

### **Equities**

30 September 2011 | 11 pages

## Welspun Corp (WGSR.BO)

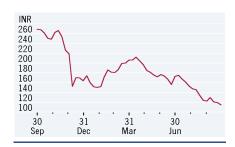
#### Core Business Strong, but WMSL to Be a Drag

- Factoring in the Apollo dilution We have revised our estimates and target price for WLCO as we now take into account the Rs13bn equity infusion (in the form of GDR and CCD) by Apollo Group into WLCO and the resultant 25% equity dilution. In addition, with WLCO now acquiring an 87.5% stake in WMSL (Welspun Maxsteel a 0.9MMT sponge iron producer) for Rs8bn, we take a closer look at WMSL's operations.
- WLCO's core business remains strong... As per mgmt, WLCO's core pipe business remains strong, with robust demand being seen globally. As before, WLCO continues to focus on the more lucrative North American and Middle East markets, besides targeting new markets such as Latam. Consequently, the company's plants in the US and the Middle East are seeing strong utilization, and are completely booked for the next 6-9 months, with the overall order book stable at US\$1.1bn.
- ...But WMSL to be a drag WMSL uses natural gas as a raw material in its sponge iron (DRI) plant. Its operations have been significantly impacted in the last 2-3 months with the reduction in KG gas supply (WMSL's peak gas requirement is ~0.85 mmscmd of which 0.36-0.37 mmscmd of KG supply is now down to nil). This, in our view, would lead to a <50% utilization in FY12E vs. a normalized utilization of 94% in FY11 (WMSL's PAT breakeven is at a 50% utilization), with any turnaround contingent on additional gas supplies.
- Revise TP to Rs160 We have reduced our estimates as we now factor in 1) ~25% equity dilution impact of the Apollo Deal, and 2) reduced sales forecasts given shutdown in 1Q and slower ramp-up of the Anjar mill. Our TP of Rs160 (from Rs236) is based on 6.5x FY13E P/E (7.5x Sep-12E earlier), with the cut in the multiple reflecting concerns on global slowdown. We currently ascribe no value to WLCO's stake in WMSL, as we expect the gas supply situation for the latter to remain challenging, with no immediate solution in sight. However, we continue to be positive on WLCO's core pipe business, and expect order win announcements to be a key trigger for the stock.

- Company Update
- Target Price Change
- Estimate Change

1H
Rs114.30
Rs160.00
40.0%
1.7%
41.7%
Rs23,403M
US\$478M

Price Performance
(RIC: WGSR.BO, BB: WLCO IN)



#### Statistical Abstract

Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2010A	6,104	26.74	133.5	4.3	0.8	27.4	1.7
2011A	6,330	27.68	3.5	4.1	0.7	19.9	1.7
2012E	6,359	22.18	-19.9	5.2	0.6	15.8	2.2
2013E	7,122	24.84	12.0	4.6	0.5	13.5	2.6
2014E	8,296	28.94	16.5	3.9	0.4	13.1	2.6

Source: Powered by dataCentral

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Fiscal year end 31-Mar	2010	2011	2012E	2013E	2014E
Valuation Ratios					
P/E adjusted (x)	4.3	4.2	5.2	4.6	4.0
EV/EBITDA adjusted (x)	2.7	2.9	2.9	2.0	1.4
P/BV (x)	0.8	0.7	0.6	0.5	0.5
Dividend yield (%)	1.7	1.7	2.2	2.6	2.6
Per Share Data (Rs)					
EPS adjusted	26.74	27.68	22.08	24.77	28.82
EPS reported	26.74	27.68	22.08	24.77	28.82
BVPS	141.99	169.52	200.00	226.85	254.79
DPS	2.00	2.00	2.50	3.00	3.00
Profit & Loss (RsM)					
Net sales	73,503	80,236	83,548	95,020	101,302
Operating expenses	-62,377	-69,845	-73,085	-83,308	-88,111
EBIT	11,126	10,391	10,463	11,711	13,191
Net interest expense	-2,071	-1,471	-1,746	-1,858	-1,724
Non-operating/exceptionals	185	184	661	743	863
Pre-tax profit	9,240	9,104	9,377	10,596	12,329
Tax	-3,136	-2,871	-3,048	-3,497	-4,069
Extraord./Min.Int./Pref.div.	0	97	0	0	0
Reported net income	6,104	6,330	6,330	7,099	8,261
Adjusted earnings	6,104	6,330	6,330	7,099	8,261
Adjusted EBITDA	13,186	12,831	13,566	15,580	17,398
Growth Rates (%)					
Sales	28.1	9.2	4.1	13.7	6.6
EBIT adjusted	126.4	-6.6	0.7	11.9	12.6
EBITDA adjusted	107.7	-2.7	5.7	14.9	11.7
EPS adjusted	133.5	3.5	-20.2	12.2	16.4
Cash Flow (RsM)					
Operating cash flow	4,055	3,938	8,024	8,338	10,887
Depreciation/amortization	2,061	2,440	3,103	3,869	4,207
Net working capital	-4,110	-4,735	-1,408	-2,631	-1,581
Investing cash flow	-3,115	-3,372	1,600	-6,500	-6,500
Capital expenditure	-3,571	-16,182	-7,950	-6,500	-6,500
Acquisitions/disposals	0	0	0	0	0
Financing cash flow	4,339	13,099	8,500	-1,243	-1,294
Borrowings	-1,062	12,584	2,777	-9,600	-2,000
Dividends paid	-478	-479	-666	-922	-922
Change in cash	5,279	13,664	18,124	595	3,093
Balance Sheet (RsM)					
Total assets	91,425	110,428	125,581	133,363	141,244
Cash & cash equivalent	17,028	7,532	6,515	7,110	10,202
Accounts receivable	8,077	12,915	13,734	15,620	16,652
Net fixed assets	38,333	51,560	56,407	59,038	61,330
Total liabilities	62,414	73,709	78,028	71,753	72,295
Accounts payable	9,356	11,683	12,166	13,836	14,751
Total Debt	25,476	38,060	40,836	31,236	29,236
Shareholders' funds	29,011	36,719	47,553	61,610	68,949
Profitability/Solvency Ratios (%)					
EBITDA margin adjusted	17.9	16.0	16.2	16.4	17.2
ROE adjusted	27.4	19.9	15.8	13.5	13.1
ROIC adjusted	21.4	15.2	12.1	12.2	12.7
Net debt to equity	29.1	83.1	72.2	39.2	27.6
Total debt to capital	46.8	50.9	46.2	33.6	29.8

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# Core Business Strong, but WMSL to Be a Drag

#### Figure 1. WLCO-Apollo Deal: Current Status

Infusion by	Infusion into	Amount	Comments
Apollo Global	WLCO	Rs13bn	Transaction complete (Rs7.9bn of CCD + Rs5.2bn of GDR) – Post CCD conversion, Apollo will have a 22% stake in WLCO
WLCO	WMSL	Rs8bn	Transaction complete – WMSL is now a subsidiary of WLCO (WLCO has a 87.5% stake in WMSL)
Apollo Global	WMSL	Rs1.4bn	Transaction complete – Apollo has a 12.5% stake in WMSL
Source: Citi Investr	nent Research and Ana	alysis	

# Value accretion from Welspun Maxsteel (WMSL) likely to be delayed

- Post the Apollo transaction, WLCO bought out a majority (87.5%) stake in WMSL at a trailing normalized EV/EBITDA of ~8x, which, as highlighted earlier in our report (Welspun Corp (WGSR.BO) PE Deal with Apollo Valued Up, but Does it Add Value?), made it a pricey acquisition for WLCO.
- WMSL's operations have been significantly impacted in the last 2-3 months with the reduction in KG gas supply (its peak gas requirement is ~0.85 mmscmd of which 0.36-0.37 mmscmd of KG supply is now down to nil). This, in our view, would lead to a ~50% utilization in FY12E vs. a normalized utilization of 94% in FY11. Utilizations could remain impacted for the time being, given that LNG, at current price levels, remains uneconomical and KG ramp-up may not happen in the near-term. We estimate PAT break-even for the company at 50% utilization levels.
- WMSL has a 0.9 MMT sponge-iron (DRI) capacity, which it planned to expand to 1.7 MMTPA in the next 2 years (estimated capex of Rs3-4bn). However, with current operations under pressure owing to reduced gas supplies, the company has now put its capex plans on hold. This, in our view, is a positive for WLCO as further investments into WMSL's expansion plans will now likely be deferred.

Contribution from WMSL is significantly dependent on utilizations and gas supplies

Figure 2. WMSL - Sensitivity to Utilization

		FY11	FY12E			
Utilization	%	94%	25%	50%	75%	100%
EBITDA	Rsm	1,500	401	801	1,202	1,602
EBITDA/ton*	US\$/T	39	39	39	39	39

Source: Citi Investment Research and Analysis estimates \*Assuming EBITDA/ton remains in line with FY11

#### **Estimates revisions**

We revise our earnings estimates mainly on the back of the following:

- We now base our EPS assumptions on the new diluted share count, post the Apollo deal. Thus, while the share count has increased by 25%, we are not building in any contribution from WMSL going forward, leading to the sharp EPS cut.
- Our FY12E PAT revision is largely on account of a cut in production estimates to factor in the shutdown in 1Q, as well as slower than expected production rampup of the new Anjar mill. We have cut production estimates for FY13/14 also as we now expect slower ramp-up of new capacities.

Figure 3. WLCO – Estimates Revisions

Year to	Net Prof	it (Rs Mils.)		Diluted EPS (Rs)			Per Share (Rs)
31-Mar	Old	New	Old	New	% Chg	Old	New
2012E	6,608	6,359	28.90	22.18	-23.2%	2.5	2.5
2013E	7,779	7,122	34.02	24.84	-27.0%	3.0	3.0
2014E	9,170	8,296	40.10	28.94	-27.8%	3.0	3.0

Source: Citi Investment Research and Analysis estimates

WLCO	Units	FY11	FY12E	FY13E	FY14E
Pipe sales	000 MT	909	1,004	1,129	1,205
Pipe capacity	000 MT	1,900	2,250	2,250	2,250
Pipe capacity utilization	%	48%	45%	50%	54%
Plate/Coil Sales	000 MT	377	510	660	660
Plate capacity	000 MT	1,500	1,500	1,500	1,500
Plate capacity utilization	%	25%	34%	44%	44%

### Welspun Corp

#### Company description

Welspun Corp (WLCO) is a line-pipe manufacturer with an installed pipe capacity of 2.25 MMTPA. The company produces three types of pipes: HSAW, LSAW and ERW, primarily used in the oil & gas industry. It has also expanded its operations by backward integrating its pipe business with the manufacture of steel coils and plates. Its domestic operations are based out of Anjar and Dahej (in Gujarat) and Mandeya (in Karnataka), while it also has pipe mills in the US and Saudi Arabia. Currently, WLCO has an order book of ~US\$1.1bn, a significant proportion of which are export orders. WLCO has also acquired a majority stake in Welspun Maxsteel (WMSL), 0.9 MMTPA sponge-iron producer.

#### Investment strategy

We have a Buy / High Risk (1H) rating on Welspun shares. We remain positive on WLCO's core pipe business, given its high-quality product offerings, accreditations with key customers, and expanding capacities at a time when crude prices are high and global pipe demand is strong. WLCO's leverage to higher-margin international markets (exports are ~80% of its order book) is a key positive. WLCO has capacities in the US, where demand should remain strong (+150% yoy growth), and the Middle East, where pipeline capex is rising despite political concerns. New order wins should be a positive catalyst for the stock, driving capacity utilizations and earnings going forward. However, we are cautious on WLCO's acquisition of Welspun Maxsteel, as we expect the gas supply situation for the latter to remain challenging, with no immediate solution in sight.

#### Valuation

We cut our target price to Rs160 (from Rs236) on a lower target multiple and lower estimates, with the cut in the multiple reflecting concerns on global slowdown.

Our target price for WLCO of Rs160 is based on a Mar-13E P/E of 6.5x (previously Sep-12E P/E of 7.5x). We set our target multiple at the lower end of WLCO's 5-year trading band of 5-10x, as we factor in lingering market concerns related to the sector and company-specific issues. Our fair-value P/E looks undemanding in light of WLCO's reasonable growth profile (EPS CAGR of 14% over FY12-14E). We believe a P/E methodology is appropriate given that WLCO operates in a cyclical industry.

#### **Risks**

We rate WLCO shares High Risk, as opposed to Medium Risk suggested by our quantitative risk-rating system, given that the resolution of the corporate-governance issue could take time. We see the main downside risks which could prevent the shares from reaching our target price as being:

Decline in crude prices - A sharp decline in crude prices would negatively affect exploration activities, delaying investments in fresh pipe infrastructure.

*Economic downturn* - Development of new pipeline infrastructure is contingent on sustained economic growth. Slower growth and/or a global downturn would impact new order wins and growth prospects for WLCO.

Execution delays - WLCO has undertaken new projects to expand its capacity; any execution delays would be a negative for the company.

Sourcing of raw material - WLCO is dependent to a large extent on external suppliers for the sourcing of raw materials for its pipe and plate mills. While it manages to lock-in raw material prices once it wins an order, any sharp volatility in steel prices could pose a risk.

Exchange rate fluctuation - Even though there exists a natural hedge between WLCO's revenues and expenses, a sharp currency fluctuation could adversely hit the company.

Reputational risk - Most of WLCO's key clients are in quality-conscious markets such as the US and Canada. Any quality issues arising from products supplied by Welspun could hamper its reputation in the global markets.

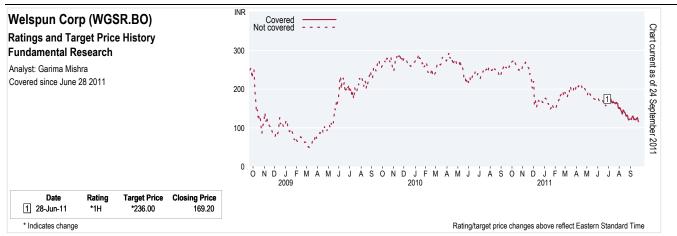
Further dilution and/or value destructive acquisitions - Any further dilution or unrelated diversification would be negative for WLCO's FCF generation.

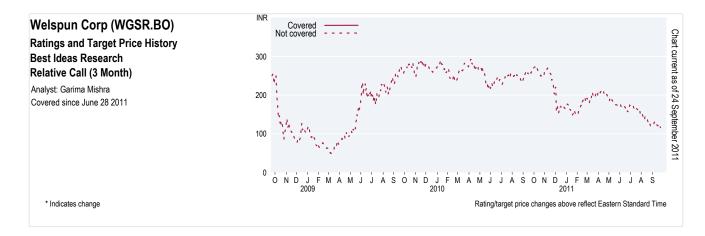
# **Appendix A-1**

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	12 IVIO	12 Month Rating				ıg
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30 September 2011

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# Welspun Corp (WGSR.BO) 30 September 2011

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