

Company Focus

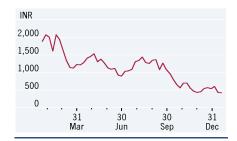
20 January 2009 | 10 pages

Reliance Capital (RLCP.BO)

Sell: 3009 Results – Growth Pressures and Growth Pains

- 3Q09 profits up 11%; significantly lower than estimates RCap's 3Q09 profits at Rs1.32bn were up 11% yoy (-43% qoq) and significantly below estimates. The quarter reflected a) growth slowdown in some key segments (life insurance, asset management); b) rising risks in its consumer finance portfolio; c) fully eroded cushion on the investment book (contributes 75% of pretax profits); d) relatively higher cost structure (funding and distribution); and e) inherent leverage to a strong domestic economy/capital markets.
- The pressures on growth RCap remains relatively high growth, but the pace is moderating quickly. Growth in key business segments has reduced sharply-life insurance (FY premium growth of 65% in 9MFY09 against 125% in 1H09) and asset management (AUMs down 12% yoy, 11% qoq; equity proportion down to 31% from 34% in 2Q09). We believe a slower growth outlook and equity market weakness is likely to further challenge growth and profitability.
- The pains of growth RCap's consumer finance portfolio has grown at a rapid pace (+130% yoy) despite a 6% qoq reduction in the loan book. Gross NPLs in the portfolio have increased to 1.9% of loans (an increase of 89% QoQ). While coverage levels are reasonable (62%) and management has stopped incremental lending, the pace of incremental delinquencies are a concern.
- Leveraged play on domestic economy, equity markets RCap's dependence on a buoyant economy, inherently high capital market linkage and its non-bank operating model will likely continue to weigh on the stock. Maintain Sell (3M).

Sell/Medium Risk	3 M
Price (20 Jan 09)	Rs417.30
Target price	Rs500.00
Expected share price return	19.8%
Expected dividend yield	1.6%
Expected total return	21.4%
Market Cap	Rs102,503M
	US\$2,112M



Statistica	l Abstract						
Year to	Net Profit	Diluted EPS	EPS growth	P/E	P/B	ROE	Yield
31 Mar	(RsM)	(Rs)	(%)	(x)	(x)	(%)	(%)
2007A	7,032	29.95	-7.9	13.9	1.9	14.8	0.8
2008A	10,057	40.85	36.4	10.2	1.6	16.9	1.3
2009E	10,590	43.02	5.3	9.7	1.4	15.0	1.6
2010E	11,123	45.19	5.0	9.2	1.2	14.0	1.8
2011E	11,871	48.22	6.7	8.7	1.1	13.4	2.0

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See Appendix A-1 for Analyst Certification and important disclosures.

Source: Powered by dataCentral

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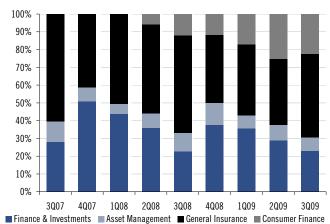
Fiscal year end 31-Mar	2007	2008	2009E	2010E	2011E
Valuation Ratios					
P/E adjusted (x)	13.9	10.2	9.7	9.2	8.7
P/E reported (x)	13.9	10.2	9.7	9.2	8.7
P/BV (x)	1.9	1.6	1.4	1.2	1.1
P/Adjusted BV diluted (x)	1.9	1.6	1.4	1.2	1.1
Dividend yield (%)	0.8	1.3	1.6	1.8	2.0
Per Share Data (Rs)					
EPS adjusted	29.95	40.85	43.02	45.19	48.22
EPS reported	29.95	40.85	43.02	45.19	48.22
BVPS	215.20	268.35	303.93	340.51	378.98
Tangible BVPS	215.20	268.35	303.93	340.51	378.98
Adjusted BVPS diluted	215.20	268.35	303.93	340.51	378.98
DPS	3.49	5.49	6.50	7.50	8.50
Profit & Loss (RsM)					
Net interest income	3,022	5,050	5,907	7,166	8,587
Fees and commissions	2,957	5,672	9,831	12,097	15,511
Other operating Income	15,172	34,331	38,853	47,112	57,043
Total operating income	21,152	45,053	54,590	66,374	81,141
Total operating expenses	-13,035	-32,732	-40,628	-51,280	-64,684
Oper. profit bef. provisions	8,117	12,321	13,962	15,094	16,457
Bad debt provisions	-1	-163	-710	-1,176	-1,605
Non-operating/exceptionals	0	0	0	0	0
Pre-tax profit	8,115	12,158	13,252	13,918	14,853
Tax	-1,120	-2,089	-2,650	-2,784	-2,971
Extraord./Min. Int./Pref. Div.	37	-12	-12	-12	-12
Attributable profit	7,032	10,057	10,590	11,123	11,871
Adjusted earnings	7,032	10,057	10,590	11,123	11,871
Growth Rates (%)					
EPS adjusted	-7.9	36.4	5.3	5.0	6.7
Oper. profit bef. prov.	31.9	51.8	13.3	8.1	9.0
Balance Sheet (RsM)					
Total assets	74,172	184,202	239,801	304,915	360,501
Avg interest earning assets	53,213	121,083	199,885	256,411	313,002
Customer loans	37,583	102,803	132,600	171,700	201,613
Gross NPLs	0	0	0	0	0
Liab. & shar. funds	74,172	184,202	239,801	304,915	360,501
Total customer deposits	0	0	0	0	0
Reserve for loan losses	0	0	0	0	0
Shareholders' equity	52,974	66,057	74,815	83,821	93,290
Profitability/Solvency Ratios (%)					
ROE adjusted	14.8	16.9	15.0	14.0	13.4
Net interest margin	5.68	4.17	2.96	2.79	2.74
Cost/income ratio	61.6	72.7	74.4	77.3	79.7
Cash cost/average assets	21.5	25.3	19.2	18.8	19.4
NPLs/customer loans	0.0	0.0	0.0	0.0	0.0
Reserve for loan losses/NPLs	na	na	na	na	na
Bad debt prov./avg. cust. loans	0.0	0.2	0.6	0.8	0.9
Loans/deposit ratio	na	na	na	na	na
Tier 1 capital ratio	na	na	na	na	na
Total capital ratio	na	na	na	na	na

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Income from Operations 15,698 11,346 38.4 13,131 19.6 Other Income 35 210 -83.2 95 -62.8 Gross Total Income 15,733 11,555 36.2 13,225 19.0 Revenue growth continues with no apparent reduction in painterest expense (3,725) (1,342) 17.6 (2,971) 27.6 Higher cost of funding - average cost of funding ow at 11.4 against 19.8% in 200 Coperating Expenses (10,482) (8,742) 19.9 (7,428) 41.1 Operating Expenses shows a sharp jump 0.00 largely due to high accounting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off to set a counting of claims in the non-life insurance segment and off t		3009	3Q08	YoY %	2Q09	QoQ%	Citi Investment Research Comments
Other Income 35	Income from Operations						
Interest expense 1,0,008 10,142 17.6 10,305 16.5 10,305 1	Other Income	35				-62.8	
Interest expense	Gross Total Income	15,733	11,556	36.2	13,225	19.0	Revenue growth continues with no apparent reduction in pace
Total Income 12,008 10,144 17.8 10,305 16.5 10,000 10,000 11,000	Interest expense	(3,725)	(1,342)	177.6	(2,921)	27.6	Higher cost of funding - average cost of funding now at 11.4% against 9.8% in 2005
	Total Income	12,008	10,214	17.6	10,305	16.5	
Pre-Tax Profit	Operating Expenses	(10,482)	(8,742)	19.9	(7,428)	41.1	Operating expenses shows a sharp jump QoQ largely due to higher accounting of claims in the non-life insurance segment and other establishment expenses
Minorities (20) 0	Pre-Tax Profit	1,526	1,472	3.7	2,877	-47.0	·
Name	Тах	(183)	(311)	-41.1	(562)	-67.4	Effective tax rate has come down further to about 12% in 3Q09 (15% for 9MFY09)
Net Profit 1,315	Minorities	(20)	0	NM	(23)	-13.7	
Segmental Revenues (Rsm) 3009 3008 YoY % 2009 000%	Extraordinary Items	(7)	21	NM	3	NM	
Segmental Revenues (Rsm) 309 308 Vo Y 209 000	Net Profit	1,315	1,182	11.3	2,294	-42.7	Overall significantly below estimates with the pressures on capital market environment reflecting in lower profitability
Finance & Investments 3,288	EPS	5.19	4.86	6.8	9.05	-42.7	
Segmental Revenues (%) 3,005 3,0	Segmental Revenues (Rsm)	3009	3008	YoY %	2009	QoQ%	
Consumer Finance 6,752 6,331 7 4,745 42 Consumer Finance 3,225 1,386 133 3,186 1 Relatively cautious approach to lending in 3Q09 - remains fair stab	Finance & Investments	3,288				-11	Some weakness over 2Q09 - expect continued pressures from a weaker secondary market environment
Consumer Finance 3,225 1,386 133 3,186 1 Relatively cautious approach to lending in 3009 - remains fair stab Others 1,358 - NM 527 158 Includes revenues from retail broking and distribution stab Total 15,733 11,556 36 13,225 19 Segmental Revenues (%) 3009 3008 ∆ YoY 2009 ∆ QoQ ✓ Finance & Investments 21% 23% -2 28% -7 Asset Management 7% 11% -4 8% -1 General Insurance 43% 55% -12 36% 7 Consumer Finance 20% 12% 9 24% -5 PBT (Rsm) 3009 3008 YoY % 2009 QoQ% Finance & Investments 1,245 1,568 -21 2,312 -46 Unrealized gains on listed equity portfolio is now N Asset Management 196 282 363 NM Combined Ratio of 114% - management feels confident of turning this	Asset Management	1,111	1,231	-10	1,078	3	Further reductions in AUMs can create some more weakness
Others 1,358 - NM 527 158 Includes revenues from retail broking and distribution. Total 15,733 11,556 36 13,225 19 Segmental Revenues (%) 3009 3008 ∆ Y0Y 2009 ∆ QoQ % Finance & Investments 21% 23% -2 28% -7 Asset Management 7% 11% -4 8% -1 General Insurance 43% 55% -12 36% 7 Consumer Finance 20% 12% 9 24% -4 Others 9% 0% 9 4% 5 PBT (Rsm) 3009 3008 YoY % 2009 QoQ QoQ PBT (Rsm) 3009 3008 YoY % 2009 QoQ QoQ Finance & Investments 1,245 1,568 -21 2,312 -46 Unrealized gains on listed equity portfolio is now. Now. Now. Now. Now. Now. Now. Now. N	General Insurance	6,752	6,331	7	4,745	42	
Segmental Revenues (%) 3009 3008	Consumer Finance	3,225	1,386	133	3,186	1	Relatively cautious approach to lending in 3Q09 - remains fairly stable
Segmental Revenues (%) 3009 3008	Others	1,358	-	NM	527	158	Includes revenues from retail broking and distribution
Finance & Investments	Total	15,733	11,556	36	13,225	19	
Finance & Investments	Segmental Revenues (%)	3009	3Q08	Δ YoY %	2009	Δ QoQ %	
General Insurance							
Consumer Finance 20% 12% 9 24% -4	Asset Management	7%	11%	-4	8%	-1	
PBT (Rsm) 3009 3008 YoY % 2009 QoQ%	General Insurance	43%	55%	-12	36%	7	
PBT (Rsm) 3009 3008 YoY % 2009 QoQ% Finance & Investments 1,245 1,568 -21 2,312 -46 Unrealized gains on listed equity portfolio is now Now Preduction in profitability despite a relatively lower (12% reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning this aroung this aroung the reduction in AUM combined Ratio of 114% - management feels confident of turning the reduction in AUM combined Ratio of 114% - management feels confident of turning the reduction in AUM combined Ratio of 114% - management feels confident of turning the reduction in AUM combined Ratio of 114% - management feels confident of turning the reduction in AUM combined Ratio of 114% - management feels confident of 12% and 14% aroung the reduction in AUM combined Ratio of 114% - management feels confident of 12% and 14% aroung the reduction in AUM combined Ratio of 14% and 14%	Consumer Finance	20%	12%	9	24%	-4	
Finance & Investments	Others	9%	0%	9	4%	5	
Asset Management 196 282 363 -46 Sharp reduction in profitability despite a relatively lower (129 reduction in AUN Combined Ratio of 114% - management feels confident of turning this aroung the same of the same							
Teduction in AUM Combined Ratio of 114% - management feels confident of turning this aroung		1,245	1,568		2,312		
Consumer Finance Consumer Fi	Asset Management	106	202	-30	363	-46	
Consumer Finance	General Insurance	130	202	-76	303	NM	
Consumer Finance 146 265 -45 143 2 Others 188 - NM 33 473 Includes Reliance Mon- Total 1,650 1,582 4 2,909 -43 PBT (%) 3009 3008 ∆ YoY % 2009 ∆ QoQ % Finance & Investments 75% 99% -24 79% -4 Asset Management 12% 18% -6 12% -1 General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4		(125)	(532)	-70	58	14141	this around
PBT (%) 3Q09 3Q08 ∆ YoY % 2Q09 ∆ QoQ % Finance & Investments 75% 99% -24 79% -4 Asset Management 12% 18% -6 12% -1 General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4	Consumer Finance			-45		2	
Total 1,650 1,582 4 2,909 -43 PBT (%) 3Q09 3Q08 ∆ YoY % 2Q09 ∆ QoQ % Finance & Investments 75% 99% -24 79% -4 Asset Management 12% 18% -6 12% -1 General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4	Others	188	_	NM	33	473	Includes Reliance Money
Finance & Investments 75% 99% -24 79% -4 Asset Management 12% 18% -6 12% -1 General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4			1,582	4	2,909		
Finance & Investments 75% 99% -24 79% -4 Asset Management 12% 18% -6 12% -1 General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4	DDT (0()	0000		V V 0/			
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General Insurance -8% -34% 26 2% -10 Consumer Finance 9% 17% -8 5% 4							
Consumer Finance 9% 17% -8 5% 4	· ·						
UTNETS 11% U% 11 1% 10							
	utners	11%	0%	11	1%	10	

Figure 2. Segmental Composition of Revenue (%)



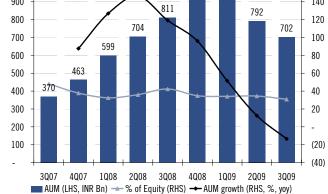
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Figure 3. Asset Management – AUM (Rsb), Equity component (%), growth (%)

908

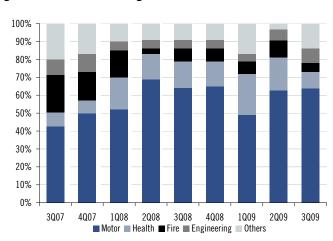
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Source: Company Reports

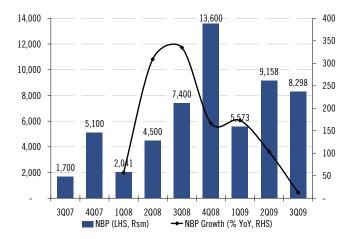
Figure 4. Non-Life Insurance: Segmental Contribution to Premium



Source: Company Reports

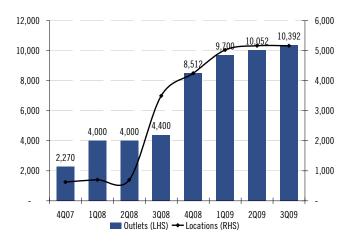
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Figure 5. Life Insurance: New Business Premium (Rsm) and growth (%)



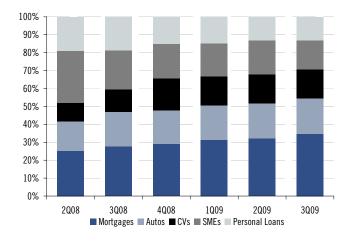
Source: Company Reports

Figure 6. Broking: Tapering growth of Outlets



Source: Company Reports

Figure 7. Consumer Finance: Segmental Loans Outstanding



Source: Company Reports

Source: Company Reports

Figure 8. Reliance Capital: Profile	s of Individua	al Businesses				
Asset Management	3009	3Q08	YoY %	2009	QoQ%	
AUM (Rsb)	702	811	-13	792	-11	Redemption pressures continue, especially in equity linker
-Equity (Rsb)	217	344	-37	273	-21	product
-Debt (Rsb)	485	467	4	518	-6	
Market Share (%)	17.0%	15.0%	2	14.9%	2	Market share however, has improved during the period
PMS - AUM (Rsb)	273.0	63.0	333	63.0	333	Strong growth - largely a reflection of Rs233bn of incrementa funds from EPFO over the last couple of quarters
Offshore Fund (Rsb)	11.9	11.8	0	7.8	52	·
Total AUM (Rsb)	987	886	11	863	14	
General Insurance	3009	3Q08	YoY %	2009	QoQ%	
Gross Written Premium (Rsm)	5,090	5,810	-12	4,298	18	Cautious management stance and focus on higher profitability products
Net Written Premium (Rsm)	4,223	2,483	70	2,922	45	Reflects an increase in retention ratios
Branches	200	218	-8	200	0	
No. of Policies Issued	700,000	1,129,524	-38	475,301	47	Average policy size has improved about 40% YoY; though retail component remains high at about 80%
Life Insurance	3009	3008	YoY %	2009	QoQ%	
NBP (Rsm)	8,298	7,400	12	9,158	-9	Sharp slowdown in FYP growth - cumulative 9M growth is now about 65% against 125% for 1H09
-First Year Premium (Rsm)	7,566	5,846	29	7,843	-4	
-Single Premium (Rsm)	733	1,554	-53	1,315	-44	
Renewal Premium (Rsm)	3,200	1,200	167	2,455	30	
Total Premium (Rsm)	11,498	8,600	34	11,612	-1	
No. of policies issued	600,970	295,913	103	475,301	26	
Funds under mgmt. (Rsm)	49,361	28,600	73	47,569	4	
APE (Rsm)	7,639	6,001	27	7,974	-4	
Agents	142,843	157,080	-9	211,293	-32	A reduction in agency force - largely a weeding out process of non- performing agents
Branches	1,145	736	56	744	54	
Reliance Money	3009	3Q08	YoY %	2009	QoQ%	
Outlets	10,392	4,400	136	10,052	3	Largest distribution network in India
Locations	5,165	3,500	48	5,165	0	
Broking A/Cs	991,012	385,000	157	970,000	2	Strong additions to customer base continues
Daily Avg Volume (Rsm)	22,000	22,000	0	22,000	0	Volumes stay flat despite a 18% QoQ reduction in industry volumes- increases market share to 3.5%
Customers (Mn) Revenue Split (%)	2.8	NA	NA	2.7	4	
Broking	48%	36%	13	52%	-4	
Distribution	20%	28%	-7	27%	-6	
Others	32%	37%	-5	21%	10	
Consumer Finance	3009	3Q08	YoY %	2009	QoQ%	
Loan Portfolio (Rsm)						
-Mortgages	30,800	10,700	188	30,700	0	
-Autos	17,600	7,500	135	18,600	-5	
-CVs	14,500	4,800	202	15,400	-6	01 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
-SMEs	14,500	8,400	73	17,900	-19	Sharpest reduction in SME portfolio
-Personal Loans Total	11,600 89,000	7,300 38,700	59 130	12,500 95,100	-7 -6	Another higher risk segment - sees relatively faster slowdowr Relatively low incremental disbursements due to sharply rising
Gross NPLs (Rsm)	861	-	NA	884	-3	cost of funds Sharp increase in NPLs - a cause of significant concern given its
						relatively recent buildup of loan book
NPL Ratio (%)	0.97%	-	NA	0.93%	0	

Reliance Capital

Company description

Reliance Capital is India's largest, diversified retail financial services company with a presence in asset management, life insurance, non-life insurance, brokerage, consumer finance and distressed assets. It is part of the Anil Dhirubhai Ambani (ADA) group, which holds a 53% stake in the company. RCap has leveraged its strong brand and large capital base, and has aggressively built a large distribution network in the country. RCap is among the market leaders in all its business segments.

Investment strategy

We rate Reliance Capital Sell/Medium Risk. RCap's key strengths are: a) a presence in under-penetrated, secular growth businesses; b) strong business growth led by supportive capital markets; c) market leadership in most segments, driven by its large distribution network, product focus and strong and aggressive management. However, almost all its businesses and earnings are inherently linked to capital markets. RCap is also significantly exposed to slower economic growth, higher interest rates and weaker asset quality, which could pressure growth and expected returns. Moreover, we believe its profitability will be under pressure medium term due a likely higher cost distribution build-out and increasing competitive intensity. Also, it is among the most expensive financial stocks in India. We believe the stock can be valued higher in a different environment and on a different platform (a banking instead of a finco platform) - in other words, at another time or another price.

Valuation

We have a target price for Reliance Capital of Rs500. We use a sum-of-the-parts methodology to value RCap as it is present in diverse businesses, and each of these businesses is valued based on a different methodology. As many of its businesses are still growing or are not consolidated, we believe P/E or P/BV approaches are not properly reflective of value. We value the AMC business at Rs124 per share (a DCF approach, implying a value of 4.7% of AUM); the life insurance business at Rs294 per share (12x 1-year forward NBAP; 15-20% premium to peers due to higher growth profile); the non-life insurance business at Rs21 per share (10x 1-year forward economic profits, in line with peers); the broking business at Rs22 per share (10x 1-year forward earning, in line with the Sensex), and the consumer finance business at Rs42 per share (1.0x 1-year forward book value, in line with peers). We do not attribute any value to unrealized gains on its investment portfolio due to the continued uncertainty in capital markets.

Risks

We rate Reliance Capital as Medium Risk even though a Speculative Risk rating is suggested by our quantitative risk model, which tracks 260-day historical share price volatility. We believe a Medium Risk rating is appropriate as RCap's businesses, though related to capital markets, are significantly diverse in nature. Key upside risks to our valuations and target price include: a) sustained buoyancy in capital markets; b) an easy liquidity environment or a reduction in interest rates; b) a reversal in the asset quality environment; d) higher than anticipated growth and market share gains in different businesses; and e) early execution of growth plans.

Appendix A-1

Analyst Certification

Each research analyst(s) principally responsible for the preparation and content of all or any identified portion of this research report hereby certifies that, with respect to each issuer or security or any identified portion of the report with respect to an issuer or security that the research analyst covers in this research report, all of the views expressed in this research report accurately reflect their personal views about those issuer(s) or securities. Each research analyst(s) also certify that no part of their compensation was, is, or will be, directly or indirectly, related to the specific recommendation(s) or view(s) expressed by that research analyst in this research report.

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A member of the household of Aditya Narain, CFA, Analyst, holds a long position in the securities of Reliance Capital.

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Citigroup Global Markets Inc. or an affiliate received compensation for products and services other than investment banking services from Reliance Capital in the past 12 months

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