

Growth Ahoy

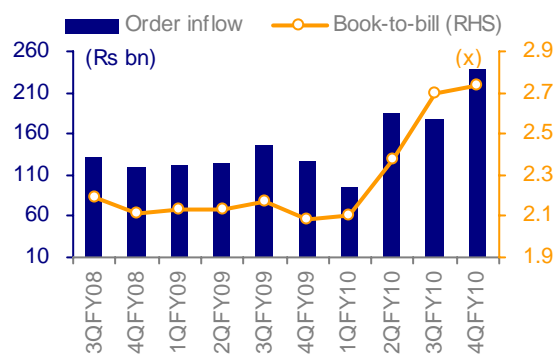
Better-than-expected FY11 guidance sets the tone for growth acceleration over FY11-12. Driven by 25% order intake guidance in FY11, we upgrade FY12 revenue estimates by 5%. Though maintaining margins at FY10 levels would be a challenge, margin erosion would be contained between 50bps-100bps. Balance sheet remains strong, with net D:E at -0.1x. Current liquidity of Rs94bn is sufficient to fund investment plans over the next 2-3 years. Buy-back of minorities in the infra subsidiary, IDPL, should increase flexibility to infuse capital for stronger growth in the asset portfolio. Driven by 8% upgrade to our FY12 earnings estimate, we increase our target price to Rs1,822 and reiterate BUY.

Broad-based recovery to aid order intake momentum: On top of 35% YoY order intake growth (higher end of the guidance) in FY10, the company has guided for 25% order inflow growth in FY11, driven by continued buoyancy in hydrocarbon, power, infrastructure and real-estate sectors. The company also indicated that industrial capex recovery is gradually taking root. In addition, higher pre-qualifications in the Middle East and opportunities in South East Asia should help overseas order booking.

Revenue growth to accelerate: Though the average execution cycle would increase as the proportion of power orders in the order book rises, return of short-cycle industrial orders would aid execution. The lengthening execution cycle is factored in our estimates—we model an execution rate of 40% in FY12 against 52% in FY10 and 64% in FY09.

Margins to move in a narrow band: FY10 EBITDA margin was helped by lower input costs, and the company admitted that it would be a challenge to maintain margins at current levels. However, the company categorically stated that fears of margin erosion on account of power sector orders are unfounded. We model 11.6% EBITDA margin for FY11-12—a 100bps contraction, which is the lower end of margin guidance.

Order coverage at historical high



Source: Company, IIFL Research

Financial Summary

| Y/e 31 Mar | FY08 | FY09 | FY10ii | FY11ii | FY12ii |
|---------------------|---------|---------|---------|---------|---------|
| Revenues (Rs m) | 248,779 | 339,264 | 369,550 | 452,625 | 566,218 |
| EBITDA Margins (%) | 11.4 | 11.4 | 12.6 | 11.6 | 11.6 |
| Pre-exceptional PAT | 20,862 | 27,091 | 31,650 | 35,701 | 44,161 |
| Reported PAT (Rs m) | 21,734 | 34,816 | 43,755 | 35,701 | 44,161 |
| Recurring EPS (Rs) | 35.7 | 46.3 | 53.0 | 59.8 | 74.0 |
| Growth (%) | 44.1 | 29.6 | 14.6 | 12.8 | 23.7 |
| PER (x) | 45.0 | 34.7 | 30.3 | 26.9 | 21.7 |
| ROE (%) | 27.2 | 24.6 | 20.7 | 18.3 | 19.4 |
| Net debt/Equity (x) | -0.2 | 0.1 | -0.1 | 0.0 | 0.1 |
| EV/EBITDA (x) | 34.0 | 25.9 | 21.8 | 19.2 | 15.4 |
| Price/Book (x) | 9.8 | 7.6 | 5.3 | 4.6 | 3.9 |

Price as at close of business on 17 May 2010

12-mth TP (Rs) 1822 (13%)

Market cap (US\$ m) 21,023

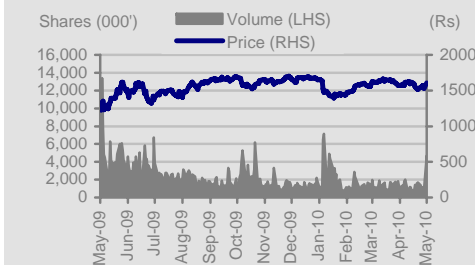
52Wk High/Low (Rs) 1800/1100
 Diluted o/s shares (m) 603
 Daily volume (US\$ m) 45
 Dividend yield FY10ii (%) 0.7
 Free float (%) 100.0

Shareholding pattern (%)
 Promoters 0.0
 FIIs 16.4
 Domestic MFs 37.2
 Others 46.4

Price performance (%)

| | 1M | 3M | 1Y |
|----------------|-------|-------|------|
| L&T | 2.1 | 9.0 | 62.5 |
| Rel. to Sensex | 6.4 | 6.5 | 24.2 |
| BHEL | -7.0 | -3.1 | 35.9 |
| Punj Lloyd | -17.8 | -24.7 | 4.9 |
| Nag. Construc | -5.2 | 1.7 | 97.5 |

Stock movement



Gopal Ritolia
 gopal.ritolia@iiflcap.com
 91 22 4646 4651

Anupam Gupta
 anupam.gupta@iiflcap.com
 91 22 4646 4641

Figure 1: Standalone 4QFY10 results—strong execution; margins maintained

| Rs m | 4QFY09 | 3QFY10 | 4QFY10 | %YoY |
|-----------------------------|----------------|---------------|----------------|-------------|
| Sales | 104,690 | 80,714 | 133,749 | 27.8 |
| Expenditure | 90,181 | 71,153 | 115,343 | 27.9 |
| EBIDTA | 14,509 | 9,561 | 18,406 | 26.9 |
| EBITDA margin (%) | 13.9 | 11.8 | 13.8 | -10 bps |
| Depreciation & Amortization | 889 | 1,045 | 1,162 | 30.7 |
| Interest(Net) | 1,455 | 1,339 | 1,356 | (6.8) |
| Other Income | 3,668 | 2,844 | 5,401 | 47.2 |
| PBT | 15,833 | 10,020 | 21,288 | 34.5 |
| Tax | 4,409 | 3,058 | 7,914 | 79.5 |
| Tax Rate (%) | 27.8 | 30.5 | 32.0 | |
| Adjusted PAT | 11,424 | 6,963 | 13,374 | 17.1 |
| Adjusted PAT margin (%) | 10.9 | 8.6 | 10.0 | -91 bps |
| Extra-ordinary item | (1,439) | 626 | 1,007 | |
| Reported PAT | 9,985 | 7,588 | 14,381 | 44.0 |
| Recurring EPS (Rs) | 19.5 | 11.7 | 22.4 | 14.9 |
| Order book | 703,190 | 911,040 | 1,002,390 | 42.5 |
| Order inflow | 127,056 | 177,930 | 238,430 | 87.7 |

Source: Company, IIFL Research

Figure 2: Standalone segment results

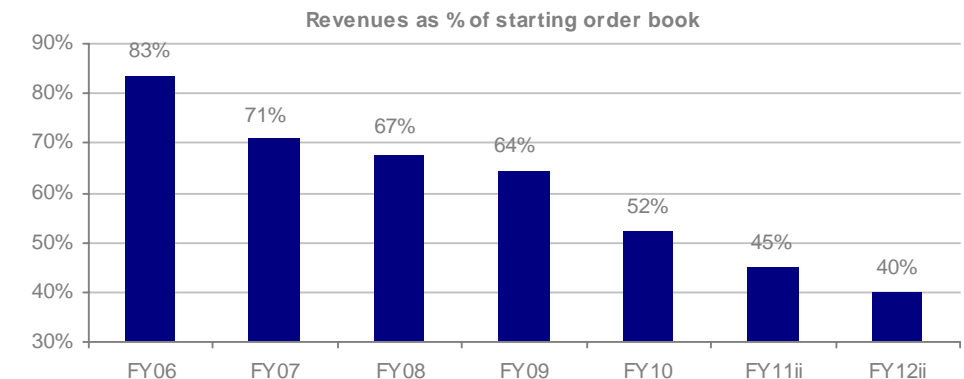
| Rs m | 4QFY09 | 3QFY10 | 4QFY10 | %YoY |
|--|--------|--------|---------|---------|
| Engineering and Construction | | | | |
| Revenue | 94,374 | 69,980 | 121,094 | 28.3 |
| EBIT | 14,682 | 8,554 | 18,466 | 25.8 |
| EBIT Margin (%) | 15.6 | 12.2 | 15.2 | -31 bps |
| Electrical & Electronics | | | | |
| Revenue | 7,900 | 7,214 | 9,883 | 25.1 |
| EBIT | 980 | 873 | 1,329 | 35.6 |
| EBIT Margin (%) | 12.4 | 12.1 | 13.4 | 104 bps |
| Machinery & Industrial Products | | | | |
| Revenue | 6,206 | 5,911 | 6,819 | 9.9 |
| EBIT | 1,169 | 1,206 | 1,431 | 22.4 |
| EBIT Margin (%) | 18.8 | 20.4 | 21.0 | 215 bps |

Source: Company, IIFL Research

Execution worries should abate post strong 4Q

Revenues increased 28% YoY to Rs133.8bn in 4QFY10, in line with our estimate and ahead of consensus estimates. The growth recovery was driven by the mainstay E&C segment, whose revenues rose 28% YoY. E&E revenues also grew strongly at 25% YoY. Growth in the MIP segment was subdued at 10% YoY, as the industrial-valves business catering mainly to export markets is yet to revive. The construction and mining equipment business have witnessed improved traction.

We are not overly concerned on revenue growth trajectory due to a lengthening execution cycle. Our revenue estimates factor in modest execution rate assumptions. In our view, there exist upsides to our revenue estimates, as large contracts enter execution phase and industrial clients expedite implementation of ongoing projects. Improving traction in industrial orders should also aid execution, as short-cycle order inflow momentum improves.

Figure 3: Margins at historical highs; should move in a narrow band


Source: Company, IIFL Research

Margin trajectory maintained; outlook not worrisome

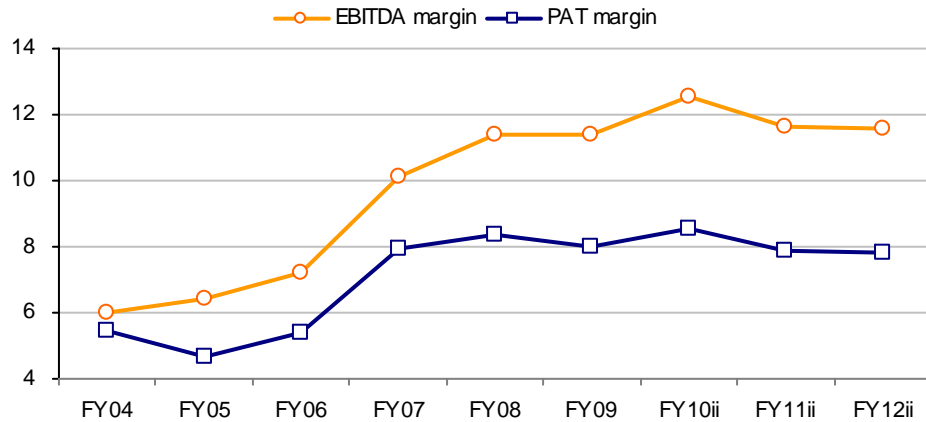
Against our expectation of a 120bps YoY decline in margins in 4Q, EBITDA margin at 13.8% was flat YoY, as the E&C segment witnessed marginal margin contraction of 30bps YoY, whereas the E&E and MIP segments witnessed robust margin improvements of 100bps and

220bps YoY. YoY margin comparisons were helped by Rs2bn forex loss included in SG&A costs in the year-ago period.

The management stated that it would be difficult to maintain margins at FY10 levels, as input cost environment is not as supportive. However, it clarified that higher proportion of power orders would not result in margin erosion, as EBITDA margins in the segment, at ~11.5%, would be close to the company average.

The company said it would strive to maintain current margins; it sees a risk of 50bps contraction in margins in FY11. We have estimated a 100bps contraction to factor in any adverse surprises in input costs.

Figure 4: Margins at historical highs; should move in a narrow band



Source: Company, IIFL Research

Client advances aid working-capital cycle; balance sheet remains strong to fund investment plans

Strong order inflows of Rs238bn in 4Q translated into robust client advances as well. As a result, segment net-working capital improved from 11.7% as at end-FY09 to 7.6% as at end-FY10. Working-capital changes resulted in Rs17.6bn of cash inflows in FY10, as against an outflow of Rs21.1bn during FY09.

Strong operating cash flows of Rs54.8bn in FY10 against Rs14.8bn during FY09 resulted in the net D:E being quite comfortable at -0.1x. Cash and cash equivalents totalling Rs94bn provide necessary liquidity to fund capex and investment plans over the next 2-3 years. The company’s capex plan involves an outlay of Rs20bn-25bn in FY11.

In addition, L&T intends to infuse Rs25bn-30bn in L&T IDPL to buy back minority PE investors and also fund equity in new projects. PE funds had invested Rs5.5bn in IDPL in 2006. Though the company has not indicated the valuations for buy-back deals, we estimate that L&T would likely pay Rs13bn-14bn for the transaction. Buy-back of minority shareholders in IDPL would improve L&T’s flexibility in capital allocation and corporate structuring decisions, and would allow for faster growth in the asset portfolio.

The power generation business is another area that would need large equity contribution from the parent balance sheet. The management foresees a need for Rs50bn over the next 2-3 years. The company is unlikely to infuse more funds in the financial-services business, as it plans to raise capital for this business either through M&A activity, PE funding, or an IPO. Hence, the total funding requirement over the next three years should be ~Rs100bn, which can be comfortably met out of the existing cash without raising further equity or debt. Given our estimate of almost constant gross debt, we forecast a moderate increase in interest costs and other income as interest income from liquid investments decreases.

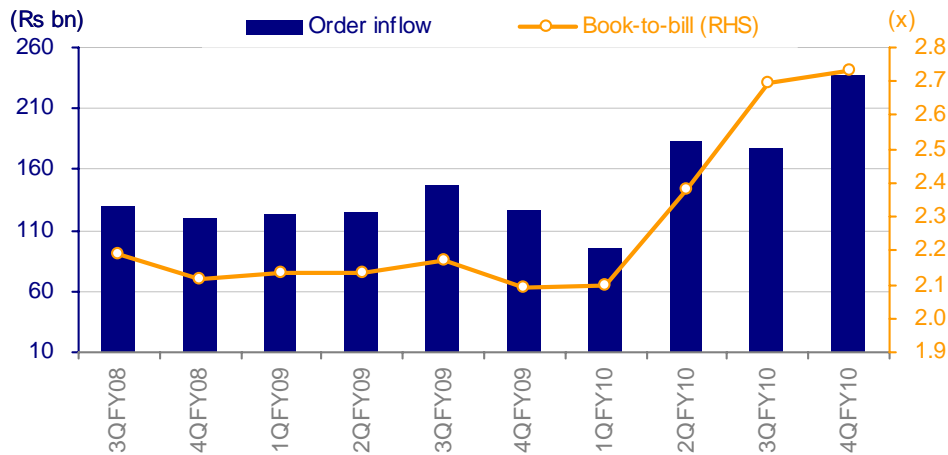
Strong order inflows in 4Q; robust FY11 guidance

4Q witnessed highest-ever order intake of Rs238bn, aided by orders from upstream and downstream hydrocarbon sector; power generation and T&D; and strong recovery in award activity by the real-estate sector. Award activity from the metals sector was also robust during the quarter.

The company has guided for 25% YoY order inflow growth in FY11, driven by continued buoyancy in the above sectors and gradual pick-up in the industrial sector. The management also remained optimistic on revival in the export markets, which were muted during the year. The

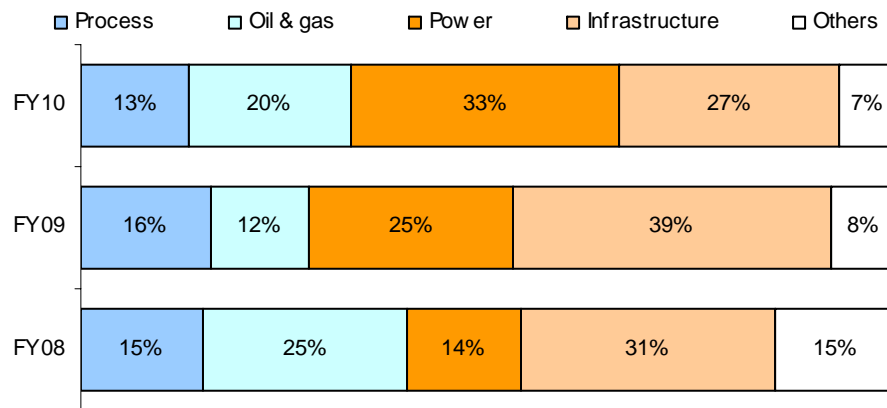
optimism stems from higher pre-qualifications in most of the Middle East countries and emerging opportunities in South East Asia.

Figure 5: Order inflows and order coverage ratios at historical highs



Source: Company, IIFL Research

Figure 6: Broad-based growth in order inflows



Source: Company, IIFL Research

Consolidated earnings ahead of expectations

FY10 recurring consolidated EPS, at Rs63.6, was higher than our estimate. Consolidated PAT increased 26% YoY to Rs39.97bn—that’s Rs3.2bn higher than our estimate. Only a third of the variance is explained by the positive surprise in parent earnings.

Though the company did not share full details of the various subsidiaries, we believe the improved performance has likely resulted from higher-than-estimated profits at TAMCO, the Malaysian electrical company, Omani shipyard, and possibly lower-than-forecast losses in the power equipment JVs.

The management stated that the power equipment JVs would operate at ~6% EBITDA margins during the commencement phase. Margins would reach double-digit levels in two years, when the management intends to increase indigenisation levels to 80%.

- The finance subsidiaries witnessed strong growth in their loan books. L&T Finance’s revenues grew 24% YoY in FY10, driven by rural equipment finance and micro-finance segments. Net profit growth was faster at 58% YoY, driven by higher net interest margin. Business assets as at end-FY10 stood at Rs70bn.
- L&T Infrastructure Finance also posted robust results. Income rose 53% YoY in FY10, driven by higher lending to most infrastructure segments. Business assets as at end-FY10 stood at Rs43bn.
- L&T Infotech’s consolidated revenues declined 6% YoY in FY10, as they were hit by a slowdown in the key markets of USA and Europe. However, PAT increased by 5% YoY as margins improved.

Figure 7: Performance of key subsidiaries

| Rs bn | Total income | | | Net profit | | |
|-----------------------------|--------------|-------|------------|------------|------|------------|
| | FY09 | FY10 | Growth (%) | FY09 | FY10 | Growth (%) |
| L&T Infotech (Consolidated) | 20.40 | 19.11 | -6.3% | 2.66 | 2.80 | 5.3% |
| L&T Finance | 7.96 | 9.86 | 24% | 0.99 | 1.56 | 58% |
| L&T Infrastructure Finance | 2.96 | 4.52 | 53% | 0.77 | 1.11 | 45% |

Source: Company, IIFL Research

Figure 7: L&T sum-of-parts valuation

| | Rs m | Rs ps |
|--|------------------|--------------|
| FY12ii PAT (ex dividend from S&A companies) | 43,276 | |
| PER (x) | 21.0 | |
| Equity value of standalone business | 908,803 | 1,522 |
| L&T 51% stake in power equipment JV's | 50,948 | 85 |
| L&T Infotech FY11ii PAT | 3,034 | |
| PE | 14.0 | |
| LT Infotech equity value | 42,470 | 71 |
| L&T Finance FY11ii adjusted book | 12,026 | |
| PB | 1.5 | |
| LT Finance equity value | 18,039 | 30 |
| L&T Infra Finance FY11ii adjusted book | 8,846 | |
| PB | 1.5 | |
| LT Infra Finance equity value | 13,269 | 22 |
| LTIDPL | 37,947 | 64 |
| Manufacturing Associates | 4,391 | 7 |
| International Operations | 8,885 | 15 |
| Service JVs | 2,701 | 5 |
| Total value | 1,087,452 | 1,822 |

Source: IIFL Research

Financial summary

Income statement summary (Rs m)

| Y/e 31 Mar | FY08A | FY09A | FY10ii | FY11ii | FY12ii |
|---------------------|---------------|---------------|---------------|---------------|---------------|
| Revenue | 248,779 | 339,264 | 369,550 | 452,625 | 566,218 |
| EBITDA | 28,378 | 38,567 | 46,473 | 52,600 | 65,700 |
| EBIT | 26,242 | 35,494 | 42,327 | 47,500 | 59,800 |
| Interest expense | 1,227 | 3,502 | 5,100 | 5,700 | 6,000 |
| Others items | 5,668 | 7,411 | 10,832 | 10,702 | 11,142 |
| Profit before tax | 31,555 | 47,128 | 60,164 | 52,502 | 64,942 |
| Tax expense | 9,821 | 12,312 | 16,409 | 16,801 | 20,782 |
| Extraordinary items | 872 | 7,725 | 12,105 | 0 | 0 |
| Net Profit | 21,734 | 34,816 | 43,755 | 35,701 | 44,161 |

Cashflow summary (Rs m)

| Y/e 31 Mar | FY08A | FY09A | FY10ii | FY11ii | FY12ii |
|---------------------------------------|----------------|-----------------|---------------|----------------|----------------|
| Operating profit | 31,555 | 47,128 | 60,164 | 52,502 | 64,942 |
| Depreciation & amortization | 2,136 | 3,073 | 4,146 | 5,100 | 5,900 |
| Tax paid | (9,821) | (12,312) | (16,409) | (16,801) | (20,782) |
| Working capital change | (2,123) | (31,651) | 15,408 | (29,003) | (20,205) |
| Operating cash-flow | 21,748 | 6,238 | 63,309 | 11,798 | 29,856 |
| Capital expenditure | (15,732) | (17,281) | (16,000) | (20,000) | (15,000) |
| Free Cash flow | 6,016 | (11,043) | 47,309 | (8,202) | 14,856 |
| Equity raised | 21,876 | 707 | 18,728 | - | - |
| Investments | (38,178) | (13,415) | (55,755) | 19,600 | (10,050) |
| Debt financing/disposal | 15,062 | 29,720 | 2,440 | - | - |
| Dividends paid | (5,686) | (7,168) | (7,683) | (7,683) | (7,683) |
| Other items | (391) | (694) | (1,213) | - | - |
| Net change in Cash & cash equivalents | (1,300) | (1,892) | 3,825 | 3,715 | (2,877) |

Source: Company data, IIFL Research

Balance sheet summary (Rs m)

| Y/e 31 Mar | FY08A | FY09A | FY10ii | FY11ii | FY12ii |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| Cash & cash equivalents | 9,645 | 7,753 | 14,334 | 18,050 | 15,173 |
| Sundry debtors | 73,650 | 100,555 | 117,444 | 144,766 | 181,098 |
| Trade Inventories | 43,059 | 58,051 | 63,318 | 78,048 | 97,635 |
| Other current assets | 36,812 | 68,124 | 55,876 | 68,825 | 86,043 |
| Fixed assets | 35,534 | 50,538 | 62,392 | 77,292 | 86,392 |
| Intangible assets | 920 | 1,408 | 1,408 | 1,408 | 1,408 |
| Other assets | 71,052 | 86,504 | 142,259 | 122,659 | 132,709 |
| Total assets | 270,672 | 372,933 | 457,032 | 511,048 | 600,458 |
| Sundry creditors | 136,838 | 178,424 | 203,740 | 229,738 | 282,670 |
| Long-term debt/Convertibles | 35,840 | 65,560 | 68,000 | 68,000 | 68,000 |
| Other long-term liabilities | 2,443 | 4,352 | 4,352 | 4,352 | 4,352 |
| Networth | 95,551 | 124,597 | 180,940 | 208,958 | 245,436 |
| Total liabilities & equity | 270,672 | 372,933 | 457,032 | 511,048 | 600,458 |

Ratio Analysis

| Y/e 31 Mar | FY08A | FY09A | FY10ii | FY11ii | FY12ii |
|---------------------------|--------|-------|--------|--------|--------|
| Sales growth (%) | 41.3 | 36.4 | 8.9 | 22.5 | 25.1 |
| Core EBITDA growth (%) | 59.1 | 35.9 | 20.5 | 13.2 | 24.9 |
| Core EBIT growth (%) | 62.8 | 35.3 | 19.3 | 12.2 | 25.9 |
| Core EBITDA margin (%) | 11.4 | 11.4 | 12.6 | 11.6 | 11.6 |
| Core EBIT margin (%) | 10.5 | 10.5 | 11.5 | 10.5 | 10.6 |
| Net profit margin (%) | 8.7 | 10.3 | 11.8 | 7.9 | 7.8 |
| Dividend payout ratio (%) | 22.7 | 17.7 | 15.0 | 18.4 | 14.9 |
| Tax rate (%) | 31.1 | 26.1 | 27.3 | 32.0 | 32.0 |
| Net Debt/Equity (%) | (19.5) | 7.2 | (14.4) | 4.8 | 9.3 |
| Return on Equity (%) | 27.2 | 24.6 | 20.7 | 18.3 | 19.4 |
| Return on Assets (%) | 9.4 | 8.4 | 7.6 | 7.4 | 7.9 |

Source: Company data, IIFL Research



Key to our recommendation structure

BUY - Absolute - Stock expected to give a positive return of over 20% over a 1-year horizon.

SELL - Absolute - Stock expected to fall by more than 10% over a 1-year horizon.

In addition, **Add** and **Reduce** recommendations are based on expected returns relative to a hurdle rate. Investment horizon for **Add** and **Reduce** recommendations is up to a year. We assume the current hurdle rate at 10%, this being the average return on a debt instrument available for investment.

Add - Stock expected to give a return of 0-10% over the hurdle rate, ie a positive return of 10%+.

Reduce - Stock expected to return less than the hurdle rate, ie return of less than 10%.

Published in 2010. © India Infoline Ltd 2010

This report is for the personal information of the authorised recipient and is not for public distribution. This should not be reproduced or redistributed to any other person or in any form. This report is for the general information of the clients of IIFL, a division of India Infoline, and should not be construed as an offer or solicitation of an offer to buy/sell any securities.

We have exercised due diligence in checking the correctness and authenticity of the information contained herein, so far as it relates to current and historical information, but do not guarantee its accuracy or completeness. The opinions expressed are our current opinions as of the date appearing in the material and may be subject to change from time to time without notice.

India Infoline or any persons connected with it do not accept any liability arising from the use of this document. The recipients of this material should rely on their own judgment and take their own professional advice before acting on this information.

India Infoline or any of its connected persons including its directors or subsidiaries or associates or employees shall not be in any way responsible for any loss or damage that may arise to any person from any inadvertent error in the information contained, views and opinions expressed in this publication.

India Infoline and/or its affiliate companies may deal in the securities mentioned herein as a broker or for any other transaction as a Market Maker, Investment Advisor, etc. to the issuer company or its connected persons. India Infoline generally prohibits its analysts from having financial interest in the securities of any of the companies that the analysts cover. In addition, the company prohibits its employees from conducting F&O transactions or holding any shares for a period of less than 30 days.