almondz

# Raising the bar once again

TCS continued to deliver strong numbers above market expectations in Q1FY12 with robust growth across verticals and service lines. Discretionary spend continues to show sustainable trends for TCS.

#### Yet another impressive quarter

TCS reported strong revenue growth 7.5%QoQ to USD2.41bn (6.3%QoQ to Rs107.9bn) above ours and street expectations, driven by robust volume growth of 7.4%. Although wage hikes impacted EBITDA margin by 230bps to 28.1%, profit was flat at Rs23.8bn (IFRS) coming in way above street estimates.

#### No let up in discretionary spend; Deal pipeline robust

The company won 10 large deals across verticals, two of them being transformational deals. No delays in decision-making regarding discretionary spend have been witnessed, with a couple of discretionary deals existing in the pipeline. The growth in the Enterprise solutions & consulting service offering (8%QoQ in Q1) continues, growing at a 4Q-CQGR of 10%. Deall pipeline continues to be healthy. We expect the revenue growth momentum to continue.

#### Margins to bounce back with strong demand

We expect TCS' EBITDA margin to return in the 29-30% range in the next couple of quarters, with revenue growth remaining buoyant. All the verticals (including telecom) have delivered healthy growth. The decline in EBITDA/emp by 2% in Q1, is expected to reverse from Q2.

**Key risks:** The headcount crossed the two lakh mark and the trend of aggressive hiring is expected to continue. The challenge of acquiring the desired talent at the right cost and managing softer issues of employee satisfaction, and therefore attrition, remain. Risk of consistently meeting the high expectations set, will also remain.

#### Valuation and Recommendation

We estimate healthy EPS growth of 20% in FY12 to 53.4 followed by 15% growth in FY13 to Rs61.4. The stock trades at 21.5x FY12 and 18.7x FY13 earnings. Given the strong sustainable growth visibility from TCS, we value the stock at 21.5x FY12 earnings, 7-8% premium to Infosys, yielding a target of Rs1324 a 15.5% upside. We rate the stock as 'Buy'.

#### CMP: Rs 1146 Target Price (TP): Rs 1324 52wk H/L: Rs 1350/ Rs 763

#### Stock data

| Market Cap (Rs bn)      | 2,243  |
|-------------------------|--------|
| Market Cap (USD bn)     | 50.4   |
| Shares Outstanding (mn) | 1957.2 |
| Free Float (%)          | 26.0   |
| 3M avg. daily vol.(mn)  | 1.7    |
| Bloomberg Code          | TCS IN |
| Reuters Code            | TCS.BO |
|                         |        |

# Shareholding Pattern (%) Promoter

| Institutions    | 20.8 |
|-----------------|------|
| Public & Others | 5.2  |

#### Stock Performance

| Return (%) | 1m    | 3m    | 6m  | 12m  |
|------------|-------|-------|-----|------|
| Absolute   | (5.3) | (6.9) | 0.6 | 45.3 |
| Relative   | (7.0) | (1.4) | 1.9 | 41.5 |

#### P/E(x) band



#### **Exhibit 1: Quarterly Results**

| In Rs mn                                   |        | FY1    | 1      |         |         | FY1     | 2E      |         | 1QFY12   | FY11    | FY12E   |
|--|--------|--------|--------|---------|---------|---------|---------|---------|----------|---------|---------|
| Parameter                                  | 1Q     | 2Q     | 3Q     | 4Q      | 10      | 2QE     | 3QE     | 4QE     | QoQ      | FTII    | FTIZE   |
| Revenue                                    | 82,173 | 92,864 | 96,634 | 101,575 | 107,970 | 114,063 | 119,868 | 125,349 | 6.3%     | 373,245 | 467,250 |
| Total Expenses                             | 58,018 | 65,089 | 67,459 | 70,695  | 77,625  | 80,940  | 84,458  | 87,654  | 9.8%     | 261,261 | 330,677 |
| EBITDA                                     | 24,155 | 27,775 | 29,175 | 30,880  | 30,345  | 33,123  | 35,410  | 37,695  | -1.7%    | 111,984 | 136,573 |
| EBITDA margin (%)                          | 29.4%  | 29.9%  | 30.2%  | 30.4%   | 28.1%   | 29.0%   | 29.5%   | 30.1%   | -230 bps | 30.0%   | 29.2%   |
| Less: Depreciation                         | 1,575  | 1,660  | 1,856  | 2,123   | 2,049   | 2,159   | 2,262   | 2,332   | -3.5%    | 7,214   | 8,802   |
| Less: Interest                             |        |        |        |         |         |         |         |         |          |         |         |
| PBT (operating)                            | 22,580 | 26,115 | 27,319 | 28,757  | 28,296  | 30,964  | 33,148  | 35,363  | -1.6%    | 104,770 | 127,771 |
| Other income (incl. forex, interest costs) | 820    | 443    | 1,822  | 2,239   | 2,886   | 2,165   | 2,112   | 2,047   | 28.9%    | 5,324   | 9,210   |
| PBT  | 23,400 | 26,558 | 29,141 | 30,996  | 31,182  | 33,129  | 35,260  | 37,409  | 0.6%     | 110,094 | 136,981 |
| Less: Tax                                  | 4,475  | 5,001  | 5,491  | 6,772   | 7,063   | 7,620   | 8,110   | 8,604   | 4.3%     | 21,739  | 31,397  |
| Eff. tax rate (%)                          | 19.1%  | 18.8%  | 18.8%  | 21.8%   | 22.7%   | 23.0%   | 23.0%   | 23.0%   | 3.7%     | 19.7%   | 22.9%   |
| PAT  | 18,925 | 21,557 | 23,650 | 24,224  | 24,119  | 25,510  | 27,150  | 28,805  | -0.4%    | 88,355  | 105,584 |
| Prior period items                         | 292    | 295    | 189    | 415     | 281     | 310     | 318     | 338     |          | 1,191   | 1,247   |
| Ex income/(loss)                           | 0      | 0      | 0      | 0       | 0       | 0       | 0       | 0       |          | 0       | 0       |
| PAT (after EO)                             | 18,633 | 21,262 | 23,461 | 23,809  | 23,838  | 25,200  | 26,832  | 28,467  | 0.1%     | 87,164  | 104,337 |
| Basic EPS (Rs)                             | 9.52   | 10.86  | 11.99  | 12.16   | 12.18   | 12.88   | 13.71   | 14.54   | 0.1%     | 44.53   | 53.31   |
| Dil. EPS (Rs)                              | 9.52   | 10.86  | 11.99  | 12.16   | 12.18   | 12.88   | 13.71   | 14.54   | 0.1%     | 44.53   | 53.31   |
| Dil. shares (mn)                           | 1,957  | 1,957  | 1,957  | 1,957   | 1,957   | 1,957   | 1,957   | 1,957   |          | 1,957   | 1,957   |

Source: Company, Almondz Research

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TCS BUY

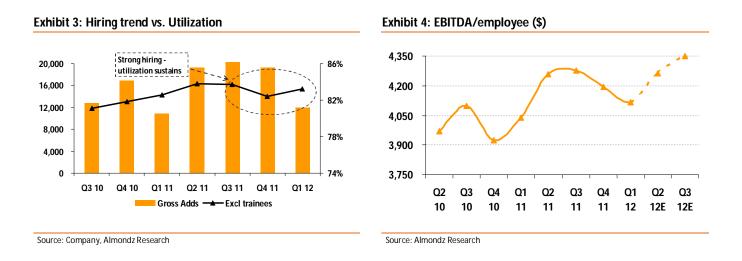
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#### Exhibit 2: Key operating expense ratios

| P&L cost % of sales   | 1Q FY10      | 2Q FY10 | 3Q FY10 | 4Q FY10 | 1Q FY11 | 2Q FY11 | 3Q FY11 | 4Q FY11 | 1Q FY12 |
|-----------------------|--------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cost of revenues      | 53.0%        | 52.7%   | 52.1%   | 51.7%   | 53.7%   | 53.8%   | 53.3%   | 53.0%   | 54.4%   |
| SG&A expenses         | 19.8%        | 18.6%   | 18.2%   | 18.4%   | 16.9%   | 16.3%   | 16.5%   | 16.6%   | 17.5%   |
| Source: Company, Almo | ondz Researc | h       |         |         |         |         |         |         |         |

#### Utilization sustains as hiring picks up

Utilization (excl trainees) has climbed back to over 83% in Q1FY12, with close to 12000 hires in the quarter, of which  $3/4^{th}$  were laterals. With hiring expected to increase further by 17,000-20,000 in Q2FY12 (management guidance), utilization including trainees would drop, but utilization excluding trainees would still be maintained over 82%. This clearly indicates the continued robust demand quarter after quarter. The company is on track to hire 60,000 for FY12.



## Where TCS outperforms INFY (Jun-11 qtr):

- Discretionary spend continues to remain buoyant (TCS: 8% vs. INFY: 3.4%)
- Nearly double the volume growth of INFY (TCS: 7.4% vs. INFY: 4%)
- Utilization expected to remain at elevated levels, despite aggressive hiring; (TCS: +80bps vs. INFY: -30bps)
- Telecom springs back to growth vs. further deterioration for INFY (TCS: 14%, INFY: -7%)
- Europe doing much better for TCS (TCS: 6.6%, INFY: 0.5%)



#### **Broad-based vertical growth**

Growth in Q1FY12 was witnessed across verticals, including the telecom vertical driven by some discretionary projects. Although telecom can be volatile, other verticals viz. BFSI, retail, life sciences and manufacturing are expected to continue growing.

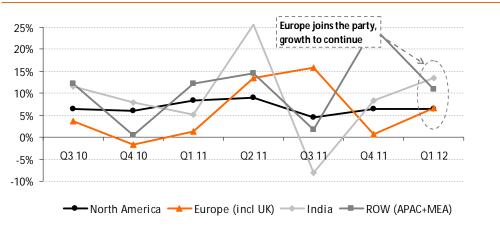
| Exhibit | 5: | Vertical | performance |
|---------|----|----------|-------------|
|---------|----|----------|-------------|

| Verticals                  |        |        | Qo     | Q USD Grow | rth    |        |        |
|----------------------------|--------|--------|--------|------------|--------|--------|--------|
|                            | Q3 10  | Q4 10  | Q1 11  | Q2 11      | Q3 11  | Q4 11  | Q1 12  |
| BFSI                       | 6.3%   | 3.1%   | 5.7%   | 10.0%      | 8.4%   | 3.3%   | 5.7%   |
| Telecom                    | 7.2%   | 2.6%   | 12.3%  | 12.6%      | -0.5%  | -3.2%  | 14.3%  |
| Manufacturing              | 1.5%   | -4.4%  | 2.3%   | 11.7%      | 4.1%   | 9.0%   | 8.9%   |
| Retail                     | 6.3%   | -7.6%  | 8.8%   | 10.7%      | 7.0%   | 7.6%   | 11.3%  |
| Hi-tech                    | 10.8%  | -10.5% | 12.7%  | 11.7%      | 16.3%  | 13.1%  | 15.4%  |
| Life sciences & Healthcar€ | 4.6%   | -10.3% | 7.8%   | 9.6%       | 9.1%   | 6.7%   | 5.4%   |
| Transportation             | 3.3%   | -4.2%  | 4.5%   | 15.3%      | 13.7%  | 20.1%  | 1.9%   |
| Energy & Utilities         | 29.1%  | -10.2% | 18.6%  | 45.6%      | 9.5%   | 9.4%   | -11.2% |
| Media & Ent                | 1.5%   | -12.8% | 13.8%  | 17.6%      | 23.0%  | 4.7%   | 2.8%   |
| Others                     | -0.7%  | 114.4% | 11.5%  | 4.4%       | -4.3%  | -1.5%  | 14.2%  |
| Total                      | 6.3%   | 1.7%   | 7.8%   | 11.7%      | 7.0%   | 4.7%   | 7.4%   |
| % Total Revenue            |        |        |        |            |        |        |        |
| BFSI                       | 45.0%  | 45.6%  | 44.7%  | 44.0%      | 44.6%  | 44.0%  | 43.3%  |
| Telecom                    | 12.1%  | 12.2%  | 12.7%  | 12.8%      | 11.9%  | 11.0%  | 11.7%  |
| Manufacturing              | 8.3%   | 7.8%   | 7.4%   | 7.4%       | 7.2%   | 7.5%   | 7.6%   |
| Retail                     | 12.0%  | 10.9%  | 11.0%  | 10.9%      | 10.9%  | 11.2%  | 11.6%  |
| Hi-tech                    | 5.0%   | 4.4%   | 4.6%   | 4.6%       | 5.0%   | 5.4%   | 5.8%   |
| Life sciences & Healthcar€ | 5.9%   | 5.2%   | 5.2%   | 5.1%       | 5.2%   | 5.3%   | 5.2%   |
| Transportation             | 3.4%   | 3.2%   | 3.1%   | 3.2%       | 3.4%   | 3.9%   | 3.7%   |
| Energy & Utilities         | 3.4%   | 3.0%   | 3.3%   | 4.3%       | 4.4%   | 4.6%   | 3.8%   |
| Media & Ent                | 2.1%   | 1.8%   | 1.9%   | 2.0%       | 2.3%   | 2.3%   | 2.2%   |
| Others                     | 2.8%   | 5.9%   | 6.1%   | 5.7%       | 5.1%   | 4.8%   | 5.1%   |
| Total                      | 100.0% | 100.0% | 100.0% | 100.0%     | 100.0% | 100.0% | 100.0% |

Growth across the board; Telecom comes out of slumber

Source: Company, Almondz Research

#### Exhibit 6: Sequential growth - Geography wise



Source: Company, Almondz Research

TCS

Discretionary spend on the rise

Core ADM – most sustainable growth

| Horizontals             |        |        | QoQ    | USD Growth | l      |        |        |
|-------------------------|--------|--------|--------|------------|--------|--------|--------|
|                         | Q3 10  | Q4 10  | Q1 11  | Q2 11      | Q3 11  | Q4 11  | Q1 12  |
| ADM                     | 5.3%   | -0.1%  | 7.1%   | 9.1%       | 2.9%   | 7.2%   | 7.7%   |
| Enterprise Solutions    | 8.4%   | -0.8%  | 3.3%   | 17.4%      | -0.3%  | 17.8%  | 7.4%   |
| Business Intelligence   | 6.3%   | -2.3%  | 6.4%   | 15.8%      | 1.2%   | - 3.2% | 7.4%   |
| Engineering services    | 8.5%   | -3.0%  | 6.4%   | 14.0%      | 4.8%   | 4.7%   | 3.0%   |
| Infrastructure services | 5.0%   | 8.3%   | 11.6%  | 20.7%      | 19.5%  | - 9.3% | 12.2%  |
| Global Consulting       | 39.6%  | 22.7%  | -10.6% | 11.7%      | 17.2%  | -4.4%  | 12.6%  |
| Asset Lev Sol (Product) | 6.3%   | 28.9%  | -1.6%  | 2.7%       | 25.9%  | - 5.8% | 7.4%   |
| BPO                     | 3.6%   | 3.1%   | 3.7%   | 8.7%       | 11.9%  | 6.5%   | 1.0%   |
| Assurance services      | 8.6%   | 22.0%  | 17.4%  | 15.2%      | 15.1%  | 3.2%   | 12.0%  |
| Total                   | 6.3%   | 3.1%   | 6.4%   | 11.7%      | 7.0%   | 4.7%   | 7.4%   |
| % Total Revenue         |        |        |        |            |        |        |        |
| ADM                     | 49.1%  | 47.6%  | 47.9%  | 46.8%      | 45.0%  | 46.1%  | 46.2%  |
| Enterprise Solutions    | 10.5%  | 10.1%  | 9.8%   | 10.3%      | 9.6%   | 10.8%  | 10.8%  |
| Business Intelligence   | 5.7%   | 5.4%   | 5.4%   | 5.6%       | 5.3%   | 4.9%   | 4.9%   |
| Engineering services    | 5.1%   | 4.8%   | 4.8%   | 4.9%       | 4.8%   | 4.8%   | 4.6%   |
| Infrastructure services | 7.9%   | 8.3%   | 8.7%   | 9.4%       | 10.5%  | 9.1%   | 9.5%   |
| Global Consulting       | 2.1%   | 2.5%   | 2.1%   | 2.1%       | 2.3%   | 2.1%   | 2.2%   |
| Asset Lev Sol (Product) | 3.2%   | 4.0%   | 3.7%   | 3.4%       | 4.0%   | 3.6%   | 3.6%   |
| BPO                     | 11.5%  | 11.5%  | 11.2%  | 10.9%      | 11.4%  | 11.6%  | 10.9%  |
| Assurance services      | 4.9%   | 5.8%   | 6.4%   | 6.6%       | 7.1%   | 7.0%   | 7.3%   |
| Total                   | 100.0% | 100.0% | 100.0% | 100.0%     | 100.0% | 100.0% | 100.0% |

Source: Company, Almondz Research

#### Exhibit 8: Other Operating metrics

**Exhibit 7: Horizontal performance** 

|                      | ·      |        |        |        |        |        |        |
|----------------------|--------|--------|--------|--------|--------|--------|--------|
| Operating Metrics    | Q3 10  | Q4 10  | Q1 11  | Q2 11  | Q3 11  | Q4 11  | Q411   |
| Revenue Mix          |        |        |        |        |        |        |        |
| Onsite               | 42.5%  | 43.6%  | 43.6%  | 43.9%  | 43.7%  | 44.7%  | 44.8%  |
| Offshore             | 51.3%  | 51.0%  | 51.2%  | 51.1%  | 51.4%  | 50.3%  | 50.6%  |
| Gross Adds           | 12,854 | 16,851 | 10,849 | 19,293 | 20,219 | 19,324 | 11,988 |
| Utilization          |        |        |        |        |        |        |        |
| Incl train ees       | 77.2%  | 74.3%  | 74.8%  | 77.7%  | 77.1%  | 75.1%  | 76.2%  |
| Excl trainees        | 81.1%  | 81.8%  | 82.6%  | 83.8%  | 83.8%  | 82.4%  | 83.2%  |
| Attrition (LTM)      | 11.9%  | 11.8%  | 13.1%  | 14.1%  | 14.4%  | 14.4%  | 14.8%  |
| EBITDA/employee (\$) | 4,099  | 3,926  | 4,040  | 4 ,260 | 4,276  | 4,194  | 4,114  |
| Contract Type        |        |        |        |        |        |        |        |
| Fixed                | 48.0%  | 48.7%  | 49.1%  | 49.0%  | 49.7%  | 49.5%  | 49.7%  |
| Time & Material      | 52.0%  | 51.3%  | 50.9%  | 51.0%  | 50.3%  | 50.5%  | 50.3%  |
| Client Concentration |        |        |        |        |        |        |        |
| Top 1 Client         | 8.1%   | 8.2%   | 8.1%   | 8.0%   | 7.7%   | 7.4%   | 7.1%   |
| Top 5 Clients        | 21.5%  | 21.8%  | 22.0%  | 22.1%  | 21.9%  | 21.4%  | 20.7%  |
| Top 10 Clients       | 29.9%  | 30.2%  | 30.5%  | 30.1%  | 30.1%  | 29.6%  | 28.9%  |
| Active Clients       | 917    | 917    | 930    | 936    | 959    | 969    | 959    |
| New Clients added    | 32     | 39     | 36     | 30     | 35     | 39     | 24     |

Source: Company, Almondz Research

#### Healthy growth on a larger base

We expect strong USD revenue growth of 28.1% to USD10.49bn to continue in FY12, which factors in a volume growth of 25%. We expect margin to dip slightly to 29.2% and expect an EPS growth of 19.7% to Rs53.31. Our EPS estimate for FY13 is for a growth of 15.3% to Rs61.45.

Utilization rises in strong demand environment

# **Financial summary**

|                             |        |              |        |              | (Rs mn) |
|-----------------------------|--------|--------------|--------|--------------|---------|
| Income Statement            | FY09   | FY10         | FY11   | FY12E        | FY13E   |
| Net sales                   | 278129 | 300289       | 373245 | 467250       | 548407  |
| Other operating income      | 0      | 0            | 0      | 0            | 0       |
| Total operating income      | 278129 | 300289       | 373245 | 467250       | 548407  |
| Less: Total operating       | 206350 | 213490       | 261261 | 330677       | 387486  |
| Raw materials               |        |              |        |              |         |
| Employee cost               | 150744 | 157244       | 199373 | 254952       | 309222  |
| Power & Fuel                |        |              |        |              |         |
| SG&A                        | 55606  | 56246        | 61888  | 75725        | 78264   |
| Others                      |        |              |        |              |         |
| EBITDA                      | 71779  | 86799        | 111984 | 136573       | 160921  |
| EBITDA margin (%)           | 25.8%  | <b>28.9%</b> | 30.0%  | <b>29.2%</b> | 29.3%   |
| Less: Depreciation          | 5766   | 7208         | 7214   | 8802         | 9062    |
| Less: Interest              |        |              |        |              |         |
| PBT (operating)             | 66013  | 79591        | 104770 | 127771       | 151859  |
| Add: Other income           | (4672) | 2255         | 5324   | 9210         | 9099    |
| PBT                         | 61341  | 81846        | 110094 | 136981       | 160958  |
| Less: Tax                   | 9013   | 12089        | 21739  | 31397        | 39193   |
| Effective tax rate (%)      | 14.7%  | 14.8%        | 19.7%  | 22.9%        | 24.4%   |
| PAT                         | 52328  | 69757        | 88355  | 105584       | 121765  |
| Add: Share of earnings of   | (8)    | (10)         | 0      | 0            | 0       |
| Less: Minority interest     | 605    | 1018         | 1191   | 1247         | 1280    |
| Net income (before E.O)     | 51715  | 68729        | 87164  | 104337       | 120485  |
| Prior period items          | 0      | 0            | 0      | 0            | 0       |
| Extraordinary income/(loss) | 0      | 0            | 0      |              |         |
| Net income (after E.O)      | 51715  | 68729        | 87164  | 104337       | 120485  |

|                         | -      |        |         |         | (Rs mn) |
|-------------------------|--------|--------|---------|---------|---------|
| Balance Sheet           | FY09   | FY10   | FY11    | FY12E   | FY13E   |
| Equity capital          | 979    | 1957   | 1957    | 1957    | 1957    |
| Preference capital      | 1000   | 1000   | 1000    | 1000    | 1000    |
| Reserves and surplus    | 155022 | 181710 | 252087  | 326899  | 417859  |
| Net worth               | 157000 | 184667 | 255044  | 329856  | 420816  |
| Minority interest       | 2772   | 3617   | 3147    | 3274    | 3274    |
| Total debt              | 5632   | 1033   | 384     | 57      | 57      |
| Deferred tax liability  | 685    | (992)  | (47877) | (47896) | (51113) |
| Total liabilities       | 166089 | 188325 | 210698  | 285291  | 373034  |
| Gross block             | 58439  | 64195  | 88185   | 111185  | 130185  |
| Less: Acc. depreciation | 23597  | 28975  | 36189   | 44991   | 54052   |
| Net block               | 34841  | 35220  | 51996   | 66194   | 76133   |
| CWIP                    | 7055   | 10174  | 0       | 0       | 0       |
| Goodwill                | 32614  | 32160  | 33791   | 33845   | 33845   |
| Investments             | 16144  | 36821  | 18390   | 20472   | 20472   |
| Current assets          | 135236 | 157891 | 164856  | 228265  | 307769  |
| Inventories             | 366    | 178    | 0       | 0       | 0       |
| Debtors                 | 60229  | 58554  | 95497   | 118144  | 142435  |
| Cash                    | 26981  | 47186  | 15539   | 29639   | 66773   |
| Loans and advances      | 32838  | 39698  | 39335   | 62612   | 79464   |
| Other Current assets    | 14822  | 12275  | 14485   | 17871   | 19096   |
| Current liabilities     | 59802  | 83939  | 58335   | 63485   | 65184   |
| Creditors               | 42536  | 40938  | 58335   | 63485   | 65184   |
| Provisions              | 17266  | 43001  | 0       | 0       | 0       |
| Net working capital     | 75435  | 73952  | 106521  | 164780  | 242585  |
| Total assets            | 166089 | 188327 | 210698  | 285291  | 373034  |

| Cash Flow Statement         | FY09            | FY10                   | FY11               | FY12E                  | (Rs mn)<br>FY13 |
|-----------------------------|-----------------|------------------------|--------------------|------------------------|-----------------|
| Net profit                  | 51715           | 68729                  | 87164              | 104337                 | 120485          |
| Depreciation                | 5766            | 7208                   | 7214               | 8802                   | 9062            |
| Working capital changes     | (91752)         |                        |                    | (226124)               |                 |
| Others                      | 87810           | 70069                  | 81407              | 173017                 | 212345          |
| Cash from Operations        | 53539           | 70787                  | 58036              | 60032                  | 30938           |
| Capital expenditure         | (17534)         | (2638)                 | (34163)            |                        | (19000          |
| Increase/Decrease in        | (9918)          | 20677                  | (18431)            | 2082                   | (17000)         |
| Others                      | (6877)          | (51512)                | 34614              | (2082)                 | (9883           |
| Cash from investing         | (34329)         | (33473)                | (17980)            | (2002)                 | (28883          |
| Increase/Decrease in Equity | 2000            | 2979                   | 2000               | 2000                   | 2000            |
| Change in borrowings        | 1082            | (4600)                 | (649)              | (327)                  | 200             |
| Dividends paid (incl. tax)  | (16142)         | (19695)                | (46087)            | (29525)                | (29525          |
| Others                      | (10142)<br>8598 | (19093)<br><b>4207</b> | (40087)<br>(26968) | (29525)<br><b>4919</b> | 6260            |
| Cash from financing         |                 |                        | • •                |                        |                 |
| Net change in cash          | (4462)          | (17109)                | (71703)            | (22933)                | 3507            |
| Opening cash balance        | 14748           | 20205                  | (31647)            | 14100                  | 3713            |
|                             | 12234           | 26981                  | 47186              | 15539                  | 2963            |
| Closing cash balance        | 26981           | 47186                  | 15539              | 29639                  | 6677            |
| Ratio Analysis              | FY09            | FY10                   | FY11               | FY12E                  | FY13            |
| EPS (Rs.)                   | 26.42           | 35.12                  | 44.53              | 53.31                  | 61.5            |
| EPS growth (%)              | 3.0%            | 32.9%                  | 26.8%              | 19.7%                  | 15.59           |
| Cash EPS (Rs.)              | 29.4            | 38.8                   | 48.2               | 57.8                   | 0.              |
| BV (Rs.)                    | 80.2            | 94.4                   | 130.3              | 168.5                  | 215.            |
| DPS (Rs.)                   | 14.0            | 14.0                   | 14.0               | 15.0                   | 15.             |
| Payout (%)                  | 53%             | 40%                    | 31%                | 28%                    | 249             |
| Valuation (x)               | 55%             | 4070                   | 5170               | 2070                   | 271             |
| P/E (on adjusted FD EPS)    | 43.4            | 32.6                   | 25.7               | 21.5                   | 18.             |
| P/CEPS                      | 43.4<br>39.0    | 29.5                   | 23.7               | 19.8                   | 7404.           |
| P/BV                        | 14.3            | 12.1                   | 8.8                | 6.8                    | 5.              |
| ev/ebitda                   | 30.7            | 24.9                   | 19.7               | 16.1                   | 13.             |
| EV/Sales                    |                 |                        |                    |                        |                 |
| Dividend yield (%)          | 7.9             | 7.2                    | 5.9                | 4.7                    | 3.              |
| Profitability ratios (%)    | 1.2%            | 1.2%                   | 1.2%               | 1.6%                   | 1.69            |
|                             | 24.0%           | 40.0%                  | 20 (0)             | 25 70/                 | 22.10           |
| RoE                         | 36.9%           | 40.2%                  | 39.6%              | 35.7%                  | 32.19           |
|                             | 35.3%           | 39.4%                  | 44.3%              | 42.6%                  | 37.09           |
| Turnover ratios             |                 |                        |                    |                        | _               |
| Debtors (days)              | 79              | 71                     | 93                 | 92                     | 9               |
| Inventory (days)            | 1               | 0                      | 0                  | 0                      |                 |
| Creditor (days)             | 51              | 50                     | 47                 | 48                     | 4               |
| Net Working capital (days)  | 29              | 22                     | 33                 | 30                     | 3               |
| Asset turnover (x)          | 1.7             | 1.6                    | 1.8                | 1.6                    | 1.              |
| Solvency ratio (x)          |                 |                        |                    |                        |                 |
| Gross debt / equity         | 0               | 0                      | 0                  | 0                      |                 |
| Net debt /equity            | (0.2)           | (0.4)                  | (0.1)              | (0.2)                  | (0.2            |
| Net debt/ EBITDA            | (0.5)           | (1.0)                  | (0.3)              | (0.4)                  | (0.5            |
| Interest Coverage (EBIT /   | 230             | 494                    | 311                | 605                    | 60              |
| Growth ratios (%)           |                 |                        |                    |                        |                 |
| Net sales                   | 22%             | 8%                     | 24%                | 25%                    | 17              |
| EBITDA                      | 23%             | 21%                    | 29%                | 22%                    | 18              |
| PAT (before E.O.)           | 3%              | 33%                    | 27%                | 20%                    | 159             |
| EPS                         | 3%              | 33%                    | 27%                | 20%                    | 159             |
| Operating ratios (%)        |                 |                        |                    |                        |                 |
| EBITDA margin               | 26%             | 29%                    | 30%                | 29%                    | 29              |
|                             | 22%             | 27%                    | 29%                | 29%                    | 299             |
| EBIT margin                 | 22/0            |                        |                    |                        |                 |
| EBIT margin<br>PAT margin   | 19%             | 23%                    | 23%                | 22%                    | 229             |
| •                           |                 |                        | 23%<br>5%          | 22%<br>7%              | 229<br>69       |

# **Team Coordinates**

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