-up in EM supplies to Solvay, contribution from new contracts and the CA acquisition. Supplies to Solvay are expected to record 21% CAGR over FY07-FY09 while other contracts (excluding CA) are expected to grow at 53% CAGR, albeit on a low base. The Marketable Molecules (MM) division is expected to record a steady 15% CAGR in revenues for this period. We have not assumed any revenues from Dishman's initiatives in China and Saudi Arabia, as we believe that upsides from these measures are still some time away.

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Dishman is currently valued at 21.2x FY08E and 16x FY09E consolidated earnings. Given Dishman's capabilities to offer the complete range of CRAMS services (from the pre-clinical stage up to commercialization), we believe that

valuations are likely to expand gradually as new CRAMS assignments start contributing to revenues. CRAMS will account for about 80% of consolidated revenues FY08E onward. We maintain **Buy** with price target of Rs330.

Dishman Pharma: an investment profile

Company description

Dishman has become one of the key players in the Indian CRAMS space. It has gradually moved up the value chain from being a pure chemicals supplier to a CRAMS player by virtue of both its organic and inorganic initiatives in this space. The acquisition of Carbogen-AMCIS has enabled the company to offer the complete range of services across the CRAMS value chain.

Key investment arguments

- Strong supply agreement with Solvay. The company has established relationships with other large innovator companies like GSK, AstraZeneca, Merck, J&J, etc., which should bring-in long-term benefits.
- Acquisition of Carbogen-AMCIS enables the company to offer the complete range of services in the CRAMS value-chain.
- Future growth to be led by ramp-up in supplies to Solvay and other MNCs and a gradual improvement in Carbogen-AMCIS performance.

Recent developments

🖉 NIL.

COMPARATIVE VALUATIONS

		DISHMAN	DIVI'S	SHASUN
P/E (x)	FY08E	21.2	33.2	14.4
	FY09E	16.0	27.4	9.6
P/BV (x)	FY08E	5.1	13.3	1.5
	FY09E	3.9	9.6	1.3
EV/Sales (x)	FY08E	3.7	2.2	0.4
	FY09E	3.0	1.7	0.4
EV/EBITDA (x)	FY08E	17.9	5.5	7.6
	FY09E	13.7	4.3	5.7

SHAREHOLDING PATTERN (%)

	SEP-07	JUN-07	SEP-06
Promoter	63.2	66.4	71.2
Domestic Inst	19.4	18.5	12.5
Foreign	10.8	9.6	11.2
Others	6.6	5.5	5.1

Key investment risks

- Consolidation amongst customers remains a key risk in the CRAMS industry.
- Further equity dilution to fund potential acquisitions and currency remains a key risk.
- Retaining the Carbogen-AMCIS management team is critical for ensuring a smooth integration.

Valuation and view

- Revenue and EPS CAGR of 30% and 29% expected over FY07-09.
- One of the key beneficiaries of increased outsourcing by innovator pharmaceutical companies. Maintain Buy with price target of Rs330.

Sector view

- India is on the threshold of a significant opportunity in the global CRAMS space.
- Given the high entry barriers, very few players from India are prepared to capitalize on this opportunity resulting in a disproportionate share of revenues for existing CRAMS players.

EPS: MOST FORECAST VS CONSENSUS (RS)

	MOST	CONSENSUS	VARIATION
	FORECAST	FORECAST	(%)
FY08	13.9	15.3	-8.9
FY09	18.5	19.9	-7.1

TARGET PRICE AND RECOMMENDATION

CURRENT	TARGET	UPSIDE	RECO.
PRICE (RS)	PRICE (RS)	(%)	
295	330	12.0	Buy

STOCK PERFORMANCE (1 YEAR)



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PAT Adj for EO Items

Change (%)

Margin (%)

Y/E MARCH	2005	2006	2007	2008E	2009E
Net Sales	1,864	2,761	5,750	8,035	9,735
Change (%)	11.3	48.1	108.2	39.7	212
Total Expenditure	1,360	2,126	4,632	6,364	7,605
% of Sales	73.0	77.0	80.6	79.2	78.1
EBITDA	504	635	1, 118	1,671	2,130
Margin (%)	27.0	23.0	19.4	20.8	219
Depreciation	83	120	263	412	456
EBIT	421	5 15	854	1,258	1,674
Int. and Finance Charges	110	59	162	277	277
Other Income - Rec.	29	38	232	260	200
PBT before EO Expense	340	493	925	1,241	1,597
Extra Ordinary Expense/(Inc	0	0	0	0	C
PBT after EO Expense	340	493	925	1,241	1,597
Current Tax	35	33	13	99	80
Deferred Tax	-27	-2	19	12	16
Tax Rate (%)	2.3	6.3	3.5	9.0	6.0
Reported PAT	332	462	893	1,129	1,501

332

60.0

17.81

462

39.1

16.73

893

93.3

15.53

1,129

26.5

14.06

1,501 1,501

32.9

15.42

RATIOS					
Y/E MARCH	2005	2006	2007	2008E	2009E
Basic (Rs)					
EPS (fully diluted)	4.8	5.7	11.0	13.9	18.5
Cash EPS (fully diluted)	6.0	7.1	14.2	19.0	24.1
BV/Share	21.3	27.3	43.9	57.6	75.9
DPS	0.5	0.7	1.0	1.6	2.1
Payout (%)	11.7	11.9	9.6	12.0	12.0
Valuation (x)					
P/E (fully diluted)		52.0	26.8	21.2	16.0
Cash P/E (fully diluted)		41.3	20.7	15.5	12.2
P/BV		10.8	6.7	5.1	3.9
EV/Sales		9.4	5.1	3.7	3.0
EV/EBITDA		40.9	26.2	17.9	13.7
Dividend Yield (%)		0.2	0.3	0.5	0.7
Return Ratios (%)					
RoE	31.7	27.7	35.4	30.8	31.1
RoCE	20.5	14.2	15.6	15.8	16.7
Working Capital Ratios					
Debtor (Days)	128	113	79	89	89
Creditor (Days)	338	345	-2,261	308	308
Inventory (Days)	159	143	189	146	146
Working Capital Turnover ([234	209	150	156	158
Leverage Ratio (x)					
Current Ratio	3.3	4.6	2.0	2.4	2.6
Debt/Equity	0.8	1.7	1.8	1.5	12

BALANCE SHEET				(Rs	Million)
Y/E MARCH	2005	2006	2007	2008E	2009E
Equity Share Capital	137	137	144	144	144
Fully Diluted Equity Capital	137	163	163	163	163
Total Reserves	1,333	1,748	3,039	4,033	5,354
Net Worth	1,471	1,885	3,183	4,177	5,498
Deferred liabilities	1	0	109	121	137
Total Loans	1,183	3,255	5,609	6,297	6,519
Capital Employed	2,655	5,140	8,902	10,596	12,154
Gross Block	1,550	2,190	6,079	7,661	8,061
Less: Accum. Deprn.	321	440	699	1,111	1,567
Net Fixed Assets	1,229	1,750	5,380	6,550	6,494
Capital WIP	129	373	650	150	150
Investments	4	75	140	16	16
Curr. Assets	1,853	3,746	5,424	6,648	8,822
Inventory	814	1,082	2,978	3,214	3,894
Account Receivables	668	863	1,252	2,009	2,434
Cash and Bank Balance	92	1,352	355	421	1,278
Loans & Advances	280	449	839	1,004	1,217
Curr. Liability & Prov.	567	8 16	2,707	2,783	3,343
Account Payables	446	657	2,496	2,410	2,921
Provisions	121	159	211	372	422
Net Current Assets	1,286	2,930	2,717	3,865	5,480
Appl. of Funds	2,655	5,140	8,902	10,596	12,154
E: MOSt Estimates					

CASH FLOW STATEMENT				(Rs	Million)
Y/E MARCH	2005	2006	2007	2008E	2009E
Oper. Profit/(Loss) before T	504	635	1,118	1,671	2,130
Interest/Dividends Recd.	29	38	232	260	200
Direct Taxes Paid	-35	-33	-13	-99	-80
(Inc)/Dec in WC	-613	-384	-783	-1,082	-758
CF from Operations	-115	256	553	749	1,492
EO Expense / (Income)	0	0	0	0	0
CF from Operating incl	-115	256	553	749	1,492
(inc)/dec in FA	-303	-890	-4,169	-1,082	-400
(Pur)/Sale of Investments	0	-71	-65	124	0
CF from Investments	-303	-961	-4,235	-958	-400
Issue of Shares	514	7	491	0	0
(Inc)/Dec in Debt	75	2,072	2,355	688	222
Interest Paid	- 110	-59	-162	-277	-277
Dividend Paid	-39	-55	-86	-136	-180
Others	0	0	86	0	0
CF from Fin. Activity	440	1,965	2,684	275	-236
Inc/Dec of Cash	22	1,261	-997	66	857
Add: Beginning Balance	70	92	1,352	355	421
Closing Balance	92	1,352	355	421	1,278



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D	isclosure of Interest Statement	Dishman Pharma
1	Analyst ownership of the stock	No
2	. Group/Directors ownership of the stock	No
3	. Broking relationship with company covered	No
4	. Investment Banking relationship with company cover	ed Yes

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