## Contents

## Results

Reliance Industries: Beats us
ITC: Keeps the date
ICICI Bank: Changing outlook; growth taking precedence; we upgrade to ADD
BHEL: Positive results; however, we highlight concerns on margins, competition
Maruti Suzuki: No surprises
Mahindra \& Mahindra: M\&M treats this Halloween
Hero Honda: Lower-than-expected PAT on account of higher raw material cost
Nestle India: Impressive 3Q; however, at 32XFY2012E, there is no room for execution risk

Jaiprakash Associates: Diversified presence absorbs weakness in cement
Nalco: Spike in power and fuel cost causes earnings to fall short of expectations
ABB: Weak results yet again
Bharat Electronics: Disappointing results highlight risk to full-year estimates; reiterate REDUCE

Godrej Consumer Products: Growth led by mosquito repellant business, as expected
Zee Entertainment Enterprises: Sports business plays spoilsport
Tata Chemicals: Dismal results validate our concerns of urea shortfall - highlighted post 1QFY11 results

Indian Overseas Bank: NPLs decline despite high slippage; loan growth improving
Suzlon Energy: India market gains traction; but high WCap and debt levels remain a concern

Federal Bank: Slippages remain high, recoveries picking up; valuations offer comfort
Jagran Prakashan: So far so good
Maharashtra Seamless: In line results
Puravankara Project: Demand pick-up visible
Sadbhav Engineering: Strong results; in line to meet full-year estimates
GVK Power \& Infrastructure: Broadly in line results; strong traffic growth continues at airports

Updates
Wipro: Notes from discussion with Joint CEO
Economy: Liquidity to stay tight

| India | Change \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 29-Oct | 1-day | 1-mo | 3-mo |
| Sensex | 20,032 | 0.5 | (2.0) | 12.1 |
| Nifty | 6,018 | 0.5 | (2.0) | 12.1 |
| Global/Regional indices |  |  |  |  |
| Dow Jones | 11,118 | 0.0 | 2.7 | 6.2 |
| Nasdaq Composite | 2,507 | 0.0 | 5.8 | 11.2 |
| FTSE | 5,675 | (0.0) | 1.5 | 7.9 |
| Nikkie | 9,186 | (0.2) | (2.3) | (3.7) |
| Hang Seng | 23,096 | (0.5) | 3.3 | 9.8 |
| KOSPI | 1,895 | 0.6 | 1.0 | 7.7 |
| Value traded - India |  |  |  |  |
| Cash (NSE+BSE) | 214 |  | 219 | 204 |
| Derivatives (NSE) | 1,188 |  | 1,693 | 1,463 |
| Deri. open interest | 1,338 |  | 2,118 | 1,752 |

## Forex/money market

Change, basis points

|  | Change, basis points |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 29-Oct | 1-day | 1-mo | 3-mo |
| Rs/US $\$$ | 44.4 | $(11)$ | $(50)$ | $(211)$ |
| 10yr govt bond, \% | 8.1 | - | 29 | 31 |
| Net investment (US\$mn) |  |  |  |  |
|  | 28-Oct | MTD | CYTD |  |
| Flls | $(125)$ |  | 24,741 |  |
| MFs | $(18)$ |  | $(282)$ |  |

Top movers -3mo basis

|  | Change, \% |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Best performers | 29-Oct | 1-day | 1-mo | 3-mo |
| IDBI IN Equity | 180.6 | 0.2 | 14.0 | 51.8 |
| IBULL IN Equity | 220.6 | 1.0 | 52.5 | 39.8 |
| TTMT IN Equity | 1159.0 | $(2.8)$ | 4.0 | 36.9 |
| BOB IN Equity | 1014.2 | 0.3 | 14.3 | 34.8 |
| HNDL IN Equity | 210.5 | $(2.7)$ | 3.0 | 31.3 |
| Worst performers |  |  |  |  |
| MMTC IN Equity | 1292.5 | $(1.2)$ | $(4.3)$ | $(26.1)$ |
| FTECH IN Equity | 982.4 | $(7.0)$ | $(17.3)$ | $(19.6)$ |
| IVRC IN Equity | 149.4 | 0.8 | $(8.4)$ | $(13.5)$ |
| SESA IN Equity | 321.6 | $(0.6)$ | $(6.8)$ | $(11.0)$ |
| ABAN IN Equity | 787.0 | 0.3 | $(7.7)$ | $(9.5)$ |

[^0]Reliance Industries
(RIL)

## Energy

Beats us. RIL's 2QFY11 reported net income at ₹49.2 bn beat our expected ₹43.7 bn with the positive variance arising largely from an unexpectedly strong performance of the chemical segment. We note that global polymer margins and prices were significantly lower qoq. We have fine-tuned FY2012-14E earnings to reflect (1) higher chemical margins, (2) a stronger rupee and (3) lower oil production. We retain REDUCE rating on the stock with a revised 12-month SOTP-based target price of ₹1,050 (₹1,015 previously).

| Company data and valuation summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reliance Industries |  |  |  |  |  |  |  |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 185-841 | EPS (Rs) | 49.6 | 59.2 | 72.5 |
| Market Cap. (Rs bn) |  |  | 3,262.4 | EPS growth (\%) | (1.8) | 19.3 | 22.4 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 22.1 | 18.5 | 15.1 |
| Promoters |  |  | 41.1 | Sales (Rs bn) | 1,924.6 | 2,683.3 | 2,759.6 |
| Flls |  |  | 20.9 | Net profits (Rs bn) | 162.4 | 193.8 | 237.1 |
| MFs |  |  | 2.6 | EBITDA (Rs bn) | 309.4 | 374.7 | 421.0 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 11.8 | 9.1 | 7.4 |
| Absolute | 9.7 | 8.5 | 9.7 | ROE (\%) | 11.4 | 12.4 | 13.6 |
| Rel. to BSE-30 | 9.3 | (2.5) | (12.1) | Div. Yield (\%) | 0.6 | 0.7 | 0.8 |

Marginally better than 1QFY11 and well ahead of our estimates
RIL's reported 2QFY11 net income at ₹49.2 bn came marginally ahead of 1QFY11's ₹48.5 bn but well ahead of our ₹ 43.7 bn estimate. 2QFY11 reported EBITDA at ₹94 bn beat our ₹86.5 bn estimate but was modestly ahead of 1QFY11's ₹93.4 bn.

Performance of chemical segment surprising in light of weaker margins qoq
We are surprised by the performance of the chemical segment; 2QFY11 EBIT at ₹22 bn was higher compared to 1QFY11's ₹20.5 bn despite a sharp drop in global polymer margins and prices qoq. 2QFY11 refining margin improved to US\$7.9/bbl (our estimate: US\$7.8/bbl) from 1QFY11's US $\$ 7.3 / \mathrm{bbl}$. Crude throughput at 16.9 mn tons came ahead of our 16.4 mn tons assumption. However, E\&P production volume declined by 29\% qoq for oil and 3.8\% qoq for gas reflecting production problems at MA-1 oil and Panna-Mukta oil and gas fields.

Fine-tuned FY2011E EPS by $+2.7 \%$ to ₹59 and FY2012E EPS by $-2.5 \%$ to ₹73
We have fine-tuned FY2012E and FY2013E EPS by $-2.5 \%$ and $+1.1 \%$ to $₹ 73$ and $₹ 85$ to reflect (1) higher chemical margins, (2) a stronger rupee; we now model FY2012E and FY2013E US DollarIndian Rupee exchange rate at ₹44.5/US\$ versus ₹46/US\$ previously and (3) lower oil production at MA-1 field. We see downside risks to earnings from (1) lower-than-expected oil and gas production at D-6 block due to continued production issues, (2) implementation of IFRS from April 1, 2011 and (3) higher-than-expected taxation due to no income tax exemption on D-6 gas production.

Fine-tuned FY2012E-based target price to ₹ 1,050 from ₹ 1,015 previously
We have fine-tuned our 12-month fair valuation to ₹ 1,050 from ₹ 1,015 previously. The higher valuation of the chemical segment is offset by the exclusion of value of 'cash' in Petroleum Trust that we had valued separately previously; it presumably already reflects in RIL's standalone balance sheet. We attribute ₹ 135 /share to RIL's NEC-25, CBM, KG D-3, KG D-9 and MN D-4 blocks.

OCTOBER 31, 2010
RESULT
Coverage view: Cautious
Price (Rs): 1,096
Target price (Rs): 1,050
BSE-30: 20,032

## QUICK NUMBERS

- 2QFY11 EBITDA at ₹94 (+0.6\% qoq) and PAT at ₹49.2 bn (+1.5\% qoq)
- $58 \mathrm{mcm} / \mathrm{d}$ of KG D-6 gas production and 22.1 kb/d of MA-1 oil production in 2QFY11
- Average borrowing cost of $3.8 \%$ in 2QFY11

Sanjeev Prasad sanjeev.prasad@kotak.com Mumbai: +91-22-6634-1229

Gundeep Singh gundeep.singh@kotak.com Mumbai: +91-22-6634-1286

Tarun Lakhotia
tarun.lakhoti@@kotak.com
Mumbai: +91-22-6634-1188

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Key highlights of 2QFY11 results
Exhibit 1 compares RIL's 2QFY11 results with 2QFY10 and 1QFY11 results. We discuss key highlights of RIL's 2QFY11 results below; all figures pertain to standalone RIL.

Interim results of Reliance Industries, March fiscal year-ends (₹ mn)

|  |  | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg.) |  |  | 1HFY11 | 1HFY10 | (\% chg.) | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  |  | 2QFY11E | QFY10 | 1QFY11 |  |  |  |  |
| Net sales | 574,790 | 624,991 | 468,480 | 582,280 | (8.0) | 22.7 | (1.3) | 1,157,070 | 780,350 | 48.3 | 2,683,338 |
| Total expenditure | $(480,830)$ | $(538,504)$ | $(396,310)$ | $(488,860)$ | (10.7) | 21.3 | (1.6) | $(969,690)$ | $(644,340)$ | 50.5 | (2,312,171) |
| Inc/(Dec) in stock | 3,340 | - | 28,040 | 16,060 |  |  |  | 19,400 | 59,600 |  | - |
| Raw materials | $(438,880)$ | $(488,545)$ | $(387,030)$ | $(462,920)$ | (10.2) | 13.4 | (5.2) | $(901,800)$ | $(638,150)$ | 41.3 | $(2,138,789)$ |
| Staff cost | $(6,600)$ | $(6,287)$ | $(5,960)$ | $(6,170)$ | 5.0 | 10.7 | 7.0 | $(12,770)$ | $(11,530)$ | 10.8 | $(25,149)$ |
| Other expenditure | $(38,690)$ | $(43,672)$ | $(31,360)$ | $(35,830)$ | (11.4) | 23.4 | 8.0 | $(74,520)$ | $(54,260)$ | 37.3 | $(148,233)$ |
| EBITDA | 93,960 | 86,487 | 72,170 | 93,420 | 8.6 | 30.2 | 0.6 | 187,380 | 136,010 | 37.8 | 371,167 |
| Other income | 6,720 | 7,750 | 6,280 | 7,220 | (13.3) | 7.0 | (6.9) | 13,940 | 13,370 | 4.3 | 28,795 |
| Interest | $(5,420)$ | $(5,457)$ | $(4,620)$ | $(5,410)$ | (0.7) | 17.3 | 0.2 | $(10,830)$ | $(9,220)$ | 17.5 | $(22,003)$ |
| Depreciation | $(33,770)$ | $(33,945)$ | $(24,320)$ | $(34,850)$ | (0.5) | 38.9 | (3.1) | $(68,620)$ | $(43,100)$ | 59.2 | $(135,317)$ |
| Pretax profits | 61,490 | 54,836 | 49,510 | 60,380 | 12.1 | 24.2 | 1.8 | 121,870 | 97,060 | 25.6 | 242,642 |
| Extraordinaries/sales tax benefit | - | - | - | - |  |  |  | - | - |  | - |
| Tax | $(10,260)$ | $(11,132)$ | $(8,000)$ | $(9,870)$ | (7.8) | 28.3 | 4.0 | $(20,130)$ | $(15,910)$ | 26.5 | $(49,161)$ |
| Deferred taxation | $(2,000)$ | - | $(2,990)$ | $(2,000)$ |  | (33.1) | - | $(4,000)$ | $(5,970)$ | (33.0) | 272 |
| Net income | 49,230 | 43,704 | 38,520 | 48,510 | 12.6 | 27.8 | 1.5 | 97,740 | 75,180 | 30.0 | 193,754 |
| Adjusted profits | 49,230 | 43,704 | 38,520 | 48,510 | 12.6 | 27.8 | 1.5 | 97,740 | 75,180 | 30.0 | 193,754 |
| EPS (Rs) | 15.1 | 13.4 | 11.8 | 14.8 |  |  |  | 29.9 | 23.0 |  | 59.2 |
| Income tax rate (\%) | 19.9 | 20.3 | 22.2 | 19.7 |  |  |  | 19.8 | 22.5 |  | 20.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals production |  |  |  |  |  |  |  |  |  |  |  |
| Polymer volumes ('000 tons) | 1,069 |  | 1,046 | 931 |  | 2.2 | 14.8 | 2,000 | 1,914 | 4.5 |  |
| Polyester volumes ('000 tons) | 429 |  | 420 | 422 |  | 2.1 | 1.7 | 851 | 831 | 2.4 |  |
| Fiber intermediates ('000 tons) | 1,116 |  | 1,179 | 1,084 |  | (5.3) | 3.0 | 2,200 | 2,308 | (4.7) |  |
| Refining |  |  |  |  |  |  |  |  |  |  |  |
| Crude throughput (mn tons) | 16.9 | 16.4 | 15.6 | 16.9 | 3.3 | 8.2 | 0.1 | 33.8 | 27.6 | 22.3 | 67.5 |
| Refining margin (US $\$ / \mathrm{bbl}$ ) incl. sales tax incentives | 7.9 | 7.8 | 6.0 | 7.3 | 1.9 | 31.7 | 8.2 | 7.7 | 6.3 | 22.2 | 8.2 |
| Average exchange rate | 46.5 | 46.5 | 48.4 | 45.7 |  |  |  | 46.1 | 48.5 | (5.0) | 45.5 |
| E\&P |  |  |  |  |  |  |  |  |  |  |  |
| Crude oil production (000 tons) | 288 | 342 | 241 | 408 | (15.7) | 19.7 | (29.2) | 696 | 481 | 44.6 | 1,616 |
| Gas production (bcf) | 177 | 182 | 111 | 184 | (2.6) | 60.0 | (3.8) | 362 | 180 | 101.3 | 660 |

Segment results of Reliance Industries

| Revenues |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Petrochemicals | 150,960 | 133,400 | 139,030 | 13.2 | 8.6 | 289,990 | 250,470 | 15.8 |
| Refining \& marketing | 496,720 | 395,640 | 505,310 | 25.5 | (1.7) | 1,002,030 | 639,980 | 56.6 |
| Oil \& gas | 43,030 | 29,370 | 46,650 | 46.5 | (7.8) | 89,680 | 48,010 | 86.8 |
| Others (retail, SEZ, textiles) | 1,550 | 920 | 1,070 | 68.5 | 44.9 | 2,620 | 1,750 | 49.7 |
| Gross turnover | 692,260 | 559,330 | 692,060 | 23.8 | 0.0 | 1,384,320 | 940,210 | 47.2 |
| Inter segment | 92,640 | 70,900 | 81,990 | 30.7 | 13.0 | 174,630 | 127,370 | 37.1 |
| Excise duty | 24,830 | 19,950 | 27,790 | 24.5 | (10.7) | 52,620 | 32,490 | 62.0 |
| Net sales | 574,790 | 468,480 | 582,280 | 22.7 | (1.3) | 1,157,070 | 780,350 | 48.3 |
| Operating costs |  |  |  |  |  |  |  |  |
| Petrochemicals | 128,990 | 111,450 | 118,500 | 15.7 | 8.9 | 247,490 | 207,430 | 19.3 |
| Refining \& marketing | 474,800 | 382,170 | 484,960 | 24.2 | (2.1) | 959,760 | 613,520 | 56.4 |
| Oil \& gas | 25,970 | 17,110 | 27,440 | 51.8 | (5.4) | 53,410 | 25,670 | 108.1 |
| Others (retail, SEZ, textiles) | 1,470 | 810 | 1,000 | 81.5 | 47.0 | 2,470 | 1,550 | 59.4 |
| Total | 631,230 | 511,540 | 631,900 | 0.1 | 7.0 | 42,500 | 43,040 | (1.3) |
| EBIT |  |  |  |  |  |  |  |  |
| Petrochemicals | 21,970 | 21,950 | 20,530 | 0.1 | 7.0 | 42,500 | 43,040 | (1.3) |
| Refining \& marketing | 21,920 | 13,470 | 20,350 | 62.7 | 7.7 | 42,270 | 26,460 | 59.8 |
| Oil \& gas | 17,060 | 12,260 | 19,210 | 39.2 | (11.2) | 36,270 | 22,340 | 62.4 |
| Others (retail, SEZ, textiles) | 80 | 110 | 70 | (27.3) | 14.3 | 150 | 200 | (25.0) |
| Total | 61,030 | 47,790 | 60,160 | 27.7 | 1.4 | 121,190 | 92,040 | 31.7 |
| Interest expense | $(5,420)$ | $(4,620)$ | $(5,410)$ | 17.3 | 0.2 | $(10,830)$ | $(9,220)$ | 17.5 |
| Interest income | 6,600 | 5,250 | 5,200 | 25.7 | 26.9 | 11,800 | 11,140 | 5.9 |
| Other unallocable (net) | (720) | 1,090 | 430 | (166.1) | (267.4) | (290) | 3,100 | (109.4) |
| PBT | 61,490 | 49,510 | 60,380 | 24.2 | 1.8 | 121,870 | 97,060 | 25.6 |
| Current tax | $(10,260)$ | $(8,000)$ | $(9,870)$ | 28.3 | 4.0 | $(20,130)$ | $(15,910)$ | 26.5 |
| Deferred tax | $(2,000)$ | $(2,990)$ | $(2,000)$ | (33.1) | - | $(4,000)$ | $(5,970)$ | (33.0) |
| PAT | 49,230 | 38,520 | 48,510 | 27.8 | 1.5 | 97,740 | 75,180 | 30.0 |

Source: Company, Kotak Institutional Equities estimates

- Financial highlights—modest growth in profits qoq. RIL's 2QFY11 EBITDA increased $0.6 \%$ qoq and $30 \%$ yoy to ₹94 bn. 2QFY11 net income increased $1.5 \%$ qoq and $28 \%$ yoy to ₹49.2 bn.
- Balance sheet highlights. Net debt declined by ₹ 82 bn qoq to ₹ 388 bn due to gross cash generation of ₹85 bn (₹49.2 bn of net profit, ₹33.8 bn of DD\&A and ₹2 bn of deferred tax liability). The company has not shared actual capex and working capital movements over the quarter. Reported capex (on net basis) was -₹3.3 bn due to RIL's unique reporting of capex on a net basis (including the impact of changes in foreign currency loans being adjusted against fixed assets in the balance sheet). Exhibit 2 shows movement in cash and net debt on a quarterly basis over the past few quarters. On a six-month basis (September 30, 2010 versus March 31, 2010), RIL's debt has increased by ₹57 bn, investments have increased by ₹96 bn and loans and advances by ₹51 bn (see Exhibit 3 for highlights of the balance sheet).

Movement in net debt position of Reliance Industries is difficult to reconcile
Computed net debt, March fiscal year-ends, 2009-11YTD (₹ bn)

|  | 2QFY11 | 1QFY11 | FY2010 | 4QFY10 | 9MFY10 | 3QFY10 | 1HFY10 | FY2009 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Beginning net debt as disclosed by the company (A) | $\mathbf{4 7 0}$ | $\mathbf{4 0 6}$ | $\mathbf{5 1 7}$ | $\mathbf{5 4 0}$ | $\mathbf{5 1 7}$ | $\mathbf{5 1 9}$ | $\mathbf{5 1 7}$ | $\mathbf{4 5 0}$ |
| Cash infusion from issue of share capital / warrants | - | - | - | - | - | - | - | 152 |
| Cash profit for the given period as reported by the company | 85 | 85 | 279 | 84 | 195 | 71 | 124 | 224 |
| Capex during the given period | $(3)$ | 36 | 93 | 15 | 79 | 0 | 78 | 247 |
| Cash flow for the given period (B) | 88 | 49 | 186 | 69 | 117 | 71 | 46 | 128 |
| Computed ending net debt (A) - (B) | $\mathbf{3 8 2}$ | $\mathbf{3 5 7}$ | $\mathbf{3 3 1}$ | $\mathbf{4 7 1}$ | $\mathbf{4 0 1}$ | $\mathbf{4 4 9}$ | $\mathbf{4 7 1}$ | $\mathbf{3 2 2}$ |
| Ending net debt as disclosed by the company | $\mathbf{3 8 8}$ | $\mathbf{4 7 0}$ | $\mathbf{4 0 6}$ | $\mathbf{4 0 6}$ | $\mathbf{5 4 0}$ | $\mathbf{5 4 0}$ | $\mathbf{5 1 9}$ | $\mathbf{5 1 7}$ |
| Difference in net debt | $\mathbf{7}$ | $\mathbf{1 1 3}$ | $\mathbf{7 5}$ | $\mathbf{( 6 5 )}$ | $\mathbf{1 4 0}$ | $\mathbf{9 2}$ | $\mathbf{4 8}$ | $\mathbf{1 9 5}$ |

Note:
(a) Definition of capex is net of forex-related movement and payment of cash to creditors.

Source: Company, Kotak Institutional Equities

Key highlights of balance sheet
Balance sheet summary, March fiscal year-end, 2010-11YTD (₹ mn)

|  | FY2010 | 1HFY11 |
| :--- | ---: | ---: |
| Balance sheet |  |  |
| Total equity | $1,371,706$ | $1,457,400$ |
| Deferred taxation liability | 109,263 | 113,260 |
| Total borrowings | 624,947 | 681,980 |
| Currrent liabilities | 404,148 | 322,680 |
| Total liabilities and equity | $\mathbf{2 , 5 1 0 , 0 6 4}$ | $\mathbf{2 , 5 7 5 , 3 2 0}$ |
| Cash | 134,626 | 136,360 |
| Current assets | 387,333 | 351,510 |
| Total fixed assets | $1,653,987$ | $1,606,610$ |
| Loans and advances | 101,832 | 152,840 |
| Investments | 232,286 | 328,000 |
| Total assets | $\mathbf{2 , 5 1 0 , 0 6 4}$ | $\mathbf{2 , 5 7 5 , 3 2 0}$ |

Source: Company, Kotak Institutional Equities

- Other income. Other income declined 6.9\% qoq to ₹6.7 bn despite average higher cash balance in 2QFY11. RIL had cash and cash equivalents of ₹294 bn at end-September 2010 versus ₹264 bn at end-June 2010 and ₹219 bn at endMarch 2010.
- DD\&A charges. DD\&A decreased 3\% qoq and increased 39\% yoy to ₹33.8 bn versus our expectation of ₹ 33.9 bn . The qoq decline reflects impact of lower oil and gas production at D-6 and Panna-Mukta fields. The steep yoy increase reflects higher depletion charges on start of higher production of gas and oil at RIL's KG D-6 block. We note that RIL's proved reserves have not increased for the past two years and all its E\&P-related expenditure (barring those clubbed with fixed assets) have to be 'depleted' over its proved reserves base.
- Interest expense. 2QFY11 interest expense stood at ₹5.42 bn compared to ₹5.41 bn in 1QFY11 and gross interest expense including interest capitalized of ₹ 1.26 bn was ₹ 6.68 bn. We are surprised that RIL's gross interest has increased by 4\% qoq despite gross debt declining by ₹52 bn qoq. We note that interest capitalized has increased on a qoq basis versus ₹1.02 bn in 1QFY11. RIL's implied interest rate was $3.8 \%$ versus $3.8 \%$ in 1QFY11 and $4.4 \%$ in FY2010. Exhibit 4 shows our computation of RIL's implied borrowing cost over the past five quarters.

Average borrowing cost of Reliance Industries remains surprisingly low in the recent quarters Implied average borrowing cost, March fiscal year-ends, 2007-11YTD (₹ bn)

|  | 2QFY11 | 1QFY11 | FY2010 | 4QFY10 | 9MFY10 | 3QFY10 | 1HFY10 | 1QFY10 | FY2009 | FY2008 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| FY2007 |  |  |  |  |  |  |  |  |  |  |
| Interest expense charged to P\&L | 5.4 | 5.4 | 20.0 | 5.3 | 14.7 | 5.6 | 9.2 | 3.5 | 17.5 | 10.8 |
| Interest capitalized | 1.3 | 1.0 | 9.8 | 1.2 | 8.6 | 1.0 | 7.6 | 3.3 | 34.0 | 8.9 |
| Total interest incurred | 6.7 | 6.4 | 29.8 | 6.5 | 23.3 | 6.6 | 16.8 | 6.8 | 51.4 | 19.6 |
| Beginning debt | 734 | 625 | 739 | 700 | 739 | 713 | 739 | 535 | 493 | 278 |
| Closing debt | 682 | 734 | 625 | 625 | 700 | 700 | 713 | 518 | 739 | 365 |
| Average debt | 708 | 680 | 682 | 663 | 720 | 707 | 726 | 526 | 616 | 322 |
| Implied average borrowing cost (\%) | $\mathbf{3 . 8}$ | $\mathbf{3 . 8}$ | $\mathbf{4 . 4}$ | $\mathbf{3 . 9}$ | $\mathbf{4 . 3}$ | $\mathbf{3 . 7}$ | $\mathbf{4 . 6}$ | $\mathbf{5 . 1}$ | $\mathbf{8 . 3}$ | $\mathbf{6 . 1}$ |

Note
(a) Interst expense for 1QFY10 doesn't include RPET.

Source: Company, Kotak Institutional Equities

- Taxation. RIL's 2QFY11 effective tax rate was $19.9 \%$ compared to $19.7 \%$ in 1QFY11 and $22.2 \%$ in 2QFY10. We note that RIL continues to provide for tax at the MAT rate of $19.93 \%$ for gas produced from its KG D-6 block.
- Chemical segment highlights. 2QFY11 EBIT was flat yoy but surprisingly increased 7\% qoq. The qoq performance is quite surprising given weaker qoq polymer margins and prices (impacts profitability of gas-based units). We would highlight that polymer prices had declined by around US\$100/ton qoq while naphtha prices had fallen less by US\$40/ton qoq. Exhibit 5 gives historical prices and margins for the past eight quarters.

We can attribute the surprisingly positive performance to (1) possibly higher sales volumes of polymers (RIL does not share sales data; production increased $14.8 \%$ qoq) that may have compensated for weaker margins, (2) moderate improvement in polyester margins (polyester less naphtha delta is more material for RIL) qoq and (3) weaker rupee. We note that the only other chemical company that has reported so far in India (Finolex Industries) has reported very weak results with EBIT of its PVC segment declining $81 \%$ qoq and $84 \%$ yoy. We will monitor the results of other chemical companies to better understand RIL's outstanding performance.

Polymer production volumes increased 2.2\% yoy to 1.07 mn tons but jumped $14.8 \%$ qoq. It seems that RIL has been able to overcome the challenges of lower C2/C3 supply from ONGC; C2/C3 is the major feedstock for RIL's Nagothane unit. Polyester volumes increased $2.1 \%$ yoy and $1.7 \%$ qoq to 0.43 mn tons. As per the company, domestic polymer demand increased 10\% yoy while domestic fiber and yarn demand increased $17 \%$ yoy in 1HFY11.

Global (Asia) margins and prices were lower qoq for most of the products
Asia and domestic chemical margins and prices, March fiscal year-ends, 2009-11YTD

|  |  |  |  |  |  |  |  |  |  |  | yoy change | qoq change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Global margins (US\$/ton) |  |  |  |  |  |  |  |  |  |  |  |  |
| HDPE - naphtha | 660 | 632 | 463 | 515 | 624 | 583 | 504 | 564 | 507 | 441 | (24.4) | (13.0) |
| LLDPE - naphtha | 646 | 732 | 563 | 535 | 611 | 650 | 579 | 683 | 564 | 469 | (27.9) | (16.9) |
| PP - naphtha | 678 | 748 | 488 | 422 | 554 | 544 | 461 | 577 | 573 | 552 | 1.5 | (3.7) |
| PVC - naphtha | 145 | 174 | 296 | 240 | 235 | 298 | 203 | 303 | 281 | 269 | (9.8) | (4.4) |
| PSF - naphtha | 512 | 573 | 710 | 607 | 726 | 639 | 578 | 715 | 777 | 769 | 20.3 | (1.1) |
| PFY - naphtha | 787 | 762 | 853 | 689 | 836 | 829 | 820 | 992 | 1,063 | 1,090 | 31.5 | 2.5 |
| PX - naphtha | 389 | 359 | 312 | 431 | 534 | 402 | 322 | 320 | 261 | 248 | (38.3) | (5.2) |
| Domestic margins (Rs/ton) |  |  |  |  |  |  |  |  |  |  |  |  |
| HDPE - naphtha | 32,657 | 36,212 | 31,983 | 36,872 | 39,150 | 37,392 | 34,547 | 39,112 | 36,363 | 34,510 | (7.7) | (5.1) |
| LLDPE - naphtha | 32,657 | 36,212 | 31,983 | 36,872 | 39,150 | 37,392 | 34,547 | 39,112 | 36,363 | 34,510 | (7.7) | (5.1) |
| PP - naphtha | 31,930 | 41,172 | 32,690 | 40,092 | 36,947 | 32,712 | 29,220 | 36,452 | 35,037 | 36,850 | 12.7 | 5.2 |
| PVC - naphtha | 12,373 | 10,712 | 15,247 | 19,042 | 18,147 | 16,045 | 13,120 | 16,018 | 15,603 | 16,417 | 2.3 | 5.2 |
| PSF - naphtha | 21,030 | 22,372 | 35,247 | 34,625 | 32,730 | 30,962 | 28,703 | 32,102 | 33,853 | 33,333 | 7.7 | (1.5) |
| PFY - naphtha | 25,397 | 26,718 | 38,040 | 39,132 | 36,643 | 34,698 | 32,010 | 36,068 | 36,003 | 34,163 | (1.5) | (5.1) |
| Global prices (US\$/ton) |  |  |  |  |  |  |  |  |  |  |  |  |
| HDPE | 1,703 | 1,647 | 836 | 931 | 1,142 | 1,194 | 1,185 | 1,280 | 1,213 | 1,107 | (7.3) | (8.7) |
| LLDPE | 1,689 | 1,747 | 937 | 951 | 1,129 | 1,261 | 1,259 | 1,400 | 1,271 | 1,135 | (10.0) | (10.7) |
| PP | 1,721 | 1,763 | 861 | 838 | 1,073 | 1,156 | 1,142 | 1,294 | 1,280 | 1,219 | 5.5 | (4.8) |
| PVC | 1,188 | 1,189 | 669 | 656 | 753 | 909 | 883 | 1,020 | 988 | 935 | 2.9 | (5.3) |
| PSF | 1,555 | 1,588 | 1,083 | 1,023 | 1,245 | 1,250 | 1,258 | 1,432 | 1,483 | 1,435 | 14.8 | (3.3) |
| PFY | 1,830 | 1,777 | 1,227 | 1,105 | 1,355 | 1,440 | 1,500 | 1,708 | 1,770 | 1,757 | 22.0 | (0.8) |
| PX | 1,432 | 1,374 | 685 | 847 | 1,053 | 1,013 | 1,003 | 1,037 | 968 | 914 | (9.8) | (5.5) |
| Domestic prices (Rs/ton) |  |  |  |  |  |  |  |  |  |  |  |  |
| HDPE | 76,793 | 86,840 | 58,070 | 59,747 | 67,503 | 71,680 | 70,093 | 76,760 | 74,093 | 70,093 | (2.2) | (5.4) |
| LLDPE | 76,793 | 86,840 | 58,070 | 59,747 | 67,503 | 71,680 | 70,093 | 76,760 | 74,093 | 70,093 | (2.2) | (5.4) |
| PP | 76,067 | 91,800 | 58,777 | 62,967 | 65,300 | 67,000 | 64,767 | 74,100 | 72,767 | 72,433 | 8.1 | (0.5) |
| PVC | 56,510 | 61,340 | 41,333 | 41,917 | 46,500 | 50,333 | 48,667 | 53,667 | 53,333 | 52,000 | 3.3 | (2.5) |
| PSF | 65,167 | 73,000 | 61,333 | 57,500 | 61,083 | 65,250 | 64,250 | 69,750 | 71,583 | 68,917 | 5.6 | (3.7) |
| PFY | 69,533 | 77,347 | 64,127 | 62,007 | 64,997 | 68,987 | 67,557 | 73,717 | 73,733 | 69,747 | 1.1 | (5.4) |

Source: Platts, Bloomberg, Kotak Institutional Equities

- Refining segment highlights. 2QFY11 refining segment EBIT increased $7.7 \%$ qoq to $₹ 21.9$ bn driven by higher refining margins qoq (+US\$0.6/bbl qoq to US\$7.9/bbl) and stable crude throughput at 16.9 mn tons. 2QFY11 product sales stood at 16.44 mn tons against 16.35 mn tons in 1QFY11 and 14.29 mn tons in 2QFY10.

The higher qoq margin reflects (1) stronger global margins and (2) higher light-heavy differential. The strong yoy performance reflects higher crude throughput (+1.3 mn tons) and higher refining margins (+US\$1.9/bbl). Exhibit 6 compares refining margin over the past several quarters.

Premium of RIL's refining margins over global benchmark margins
Global refining margins, March fiscal year-ends, 2008-11YTD (US\$/bbl)

|  | 2008 |  |  |  | 2009 |  |  |  | 2010 |  |  |  | 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Q | 2Q | 3Q | 4Q | 1 Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q |
| Singapore (Dubai) | 9.5 | 6.4 | 7.7 | 7.0 | 8.1 | 5.8 | 3.6 | 4.5 | 4.1 | 3.1 | 1.9 | 4.9 | 3.7 | 4.2 |
| US Gulf Coast (WTI) | 18.8 | 8.6 | 3.4 | 4.6 | 7.2 | 10.5 | 2.7 | 6.0 | 4.9 | 3.6 | 1.3 | 3.0 | 5.5 | 3.6 |
| Rotterdam (Dated Brent) | 6.6 | 3.5 | 5.3 | 4.1 | 9.5 | 10.4 | 9.0 | 4.0 | 3.2 | 3.1 | 2.7 | 3.4 | 3.7 | 2.8 |
| Reliance Industries | 15.4 | 13.6 | 15.4 | 15.5 | 15.7 | 13.4 | 10.0 | 9.9 | 7.5 | 6.0 | 5.9 | 7.5 | 7.3 | 7.9 |
| Premium over Singapore (Dubai) | 5.9 | 7.2 | 7.7 | 8.5 | 7.6 | 7.6 | 6.4 | 5.4 | 3.4 | 2.9 | 4.0 | 2.6 | 3.6 | 3.7 |
| Premium over US Gulf Coast (WTI) | (3.4) | 5.0 | 12.0 | 10.9 | 8.5 | 2.9 | 7.3 | 3.9 | 2.6 | 2.4 | 4.6 | 4.5 | 1.8 | 4.3 |
| Premium over Rotterdam (Dated Brent) | 8.8 | 10.1 | 10.1 | 11.4 | 6.2 | 3.0 | 1.0 | 5.9 | 4.3 | 2.9 | 3.2 | 4.1 | 3.6 | 5.1 |

Source: Company, Kotak Institutional Equities

- E\&P segment highlights. 2QFY11 E\&P segment EBIT decreased 11.2\% qoq reflecting lower crude oil production from KG-D6 block and lower gas production from PannaMukta fields. Oil production dropped 29\% qoq to 288,000 tons compared to 408,000 tons in 1QFY11 and 241,000 tons in2QFY10. 2QFY11 gas production was 177 bcf (including 169 bcf from KG D-6 block) versus 184 bcf in 1QFY11 (including 171 bcf from KG D-6 block) and 111 bcf in 2QFY10 (including 98 bcf from KG D-6 block).

Earnings revisions and key assumptions behind earnings model

We have fine-tuned FY2012E and FY2013E EPS to ₹73 and ₹85 from ₹74 and ₹84 previously to reflect (1) a stronger rupee and (2) lower oil production at RIL's KG D-6 block. For FY2011E, we have made adjustments (essentially raised profitability of the chemical segment but without strong conviction) to our earnings model to align with 1 HFY 11 results. We do not think it is material anyway given that the market is focusing on FY2012E numbers (and perhaps beyond) for most Indian stocks. Exhibit 7 shows the steady reduction in our earnings estimates for FY2011E and FY2012E over the past few months.

Steady reduction in RIL's EPS estimates over the past few months
Revision in RIL's EPS estimates, March fiscal year-ends, 2011-12E (₹)

|  | 2011E |  |  | 2012E |  |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  | EPS | (\% change) |  | EPS | (\% change) |
| 22-Mar-10 | 66.5 | NA | 81.4 | NA |  |
| 23-Apr-10 | 61.6 | $(7.4)$ |  | 79.3 | $(2.6)$ |
| 27-May-10 | 62.9 | 2.1 |  | 80.2 | 1.1 |
| 27-Jul-10 | 59.0 | $(6.2)$ |  | 74.4 | $(7.2)$ |
| 1-Sep-10 | 57.7 | $(2.2)$ | 74.4 | - |  |
| 30-Oct-10 | 59.2 | 2.7 |  | 72.5 | $(2.5)$ |

Source: Kotak Institutional Equities estimates

We discuss our key assumptions and revisions to our earnings model below.

- Refining margins. We model a strong improvement in RIL's FY2012E and FY2013E refining margin to US\$9.3/bbl and US\$9.7/bbl from US\$7.7/bbl in 1HFY11 and US\$6.6/bbl in FY2010. The improvement in refining margins reflects likely improvement in global supply-demand balance with new refining capacity additions (see Exhibit 8) and new NGL supply (see Exhibit 9) in CY2010-11E likely to lag increase of $3.3 \mathrm{mn} \mathrm{b} / \mathrm{d}$ in global oil demand. Exhibit 10 gives our key assumptions for RIL's refining division.

We estimate 2.2 mn tons of net addition in world refining capacity in CY2011-12E World refinery capacity additions ('000 b/d)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0 E}$ | 2011E | 2012E | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| OECD North America | 240 | - | $(270)$ | $(11)$ | 374 | 370 | $\mathbf{7 0 3}$ |
| OECD Europe | - | 30 | $(232)$ | 60 | 200 | - | $\mathbf{5 8}$ |
| OECD Pacific | - | - | $(57)$ | 35 | - | - | $\mathbf{( 2 2 )}$ |
| FSU | - | 84 | - | - | - | - | $\mathbf{8 4}$ |
| Non-OECD Europe | - | - | - | - | - | - | - |
| China | - | 206 | 446 | 400 | 242 | - | $\mathbf{1 , 2 9 4}$ |
| Other Asia | 315 | 65 | 838 | 205 | 320 | 420 | $\mathbf{2 , 1 6 2}$ |
| Latin America | - | - | $(253)$ | 50 | 50 | 213 | $\mathbf{6 0}$ |
| Middle East | 77 | 226 | 179 | - | - | - | $\mathbf{4 8 2}$ |
| Africa | - | 6 | 6 | - | - | - | $\mathbf{1 2}$ |
| Total World | $\mathbf{6 3 2}$ | $\mathbf{6 1 6}$ | $\mathbf{6 5 7}$ | $\mathbf{7 3 9}$ | $\mathbf{1 , 1 8 6}$ | $\mathbf{1 , 0 0 3}$ | $\mathbf{4 , 8 3 3}$ |

Source: OGJ, Kotak Institutional Equities estimates

We expect high OPEC spare capacity in CY2010-11E
Estimated global crude demand, supply and prices, Calendar year-ends, 2005-15E

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Demand (mn b/d) |  |  |  |  |  |  |  |  |  |  |  |
| Total demand | 84.1 | 85.2 | 86.5 | 86.0 | 84.8 | 86.9 | 88.2 | 89.3 | 90.4 | 91.5 | 92.4 |
| Yoy growth | 1.6 | 1.1 | 1.3 | (0.5) | (1.2) | 2.1 | 1.2 | 1.2 | 1.1 | 1.0 | 0.9 |
| Supply (mn b/d) |  |  |  |  |  |  |  |  |  |  |  |
| Non-OPEC | 49.8 | 50.4 | 50.9 | 50.9 | 51.7 | 52.6 | 53.1 | 52.9 | 52.6 | 53.0 | 53.0 |
| Yoy growth | 1.0 | 0.6 | 0.5 | 0.0 | 0.8 | 0.9 | 0.5 | (0.2) | (0.3) | 0.4 | (0.0) |
| OPEC |  |  |  |  |  |  |  |  |  |  |  |
| Crude | 30.4 | 30.5 | 30.3 | 31.2 | 28.7 | 29.1 | 29.3 | 30.2 | 31.3 | 31.7 | 32.5 |
| NGLs | 4.3 | 4.4 | 4.3 | 4.4 | 4.7 | 5.2 | 5.8 | 6.2 | 6.5 | 6.7 | 6.9 |
| Total OPEC | 34.7 | 34.9 | 34.6 | 35.6 | 33.4 | 34.3 | 35.1 | 36.4 | 37.8 | 38.5 | 39.4 |
| Total supply | 84.7 | 85.6 | 85.5 | 86.5 | 85.1 | 86.9 | 88.2 | 89.3 | 90.4 | 91.5 | 92.4 |
| Total stock change | 0.7 | 0.2 | (1.0) | 0.6 | 0.3 |  |  |  |  |  |  |
| OPEC crude capacity |  |  | 34.4 | 34.2 | 34.9 | 35.6 | 35.4 | 35.2 | 35.5 | 36.5 | 36.8 |
| Implied OPEC spare capacity |  |  | 3.1 | 3.5 | 6.5 | 6.5 | 6.1 | 5.1 | 4.2 | 4.8 | 4.3 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Demand growth (yoy, \%) | 1.9 | 1.3 | 1.5 | (0.6) | (1.4) | 2.5 | 1.4 | 1.3 | 1.2 | 1.1 | 1.0 |
| Supply growth (yoy, \%) |  |  |  |  |  |  |  |  |  |  |  |
| Non-OPEC | 2.0 | 1.2 | 1.0 | 0.0 | 1.6 | 1.7 | 1.0 | (0.3) | (0.6) | 0.8 | (0.0) |
| OPEC | 3.0 | 0.6 | (0.9) | 3.0 | (6.3) | 2.8 | 2.1 | 3.8 | 4.0 | 1.6 | 2.4 |
| Total | 1.6 | 1.1 | (0.1) | 1.2 | (1.7) | 2.2 | 1.4 | 1.3 | 1.2 | 1.1 | 1.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Dated Brent (US\$/bbl) | 54.4 | 65.8 | 72.7 | 102.0 | 62.0 | 79.0 | 81.0 | 85.0 | 85.0 | 85.0 | 85.0 |

Source: IEA, Kotak Institutional Equities estimates

Major assumptions of RIL's refinery division, March fiscal year-ends, 2006-2014E (US\$/bbl)

|  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E | 2014E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RIL refinery |  |  |  |  |  |  |  |  |  |
| Rupee-dollar exchange rate | 44.3 | 45.3 | 40.3 | 45.8 | 47.4 | 45.5 | 44.5 | 44.5 | 44.5 |
| Import tariff on crude (\%) | 5.1 | 5.1 | 1.4 | 1.1 | 1.1 | 5.8 | 5.8 | 5.8 | 5.8 |
| Refinery yield (per bbl of crude throughput) | 61.9 | 75.3 | 97.4 | 104.6 | 83.2 | 99.4 | 103.2 | 108.9 | 109.6 |
| Cost of inputs (per bbl of crude throughput) | 49.5 | 63.5 | 82.4 | 92.4 | 76.4 | 91.8 | 94.7 | 99.9 | 100.0 |
| Net refining margin | 12.4 | 11.8 | 15.0 | 12.2 | 6.8 | 7.6 | 8.5 | 9.0 | 9.6 |
| Crude throughput (mn tons) | 30.5 | 31.8 | 31.8 | 32.0 | 32.0 | 34.0 | 34.0 | 34.0 | 34.0 |
| Fuel and loss-own fuel used (\%) | 7.6 | 8.0 | 8.0 | 8.0 | 6.0 | 2.6 | 2.6 | 2.6 | 2.6 |
| Fuel \& loss equivalent-gas used (\%) |  |  |  |  | 2.0 | 5.4 | 5.4 | 5.4 | 5.4 |
| Cost of natural gas used (US\$/mn BTU) |  |  |  |  | 5.5 | 5.5 | 5.5 | 5.5 | 5.5 |
| Domestic sales of gasoline and diesel (mn tons) | 3.7 | 2.4 | 1.3 | - | 1.0 | 1.3 | 3.5 | 3.5 | 3.5 |
| Exports of gasoline and diesel (mn tons) | 10.0 | 12.3 | 14.1 | 16.6 | 15.6 | 16.9 | 14.6 | 14.6 | 14.6 |
| Marketing volumes of auto fuels (mn tons) | 3.3 | 1.9 | 0.8 | - | 1.0 | 1.3 | 3.5 | 3.5 | 3.5 |
| Marketing margin of auto fuels (Rs/ton) | 700 | $(1,190)$ | $(1,633)$ |  | 1,550 | (400) | 1,443 | 1,443 | 1,443 |
| SEZ refinery |  |  |  |  |  |  |  |  |  |
| Import tariff on crude (\%) |  |  |  |  | - | 1.3 | 1.3 | 1.3 | 1.3 |
| Refinery yield (per bbl of crude throughput) |  |  |  |  | 70.6 | 94.8 | 98.8 | 104.3 | 105.1 |
| Cost of inputs (per bbl of crude throughput) |  |  |  |  | 64.3 | 86.0 | 88.8 | 93.8 | 93.9 |
| Net refining margin |  |  |  |  | 6.3 | 8.8 | 10.0 | 10.5 | 11.2 |
| Crude throughput (mn tons) |  |  |  |  | 28.9 | 33.5 | 33.5 | 33.5 | 33.5 |
| Fuel and loss-own fuel used (\%) |  |  |  |  | 6.5 | 3.1 | 3.1 | 3.1 | 3.1 |
| Fuel \& loss equivalent-gas used (\%) |  |  |  |  | 2.0 | 5.4 | 5.4 | 5.4 | 5.4 |
| Cost of natural gas used (US\$/mn BTU) |  |  |  |  | 5.5 | 5.5 | 5.5 | 5.5 | 5.5 |
| Blended refining margin (US\$/bbl) |  |  |  |  | 6.6 | 8.2 | 9.3 | 9.7 | 10.4 |

Note:
(a) Refining margins do not include sales tax incentives.

Source: Company, Kotak Institutional Equities estimates

- Chemical margins. We have assumed very high chemical margins for FY2011E to align our full-year estimates (EBIT of ₹ 85.7 bn ) with 1 HFY11 reported EBIT of ₹ 42.5 bn . We have raised our price assumptions to do so but note that our price assumptions for RIL's major polymers are significantly higher than import-parity prices. Exhibit 11 shows our major assumptions for RIL's chemical segment. Exhibit 12 shows increase in capacity and capacity utilization for major polymers over the next few years.

Key chemical prices and margins assumptions, March fiscal year-ends, 2006-14E

|  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E | 2014E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chemical prices |  |  |  |  |  |  |  |  |  |
| LDPE | 1,130 | 1,360 | 1,600 | 1,400 | 1,500 | 1,600 | 1,575 | 1,625 | 1,650 |
| LLDPE | 1,125 | 1,350 | 1,575 | 1,330 | 1,430 | 1,450 | 1,450 | 1,500 | 1,525 |
| HDPE | 1,100 | 1,340 | 1,500 | 1,275 | 1,430 | 1,450 | 1,450 | 1,500 | 1,525 |
| Polypropylene | 1,170 | 1,350 | 1,470 | 1,300 | 1,360 | 1,450 | 1,450 | 1,500 | 1,525 |
| PVC | 825 | 890 | 1,100 | 925 | 1,000 | 1,100 | 1,100 | 1,150 | 1,175 |
| PFY | 1,350 | 1,400 | 1,550 | 1,485 | 1,380 | 1,500 | 1,500 | 1,550 | 1,575 |
| PSF | 1,265 | 1,360 | 1,475 | 1,320 | 1,310 | 1,450 | 1,450 | 1,500 | 1,525 |
| Paraxylene | 900 | 1,225 | 1,200 | 1,085 | 1,050 | 1,050 | 1,075 | 1,125 | 1,150 |
| Chemical margins |  |  |  |  |  |  |  |  |  |
| LLDPE-naphtha | 655 | 820 | 850 | 655 | 800 | 770 | 755 | 770 | 795 |
| HDPE-naphtha | 630 | 810 | 775 | 600 | 800 | 770 | 755 | 770 | 795 |
| PP—naphtha | 700 | 820 | 745 | 625 | 730 | 770 | 755 | 770 | 795 |
| PVC-1.025 x (0.235 $\times$ ethylene $+0.86<$ | 264 | 247 | 396 | 401 | 456 | 429 | 429 | 467 | 486 |
| POY-naphtha | 880 | 870 | 825 | 810 | 750 | 820 | 805 | 820 | 845 |
| PSF-naphtha | 795 | 830 | 750 | 645 | 680 | 770 | 755 | 770 | 795 |
| PX—naphtha | 430 | 695 | 475 | 410 | 420 | 370 | 380 | 395 | 420 |
| POY-0.85 x PTA-0.34 x MEG | 353 | 329 | 364 | 496 | 341 | 382 | 382 | 373 | 368 |
| PSF-0.85 x PTA-0.34 $\mathbf{~ x ~ M E G ~}$ | 268 | 289 | 289 | 331 | 271 | 332 | 332 | 323 | 318 |
| PTA-0.67 x PX | 222 | 89 | 121 | 133 | 217 | 272 | 255 | 271 | 280 |

Source: Company, Kotak Institutional Equities estimates

Global operating rates for key chemical products remain well below their historical levels World demand and capacity (mn tons), operating rate (\%), 1996-2012E


[^1]- E\&P volume and price assumptions. We have reduced oil production for FY2011E, FY2012E, FY2013E and FY2014E to 1.62 mn tons, 1.93 mn tons, 2.13 mn tons and 2.11 mn tons versus 2.07 mn tons, 2.41 mn tons, 2.39 mn tons and 2.36 mn tons previously. The decrease reflects lower oil production from RIL's MA-1 fields. We model FY2011E, FY2012E, FY2013E and FY2014E gas production from KG D-6 block at $58.5 \mathrm{mcm} / \mathrm{d}, 72$ $\mathrm{mcm} / \mathrm{d}, 88 \mathrm{mcm} / \mathrm{d}$ and $88 \mathrm{mcm} / \mathrm{d}$. We note that RIL's D1 and D3 fields have been facing some technical issues regarding reservoir pressure and as per press articles, RIL has decided to continue production at round $60 \mathrm{mcm} / \mathrm{d}$ until it completes more studies on the reservoir.

We have raised crude oil price (Dated Brent) assumptions for FY2011E, FY2012E, FY2013E and FY2014E to US\$79/bbl, US\$81/bbl, US\$85/bbl and US\$85/bbl. We assume KG D-6 gas selling price at US\$4.2/mn BTU (US\$4.34/mn BTU including marketing margin) throughout our forecast period.

- Other income. We model RIL's other income to likely grow strongly over the next few years driven by its increasing cash pile. We expect RIL to generate ₹1.34 tn of gross cash flow and ₹1.29 tn of free cash flow over next four years. The quantum of other income will depend on (1) RIL's dividend policy; RIL has followed a conservative dividend pay-out policy historically, (2) acquisitions and (3) capex, which would depend on new E\&P discoveries and kick-start of new petrochemical projects.
- Taxation. We assume effective tax rate at 20.1\%, 22\% and 21.8\% for FY2011E, FY2012E and FY2013E. We assume that RIL will continue to avail of income tax exemption on gas production from KG D-6 block and make our forecasts accordingly. However, in case the income tax exemption is not available, we compute RIL's FY2011E and FY2012E EPS to drop by $7.3 \%$ and $8.9 \%$ to ₹55 and ₹66.
- Exchange rate. For FY2011E, we assume Indian Rupee-US Dollar exchange rate at ₹45.5/US\$ versus ₹46/US\$ previously and for FY2012, FY2013E and FY2014E, we assume ₹44.5/US\$ for all the years of our FY2012-14E forecast period versus ₹46/US\$ previously. A stronger exchange rate is negative for RIL's earnings as can be seen in Exhibit 13, which gives sensitivity of RIL's earnings to various key variables.

Reliance's earnings have high leverage to refining margins
Sensitivity of RIL's earnings to key variables


[^2]
## Valuation—12-month target price at ₹1,050 versus ₹1,015 previously

Exhibit 14 presents our SOTP-based fair valuation based on FY2012E estimates. The higher valuation of the chemical segment is offset by the removal of value for 'cash' from the sale of treasury shares that we had valued separately. We have made some changes to our estimated valuation of RIL's NEC-25 block to reflect recent news reports of lower gas reserves in NEC-25 block versus previous indications. We attribute ₹135/share as value for RIL's extant and future discoveries in NEC-25, CBM, KG D-3, KG D-9 and MN D-4 blocks.

SOTP valuation of Reliance is $₹ 1,050$ per share on FY2012E estimates
Sum-of-the-parts valuation of Reliance Industries, FY2012E basis (₹)

|  | Valuation base (Rs bn) |  | Multiple (X) |  | $\begin{gathered} \text { EV } \\ \hline \text { (Rs bn) } \\ \hline \end{gathered}$ | Valuation (Rs/share) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Other | EBITDA | Multiple | EV/EBITDA |  |  |
| Chemicals |  | 125 |  | 6.5 | 815 | 274 |
| Refining \& Marketing |  | 141 |  | 6.5 | 919 | 309 |
| Oil and gas-producing (PMT and Yemen) |  | 25 |  | 4.5 | 113 | 38 |
| Gas-producing and developing (DCF-based) (a) | 900 |  |  |  | 900 | 302 |
| KG D-6 | 499 |  |  |  | 499 | 167 |
| NEC-25 | 75 |  |  |  | 75 | 25 |
| CBM | 100 |  |  |  | 100 | 33 |
| KG D-3 | 98 |  |  |  | 98 | 33 |
| KG D-9 | 53 |  |  |  | 53 | 18 |
| MN D-4 | 76 |  |  |  | 76 | 26 |
| Oil-KG-DWN-98/3 (b) | 56 |  |  |  | 56 | 19 |
| Investments other than valued separately | 145 |  |  |  | 145 | 49 |
| Loans \& advances to affiliates | 29 |  |  |  | 29 | 10 |
| Retailing | 52 |  | 80\% |  | 42 | 14 |
| SEZ development | 35 |  | 80\% |  | 28 | 9 |
| Total enterprise value |  |  |  |  | 3,046 | 1,023 |
| Net debt |  |  |  |  | (60) | (20) |
| Implied equity value |  |  |  |  | 3,106 | 1,043 |

Note:
(a) We value KG D-6, NEC-25, CBM, KG D-3, KG D-9 and MN D-4 blocks on DCF.
(b) 140 mn bbls of recoverable reserves based on gross OOIP of 0.35 bn bbls.
(c) We use 2.978 bn shares (excluding treasury shares) for per share computations.

[^3]We had previously valued the cash from sale of 88.8 treasury shares ( $₹ 93 \mathrm{bn}$ ) separately assuming that it was still with the Petroleum Trust in the form of cash, investments and/or loans and advances. We now assume that the funds from the sale of treasury shares already reflects in RIL's FY2010 standalone balance sheet since the standalone and consolidated cash balances at end of FY2010 are roughly similar.

Also, it appears that the Petroleum Trust has invested in the preference shares of certain RIL subsidiaries (see Exhibit 15), which in turn have invested in preference shares of other RIL subsidiaries, which in turn have redeemed preference shares issued earlier to RIL. In other words, the cash has come back to RIL's standalone balance sheet. However, (1) the subsidiaries' accounts do not show any related-party transactions with the Petroleum Trust and (2) do not explicitly state that Petroleum Trust has invested in the preference shares of RIL's certain subsidiaries. RIL normally discloses the ownership of preference shares but it has not done so in the case of the aforesaid subsidiaries.

Preference shares issued by RIL's subsidiaries to unknown entity in FY2010
Preference share issuances, March fiscal year-end, 2010 (₹ mn)

| Reliance Universal Enterprises Limited | 31,734 |
| :--- | ---: |
| Reliance Polymers (India) Ltd | 21,809 |
| Reliance Commercial Land \& Infrastructure Limited | 19,450 |
| Reliance Strategic Investments Ltd | 7,687 |
| Reliance Chemicals Ltd | 6,724 |
| Total | $\mathbf{8 7 , 4 0 4}$ |

Source: Company, Kotak Institutional Equities

RIL: Profit model, balance sheet, cash model, March fiscal year-ends, 2006-2014E (₹ mn)

|  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E | 2014E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |  |
| Net sales | 809,113 | 1,114,927 | 1,334,430 | 1,418,475 | 1,924,610 | 2,683,338 | 2,759,588 | 2,931,253 | 2,953,700 |
| EBITDA | 139,991 | 198,462 | 233,056 | 233,139 | 305,807 | 371,167 | 417,456 | 459,451 | 465,891 |
| Other income | 6,829 | 4,783 | 8,953 | 20,599 | 24,605 | 28,795 | 30,002 | 41,310 | 62,030 |
| Interest | $(8,770)$ | $(11,889)$ | $(10,774)$ | $(17,452)$ | $(19,972)$ | $(22,003)$ | $(8,175)$ | (208) | 2,076 |
| Depreciation \& depletion | $(34,009)$ | $(48,152)$ | $(48,471)$ | $(51,953)$ | $(104,965)$ | $(135,317)$ | $(135,109)$ | $(145,599)$ | $(146,547)$ |
| Pretax profits | 104,041 | 143,205 | 182,764 | 184,332 | 205,474 | 242,642 | 304,174 | 354,955 | 383,449 |
| Extraordinary items | 3,000 | 2,000 | 47,335 | - | - | - | - | - | - |
| Tax | $(9,307)$ | $(16,574)$ | $(26,520)$ | $(12,634)$ | $(31,118)$ | $(49,161)$ | $(72,910)$ | $(91,119)$ | $(107,523)$ |
| Deferred taxation | $(7,040)$ | $(9,196)$ | $(8,999)$ | $(18,605)$ | $(12,000)$ | 272 | 5,872 | 13,620 | 17,425 |
| Net profits | 90,693 | 119,434 | 194,580 | 153,093 | 162,357 | 193,754 | 237,136 | 277,456 | 293,352 |
| Adjusted net profits | 88,152 | 117,789 | 152,605 | 153,093 | 162,357 | 193,754 | 237,136 | 277,456 | 293,352 |
| Earnings per share (Rs) | 31.6 | 40.5 | 52.5 | 50.6 | 49.6 | 59.2 | 72.5 | 84.8 | 89.7 |
|  |  |  |  |  |  |  |  |  |  |
| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |  |
| Total equity | 430,543 | 673,037 | 847,853 | 1,263,730 | 1,371,706 | 1,537,676 | 1,740,082 | 1,975,861 | 2,227,537 |
| Deferred taxation liability | 49,708 | 69,820 | 78,725 | 97,263 | 109,263 | 108,991 | 103,118 | 89,498 | 72,073 |
| Minority interest | - | 33,622 | 33,622 | - | - | - | - | - | - |
| Total borrowings | 218,656 | 332,927 | 493,072 | 739,045 | 624,947 | 384,213 | 108,997 | 107,728 | 106,512 |
| Currrent liabilities | 164,545 | 192,305 | 251,427 | 357,019 | 404,148 | 424,371 | 432,421 | 453,286 | 454,303 |
| Total liabilities and equity | 863,452 | 1,301,712 | 1,704,700 | 2,457,057 | 2,510,064 | 2,455,250 | 2,384,618 | 2,626,374 | 2,860,425 |
| Cash | 21,461 | 18,449 | 42,822 | 221,765 | 134,626 | 142,719 | 169,105 | 465,791 | 761,100 |
| Current assets | 224,283 | 286,566 | 402,721 | 325,358 | 489,165 | 535,074 | 540,508 | 563,209 | 564,938 |
| Total fixed assets | 626,745 | 899,403 | 1,081,638 | 1,693,869 | 1,653,987 | 1,545,171 | 1,442,718 | 1,365,087 | 1,302,100 |
| Investments | $(9,038)$ | 97,294 | 177,519 | 216,065 | 232,286 | 232,286 | 232,286 | 232,286 | 232,286 |
| Deferred expenditure | - | - | - | - | - | - | - | - | - |
| Total assets | 863,452 | 1,301,712 | 1,704,700 | 2,457,057 | 2,510,064 | 2,455,250 | 2,384,618 | 2,626,373 | 2,860,424 |
|  |  |  |  |  |  |  |  |  |  |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 119,520 | 164,285 | 180,718 | 174,508 | 222,605 | 295,258 | 330,962 | 361,401 | 351,602 |
| Working capital | $(32,188)$ | $(13,075)$ | $(31,071)$ | $(37,983)$ | $(53,015)$ | $(25,687)$ | 2,616 | $(1,836)$ | (712) |
| Capital expenditure | $(94,273)$ | $(247,274)$ | $(239,691)$ | $(247,128)$ | $(219,427)$ | $(24,619)$ | $(27,247)$ | $(61,245)$ | $(74,717)$ |
| Investments | $(32,364)$ | $(105,760)$ | $(78,953)$ | $(10,392)$ | 14,206 | - | - | - | - |
| Other income | 5,159 | 4,143 | 6,132 | 16,195 | 22,043 | 28,795 | 30,002 | 41,310 | 62,030 |
| Free cash flow | $(34,146)$ | $(197,681)$ | $(162,865)$ | $(104,800)$ | $(13,587)$ | 273,747 | 336,333 | 339,630 | 338,202 |
|  |  |  |  |  |  |  |  |  |  |
| Ratios (\%) |  |  |  |  |  |  |  |  |  |
| Debt/equity | 45.5 | 44.8 | 53.2 | 54.3 | 42.2 | 23.3 | 5.9 | 5.2 | 4.6 |
| Net debt/equity | 41.1 | 42.3 | 48.6 | 38.0 | 33.1 | 14.7 | (3.3) | (17.3) | (28.5) |
| RoAE | 19.9 | 20.3 | 18.9 | 13.6 | 11.8 | 12.6 | 13.8 | 14.4 | 13.6 |
| RoACE | 13.8 | 13.9 | 12.7 | 11.2 | 9.3 | 10.3 | 12.1 | 13.0 | 12.1 |

Source: Company, Kotak Institutional Equities estimates

Keeps the date. 2 Q results-marginally ahead of estimates-were a further demonstration of ITC's market dominance in cigarettes (price increases in an environment of high food inflation) and the confluence of good performance by all business divisions. Key areas to watch, (1) improving profitability of extant foods businesses, (2) growth in personal care (a tad disappointing in 2Q) and (3) competitive activity by Marlboro in relevant markets. Upgrade FY2010-12E earnings by 2\%; ADD.

| Company data and valuation summary ITC |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  |  |  |  |  |
| 52-week range (Rs) (hig |  |  | 185-112 | EPS (Rs) | 5.3 | 6.5 | 7.6 |
| Market Cap. (Rs bn) |  |  | 1,309.8 | EPS growth (\%) | 22.6 | 22.0 | 17.8 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 32.3 | 26.4 | 22.4 |
| Promoters |  |  | 0.0 | Sales (Rs bn) | 181.5 | 208.3 | 243.3 |
| Flls |  |  | 13.8 | Net profits (Rs bn) | 40.6 | 49.6 | 58.4 |
| MFs |  |  | 2.9 | EBITDA (Rs bn) | 64.3 | 75.4 | 89.3 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 19.6 | 16.7 | 13.9 |
| Absolute | (1.4) | 10.4 | 34.9 | ROE (\%) | 29.2 | 32.0 | 31.5 |
| Rel. to BSE-30 | (1.8) | (0.8) | 8.1 | Div. Yield (\%) | 2.9 | 1.6 | 1.7 |

Confluence of all businesses performing well, as expected
ITC reported net sales of Rs50.6 bn (+16\%, KIE Rs49.5 bn), EBITDA of Rs17.9 bn (+16\%, KIE Rs17.3 bn) and PAT of Rs12.5 bn (+23\%, KIE Rs11.5 bn).

- The cigarette segment sales grew $15 \%$ to Rs 48 bn—volumes were likely flat which is a key positive given that the company effected price hike of $15 \%$ post the budget in an environment of high food inflation.
- Other FMCG sales grew 22\% yoy—led by branded packaged foods at +26\% (Sunfeast +32\%, staples $+29 \%$, confectionary $+18 \%$ ).
- Step up in soya and wheat sales helped agri business register growth of $22 \%$.
- Cigarette margins improved 40 bps to $30.3 \%$ likely on the back of improvement in sales mix and lower trade spends. Sharp improvement in other FMCG margins (350 bps) is a significant positive as it likely demonstrates ITC's ability to turn extant businesses profitable.
- The paperboard business grew 32\% with surprisingly high margins of $25.6 \%$ ( 300 bps improvement) as it benefited from (1) better mix-higher proportion of value-added paperboard, (2) benefits of backward integration (commissioning pulp capacity) and (3) higher realizations.
- $+74 \%$ increase in other income (dividends) boosted PAT margin by 140 bps to $24.6 \%$.
- The company has launched Sunfeast Yippee instant noodles in select markets (Bangalore and Coimbatore). In the last one year, ITC is the third new entrant in this segment after GSK Consumer and HUL.

OCTOBER 29, 2010

## RESULT

Coverage view: Cautious
Price (Rs): 171
Target price (Rs): 180
BSE-30: 20,032

## QUICK NUMBERS

- Cigarette volumes likely flat in 2Q
- Mix improvement aided cigarette margins improve 40 bps to $30.3 \%$
- FMCG losses moderate

Manoj Menon
manoj.menon@kotak.com
Mumbai: +91-22-6634-1391

Amrita Basu
amrita.basu@kotak.com
Mumbai: +91-22-6634-1147

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

## Needle movers are potential increases in dividends and improving return ratios

- Potential for increase in dividend payout ratio exists. We assign a high probability for an increase in the dividend payout in FY2010-12E as ITC is likely to generate FCF of Rs48 bn and the company is likely to have surplus cash of Rs50 bn (Rs13/share) by endFY2011E.
- Improving ROCE as all businesses will likely contribute incrementally to profits and capex as a percentage of sales trends downwards.
- Entry of Philip Morris (Marlboro) in RSFT. While our channel checks suggests muted consumer acceptance of Marlboro Compact (despite the brand being well known in big cities), we keenly watch the market performance of it in the RSFT segment (smaller cigarette, 69 mm ).

In our view, the cigarette market scenario still favors ITC as, (1) Godfrey Philips (GPI) and Philip Morris need to ensure that Marlboro Compact (owned by Philip Morris directly) do not cannibalize GPI's sales, and (2) relatively limited geographical distribution reach of GPI versus market leader ITC.

Marlboro has premium positioning globally-its strong brand equity means that it faces limited head-on competition. Competitors prefer to have an "aggregation of niches strategy" (various brands against Marlboro at multiple price points closer to Marlboro price).

Retain ADD, moderate increase in estimates, TP increases to Rs180
We model higher cigarette margins (mix improvement) and increase FY2010-12E earnings estimates by 2\% and target price to Rs180 (Rs175 previously). Our EPS estimates are Rs6.5 and Rs7.6 for FY2011E and FY2012E, respectively. Key factor favoring ITC is likely stability in regulation as most of the penal actions are behind it (including threat of indiscriminate increase in VAT by states-current effective VAT rate of $\sim 15 \%$ ). We see strong possibility for further earnings upgrades as cigarette volumes could surprise positively in 2HFY11E.

Media reports suggest that implementation of GST is likely postponed from the earlier deadline of April 1, 2011. While there is no structural change to our ITC view based on this, we note that this potentially removes the near-term uncertainty for ITC in managing cigarette portfolio pricing (calibrated price changes typically has lesser impact on volumes).

Key risks are (1) unexpected higher losses in other FMCG, and (2) any aggressive marketing strategy by Philip Morris to promote Marlboro.

Interim results of ITC Limited, March fiscal year-ends (Rs mn)

|  |  |  |  |  | (\% chg) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | 2QFY11E | 2QFY10 | 1QFY11 |
| Net sales | 50,612 | 49,498 | 43,523 | 48,166 | 2 | 16 | 5 |
| Total expenditure | $(32,723)$ | $(32,182)$ | $(28,148)$ | $(32,103)$ | 2 | 16 | 2 |
| Material cost | $(18,532)$ | $(18,382)$ | $(15,967)$ | $(17,911)$ | 1 | 16 | 3 |
| Staff cost | $(2,612)$ | $(2,551)$ | $(2,420)$ | $(3,419)$ | 2 | 8 | (24) |
| Other expenditure | $(11,579)$ | $(11,249)$ | $(9,762)$ | $(10,772)$ | 3 | 19 | 7 |
| EBITDA | 17,889 | 17,317 | 15,374 | 16,064 | 3 | 16 | 11 |
| OPM (\%) | 35.3 | 35.0 | 35.3 | 33.4 | 1 | 0 | 6 |
| Other income | 2,105 | 1,432 | 1,211 | 1,292 |  | 74 | 63 |
| Interest | (54) | (134) | (181) | (58) |  | (70) | (8) |
| Depreciation | $(1,640)$ | $(1,603)$ | $(1,484)$ | $(1,597)$ |  | 11 | 3 |
| Pretax profits | 18,300 | 17,012 | 14,920 | 15,701 | 8 | 23 | 17 |
| Tax | $(5,833)$ | $(5,489)$ | $(4,821)$ | $(4,998)$ |  | 21 | 17 |
| Net income | 12,467 | 11,523 | 10,099 | 10,703 | 8 | 23 | 16 |
| Income tax rate (\%) | 31.9 | 32.3 | 32.3 | 31.8 |  |  |  |
|  | 24.6\% |  |  |  |  |  |  |
| Cost as a \% of Sales |  |  |  |  |  |  |  |
| Material cost | 36.6 | 37.1 | 36.7 | 37.2 |  |  |  |
| Staff cost | 5.2 | 5.2 | 5.6 | 7.1 |  |  |  |
| Other expenditure | 22.9 | 22.7 | 22.4 | 22.4 |  |  |  |
|  |  |  |  |  |  |  |  |
| Segment results |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| Cigarettes | 48,104 | 48,064 | 41,831 | 46,697 | 0 | 15 | 3 |
| Other FMCG | 10,577 | 10,732 | 8,653 | 10,056 | (1) | 22 | 5 |
| Hotel | 2,247 | 2,189 | 1,863 | 2,251 | 3 | 21 | (0) |
| Agri business | 12,496 | 11,520 | 10,283 | 13,498 | 8 | 22 | (7) |
| Paperboards, paper \& packaging | 9,596 | 9,397 | 8,217 | 8,291 | 2 | 17 | 16 |
| Total | 83,021 | 81,904 | 70,847 | 80,794 | 1 | 17 | (1) |
| Less: Intersegment revenue | $(9,400)$ | $(9,526)$ | $(7,761)$ | $(10,365)$ | (1) | 21 | (9) |
| Gross sales | 73,621 | 72,377 | 63,086 | 70,430 | 2 | 17 | 5 |
| EBIT |  |  |  |  |  |  |  |
| Cigarettes | 14,582 | 14,227 | 12,517 | 13,050 |  | 17 | 12 |
| Other FMCG | (669) | (883) | (850) | (893) |  | (21) | (25) |
| Hotel | 399 | 409 | 316 | 385 |  | 26 | 4 |
| Agri business | 2,024 | 1,177 | 1,741 | 1,231 |  | 16 | 64 |
| Paperboards, paper \& packaging | 2,456 | 1,958 | 1,862 | 1,885 |  | 32 | 30 |
| Total | 18,792 | 16,887 | 15,585 | 15,658 |  | 21 | 20 |
| EBIT margins (\%) |  |  |  |  |  |  |  |
| Cigarettes | 30.3 | 29.6 | 29.9 | 27.9 |  | 1 | 8 |
| Other FMCG | (6.3) | (8.2) | (9.8) | (8.9) |  | (36) | (29) |
| Hotel | 17.7 | 18.7 | 16.9 | 17.1 |  | 5 | 4 |
| Agri business | 16.2 | 10.2 | 16.9 | 9.1 |  | (4) | 78 |
| Paperboards, paper \& packaging | 25.6 | 20.8 | 22.7 | 22.7 |  | 13 | 13 |
| Capital employed |  |  |  |  |  |  |  |
| Cigarettes | 37,093 |  | 30,825 | 30,316 |  | 20 | 22 |
| Other FMCG | 17,652 |  | 16,893 | 18,805 |  | 4 | (6) |
| Hotel | 25,529 |  | 23,351 | 25,111 |  | 9 | 2 |
| Agri business | 9,966 |  | 6,581 | 14,406 |  | 51 | (31) |
| Paperboards, paper \& packaging | 36,464 |  | 38,071 | 36,358 |  | (4) | 0 |
| Total | 126,703 |  | 115,721 | 124,996 |  | 9 | 1 |

[^4]Steady growth in FMCG sales
FMCG sales, March fiscal year-ends, 2006-2012E (Rs bn)


Source: Kotak Institutional Equities estimates

Improving ROCE levels
ROCE, March fiscal year-ends, 2005-2012E (\%)


Source: Kotak Institutional Equities estimates

ITC: Segment revenue, 2006-2013E, March fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Segment revenue, gross (Rs mn) |  |  |  |  |  |  |
| Cigarettes | 128,337 | 138,256 | 151,151 | 172,830 | 198,670 | $\mathbf{2 2 4 , 5 9 6}$ |
| Other FMCG | 17,044 | 25,231 | 30,140 | 36,417 | 46,014 | 55,633 |
| Hotels | 9,857 | 11,002 | 10,203 | 9,108 | 11,240 | 13,240 |
| Agri Business | 36,914 | 38,998 | 38,460 | 38,621 | 41,306 | 47,242 |
| Paperboards, Paper \& Packaging | 21,001 | 23,643 | 28,220 | 32,336 | 38,959 | 46,478 |
| TOTAL | 213,152 | 237,131 | 258,173 | 289,313 | 336,188 | 387,189 |
| Less: Inter segment revenue | 18,101 | 23,137 | 26,738 | 26,715 | 32,106 | $\mathbf{3 7 , 4 8 8}$ |
| Gross sales | $\mathbf{1 9 5 , 0 5 1}$ | $\mathbf{2 1 3 , 9 9 4}$ | $\mathbf{2 3 1 , 4 3 5}$ | $\mathbf{2 6 2 , 5 9 8}$ | $\mathbf{3 0 4 , 0 8 2}$ | $\mathbf{3 4 9 , 7 0 1}$ |
| Net sales | 123,693 | 140,012 | 156,119 | 181,532 | $\mathbf{2 0 8 , 3 1 3}$ | $\mathbf{2 4 3 , 2 6 8}$ |

Segment revenue growth, (\%)

| Cigarettes | 13.3 | 7.7 | 9.3 | 14.3 | 15.0 | 13.1 | 13.2 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Other FMCG | 68.2 | 48.0 | 19.5 | 20.8 | 26.4 | 20.9 | 16.2 |
| Hotels | 25.8 | 11.6 | $(7.3)$ | $(10.7)$ | 23.4 | 17.8 | 13.2 |
| Agri Business | 37.8 | 5.6 | $(1.4)$ | 0.4 | 6.9 | 14.4 | 9.1 |
| Paperboards, Paper \& Packaging | 10.8 | 12.6 | 19.4 | 14.6 | 20.5 | 19.3 | 17.5 |
| TOTAL | 20.4 | 11.2 | 8.9 | 12.1 | 16.2 | 15.2 | 13.7 |
| Gross sales | 20.2 | 9.7 | 8.2 | 13.5 | 15.8 | 15.0 | 13.7 |
| Net sales | 26.3 | 13.2 | 11.5 | 16.3 | 14.8 | 16.8 | 13.0 |

Source: Kotak Institutional Equities estimates

ITC: Segment revenue and PBIT, 2006-2013E, March fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Segment revenue, gross (Rs mn) |  |  |  |  |  |  |  |
| Cigarettes | 128,337 | 138,256 | 151,151 | 172,830 | 198,670 | 224,596 | 254,339 |
| Other FMCG | 17,044 | 25,231 | 30,140 | 36,417 | 46,014 | 55,633 | 64,629 |
| Hotels | 9,857 | 11,002 | 10,203 | 9,108 | 11,240 | 13,240 | 14,984 |
| Agri Business | 36,914 | 38,998 | 38,460 | 38,621 | 41,306 | 47,242 | 51,529 |
| Paperboards, Paper \& Packaging | 21,001 | 23,643 | 28,220 | 32,336 | 38,959 | 46,478 | 54,600 |
| TOTAL | 213,152 | 237,131 | 258,173 | 289,313 | 336,188 | 387,189 | 440,081 |
| Less: Inter segment revenue | 18,101 | 23,137 | 26,738 | 26,715 | 32,106 | 37,488 | 42,452 |
| Gross sales | $\mathbf{1 9 5 , 0 5 1}$ | $\mathbf{2 1 3 , 9 9 4}$ | $\mathbf{2 3 1 , 4 3 5}$ | $\mathbf{2 6 2 , 5 9 8}$ | $\mathbf{3 0 4 , 0 8 2}$ | $\mathbf{3 4 9 , 7 0 1}$ | $\mathbf{3 9 7 , 6 2 9}$ |
| Net sales | 123,693 | 140,012 | 156,119 | 181,532 | 208,313 | $\mathbf{2 4 3 , 2 6 8}$ | $\mathbf{2 7 4 , 7 9 1}$ |


| Segment revenue break up, (\%) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Cigarettes | $\mathbf{6 5 . 8}$ | $\mathbf{6 4 . 6}$ | $\mathbf{6 5 . 3}$ | $\mathbf{6 5 . 8}$ | $\mathbf{6 5 . 3}$ | $\mathbf{6 4 . 2}$ |
| Other FMCG | 8.7 | 11.8 | 13.0 | 13.9 | 15.1 | $\mathbf{7 2 . 7}$ |
| Hotels | 5.1 | 5.1 | 4.4 | 3.5 | 3.9 | $\mathbf{1 8 . 5}$ |
| Agri Business | 18.9 | 18.2 | 16.6 | 14.7 | 13.6 | 13.5 |
| Paperboards, Paper \& Packaging | 10.8 | 11.0 | 12.2 | 12.3 | 12.8 | 13.3 |
| TOTAL | 109.3 | 110.8 | 111.6 | 110.2 | 110.6 | 110.7 |
| Less: Inter segment revenue | 9.3 | 10.8 | 11.6 | 10.2 | 10.6 | 10.6 |
| Gross sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |


| Segment PBIT margins (Rs mn) |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Cigarettes | 31,722 | 36,340 | 41,838 | 49,381 | 58,397 | 67,260 |
| Other FMCG | $(2,020)$ | $(2,635)$ | $(4,835)$ | $(3,495)$ | $(2,639)$ | $(661)$ |
| Hotels | 3,508 | 4,108 | 3,162 | 2,166 | 3,345 | 4,054 |
| Agri Business | 1,236 | 1,292 | 2,562 | 4,364 | 4,108 | 4,624 |
| Paperboards, Paper \& Packaging | 4,168 | 4,531 | 5,086 | 6,843 | 8,216 | 10,031 |
| TOTAL | $\mathbf{3 8 , 6 1 3}$ | $\mathbf{4 3 , 6 3 6}$ | $\mathbf{4 7 , 8 1 3}$ | $\mathbf{5 9 , 2 5 9}$ | $\mathbf{7 1 , 4 2 8}$ | $\mathbf{8 5 , 3 0 9}$ |


| Segment PBIT margins (\%) |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cigarettes | 24.7 | 26.3 | 27.7 | 28.6 | 29.4 | 29.9 | 30.5 |
| Other FMCG | $(11.9)$ | $(10.4)$ | $(16.0)$ | $(9.6)$ | $(5.7)$ | $(1.2)$ | 2.1 |
| Hotels | 35.6 | 37.3 | 31.0 | 23.8 | 29.8 | 30.6 | 32.4 |
| Agri Business | 3.3 | 3.3 | 6.7 | 11.3 | 9.9 | 9.8 | 10.3 |
| Paperboards, Paper \& Packaging | 19.8 | 19.2 | 18.0 | 21.2 | 21.1 | 21.6 | 22.8 |
| TOTAL | 18.1 | 18.4 | 18.5 | 20.5 | 21.2 | 22.0 | 23.1 |

[^5]ITC: Profit model, balance sheet, cash flow model 2006-2013E, March fiscal year-ends (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |
| Net sales | 123,693 | 140,012 | 156,119 | 181,532 | 208,313 | 243,268 | 274,791 |
| EBITDA | 39,700 | 44,703 | 48,686 | 60,936 | 72,308 | 86,228 | 98,435 |
| Other income | 3,365 | 6,109 | 5,349 | 6,034 | 7,196 | 7,294 | 7,868 |
| Interest | (169) | (173) | (284) | (730) | (543) | (592) | (570) |
| Depreciation | $(3,629)$ | $(4,385)$ | $(5,494)$ | $(6,087)$ | $(6,871)$ | $(7,683)$ | $(8,575)$ |
| Pretax profits | 39,267 | 46,255 | 48,258 | 60,153 | 72,090 | 85,248 | 97,159 |
| Tax | $(12,267)$ | $(14,517)$ | $(15,622)$ | $(19,543)$ | $(22,535)$ | $(26,892)$ | $(30,845)$ |
| Net profits | 27,000 | 31,738 | 32,636 | 40,610 | 49,555 | 58,356 | 66,314 |
| Earnings per share (Rs) | 3.6 | 4.2 | 4.3 | 5.4 | 6.5 | 7.6 | 8.7 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |  |
| Total equity | 104,371 | 120,577 | 137,351 | 140,644 | 169,448 | 201,001 | 242,299 |
| Deferred taxation liability | 4,729 | 5,451 | 8,672 | 7,850 | 7,850 | 7,850 | 7,850 |
| Total borrowings | 2,009 | 2,144 | 1,776 | 1,077 | 1,077 | 1,077 | 1,077 |
| Currrent liabilities | 38,576 | 44,323 | 47,036 | 80,482 | 64,261 | 65,480 | 68,296 |
| Total liabilities and equity | 149,684 | 172,495 | 194,835 | 230,053 | 242,636 | 275,408 | 319,522 |
| Cash | 9,002 | 5,703 | 10,310 | 11,263 | 15,865 | 34,435 | 60,115 |
| Current assets | 53,896 | 64,490 | 71,287 | 70,008 | 69,870 | 76,764 | 85,784 |
| Total fixed assets | 56,109 | 72,956 | 84,860 | 91,514 | 99,633 | 106,940 | 116,355 |
| Investments | 30,678 | 29,346 | 28,378 | 57,269 | 57,269 | 57,269 | 57,269 |
| Total assets | 149,684 | 172,495 | 194,834 | 230,053 | 242,636 | 275,408 | 319,522 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |
| Operating cash flow | 31,040 | 37,112 | 41,493 | 49,850 | 57,407 | 67,462 | 76,182 |
| Working capital | $(8,667)$ | $(6,634)$ | $(4,991)$ | 6,541 | 6,178 | $(3,710)$ | $(3,578)$ |
| Capital expenditure | $(15,702)$ | $(21,239)$ | $(17,407)$ | $(12,751)$ | $(15,000)$ | $(15,000)$ | $(18,000)$ |
| Free cash flow | 6,672 | 9,238 | 19,095 | 43,640 | 48,584 | 48,752 | 54,605 |
| Key ratios (\%) |  |  |  |  |  |  |  |
| Sales growth | 26.3 | 13.2 | 11.5 | 16.3 | 14.8 | 16.8 | 13.0 |
| EBITDA margin | 32.1 | 31.9 | 31.2 | 33.6 | 34.7 | 35.4 | 35.8 |
| EPS growth | 20.1 | 17.1 | 2.8 | 23.8 | 21.0 | 17.8 | 13.6 |

Source: Kotak Institutional Equities estimates

## ICICI Bank (IIIIIBC)

## Banks/Financial Institutions

Changing outlook; growth taking precedence; we upgrade to ADD. We expect loan growth to gather pace from 3Q onwards, with likely better margins on the back of improving funding mix (CASA at 44\%). A sharply reduced provisioning expense (on back of sharply lower slippages) will further add to profitability. Even in 2Q, margins improved as deposit costs were sustained while lower provisions supported earnings. With RoAs ranging at 1.4-1.6\%, RoEs will be on an improving trend, as balance sheet leverage improves expect RoEs of $15 \%$ on banking book. We upgrade to ADD with a TP of ₹1,230.

| Company data and valuation summary ICICI Bank |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 177-712 | EPS (Rs) | 36.1 | 45.0 | 58.0 |
| Market Cap. (Rs bn) |  |  | 1,296.6 | EPS growth (\%) | 6.9 | 24.6 | 29.0 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 32.2 | 25.9 | 20.0 |
| Promoters |  |  | 0.0 | NII (Rs bn) | 81.1 | 89.5 | 108.5 |
| Flls |  |  | 66.6 | Net profits (Rs bn) | 40.2 | 51.8 | 66.8 |
| MFs |  |  | 6.2 | BVPS | 448.5 | 479.7 | 517.4 |
| Price performance (\%) | 1M | 3M | 12M | P/B (X) | 2.6 | 2.4 | 2.2 |
| Absolute | 5.5 | 25.2 | 50.7 | ROE (\%) | 8.0 | 9.7 | 11.6 |
| Rel. to BSE-30 | 5.1 | 12.5 | 20.8 | Div. Yield (\%) | 1.0 | 1.2 | 1.5 |

Loan growth now in line with the industry; funding mix has improved considerably; upgrade to ADD

The outlook on loan growth, margins and asset quality has clearly turned positive for ICICI Bank and we see this driving profitability for ICICI Bank and medium-term stock performance. After about 8 quarters, we see retail loans growing sequentially as disbursements continue to improve while outlook on domestic loans continues to remain positive. Further, reasonably strong funding mix (CASA at $44 \%$, avg. CASA at $39 \%$ in 2 Q ) has resulted in a positive bias for NIMs. Our target price at ₹1,230, values the bank at 2.3XFY2012E core bank book and 16XFY2012E core earnings.

Loan book grows by 2\% qoq (standalone); 5\% including BoR
Loans grew by $2 \%$ (adjusted for BOR) sequentially, in line with the industry to ₹ 1.87 tn as of September 2010. Including BoR, growth was at 5\% qoq (2\% yoy) to ₹1.94 tn. Incremental growth was mainly driven by corporate/SME segment (positive impact from BoR). Retail loans have finally started growing, up $2 \%$ qoq, after a continuous decline over last 8 quarters, mainly driven by mortgages. Retail disbursements have been consistently improving-₹ 78 bn in 2QFY11 compared to ₹55 bn in 1QFY11. We expect the pace in retail growth to pick up further in coming quarters, while the near-term growth is likely to be driven by corporate sector. We expect loan book to grow by 17\% in FY2011E and 20\% in FY2012E.

## Margins improve 10 bps qoq to $2.6 \%$

Margins improved by 10 bps qoq to $2.6 \%$, as higher investment yields more than offset the increase in funding costs (KS calc.). Management highlighted that the improvement was led by reset in floating papers and rise in interest rates. Lending yields was flat qoq at about 8.3\% as environment continues to remain competitive coupled with a continued shift towards secured assets. Overall, the international book (which is $25 \%$ of loans) has a margin of 80 bps (up from 50 bps in previous quarter), while the domestic book has a margin of about 3.0\%.

OCTOBER 29, 2010
RESULT, CHANGE IN RECO.
Coverage view: Attractive
Price (Rs): 1,163
Target price (Rs): 1,230
BSE-30: 20,032

## QUICK NUMBERS

- NIMs improve 10 bps to 2.6\%
- Loan growth at 5\% qoq (including BoR)
- Upgrade to ADD. Revise TP to ₹ 1,230

Manish Karwa
manish.karwa@kotak.com Mumbai: +91-22-6634-1350

M B Mahesh
mb.mahesh@kotak.com Mumbai: +91-22-6634-1231

Nischint Chawathe
nischint.chawathe@kotak.com
Mumbai: +91-22-6634-1545

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100


Source: Company

CASA ratio increased further to 44\%; branch addition led by merger
Deposits grew by $13 \%$ yoy ( $11 \%$ qoq) to ₹2.2 tn aided somewhat by the merger. Unadjusted for the merger, deposits grew by 6\% yoy (4\% qoq). CASA ratio for the quarter improved to $44 \%$ from $42 \%$ in June 2010. CASA deposits grew healthily, a commendable improvement over the past few quarters; by $27 \%$ yoy ( $9 \%$ qoq) led by strong growth in current deposits. At the time of merger, Bank of Rajasthan had a CASA ratio of $35 \%$. Post merger, ICICI Bank has increased its branch network to 2,500 (compared to 2,016 in June 2010) with a 3 -year target of 4,000 branches. We maintain a favourable outlook on the bank's CASA ratio as productivity improves of not only for BoR branches but also those opened in the past three years (700 branches since FY2008).

Fee growth of $15 \%$ impressive led by corporate and international business
Overall fee growth was impressive at 15\% yoy, a sharp improvement from 7\% yoy reported in 1QFY11. The management highlighted that retail fees have stabilized while the growth for the quarter was driven by higher contribution from corporate and international business. Non interest income declined 13\% yoy mainly due to treasury loss of ₹ 1.4 bn (related to investment depreciation provisions and MTM on security receipts). A more sustainable trend should be visible given that balance sheet growth trends are emerging very strongly.

Asset quality stable despite the merger; coverage increases to 69\%
The quarter saw ICICI Bank almost meeting the regulatory target of 70\% provisioning coverage - this should help lower provisioning charges and aid earnings going forward. The bank made provisions of ₹ 6.4 bn largely towards NPLs and, consequently, net NPLs declined to ₹32 bn (net NPA down to $1.6 \%$ from $1.9 \%$ qoq). Provisions will broadly track net slippages and given the subdued business growth in recent years, we see this declining steadily over the next few quarters. We are building loan loss provisions at 1.3\% for FY2011 and $0.9 \%$ for FY2012.

Reported gross NPLs were up by 3\% qoq, with the bulk of the increase coming from the merger with Bank of Rajasthan. Increase in gross retail NPLs shows that the bulk of NPL has come from the retail book (probably of Bank of Rajasthan). Restructured assets declined ₹26 bn ( $1.3 \%$ of loans), on back of up-gradations of few corporate loans compared to ₹ 37 bn (2\% of loans).

NPLs likely to fall due to lower slippages and high provisions
Net NPLs, March fiscal year-ends (\%)


Source: Kotak Institutional Equities

## Cost-income at 42\%; employee expenses on the rise

Cost-income ratio increased 200 bps to $42 \%$ (unadjusted for treasury income was at 40\%) but the bank is witnessing higher salary expenses as it continues to hire fresh talent and account for the employees from BoR. While salary expenses increased by $39 \%$ yoy, other opex declined by $3 \%$ yoy. Opex to assets at $1.6 \%$ in 2 Q is one of the best in the industry. We however expect costs to grow by about $20 \%$ over next couple of years on the back of higher business activity and rising wage levels.

ICICI Pru Life: Margins maintained; renewal premiums decline 6\% yoy
ICICI Pru Life's APE grew by $11 \%$ yoy to ₹ 13 bn in 2QFY11. Reported NBAP margin remained stable at 19\%, resulting in a 9\% yoy growth in NBAP to ₹ 2.5 bn. However, renewal premiums fell by $6 \%$ yoy, reflecting higher surrenders/lapsation. ICICI Pru Life reported a marginal profit of ₹ 0.2 bn (excluding surplus of $₹ 2.5$ bn in non participatory policyholder's funds).

Consolidated profits up $21 \%$ yoy
Consolidated net profits reported a strong growth of $22 \%$ to ₹ 14 bn supported by profits contribution from life insurance business and higher profits from general insurance business, home finance and ventures. In International subsidiaries-UK has seen a marginal increase in total assets while Canada continues to decline. RoEs, however, in international subsidiaries, remain below par.

```
Improvement in contribution from subsidiaries
Consolidated profit for ICICI Bank, March fiscal year-ends, (Rs mn)
```

|  | 2QFY10 | 2QFY11 yoy growth | 1QFY11 qoq growth |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| ICICI Bank PAT | 10,401 | 12,363 | 18.9 | 10,260 | 20.5 |
| Subsidiaries (profits) | 1,049 | 1,587 | 51.4 | 650 | 144.1 |
| AMC | 480 | 140 | $(70.8)$ | 320 | $(56.3)$ |
| ICICI Securities | 380 | 290 | $(23.7)$ | 250 | 16.0 |
| ICICI Ventures | 140 | 220 | 57.1 | 110 | 100.0 |
| ICICI Prudential | $690)$ | 150 | $(121.7)$ | $(1,160)$ | $(112.9)$ |
| ICICI Lombard | 510 | 1,040 | 103.9 | 330 | 215.2 |
| ICICI Home | 280 | 540 | 92.9 | 570 | $(5.3)$ |
| ICICI UK | 592 | 378 | $(36.2)$ | 423 | $(10.6)$ |
| ICICI Canada | 662 | 331 | $(50.0)$ | 293 | 13.3 |
| Consolidated PAT | $\mathbf{1 1 , 4 5 0}$ | $\mathbf{1 3 , 9 5 0}$ | $\mathbf{2 1 . 8}$ | $\mathbf{1 0 , 9 1 0}$ | $\mathbf{2 7 . 9}$ |

[^6]BOR merger completed; deal becomes further expensive post certain write-offs
ICICI Bank reported the merged numbers with Bank of Rajasthan for 2QFY11 and has taken few charges through the reserves. Adjusting for these charges, the BoR acquisition has turned even more expensive.

BoR had a networth of ₹9.4 bn as of FY2010. However, at the time of merger as of August 2012, the networth was ₹3.6 bn, as the management charged ₹5.8 bn for increasing provision coverage to $70 \%$, employee benefits and deferred tax reversal. Post merger, the bank has taken an additional charge of ₹2.7 bn on ICICI Bank's networth to realign staff costs and MTM provisions on HTM portfolio of BoR's investment book.

| Acquisition of Bank of Rajasthan remains expensive |  |  |
| :--- | :---: | :--- |
| Movement of networth of BoR post adjustments made pre merger |  |  |
|  | Rs. bn |  |
| Reported networth in FY2010 | 9.4 |  |
| Adjustment | 5.8 |  |
| Networth as of August 12, 2010 | 3.6 |  |
| Other adjustments (post merger) | 2.7 |  |
| Post adjusted networth of BoR | 0.9 |  |
|  | 30.2 | Realignment for employee benefits, 70\% coverage and deferred tax reversal time of share swap (No of shares issued x stock price as of Aug 12th) |
| Intital purchase price | 463.0 |  |
| Branches acquired | 65.2 |  |
| Price / branch (Rs mn) | 35.2 |  |
| Price / Networth (x) |  |  |

Source: Company, Kotak Institutional Equities

Bank of Rajasthan sees decline in business at the time of merger
We note that Bank of Rajasthan has seen decline in business and further increase in asset quality on the date of merger from last published results. Loans have declined $23 \%$ while gross NPLs have increased by $40 \%$ since March 2010. However, deposits decline was slow, probably indicating better confidence on the new franchise.

Key business data of Bank of Rajasthan

|  | FY2010 |  |  | ICICI Bank | \% of ICICI |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 12-Aug-10 | \% change | 1QFY11 | Bank |  |  |
| Loans | 85 | 65 | $(23.1)$ | 1,844 | 3.5 |
| Deposits | 151 | 135 | $(10.5)$ | 2,009 | 6.7 |
| - CASA | 49 | 47 | $(5.2)$ | 846 | 5.5 |
| Balance sheet | 173 | 156 | $(10.0)$ | 3,597 | 4.3 |
| Gross NPL | 3 | 4 | 39.9 | 100 | 4.1 |
| Net NPL | 1 | 1 | $(19.9)$ | 35 | 3.0 |
| Provision coverage | 55 | 74 |  | 65 |  |

Source: Kotak Institutional Equities

ICICI Bank quarterly results and key balance sheet items
March fiscal year-ends, 2QFY10-2QFY11 (Rs mn)

|  |  | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 | \% change | 2QFY11E | Actual Vs KS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY10 |  |  |  |  |  |  |  |
| Interest income | 66,569 | 60,896 | 58,270 | 58,125 | 63,091 | (5) | 59,779 | 6 |
| Interest on advances | 44,930 | 39,764 | 38,168 | 37,785 | 39,492 | (12) | 39,487 | 0 |
| Interest on investments | 16,280 | 16,913 | 15,709 | 16,586 | 19,161 | 18 | 17,163 | 12 |
| Balance with RBI | 5,359 | 4,219 | 4,393 | 3,755 | 4,438 | (17) | 3,129 | 42 |
| Interest expenses | 46,209 | 40,315 | 37,920 | 38,215 | 41,047 | (11) | 38,924 | 5 |
| Net interest income | 20,361 | 20,581 | 20,349 | 19,911 | 22,044 | 8 | 20,855 | 6 |
| Non-interest income | 18,238 | 16,731 | 18,908 | 16,805 | 15,779 | (13) | 17,852 | (12) |
| Commission and fees | 13,870 | 14,220 | 15,210 | 14,130 | 15,900 | 15 | 15,396 | 3 |
| Investment income | 2,970 | (260) | 1,960 | 1,040 | $(1,440)$ | (148) | 891 | (262) |
| Other income | 1,398 | 2,771 | 1,738 | 1,635 | 1,319 | (6) | 1,566 | (16) |
| Total income | 38,599 | 37,312 | 39,258 | 36,716 | 37,823 | (2) | 38,708 | (2) |
| Total income excluding treasury | 35,629 | 37,572 | 37,298 | 35,676 | 39,263 | 10 | 37,817 | 4 |
| Operating expenses | 14,245 | 13,624 | 15,269 | 14,835 | 15,704 | 10 | 14,812 | 6 |
| Salary | 4,496 | 4,270 | 5,827 | 5,756 | 6,243 | 39 | 5,709 | 9 |
| Other costs | 9,541 | 9,041 | 8,984 | 8,721 | 9,106 | (5) | 8,873 | 3 |
| DMA cost | 209 | 313 | 458 | 358 | 355 | 70 | 230 | 54 |
| Preprovision profit | 24,353 | 23,688 | 23,989 | 21,881 | 22,119 | (9) | 23,895 | (7) |
| Provisions | 10,713 | 10,022 | 9,898 | 7,978 | 6,411 | (40) | 6,542 | (2) |
| Loan loss provisions | 10,000 | 10,000 | 9,898 | 7,978 | 6,411 | (36) | 6,542 | (2) |
| Profit before tax | 13,640 | 13,667 | 14,091 | 13,903 | 15,708 | 15 | 17,353 | (9) |
| Tax | 3,239 | 2,656 | 4,036 | 3,643 | 3,345 | 3 | 4,859 | (31) |
| Profit after tax | 10,401 | 11,011 | 10,056 | 10,260 | 12,363 | 19 | 12,494 | (1) |
| Effective tax rate(\%) | 24 | 19 | 29 | 26 | 21 |  |  |  |
| PBT-invt inc+dep | 10,670 | 13,927 | 17,970 | 12,863 | 17,148 | 61 | 16,462 | 4 |
| PBT-Invt income+NPL provisions | 20,670 | 23,927 | 28,355 | 20,841 | 23,559 | 14 | 23,004 | 2 |
|  |  |  |  |  |  |  |  |  |
| Key balance sheet items (Rs bn) |  |  |  |  |  |  |  |  |
| Deposits | 1,970 | 1,977 | 2,020 | 2,009 | 2,231 | 13 |  |  |
| Savings | 493 | 510 | 532 | 565 | 632 | 28 |  |  |
| Current | 236 | 272 | 310 | 281 | 349 | 48 |  |  |
| CASA ratio (\%) | 37 | 40 | 42 | 42 | 44 |  |  |  |
| Customer assets | 2,081 | 2,016 | 2,086 | 2,169 | 1,970 | (5) |  |  |
| Retail loans | 859 | 807 | 790 | 763 | 781 | (9) |  |  |
| Retail loans to Customer assets (\%) | 41 | 40 | 38 | 35 | 40 | (4) |  |  |
| Housing loans | 490 | 484 | 474 | 473 | 508 | 4 |  |  |
| Auto loans | 94 | 81 | 79 | 76 | 70 | (26) |  |  |
| Two wheelers | 9 | 8 | 8 | 8 | 16 | 82 |  |  |
| Personal loans | 60 | 56 | 47 | 38 | 31 | (48) |  |  |
| Credit cards | 58 | 48 | 40 | 38 | 31 | (47) |  |  |
| Commercial vehicles | 120 | 113 | 126 | 114 | 117 | (3) |  |  |
| Corporate and International | 1,050 | 986 | 1,022 | 1,081 | 1,161 | 11 |  |  |
| International lending | 515 | 466 | 453 | 479 | 486 | (6) |  |  |
| Rural (incl agri) | 115 | 125 | 181 | 166 | 136 | 19 |  |  |

Source: Company, Kotak Institutional Equities estimates

ICICI Bank --key analytical parameters
March fiscal year-ends, 2QFY10-2QFY11


Source: Company, Kotak Institutional Equities estimates

ICICI Bank balance sheet snapshot and key details of ICICI Prudential March fiscal year-ends, 2QFY10-2QFY11

|  | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| Balance sheet snapshot (Rs bn) |  |  |  |  |  |
| Cash, balances with banks, SLR | 1,071 | 1,058 | 1,073 | 1,004 | 1,045 |
| Cash advances | 293 | 306 | 389 | 304 | 348 |
| SLR Investments | 778 | 753 | 684 | 700 | 697 |
| Advances | 1,909 | 1,793 | 1,812 | 1,844 | 1,942 |
| Retail | 859 | 807 | 790 | 763 | 781 |
| Housing loans | 490 | 484 | 474 | 473 | 508 |
| Other assets | 263 | 230 | 224 | 173 | 247 |
| Total assets | $\mathbf{3 , 6 6 4}$ | $\mathbf{3 , 5 6 2}$ | $\mathbf{3 , 6 3 4}$ | $\mathbf{3 , 5 9 7}$ | $\mathbf{3 , 9 0 0}$ |
|  |  |  |  |  |  |
| Networth | 513 | 522 | 513 | 528 | 540 |
| Equity capital | 11 | 11 | 11 | 11 | 12 |
| Reserves and surplus | 501 | 511 | 502 | 517 | 528 |
| Preference capital | 4 | 4 | 4 | 4 | 4 |
| Deposits | 1,978 | 1,977 | 2,020 | 2,009 | 2,231 |
| Total borrowings | 998 | 915 | 943 | 950 | 970 |
| Other liabilities | 172 | 145 | 155 | 153 | 159 |
| Total liabilities | $\mathbf{3 , 6 6 4}$ | $\mathbf{3 , 5 6 2}$ | $\mathbf{3 , 6 3 4}$ | $\mathbf{3 , 6 4 3}$ | $\mathbf{3 , 9 0 3}$ |
|  |  |  |  |  |  |
| ICICI Pru Life | 2,330 | 2,820 | 3,820 | 2,250 | 2,540 |
| ICICI Pru Life NBAP (Rs mn) | 19 | 19 | 19 | 19 | 19 |
| NBAP margin | 501 | 536 | 573 | 595 | 655 |
| AUMs (Rs bn) |  |  |  |  |  |

Source: Company, Kotak Institutional Equities estimates

Retail loans have been running off sharply since the past few quarters
March fiscal year-ends, 2QFY09-2QFY11 (Rs bn)

|  | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Retail Loans | 1,210 | 1,145 | 1,062 | 960 | 859 | 807 | 790 | 763 | 781 |
| qoq change (\%) | $(8)$ | $(5)$ | $(7)$ | $(10)$ | $(11)$ | $(6)$ | $(2)$ | $(3)$ | 2 |
|  |  |  |  |  |  |  |  |  |  |
| Secured Loans | 972 | 927 | 881 | 794 | 713 | 686 | 687 | 671 |  |
| Unsecured Loans | 238 | 218 | 181 | 166 | 146 | 121 | 103 | 92 | 70 |
| Retail \% of total loans | 55 | 54 | 49 | 48 | 45 | 45 | 44 | 41 | 40 |

Source: Company

International portfolio still constitutes a large proportion of the loan book
Movement in non-retail and international loan book, March fiscal year-ends, 2QFY09-2QFY11 (Rs bn)

|  | 2QFY09 | 3QFY09 | 4QFYO9 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Non retail loans | 1,010 | 980 | 1,121 | 1,021 | 1,050 | 986 | 1,022 | 1,081 | 1,161 |
| of which International | 577 | 553 | 546 | 515 | 515 | 466 | 453 | 479 | 486 |
| International \% of total parent <br> loans | 26 | 26 | 25 | 26 | 27 | 26 | 25 | 26 | 25 |

[^7]ICICI Bank-- change in estimates
March fiscal year-ends, 2011-2013E (Rs mn)

|  | Old estimates |  |  | New estimates |  |  | \% change in estimates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E | 2011E | 2012E | 2011E |
| Net interest income | 89,299 | 104,736 | 122,797 | 89,517 | 108,485 | 131,144 | 0.2 | 3.6 | 6.8 |
| Spread | 2.2 | 2.3 | 2.3 | 2.2 | 2.4 | 2.5 |  |  |  |
| NIM (\%) | 2.6 | 2.8 | 2.8 | 2.6 | 2.9 | 2.9 |  |  |  |
| Customer assets (Rs bn) | 2,466 | 2,842 | 3,313 | 2,466 | 2,887 | 3,413 | 0.0 | 1.6 | 3.0 |
| Loan loss provisions | 26,559 | 23,105 | 27,340 | 25,575 | 20,996 | 21,045 | (3.7) | (9.1) | (23.0) |
| Other income | 76,656 | 88,372 | 102,933 | 73,890 | 86,596 | 101,805 | (3.6) | (2.0) | (1.1) |
| Fee income | 55,192 | 64,232 | 74,764 | 54,926 | 63,957 | 74,484 | (0.5) | (0.4) | (0.4) |
| Treasury income | 5,500 | 6,000 | 7,000 | 3,000 | 4,500 | 6,000 | (45.5) | (25.0) | (14.3) |
| Operating expenses | 69,354 | 81,344 | 94,793 | 69,736 | 83,835 | 100,674 | 0.6 | 3.1 | 6.2 |
| Employee expenses | 23,046 | 28,382 | 34,554 | 24,344 | 30,668 | 38,620 | 5.6 | 8.1 | 11.8 |
| PBT | 70,042 | 88,659 | 103,597 | 68,096 | 90,250 | 111,229 | (2.8) | 1.8 | 7.4 |
| Tax | 19,612 | 24,825 | 29,007 | 16,343 | 23,465 | 31,144 | (16.7) | (5.5) | 7.4 |
| Net profit | 50,431 | 63,834 | 74,590 | 51,753 | 66,785 | 80,085 | 2.6 | 4.6 | 7.4 |
| PBT-treasury+provisions | 91,101 | 105,764 | 123,937 | 90,671 | 106,746 | 126,274 | (0.5) | 0.9 | 1.9 |

Source: Company, Kotak Institutional Equities estimates

ICICI Bank SOTP (FY2012) valuation

## ICICI Share (\%) FY2012 Valuation methodoly adopted

| Value of ICICI standalone | $\mathbf{1 0 0}$ | $\mathbf{9 0 9}$ Based on Residual growth model |
| :--- | :---: | :---: |
| Subsidiaries | $\mathbf{9 4}$ | $\mathbf{1 8 4}$ |
| ICICI Financial Services | $74^{*}$ | 147 15X NBAP, margin assumed is 13\% |
| ICICI Prudential Life | $74^{*}$ | $211.5 \times$ FY2012 PBR |
| General Insurance | $51^{*}$ | $163 \%$ of AUMs |
| Mutual Fund | 100 | $2112 \times$ FY2012 PER |
| Other subsidiaries/associates | 100 | $21 \times$ FY2012 PBR |
| ICICI Securities Ltd | 100 | $211.5 \times$ FY2012 PBR |
| ICICI Securities Primary Dealer | 100 | 31 1XFY2012 PBR |
| ICICI Homes Ltd | 100 | $441 \times F Y 2012$ PBR |
| ICICI Bank UK | 100 | $1310 \%$ of AUM of US $\$ 2$ bn |
| ICICI Bank Canada | $\mathbf{3 1 6}$ |  |
| Venture capital/MF | $\mathbf{1 , 2 2 5}$ |  |
| Value of subsidiaries |  |  |

Source: Company, Kotak Institutional Equities estimates

ICICI Bank --forecasts and valuation
March fiscal year-ends, 2008-2013E

|  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | PAT | EPS | P/E | BVPS | P/B | RoE | Core RoE | P/E <br> (standalone) | BVPS <br> (standalone) | P/B <br> (standalone) |
|  | (Rs bn) | (Rs) | $\mathbf{( X )}$ | $\mathbf{( R s )}$ | $\mathbf{( X )}$ | $\mathbf{( \% )}$ | $\mathbf{( \% )}$ | $\mathbf{( X )}$ | $\mathbf{( R )}$ |  |
| 2008 | 41.6 | 39.9 | 29.1 | 418 | 2.8 | 11.7 | 10.2 | 29.4 | 341 | 2.5 |
| 2009 | 37.6 | 33.8 | 34.5 | 445 | 2.6 | 7.8 | 9.2 | 27.5 | 331 | 2.6 |
| 2010 | 40.2 | 36.1 | 32.2 | 463 | 2.5 | 8.0 | 9.7 | 25.8 | 348 | 2.4 |
| 2011 E | 51.8 | 45.0 | 25.9 | 480 | 2.4 | 9.7 | 11.6 | 20.4 | 368 | 2.3 |
| 2012 E | 66.8 | 58.0 | 20.0 | 517 | 2.2 | 11.6 | 14.0 | 15.6 | 406 | 2.1 |
| 2013 E | 80.1 | 69.6 | 16.7 | 563 | 2.1 | 12.9 | 15.2 | 13.0 | 451 | 1.9 |

[^8]ICICI Bank, growth rates, key ratios and Du Pont analysis
March fiscal year-ends, 2008-2013E

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth rates (\%) |  |  |  |  |  |  |
| Net loan growth | 15.2 | (3.2) | (17.0) | 17.1 | 19.8 | 20.7 |
| Customer assets growth | 17.6 | (2.9) | (10.4) | 14.4 | 17.0 | 18.2 |
| Corporate loans | 30.4 | (4.3) | (9.3) | 12.4 | 19.4 | 20.1 |
| Total retail loans | 3.2 | (2.2) | (24.6) | 22.7 | 20.3 | 21.3 |
| Deposits growth | 6.0 | (10.7) | (7.5) | 12.0 | 21.5 | 20.3 |
| Borrowings growth | 19.1 | 5.9 | 2.1 | 2.0 | 4.7 | 11.3 |
| Net interest income | 10.1 | 14.5 | (3.0) | 10.3 | 21.2 | 20.9 |
| Loan loss provisions | 25.1 | 38.8 | 16.3 | (41.4) | (17.9) | 0.2 |
| Non-interest income | 29.3 | (13.7) | (1.7) | (1.2) | 17.2 | 17.6 |
| Net fee income | 29.4 | 0.4 | (14.1) | 13.7 | 16.4 | 16.5 |
| Net capital gains | 62.5 | (29.0) | (43.1) | (59.0) | 50.0 | 33.3 |
| Total income | 19.8 | (0.9) | (2.4) | 4.8 | 19.4 | 19.4 |
| Operating expenses | 21.9 | (13.6) | (16.8) | 19.0 | 20.2 | 20.1 |
| Employee expenses | 28.6 | (5.2) | (2.3) | 26.4 | 26.0 | 25.9 |
| DMA | 1.2 | (65.7) | (76.3) | 21.9 | 33.7 | 33.0 |
| Asset management measures (\%) |  |  |  |  |  |  |
| Yield on average earning assets | 9.0 | 8.9 | 7.8 | 7.6 | 8.1 | 8.4 |
| Interest on advances | 10.7 | 10.0 | 8.7 | 8.3 | 8.9 | 9.2 |
| Interest on investments | 7.8 | 7.6 | 6.4 | 7.0 | 7.1 | 7.4 |
| Average cost of funds | 7.3 | 7.0 | 5.7 | 5.4 | 5.7 | 5.9 |
| Interest on deposits | 7.2 | 6.8 | 5.5 | 4.7 | 5.0 | 5.3 |
| Other interest | 7.7 | 7.5 | 6.3 | 6.8 | 7.3 | 7.4 |
| Difference | 1.7 | 1.8 | 2.0 | 2.2 | 2.4 | 2.5 |
| Net interest income/earning assets | 2.1 | 2.4 | 2.4 | 2.6 | 2.9 | 2.9 |
| New provisions/average net loans | 1.3 | 1.7 | 2.2 | 1.3 | 0.9 | 0.8 |
| Loans-to-deposit ratio | 67.5 | 69.7 | 60.6 | 65.3 | 67.2 | 68.8 |
| Share of deposits |  |  |  |  |  |  |
| Current | 10.1 | 9.9 | 15.3 | 16.9 | 17.8 | 16.8 |
| Fixed | 73.9 | 71.3 | 58.3 | 52.4 | 49.9 | 52.7 |
| Savings | 16.0 | 18.8 | 26.3 | 30.7 | 32.3 | 30.5 |
| Tax rate | 17.8 | 26.6 | 24.7 | 24.0 | 26.0 | 28.0 |
| Dividend payout ratio | 29.5 | 32.6 | 33.2 | 30.0 | 30.0 | 30.0 |
| ROA decomposition - \% of average assets |  |  |  |  |  |  |
| Net interest income | 2.0 | 2.1 | 2.2 | 2.4 | 2.6 | 2.7 |
| Loan loss provisions | 0.7 | 1.0 | 1.2 | 0.7 | 0.5 | 0.4 |
| Net other income | 2.4 | 2.0 | 2.0 | 2.0 | 2.0 | 2.1 |
| Operating expenses | 2.2 | 1.8 | 1.6 | 1.8 | 2.0 | 2.1 |
| Invt. Depreciation | - | - | (-) | - | - | - |
| (1- tax rate) | 82.2 | 73.4 | 75.3 | 76.0 | 74.0 | 72.0 |
| ROA | 1.1 | 1.0 | 1.1 | 1.4 | 1.6 | 1.6 |
| Average assets/average equity | 10.5 | 8.1 | 7.3 | 7.1 | 7.4 | 7.9 |
| ROE | 11.7 | 7.8 | 8.0 | 9.7 | 11.6 | 12.9 |

Source: Company, Kotak Institutional Equities estimates

ICICI Bank income statement and balance sheet
March fiscal year-ends, 2008-2013E

|  | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total interest income | 307,883 | 310,925 | 257,069 | 257,184 | 307,876 | 373,242 |
| Interest on advances | 226,010 | 223,238 | 173,727 | 163,544 | 209,039 | 257,424 |
| Interest on investments | 74,660 | 74,031 | 64,663 | 76,816 | 83,017 | 98,134 |
| Total interest expense | 234,842 | 227,259 | 175,926 | 167,667 | 199,391 | 242,098 |
| Deposits from customers | 171,102 | 157,852 | 115,135 | 100,817 | 125,693 | 161,608 |
| Net interest income | 73,041 | 83,666 | 81,144 | 89,517 | 108,485 | 131,144 |
| Loan loss provisions | 27,010 | 37,500 | 43,622 | 25,575 | 20,996 | 21,045 |
| Net interest income (after prov.) | 46,031 | 46,166 | 37,522 | 63,941 | 87,489 | 110,099 |
| Other income | 88,108 | 76,037 | 74,777 | 73,890 | 86,596 | 101,805 |
| Net fee income | 56,053 | 56,259 | 48,308 | 54,926 | 63,957 | 74,484 |
| Net capital gains | 18,121 | 12,864 | 7,316 | 3,000 | 4,500 | 6,000 |
| Miscellaneous income | 656 | 3,306 | 3,054 | 3,054 | 3,054 | 3,664 |
| Operating expenses | 81,542 | 70,451 | 58,598 | 69,736 | 83,835 | 100,674 |
| Employee expense | 20,789 | 19,717 | 19,258 | 24,344 | 30,668 | 38,620 |
| DMA | 15,427 | 5,289 | 1,255 | 1,529 | 2,045 | 2,720 |
| Pretax income | 50,561 | 51,170 | 53,453 | 68,096 | 90,250 | 111,229 |
| Tax provisions | 8,984 | 13,588 | 13,203 | 16,343 | 23,465 | 31,144 |
| Net Profit | 41,577 | 37,581 | 40,250 | 51,753 | 66,785 | 80,085 |
| \% growth | 33.7 | (9.6) | 7.1 | 28.6 | 29.0 | 19.9 |
| PBT+provision-treasury gains | 61,485 | 76,388 | 90,005 | 90,671 | 106,746 | 126,274 |
| \% growth | 32.4 | 24.2 | 17.8 | 0.7 | 17.7 | 18.3 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Cash and bank balance | 380,411 | 299,666 | 388,737 | 312,266 | 346,897 | 389,928 |
| Cash | 28,478 | 28,557 | 33,410 | 37,424 | 45,455 | 54,693 |
| Balance with RBI | 265,297 | 146,806 | 241,733 | 161,247 | 187,848 | 221,641 |
| Balance with banks | 12,049 | 44,016 | 45,742 | 45,742 | 45,742 | 45,742 |
| Outside India | 74,587 | 80,286 | 67,852 | 67,852 | 67,852 | 67,852 |
| Net value of investments | 1,114,543 | 1,030,583 | 1,208,928 | 1,231,032 | 1,355,841 | 1,516,162 |
| Investments in India | 1,051,164 | 934,784 | 1,117,553 | 1,138,834 | 1,262,410 | 1,420,880 |
| Govt. and other securities | 753,777 | 633,775 | 683,991 | 705,318 | 828,893 | 987,363 |
| Shares | 29,201 | 17,031 | 27,557 | 27,557 | 27,557 | 27,557 |
| Subsidiaries | 46,383 | 61,195 | 62,227 | 62,227 | 62,227 | 62,227 |
| Debentures and bonds | 18,872 | 26,001 | 36,354 | 36,354 | 36,354 | 36,354 |
| Net loans and advances | 2,256,161 | 2,183,108 | 1,812,056 | 2,122,618 | 2,543,089 | 3,068,868 |
| Corporate loans | 1,129,531 | 1,080,908 | 980,866 | 1,102,511 | 1,316,399 | 1,580,836 |
| Total retail loans | 1,126,630 | 1,102,200 | 831,190 | 1,020,107 | 1,226,690 | 1,488,032 |
| Fixed assets | 41,089 | 38,016 | 32,127 | 58,310 | 60,149 | 65,578 |
| Net leased assets | 7,971 | 4,623 | 3,534 | 4,895 | 4,161 | 3,537 |
| Net owned assets | 33,118 | 33,393 | 28,593 | 53,415 | 55,988 | 62,041 |
| Other assets | 205,746 | 241,636 | 192,149 | 211,364 | 211,364 | 211,364 |
| Total assets | 3,997,951 | 3,793,010 | 3,633,997 | 3,935,590 | 4,517,341 | 5,251,901 |
|  |  |  |  |  |  |  |
| Deposits | 2,444,311 | 2,183,478 | 2,020,166 | 2,262,883 | 2,748,456 | 3,307,061 |
| Borrowings and bills payable | 896,494 | 949,806 | 969,705 | 989,132 | 1,035,566 | 1,152,826 |
| Preference capital | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Other liabilities | 192,444 | 164,395 | 127,943 | 127,943 | 134,340 | 141,057 |
| Total liabilities | 3,533,249 | 3,297,679 | 3,117,813 | 3,383,457 | 3,921,862 | 4,604,444 |
| Paid-up capital | 11,127 | 11,133 | 11,149 | 11,509 | 11,509 | 11,509 |
| Reserves \& surplus | 453,575 | 484,197 | 505,035 | 540,624 | 583,970 | 635,947 |
| Total shareholders' equity | 464,702 | 495,330 | 516,184 | 552,133 | 595,478 | 647,456 |

Source: Company, Kotak Institutional Equities estimates

Positive results; however, highlight concerns on margins, competition. BHEL reported strong results (revenues up $25.7 \%$, margin expansion of 70 bps ) ahead of estimates. But margins are likely to remain under pressure given recent commodity price rise (even in 2Q contribution margins contracted by 230 bps ). Other concerns relate to likely preference of Chinese vendors by large utilities, and increased competition in NTPC's boiler tender. Backlog remains strong at over Rs1 tn. Reiterate REDUCE.

Company data and valuation summary
Bharat Heavy Electricals

| Stock data |  |  |
| :--- | ---: | ---: |
| 52-week range (Rs) (high,low) | $2,695-2,103$ |  |
| Market Cap. (Rs bn) | $1,197.1$ |  |
| Shareholding pattern (\%) |  |  |
| Promoters | 67.7 |  |
| FIls |  | 14.9 |
| MFs |  | 6.7 |
| Price performance (\%) | 1 M | 3 M |
| Absolute | $\mathbf{1 2 M}$ |  |
| Rel. to BSE-30 | $(1.3)$ | $(0.7)$ |


| Forecasts/Valuations | 2010 | 2011 E | 2012 E |
| :--- | ---: | ---: | ---: |
| EPS (Rs) | 87.9 | 115.5 | 138.6 |
| EPS growth (\%) | 37.7 | 31.4 | 20.0 |
| P/E (X) | 27.8 | 21.2 | 17.6 |
| Sales (Rs bn) | 328.6 | 402.4 | 483.5 |
| Net profits (Rs bn) | 43.0 | 56.5 | 67.8 |
| EBITDA (Rs bn) | 54.3 | 75.0 | 91.7 |
| EV/EBITDA (X) | 20.3 | 14.7 | 11.8 |
| ROE (\%) | 29.8 | 31.3 | 29.9 |
| Div. Yield (\%) | 0.8 | 1.0 | 1.2 |

Strong results; management confident of near-term growth; margins likely to be under pressure
BHEL reported a strong revenue growth of $25.7 \%$ yoy to Rs83.3, slightly ahead of our estimates (by $4 \%$ ). EBITDA margin at $17.7 \%$, up 70 bps yoy, were also ahead of our estimate of $17 \%$. The slightly higher-than-expected revenues as well as EBITDA led to a net PAT of Rs11.4 bn in 2QFY11, up $33 \%$ yoy and about $11 \%$ ahead of our estimate of Rs 10.3 bn . The margins were likely supported by one-off gains in other expenses, while contribution margin has in fact declined by 230 bps yoy. We believe that margins are likely to come under pressure in the near led by higher commodity prices. The management is confident of near-term revenue growth on the back of execution of the existing large backlog - cites a target of Rs500 bn revenues for FY2012E.

Concerns on larger customers preferring Chinese vendors, increased competition in bulk tender
We highlight several concerns related to (1) larger customers (Adani, Sterlite, RPower) have been displaying preference towards Chinese vendors while smaller utilities like DB Power and Visa power are displaying preference towards BHEL, (2) boiler tender may be a negative catalyst in the near term as two out of four bidders may get eliminated, increasing competition, and (3) some order might have been booked which may not be financially closed (India Bulls-Phase II).

Other highlights: Strong backlog and inflows, exploring options to expand industrials
Other highlights include (1) BHEL reported a strong 1HFY11-end order backlog of Rs 1,540 bn and inflows of Rs147 bn in 2QFY10; NTPC bulk tender and JVs with state utilities likely to drive inflows - excluding JV orders private sector dominate inflows, (2) Exploring various options in transportation and T\&D to expand scope and scale of industrials and exports segments, (3) has incurred capex of Rs5.3 bn so far - on track for full-year capex expectation of about Rs 15-16 bn.

Retain REDUCE as inflows peak; competitors gain foothold; other segments likely remain small
We have revised our earnings estimates to Rs115.5 and Rs138.6 from Rs114.3 and Rs135.5 for FY2011E and FY2012E. We retain REDUCE (TP: Rs2,675) as (1) BHEL may face headwind in inflows as bulk of the XIlth plan capacity ordering completes slowing incremental ordering, (2) more competitors gain foothold, (3) other segments unlikely to scale up. Lower inflows would reduce visibility and revenue growth post FY2013E despite assuming stronger execution.

Lokesh Garg
lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496

Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Results slightly above estimates at revenue as well as margin level
BHEL has reported 2QFY11 revenues of Rs83.3 bn, slightly (about 4\%) above our estimate of Rs 79.8 bn. Revenues have recorded a $25.7 \%$ growth on a yoy basis (versus our estimate of a $20 \%$ growth) led by strong execution of the existing large order backlog.

Margins also slightly ahead of estimates; contribution margin contraction was more than expected

EBITDA margin at $17.7 \%$ was also slightly ahead of our estimate of $17 \%$ and 2QFY10 level of $17 \%$. We believe that the margin might have been supported by one-off gains in other expenses. Contribution margins have however declined by 230 bps on a yoy basis led by higher raw material costs as a percentage of sales. The higher raw material cost was off set by a decline in employee expenses ( 100 bps ) and other expenses ( 200 bps ) as a percentage of sales - likely aided by operating leverage due to the strong revenue growth. While we had expected some contraction in contribution margins (by about 150 bps yoy) led by rise in commodity prices the contraction of 230 bps was higher than expected. BHEL has declared raw material to sales ratio of $59.6 \%$ versus our expectation of $58.8 \%$ (our expectation was flat on a sequential basis). This potentially highlights that commodity price increases over last year are beginning to have impact on numbers, although marginal as of now. Staff costs and other expenses were broadly inline with our estimates.

Net PAT at Rs11.4 bn, 11\% ahead of estimates
The slightly higher-than-expected revenues as well as EBITDA led to a net PAT of Rs11.4 bn in 2QFY11, up 33\% yoy and about $11 \%$ ahead of our estimate of Rs10.3 bn. Effective tax rate has been at $31 \%$ for the quarter and that boosts PAT by Rs0.33 bn for the quarter versus if the tax rate had been around $33 \%$.

For the half year ending September 30, 2010, BHEL has reported revenues of Rs148 bn, up $21 \%$ yoy. EBITDA margins were up 216 bps yoy to $15.6 \%$ from $13.5 \%$ in 1 HFY 10 leading to a net PAT of Rs18.1 bn, up 36\% yoy.

Both revenues as well as EBITDA ahead of estimates
BHEL 2QFY11 result - key numbers (Rs mn)

|  |  | 2QFY11E | 2QFY10 | 1QFY11 | \% change |  |  | 1HFY11 | 1 HFY 10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  |  | vs est. | yoy | q0q |  |  |  |
| Net revenues | 83,284 | 79,797 | 66,252 | 64,797 | 4.4 | 25.7 | 28.5 | 148,081 | 122,209 | 21.2 |
| (Inc)/Dec in WIP | 3,932 |  | 1,787 | 1,253 |  | 120.1 | 213.9 | 5,184 | 2,087 | 148.4 |
| Raw material cost | $(53,572)$ | $(46,881)$ | $(39,719)$ | $(39,346)$ | 14.3 | 34.9 | 36.2 | $(92,918)$ | $(75,472)$ | 23.1 |
| Staff cost | $(12,641)$ | $(12,368)$ | $(10,690)$ | $(13,378)$ | 2.2 | 18.3 | (5.5) | $(26,018)$ | $(21,826)$ | 19.2 |
| Other items | $(6,301)$ | $(6,982)$ | $(6,335)$ | $(4,889)$ | (9.8) | (0.5) | 28.9 | $(11,190)$ | $(10,540)$ | 6.2 |
| Total Expenditure | $(68,583)$ | $(66,231)$ | $(54,957)$ | $(56,360)$ | 3.6 | 24.8 | 21.7 | $(124,943)$ | $(105,751)$ | 18.1 |
| EBITDA | 14,702 | 13,565 | 11,295 | 8,437 | 8.4 | 30.2 | 74.3 | 23,138 | 16,457 | 40.6 |
| Other income | 3,242 | 3,202 | 2,978 | 2,848 | 1.2 | 8.9 | 13.8 | 6,090 | 6,007 | 1.4 |
| PBDIT | 17,944 | 16,768 | 14,273 | 11,285 | 7.0 | 25.7 | 59.0 | 29,229 | 22,464 | 30.1 |
| Interest | (59) | (38) | (45) | (38) | 54.7 | 31.2 | 54.8 | (98) | (88) | 10.9 |
| Depreciation | $(1,341)$ | $(1,356)$ | (934) | $(1,269)$ | (1.1) | 43.6 | 5.7 | $(2,610)$ | $(1,895)$ | 37.7 |
| PBT | 16,544 | 15,373 | 13,294 | 9,978 | 7.6 | 24.4 | 65.8 | 26,521 | 20,481 | 29.5 |
| Tax | $(5,121)$ | $(5,073)$ | $(4,715)$ | $(3,301)$ | 0.9 | 8.6 | 55.1 | $(8,422)$ | $(7,196)$ | 17.0 |
| PAT | 11,423 | 10,300 | 8,579 | 6,677 | 10.9 | 33.2 | 71.1 | 18,099 | 13,285 | 36.2 |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |
| Raw material/sales | 59.6 | 58.8 | 57.3 | 58.5 |  |  |  | 59.2 | 60.0 |  |
| Staff cost/sales | 15.2 | 15.5 | 16.1 | 13.4 |  |  |  | 17.6 | 17.9 |  |
| Other exp./sales | 7.6 | 8.8 | 9.6 | 8.7 |  |  |  | 7.6 | 8.6 |  |
| EBITDA margin | 17.7 | 17.0 | 17.0 | 19.4 |  |  |  | 15.6 | 13.5 |  |
| PBDIT margin | 21.5 | 21.0 | 21.5 | 17.4 |  |  |  | 19.7 | 18.4 |  |
| Effective tax rate | 31.0 | 33.0 | 35.5 | 33.1 |  |  |  | 31.8 | 35.1 |  |
| PAT margin | 13.7 | 12.9 | 12.9 | 10.3 |  |  |  | 12.2 | 10.9 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Order details (Rs bn) |  |  |  |  |  |  |  |  |  |  |
| Order backlog | 1,540 |  | 1,258 | 1,480 |  | 22.4 | 4.1 | 1,540 | 1,258 | 22.4 |
| Order inflow | 147 |  | 84 | 108 |  | 74.7 | 36.0 | 255 | 175 | 45.8 |

Source: Company, Kotak Institutional Equities estimates

Raw material cost increases could actually play spoilsport for margins
Considering the recent rise in raw material prices, BHEL margins may increasingly come under pressure. Raw material costs are currently prevailing at 10-15\% higher levels versus corresponding FY2010 averages. For instance, Hot Rolled Steel is presently trading at CNY4,236 per ton, about 15.2\% higher than average FY2010 levels of CNY3,757 per ton. BHEL typically maintains an inventory of about nine months and hence the pick up in commodity prices since 4QFY10 would start reflecting in the next quarter or two.

Potential margin pressure led by uptick in commodity prices
Spot prices of key commodities since Jan, 2008


Spot prices of Copper on LME (USD/ton)


Source: Bloomberg, compiled by Kotak Institutional Equities

[^9]

Source: Bloomberg, compiled by Kotak Institutional Equities


Source: Bloomberg, compiled by Kotak Institutional Equities

Source: Bloomberg, Kotak Institutional Equities

Delivery of gas turbines (Bawana, ONGC- Tripura and Gujarat Pipavav; likely to be delivered in 2 HFY 11 E ) are likely to further the margin pressure as there is significant outsourcing from GE in that product line.

Power leads revenue growth as well as margin expansion
Power segment (about 75-80\% of revenues) reported a strong revenue growth of 28\% yoy to Rs69.7 bn in 2QFY11 from Rs54.3 bn in 2QFY10. The segment EBIT margins also expanded by about 50 bps yoy to $21.5 \%$. The industry segment however grew at a lower pace at $16 \%$ yoy while margins contracted by about 60 bps yoy to $16.4 \%$.

BHEL 2QFY11 segmental result - key numbers (Rs mn)

|  |  |  |  | \% change |  | 1HFY11 | 1HFY10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 | 2QFY10 | 1QFY11 | yoy | q0q |  |  |  |
| Segment revenues |  |  |  |  |  |  |  |  |
| Power | 69,650 | 54,283 | 53,999 | 28.3 | 29.0 | 123,649 | 99,971 | 23.7 |
| Industry | 18,577 | 15,954 | 14,763 | 16.4 | 25.8 | 33,340 | 29,279 | 13.9 |
| Segment EBIT |  |  |  |  |  |  |  |  |
| Power | 14,731 | 11,219 | 10,701 | 31.3 | 37.7 | 25,433 | 19,501 | 30.4 |
| Industry | 3,055 | 2,706 | 1,704 | 12.9 | 79.2 | 4,759 | 4,325 | 10.0 |
| Revenue mix (\%) |  |  |  |  |  |  |  |  |
| Power | 78.9 | 77.3 | 78.5 |  |  | 78.8 | 77.3 |  |
| Industry | 21.1 | 22.7 | 21.5 |  |  | 21.2 | 22.7 |  |
| EBIT margin (\%) |  |  |  |  |  |  |  |  |
| Power | 21.2 | 20.7 | 19.8 |  |  | 20.6 | 19.5 |  |
| Industry | 16.4 | 17.0 | 11.5 |  |  | 14.3 | 14.8 |  |

Source: Company, Kotak Institutional Equities

Order booking and order backlog carry moderate positive surprise
BHEL has declared an order book of Rs1,540 bn versus Rs 1,412 bn at the end of FY2010 and Rs 1,480 bn at the end of 1QFY2011. Thus implying an order inflow of Rs 140 bn during the quarter. 1 H order inflow has been thus Rs270 bn still on track to meet the full year target of Rs600 bn that BHEL has set for itself. Key orders won during the quarter include (1) Rs37 bn turnkey contract for 700 MW Supercritical Unit-3 at Bellary TPS from Karnataka Power Corp. Ltd, (2) Rs27 bn BTG order for Baradarha TPP of Dainik Bhaskar Power, (3) Rs25 bn BTG order for 2X600 MW Phase I \& II of Mega Power Plant in Jharkhand from Abhijeet Infra and (4) Rs26.6 bn BTG order for 2X600 MW TPP at Chhattisgarh from Visa Power.

The present order backlog provides a revenue visibility of about 3.5 years based on forward four quarter revenues.

Order backlog provides visibility of 3.5 years based on forward four quarter revenues Order booking, Order backlog \& visibility trend for BHEL


Source: Company, Kotak Institutional Equities estimates

## Inflow guidance of Rs600 bn (16 GW) led by bulk tender, state JVs; excluding JV orders private sector dominates inflows

The company maintained its order inflow guidance of about Rs600 bn (about 16,000 MW) for FY2011E. The inflow guidance likely includes assumptions of (1) finalization of more state JVs (JVs with Tamil Nadu, MP and Maharashtra are in advanced stages), and (2) NTPC 660 MW bulk tender - management expects both the boiler as well as turbine component of this tender to be awarded in this fiscal. BHEL is in discussion with other state electricity boards such as Gujarat and West Bengal and has also initiated talks with Rajasthan and AP states. These JVs would help BHEL build further traction in the public sector orders - note strong traction in inflows from private sector in the past few quarters. In the last one and a half year, order inflows have been primarily driven by private sector ordering activity and most public sector orders have come in through the JV route.

BHEL has reported order inflows worth Rs255 bn in 1 HFY 11 and Rs60-70 bn post the quarter close as well. They need to win new orders of about Rs280 bn during the next five months in order to meet their guidance.

Concerns on larger customers preferring Chinese vendors, increased competition
We highlight several concerns (apart from potential margin pressure) related to:

- Preference of Chinese vendors by larger customers: Larger customers (Adani, Sterlite, RPower) have been displaying preference towards Chinese vendors (several large tenders placed on Chinese vendors in recent past) while smaller utilities like DB Power and Visa power are displaying preference towards BHEL. This may be not be a positive development for BHEL as the smaller utilities may not have management bandwidth to manage Chinese equipment procurement in terms of quality checks etc.
- Boiler tender invite even more competitive pressure versus turbine: The boiler component for NTPC's 11X660 MW bulk tender may be a negative catalyst in the near term as it may invite even more competitive pressure. Two out of four bidders may get eliminated, increasing competition unlike in turbine where the order would be distributed between three vendors.
- Some order might have been booked which may not be financially closed (India Bulls-Phase II).

Prima-facie, power equipment manufacturing capacity may exceed the likely demand of about 18-20 GW p.a. over the next few years Details of capacity addition by various players

|  | Structure | Capital investment | Boiler capacity <br> (MW/ annum) | $\frac{\text { Turbine capacity }}{\text { (MW/ annum) }}$ | Likely start of manufacturing | $\frac{\text { Estimated utility orders }}{\text { (MW/ annum) }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| L\&T - Mitsubishi | 51:49 | 30,000 | 4,000 | 4,000 | Jun-10 | 3000-3500 |
| BGR Energy - Hitachi | 51:49 | 32,000 | 4,000 | 4,000 | Jul-13 |  |
| JSW - Toshiba | 25:75 | 11,800 | - | 3,000 | Jun-11 |  |
| Bharat Forge - Alstom | 49:51 | 24,000 | - | 5,000 | Jun-11 | 2,000-3,000 |
| Thermax-B\&W PCG | 51:49 | 7,000 | 3,000 | - | NA |  |
| GB Engineering - Ansaldo(Gammon) | 15:85 |  | 2,000 | - |  |  |
| Total for new players |  |  | 13,000 | 16,000 |  | 5,000-6500 |
| Imported equipment |  |  |  |  |  | 2,000-2,500 |
| BHEL current capacity |  |  | 15,000 | 15,000 |  |  |
| BHEL - incremental capacity |  |  | 5,000 | 5,000 |  |  |
| Total for BHEL |  |  | 20,000 | 20,000 |  | 11,000-13,000 |

Source: News flows, Company, Kotak Institutional Equities

Confident on near-term revenue growth; Rs500 bn revenue target for FY2012E
The management seemed confident of near-term revenue growth for FY2011E and FY2012E primarily led by strong execution of existing large order backlog. The management also cited that they are targeting revenues of Rs500 bn in FY2012E (at gross sales level our estimates are about Rs500 bn only for FY2012E). The management expects a total production level of about 16,800 MW in FY2011E despite FY2010-end capacity of 15 GW. The management cited that production level was at 11,000 MW in FY2010 - given a year starting capacity of 10 GW .

Positive near-term revenue outlook; however, sedate inflow traction over FY2011E13E likely to squeeze growth in medium term

We believe that order inflows for BHEL would grow at a modest CAGR of about $6 \%$ over FY2011E-13E which would materially squeeze revenue growth prospects of the company in the medium term. Our expectation of sedate inflow traction is based on (1) about $50 \%$ of XIIth Plan equipment ordering may already be complete, (2) upcoming competition appears credible on the back of JV s with global equipment players, and (3) industry, spares/R\&M, and exports inflows are unlikely to pick the full tab of shortfall in power sector inflows. We estimate that revenue growth could contract to about 10-14\% yoy by FY2014-15E despite assuming (1) reasonably optimistic success rate for BHEL in winning utility orders in remaining XIIth Plan activity and (2) improvement in execution days as order book matures.

Sedate order inflow traction likely to squeeze revenue growth in medium term
Segment-wise inflow and execution for BHEL, March fiscal year-ends, 2008-2015E (Rs bn)


Source: Company, Kotak Institutional Equities estimates

Exploring various options to expand industrials and exports segments
The management highlighted continued progress in businesses other than power such as (1) transmission JV with Toshiba - BHEL would start bidding for $>765 \mathrm{kV}$ tenders from first quarter of the next calendar year, (2) IGBT based propulsion system, (3) bids for Diesel and Electric Locomotives in JV with GE and Alstom respectively, (4) progress in renewable such as wind turbine JV. The industrials business presently contributes to about $25-30 \%$ of the total revenues of BHEL. The management indicated that this proportion would broadly remain at these levels itself. Despite the incremental growth in this segment due to the various new opportunities the strong expected growth in the power segment would lead to similar proportionate revenue share between the segments.

Other results takeaways:

- Unperturbed by Reliance Power-Shanghai deal: Seemed unperturbed by low pricing in Reliance Power-Shanghai Electric deal; would watch for actual delivery and full lifecycle costs of such projects
- Full-year employee cost may have positive upside: Expects full-year employee cost at about Rs53 bn, this is lower versus our current expectation of Rs58bn. In the annual report related note on August 30, we had highlighted that employee cost can be a source of upside in FY2011E. Would add 4,000 employees and 960 of those have already joined. 1QFY2011 employee cost had a one-off of Rs0.8 bn, apart from that all employee costs have been normal.
- Lower other expenses driving margin surprise are led by lower provisions: Higher margins in this quarter originated from other expenses. That may have been led by the fact that provisions were lesser by Rs0.7 bn in this quarter versus last year.
- Capex on track: Planned capex of Rs15-16 bn in FY2011E primarily towards capacity expansion to 20 GW from 15 GW . Would also need to incur a similar amount (Rs14 bn) in FY2012E as well. The company has incurred a capex of Rs5.26 bn in FY2011E so far.
- Effective tax rate lower based on R\&D tax deduction: The slightly lower-thanexpected effective tax rate in 2QFY11 (of $31 \%$ ) was primarily on account of BHEL taking weighted deduction for R\&D expenditure.

Revise earnings estimates, reiterate REDUCE with a target price of Rs2,675/share
We have revised our earnings estimates to Rs115.5 and Rs138.6 from Rs114.3 and Rs135.5 for FY2011E and FY2012E, respectively. Our revisions are based on slightly higher margins for FY2011E and FY2012E based on lower employee cost estimates. We have correspondingly revised our 19X-FY2012E earnings based target price to Rs2,675/share from Rs2,600/share earlier.

Although we are positive on near-term earning potential of the company led by execution of large order backlog, we believe there may be contraction in valuation multiples accorded to the stock as order inflow pressure becomes apparent in addition to (1) rising competition as several private players set up equipment capacities and (2) potentially higher working capital (order backlog is proportional to advances, as order backlog declines as percentage of sales working capital metrics may suffer).

We reiterate our REDUCE rating based on limited upside to our FY2012 based target price. We believe that BHEL could face potential headwind in order inflows which would lead to contraction in revenue growth to about 10-14\% yoy by FY2014-15E in spite of assuming (1) reasonably optimistic success rate for BHEL in winning utility orders in remaining XIIth Plan activity and (2) improvement in execution days as order book matures. Furthermore, we perceive bulk tendering event of NTPC as a negative for BHEL as it opens virtually captive customer's (NTPC) business to new competition and helps them take a foothold in the sector.

BHEL income statement and balance sheet, March fiscal year-ends, 2007-13E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income Statement |  |  |  |  |  |  |  |
| Total net revenues | 172,375 | 193,046 | 262,123 | 328,614 | 402,353 | 483,468 | 559,392 |
| Cost of goods sold | $(140,157)$ | $(159,868)$ | $(225,078)$ | $(274,348)$ | $(327,400)$ | $(391,796)$ | $(459,664)$ |
| EBIDTA | 32,219 | 33,178 | 37,046 | 54,266 | 74,953 | 91,672 | 99,728 |
| Other income | 8,236 | 14,448 | 14,974 | 16,483 | 15,516 | 17,005 | 20,274 |
| Interest | (433) | (354) | (307) | (335) | (153) | (153) | (153) |
| Depreciation | $(2,730)$ | $(2,972)$ | $(3,343)$ | $(4,580)$ | $(5,677)$ | $(6,964)$ | $(7,882)$ |
| Pre-tax Profit | 37,291 | 44,299 | 48,370 | 65,834 | 84,639 | 101,560 | 111,967 |
| Tax | $(13,214)$ | $(15,711)$ | $(17,106)$ | $(22,800)$ | $(28,100)$ | $(33,718)$ | $(37,173)$ |
| PAT | 24,078 | 28,589 | 31,263 | 43,034 | 56,539 | 67,842 | 74,794 |
| Balance sheet |  |  |  |  |  |  |  |
| Shareholders' equity | 87,883 | 107,742 | 129,388 | 159,174 | 201,578 | 252,459 | 308,554 |
| Loan funds | 893 | 952 | 1,494 | 1,278 | 1,278 | 1,278 | 1,278 |
| Total source of funds | 88,776 | 108,694 | 130,882 | 160,451 | 202,855 | 253,737 | 309,832 |
| Net block | 9,887 | 9,813 | 14,704 | 24,154 | 38,272 | 45,809 | 47,926 |
| WIP | 3,025 | 6,580 | 11,570 | 15,296 | 6,500 | 5,000 | 5,000 |
| Investments | 83 | 83 | 523 | 798 | 798 | 798 | 798 |
| Net current assets (excl cash) | 8,340 | $(5,021)$ | $(17,465)$ | 7,030 | 45,947 | 71,427 | 74,836 |
| Cash and bank balance | 58,089 | 83,860 | 103,147 | 97,901 | 96,065 | 115,430 | 165,999 |
| Deferred Tax Assets | 9,352 | 13,379 | 18,403 | 15,272 | 15,272 | 15,272 | 15,272 |
| Total applications | 88,776 | 108,694 | 130,882 | 160,451 | 202,855 | 253,737 | 309,832 |
| Cash flow statement |  |  |  |  |  |  |  |
| Net profit before tax and extraordinary items | 37,291 | 44,299 | 48,370 | 65,834 | 84,639 | 101,560 | 111,967 |
| Add: Depreciation / amortisation / non-cash prov | 2,730 | 2,972 | 3,343 | 4,580 | 5,677 | 6,964 | 7,882 |
| Tax paid | $(15,828)$ | $(19,738)$ | $(22,130)$ | $(19,669)$ | $(28,100)$ | $(33,718)$ | $(37,173)$ |
| Operating profit before working capital changes | 24,193 | 27,533 | 29,582 | 50,745 | 62,216 | 74,806 | 82,676 |
| Change in working capital / other adjustments | 10,428 | 13,361 | 12,444 | $(24,495)$ | $(38,917)$ | $(25,480)$ | $(3,409)$ |
| Net cashflow from operating activites | 34,621 | 40,894 | 42,026 | 26,250 | 23,299 | 49,326 | 79,267 |
| Fixed Assets | $(4,310)$ | $(6,639)$ | $(12,803)$ | $(17,279)$ | $(11,000)$ | $(13,000)$ | $(10,000)$ |
| Investments | - | 0 | (441) | (275) | - | - | - |
| Net cashflow from investing activites | $(4,310)$ | $(6,639)$ | $(13,244)$ | $(17,554)$ | $(11,000)$ | $(13,000)$ | $(10,000)$ |
| Free cash flow | 30,312 | 34,255 | 28,782 | 8,696 | 12,299 | 36,326 | 69,267 |
| Issue of share capital | - | 6 | (9) | $(2,490)$ | - | - | - |
| Borrowings | $(4,689)$ | 59 | 542 | (216) | - | - | - |
| Dividend paid | $(6,925)$ | $(8,734)$ | $(9,727)$ | $(10,759)$ | $(14,135)$ | $(16,961)$ | $(18,698)$ |
| Net cashflow from financing activites | $(11,614)$ | $(8,670)$ | $(9,194)$ | $(13,465)$ | $(14,135)$ | $(16,961)$ | $(18,698)$ |
| Cash generated/utilised | 18,698 | 25,584 | 19,707 | $(4,768)$ | $(1,836)$ | 19,366 | 50,568 |
| Net cash at end of year | 58,089 | 83,860 | 103,147 | 97,901 | 96,065 | 115,430 | 165,999 |
| Ratios (\%) |  |  |  |  |  |  |  |
| EBITDA margin | 18.7 | 17.2 | 14.1 | 16.5 | 18.6 | 19.0 | 17.8 |
| PAT margin | 14.0 | 14.8 | 11.9 | 13.1 | 14.1 | 14.0 | 13.4 |
| RoE | 29.9 | 29.2 | 26.4 | 29.8 | 31.3 | 29.9 | 26.7 |
| RoCE | 29.1 | 29.2 | 26.3 | 29.7 | 31.2 | 29.8 | 26.6 |
| Net current assets (excl cash) as days of sales | 17.7 | (9.5) | (24.3) | 7.8 | 41.7 | 53.9 | 48.8 |
| EPS (Rs) | 49.2 | 58.4 | 63.9 | 87.9 | 115.5 | 138.6 | 152.8 |

Source: Company, Kotak Institutional Equities estimates

## Automobiles

No surprises. Maruti reported PAT that was in line with estimates while EBITDA came in slightly lower than anticipated on higher other expense. Other expenses increased at a faster ( $19 \%$ ) pace than volume growth. We are maintaining our earnings estimates. Our FY2011E EPS assumes a 100 bps increase in margins in 2HFY11E from 1HFY11, which could be aggressive given the renewed uptrend in commodity prices. We are maintaining our Rs1,330 target and REDUCE rating.

Company data and valuation summary

| Maruti Suzuki |
| :--- |
| Stock data |
| 52-week range (Rs) (high,low) |
| Market Cap. (Rs bn) |
| Shareholding pattern (\%) |
| Promoters |
| FIls |
| MFs |
| Price performance (\%) |
| Absolute |
| Rel. to BSE-30 |


| Forecasts/Valuations | 2010 | 2011 E | 2012 E |
| :--- | ---: | ---: | ---: | ---: |
| EPS (Rs) | 86.4 | 80.6 | 93.4 |
| EPS growth (\%) | 105.0 | $(6.7)$ | 15.8 |
| P/E (X) | 17.9 | 19.2 | 16.6 |
| Sales (Rs bn) | 291.0 | 354.6 | 410.3 |
| Net profits (Rs bn) | 25.0 | 23.3 | 27.0 |
| EBITDA (Rs bn) | 34.6 | 33.3 | 39.9 |
| EV/EBITDA (X) | 11.2 | 11.6 | 9.5 |
| ROE (\%) | 23.3 | 17.8 | 17.5 |
| Div. Yield (\%) | 0.4 | 0.4 | 0.4 |

Maruti reported in-line PAT for 2QFY11; EBITDA came in slightly lower than anticipated
Maruti Suzuki reported Rs6 bn in PAT for 2QFY11 and was in line with our estimates. EBITDA for the quarter came in at Rs9.6 bn, slightly lower than our estimate of Rs10 bn. Automotive revenue for the quarter totaled Rs 89.4 bn, up $26 \%$ yoy and $10.5 \%$ qoq. Realizations were flat qoq and down $1 \%$ yoy. The yoy decline was largely driven by an almost $20 \%$ decline in export realizations. EBITDA margin for the quarter was $10.5 \%$, up 90 bps from 1QFY11 and down 220 bps yoy. We had anticipated EBITDA margins closer to $11 \%$. The lower-than-expected margins were driven by higher other expenses and raw material costs. Raw material costs declined 50 bps from 1QFY11. Other expenses increased to Rs9.5 bn from Rs8.6 bn (excluding royalty arrears) or 19\% from 1QFY11 compared to an $11 \%$ increase in volumes.

Maintaining EPS estimates at Rs80.6 and Rs93.4 for FY2011E and FY2012E
Our FY2011E EPS estimate of Rs80.6 implies 11\% operating margin for 2HFY11E compared to $10 \%$ for 1 HFY 11. Our volume growth estimate for 2HFY11E is $17 \%$ yoy and $7 \%$ from 1 HFY11. While our volume estimates seem reasonable in light of current capacity, we believe our margin expansion assumption for 2HFY11E could be aggressive. Management indicated that they are only $25 \%$ hedged against the JPY. The JPY has been appreciating to new highs recently and could hurt margins for 2HFY11E if they stay at current levels.

For FY2012E, we have modeled 15\% domestic volume growth and 10\% export growth. We have assumed margins to be flat from 2HFY11E levels.

Maintaining Rs1,330 target and REDUCE rating
We continue to believe that Maruti's business model does not carry the operating leverage benefits to be able to offset the higher royalty payout. 2QFY11 results confirm our observation. EBITDA margins were flat going from 1QFY11 to 2QFY11 despite an $11 \%$ increase in volumes. The qoq contribution margin in 2QFY11 was a mere $12 \%$. Our Rs 1,330 target is based on 13.5 X FY2012E consolidated EPS of Rs98.4.

OCTOBER 31, 2010
RESULT
Coverage view: Cautious
Price (Rs): 1,552
Target price (Rs): 1,330
BSE-30: 20,032

Jairam Nathan CFA
jairam.nathan@kotak.com Mumbai: +91-22-6634-1327

Interim results of Maruti Suzuki, March fiscal year-ends (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg.) |  |  | 2011E | 2010 | (\%chg) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| Net sales | 89,371 | 90,908 | 70,807 | 80,904 | (1.7) | 26.2 | 10.5 | 354,647 | 290,989 | 21.9 |
| Other operating income | 2,102 | 1,500 | 1,219 | 1,411 | 40.1 | 72.4 | 48.9 | 7,072 | 5,242 |  |
| Total expenditure | $(81,870)$ | $(82,338)$ | $(62,865)$ | $(74,390)$ | (0.6) | 30.2 | 10.1 | $(323,603)$ | $(256,687)$ | 26.1 |
| Inc/(Dec) in stock | 1,482 | 200 | 154 | (549) | 641.1 | 863.0 | (369.8) | 3,966 | $(1,933)$ | (305.2) |
| Raw materials | $(72,238)$ | $(71,563)$ | $(54,709)$ | $(63,553)$ | 0.9 | 32.0 | 13.7 | $(283,147)$ | $(226,067)$ | 25.2 |
| Staff cost | $(1,568)$ | $(1,625)$ | $(1,263)$ | $(1,610)$ | (3.5) | 24.2 | (2.6) | $(6,416)$ | $(5,456)$ | 17.6 |
| Other expenditure | $(9,545)$ | $(9,350)$ | $(7,047)$ | $(8,678)$ | 2.1 | 35.5 | 10.0 | $(38,006)$ | $(27,097)$ | 40.3 |
| EBITDA | 9,603 | 10,070 | 9,161 | 7,925 | (4.6) | 4.8 | 21.2 | 38,116 | 39,544 | (3.6) |
| OPM (\%) | 10.5 | 10.9 | 12.7 | 9.6 |  |  |  | 10.5 | 13.3 |  |
| Other income | 1,340 | 1,000 | 1,100 | 1,002 | 34.0 | 21.8 | 33.7 | 4,845 | 4,967 | (2.5) |
| Interest | 97 | 80 | 60 | 80 | 21.5 | 62.8 | 21.8 | (411) | 335 | (222.6) |
| Depreciation | 2,382 | 2,450 | 2,031 | 2,417 | (2.8) | 17.3 | (1.5) | 9,743 | 8,250 | 18.1 |
| Pretax profits | 8,464 | 8,540 | 8,171 | 6,430 | (0.9) | 3.6 | 31.6 | 32,807 | 35,926 | (8.7) |
| Extraordinaries | - | - | - | - |  |  |  | - | - |  |
| Tax | 2,481 | 2,535 | 2,471 | 1,777 | (2.1) | 0.4 | 39.7 | 9,514 | 10,949 | (13.1) |
| Net income | 5,982 | 6,006 | 5,700 | 4,654 | (0.4) | 5.0 | 28.6 | 23,293 | 24,977 | (6.7) |
| Adjusted profits | 5,982 | 6,006 | 5,700 | 4,654 | (0.4) | 5.0 | 28.6 | 23,293 | 24,977 | (6.7) |
| Income tax rate (\%) | 29.3 | 29.0 | 30.2 | 27.6 |  |  |  | 29.0 | 30.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Ratios |  |  |  |  |  |  |  |  |  |  |
| RM to sales (\%) | 77.4 | 77.2 | 75.7 | 77.9 |  |  |  | 78.7 | 75.7 |  |
| EBITDA margin (\%) | 10.5 | 11.0 | 12.7 | 9.6 |  |  |  | 10.5 | 13.3 |  |
| Net profit margin (\%) | 6.5 | 6.7 | 7.9 | 5.7 |  |  |  | 6.4 | 8.4 |  |
| ETR (\%) | 29.3 | 29.0 | 30.2 | 27.6 |  |  |  | 29.0 | 30.5 |  |
| EPS (Rs) | 20.7 | 21.5 | 19.7 | 16.1 |  |  |  | 80.6 | 86.4 |  |
| Other details |  |  |  |  |  |  |  |  |  |  |
| Sales volumes (\# vehicles) | 313,654 | 313,654 | 246,188 | 283,324 | - | 27.4 | 10.7 | 1,236,469 | 1,018,365 | 21.4 |
| Net sales realization | 284,935 | 289,836 | 287,612 | 285,553 | (1.7) | (0.9) | (0.2) | 286,822 | 285,741 | 0.4 |

Source: Company, KIE estimates

Maruti Suzuki, Volume details, March fiscal year-ends, 2008-2013E

| Segment-wise sales (units) | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Entry (A) segment | 69,553 | 49,383 | 33,028 | 25,000 | 25,000 | 25,000 |
| Van-Segment | 89,729 | 77,948 | 101,325 | 179,630 | 206,574 | 237,560 |
| Compact (B) segment | 499,280 | 511,396 | 633,190 | 751,169 | 863,844 | 993,421 |
| Mid-size (C) segment | 49,335 | 75,928 | 99,315 | 123,358 | 141,862 | 163,141 |
| D segment | - | - | - | 500 | 2,000 | 2,000 |
| MUV | 3,921 | 7,489 | 3,932 | 6,813 | 7,835 | 9,010 |
| Domestic | $\mathbf{7 1 1 , 8 1 8}$ | $\mathbf{7 2 2 , 1 4 4}$ | $\mathbf{8 7 0 , 7 9 0}$ | $\mathbf{1 , 0 8 6 , 4 6 9}$ | $\mathbf{1 , 2 4 7 , 1 1 4}$ | $\mathbf{1 , 4 3 0 , 1 3 1}$ |
| Exports | 53,024 | 70,023 | 147,575 | 150,000 | 165,000 | 181,500 |
| Total | $\mathbf{7 6 4 , 8 4 2}$ | $\mathbf{7 9 2 , 1 6 7}$ | $\mathbf{1 , 0 1 8 , 3 6 5}$ | $\mathbf{1 , 2 3 6 , 4 6 9}$ | $\mathbf{1 , 4 1 2 , 1 1 4}$ | $\mathbf{1 , 6 1 1 , 6 3 1}$ |


| Segment-wise sales growth(\%) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Entry (A) segment | $(12.2)$ | $(29.0)$ | $(33.1)$ | $(24.3)$ | - | - |
| Van-Segment | 8.0 | $(13.1)$ | 30.0 | 77.3 | 15.0 | 15.0 |
| Compact (B) segment | 13.4 | 2.4 | 23.8 | 18.6 | 15.0 | 15.0 |
| Mid-size (C) segment | 66.1 | 53.9 | 30.8 | 24.2 | 15.0 | 15.0 |
| MUV | 21.7 | 91.0 | $(47.5)$ | 73.3 | 15.0 | 15.0 |
| Domestic | $\mathbf{1 2 . 0}$ | $\mathbf{1 . 5}$ | $\mathbf{2 0 . 6}$ | $\mathbf{2 4 . 8}$ | $\mathbf{1 4 . 8}$ | $\mathbf{1 4 . 7}$ |
| Exports | 34.9 | 32.1 | 110.8 | 1.6 | 10.0 | 10.0 |
| Total | $\mathbf{1 3 . 3}$ | $\mathbf{3 . 6}$ | $\mathbf{2 8 . 6}$ | $\mathbf{2 1 . 4}$ | $\mathbf{1 4 . 2}$ | $\mathbf{1 4 . 1}$ |

Source: Company, Kotak Institutional Equities estimates

Maruti Suzuki, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 179,362 | 204,553 | 290,989 | 354,647 | 410,307 | 472,414 |
| EBITDA | 26,524 | 18,321 | 39,543 | 38,116 | 45,085 | 51,866 |
| Other income | 4,784 | 6,013 | 4,967 | 4,845 | 5,206 | 6,338 |
| Interest | (596) | (510) | (335) | (411) | (534) | (534) |
| Depreciaiton | $(5,682)$ | $(7,065)$ | $(8,250)$ | $(9,743)$ | $(11,751)$ | $(13,855)$ |
| Profit before tax | 25,030 | 16,758 | 35,925 | 32,807 | 38,005 | 43,815 |
| Current tax | 7,696 | 4,689 | 11,230 | 8,858 | 10,261 | 11,830 |
| Deferred tax | 26 | (118) | (281) | 656 | 760 | 876 |
| Net profit | 17,308 | 12,187 | 24,976 | 23,293 | 26,984 | 31,109 |
| Earnings per share (Rs) | 59.9 | 42.2 | 86.4 | 80.6 | 93.4 | 107.7 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity | 84,154 | 93,449 | 118,351 | 139,753 | 164,545 | 193,128 |
| Deferred tax liability | 1,701 | 1,551 | 1,370 | 2,026 | 2,786 | 3,663 |
| Total Borrowings | 9,002 | 6,989 | 8,214 | 8,214 | 8,214 | 8,214 |
| Current liabilities | 28,257 | 33,976 | 35,678 | 58,805 | 65,915 | 74,285 |
| Total liabilities | 123,114 | 135,965 | 163,613 | 208,798 | 241,460 | 279,289 |
| Net fixed assets | 40,328 | 49,321 | 54,123 | 70,880 | 85,629 | 85,775 |
| Investments | 51,807 | 31,733 | 71,766 | 73,766 | 75,766 | 77,766 |
| Cash | 3,305 | 19,390 | 982 | 1,297 | 6,851 | 31,428 |
| Other current assets | 27,674 | 35,521 | 36,742 | 62,855 | 73,214 | 84,321 |
| Miscellaneous expenditure | - | - | - | - | - | - |
| Total assets | 123,114 | 135,965 | 163,613 | 208,798 | 241,460 | 279,289 |


| Free cash flow (Rs $\mathbf{m n}$ ) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow excl. working capital | 18,387 | 12,933 | $\mathbf{2 8 , 9 9 1}$ | 29,258 | 34,823 |
| Working capital changes | $(83)$ | $(1,000)$ | $(117)$ | $(2,986)$ | $(3,250)$ |
| Capital expenditure | $(16,930)$ | $(16,136)$ | $(13,149)$ | $(26,500)$ | $(26,500)$ |
| Free cash flow | $\mathbf{1 , 3 7 4}$ | $\mathbf{( 4 , 2 0 3 )}$ | $\mathbf{1 5 , 7 2 5}$ | $\mathbf{( 2 2 8 )}$ | $\mathbf{5 , 0 7 3}$ |
|  |  |  | $\mathbf{2 3 , 2 9 0}$ |  |  |


| Ratios |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBITDA margin (\%) | 14.5 | 8.8 | 13.3 | 10.5 | 10.8 | 10.8 |
| PAT margin (\%) | 9.6 | 6.0 | 8.6 | 6.6 | 6.6 | 6.6 |
| Debt/equity (X) | 0.1 | 0.1 | 0.1 | 0.1 | 0.0 | 0.0 |
| Net debt/equity (X) | (0.5) | (0.5) | (0.5) | (0.5) | (0.4) | (0.5) |
| Book value (Rs/share) | 297.1 | 328.7 | 414.4 | 490.7 | 579.2 | 681.1 |
| RoAE (\%) | 22.2 | 13.5 | 23.3 | 17.8 | 17.5 | 17.1 |
| RoACE (\%) | 33.7 | 14.4 | 34.4 | 30.4 | 26.9 | 23.8 |

[^10]
## Automobiles

M\&M provided the treats this Halloween. M\&M reported a strong 2QFY11 with PAT beating our estimates by $15 \%$ on higher financial income and an octroi refund. EBITDA margin for the quarter improved 80 bps qoq excluding the octroi refund and VRS charge, driven by lower raw material costs. We raised our FY2011E and FY2012E EPS estimates by $7 \%$ to reflect higher financial and other income. We maintain our BUY rating on the stock and it stays our top pick in the sector.

Company data and valuation summary
Mahindra \& Mahindra

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  |  | 760-432 | EPS (Rs) | 33.9 | 47.2 | 54.7 |
| Market Cap. (Rs bn) |  |  | 436.9 | EPS growth (\%) | 125.8 | 39.2 | 15.9 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 21.6 | 15.6 | 13.4 |
| Promoters |  |  | 26.3 | Sales (Rs bn) | 186.0 | 236.6 | 273.6 |
| Flls |  |  | 28.2 | Net profits (Rs bn) | 20.2 | 28.1 | 32.5 |
| MFs |  |  | 4.7 | EBITDA (Rs bn) | 29.6 | 37.4 | 44.0 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 15.2 | 12.0 | 10.0 |
| Absolute | 5.0 | 13.9 | 58.3 | ROE (\%) | 30.0 | 30.7 | 28.2 |
| Rel. to BSE-30 | 4.6 | 2.3 | 26.8 | Div. Yield (\%) | 1.3 | 1.3 | 1.3 |

M\&M reported a strong quarter on lower raw material costs and octroi refund
M\&M reported PAT of Rs7.6 bn for 2QFY11, up 8\% yoy and $35 \%$ on a qoq basis. Excluding the one-time gain of Rs700 mn reported in 2QFY10, the yoy growth was $20 \%$ this quarter. PAT for the quarter came in above our estimate of Rs6.5 bn. The upside was largely driven by an octroi refund of Rs 727 mn (Rs485 mn after-tax) that we had not expected to repeat in the current year and Rs500 mn in higher financial income. PAT would have been even higher if not for the VRS charge taken in the quarter of Rs 173 mn after-tax. This was included in employee costs. EBITDA margin for the quarter came in at $16.5 \%$, down 170 bps yoy. Excluding the octroi refund and VRS charges, margins increased 80 bps from 1QFY11. The 80 bps qoq increase was driven by a 150 bps decline in raw material costs as a percentage of sales offset by higher other costs.

Raising EPS estimates to reflect higher financial income and 2QFY11 beat
We are raising our FY2011E and FY2012E EPS estimates by $7 \%$ to Rs47 and Rs55. The increase is largely driven by higher financial other income and the 2QFY11 beat. Our FY2011E EPS estimate of Rs47 is based on a $25 \%$ growth in volumes and flat margins from FY2010 levels of $16 \%$. While we expect raw material costs to increase 200 bps as a percentage of sales, operating leverage in the form of lower labor and other expenditure would offset the raw material increase. EBITDA margins in the 1 HFY 11 averaged $15.7 \%$.

Raising target to Rs805, maintain BUY
M\&M remains our top pick in the sector, given the company's strong competitive position and lesser competitive intensity in its core segments, strong revenue growth led by the company's entry into newer markets, and reasonable valuations. The stock is currently trading at 11X our FY2012E standalone EPS estimate of Rs53 (excluding subsidiary dividends). Our Rs805 target is based on an Rs630 valuation for the M\&M's standalone business. The Rs630 standalone valuation reflects 12X FY2012E EPS (net of dividend from subsidiaries) of Rs53. Our 12X P/E multiple reflects a $15 \%$ discount to the 14 X average multiple auto stocks trade at. In addition, we assign an Rs 175 per share valuation for M\&M's stake in public subsidiaries, based on a $20 \%$ discount to the current market price or KIE targets, whichever is applicable.

Jairam Nathan CFA jairam.nathan@kotak.com Mumbai: +91-22-6634-1327

Interim results of M\&M, March fiscal year-ends (Rs mn)


Source: Company, Kotak Institutional Equities

M\&M volume details, March fiscal year-ends (2007-2013E)

| V olumes | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Utility vehicles (incl. pickups) | 127,857 | 148,759 | 153,655 | 224,695 | 260,399 | $\mathbf{2 9 8 , 8 7 4}$ | 328,761 |
| LC Vs | - | - | - | 12,639 | 65,000 | 91,000 | 104,650 |
| 3 -wheelers | 33,718 | 33,926 | 44,806 | 44,785 | 49,264 | 54,190 | 58,254 |
| Automotive segment | $\mathbf{1 6 1 , 5 7 5}$ | $\mathbf{1 8 2 , 6 8 5}$ | $\mathbf{1 9 8 , 4 6 1}$ | $\mathbf{2 8 2 , 1 1 9}$ | $\mathbf{3 7 4 , 6 6 3}$ | $\mathbf{4 4 4 , 0 6 4}$ | $\mathbf{4 9 1 , 6 6 5}$ |
| Tractors | 102,536 | 98,710 | 119,708 | 174,634 | 195,590 | 219,061 | 240,967 |
| Total vehicles | $\mathbf{2 6 4 , 1 1 1}$ | $\mathbf{2 8 1 , 3 9 5}$ | $\mathbf{3 1 8 , 1 6 9}$ | $\mathbf{4 5 6 , 7 5 3}$ | $\mathbf{5 7 0 , 2 5 3}$ | $\mathbf{6 6 3 , 1 2 5}$ | $\mathbf{7 3 2 , 6 3 2}$ |


| Growth (yoy \%) |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: | ---: |
| Utility vehicles (incl. pickups) | 11.5 | 16.3 | 3.3 | 46.2 | 15.9 | 14.8 | 10.0 |
| LC Vs |  |  |  |  |  | 40.0 | 15.0 |
| 3-wheelers | 50.4 | 0.6 | 32.1 | $(0.0$ | 10.0 | 10.0 | 7.5 |
| Automotive segment | $\mathbf{1 7 . 8}$ | $\mathbf{1 3 . 1}$ | $\mathbf{8 . 6}$ | $\mathbf{4 2 . 2}$ | $\mathbf{3 2 . 8}$ | $\mathbf{1 8 . 5}$ | $\mathbf{1 0 . 7}$ |
| Tractors | 20.6 | $(3.7)$ | 21.3 | 45.9 | 12.0 | 12.0 | 10.0 |
| Total vehicles | $\mathbf{1 8 . 9}$ | $\mathbf{6 . 5}$ | $\mathbf{1 3 . 1}$ | $\mathbf{4 3 . 6}$ | $\mathbf{2 4 . 8}$ | $\mathbf{1 6 . 3}$ | $\mathbf{1 0 . 5}$ |

Source: Company, Kotak Institutional Equities estimates

M\&M, SOTP-based valuation, FY2012E basis

| EPS (Rs/share) | Multiple (X) | Value per share (Rs) | Comment |
| :---: | :---: | :---: | :---: |
| M \& M standalone business 53 | 12 | 630 | Based on 12X average of FY2012E EPS less dividend income from subs |
| Subsidiaries |  | 176 |  |
| Tech Mahindra |  | 55 | Based on KIE target price of Rs760/share |
| Mahindra Holidays |  | 45 | Based on current price of Rs 490/share |
| M \& M Financial Services Ltd |  | 59 | Based on KIE target price of Rs750/share |
| Mahindra Lifespace Developers Ltd |  | 11 | Based on KIE target price of Rs546/share |
| Mahindra Forgings |  | 6 | Based on current price of Rs 100/share |
| SOTP-based value |  | 806 |  |
| Target price |  | 805 |  |

## Note

(1) The subsidiaries have been valued at a holding company discount of $20 \%$.

Source: Company, Kotak Institutional Equities estimates

M\&M, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 115,413 | 130,937 | 186,021 | 236,610 | 273,585 | 304,170 |
| EBITDA | 13,666 | 10,926 | 29,552 | 37,425 | 43,968 | 49,458 |
| Other income | 1,304 | 2,703 | 1,994 | 2,717 | 2,967 | 2,967 |
| Interest | (242) | (453) | (278) | 518 | 1,054 | 1,210 |
| Depreciaiton | $(2,387)$ | $(2,915)$ | $(3,708)$ | $(4,183)$ | $(5,163)$ | $(6,143)$ |
| Profit before tax | 12,340 | 10,262 | 27,560 | 36,477 | 42,826 | 47,492 |
| Current tax | $(2,788)$ | (585) | $(7,493)$ | $(8,390)$ | $(10,278)$ | $(11,398)$ |
| Deferred tax | (247) | $(1,412)$ | (97) | - | - | - |
| Net profit | 11,034 | 8,368 | 20,878 | 28,088 | 32,548 | 36,094 |
| Adjusted earnings per share (Rs) | 18.2 | 14.8 | 33.9 | 47.2 | 54.7 | 60.6 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 44,068 | 52,621 | 80,671 | 102,609 | 128,684 | 157,657 |
| Total Borrowings | 25,871 | 40,528 | 28,802 | 26,802 | 26,802 | 26,802 |
| Current liabilities | 32,400 | 47,978 | 52,000 | 62,934 | 69,888 | 75,915 |
| Total liabilities | 102,339 | 141,126 | 161,473 | 192,345 | 225,373 | 260,373 |
| Net fixed assets | 23,609 | 32,143 | 37,027 | 47,844 | 57,680 | 66,537 |
| Investments | 42,151 | 57,864 | 63,980 | 73,980 | 81,480 | 88,980 |
| Cash | 8,612 | 15,744 | 17,432 | 15,010 | 22,150 | 33,721 |
| Other current assets | 27,831 | 35,249 | 42,992 | 55,470 | 64,022 | 71,093 |
| Miscellaneous expenditure | 135 | 126 | 41 | 41 | 41 | 41 |
| Total assets | 102,339 | 141,126 | 161,473 | 192,345 | 225,373 | 260,373 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 10,730 | 10,395 | 23,409 | 29,035 | 33,690 | 38,060 |
| Working capital changes | $(2,472)$ | 5,918 | (45) | $(1,543)$ | $(1,598)$ | $(1,046)$ |
| Capital expenditure | $(7,171)$ | $(9,152)$ | $(9,607)$ | $(15,000)$ | $(15,000)$ | $(15,000)$ |
| Free cash flow | 1,087 | 7,161 | 13,758 | 12,492 | 17,092 | 22,014 |
| Ratios |  |  |  |  |  |  |
| Operating margin (\%) | 11.8 | 8.3 | 15.9 | 15.8 | 16.1 | 16.3 |
| PAT margin (\%) | 9.6 | 6.4 | 11.2 | 11.9 | 11.9 | 11.9 |
| Debt/equity (X) | 0.6 | 0.8 | 0.4 | 0.3 | 0.2 | 0.2 |
| Net debt/equity (X) | 0.0 | (0.4) | (0.5) | (0.5) | (0.5) | (0.6) |
| Book Value (Rs/share) | 86.0 | 89.1 | 135.4 | 172.2 | 216.0 | 264.7 |
| RoAE (\%) | 23.4 | 17.1 | 30.0 | 30.7 | 28.2 | 25.2 |
| RoACE (\%) | 15.6 | 10.6 | 19.9 | 23.2 | 22.3 | 20.7 |

Source: Company, Kotak Institutional Equities estimates

## Automobiles

Lower-than-expected PAT on account of higher raw material cost. Hero Honda reported a PAT of Rs5.1 bn, which was $7 \%$ below estimates. The downside was driven by a 150 bps qoq increase in raw material costs in a quarter where most auto companies saw a sequential decline. We lowered our margin estimate by 50 bps for FY2011E but continue to model a 2 H recovery that might not come through. Our FY2011E estimates also incorporate $21 \%$ volume growth for 2HFY11E. Downside risks to our estimates keeps us at a REDUCE.

| Company data and valuation summary Hero Honda |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  | 2,075-1,396 |  | EPS (Rs) | 111.8 | 109.0 | 126.8 |
| Market Cap. (Rs bn) |  |  | 372.5 | EPS growth (\%) | 74.1 | (2.5) | 16.3 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 16.7 | 17.1 | 14.7 |
| Promoters |  |  | 52.2 | Sales (Rs bn) | 158.6 | 188.4 | 215.5 |
| Flls |  |  | 31.2 | Net profits (Rs bn) | 22.3 | 21.8 | 25.3 |
| MFs |  |  | 1.7 | EBITDA (Rs bn) | 27.6 | 26.4 | 30.5 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA ( X ) | 11.4 | 12.0 | 9.9 |
| Absolute | 0.0 | (0.5) | 25.6 | ROE (\%) | 59.0 | 49.9 | 42.5 |
| Rel. to BSE-30 | (0.4) | (10.6) | 0.6 | Div. Yield (\%) | 1.6 | 1.6 | 1.8 |

OCTOBER 31, 2010
RESULT
Coverage view: Cautious
Price (Rs): 1,865
Target price (Rs): 1,775
BSE-30: 20,032

Hero Honda disappoints in 2QFY11 on higher-than-expected raw material costs
Hero Honda reported a PAT of Rs5.1 bn for 2QFY11, down 15\% yoy and up 3\% qoq. The results were $9 \%$ lower than our PAT estimate of Rs5.6 bn. The downside was largely driven by lower-than-expected EBITDA (Rs700 mn) partly offset by higher-than-expected financial income (Rs184 mn ). EBITDA margin for the quarter came in at 13.4\%, down 60 bps from 1QFY11 and 500 bps yoy. The sequential decline in EBITDA margins was largely driven by higher raw material costs. Raw material as a percentage of sales increased 150 bps qoq, driven by increases in steel, aluminum and rubber prices. Lower other expenses as a percentage of sales acted as an offset.

Revenue for the quarter totaled Rs45.5 bn, up 12\% yoy and 6\% from 1QFY11. Realizations for the quarter were up $3 \%$ yoy and $1.7 \%$ qoq. The sequential increase was driven by price increase taken during the quarter.

Lowering our estimates to reflect lower margins for the rest of the year and 2QFY11 miss
We are lowering our FY2011E EPS estimate to Rs109 from Rs115 prior to reflect lower EBITDA margins of $14 \%$ compared to $14.5 \%$ prior. We could be still be aggressive on the margin front as we have modeled EBITDA margins increasing to $14.3 \%$ in 2HFY11E from $13.7 \%$ reported in 1HFY11. Margins could decline further if commodity prices continue recent trends. On the volume front, we continue to model a $15 \%$ growth for the year, implying $21 \%$ yoy growth and $10 \%$ sequential growth in 2 HFY 11 E .

For FY2012E, we lower our EPS estimate to Rs127 from Rs130. Our current estimate is based on $15 \%$ volume growth and flat margins.

Lowering target to Rs1,775 on lower earnings, further downside potential keeps us cautious
We lower our target to Rs1,775 from Rs1,800 prior and the TP is based on 14X our FY2012E EPS estimate of Rs127. We believe there could be further downside to our estimates from higher commodity costs that could be difficult to pass through in a competitive environment.

Jairam Nathan CFA
jairam.nathan@kotak.com Mumbai: +91-22-6634-1327

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Interim results of Hero Honda, March fiscal year-ends (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg.) |  |  | 2010 | 2011E | (\%chg) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| Net sales | 45,520 | 45,683 | 40,594 | 42,966 | (0.4) | 12.1 | 5.9 | 158,605 | 188,415 | 18.8 |
| Total expenditure | $(39,440)$ | $(38,856)$ | $(33,153)$ | $(36,941)$ | 1.5 | 19.0 | 6.8 | $(130,936)$ | $(161,980)$ | 23.7 |
| Inc/(Dec) in stock | 757 | 100 | 50 | 255 | 657.2 | 1,423.5 | 197.5 | (60) | 175 | (393.7) |
| Raw materials | $(33,857)$ | $(32,306)$ | $(27,686)$ | $(30,848)$ | 4.8 | 22.3 | 9.8 | $(107,304)$ | $(136,362)$ | 27.1 |
| Staff cost | $(1,498)$ | $(1,500)$ | $(1,387)$ | $(1,450)$ | (0.1) | 8.0 | 3.3 | $(5,603)$ | $(6,112)$ | 9.1 |
| Other expenditure | $(4,842)$ | $(5,150)$ | $(4,130)$ | $(4,897)$ | (6.0) | 17.2 | (1.1) | $(17,969)$ | $(19,680)$ | 9.5 |
| EBITDA | 6,079 | 6,826 | 7,442 | 6,025 | (10.9) | (18.3) | 0.9 | 27,670 | 26,435 | (4.5) |
| EBITDA margin (\%) | 13.4 | 14.9 | 18.3 | 14.0 |  |  |  | 17.4 | 14.0 |  |
| Other income | 784 | 600 | 687 | 534 | 30.6 | 14.0 | 46.7 | 2,356 | 2,777 | 17.9 |
| Interest | 21 | 40 | 61 | 27 | (48.3) | (66.1) | (22.2) | 206 | 162 | (21.6) |
| Depreciation | (608) | (525) | (503) | (483) | 15.7 | 20.7 | 25.8 | $(1,915)$ | $(2,331)$ | 21.7 |
| Pretax profits | 6,276 | 6,941 | 7,686 | 6,103 | (9.6) | (18.3) | 2.8 | 28,317 | 27,043 | (4.5) |
| Extraordinaries | - | - | - | - |  |  |  | - | - |  |
| Tax | $(1,220)$ | $(1,385)$ | $(1,715)$ | $(1,187)$ | (11.9) | (28.9) | 2.8 | $(5,999)$ | $(5,273)$ | (12.1) |
| Net income | 5,056 | 5,556 | 5,971 | 4,917 | (9.0) | (15.3) | 2.8 | 22,318 | 21,770 | (2.5) |
| Adjusted profits | 5,056 | 5,556 | 5,971 | 4,917 | (9.0) | (15.3) | 2.8 | 22,318 | 21,770 | (2.5) |
| Income tax rate (\%) | 19.4 | 19.0 | 22.3 | 19.4 |  |  |  | 21.2 | 19.5 | (8.0) |
|  |  |  |  |  |  |  |  |  |  |  |
| Ratios |  |  |  |  |  |  |  |  |  |  |
| RM to sales (\%) | 72.7 | 70.5 | 68.1 | 71.2 |  |  |  | 67.7 | 72.3 | 6.8 |
| EBITDA margin (\%) | 13.4 | 14.9 | 18.3 | 14.0 |  |  |  | 17.4 | 14.0 | (19.6) |
| Net profit margin (\%) | 11.1 | 12.2 | 14.7 | 11.4 |  |  |  | 14.1 | 11.6 | (17.9) |
| ETR (\%) | 19.4 | 20.0 | 22.3 | 19.4 |  |  |  | 21.2 | 19.5 | (8.0) |
| EPS (Rs) | 25.3 | 27.8 | 29.9 | 24.6 |  |  |  | 111.8 | 109.0 | (2.5) |
| Other details |  |  |  |  |  |  |  |  |  |  |
| Sales volumes (\# vehicles) | 1,285,944 | 1,285,944 | 1,183,235 | 1,234,039 | - | 8.7 | 4.2 | 4,600,130 | 5,305,755 | 15.3 |
| Net realization (Rs/vehicle) | 35,398 | 35,253 | 34,308 | 34,817 | 0.4 | 3.2 | 1.7 | 34,478 | 35,511 | 3.0 |

Source: Company, KIE estimates

Hero Honda, Volume details, March fiscal year-ends, 2008-2013E

| Volumes | 2008 | 2009 | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Motorcycles | 3,232,320 | 3,565,340 | 4,391,874 | 5,066,570 | 5,815,735 | 6,635,252 |
| Domestic | 3,144,101 | 3,487,164 | 4,300,906 | 4,924,537 | 5,540,104 | 6,094,115 |
| < 125 cc | 2,966,329 | 3,302,095 | 4,067,719 | 4,657,538 | 5,239,730 | 5,763,703 |
| > 125 cc | 177,772 | 185,069 | 233,187 | 266,999 | 300,374 | 330,411 |
| Exports | 88,219 | 78,176 | 90,968 | 142,033 | 275,630 | 541,137 |
| < 125 cc | 80,620 | 69,644 | 82,180 | 131,488 | 262,976 | 525,951 |
| > 125 cc | 7,599 | 8,532 | 8,788 | 10,546 | 12,655 | 15,186 |
| Scooters | 104,822 | 156,210 | 208,249 | 239,184 | 275,062 | 316,321 |
| Domestic | 102,470 | 153,193 | 202,215 | 232,547 | 267,429 | 307,543 |
| Exports | 2,352 | 3,017 | 6,034 | 6,637 | 7,633 | 8,778 |
| Total 2-wheelers | 3,337,142 | 3,721,550 | 4,600,122 | 5,305,755 | 6,090,797 | 6,951,573 |
|  |  |  |  |  |  |  |
| Growth (yoy \%) |  |  |  |  |  |  |
| Motorcycles | (0.4) | 10.3 | 23.2 | 15.4 | 14.8 | 14.1 |
| Domestic | (0.1) | 10.9 | 23.3 | 14.5 | 12.5 | 10.0 |
| < 125 cc | (2.5) | 11.5 | 23.2 | 14.5 | 12.5 | 10.0 |
| > 125 cc | 67.6 | 11.5 | 26.0 | 14.5 | 12.5 | 10.0 |
| Exports | (8.7) | (11.4) | 16.4 | 56.1 | 94.1 | 96.3 |
| < 125 cc | (14.0) | (13.6) | 18.0 | 60.0 | 100.0 | 100.0 |
| $>125 \mathrm{cc}$ | 160.2 | 12.3 | 3.0 | 20.0 | 20.0 | 20.0 |
| Scooters | 12.8 | 49.0 | 33.3 | 14.9 | 15.0 | 15.0 |
| Domestic | 11.5 | 49.5 | 32.0 | 15.0 | 15.0 | 15.0 |
| Exports | 127.9 | 28.3 | 100.0 | 10.0 | 15.0 | 15.0 |
| Total 2-wheelers | 0.0 | 11.5 | 23.6 | 15.3 | 14.8 | 14.1 |

[^11]Hero Honda, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 103,645 | 123,569 | 158,605 | 188,415 | 215,464 | 249,977 |
| EBITDA | 13,821 | 17,475 | 27,643 | 26,435 | 30,144 | 38,461 |
| Other income | 1,527 | 1,830 | 2,383 | 2,777 | 2,989 | 3,770 |
| Interest | 358 | 317 | 206 | 162 | 186 | 191 |
| Depreciaiton | $(1,603)$ | $(1,807)$ | $(1,915)$ | $(2,331)$ | $(2,601)$ | $(2,881)$ |
| Profit before tax | 14,103 | 17,815 | 28,317 | 27,043 | 31,071 | 36,661 |
| Current tax | $(4,412)$ | $(4,806)$ | $(5,916)$ | $(5,381)$ | $(5,862)$ | $(7,513)$ |
| Deferred tax | (12) | (191) | (83) | 107 | 114 | - |
| Net profit | 9,679 | 12,818 | 22,318 | 21,770 | 25,323 | 29,148 |
| Earnings per share (Rs) | 48.5 | 64.2 | 111.8 | 109.0 | 126.8 | 146.0 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 29,862 | 38,008 | 34,650 | 49,589 | 66,967 | 86,968 |
| Deferred tax liability | 1,254 | 1,444 | 1,528 | 1,420 | 1,307 | 1,307 |
| Total Borrowings | 1,320 | 785 | 660 | 660 | 660 | 660 |
| Current liabilities | 18,247 | 20,528 | 48,314 | 33,448 | 37,768 | 41,402 |
| Total liabilities | 50,684 | 60,765 | 85,152 | 85,118 | 106,702 | 130,337 |
| Net fixed assets | 15,487 | 16,943 | 17,069 | 17,988 | 18,888 | 19,507 |
| Investments | 25,668 | 33,688 | 39,257 | 49,257 | 64,257 | 79,257 |
| Cash | 1,311 | 2,196 | 19,072 | 6,498 | 6,122 | 11,470 |
| Other current assets | 8,057 | 7,939 | 9,754 | 11,374 | 17,435 | 20,103 |
| Miscellaneous expenditure | 161 | - | - | - | - | - |
| Total assets | 50,684 | 60,765 | 85,152 | 85,118 | 106,702 | 130,337 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 9,833 | 12,605 | 22,021 | 21,054 | 24,635 | 28,068 |
| Working capital changes | 2,612 | 985 | 4,846 | 1,165 | $(2,856)$ | (234) |
| Capital expenditure | $(3,739)$ | $(3,135)$ | $(2,101)$ | $(3,250)$ | $(3,500)$ | $(3,500)$ |
| Free cash flow | 8,706 | 10,455 | 24,766 | 18,969 | 18,279 | 24,333 |
| Ratios |  |  |  |  |  |  |
| EBITDA margin (\%) | 13.3 | 14.1 | 17.4 | 14.0 | 14.0 | 15.4 |
| PAT margin (\%) | 9.3 | 10.4 | 14.1 | 11.6 | 11.6 | 11.7 |
| Debt/equity (X) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net debt/equity (X) | (0.8) | (0.9) | (1.6) | (1.1) | (1.0) | (1.0) |
| Book Value (Rs/share) | 155.0 | 197.6 | 181.2 | 255.4 | 341.9 | 442.0 |
| RoAE (\%) | 34.0 | 36.4 | 59.0 | 49.9 | 42.5 | 37.2 |
| RoACE (\%) | 31.5 | 34.7 | 57.5 | 48.9 | 41.7 | 36.7 |

[^12]Nestle India (nest)
Consumer products

Impressive 3Q; however, at 32XFY2012E, there is no room for execution risk. Domestic sales growth of $28 \%$ led by $>20 \%$ volume growth is impressive (albeit on a relatively low base). Contraction in gross margins is disappointing in the face of 6\% price hike taken by it in 1 HCY 10 . While we like the market opportunity for most of Nestle's categories, we await demonstration by it in managing head-on competitionmost of its categories have been either a monopoly or duopoly, so far.

| Company data and valuation summary Nestle India (a) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  | 3,540-2,295 |  | EPS (Rs) | 74.4 | 91.0 | 111.4 |
| Market Cap. (Rs bn) |  |  | 336.0 | EPS growth (\%) | 27.0 | 22.3 | 22.5 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 46.8 | 38.3 | 31.3 |
| Promoters |  |  | 61.8 | Sales (Rs bn) | 51.3 | 62.3 | 75.4 |
| Flls |  |  | 10.6 | Net profits (Rs bn) | 7.2 | 8.8 | 10.7 |
| MFs |  |  | 3.0 | EBITDA (Rs bn) | 10.8 | 12.9 | 15.4 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 31.0 | 25.9 | 21.6 |
| Absolute | 4.3 | 17.5 | 37.6 | ROE (\%) | 136.0 | 129.8 | 119.9 |
| Rel. to BSE-30 | 3.9 | 5.5 | 10.2 | Div. Yield (\%) | 1.4 | 1.8 | 2.1 |

Impressive sales growth (albeit on a low base)
In 3QCY10, Nestle reported net sales of Rs16.4 bn (+26\%, KIE Rs16.1 bn), EBITDA of Rs3.2 bn (+22\%, KIE Rs3.3 bn) and PAT of Rs2.2 bn (+22\%, KIE Rs2.2 bn).

- Domestic sales increased 28\% largely on the back of volumes ( $>20 \%$ ) - impact of pricing growth is $\sim 6 \%$ (price hike effected in 1 HCY 10 ). Exports declined $3 \%$ as the company shifted capacity to meet domestic demand (which has higher margins).
- Decline in gross margins by130 bps is surprising as the company has effected price hikes in 1 HCY 10 , the full impact of which was expected in 3QCY10. Savings in staff cost was 110 bps and other expenditure (including adspends) increased 50 bps . We believe that adspends would have been at escalated levels during the quarter as the company has relaunched Nescafe (with celebrity endorsement for the first time) and Kit Kat with a new marketing campaign.

What do we watch out for?

- Decline in gross margins is disappointing. We recall that the management commentary at the analyst meet in August 2010 was indicative of gross margin expansion, (1) liquid milk collection in Moga factory has increased in double digits in 2QCY10. Milk accounts for $\sim 35 \%$ of input costs, (2) good monsoons is likely to result in a good flush season for milk production, (3) price increases of $\sim 6 \%$ in 1 HCY 10 .
- Competition in instant noodles. Competitive intensity for Maggi is increasing with ITC being the latest entrant (after GSK Consumer and HUL) in this segment with Sunfeast Yippee. The product has been launched at price point of Rs5 and Rs10 for 45 gm and 90 gm in Bangalore and Coimbatore. We concede that it is early days in the product cycle of the new entrants; however, Maggi faces the risk of product substitution, in our view (particularly from GSK's Foodles as competition is based on brand equity of Horlicks and healthy proposition).

OCTOBER 29, 2010
RESULT
Coverage view: Cautious
Price (Rs): 3,484
Target price (Rs): 3,100
BSE-30: 20,032

## QUICK NUMBERS

- Stock trades at the highest relative P/E in ten years

Manoj Menon
manoj.menon@kotak.com
Mumbai: +91-22-6634-1391
Amrita Basu
amrita.basu@kotak.com
Mumbai: +91-22-6634-1147

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

- Potential JV with Coca Cola? Media reports suggest that Nestle India is in the process of forming a joint venture with Coca Cola in the ready-to-drink tea segment (Nestle has Nestea brand in tea category). We highlight that Tata Global Beverages has recently entered into a 50:50 joint venture with Pepsi Co in the field of non-carbonated drinks. While further details on this joint venture are not available yet, Tion (TGB's fruit drink on ice tea platform) may likely be part of this venture.
- Can Nestle manage competition? We highlight that most of the categories which Nestle India operates in are either a near-monopoly or duopoly. We keenly await demonstration by Nestle in managing competition in culinary effectively.
- Spate of relaunches/new launches augurs well. Nestle has made several new launches and relaunches in the past few months-Bar-one chocolates and Nescafe relaunched, (with new media support), Nestle Extrafino premium range of chocolates introduced, Maggi Vegetable Multigrainz noodles rolled out nationally.


## At 32XFY2012E, there is no room for execution risk. Retain REDUCE

We like the market opportunity for most of Nestlé's categories, but look for better entry points into the stock. We tweak estimates marginally, maintain REDUCE rating and maintain TP at Rs3,100. Key risks to our rating are (1) higher-than-expected sales growth due to distribution gains and (2) better than-expected margin expansion.

Interim results of Nestle, December fiscal year-ends (Rs mn)

|  | 3QCY10 | 3QCY10E | 3QCY09 | 2QCY10 | (\% chg) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 3QCY10E | 3QCY09 | 2QCY10 |
| Net sales | 16,373 | 16,059 | 13,022 | 14,667 | 2 | 26 | 12 |
| Total expenditure | $(13,154)$ | $(12,752)$ | $(10,380)$ | $(11,728)$ | 3 | 27 | 12 |
| Material cost | $(8,034)$ | $(7,829)$ | $(6,223)$ | $(7,191)$ | 3 | 29 | 12 |
| Staff cost | $(1,041)$ | $(1,054)$ | (974) | $(1,116)$ | (1) | 7 | (7) |
| Other expenditure (including adspends) | $(4,079)$ | $(3,869)$ | $(3,183)$ | $(3,420)$ | 5 | 28 | 19 |
| EBITDA | 3,219 | 3,307 | 2,642 | 2,940 | (3) | 22 | 10 |
| OPM (\%) | 19.7 | 20.6 | 20.3 | 20.0 |  |  |  |
| Other income | 95 | 129 | 88 | 101 |  | 8 | (6) |
| Interest | (1) | (0) | (2) | (4) |  | (72) | (86) |
| Depreciation | (306) | (334) | (286) | (304) |  | 7 | 1 |
| Pretax profits | 3,008 | 3,102 | 2,443 | 2,733 | (3) | 23 | 10 |
| Tax | (840) | (859) | (659) | (718) | (2) | 27 | 17 |
| PAT | 2,168 | 2,243 | 1,784 | 2,015 | (3) | 22 | 8 |
| Extraordinaries | 18 | - | 44 | (67) |  | (60) | (127) |
| Reported PAT | 2,186 | 2,243 | 1,828 | 1,948 | (3) | 20 | 12 |
| Income tax rate (\%) | 27.9 | 27.7 | 27.0 | 26.3 |  |  |  |
|  |  |  |  |  |  |  |  |
| Growth (\%) |  |  |  |  |  |  |  |
| Overall | 25.7 |  | 17.6 | 21.3 |  |  |  |
| Domestic | 27.8 |  | 18.0 | 20.2 |  |  |  |
| Exports | (3.4) |  | 11.2 | 36.2 |  |  |  |
|  |  |  |  |  |  |  |  |
| Costs as a \% of net sales |  |  |  |  |  |  |  |
| Material cost | 49.1 | 48.8 | 47.8 | 49.0 |  |  |  |
| Staff cost | 6.4 | 6.6 | 7.5 | 7.6 |  |  |  |
| Other expenditure (including adspends) | 24.9 | 24.1 | 24.4 | 23.3 |  |  |  |

[^13]Nestle has never had to face severe competition in its categories
Nestlé's market share and market status, category-wise

|  | Market share (\%) |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Nearest |  |  |  |  | Market |  |
|  | Nestle | competitor | status | Remarks |  |  |  |
| Nutrition / Infant food | $\sim 90$ | $\sim 5$ | $\sim 5$ | Monopoly |  |  |  |
| Culinary / Maggi | $\sim 90$ | High entry barriers as advertising is banned |  |  |  |  |  |
| Beverages / Coffee | 55 | 45 | Monopoly | Nestle has done a good job in category creation |  |  |  |
| Chocolates and confectionary | 25 | 70 | Duopoly | Duopoly with HUL |  |  |  |

Note:
(a) Market shares are approximations as per industry sources

Source: Kotak Institutional Equities

Exhibit 105: Maggi growth is likely coming off the peak
Volume growth in Nestlé's Prepared Dishes and Cooking Aids segment, December calendar year-end 20032009 (\%)


Source: Company, Kotak Institutional Equities

Nestle: Profit model, balance sheet, 2006-2012E, December calendar year-ends (Rs mn)

|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |
| Net sales | $\mathbf{2 8 , 1 6 1}$ | 35,043 | 43,242 | 51,294 | 62,274 | 75,362 | 89,858 |
| EBITDA | $\mathbf{5 , 3 8 5}$ | $\mathbf{6 , 9 6 2}$ | $\mathbf{8 , 6 3 8}$ | $\mathbf{1 0 , 5 4 2}$ | $\mathbf{1 2 , 7 7 0}$ | $\mathbf{1 5 , 2 6 6}$ | $\mathbf{1 8 , 6 1 8}$ |
| Other income | 202 | 246 | 322 | 364 | 378 | 505 | 585 |
| Depreciation | $(663)$ | $(747)$ | $(924)$ | $(1,113)$ | $(1,286)$ | $(1,575)$ | $(1,798)$ |
| Pretax profits | 4,923 | 6,461 | 8,036 | 9,793 | 11,863 | 14,196 | 17,405 |
| Tax | $1,654)$ | $(2,148)$ | $(2,387)$ | $(2,620)$ | $(3,089)$ | $(3,453)$ | $(4,319)$ |
| Net profits | $\mathbf{3 , 2 6 9}$ | $\mathbf{4 , 3 1 3}$ | $\mathbf{5 , 6 4 9}$ | $\mathbf{7 , 1 7 3}$ | $\mathbf{8 , 7 7 4}$ | $\mathbf{1 0 , 7 4 4}$ | $\mathbf{1 3 , 0 8 6}$ |
| Earnings per share (Rs) | $\mathbf{3 3 . 9}$ | $\mathbf{4 4 . 7}$ | $\mathbf{5 8 . 6}$ | $\mathbf{7 4 . 4}$ | $\mathbf{9 1 . 0}$ | $\mathbf{1 1 1 . 4}$ | $\mathbf{1 3 5 . 7}$ |
|  |  |  |  |  |  |  |  |
| Balance sheet (Rs mn) | 3,889 | 4,184 | 4,733 | 5,813 | 7,706 | 10,215 | 13,271 |
| Total equity | 163 | 29 |  | 8 | 6 | 6 | 6 |
| Total borrowings | 8,726 | 9,865 | 12,208 | 14,538 | 16,559 | 19,208 | $\mathbf{2 2 , 7 4 6}$ |
| Currrent liabilities and provsions | $\mathbf{1 2 , 7 7 7}$ | $\mathbf{1 4 , 0 7 8}$ | $\mathbf{1 6 , 9 5 0}$ | $\mathbf{2 0 , 3 5 6}$ | $\mathbf{2 4 , 2 7 1}$ | $\mathbf{2 9 , 4 2 9}$ | $\mathbf{3 6 , 0 2 4}$ |
| Total liabilities and equity | 2,387 | 1,322 | 2,286 | 3,588 | 3,102 | 4,801 | $\mathbf{7 , 6 8 3}$ |
| Cash | 4,590 | 6,001 | 6,043 | 7,010 | 7,696 | 9,230 | 11,685 |
| Current assets | 5,800 | 6,755 | 8,622 | 9,758 | 13,473 | 15,398 | 16,655 |
| Total fixed assets | $\mathbf{1 2 , 7 7 7}$ | $\mathbf{1 4 , 0 7 8}$ | $\mathbf{1 6 , 9 5 0}$ | $\mathbf{2 0 , 3 5 6}$ | $\mathbf{2 4 , 2 7 1}$ | $\mathbf{2 9 , 4 2 9}$ | $\mathbf{3 6 , 0 2 4}$ |
| Total assets |  |  |  |  |  |  |  |

Free cash flow (Rs mn)

| Operating cash flow, excl. working । | 3,561 | 4,363 | 5,568 | 7,065 | 9,060 | 11,122 | 13,427 |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: | ---: |
| Working capital | 561 | 361 | 1,149 | 1,355 | 972 | 766 | 620 |
| Capital expenditure | $(1,497)$ | $(1,702)$ | $(2,790)$ | $(2,249)$ | $(5,000)$ | $(3,500)$ | $(3,055)$ |
| Free cash flow | $\mathbf{2 , 6 2 4}$ | $\mathbf{3 , 0 2 2}$ | $\mathbf{3 , 9 2 7}$ | $\mathbf{6 , 1 7 0}$ | $\mathbf{5 , 0 3 2}$ | $\mathbf{8 , 3 8 8}$ | $\mathbf{1 0 , 9 9 2}$ |
| Key assumptions |  |  |  |  |  |  |  |
| Revenue Growth (\%) | 13.7 | 24.4 | 23.4 | 18.6 | 21.4 | 21.0 | 19.2 |
| EBITDA Margin(\%) | 19.1 | 19.9 | 20.0 | 20.6 | 20.5 | 20.3 | 20.7 |
| EPS Growth (\%) | $(0.7)$ | 31.9 | 31.0 | 27.0 | 22.3 | 22.5 | 21.8 |

Source: Kotak Institutional Equities estimates

## Others

Diversified presence absorbs weakness in cement. Jaiprakash (JAL) reported strong cement volumes (+63\% yoy) and robust construction revenue ( $+71 \%$ yoy). JAL continues to tread the strong capex path having incurred a consolidated capex in excess of Rs31 bn, in addition to funding of project SPVs to the extent of Rs 18.3 bn. We remain optimistic on the growth prospects of JAL given the expansion across business segments and reiterate our BUY rating with a revised target price of Rs155/share.

| Company data and valuation summary Jaiprakash Associates Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  |  | 168-108 | EPS (Rs) | 1.7 | 4.4 | 6.2 |
| Market Cap. (Rs bn) |  |  | 256.0 | EPS growth (\%) | (12.7) | 153.2 | 41.1 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 68.7 | 27.2 | 19.2 |
| Promoters |  |  | 46.0 | Sales (Rs bn) | 64.8 | 99.6 | 128.3 |
| Flls |  |  | 23.8 | Net profits (Rs bn) | 3.9 | 9.8 | 13.8 |
| MFs |  |  | 4.5 | EBITDA (Rs bn) | 21.5 | 39.7 | 61.5 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA ( X ) | 24.8 | 15.8 | 11.4 |
| Absolute | (1.0) | 1.5 | (14.6) | ROE (\%) | 5.1 | 10.8 | 13.5 |
| Rel. to BSE-30 | (1.4) | (8.8) | (31.6) | Div. Yield (\%) | 0.0 | 0.0 | 0.0 |

Results meet estimates, construction margins restored
JAL reported revenues of Rs29.9 bn, operating profits of Rs6.8 bn and net income of Rs 1.1 bn for 2QFY11 against our estimate of Rs26 bn, Rs6 bn and Rs 1.2 bn, respectively. Higher-thanestimated revenues were on account of (1) better cement volumes ( $63 \%$ yoy) and (2) higher-thanestimated execution in construction and real estate segments. Construction margins returned to normalized levels of $21 \%$ after a disappointing $7 \%$ margin reported in 1QFY11. Cement realization were weak on account of nation wide pricing weakness in 2QFY11. However, sharp increase in effective tax rate on account of deferred tax component of Rs 1.2 bn (total tax rate of $61 \%$; current tax rate $20 \%$ ) dented the overall profitability. We discuss below in detail individual performances of each of the segments of JAL.

CMP of Jaypee Infratech and JPVL implies a fair valuation of Rs173/share
JAL's current market price implies a $53 \%$ holding company discount for its ownership in the power and real estate subsidiaries. Our valuation for Jaypee Infratech is based on March 12 based NAV while for JPVL it is SOTP of DCF-to-equity valuations of power projects. We note that if we were to value JAL based on market value of JIL and JPVL, our fair valuation would be Rs 173/share. Even after factoring a holding company discount of $20 \%$ for both these subsidiaries, the valuation would be Rs153/share (see Exhibit 3).

Maintain BUY rating with revised target price of Rs155/share
We maintain our BUY rating with a revised target price of Rs $155 /$ share as we adjust for (1) commissioning delays in JPVL's power projects and (2) adjust for increased project cost of power projects and (3) adjust for weakness in cement realization and margins. Our SOTP-based target price includes Rs64/share for the standalone business which includes (1) cement business at Rs65/share valued at 6X EV/EBITDA, (2) construction business at Rs38/share valued at 6X EV/EBITDA, (3) Real estate business at Rs4/share which includes Jaypee Green, Greater Noida and (4) investment ins subsidiaries at book value at Rs5/share.We note that the standalone entity has a net debt of Rs49/share.

Murtuza Arsiwalla murtuza.arsiwalla@kotak.com Mumbai: +91-22-6634-1125

Shubham Satyarth
shubham.satyarth@kotak.com Mumbai: +91-22-6634-1320

We ascribe Rs37/share for $83 \%$ stake in JIL and Rs43/share for power business. We have revised our EPS estimate to Rs4.6/share (Rs5.5 previously) in FY2011E and Rs6.5/share (Rs7.4 previously) in FY2012E, to factor (1) weakness in cement realization and margins, (2) higher tax expense, (3) project cost revisions in the power business, and (4) accelerated execution in the standalone real estate business.

Exhibit 1: Construction and real estate make up for weak cement results
Interim results of Jaiprakash Associates Ltd (standalone), March fiscal year-ends (Rs mn)

|  |  | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg.) |  |  | FY2010 | FY2011E | (\% chg.) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| Net sales | 29,933 | 26,354 | 18,243 | 31,742 | 14 | 64 | (6) | 100,889 | 125,202 | 24 |
| Total expenditure | $(23,122)$ | $(20,427)$ | $(13,685)$ | $(25,321)$ |  |  |  | $(77,776)$ | $(92,049)$ |  |
| Operating profit | 6,811 | 5,928 | 4,558 | 6,421 | 15 | 49 | 6 | 23,114 | 33,154 | 43 |
| EBITDA (\%) | 23 | 22 | 25 | 20 |  |  |  | 23 | 26 |  |
| Other income | 820 | 638 | 883 | 436 |  |  |  | 2,665 | 2,449 |  |
| EBITDA | 7,630 | 6,566 | 5,440 | 6,857 |  |  |  | 25,779 | 35,603 | 38 |
| Interest | $(3,234)$ | $(3,351)$ | $(2,588)$ | $(3,279)$ |  |  |  | $(10,558)$ | $(13,356)$ |  |
| Depreciation | $(1,528)$ | $(1,530)$ | $(1,100)$ | $(1,503)$ |  |  |  | $(4,561)$ | $(6,266)$ |  |
| Pre-tax profits | 2,869 | 1,685 | 1,752 | 2,074 |  |  |  | 10,660 | 15,981 |  |
| Tax | (569) | (506) | (321) | (405) |  |  |  | $(1,504)$ | $(3,918)$ |  |
| FBT | - | - | 20 | - |  |  |  | - | - |  |
| Deferred tax | $(1,172)$ | - | (287) | (611) |  |  |  | $(2,336)$ | $(3,248)$ |  |
| Net income | 1,128 | 1,180 | 1,164 | 1,058 | (4) | (3) | 7 | 6,820 | 8,816 | 29 |
| Extraordinary income | 27 | - | 7,538 | 4,102 |  |  |  | 8,160 | 4,102 |  |
| Reported net income | 1,155 | 1,180 | 8,702 | 5,160 | (2) | (87) | (78) | 14,980 | 12,945 | (14) |
|  |  |  |  |  |  |  |  |  |  |  |
| Segment revenues |  |  |  |  |  |  |  |  |  |  |
| Cement | 12,084 | 11,551 | 8,452 | 14,415 |  | 43 | (16) | 38,376 | 55,559 | 45 |
| Construction | 15,710 | 13,673 | 9,168 | 14,373 |  | 71 | 9 | 57,819 | 62,600 | 8 |
| Real estate | 3,233 | 2,000 | 884 | 3,661 |  | 266 | (12) | 6,511 | 9,168 | 41 |
| Others | (274) | (232) | 621 | (271) |  | (144) | 1 | 848 | 325 | (62) |
| Total | 30,752 | 26,992 | 19,125 | 32,178 |  | 61 | (4) | 103,554 | 127,652 | 23 |
|  |  |  |  |  |  |  |  |  |  |  |
| Segment EBIT |  |  |  |  |  |  |  |  |  |  |
| Cement | 1,883 | 2,011 | 2,203 | 2,863 |  | (15) | (34) | 10,579 | 12,628 | 19 |
| Construction | 3,279 | 2,324 | 1,832 | 1,048 |  | 79 | 213 | 11,710 | 10,461 | (11) |
| Real estate | 1,332 | 530 | 292 | 1,558 |  | 356 | (15) | 1,279 | 3,764 | 194 |
| Others | 114 | 170 | 318 | 97 |  | (64) | 18 | 7,913 | 6,613 | (16) |
| Total | 6,607 | 5,036 | 4,645 | 5,566 |  | 42 | 19 | 31,482 | 33,466 | 6 |
|  |  |  |  |  |  |  |  |  |  |  |
| EBIT margin (\%) |  |  |  |  |  |  |  |  |  |  |
| Cement | 16 | 17 | 26 | 20 |  |  |  | 28 | 23 |  |
| Construction | 21 | 17 | 20 | 7 |  |  |  | 20 | 17 |  |
| Real estate | 41 | 27 | 33 | 43 |  |  |  | 20 | 41 |  |

Source: Company, Kotak Institutional Equities estimates

Exhibit 2: Our SOTP-based target price of JAL is Rs155/share
JAL SOTP

| Business |  |  | Value |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Methodology | Comments | (Rs bn) | (Rs/share) |
| Cement | EV/EBITDA ( X ) | 6X FY2012E EBITDA | 131 | 65 |
| Construction | EV/EBITDA ( X ) | 6X FY2012E EBITDA | 77 | 38 |
| Hotels | EV/EBITDA (X) | 6X FY2012E EBITDA | 2 | 1 |
| Real estate | NAV | Value for 8 mn sq . ft development at Jaypee Greens | 8 | 4 |
| Investment | Book Value | Equity invested in Jaypee Ganga Infrastrtucture, JPSK Sports City and Himalayan Expressway | 10 | 5 |
| Net debt |  |  | 98 | 49 |
| Parent entity |  |  | 130 | 64 |
| Real estate (Jaypee Infratech) | NAV | Base case assumption of flat prices till FY2010 and 5\% growth in realisation beyond that for 1,250 acre township at Noida | 75 | 37 |
| Power (JPVL) | DCF-to-equity | 7,075 MW of attributable power portfolio, of which 700 MW is already under operation | 88 | 43 |
| Power (45\% stake in Karcham Wangtoo) | DCF-to-equity |  | 16 | 8 |
| Total |  |  | 310 | 153 |

Source: Kotak Institutional Equities estimates

Exhibit 3: Even after factoring a 20\% holding company discount on CMP, JAL's fair valuation comes out to Rs153/share
JAL SOTP with JPVL and JIL valued at CMP

| Business | Methodology | Comments | Value <br> (no holding co. discount) |  | Value <br> (20\% holding co. discount) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs bn) | (Rs/share) | (Rs bn) | (Rs/share) |
| Cement | EV/EBITDA (X) | 6X FY2012E EBITDA | 131 | 65 | 131 | 65 |
| Construction | EV/EBITDA (X) | 6X FY2012E EBITDA | 77 | 38 | 77 | 38 |
| Hotels | EV/EBITDA (X) | 6X FY2012E EBITDA | 2 | 1 | 2 | 1 |
| Real estate | NAV | Value for 8 mn sq. ft development at Jaypee Greens | 8 | 4 | 8 | 4 |
| Investment | Book Value | Equity invested in Jaypee Ganga Infrastrtucture, JPSK Sports City and Himalayan Expressway | 10 | 5 | 10 | 5 |
| Net debt |  |  | 98 | 49 | 98 | 49 |
| Parent entity |  |  | 130 | 64 | 130 | 64 |
| Real estate (Jaypee Infratech) | Market price of JIL |  | 104 | 51 | 83 | 41 |
| Power (JPVL) | Market price of JPVL |  | 100 | 49 | 80 | 39 |
| Power (45\% stake in Karcham Wangtoo) | DCF-to-equity |  | 16 | 8 | 16 | 8 |
| Total |  |  | 350 | 173 | 310 | 153 |

Source: Company, Kotak Institutional Equities estimates

## Cement - volume growth continues to be strong

Cement business continues to grow as JAL reported cement revenues of Rs12 bn (+43\% yoy, $-16 \%$ qoq) in 2QFY11, above our estimate of Rs11 bn. EBIT margins contracted to $16 \%$ and can be attributed to (1) lower realizations on account of pricing weakness witnessed across the country during 2QFY11 and (2) increase in input costs as witnessed across cement companies. Cement volumes at 3.4 mn tons registered a strong $63 \%$ yoy growth on back of newly commissioned capacities. Implied realizations were Rs3,528/ton in 2QFY11.

Aggressive commissioning of capacities, during the last fiscal has allowed JAL to report 54.5\% YTD growth in cement volumes. JAL has an operational capacity of 21.3 mtpa including 2.2 mtpa at its Bhilai JV (JAL's stake 74\%). JAL plans to scale up to 33.5 mtpa by FY2012E which would include an addition of 8 mtpa directly by JAL and balance 4.3 mtpa will be added though JAL's JV with SAIL (JAL's stake 74\%)

We currently factor in cement volumes of 15.1 mn tons in FY2011E and 16.8 mn tons in FY2012E, and highlight that accelerated ramp-up of units could likely lead to higher-than-estimated volume growth.

Exhibit 4: JAL has embarked on an aggressive capacity addition program
Capacity addition and cement production of JAL, March fiscal year-ends, 2008-10


Source: Company, Kotak Institutional Equities

Exhibit 5: JAL's All-India market improved to 7.0\%.
Cement volumes and market share of Jaiprakash Associates Ltd, 1QFY09-2QFY11


Source: Company, Kotak Institutional Equities

## Construction-margins return to normalized levels

JAL reported construction revenue of Rs15.7 bn in 2QFY10 (+71\% yoy and 9\% qoq) compared to our estimate of Rs11.7 bn while construction EBIT at Rs3.3 bn was higher than our estimate of Rs2.2 bn. We note that construction margins returned to normalized levels of $21 \%$ in 2QFY11 after a disappointing 7\% in 1QFY11. We highlight the volatility of construction revenues and margins over the last few quarters.

Exhibit 6: Construction margins have been volatile over the last few quarters
Construction revenues and margins of Jaiprakash Associates Ltd, 1QFY08-2QFY11 (Rs mn, \%)


Source: Company, Kotak Institutional Equities

Power - strong capacity addition in pipeline although we foresee a potential funding gap

JPVL reported net revenues of Rs2.4 bn (+25\% qoq), operating profit of Rs1.99 bn (+24\% qoq) and net income of Rs870 mn in 2QFY11 contributed by 700 MW of operation power capacity - 300 MW at Baspa and 400 MW at Vishnuprayag. Estimated generation in 2QFY11 was $1,581 \mathrm{MU}$ implying an average realization of Rs1.5/kwh and O\&M of $24 \mathrm{p} / \mathrm{kwh}$.

JPVL's investment on standalone books increased from Rs14.2 bn as of March 2010 to Rs24.4 bn indicating an equity infusion of Rs10.2 bn into projects under construction and held through subsidiaries.

JPVL has 700 MW of operational capacity and has additional 6,825 MW under construction. We highlight that the execution on the projects have been satisfactory with most of the under construction projects having already tied up necessary inputs.
Although we see limited execution risk in these projects, we believe that fructifying these projects would likely need equity infusion (discussed in detail below) in future resulting in possible dilution of stake. Management has indicated that Karcham Wangtoo project ( $1,000 \mathrm{MW}$ ) will likely commission six months ahead of schedule by March 2011. We currently factor in a COD of June 2011.

JPVL current portfolio of projects under construction would entail an additional capex of ~Rs342 bn spread over a period of four years from FY2011E to FY2015E. Rs240 bn will be funded by project level debt and minority interest while the balance Rs72 bn will have to be funded by equity. Internal accruals (net of project level debt servicing) and extant cash could account for Rs52 bn thus creating an additional funding gap of Rs50 bn. Thus JPVL will likely need equity support of $\sim$ Rs50 bn over the next five years, in order to fructify the execution of under construction projects and reach the targeted capacity of 7.5 GW by FY2015E.

Exhibit 7: Strong seasonal quarter for JPVL
Interim results of JPVL, March fiscal year-ends (Rs mn)

|  |  | 2QFY10 | 1QFY11 | Change (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  | 2QFY10 | 1QFY11 |
| Net sales | 2,377 | 1,084 | 1,903 | 119 | 25 |
| Cost of fuel | - | - | - |  |  |
| Operation and maintenance expenses | (51) | (16) | (77) | 220 | (34) |
| Employee expenses | (62) | (24) | (52) |  |  |
| Other expenditure | (270) | (41) | (162) |  |  |
| O\&M | (383) | (81) | (290) |  |  |
| Operating profit | 1,995 | 1,004 | 1,613 | 99 | 24 |
| OPM (\%) | 84 | 93 | 85 |  |  |
| Other income | 448 | 57 | 176 |  |  |
| EBITDA | 2,443 | 1,061 | 1,789 |  |  |
| Depreciation | (239) | (124) | (237) |  |  |
| EBIT | 2,204 | 937 | 1,552 |  |  |
| Interest | $(1,118)$ | (185) | (972) | 505 | 15 |
| PBT | 1,086 | 752 | 580 |  |  |
| Tax | (217) | (128) | (96) | 70 | 126 |
| PAT | 870 | 624 | 485 |  |  |
| Extraordinary income | - | - | (100) |  |  |
| Reported income | 870 | 624 | 384 |  |  |

Source: Company, Kotak Institutional Equities

Real estate - revenue recognition picks up as construction gathers steam Jaypee Infratech reported net revenues of Rs7 bn (19\% qoq), EBITDA of Rs5 bn (4\% qoq) and net income of Rs4 bn (4\% qoq) in 2QFY11. Strong sequential growth in revenues was primarily on account of pick-up in construction activity for the real estate development. EBITDA margins contracted to $72 \%$ in 2QFY11 from 83\% in 1QFY11 likely on account of a change in sales mix towards developed apartments as against undeveloped plots. We note that EBITDA margin in FY2010 was $92 \%$ comprised largely on account of sale of undeveloped plots.

JIL is currently developing five residential and one commercial project in its Noida land parcel aggregating to $\sim 24.3 \mathrm{mn} \mathrm{sq}$. ft. Out of these JIL had already sold $\sim 20 \mathrm{mn} \mathrm{sq}$. ft with a total sale value of Rs59.9 bn implying an average selling price of Rs2,950/sq. ft as of March 2010 implying a strong traction for its Noida projects. JIL received an amount of Rs 16.7 bn as advances from pre-sales out of which Rs 12 bn was still outstanding as of March 2010 while the balance had been delivered in form of developed plots.

Construction of Yamuna expressway is progressing at a brisk pace and is expected to commission ahead of its original commissioning deadline of April 2013. Management has indicated the construction work to be complete by CY2011. We note that JIL incurred a capex of ~Rs11 bn in 1HFY11 towards Yamuna Expressway.

Exhibit 8: EBITDA margins contract to $72 \%$ as sales mix shifts towards apartments. Interim results of Jaypee Infratech, March fiscal year-ends (Rs mn)

|  |  | 2QFY10 | 1QFY11 | Change (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  | 2QFY10 | 1QFY11 |
| Net sales | 7,115 | 246 | 5,970 | 2,795 | 19 |
| Total expenditure | $(1,998)$ | (28) | $(1,030)$ |  |  |
| Operating profit | 5,117 | 218 | 4,940 | 2,252 | 4 |
| EBITDA (\%) | 72 |  | 83 |  |  |
| Other income | 46 | 27 | 13 |  |  |
| EBITDA | 5,163 | 245 | 4,953 | 2,011 | 4 |
| Interest | - | - | - |  |  |
| Depreciation | (21) | (25) | (21) |  |  |
| Pre-tax profits | 5,142 | 220 | 4,931 |  |  |
| Tax | $(1,025)$ | (21) | (983) |  |  |
| Deferred tax | - | - | - |  |  |
| Net income | 4,117 | 199 | 3,948 | 1,971 | 4 |
| Extraordinary income | - | - | - |  |  |
| Reported net income | 4,117 | 199 | 3,948 | 1,971 | 4 |

Source: Company, Kotak Institutional Equities

## Standalone balance sheet analysis for 1HFY11

- Seeking clarity on capex for 1HFY11 - JAL incurred a capex of ~Rs20.6 bn in 1HFY11 most of which would likely be attributable for cement capacity expansion given the limited nature of capex involved in construction business. We however highlight JAL's cement capacity addition of 7.95 mtpa (standalone) would entail a capex of $\sim$ Rs 40 bn (assuming a replacement cost of US\$120/ton). With standalone CWIP of Rs38.9 bn as of March 2010, most of which likely attributable to cement, we are unsure of the exact nature of R20.6 bn of capex in 1HFY11.
- FCCB conversion - During 2QFY11, FCCBs worth EUR2.5 mn were converted into 1.8 mn equity shares at a price of Rs74.5/share. We note that these FCCBs are part of total Euro FCCBs worth EUR165 mn maturing in FY2013.
- Debt on a rise - standalone debt increased from Rs179 bn as of March 2010 to Rs204 bn as of September 2010, likely to fund the capex of Rs20 bn incurred in 1HFY11 and additional funding of project SPVs to the extent of Rs 18.3 bn (including JPVL) as highlighted previously.

Exhibit 9: FCCB aggregating to EUR 2.5 mn converted during the 2QFY11 Balance sheet of JAL as of September 2010 (Rs mn)

|  | Sep-10 | Sep-09 | Mar-10 |
| :--- | ---: | ---: | ---: |
| Net fixed assets | $\mathbf{1 6 2 , 6 6 4}$ | $\mathbf{1 2 8 , 2 9 8}$ | $\mathbf{1 4 5 , 1 0 3}$ |
| Investments | 56,522 | 47,698 | 55,763 |
| Cash \& bank balances | 42,969 | 44,294 | 38,792 |
| Accounts receivable | 23,438 | 11,914 | 22,850 |
| Inventories | 17,757 | 13,269 | 15,536 |
| Loans \& advances | 45,320 | 38,701 | 39,947 |
| Others | 392 | 341 | 304 |
| Projects under development | 12,182 | 7,518 | 13,561 |
| Currents assets | 142,058 | 116,037 | 130,990 |
| Current liabilities | 54,345 | 48,202 | 58,529 |
| Net current assets | 87,713 | 67,836 | 72,461 |
| Utilization of funds | $\mathbf{3 0 6 , 8 9 9}$ | $\mathbf{2 4 3 , 8 3 1}$ | $\mathbf{2 7 3 , 3 2 7}$ |
| Total debt | 204,446 | 156,108 | 179,087 |
| Paid-up common stock | 4,253 | 2,804 | 4,249 |
| Reserves and surplus | 87,185 | 77,877 | 80,758 |
| Shareholders' funds | $\mathbf{9 1 , 4 3 8}$ | $\mathbf{8 0 , 6 8 1}$ | $\mathbf{8 5 , 0 0 7}$ |
| Def. tax liability | 11,015 | 7,043 | 9,233 |
| Source of funds | $\mathbf{3 0 6 , 8 9 9}$ | $\mathbf{2 4 3 , 8 3 1}$ | $\mathbf{2 7 3 , 3 2 7}$ |

[^14]Exhibit 10: Profit model, balance sheet, cash model of Jaiprakash Associates Ltd, March fiscal year ends, 2008-2013E (Rs mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model |  |  |  |  |  |  |
| Net revenues | 41,872 | 47,063 | 64,844 | 99,584 | 128,342 | $\mathbf{1 7 0 , 6 9 4}$ |
| EBITDA | $\mathbf{1 6 , 8 1 9}$ | $\mathbf{1 7 , 2 4 3}$ | $\mathbf{2 1 , 5 0 6}$ | $\mathbf{3 9 , 6 9 3}$ | $\mathbf{6 1 , 5 3 5}$ | $\mathbf{7 7 , 5 0 6}$ |
| Other income | 2,195 | 2,612 | 5,936 | 4,211 | 3,263 | 3,279 |
| Interest (expense)/income | $(5,579)$ | $(7,062)$ | $(12,864)$ | $(16,384)$ | $(23,139)$ | $(28,841)$ |
| Depreciation | $(3,188)$ | $(3,326)$ | $(4,722)$ | $(7,739)$ | $(10,965)$ | $(13,731)$ |
| Pretax profits | $\mathbf{1 0 , 2 4 7}$ | $\mathbf{9 , 4 6 7}$ | $\mathbf{9 , 8 5 7}$ | $\mathbf{1 9 , 7 8 1}$ | $\mathbf{3 0 , 6 9 4}$ | $\mathbf{3 8 , 2 1 3}$ |
| Tax | $(2,200)$ | $(3,432)$ | $(3,021)$ | $(5,044)$ | $(10,982)$ | $(15,248)$ |
| Deferred taxation | $(762)$ | $(899)$ | $(2,335)$ | $(3,583)$ | $(3,382)$ | $(4,665)$ |
| Minority interest | $(1,202)$ | $(923)$ | $(627)$ | $(1,348)$ | $(2,491)$ | $(3,616)$ |
| Net income | $\mathbf{6 , 0 8 4}$ | $\mathbf{4 , 2 1 3}$ | $\mathbf{3 , 8 7 4}$ | $\mathbf{9 , 8 0 6}$ | $\mathbf{1 3 , 8 3 8}$ | $\mathbf{1 4 , 6 8 3}$ |
| Extraordinary items | 684 | $(10)$ | 10,211 | 4,129 | - | - |
| Reported profit | 6,768 | 4,203 | 14,085 | 13,936 | 13,838 | $\mathbf{1 4 , 6 8 3}$ |
| Earnings per share (Rs) | $\mathbf{3 . 5}$ | $\mathbf{2 . 0}$ | $\mathbf{1 . 8}$ | $\mathbf{4 . 6}$ | $\mathbf{6 . 5}$ | $\mathbf{6 . 9}$ |


| Balance sheet |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Paid-up common stock | 2,343 | 2,804 | 4,249 | 4,249 | 4,249 | 4,249 |
| Total shareholders' equity | 49,772 | 65,929 | 85,403 | 96,942 | 108,384 | 120,670 |
| Deferred taxation liability | 7,101 | 8,787 | 11,979 | 15,561 | 18,944 | 23,608 |
| Minority interest | 7,025 | 7,153 | 10,064 | 11,686 | 14,177 | 17,793 |
| Total borrowings | 114,872 | 193,202 | 352,711 | 432,990 | 497,001 | 571,942 |
| Total liabilities and equity | $\mathbf{1 7 8 , 7 7 0}$ | $\mathbf{2 7 5 , 0 7 1}$ | $\mathbf{4 6 0 , 1 5 6}$ | $\mathbf{5 5 7 , 1 7 9}$ | $\mathbf{6 3 8 , 5 0 5}$ | $\mathbf{7 3 4 , 0 1 4}$ |
| Net fixed assets | 69,388 | 99,951 | 156,400 | 180,349 | 265,463 | 322,711 |
| Capital work-in progress | 62,250 | 96,347 | 147,650 | 243,171 | $\mathbf{2 4 3 , 1 8 1}$ | 287,695 |
| Investments | 1,203 | 10,964 | 10,586 | 10,586 | 10,586 | 10,586 |
| Cash | 24,622 | 39,214 | 84,852 | 73,248 | 64,284 | 44,844 |
| Net current assets (excl. cash) | 20,788 | 28,198 | 59,926 | 49,083 | 54,249 | 67,435 |
| Net current assets (incl. cash) | 45,929 | 67,843 | $\mathbf{1 4 5 , 5 2 0}$ | $\mathbf{1 2 3 , 0 7 3}$ | $\mathbf{1 1 9 , 2 7 5}$ | $\mathbf{1 1 3 , 0 2 1}$ |
| Total assets | $\mathbf{1 7 8 , 7 7 0}$ | $\mathbf{2 7 5 , 1 0 5}$ | $\mathbf{4 6 0 , 1 5 6}$ | $\mathbf{5 5 7 , 1 7 9}$ | $\mathbf{6 3 8 , 5 0 5}$ | $\mathbf{7 3 4 , 0 1 4}$ |


| Free cash flow |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: |
| Operating cash flow, excl. working capital | 9,905 | 6,739 | 15,832 | 22,394 | 27,414 | 33,416 |
| Working capital changes | $(7,274)$ | $(7,410)$ | $(31,729)$ | 10,843 | $(5,166)$ | $(13,186)$ |
| Capital expenditure | $(45,993)$ | $(68,390)$ | $(113,656)$ | $(127,208)$ | $(96,090)$ | $(115,494)$ |
| Free cash flow | $\mathbf{( 4 3 , 3 6 2 )}$ | $\mathbf{( 6 9 , 0 6 0 )}$ | $\mathbf{( 1 2 9 , 5 5 3 )}$ | $\mathbf{( 9 3 , 9 7 1 )}$ | $\mathbf{( 7 3 , 8 4 2 )}$ | $\mathbf{( 9 5 , 2 6 3 )}$ |

Source: Company, Kotak Institutional Equities estimates

Spike in power and fuel cost causes earnings to fall short of expectations. Nalco's 2QFY11 revenues of Rs 14.8 bn was $5.5 \%$ ahead of our estimate. However, EBITDA and net income at Rs3.7 bn and Rs2.2 bn were below our estimates largely on account of higher energy costs. We align Nalco's earnings estimate with our revised aluminium price forecast and increase our earnings estimates to Rs17 and Rs19.1 for FY2011E and FY2012E, respectively. We raise our 12-month target price to Rs285 (Rs260 earlier) and maintain our SELL rating.

| Company data and valuation summary National Aluminium Co. |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 527-345 | EPS (Rs) | 12.2 | 17.0 | 19.1 |
| Market Cap. (Rs bn) |  |  | 258.6 | EPS growth (\%) | (37.2) | 39.6 | 12.2 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 33.0 | 23.6 | 21.0 |
| Promoters |  |  | 87.1 | Sales (Rs bn) | 51.7 | 58.1 | 64.1 |
| FIls |  |  | 4.4 | Net profits (Rs bn) | 7.8 | 11.0 | 12.3 |
| MFs |  |  | 0.0 | EBITDA (Rs bn) | 10.9 | 16.4 | 18.3 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 20.6 | 13.3 | 11.6 |
| Absolute | (0.9) | (3.8) | 14.4 | ROE (\%) | 7.8 | 10.2 | 10.6 |
| Rel. to BSE-30 | (1.3) | (13.6) | (8.3) | Div. Yield (\%) | 0.6 | 1.2 | 1.2 |

Results below expectations
Nalco's 2QFY11 revenue of Rs14.8 bn (+13.1\% qoq, $+25.4 \%$ yoy) was $5.5 \%$ ahead of our estimate as a result of higher metal deliveries. However, EBITDA at Rs3.7 bn ( $-9.3 \%$ qoq,$+109.3 \%$ yoy) was $2 \%$ below our estimate on account of the higher cost of production ( $9 \%$ above our estimates)that was in turn led by higher power and fuel costs. Power and fuel cost increased $34.5 \%$ sequentially to Rs5.0 bn, which was $22.3 \%$ above our estimates. All other costs declined sequentially. Employee costs declined $7.1 \%$ sequentially to Rs2.0 bn. Other expenditure declined $10.7 \%$ to Rs 2.1 bn. Net income of Rs2.2 bn ( $-21.1 \%$ qoq, $+40.5 \%$ yoy) was $14.4 \%$ below our estimate on account of higher tax outgo during the quarter.

The company achieved metal aluminium production of 110K tons in 2QFY11, up 7\% yoy and marginal decline qoq. Deliveries for 2QFY11 were also up 3\% yoy to 108.5 K tons; aluminium metal volumes were flat qoq.

Revision in our estimates, factor in our revised aluminium price forecasts and Re/US\$ rate
We align our estimates with our revised aluminium price forecast which increased by $5.1 \%, 4.9 \%$ and $4.5 \%$ to US $\$ 2,050 /$ ton, US $\$ 2,150 /$ ton and US $\$ 2,300 /$ ton for FY2011E, FY2012E and FY2013E, respectively. We have also made changes to our Re/US\$ assumption, revising it to Rs 45.5 and Rs 44.5 for FY2011E and FY2012E, respectively, factoring in the recent rupee appreciation. In addition, we have made marginal changes to our volume and cost estimates. As a result, we increase our earnings estimate for FY2011E, FY2012E and FY2013E to Rs17, Rs 19.1 and Rs24.3 from Rs14.3 Rs17.3 and Rs23.2 earlier. The current stock price is discounting aluminium price of US $\$ 2,525$ / ton, a bit too optimistic, in our view.

Valuations expensive, maintain SELL rating
Nalco is trading at an extremely expensive valuation of 13.3X FY2011E and 11.6X FY2012E EBITDA and 23.6X FY2011E and 21X FY2012E earnings. We find the stock very expensive at current valuations. We revise our FY2012E target price to Rs285/share from Rs260 earlier, primarily on revision of our aluminium price forecast. Retain SELL on expensive valuations.

Kawaljeet Saluja kawaljeet.saluja@kotak.com Mumbai: +91-22-6634-1243

Karan Durante
karan.durante@kotak.com
Mumbai: +91-22-6634-1527

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Interim results of NALCO, March fiscal year-ends (Rs mn)

|  |  | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg.) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |
| Net sales | 14,792 | 14,025 | 11,791 | 13,081 | 5.5 | 25.4 | 13.1 |
| Total expenditure | $(11,314)$ | $(10,393)$ | $(10,374)$ | $(9,143)$ | 8.9 | 9.1 | 23.7 |
| Inc/(Dec) in stock | (576) | - | 302 | 740 | - | (290.7) | (177.9) |
| Raw materials | $(1,671)$ | $(1,736)$ | $(2,011)$ | $(1,685)$ | (3.7) | (16.9) | (0.8) |
| Power \& Fuel | $(4,964)$ | $(4,060)$ | $(4,845)$ | $(3,691)$ | 22.3 | 2.5 | 34.5 |
| Staff cost | $(2,027)$ | $(2,226)$ | $(1,800)$ | $(2,183)$ | (8.9) | 12.6 | (7.1) |
| Other expenditure | $(2,076)$ | $(2,370)$ | $(2,020)$ | $(2,324)$ | (12.4) | 2.7 | (10.7) |
| Other operating income | 244 | 164 | 361 | 164 | 48.9 | (32.3) | 48.9 |
| EBITDA | 3,721 | 3,797 | 1,778 | 4,102 | (2.0) | 109.3 | (9.3) |
| OPM (\%) | 24 | 26 | 12 | 30 | - | - | - |
| Other income | 854 | 910 | 1,402 | 897 | (6.2) | (39.1) | (4.9) |
| Interest | (0) | - | (8) | 0 | - | (98.8) | (125.0) |
| Depreciation | (952) | (935) | (764) | (916) | 1.8 | 24.5 | 3.9 |
| Pretax profits | 3,379 | 3,608 | 2,046 | 3,919 | (6.4) | 65.1 | (13.8) |
| Extraordinaries | - | - | - | - | - | - | - |
| Tax | $(1,139)$ | (992) | (451) | $(1,079)$ | 14.8 | 152.3 | 5.5 |
| Net income | 2,240 | 2,616 | 1,595 | 2,841 | (14.4) | 40.5 | (21.1) |
| Income tax rate (\%) | 33.7 | 27.5 | 22.1 | 27.5 | - | - | - |
|  |  |  |  |  |  |  |  |
| Ratios |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 23.5 | 25.9 | 12.0 | 30.1 |  |  |  |
| ETR (\%) | 33.7 | 27.5 | 22.1 | 27.5 |  |  |  |
| EPS (Rs) | 3.5 | 4.1 | 2.5 | 4.4 |  |  |  |
|  |  |  |  |  |  |  |  |
| Segmental revenue |  |  |  |  |  |  |  |
| Chemicals | 5,868 | - | 4,137 | 4,031 | - | 41.8 | 45.6 |
| Aluminium | 11,226 | - | 9,485 | 11,212 | - | 18.4 | 0.1 |
| Electricity | 6,630 | - | 4,209 | 3,602 | - | 57.5 | 84.1 |
| Segmental PBIT |  |  |  |  |  |  |  |
| Chemicals | 1,365 | - | 794 | 801 | - | 71.9 | 70.4 |
| Aluminium | $(1,455)$ | - | (923) | 1,978 | - | 57.7 | (173.6) |
| Electricity | 3,076 | - | 1,084 | 650 | - | 183.7 | 372.9 |
| Segmental PBIT (\%) |  |  |  |  |  |  |  |
| Chemicals | 23.3 | - | 19 | 20 | - | 21.2 | 17.0 |
| Aluminium | (13.0) | - | (10) | 18 | - | 33.2 | (173.5) |
| Electricity | 46.4 | - | 26 | 18 | - | 80.1 | 156.9 |

Source: Company, Kotak Institutional Equities estimates

Nalco, Changes in estimates, March fiscal year-ends, 2011E-13E (Rs mn)

|  | Revised estimates |  |  | Old estimates |  |  | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E |
| Net sales | 58,146 | 64,069 | 72,263 | 55,960 | 63,016 | 71,976 | 3.9 | 1.7 | 0.4 |
| EBITDA | 16,392 | 18,259 | 22,775 | 14,091 | 16,798 | 22,023 | 16.3 | 8.7 | 3.4 |
| PAT | 10,956 | 12,292 | 15,625 | 9,225 | 11,116 | 14,918 | 18.8 | 10.6 | 4.7 |
| EPS (Rs) | 17.0 | 19.1 | 24.3 | 14.3 | 17.3 | 23.2 | 18.8 | 10.6 | 4.7 |

[^15]Nalco, Valuation details, FY2012E basis (Rs mn)

|  | EBITDA | EV/EBITDA | EV | Value |
| :---: | :---: | :---: | :---: | :---: |
|  | (Rs mn) | (X) | (Rs mn) | (Rs/share) |
| FY2012E | 18,259 | 7.0 | 127,815 | 198 |
| Net debt |  |  | $(55,385)$ | (86) |
| Market capitalization |  |  | 183,199 | 284 |
| Target price |  |  |  | 285 |

Source: Kotak Institutional Equities estimates

Sensitivity of SOTP to varying Aluminium \& Alumina price levels

|  | Aluminium prices (US\$/ton) |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Target Price | $\mathbf{1 , 9 5 0}$ | $\mathbf{2 , 0 5 0}$ | $\mathbf{2 , 1 5 0}$ | $\mathbf{2 , 2 5 0}$ | $\mathbf{2 , 3 5 0}$ |  |
|  | $\mathbf{2 8 3}$ | 215 | 240 | 265 | 289 | 314 |
|  | $\mathbf{3}$ |  |  |  |  |  |
| Alumina |  |  |  |  |  |  |
| Prices | $\mathbf{3 0 3}$ | 225 | 250 | 275 | 299 | 324 |
| (US\$/ton) | $\mathbf{3 2 3}$ | 235 | 260 | $\mathbf{2 8 5}$ | 309 | 334 |
|  | $\mathbf{3 4 3}$ | 245 | 270 | 295 | 319 | 344 |
|  | $\mathbf{3 6 3}$ | 255 | 280 | 305 | 329 | 354 |

Source: Kotak Institutional Equities estimates

Sensitivity of EPS to varying Aluminium \& Alumina price levels

|  | Aluminium prices (US\$/ton) |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2012E EPS |  | $\mathbf{1 , 9 5 0}$ | $\mathbf{2 , 0 5 0}$ | $\mathbf{2 , 1 5 0}$ | $\mathbf{2 , 2 5 0}$ |
| $\mathbf{2 , 3 5 0}$ |  |  |  |  |  |  |
|  | $\mathbf{2 8 3}$ | 13.0 | 15.2 | 17.3 | 19.5 | 21.7 |
| Alumina | $\mathbf{3 0 3}$ | 13.9 | 16.1 | 18.2 | 20.4 | 22.6 |
| Prices | $\mathbf{3 2 3}$ | 14.8 | 16.9 | $\mathbf{1 9 . 1}$ | 21.3 | 23.4 |
| (US\$/ton) | $\mathbf{3 4 3}$ | 15.6 | 17.8 | 20.0 | 22.1 | 24.3 |
|  | $\mathbf{3 6 3}$ | 16.5 | 18.7 | 20.9 | 23.0 | 25.2 |

Source: Kotak Institutional Equities estimates

Nalco, Key assumptions sheet, March fiscal year-ends, 2008-13E

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 2LUMINIUM |  |  |  |  |  |
| 2luminium metal sales ('000 tons) | 353,334 | 352,007 | 434,102 | 451,153 | 455,343 |
| Average LME aluminium price (US\$/ton) | 2,624 | 2,227 | 1,871 | 2,050 | 2,150 |
| EBITDA/ ton (Rs) | 38,546 | 19,618 | 4,911 | 4,391 | 4,766 |
| EBITDA/ ton (US\$) | 957 | 428 | 104 | 9,300 |  |


| ALUMINA | 864,988 | 865,000 | 700,723 | 692,628 | 897,842 | $1,188,336$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Alumina sales ('000 tons) | 362 | 302 | 224 | 308 | 323 | 345 |
| Average Alumina price (US\$/ton) | 5,885 | 7,357 | 3,892 | 6,505 | 6,055 | 7,232 |
| Alumina EBITDA/ ton (Rs) | 146 | 161 | 82 | 143 | 136 |  |
| Alumina EBITDA/ ton (US\$) |  |  |  |  |  |  |
|  | $\mathbf{4 0 . 3}$ | $\mathbf{4 5 . 8}$ | $\mathbf{4 7 . 3}$ | $\mathbf{4 5 . 5}$ | $\mathbf{4 4 . 5}$ | $\mathbf{4 4 . 1}$ |
| Re/US\$ rate |  |  |  |  |  |  |

[^16]NALCO, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 51,342 | 52,173 | 51,745 | 58,146 | 64,069 | 72,263 |
| EBITDA | 23,332 | 17,870 | 10,868 | 16,392 | 18,259 | 22,775 |
| Other income | 4,410 | 3,995 | 3,741 | 3,585 | 4,054 | 4,873 |
| Interest | (15) | (40) | (23) | (40) | (40) | (40) |
| Depreciaiton | $(2,811)$ | $(2,724)$ | $(3,194)$ | $(3,570)$ | $(3,910)$ | $(4,265)$ |
| Profit before tax | 24,916 | 19,101 | 11,392 | 16,367 | 18,363 | 23,343 |
| Current tax | $(8,604)$ | $(6,458)$ | $(3,153)$ | $(4,743)$ | $(5,546)$ | $(7,251)$ |
| Deferred tax | 53 | (139) | (393) | (668) | (526) | (467) |
| Net profit | 16,315 | 12,723 | 8,142 | 10,956 | 12,292 | 15,625 |
| Earnings per share (Rs) | 25.3 | 19.7 | 12.6 | 17.0 | 19.1 | 24.3 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 88,744 | 97,698 | 103,956 | 111,155 | 119,690 | 131,559 |
| Deferred tax liability | 6,074 | 6,214 | 6,606 | 7,274 | 7,800 | 8,267 |
| Total Borrowings | - | - | - | - | - | - |
| Current liabilities | 15,409 | 19,332 | 22,199 | 25,644 | 27,105 | 29,150 |
| Total liabilities | 110,228 | 123,244 | 132,761 | 144,073 | 154,596 | 168,976 |
| Net fixed assets | 58,664 | 68,997 | 70,797 | 79,227 | 80,318 | 79,658 |
| Investments | 1,150 | 8,959 | 9,868 | 9,868 | 9,868 | 9,868 |
| Cash | 35,165 | 28,690 | 31,524 | 37,827 | 45,517 | 58,655 |
| Other current assets | 15,249 | 16,598 | 20,573 | 17,152 | 18,893 | 20,795 |
| Miscellaneous expenditure | - | - | - | - | - | - |
| Total assets | 110,228 | 123,244 | 132,761 | 144,073 | 154,596 | 168,976 |
|  |  |  |  |  |  |  |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 18,719 | 15,775 | 11,912 | 11,649 | 12,714 | 15,523 |
| Working capital changes | 300 | 3,608 | (195) | 3,863 | (280) | 143 |
| Capital expenditure | $(15,441)$ | $(22,111)$ | $(6,776)$ | $(12,000)$ | $(5,000)$ | $(3,605)$ |
| Free cash flow | 3,578 | $(2,729)$ | 4,941 | 3,512 | 7,434 | 12,061 |
| Ratios |  |  |  |  |  |  |
| Debt/equity (\%) | - | - | - | - | - | - |
| Net debt/equity (X) | (0.4) | (0.4) | (0.4) | (0.4) | (0.5) | (0.5) |
| RoAE (\%) | 19.8 | 13.4 | 7.8 | 10.2 | 10.6 | 12.4 |
| RoACE (\%) | 16.3 | 10.7 | 5.3 | 8.0 | 8.3 | 9.9 |

[^17]Weak results yet again. $A B B$ reported weak results at the revenue and margin levels (revenue decline of $8 \%$ and EBITDA margins dip to $1.5 \%$ ). Weak results were likely led by one-off costs in the power systems segment and cost overruns in certain large projects. Sharp decline in profitability of power products segment is likely a reflection of pricing pressure in the power T\&D market. Sedate 9M inflows (down $21 \%$ yoy) leads to a decline in revenue visibility to about 12 months. Reiterate REDUCE.

| Company data and valuation summary ABB |  |  |  | Forecasts/Valuations | 2009 | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  |  |  |  |  |
| 52-week range (Rs) (hig | ow) |  | 976-669 | EPS (Rs) | 16.7 | 10.8 | 31.4 |
| Market Cap. (Rs bn) |  |  | 174.2 | EPS growth (\%) | (35.2) | (35.4) | 190.2 |
| Shareholding pattern ( |  |  |  | P/E (X) | 49.1 | 76.1 | 26.2 |
| Promoters |  |  | 52.1 | Sales (Rs bn) | 62.4 | 65.1 | 85.4 |
| Flls |  |  | 10.1 | Net profits (Rs bn) | 3.5 | 2.3 | 6.6 |
| MFs |  |  | 2.8 | EBITDA (Rs bn) | 5.3 | 3.2 | 9.6 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 32.0 | 51.7 | 17.0 |
| Absolute | (12.4) | (3.1) | 8.2 | ROE (\%) | 15.6 | 9.2 | 23.2 |
| Rel. to BSE-30 | (12.8) | (12.9) | (13.3) | Div. Yield (\%) | 0.2 | 0.4 | 0.4 |

Results remain well below expectations on revenue as well as margin levels; potentially on one-offs

- Revenues remain weak: $A B B$ results remain well below expectations with revenues of Rs13.34 bn (down $8 \%$ yoy) and $21 \%$ below our expectation of Rs 16.9 bn .
- Margins likely impacted by one-offs; however, includes large exchange gain: ABB reported weak EBITDA margin of only $1.5 \%$ versus our expectation of $8.5 \%$. The lower margins were attributed to continued exit costs from rural electrification business and cost overruns in certain large projects. We also note that the results also carry an exchange gain of Rs480 mn excluding which the margins would have been even weaker.

Power systems remain weak; power products margin decline probably reflects market pressure
Power systems segment reported yet another quarter of sedate results with revenues of Rs3.9 bn in 3QCY10 (up 2.8\% yoy, 8\% decline in 9MCY10) and negative EBIT margins $-0.7 \%$. Power products segment recorded a revenue decline of $16 \%$ yoy and a sharp decline in profitability with EBIT margin of $-0.7 \%$ versus $12 \%$ in the previous year likely led by market pressure in the power T\&D equipment industry. Other segments (discrete automation, process automation, low voltage products) also reported relatively weak results.

Order inflows decline substantially causing decline in visibility causing worry for CY2011 as well
For 9MCY10 ABB has reported inflows of Rs49.5 bn significantly (about $21 \%$ ) lower than 9MFY10 inflows of Rs63 bn. The decline in inflows has led to lower visibility of future revenues -9MCY10end backlog of R91.8 bn provides a revenue visibility of about one year versus about 15 months at end-9MCY09. We believe this is reflective of weaker growth prospect for $A B B$ causing worry for CY2011E revenue growth and earnings.

Revise earnings estimates; retain REDUCE with a target price of Rs725/share
We have revised our estimates to Rs10.8 and Rs31.4 from Rs18.3 and Rs33.1 for CY2010E and CY2011E based on weak performance in 9MCY10. Retain REDUCE (TP: Rs725) based on (1) rising competition, (2) lower earnings growth scenario, and (3) execution issues in certain orders.

Lokesh Garg
lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496
Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Results remain well below expectations; margins under pressure from one-offs
ABB results remain well below expectations with revenues of Rs13.34 bn (down 8\% yoy) and $21 \%$ below our expectation of Rs 16.9 bn. Our yoy revenue growth estimate of about $16 \%$ yoy for 3QCY10 was based on (1) expected pick-up in industrials segment revenues led by signs of pick-up in industrial capex activity and (2) low base effect of 2QCY09 which had recorded a yoy revenue decline of $7 \%$ versus 2QCY08 revenues. The sedate revenues for the quarter might have been partly led by higher proportion of large projects (with long gestation periods) in the backlog of the company.

## Margins likely impacted by one-offs in power segment; however, includes large exchange gain

ABB reported weak EBITDA margin of only $1.5 \%$ (EBITDA of Rs 195 mn ) versus our expectation of about $8.5 \%$ margins. The lower margins for the quarter were attributed to continued exit costs from the rural electrification business and cost overruns in certain large projects. ABB has reported very weak margins in the past two quarters as well $(0.2 \%$ in 1QCY10 and $3.5 \%$ in 2QCY10). We also note that the results also carry an exchange gain of Rs480 mn excluding which the margins would have been even weaker. The exchange gain is likely to have originated on Buy Euro forward contracts (to pay for imports of components from Europe based group entities) as Euro has appreciated against the Rupee. Part of this would have been adjusted in raw material sourcing costs and thus cannot be considered as one-off (not to be taken out of EBITDA). However, the part which has come from forward contracts where the underlying transaction has not settled is not adjusted in P\&L and is an extra benefit during the quarter.

The weaker-than-expected revenues as well as margin led to net PAT decline of $86 \%$ yoy to Rs115 mn in 3QCY10, significantly below our estimate of Rs1.05 bn.

Results remain significantly below estimates
ABB - 3QCY10 - key numbers (Rs mn)

|  |  | 3QCY10E | 3QCY09 | 2QCY10 | 1QCY10 | \% change |  |  | 9MCY10 | 9MCY09 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3QCY10 |  |  |  |  | vs est. | yoy | q0q |  |  |  |
| Sales | 13,340 | 16,925 | 14,538 | 14,466 | 14,559 | (21.2) | (8.2) | (7.8) | 42,365 | 43,618 | (2.9) |
| Expenses | $(13,145)$ | $(15,467)$ | $(13,315)$ | $(13,966)$ | $(14,530)$ | (15.0) | (1.3) | (5.9) | $(41,640)$ | $(39,744)$ | 4.8 |
| RM | $(10,540)$ |  | $(10,839)$ | $(10,391)$ | $(10,789)$ |  | (2.8) | 1.4 | $(31,720)$ | $(31,055)$ | 2.1 |
| Employee | $(1,229)$ |  | $(1,039)$ | $(1,230)$ | $(1,174)$ |  | 18.3 | (0.1) | $(3,632)$ | $(3,010)$ | 20.7 |
| Other Exp | $(1,811)$ |  | $(1,648)$ | $(2,345)$ | $(2,566)$ |  | 9.9 | (22.8) | $(6,722)$ | $(5,685)$ | 18.2 |
| EBITDA | 195 | 1,458 | 1,223 | 500 | 29 | (86.6) | (84.0) | (61.0) | 725 | 3,874 | (81.3) |
| Other income | 184 | 284 | 159 | 220 | 212 | (35.4) | 15.7 | (16.4) | 616 | 412 | 49.4 |
| Interest | (45) | - | (44) | (43) | (38) |  | 2.3 | 5.1 | (125) | (228) | (44.9) |
| Depreciation | (126) | (173) | (127) | (122) | (120) | (27.4) | (0.6) | 3.2 | (368) | (360) | 2.2 |
| PBT | 208 | 1,569 | 1,212 | 555 | 84 | (86.7) | (82.8) | (62.5) | 847 | 3,698 | (77.1) |
| Tax | (93) | (518) | (381) | (172) | (17) | (82.1) | (75.6) | (46.0) | (282) | $(1,248)$ | (77.4) |
| Net profit | 115 | 1,051 | 831 | 383 | 67 | (89.1) | (86.1) | (70.0) | 565 | 2,450 | (77.0) |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |  |
| RM / Sales | 75.8 |  | 73.1 | 71.8 | 74.1 |  |  |  | 73.8 | 71.2 |  |
| Empl / Sales | 9.2 |  | 7.1 | 8.5 | 8.1 |  |  |  | 8.6 | 6.9 |  |
| OE / Sales | 13.6 |  | 11.3 | 16.2 | 17.6 |  |  |  | 15.9 | 13.0 |  |
| EBITDA margin | 1.5 | 8.6 | 8.4 | 3.5 | 0.2 |  |  |  | 1.7 | 8.9 |  |
| PBT Margin | 1.6 | 9.3 | 8.3 | 3.8 | 0.6 |  |  |  | 2.0 | 8.5 |  |
| Tax rate | 44.7 | 33.0 | 31.4 | 31.0 | 20.4 |  |  |  | 33.3 | 33.7 |  |
| PAT Margin | 0.9 | 6.2 | 5.7 | 2.6 | 0.5 |  |  |  | 1.3 | 5.6 |  |
| Order details |  |  |  |  |  |  |  |  |  |  |  |
| Order booking | 20,310 |  | 18,932 | 12,346 | 16,887 |  | 7.3 | 64.5 | 49,554 | 63,080 | (21.4) |
| Order backlog | 91,781 |  | 80,233 | 85,317 | 87,535 |  | 14.4 | 7.6 | 91,781 | 80,233 | 14.4 |

[^18]For the nine months ending September 30, 2010, ABB reported revenues of Rs42.4 bn, down $3 \%$ yoy. Low EBITDA margin of $1.7 \%$ (versus $8.9 \%$ in $9 \mathrm{MCYO9)}$ led to a net PAT decline of $77 \%$ yoy to Rs565 mn in 9MCY10 from Rs 2.5 bn in 9MCY09.

Power systems continue to reel under project issues; process automation decline surprises

Power systems segment reported yet another quarter of sedate results with revenues of Rs3.9 bn in 3QCY10, marginally up by about $2.8 \%$ yoy. This segment has recorded a yoy decline of about $8 \%$ for 9 MCY10. EBIT margins continued to remain negative in this quarter as well at $-0.7 \%$. EBIT margin during 9MCY09 has been at $-6.1 \%$.

## Strong process automation de-growth surprises

Process automation segment recorded a sharp decline in revenues to Rs2.2 bn, down 16\% yoy. This is surprising based on signs of pick-up in industrial capex activity and strong growth recorded by this segment (28\%) in 1QCY10. For nine months this segment has declined by $11.3 \%$. The discrete automation \& motion segment and low voltage products segment also reported weak results (versus relatively strong results in 1 HCY 10 ) with revenue growth of $0.4 \%$ and $4.4 \%$, respectively.

Power products margin decline probably reflects the market pressure in power T\&D equipment business

Power products segment revenues declined 16\% for the quarter and 9\% for 9MCY10. Power products segment also recorded a sharp decline in profitability with EBIT margin of $0.7 \%$ versus $12 \%$ in the previous year. We believe this is clearly reflective of (1) market pressure in the power T\&D equipment industry and (2) going by poor performance, this segment may also have been impacted by project division-related issues.

Almost all segments reported weak results
ABB 3QCY10 segmental results - key numbers (Rs mn)

|  |  | 3QCY09 | 2QCY10 | 1QCY10 | \% change |  | 9MCY10 | 9MCY09 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3QCY10 |  |  |  | yoy | q0q |  |  |  |
| Revenues |  |  |  |  |  |  |  |  |  |
| Power Products | 3,992 | 4,734 | 4,441 | 4,318 | (15.7) | (10.1) | 12,751 | 14,009 | (9.0) |
| Power Systems | 3,919 | 3,813 | 4,173 | 3,825 | 2.8 | (6.1) | 11,917 | 12,927 | (7.8) |
| Discrete Automation \& Motion | 3,445 | 3,459 | 3,649 | 3,960 | (0.4) | (5.6) | 11,054 | 9,726 | 13.7 |
| Process Automation | 2,180 | 2,599 | 2,259 | 2,866 | (16.1) | (3.5) | 7,305 | 8,239 | (11.3) |
| Low voltage products | 1,039 | 995 | 1,034 | 973 | 4.4 | 0.5 | 3,046 | 2,592 | 17.5 |
| Total | 14,575 | 15,703 | 15,556 | 15,942 | (7.2) | (6.3) | 46,073 | 47,596 | (3.2) |
| Less Intersegmentt | $(1,158)$ | (979) | $(1,015)$ | $(1,247)$ |  |  | $(3,419)$ | $(3,805)$ |  |
| Net Sales | 13,490 | 14,863 | 14,631 | 14,752 | (9.2) | (7.8) | 42,873 | 44,072 | (2.7) |
| PBIT |  |  |  |  |  |  |  |  |  |
| Power Products | (28) | 565 | 284 | 359 | (105.0) | (110.0) | 615 | 1,785 | (65.6) |
| Power Systems | (28) | 46 | (212) | (485) | NA | NA | (724) | 459 | (257.6) |
| Discrete Automation \& Motion | 484 | 361 | 461 | 106 | 33.8 | 4.9 | 1,050 | 817 | 28.6 |
| Process Automation | (41) | 188 | 208 | 303 | (121.6) | (119.5) | 470 | 803 | (41.4) |
| Low voltage products | 40 | 225 | (3) | (7) | NA | NA | 30 | 281 | NA |
| Total | 427 | 1,385 | 738 | 276 | (69.1) | (42.1) | 1,441 | 4,144 | (65.2) |
| (Add)/ Less - Interest | (45) | (44) | (43) | (38) |  |  | (126) | (228) |  |
| Other unallocated expenditure | (175) | (130) | (140) | (155) |  |  | (469) | (218) |  |
| Total Profit Before Tax | 208 | 1,212 | 555 | 83 | (82.8) | (62.5) | 846 | 3,698 | (77.1) |
| EBIT Margin |  |  |  |  |  |  |  |  |  |
| Power Products | (0.7) | 11.9 | 6.4 | 8.3 |  |  | 4.8 | 12.7 |  |
| Power Systems | (0.7) | 1.2 | (5.1) | (12.7) |  |  | (6.1) | 3.6 |  |
| Discrete Automation \& Motion | 14.0 | 10.4 | 12.6 | 2.7 |  |  | 9.5 | 8.4 |  |
| Process Automation | (1.9) | 7.2 | 9.2 | 10.6 |  |  | 6.4 | 9.7 |  |
| Low voltage | 3.9 | 22.6 | (0.3) | (0.8) |  |  | 1.0 | 10.8 |  |

Source: Company, Kotak Institutional Equities estimates

Inflows decline leads to lower visibility; causes worry for CY11 growth prospects
Order inflows reported yoy growth of $8 \%$ to Rs20.3 bn versus Rs19 bn last year during 3QCY09. For the nine months ended September 30, 2010 ABB has reported order inflows of Rs49.5 bn significantly (about 21\%) lower than 9MFY10 inflows of Rs63 bn. The decline in order inflows has led to lower visibility of future revenues -9MCY10-end backlog of R91.8 bn provides a revenue visibility of about one year versus about 15 months at end9MCY09. We believe this is reflective of the weaker growth prospect of the company causing worry for CY2011E revenue growth and earnings.

Sedate revenues results in lower revenue visibility of about one year Order booking, Order backlog \& visibility trend for ABB for last five years


Source: Company, Kotak Institutional Equities estimates

Full-year, CY2011E estimates build in full resumption of growth and margins
Our full-year revenue and margin estimates for CY2011E imply complete resumption of normal growth and margins 4QCY11E and continued in CY2012E. Our CY2011E revenue estimates of Rs65 bn (4.4\% yoy growth) imply a strong growth of 20\% yoy in 4QCY11E. The growth is likely to be led by low base effects of $2 \mathrm{HCY09}$ as well as pick-up in industrial capex activity. Our full-year EBITDA margin estimate of $5 \%$ is based on assumption of normal margins of about 11-12\% in 4QCY11E.

Our estimates for CY2012E as well build in resumption of normal operations and margins building in strong revenue growth of $31 \%$ yoy (aided by low base effect) and normal margins of about 11.2\%.

ABB - 4QCY10E - implied key numbers (Rs mn)

|  | 9MCY10 | 9MCY09 | \% chg. | $\begin{aligned} & \text { 4QCY10E } \\ & \text { implied } \end{aligned}$ | 4QCY09 | \% chg. | CY2010E | CY2009 | \% chg. | CY2011E | CY2010E | \% chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 42,365 | 43,618 | (2.9) | 22,746 | 18,852 | 20.7 | 65,111 | 62,372 | 4.4 | 85,418 | 65,111 | 31.2 |
| Expenses | $(41,640)$ | $(39,744)$ | 4.8 | $(20,230)$ | $(17,341)$ | 16.7 | $(61,870)$ | $(57,085)$ | 8.4 | $(75,841)$ | $(61,870)$ | 22.6 |
| EBITDA | 725 | 3,874 | (81.3) | 2,516 | 1,512 | 66.4 | 3,240 | 5,287 | (38.7) | 9,577 | 3,240 | 195.6 |
| Other income | 616 | 412 | 49.4 | 340 | 215 | 57.8 | 956 | 726 | 31.7 | 1,236 | 956 | 29.4 |
| Interest | (125) | (228) | (44.9) | (70) | (26) | 166.4 | (195) | (254) | (23.1) | (256) | (195) | 31.2 |
| Depreciation | (368) | (360) | 2.2 | (204) | (125) | 63.2 | (572) | (485) | 18.0 | (609) | (572) | 6.4 |
| PBT | 847 | 3,698 | (77.1) | 2,582 | 1,576 | 63.8 | 3,428 | 5,274 | (35.0) | 9,949 | 3,428 | 190.2 |
| Tax | (282) | $(1,248)$ | (77.4) | (856) | (480) | 78.5 | $(1,138)$ | $(1,728)$ | (34.1) | $(3,303)$ | $(1,138)$ | 190.2 |
| Net profit | 565 | 2,450 | (77.0) | 1,725 | 1,096 | 57.4 | 2,290 | 3,546 | (35.4) | 6,646 | 2,290 | 190.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |  |  |
| EBITDA margin | 1.7 | 8.9 |  | 11.1 | 8.0 |  | 5.0 | 8.5 |  | 11.2 | 5.0 |  |
| PBT Margin | 2.0 | 8.5 |  | 11.3 | 8.4 |  | 5.3 | 8.5 |  | 11.6 | 5.3 |  |
| Tax rate | 33.3 | 33.7 |  | 33.2 | 30.4 |  | 33.2 | 32.8 |  | 33.2 | 33.2 |  |
| PAT Margin | 1.3 | 5.6 |  | 7.6 | 5.8 |  | 3.5 | 5.7 |  | 7.8 | 3.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Order details |  |  |  |  |  |  |  |  |  |  |  |  |
| Order booking | 49,554 | 63,080 | (21.4) | 31,808 | 23,767 | 33.8 | 81,362 | 86,847 | (6.3) | 99,354 | 81,362 | 22.1 |

Source: Company, Kotak Institutional Equities estimates

Revise estimates; reiterate REDUCE with a target price of Rs725/share
We have revised our earnings estimates to Rs10.8 and Rs31.4 from Rs18.3 and Rs33.1 for CY2010E and CY2011E, respectively based on lower revenue growth and margin assumptions for CY2011E based on 9MCY10 performance. Our target price to Rs725/share is based on 21X March, 2012E earnings estimates.

Change in estimates for ABB, December calendar year-ends, 2010E-11E (Rs mn)

|  | New estimates |  | Old estimates |  | Revision (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CY2010E | CY2011E | CY2010E | CY2011E | CY2010E | CY2011E |
| Revenues | 65,111 | 85,418 | 69,080 | 85,412 | (5.7) | 0.0 |
| EBITDA | 3,240 | 9,577 | 5,460 | 9,867 | (40.7) | (2.9) |
| EBITDA margin (\%) | 5.0 | 11.2 | 7.9 | 11.6 |  |  |
| PAT | 2,290 | 6,646 | 3,876 | 7,004 | (40.9) | (5.1) |
| EPS (Rs) | 10.8 | 31.4 | 18.3 | 33.1 | (40.9) | (5.1) |
|  |  |  |  |  |  |  |
| Growth (\%) |  |  |  |  |  |  |
| Revenues | 4.4 | 31.2 | 10.8 | 23.6 |  |  |
| EBITDA | (38.6) | 195.6 | 3.5 | 80.7 |  |  |
| PAT | (35.4) | 190.2 | 9.3 | 80.7 |  |  |

Source: Kotak Institutional Equities estimates

We reiterate our REDUCE rating based on (1) rising competition likely to keep prices under pressure, (2) relatively lower earnings growth scenario in the near term versus CY2005-08 levels, and (3) execution issues in certain orders (withdrawal from rural electrification projects). Key catalysts for the stock include (1) higher-than-expected execution and margins and (2) strong order flows from Power Grid and industrial and private sector orders.

Balance sheet and income statement of ABB, December calendar year-ends, 2006-11E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009 | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |
| Net revenues | 42,740 | 59,303 | 68,510 | 62,372 | 65,111 | 85,418 |
| Total operating expenses | $(37,973)$ | $(52,057)$ | $(60,713)$ | $(57,085)$ | $(61,870)$ | $(75,841)$ |
| RM | $(31,976)$ | $(43,441)$ | $(50,242)$ | $(45,614)$ | $(48,005)$ | $(61,138)$ |
| Employee | $(2,414)$ | $(3,061)$ | $(4,016)$ | $(3,886)$ | $(4,644)$ | $(5,307)$ |
| Other Exp | $(4,113)$ | $(6,076)$ | $(7,192)$ | $(8,020)$ | $(9,222)$ | $(9,396)$ |
| EBITDA | 4,767 | 7,246 | 7,797 | 5,287 | 3,240 | 9,577 |
| Other income | 737 | 710 | 1,164 | 726 | 956 | 1,236 |
| Interest | (7) | (68) | (262) | (254) | (195) | (256) |
| Depreciation | (265) | (324) | (367) | (485) | (572) | (609) |
| PBT | 5,232 | 7,565 | 8,332 | 5,274 | 3,428 | 9,949 |
| Tax | $(1,829)$ | $(2,648)$ | $(2,858)$ | $(1,728)$ | $(1,138)$ | $(3,303)$ |
| Net profit | 3,403 | 4,917 | 5,474 | 3,546 | 2,290 | 6,646 |
| EPS (Rs) | 16.1 | 23.2 | 25.8 | 16.7 | 10.8 | 31.4 |
| Balance sheet |  |  |  |  |  |  |
| Shareholders funds | 11,810 | 16,118 | 21,047 | 24,097 | 25,627 | 31,454 |
| Equity capital | 424 | 424 | 424 | 424 | 424 | 424 |
| Reserves and surplus | 11,387 | 15,694 | 20,623 | 23,673 | 25,203 | 31,030 |
| Reval reserves | 148 | 145 | 143 | 140 | 140 | 140 |
| Loan funds | 15 | 6 | - | - | - | - |
| Total sources of funds | 11,974 | 16,269 | 21,190 | 24,237 | 25,767 | 31,594 |
| Total fixed assets | 3,318 | 4,579 | 6,833 | 7,895 | 7,659 | 7,801 |
| Net block | 3,072 | 3,519 | 5,458 | 6,731 | 7,159 | 7,551 |
| Capital WIP | 246 | 1,059 | 1,375 | 1,163 | 500 | 250 |
| Investments | 774 | 705 | 611 | 169 | 169 | 169 |
| Cash and bank balance | 5,464 | 6,429 | 3,482 | 5,241 | 6,436 | 11,112 |
| Net working capital | 2,583 | 4,685 | 10,301 | 10,931 | 11,502 | 12,512 |
| Total application of funds | 11,974 | 16,269 | 21,190 | 24,237 | 25,767 | 31,594 |

Source: Company, Kotak Institutional Equities estimates

Bharat Electronics (вне)

## Industrials

Disappointing results; reiterate REDUCE. BEL reported disappointing revenues of Rs9. 8 bn, 30\% below estimates and down $25 \%$ yoy. EBITDA margin at $11 \%$ (versus estimate of $19 \%$ ) was about 15 percentage points lower than 2QFY10 margins primarily led by negative operating leverage and higher employee costs. Highlight potential risk to meeting our full-year estimates implying strong 30\% revenue growth and double EBITDA in 2HFY11 (versus 2HFY10).

| Company data and valuation summary Bharat Electronics Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  | 2,252 | 2-1,383 | EPS (Rs) | 96.1 | 105.9 | 120.3 |
| Market Cap. (Rs bn) |  |  | 142.1 | EPS growth (\%) | (7.4) | 10.2 | 13.6 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 18.5 | 16.8 | 14.8 |
| Promoters |  |  | 75.9 | Sales (Rs bn) | 53.6 | 59.1 | 66.1 |
| Flls |  |  | 4.7 | Net profits (Rs bn) | 7.4 | 8.5 | 9.6 |
| MFs |  |  | 6.8 | EBITDA (Rs bn) | 10.6 | 11.4 | 12.9 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 10.1 | 9.2 | 7.7 |
| Absolute | 6.5 | 3.9 | 25.3 | ROE (\%) | 17.5 | 17.7 | 17.6 |
| Rel. to BSE-30 | (4.8) | (9.3) | 3.9 | Div. Yield (\%) | 1.1 | 1.4 | 1.4 |

Disappointing revenues; negative operating leverage further magnified by higher employee cost

- Revenues disappoint: Revenues at Rs9.8 bn was about 30\% below our estimate of Rs14 bn, recording a $25 \%$ de-growth on a yoy basis. We had expected the company to report a moderate growth of about $6.5-7 \%$ in this quarter. (see Exhibit 1)
- Sharp EBITDA margin decline on negative operating leverage and higher employee cost: BEL reported EBITDA margin of $11 \%$, significantly lower than our estimate of $19 \%$ and about 15 percentage points lower than 2QFY10 margins of $25 \%$. Contribution margins have however not declined and EBITDA margin decline is essentially a result of negative operating leverage. Employee costs have increased to Rs2.7 bn in 2QFY11 from Rs1.9 bn in 2QFY10. For 1HFY11 employee costs have increased by 40\% to Rs5 bn versus Rs3.6 bn in 1HFY10.
- 1H performance - similar trend of revenue decline and margin contraction: 1HFY11 turnover has declined by $14 \%$ and PAT has declined by $40 \%$ on a yoy basis. EBITDA margin has declined by 850 bps during 1H but largely led by employee costs (up 40\% yoy) and negative operating leverage. Absolute EBITDA has declined by 53\% yoy during 1HFY11 while contribution margin has expanded to $43.6 \%$ from $40 \%$ during 1 HFY2011 on a yoy basis.

Significant risk to full-year FY2011E estimates - EBITDA needs to double on a yoy basis
Our full-year estimates require the company to report revenues of Rs38 bn during 2HFY11E versus Rs30 bn last year (yoy growth of about 30\%) against a decline of about 15\% in 1HFY2011. EBITDA required would be Rs8 bn versus Rs4 bn reported in 2HFY10. Our full year employee cost at Rs9.8 bn may have a bit of downside as 1 H employee cost has been Rs5 bn. (see Exhibit 2)

Retain estimates; reiterate REDUCE rating with a target price of Rs1,800/share
We retain our estimates of Rs 105.9 and Rs 120.3 for FY2011E and FY2012E. Reiterate REDUCE (TPL Rs 1,800 ) based on (1) potential long-term increase in competition, (2) lack of publicly available data points, (3) potential margin dilution based on shift to system integration orders and (4) infrequent investor communication.

OCTOBER 31, 2010
RESULT
Coverage view: Attractive
Price (Rs): 1,633
Target price (Rs): 1,800
BSE-30: 20,032

Lokesh Garg
lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496
Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Exhibit 1: Results disappoint at the revenue as well as margin front
BEL - key numbers - 2QFY11 (Rs mn)

|  |  | 2QFY11E | 2QFY10 | 1QFY11 | \% change |  |  | 1HFY11 | 1HFY10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  |  | vs est. | yoy | q09 |  |  |  |
| Net Sales | 9,779 | 13,975 | 13,082 | 9,242 | (30.0) | (25.3) | 5.8 | 19,021 | 22,188 | (14.3) |
| Raw Material cost | $(5,707)$ |  | $(6,636)$ | $(5,024)$ |  | (14.0) | 13.6 | $(10,731)$ | $(12,739)$ | (15.8) |
| Stock Adjustment | 332 |  | (629) | (335) |  | (152.8) | (199.1) | (3) | (565) |  |
| Employee Expenses | $(2,687)$ |  | $(1,922)$ | $(2,393)$ |  | 39.8 | 12.3 | $(5,080)$ | $(3,626)$ | 40.1 |
| Other Expenses | (642) |  | (604) | (573) |  | 6.3 | 12.0 | $(1,215)$ | $(1,049)$ | 15.8 |
| Total Expenditure | $(8,704)$ | $(11,320)$ | $(9,790)$ | $(8,325)$ | (23.1) | (11.1) | 4.6 | $(17,029)$ | $(17,979)$ | (5.3) |
| EBITDA | 1,075 | 2,655 | 3,292 | 917 | (59.5) | (67.4) | 17.2 | 1,992 | 4,209 | (52.7) |
| Other Income | 679 | 695 | 447 | 514 | (2.4) | 51.7 | 32.1 | 1,193 | 885 | 34.8 |
| Interest | (1) | (2) | (1) | - |  |  |  | (1) | (1) |  |
| Depreciation | (299) | (312) | (283) | (298) | (4.2) | 5.6 | 0.4 | (597) | (564) | 6.0 |
| PBT | 1,454 | 3,036 | 3,456 | 1,134 | (52.1) | (57.9) | 28.2 | 2,588 | 4,528 | (42.9) |
| Tax | (413) | (972) | $(1,082)$ | (320) | (57.5) | (61.8) | 29.0 | (733) | $(1,428)$ | (48.7) |
| PAT | 1,041 | 2,065 | 2,374 | 814 | (49.6) | (56.2) | 27.9 | 1,855 | 3,101 | (40.2) |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |  |  |  |
| Material cost ratio | 55.0 |  | 55.5 | 58.0 |  |  |  | 56.4 | 60.0 |  |
| Employee cost ratio | 27.5 |  | 14.7 | 25.9 |  |  |  | 26.7 | 16.3 |  |
| Other exps ratio | 6.6 |  | 4.6 | 6.2 |  |  |  | 6.4 | 4.7 |  |
| EBITDA margin | 11.0 | 19.0 | 25.2 | 9.9 |  |  |  | 10.5 | 19.0 |  |
| PBT Margin | 14.9 | 21.7 | 26.4 | 12.3 |  |  |  | 13.6 | 20.4 |  |
| PAT Margin | 10.6 | 14.8 | 18.1 | 8.8 |  |  |  | 9.8 | 14.0 |  |
| Effective Tax Rate | 28.4 | 32.0 | 31.3 | 28.2 |  |  |  | 28.3 | 31.5 |  |
| EPS (Rs) | 13.0 | 25.8 | 29.7 | 10.2 |  |  |  | 23.2 | 38.8 |  |

Source: Company, Kotak Institutional Equities estimates

Exhibit 2: Significant risk to full-year FY2011E estimates
BEL - 2HFY11 implied key numbers (Rs mn)

|  | 1HFY11 | 1HFY10 | \% change | 2HFY11E-implied | 2HFY10 | \% change | FY2011E | FY2010 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 19,021 | 22,188 | (14.3) | 38,021 | 29,616 | 28.4 | 57,042 | 51,804 | 10.1 |
| Total Expenditure | $(17,029)$ | $(17,979)$ | (5.3) | $(29,891)$ | $(25,661)$ | 16.5 | $(46,921)$ | $(43,640)$ | 7.5 |
| EBITDA | 1,992 | 4,209 | (52.7) | 8,129 | 3,956 | 105.5 | 10,121 | 8,164 | 24.0 |
| Other Income | 1,193 | 885 | 34.8 | 2,110 | 2,879 | (26.7) | 3,303 | 3,764 | (12.3) |
| Interest | (1) | (1) |  | (5) | (4) |  | (5) | (5) |  |
| Depreciation | (597) | (564) | 6.0 | (638) | (596) | 7.1 | $(1,235)$ | $(1,159)$ | 6.5 |
| PBT | 2,588 | 4,528 | (42.9) | 9,596 | 6,235 | 53.9 | 12,183 | 10,764 | 13.2 |
| Tax | (733) | $(1,428)$ | (48.7) | $(3,166)$ | $(1,815)$ | 74.4 | $(3,899)$ | $(3,243)$ | 20.2 |
| PAT | 1,855 | 3,101 | (40.2) | 6,430 | 4,421 | 45.5 | 8,285 | 7,521 | 10.1 |
|  |  |  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |  |  |
| EBITDA margin | 10.5 | 19.0 |  | 21.4 | 13.4 |  | 17.7 | 15.8 |  |
| PBT Margin | 13.6 | 20.4 |  | 25.2 | 21.1 |  | 21.4 | 20.8 |  |
| PAT Margin | 9.8 | 14.0 |  | 16.9 | 14.9 |  | 14.5 | 13.9 |  |
| Effective Tax Rate | 28.3 | 31.5 |  | 33.0 | 29.1 |  | 32.0 | 31.0 |  |
| EPS (Rs) | 23.2 | 38.8 | (40.2) | 80.4 | 51.3 | 56.6 | 103.6 | 90.1 | 14.9 |

Source: Company, Kotak Institutional Equities estimates

Exhibit 3: Consolidated financials of Bharat Electronics, March fiscal year-ends, 2005-12E (Rs mn)

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |  |  |
| Net Sales | 33,401 | 36,550 | 40,485 | 42,067 | 47,469 | 53,645 | 59,051 | 66,139 |
| Total Expenditure | $(26,450)$ | $(27,786)$ | $(30,791)$ | $(31,852)$ | $(36,708)$ | $(45,224)$ | $(48,616)$ | $(54,240)$ |
| Total RM consumption | $(18,535)$ | $(20,485)$ | $(21,777)$ | $(21,665)$ | $(25,121)$ | $(31,356)$ | $(33,828)$ | $(37,883)$ |
| Employee Expenses | $(4,467)$ | $(4,315)$ | $(5,223)$ | $(6,658)$ | $(7,632)$ | $(10,176)$ | $(9,928)$ | $(10,916)$ |
| Other Expenses | $(3,448)$ | $(2,986)$ | $(3,791)$ | $(3,529)$ | $(3,955)$ | $(3,692)$ | $(4,861)$ | $(5,440)$ |
| EBDITA | 6,950 | 8,764 | 9,694 | 10,215 | 10,762 | 8,422 | 10,435 | 11,899 |
| Other Income | 1,206 | 1,178 | 1,978 | 2,456 | 2,348 | 3,831 | 3,369 | 3,691 |
| Interest | (105) | (270) | (8) | (3) | (108) | (6) | (5) | (5) |
| Depreciation | (784) | (895) | (933) | $(1,007)$ | $(1,128)$ | $(1,223)$ | $(1,322)$ | $(1,410)$ |
| Pretax profits | 7,267 | 8,777 | 10,731 | 11,661 | 11,873 | 11,023 | 12,476 | 14,175 |
| Tax | $(2,410)$ | $(2,759)$ | $(3,398)$ | $(3,503)$ | $(3,568)$ | $(3,333)$ | $(4,002)$ | $(4,547)$ |
| PAT | 4,857 | 6,017 | 7,333 | 8,157 | 8,305 | 7,691 | 8,474 | 9,628 |
| One-time items | (312) | (28) | (9) | 216 | (775) | (315) | - | - |
| Reported PAT | 4,545 | 5,989 | 7,325 | 8,373 | 7,530 | 7,376 | 8,474 | 9,628 |
| EPS | 60.7 | 75.2 | 91.7 | 104.7 | 94.1 | 92.2 | 105.9 | 120.3 |
| Balance sheet |  |  |  |  |  |  |  |  |
| Total Shareholders Funds | 16,672 | 21,302 | 26,927 | 33,444 | 39,246 | 44,792 | 51,016 | 58,394 |
| Share Capital | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 |
| Reserves \& Surplus | 15,872 | 20,502 | 26,127 | 32,644 | 38,446 | 43,992 | 50,216 | 57,594 |
| Total Debt | 158 | 93 | 23 | 21 | 18 | 13 | - | - |
| Total Liabilities | 16,830 | 21,395 | 26,951 | 33,465 | 39,265 | 44,805 | 51,016 | 58,394 |
| Gross Block | 12,045 | 13,203 | 14,081 | 15,173 | 16,710 | 17,988 | 19,238 | 20,488 |
| Less: Accum. Depreciation | $(8,469)$ | $(9,165)$ | $(9,943)$ | $(10,803)$ | $(11,824)$ | $(12,881)$ | $(14,203)$ | $(15,613)$ |
| Net Block | 3,576 | 4,038 | 4,139 | 4,370 | 4,886 | 5,107 | 5,035 | 4,875 |
| Capital Work in Progress | 487 | 218 | 352 | 354 | 499 | 327 | 327 | 327 |
| Net Current Assets | 11,559 | 15,871 | 20,949 | 27,315 | 32,400 | 37,787 | 44,070 | 51,608 |
| Deferred Tax Assets | 1,170 | 1,246 | 1,501 | 1,425 | 1,480 | 1,583 | 1,583 | 1,583 |
| Total Assets | 16,830 | 21,395 | 26,951 | 33,465 | 39,265 | 44,805 | 51,016 | 58,394 |

Source: Company, Kotak Institutional Equities estimates

Consumer products

Growth led by mosquito repellant business, as expected. Favorable market conditions (outbreak of mosquito-related illnesses) and competitive actions (Jyothy rolling back trade discounts in its brand) have propelled GHPL's 2 Q sales growth (38\%), in our view. Favorable currency has likely benefited Megasari-transaction (IDR/USD) and translation (IDR/INR), in our view. Accounting for the 2Q surprise, upgrade FY2011E and FY2012E earnings by $6 \%$ and $3 \%$. Upgrade to BUY for potential $17 \%$ upside.

| Company data and valuation summary Godrej Consumer Products Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  |  | 485-225 | EPS (Rs) | 11.3 | 14.3 | 18.9 |
| Market Cap. (Rs bn) |  |  | 135.9 | EPS growth (\%) | 69.5 | 25.8 | 32.6 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 37.1 | 29.5 | 22.2 |
| Promoters |  |  | 71.4 | Sales (Rs bn) | 20.4 | 35.6 | 45.3 |
| Flls |  |  | 18.9 | Net profits (Rs bn) | 3.4 | 4.6 | 6.1 |
| MFs |  |  | 0.5 | EBITDA (Rs bn) | 4.3 | 7.0 | 9.0 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 31.3 | 21.1 | 15.9 |
| AbsoluteRel. to BSE-30 | 2.2 | 22.2 | 55.0 | ROE (\%) | 44.6 | 33.5 | 32.1 |
|  | 4.3 | 9.0 | 23.0 | Div. Yield (\%) | 0.9 | 0.8 | 0.8 |

GHPL performance significantly better than expected, FY2011E earnings upgraded by 6\%

- GCPL reported standalone net sales of Rs3.2 bn, (-3\%, KIE estimate Rs3.3 bn), EBITDA of Rs675 $\mathrm{mn}(+3 \%$, KIE estimate Rs658 mn) and PAT of Rs 765 mn (+12\%, KIE estimate Rs520 mn). Consolidated net sales stood at Rs9.5 bn, (+66\%), EBITDA at Rs1.7 mn (+51\%) and PAT at Rs 1.3 bn ( $+40 \%$ ). These financials are not comparable on yoy basis due to string of acquisitions in CY2010.
- The Indian household business (GHPL, the erstwhile Godrej Sara Lee businesses) grew 38\% for 2Q, likely aided by strong performance this monsoon season in mosquito repellant business due to outbreak of mosquito related illnesses (as highlighted in our note dated August 31, 2010 'Why we value GCPL on SOTP')
- In our view, this quarter would have benefitted from favorable currency movement - IDR/USD (likely input cost benefit for Megasari in IDR) and IDR/INR (translation benefit of converting IDR to INR) moved in favor of the company by $\sim 11 \%$ and $7 \%$
- Soaps portfolio, which forms about two-third of standalone sales, declined by $10 \%$ driven by lower category growth due to impact of food inflation and channel inventory correction taken by the company and trade. Soaps accounts for $\sim 20 \%$ of consolidated sales and $\sim 12 \%$ of EBITDA
- The hair colour business grew by $21 \%$ which augurs well as margins in this business are the highest in GCPL's portfolio. However, we note that historically, GCPL's Indian hair color business has exhibited significant quarterly volatility.
- Gross and EBITDA margin expanded by 55 bps and 125 bps, respectively. Staff cost was down by 622 bps due to high base (2QFY10 includes variable remuneration).


## OCTOBER 31, 2010

RESULT
Coverage view: Cautious
Price (Rs): 420
Target price (Rs): 490
BSE-30: 20,032

## QUICK NUMBERS

- 125 bps improvement in EBITDA margin
- GHPL and Megasari contribute $\sim 60 \%$ of EV
- GHPL reported 38\% gross sales growth in 2QFY11

Manoj Menon
manoj.menon@kotak.com
Mumbai: +91-22-6634-1391
Amrita BasuManoj Menon
manoj.menon@kotak.com
Mumbai: +91-22-6634-1391
Amrita Basu
amrita.basu@kotak.com
Mumbai: +91-22-6634-1147
amrita hacilmbntal rnm

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

High growth and high-margin household insecticides (India and Indonesia) is the key

- The high margin household insecticides business, Godrej Household Products (GHPL) and Megasari form $\sim 52 \%$ of sales and contribute $\sim 60 \%$ of EV. Both the businesses enjoy high margins and have high growth rates.
- We have high conviction on GHPL's business model which forms ~37\% of consolidated EBITDA and $42 \%$ of EV. This business has grown at a sales and PAT CAGR of $24 \%$ and $27 \%$ over FY2007-10 and $\sim 17 \%$ over FY2000-10.
- GCPL acquired this business for ~13X trailing FY2010. Unlike competition, GHPL has higher contribution of sales from high margin liquids, mats and aerosols (which are faster growing segments as well).
- In 2QFY11, Jyothy laboratories reported 3\% sales decline in Maxo (as Maxo withdrew some of the trade promotions). This would have likely helped propel sales of GHPL's Good Knight brand as well, given the outbreak of dengue and malaria during this period. GHPL reported gross sales growth of $38 \%$ in 2QFY11.
- Megasari has EBITDA margin of $\sim 20.5$ \% (one of the highest in the GCPL group) and contributes $18 \%$ of EV and $19 \%$ of EBITDA. We believe that Megasari has good fit in the GCPL universe as it provides the opportunity for potential scale benefits in sourcing (in active ingredients, packing material) in household insecticides. This company puts GCPL at No. 3 in Asia (ex-Japan) in household insecticides.
- The extant India business (soaps and hair color) is ~31\% of FY2012E EBITDA and ~30\% of EV. India soaps, contributes just $\sim 12 \%$ of GCPL's EBITDA. Focus on regional brands and micro-marketing initiatives by HUL and aggressive trade-spend driven growth strategy of ITC seems to be hurting GCPL's soaps business, in the near-term, in our view.
- The extant international business (Kinky and Rapidol in Africa and Keyline in UK) forms $7 \%$ of EBITDA $6 \%$ of EV. Within this Kinky and Rapidol have EBITDA margin of $17 \%$ and $21 \%$ respectively whereas Keyline is at $14 \%$. The company has initiated merger of Kinky and Rapidol

Upgrade to BUY, upgrade earnings and target price by $6 \%$ (amongst a spate of muted performances in India consumer in 2QFY11)

We upgrade to BUY (ADD previously) and revise target price to Rs490. We upgrade our FY2011E estimates by 6\% and FY2012E by 3\% to account for the better-than-expected performance by GHPL business.

We value GCPL on an SOTP basis as the company operates in multiple categories with varying growth characteristics and multiple geographies (India, Indonesia, Africa, UK and Latin America).

Earnings upgrade is on the back of (1) higher sales growth rate in GHPL, Megasari and (2) higher profitability for the domestic standalone business as the hair colour portfolio is showing good growth. Key triggers are (1) potential for geographical distribution benefits GHPL is strong in South India (Good Knight) whereas GCPL is in North India, (2) cross pollinating products across geographies.

The key risk is the company's unhedged US\$ loan (1\% change in LIBOR $=2 \%$ of FY 2011 E EPS).

Interim standalone results of Godrej Consumer Products, March fiscal year ends (Rs mn)
(\% chg)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |
| Net sales | 3,186 | 3,340 | 3,297 | 3,174 | (5) | (3) | 0 |
| Total expenditure | $(2,512)$ | $(2,682)$ | $(2,640)$ | $(2,553)$ |  | (5) | (2) |
| Material cost | $(1,485)$ | $(1,581)$ | $(1,555)$ | $(1,582)$ |  | (4) | (6) |
| Staff cost | (180) | (180) | (392) | (152) |  | (54) | 19 |
| Advertising \& promotion | (230) | (274) | (223) | (272) |  | 3 | (15) |
| Other expenditure | (617) | (647) | (470) | (548) |  | 31 | 13 |
| EBITDA | 675 | 658 | 657 | 621 | 3 | 3 | 9 |
| OPM (\%) | 21.2 | 19.7 | 19.9 | 19.6 |  |  |  |
| Other income \# | 310 | 72 | 199 | 1,271 |  | 56 | (76) |
| Interest | (13) | (41) | (7) | (13) |  | 94 | 6 |
| Depreciation | (38) | (42) | (39) | (36) |  | (3) | 6 |
| Pretax profits | 934 | 646 | 810 | 1,844 | 44 | 15 | (49) |
| Tax | (169) | (126) | (125) | (136) |  | 35 | 24 |
| Reported PAT | 765 | 520 | 685 | 1,708 | 47 | 12 | (55) |
| Adjusted PAT | 665 | 520 | 685 | 548 |  |  |  |
| Income tax rate (\%) | 18.1 | 19.5 | 15.4 | 7.4 |  |  |  |
|  |  |  |  |  |  |  |  |
| Costs as a \% of net sal | S |  |  |  |  |  |  |
| Material cost | 46.6 | 47.3 | 47.2 | 49.8 |  |  |  |
| Staff cost | 5.7 | 5.4 | 11.9 | 4.8 |  |  |  |
| Advertising \& promotion | 7.2 | 8.2 | 6.8 | 8.6 |  |  |  |
| Other expenditure | 19.4 | 19.4 | 14.3 | 17.3 |  |  |  |

Note:
\# In 1QFY11 and 2QFY11 other income includes Rs1.16 bn and Rs0.1bn of dividend from subsidiary
which is netted off in consolidation
Source: Company, Kotak Institutional Equities estimates

Interim consolidated results of Godrej Consumer Products, March fiscal year ends (Rs mn)

|  | 20FY11 | 2QFY10 | 1QFY11 | (\%) chg |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2QFY10 | 1QFY11 |
| Net sales | 9,528 | 5,756 | 6,431 | 66 | 48 |
| Total expenditure | $(7,838)$ | $(4,637)$ | $(5,240)$ | 69 | 50 |
| Material cost | $(4,619)$ | $(2,714)$ | $(3,168)$ | 70 | 46 |
| Staff cost | (804) | (576) | (439) | 39 | 83 |
| Advertising \& promotion | (980) | (509) | (651) | 92 | 51 |
| Other expenditure | $(1,436)$ | (837) | (982) | 72 | 46 |
| EBITDA | 1,690 | 1,119 | 1,191 | 51 | 42 |
| OPM (\%) | 17.7 | 19.4 | 18.5 |  |  |
| Other income | 194 | 139 | 106 | 40 | 83 |
| Interest | (89) | (26) | (105) | 241 | (15) |
| Depreciation | (155) | (68) | (84) | 129 | 84 |
| Pretax profits | 1,641 | 1,164 | 1,108 | 41 | 48 |
| Tax | (338) | (234) | (267) | 44 | 27 |
| Adjusted PAT | 1,302 | 930 | 841 | 40 | 55 |
| Exceptional item | 8 | - | 322 |  |  |
| Reported PAT | 1,311 | 930 | 1,164 |  |  |
| Income tax rate (\%) | 20.6 | 20.1 | 24.1 |  |  |
|  |  |  |  |  |  |
| Costs as a \% of net sales |  |  |  |  |  |
| Material cost | 48.5 | 47.2 | 49.3 |  |  |
| Staff cost | 8.4 | 10.0 | 6.8 |  |  |
| Advertising \& promotion | 10.3 | 8.9 | 10.1 |  |  |
| Other expenditure | 15.1 | 14.5 | 15.3 |  |  |
|  |  |  |  |  |  |
| Segment revenue of Godrej | Consumer Products |  |  |  |  |
| Personal wash | 2,096 |  | 2,122 |  |  |
| Home care | 4,383 |  | 1,865 |  |  |
| Hair care | 1,620 |  | 1,158 |  |  |
| Others | 1,048 |  | 965 |  |  |
| Exports | 286 |  | 322 |  |  |

Source: Company, Kotak Institutional Equities

2QFY11 performance of GCPL's international subsidiaries

Region Business segment Sales (Rs mn EBITDA (Rs mn) Margin (\% Remarks

| Indonesia | Megasari | 1,820 | 300 | 16 | Acquisition wef May 2010. Reported EBITDA of 21\% before payment of technical fee to GCPL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Africa | Tura, Rapidol, Kinky | 440 | 60 | 14 | Acquisition wef June 2010 |
| Latin America | Issue Group, Argencos | 590 | 40 |  | Acquisition wef June 2010 |
| United Kingdom | Keyline | 480 | 50 | 10 |  |

Source: Company, Kotak Institutional Equities

Dominant share of household insecticides
Sales mix of GHPL, March fiscal year-end 2010 (\%)

$77 \%$

Leading household insecticides player in Indonesia Sales mix of Megasari, March fiscal year-end 2010 (\%)


Source: Company, Kotak Institutional Equities

Beauty care range dominated by soaps
Sales mix of Tura, March fiscal year-end 2010 (\%)


Medicated soaps
$81 \%$

Leading hair colour player in Argentina
Sales mix of Argencos, March fiscal year-end 2010 (\%)


[^19]Faster growing and high margin household insecticides business forms 45\% of sales GCPL's business matrix


Source: Kotak Institutional Equities

Snapshot of GCPL's business segments

|  |  |  |  | Sales (Rs mn) |  |  | EBITDA (Rs mn) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business segment | Country | Category | Brands | FY2010 | FY2011E | FY2012E | FY2010 | Y2011E | Y2012E | Remarks |
| Domestic | India | Soaps, Hair color | Godrej No.1, Cinthol, Godrej Expert hair dye | 12,679 | 13,717 | 15,256 | 2,659 | 2,587 | 2,870 |  |
| International | South Africa, UK Hair color etc. |  | Kinky, Rapidol ,Keyline (UK) | 3,644 | 3,340 | 3,634 | 658 | 504 | 561 |  |
| Tura | Nigeria | Soaps | Tura | 450 | 365 | 544 | 68 | 51 | 76 | FY2010 - Tura had sales of US $\$ 11 \mathrm{mn}$ and assuming exchange rate of 1US\$ = Rs45. FY2011E - Financials for 9 months has been incorporated |
| Megasari | Indonesia | Household insecticide Hit, Stella etc. |  | 5,400 | 5,906 | 8,151 | 1,080 | 1,269 | 1,752 | FY2011E - Megasari financials is for 10 months |
| Godrej Household | India | Household insectic | Good Knight, Hit etc. | 4,089 | 10,486 | 15,100 | 756 | 2,253 | 3,245 | FYZO10-Financials are for 10 months for $49 \%$ stake that GCPL had in GHPL. FY2011E - Financials are for 49\% stake for 2 months and $100 \%$ stake for 10 months |
| Argencos | Argentina | Hair color |  | 720 | 583 | 840 | 101 | 58 | 84 | FY2011E - Argencos financials is for 9 months |
| Issue | Argentina | Hair color |  | 1,485 | 1,203 | 1,732 | 208 | 120 | 173 | FY2011E - Issue financials is for 9 months |
| Total |  |  |  |  | 35,600 | 45,257 |  | 6,843 | 8,761 |  |

Note:
\# FY2010 sales and EBITDA includes domestic, international and Godrej Household Products

Source: Kotak Institutional Equities estimates

## Key assumptions



| EBITDA margin (\%; | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | 2012E Comments |
| :--- | ---: | ---: | ---: | ---: |
| Domestic | 15 | 21 | 19 | 19 |
| Godrej Household |  | 19 | 21 | $21 \quad \sim 60 \%$ of non coil business helps clock higher margins, potential for distribution synergies |
| Kinky | 18 | 18 | 17 | 18 |
| Keyline | 14 | 15 | 12 | 12 |
| Rapidol | 18 | 25 | 21 | 21 |
| Megasari |  |  | 21 | 21 |
| Tura |  | 14 | 14 |  |
| Argencos | 10 | 10 |  |  |
| Issue Group |  |  |  |  |
| Company (Rs mn) | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ Comments |
| Sales | 13,930 | 20,412 | 35,600 | 45,257 |
| EBITDA | 2,037 | 4,073 | 6,843 | 8,761 |
| EBIT | 1,845 | 3,837 | 6,513 | 8,308 |
| Interest | 172 | 159 | $(757)$ | $(584)$ US\$ 350mn net debt as on March 31, 2010. Assuming 5\% interest rate on offshore debt |
| Other income | 75 | 203 | 187 | 204 |
| PBT | 2,092 | 4,199 | 5,943 | 7,928 |
| Tax | $(366)$ | $(803)$ | $(1,329)$ | $(1,813)$ |
| PAT | 1,726 | 3,396 | 4,614 | 6,116 |
| Effective tax rate $(\% ;$ | 17 | 19 | 22 | 22 |

Source: Kotak Institutional Equities estimates

SOTP valuation of GCPL

|  | EBITDA (Rs mn) EBITDA multiple ( x |  |  | EV |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Business segment Country | FY2011E | Y2012E | FY2012E | (Rs mn) | Remarks |
| Domestic India | 2,587 | 2,870 | 18 | 50,219 | (a) 17.5X FY2012E, at par with Dabur |
| International South Africa, Uk | 504 | 561 | 15 | 8,345 | 15\% discount to (a) |
| Tura Nigeria | 51 | 76 | 15 | 1,134 | 15\% discount to (a) |
| Megasari Indonesia | 1,269 | 1,752 | 18 | 30,652 | At par with (a) |
| Godrej Household India | 2,253 | 3,245 | 21 | 68,146 | 20\% premium to (a) |
| Argencos Argentina | 58 | 84 | 14 | 1,176 | 20\% discount to (a) |
| Issue Argentina | 120 | 173 | 14 | 2,425 | 20\% discount to (a) |
| EV \# | 6,843 | 8,761 |  | 162,096 |  |
| Less: Net debt |  |  |  | $(6,785)$ |  |
| Equity value |  |  |  | 155,311 |  |
| Price per share (Rs) |  |  |  | 486 |  |
| Implied PE on FY2012E (x) |  |  |  | 27 |  |

Source: Kotak Institutional Equities estimates

GCPL: Profit model, balance sheet, 2007-2013E, March fiscal year-ends (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |
| Net sales | 9,515 | 11,026 | 13,930 | 20,412 | 35,600 | 45,257 | 51,416 |
| EBITDA | $\mathbf{1 , 7 9 7}$ | $\mathbf{2 , 1 4 8}$ | $\mathbf{2 , 0 3 7}$ | $\mathbf{4 , 0 7 3}$ | $\mathbf{6 , 8 4 3}$ | $\mathbf{8 , 7 6 1}$ | $\mathbf{9 , 6 6 7}$ |
| Other income | 26 | 37 | 75 | 203 | 187 | 204 | 89 |
| Interest | $(96)$ | $(126)$ | 172 | 159 | $(757)$ | $(584)$ | $(268)$ |
| Depreciation | $(142)$ | $(182)$ | $(192)$ | $(236)$ | $(330)$ | $(453)$ | $(486)$ |
| Pretax profits | 1,585 | 1,878 | 2,092 | 4,199 | 5,943 | 7,928 | 9,001 |
| Tax | $(243)$ | $(283)$ | $(366)$ | $(803)$ | $(1,329)$ | $(1,813)$ | $(2,080)$ |
| Net profits | $\mathbf{1 , 3 4 2}$ | $\mathbf{1 , 5 9 5}$ | $\mathbf{1 , 7 2 6}$ | $\mathbf{3 , 3 9 6}$ | $\mathbf{4 , 6 1 4}$ | $\mathbf{6 , 1 1 6}$ | $\mathbf{6 , 9 2 2}$ |
| Earnings per share (Rs) | $\mathbf{5 . 9}$ | $\mathbf{7 . 1}$ | $\mathbf{6 . 7}$ | $\mathbf{1 1 . 3}$ | $\mathbf{1 4 . 3}$ | $\mathbf{1 8 . 9}$ | $\mathbf{2 1 . 4}$ |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 1,220 | 1,687 | 5,668 | 9,547 | 18,010 | 20,053 | 21,526 |
| Total borrowings | 1,736 | 1,871 | 2,776 | 369 | 15,776 | 9,576 | 4,576 |
| Currrent liabilities | 2,617 | 3,227 | 3,299 | 5,528 | 4,475 | 4,921 | 5,454 |
| Deferred tax liability | 80 | 89 | 42 | 66 | 63 | 63 | 63 |
| Total liabilities and equit | $\mathbf{5 , 6 5 3}$ | $\mathbf{6 , 8 7 4}$ | $\mathbf{1 1 , 7 8 5}$ | $\mathbf{1 5 , 5 1 0}$ | $\mathbf{3 8 , 3 2 4}$ | $\mathbf{3 4 , 6 1 3}$ | $\mathbf{3 1 , 6 2 0}$ |
| Cash | 475 | 426 | 3,783 | 3,052 | 3,099 | 2,792 | 272 |
| Current assets | 2,300 | 3,093 | 3,544 | 6,044 | 4,195 | 4,750 | 5,258 |
| Total fixed assets | 1,992 | 2,399 | 2,297 | 2,626 | 3,617 | 3,658 | 2,676 |
| Investments | 0 | 0 | 75 | 670 | 670 | 670 | 670 |
| Other non current assets | 886 | 956 | 2,086 | 3,119 | 26,744 | 22,744 | $\mathbf{2 2 , 7 4 4}$ |
| Total assets | $\mathbf{5 , 6 5 3}$ | $\mathbf{6 , 8 7 4}$ | $\mathbf{1 1 , 7 8 5}$ | $\mathbf{1 5 , 5 1 0}$ | $\mathbf{3 8 , 3 2 4}$ | $\mathbf{3 4 , 6 1 3}$ | $\mathbf{3 1 , 6 2 0}$ |


| Key assumptions |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Revenue Growth (\%) | 36.0 | 15.9 | 26.3 | 46.5 | 74.4 | 27.1 | 13.6 |
| EBITDA Margin(\%) | 18.9 | 19.5 | 14.6 | 20.0 | 19.2 | 19.4 | 18.8 |
| EPS Growth (\%) | 12.5 | 18.9 | $(5.3)$ | 69.5 | 25.8 | 32.6 | 13.2 |

[^20]
## Media

Sports business plays spoilsport. Zee reported weak 2QFY11 EBITDA at Rs 1.9 bn (+25\% yoy; +1\% qoq) versus our expectation of Rs2.1 bn; the negative variance resulted primarily from sports business operating losses increasing to Rs542 mn versus Rs354 mn in 1QFY11, above our expectations and those of the Street. Core business operations were on track with $41 \%$ EBITDA margins but (1) ratings decline in flagship Zee TV channel and (2) content investments (programs, movies) will likely result in normalized core EBITDA margins at $\sim 35 \%$. Retain REDUCE with near-term challenges of (1) Zee TV ratings decline, (2) strong cricket calendar impacting GE advertising and (3) launch of new channels in key Zee genres post IPL Season 4 (1QFY12E).

| Company data and valuation summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Zee Entertainment Enterprises |  |  |  | Forecasts/Valuations |  |  |  |
| Stock data |  |  |  |  | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 329-210 | EPS (Rs) | 10.7 | 10.8 | 13.5 |
| Market Cap. (Rs bn) |  |  | 120.1 | EPS growth (\%) | 26.6 | 0.7 | 25.4 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 25.8 | 25.6 | 20.5 |
| Promoters |  |  | 42.8 | Sales (Rs bn) | 20.9 | 23.4 | 26.6 |
| Flls |  |  | 27.5 | Net profits (Rs bn) | 4.6 | 4.7 | 5.9 |
| MFs |  |  | 14.1 | EBITDA (Rs bn) | 5.8 | 6.5 | 8.4 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 18.9 | 16.4 | 12.6 |
| Absolute | (8.3) | (6.3) | 18.4 | ROE (\%) | 12.9 | 11.8 | 13.9 |
| Rel. to BSE-30 | (8.7) | (15.8) | (5.2) | Div. Yield (\%) | 0.9 | 1.1 | 1.3 |

Weak 2QFY11 results on account of operating losses in sports business

- We highlight that yoy comparison of 2QFY11 financials is not possible due to (1) merger of RGECs channels effective 4QFY10, (2) complete acquisition of Ten Sports business effective 4QFY10-1QFY11 (and thus, even EPS is not comparable on a yoy basis) and (3) other small mergers and acquisitions (9X, ETC Networks).
- ZEEL's 2QFY11 EBITDA of Rs1.9 bn (+25\% yoy, +1\% qoq) was below our expectation of Rs2.1 bn. The variance primarily resulted from sports business operating losses increasing to Rs542 mn from Rs354 mn in 1QFY11, ahead of our expectations and those of the Street. The company noted incremental launch expenses (including higher content investment) on account of Ten Cricket and re-branding of Zee Sports as Ten Action. The complete acquisition of Ten Sports (versus 50\% stake previously) exacerbated the pressure on financials.
- However, core business was on track with EBITDA margin of $41 \%$ given (1) robust ratings performance (sharp improvement in Zee Bangla), (2) continued strong advertising environment and (3) pullback from large content investment due to weak operating environment in the past. However, normalized core EBITDA margins of $\sim 35 \%$ are likely as a result of(1) ratings decline in flagship Zee TV channel and (2) renewed content investments.
- ZEEL 2QFY11 advertising revenues of Rs4.1 bn were in line with expectations, also supported by sports business revenues of Rs1.2 bn. International subscription revenues of Rs989 mn (-7\% yoy, $-2 \%$ qoq) were also in line with Rupee appreciation in 2QFY11.
- 2QFY11 domestic subscription revenues at Rs1.75 bn (+27\% yoy, $+9 \%$ qoq) were the positive highlight with expectations exceeded with(1) DTH revenues at Rs787 mn (+53\% yoy, +11\% qoq) and (2) cable revenues at Rs961 mn (+11\% yoy, $+7 \%$ qoq).

Amit Kumar
amit.ckumar@kotak.com Mumbai: +91-22-6634-1392

Interim results of Zee Entertainment (ZEEL), March fiscal year-ends (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg) |  |  | 1HFY11 | 1HFY10 | (\% chg) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| Total revenues | 7,116 | 7,200 | 5,405 | 6,770 | (1) | 32 | 5 | 13,886 | 10,164 | 37 |
| Advertising revenues | 4,122 | 4,100 | 2,476 | 3,769 | 1 | 66 | 9 | 7,891 | 4,456 | 77 |
| Subscription revenues | 2,737 | 2,700 | 2,435 | 2,614 | 1 | 12 | 5 | 5,351 | 4,845 | 10 |
| --Domestic subscription | 1,748 | 1,700 | 1,377 | 1,604 | 3 | 27 | 9 | 3,352 | 2,695 | 24 |
| --International subscription | 989 | 1,000 | 1,058 | 1,010 | (1) | (7) | (2) | 1,999 | 2,150 | (7) |
| Others (incl. syndication) | 257 | 400 | 494 | 387 | (36) | (48) | (33) | 644 | 864 | (25) |
| Total expenditure | $(5,230)$ | $(5,100)$ | $(3,897)$ | $(4,900)$ | 3 | 34 | 7 | $(10,130)$ | $(7,487)$ | 35 |
| Cost of revenues | $(3,458)$ | $(3,200)$ | $(2,229)$ | $(3,050)$ | 8 | 55 | 13 | $(6,508)$ | $(4,621)$ | 41 |
| Employee costs | (643) | (600) | (442) | (597) | 7 | 45 | 8 | $(1,240)$ | (832) | 49 |
| SG\&A expenses | $(1,130)$ | $(1,300)$ | $(1,226)$ | $(1,252)$ | (13) | (8) | (10) | $(2,382)$ | $(2,034)$ | 17 |
| EBITDA | 1,885 | 2,100 | 1,508 | 1,870 | (10) | 25 | 1 | 3,756 | 2,678 | 40 |
| OPM (\%) | 26.5 | 29.2 | 27.9 | 27.6 |  |  |  | 27.0 | 26.3 |  |
| Other income | 240 | 200 | 291 | 126 | 20 | (18) | 90 | 366 | 617 | (41) |
| Interest expense | (5) | (25) | (84) | (51) | (81) | (94) | (91) | (55) | (175) | (68) |
| D\&A expenses | (56) | (75) | (77) | (62) | (25) | (27) | (9) | (118) | (152) | (22) |
| Pretax profits | 2,064 | 2,200 | 1,639 | 1,884 | (6) | 26 | 10 | 3,948 | 2,968 | 33 |
| Extraordinaries | - | - | - | 291 |  |  |  | 291 | - |  |
| Tax provision | (801) | (750) | (529) | (673) | 7 | 51 | 19 | $(1,474)$ | (945) | 56 |
| Minority interest | (1) | - | 32 | 38 |  | (102) | (102) | 38 | 138 | (73) |
| Reported PAT | 1,262 | 1,450 | 1,141 | 1,539 | (13) | 11 | (18) | 2,802 | 2,160 | 30 |
| Adjusted PAT | 1,262 | 1,450 | 1,141 | 1,249 | (13) | 11 | 1 | 2,511 | 2,160 | 16 |
| Tax rate (\%) | 38.8 | 34.1 | 32.3 | 35.7 |  |  |  | 37.3 | 31.8 |  |
| EPS (Rs/share) | 2.6 | 3.0 | 2.6 | 2.6 | (13) | (1) | 1 | 5.2 | 5.0 | 4 |

Source: Company data, Kotak Institutional Equities estimates

- 2QFY11 direct costs at Rs3.46 bn were above our estimates due to launch and content expenses of the sports business. 2QFY11 SG\&A expenses at Rs1.13 bn (-8\% yoy, -10\% qoq) were a tad surprising given the significant amount of activity (sports business, relaunch of Zee Bangla) during the quarter. Nonetheless, expenses will likely rise on account of events in the coming quarters (Zee Rishtay Awards).
- 2QFY11 tax provisions at Rs801 mn (38.8\%) were much above normal tax rate levels (3334\%) on account of sports business losses. Exhibit 2 presents the consolidated and standalone (as well as ZEEL "other" sports and overseas businesses) financials. Zee paid the complete $33 \%$ tax rate for its profitable business standalone GE business but setoffs against the loss-making sports business were not allowed due to sports and overseas businesses being part of subsidiaries.
- Zee reported 2QFY11 EPS at Rs2.6/share (-1\% yoy, +1 \% yoy). As discussed previously, even comparison of EPS across time periods is not possible due to remaining 45-50\% stake in Ten Sports in 4QFY10-1QFY11 that Zee did not hold previously.
- However, Zee will have to bear the double impact of (1) opportunity loss of interest income on account of payments made for acquisition of Ten Sports and (2) losses in the sports business till it turns around and start contributing positively. We believe Zee is on the right track with the launch of Ten Cricket and re-branding of Ten Action though a sustainable turnaround may still be 12-18 months away. In the meantime, overall financials will likely remain under pressure (see Exhibit 3).

Key financials of ZEEL, consolidated and standalone (Rs mn)

|  | ZEEL consolidated |  |  | ZEEL standalone |  |  | ZEEL "rest" |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 | 1QFY11 | 2QFY10 | 2QFY11 | 1QFY11 | 2QFY10 | 2QFY11 | 1QFY11 | 2QFY10 |
| Revenues | 7,116 | 6,770 | 5,405 | 5,010 | 4,527 | 2,799 | 2,106 | 2,243 | 2,605 |
| EBITDA | 1,885 | 1,870 | 1,508 | 2,265 | 1,989 | 1,312 | (380) | (119) | 195 |
| EBITDA margin (\%) | 26.5 | 27.6 | 27.9 | 45.2 | 43.9 | 46.9 | (18.0) | (5.3) | 7.5 |
| Pre-tax profits | 2,064 | 1,884 | 1,639 | 2,348 | 2,098 | 1,499 | (284) | (214) | 139 |
| Tax provision | (801) | (673) | (529) | (772) | (712) | (474) | (29) | 39 | (55) |
| Adjusted net income | 1,263 | 1,210 | 1,110 | 1,576 | 1,386 | 1,025 | (313) | (175) | 85 |
| Tax rate (\%) | 38.8 | 35.7 | 32.3 | 32.9 | 33.9 | 31.6 | (10.2) | 18.1 | 39.3 |

Note:
(a) ZEEL "rest" primarily comprises of sports and overseas operations.

Source: Company data, Kotak Institutional Equities

Analysis of Zee financial performance for FY2011E (Rs bn)


Source: Company data, Kotak Institutional Equities

Too many challenges for Zee in the near term
We have reduced our FY2011E and FY2012E earnings estimates for Zee to Rs11.3 (Rs12.3 previously) and Rs14.2 (Rs15.3 previously) on account of 2QFY11 results. We are back to square one with our 12-month DCF-based valuation revised to Rs270 (Rs300 previously). We discuss the key drivers behind our earnings and valuations drivers.

- We have reduced our FY2011E and FY2012E advertising revenues to Rs15.5 bn (Rs15.7 bn previously) and Rs18.1 bn (Rs18.6 bn). Besides the decline in ratings of flagship channel Zee TV (see Exhibits 4-9), which will likely have limited near-term impact given GRP-neutral long-term contracts (6-12 months) with large advertisers, the cricket calendar will also hurt in 4QFY11 (ICC ODI WC) and 1QFY12 (IPL Season 4).
- We have increased our FY2011E and FY2012E estimates of the EBITDA losses from the sports business to Rs1.1 bn and Rs624 mn. As discussed previously (also see our note "Ten Cricket: Smart move but sports business turnaround could take a while" dated August 20, 2010), Zee has made all the right moves with its sports business but the impact will be visible only over the long term.
- As discussed previously, we believe the core business margins of Zee (~39\% in 1HFY11) are high (versus historic average), also on account of continued benefits of cost rationalization during the downturn. Zee has rightly renewed its investments in content (programs, movies) for the long term; this would likely help achieve steady-state ratings of ~250 GRPs in flagship Zee TV channel and support the network (Zee Cinema movie channel) with steady-state $\sim 35 \%$ margins.

In our view, Zee faces too many challenges in the near term and valuations (implied) continue to remain full at 20X FY2012E revised EPS estimates, leaving little room for upside (potential downside on account of risks/valuations). We like some of the measures Zee has taken for the long-term turnaround of its underperforming sports business as well as content investments (will likely provide more stability to its ratings as well). However, we believe we have built enough slack in our financials with 23\% EPS CAGR over FY2011E-13E, assuming a pick-up in ratings and turnaround in sports.

As clearly visible from the 2QFY11 results, the pressure points remain. We also remain wary of long-term risks (potential success of new entrants/channels); our discussion with players in the market reveals that most large channel launches are on hold (IBN18 movie channel) in anticipation of the cricket calendar in 4QFY10-1QFY12 given the significant commonality in target audiences; the competitive dynamics can potentially change for the worse post-
1QFY12E and we await better entry points into Zee stock building in some margin of safety. We retain our REDUCE rating for the time being.

Quarterly trends in HSM GRPs for Hindi GE channels

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| Colors | - | - | - | $\mathbf{1 2 2}$ | $\mathbf{2 1 9}$ | $\mathbf{2 6 7}$ | $\mathbf{2 5 9}$ | $\mathbf{2 8 7}$ | $\mathbf{3 2 2}$ | $\mathbf{3 1 2}$ | $\mathbf{2 7 5}$ | $\mathbf{2 8 6}$ |
| Imagine TV | - | 67 | 81 | 84 | 69 | 69 | 93 | 115 | 106 | 108 | 98 | 83 |
| SAB TV | 30 | 30 | 31 | 30 | 39 | 48 | 53 | 67 | 73 | 84 | 84 | 111 |
| Sony TV | 100 | 87 | 87 | 103 | 92 | 87 | 83 | 126 | 173 | 153 | 154 | 182 |
| Star One | 59 | 67 | 70 | 84 | 78 | 65 | 58 | 51 | 48 | 42 | 45 | 55 |
| Star Plus | $\mathbf{3 5 1}$ | $\mathbf{3 2 3}$ | $\mathbf{3 3 1}$ | $\mathbf{3 1 4}$ | $\mathbf{2 5 0}$ | $\mathbf{3 0 0}$ | $\mathbf{2 5 9}$ | $\mathbf{2 7 7}$ | $\mathbf{2 5 6}$ | $\mathbf{2 9 4}$ | $\mathbf{3 3 7}$ | $\mathbf{3 5 8}$ |
| Zee TV | $\mathbf{2 7 9}$ | $\mathbf{2 7 3}$ | $\mathbf{2 2 2}$ | $\mathbf{2 1 9}$ | $\mathbf{1 7 8}$ | $\mathbf{2 0 6}$ | $\mathbf{2 2 9}$ | $\mathbf{2 5 6}$ | $\mathbf{2 5 0}$ | $\mathbf{2 6 4}$ | $\mathbf{2 5 5}$ | $\mathbf{2 4 0}$ |

Source: TAM Media Research, Kotak Institutional Equities

## Quarterly trends in HSM GRPs for Hindi Cinema channels

|  | 3QFY08 | 4QFY08 | 1QFYO9 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| FILMY | 41 | 35 | 43 | 44 | 28 | 21 | 22 | 26 | 28 | 27 | 25 | 25 |
| SET MAX (a) | $\mathbf{1 4 4}$ | $\mathbf{1 3 6}$ | $\mathbf{3 1 5}$ | $\mathbf{1 5 3}$ | $\mathbf{1 5 1}$ | $\mathbf{1 7 4}$ | $\mathbf{2 8 2}$ | $\mathbf{1 4 7}$ | $\mathbf{1 4 1}$ | $\mathbf{1 8 4}$ | $\mathbf{2 0 8}$ | $\mathbf{1 3 4}$ |
| Star Gold | $\mathbf{1 0 0}$ | $\mathbf{9 9}$ | $\mathbf{1 0 3}$ | $\mathbf{1 0 4}$ | $\mathbf{9 7}$ | $\mathbf{9 6}$ | $\mathbf{9 0}$ | $\mathbf{1 0 1}$ | $\mathbf{9 7}$ | $\mathbf{9 9}$ | $\mathbf{1 0 0}$ | $\mathbf{1 1 2}$ |
| UTV Action | 12 | 14 | 14 | 16 | 18 | 13 | 11 | 15 | 19 | 32 | 34 | 32 |
| UTV Movies | - | 6 | 24 | 31 | 34 | 32 | 29 | 40 | 45 | 43 | 37 | 45 |
| Zee Cinema | $\mathbf{1 3 8}$ | $\mathbf{1 3 7}$ | $\mathbf{1 5 5}$ | $\mathbf{1 4 9}$ | $\mathbf{1 5 6}$ | $\mathbf{1 5 8}$ | $\mathbf{1 6 1}$ | $\mathbf{1 5 1}$ | $\mathbf{1 5 3}$ |  |  |  |

Notes:
(a) Includes IPL ratings in 1QFY09 for Season 1, in 1QFY10 for Season 2 and 4QFY10-1QFY11 for Season 3.

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Maharashtra GRPs for Marathi channels

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| ETV Marathi | 162 | 150 | 143 | 167 | 154 | 171 | 155 | 153 | 132 | 111 | 107 | 161 |
| Mi Marathi | 36 | 48 | 38 | 37 | 21 | 21 | 21 | 23 | 23 | 33 | 32 | 39 |
| Star Pravah | - | - | - | - | 25 | 59 | 74 | 112 | 122 | 123 | 102 | 103 |
| Zee Marathi | $\mathbf{2 6 3}$ | $\mathbf{3 0 0}$ | $\mathbf{2 7 8}$ | $\mathbf{3 1 3}$ | $\mathbf{2 9 3}$ | $\mathbf{2 9 0}$ | $\mathbf{2 4 4}$ | $\mathbf{2 4 4}$ | $\mathbf{2 4 0}$ | $\mathbf{2 3 6}$ | $\mathbf{2 0 1}$ | $\mathbf{2 2 8}$ |
| Zee Talkies | $\mathbf{7 2}$ | $\mathbf{6 1}$ | $\mathbf{5 9}$ | $\mathbf{7 6}$ | $\mathbf{7 0}$ | $\mathbf{7 3}$ | $\mathbf{7 2}$ | $\mathbf{8 0}$ | $\mathbf{7 3}$ | $\mathbf{6 2}$ | $\mathbf{5 2}$ | $\mathbf{6 1}$ |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in West Bengal GRPs for Bengali channels

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| Akash Bangla | 111 | 106 | 80 | 87 | 72 | 102 | 92 | 89 | 80 | 57 | 49 | 61 |
| Sony Aath | 4 | 42 | 58 | 61 | 51 | 49 | 28 | 37 | 49 | 73 | 64 | 56 |
| ETV Bangla | 331 | 327 | 306 | 352 | 320 | 292 | 257 | 223 | 220 | 207 | 145 | 174 |
| Star Jalsha | - | - | - | 27 | 173 | 247 | 326 | 457 | 559 | 486 | 454 | 436 |
| Zee Bangla | $\mathbf{3 6 3}$ | $\mathbf{4 3 5}$ | $\mathbf{3 5 6}$ | $\mathbf{3 3 5}$ | $\mathbf{3 1 4}$ | $\mathbf{3 6 7}$ | $\mathbf{2 7 5}$ | $\mathbf{3 1 2}$ | $\mathbf{2 7 2}$ | $\mathbf{2 1 7}$ | $\mathbf{1 8 3}$ | $\mathbf{2 6 3}$ |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Andhra Pradesh GRPs for Telugu channels

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| Eenadu TV | 460 | 473 | 427 | 353 | 357 | 356 | 364 | 349 | 396 | 392 | 341 | 353 |
| Gemini TV | 832 | 776 | 768 | 725 | 769 | 726 | 687 | 696 | 674 | 711 | 729 | 799 |
| Maa Telugu | 385 | 385 | 433 | 366 | 371 | 343 | 379 | 425 | 422 | 411 | 361 | 343 |
| Teja TV | 465 | 446 | 437 | 396 | 390 | 376 | 381 | 343 | 386 | 369 | 370 | 386 |
| Zee Telugu | $\mathbf{2 1 5}$ | $\mathbf{2 9 3}$ | $\mathbf{2 7 5}$ | $\mathbf{2 9 5}$ | $\mathbf{3 5 5}$ | $\mathbf{3 5 0}$ | $\mathbf{3 7 5}$ | $\mathbf{3 6 4}$ | $\mathbf{3 9 0}$ | $\mathbf{3 7 5}$ | $\mathbf{3 2 3}$ | $\mathbf{3 1 1}$ |

Source: TAM Media Research, Kotak Institutional Equities

Quarterly trends in Karnataka GRPs for Kannada channels

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | 4QFY09 | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3QFY11 |  |  |  |  |  |  |  |  |  |  |  |  |
| ETV Kannada | 328 | 309 | 291 | 264 | 265 | 257 | 249 | 252 | 226 | 223 | 188 | 214 |
| Kasturi | 110 | 120 | 116 | 186 | 149 | 131 | 100 | 101 | 95 | 106 | 82 | 93 |
| Suvarna | 93 | 106 | 90 | 121 | 129 | 145 | 173 | 277 | 235 | 207 | 220 | 291 |
| Udaya Movies | 361 | 329 | 303 | 302 | 349 | 361 | 327 | 295 | 267 | 217 | 250 | 239 |
| Udaya TV | 798 | 673 | 640 | 628 | 606 | 594 | 558 | 537 | 490 | 466 | 486 | 535 |
| Zee Kannada | $\mathbf{8 3}$ | $\mathbf{1 4 1}$ | $\mathbf{2 1 9}$ | $\mathbf{2 3 7}$ | $\mathbf{2 4 0}$ | $\mathbf{2 0 5}$ | $\mathbf{1 6 5}$ | $\mathbf{2 2 1}$ | $\mathbf{1 8 7}$ | $\mathbf{1 7 8}$ | $\mathbf{1 7 1}$ | $\mathbf{1 5 7}$ |

[^21]ZEEL's quarterly revenues and Core (excl. Sports) operating margins

(a) (a) (a)

Note:
(a) 4QFY10-2QFY11 include ZEEN regional channels and thus, revenues are not comparable with previous quarters.

[^22]Details of the sports calendar, March fiscal year-end, 2011

| Tournament | Type | Time period |
| :--- | :--- | :--- |
| IPL T20 Season 3 | Cricket | Mar-Apr 2010 |
| ICC T20 World Cup 2010 | Cricket | May 2010 |
| India's tour of Zimbabwe | Cricket | May-Jun 2010 |
| Asia Cup 2010 | Cricket | Jun 2010 |
| FIFA World Cup | Soccer | Jun-Jul 2010 |
| India's tour of Sri Lanka | Cricket | Jul-Aug 2010 |
| Commonwealth Games 2010 | Various | Oct 2010 |
| Australia's tour of India | Cricket | Oct 2010 |
| New Zealand's tour of India | Cricket | Nov-Dec 2010 |
| India's tour of South Africa | Cricket | Dec-Jan 2011 |
| ICC ODI World Cup 2011 | Cricket | Feb-Mar 2011 |
| IPL T20 Season 4 | Cricket | Apr-May 2011 |

Source: Industry data, Kotak Institutional Equities estimates

Advertising revenues generated by IPL across its various seasons

|  | 1QFY09 | 1QFY10 | 1QFY11 | 1QFY12E | Comments |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Advertising revenues (Rs bn) | $\mathbf{2 . 5}$ | $\mathbf{5 . 0}$ | $\mathbf{7 . 0}$ | $\mathbf{8 . 0}$ |  |
| Increase in advertising revenues (\%) |  | $\mathbf{1 0 0 . 0}$ | $\mathbf{4 0 . 0}$ | $\mathbf{1 4 . 3}$ |  |
| Number of matches (\#) | 59 | 59 | 60 | 60 |  |
| Inventory per match (secs) | 2,000 | 2,400 | 2,400 | 2,400 | Increase due to extra breaks in Season 2 (FY2010E) |
| Total inventory ('000 secs) | 118 | 142 | 144 | 144 |  |
| Pre-sold inventory (\%) | 90 | 85 | 85 | 85 | IPL was an unknown property in Season 1 (FY2009) |
| Spot inventory (\%) | 10 | 15 | 15 | 15 |  |
| Spot inventory premium | 4 | 3 | 3 | 3 | IPL was an unknown property in Season 1 (FY2009) |
| Pre-sold rate (Rs mn/1,000 sec) | $\mathbf{1 6 . 3}$ | $\mathbf{2 7 . 2}$ | $\mathbf{3 7 . 4}$ | $\mathbf{4 2 . 7}$ |  |
| Increase in average rate (\%) |  | $\mathbf{6 6 . 7}$ | $\mathbf{3 7 . 7}$ | $\mathbf{1 4 . 3}$ |  |

Source: Industry data, Kotak Institutional Equities estimates

Estimated consolidated financials of ZEEL + ZEEN R-GECs, March fiscal year-ends, 2009-20E (Rs mn)

|  | Actuals |  | KIE estimates |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2010 | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E | 2017E | 2018E | 2019E | 2020E |
| ZEEL + ZEEN R-GECs |  |  |  |  |  |  |  |  |  |  |  |  |
| Total revenues | 21,773 | 21,998 | 28,242 | 32,303 | 36,430 | 40,481 | 44,820 | 49,809 | 54,931 | 60,459 | 66,585 | 73,362 |
| --Advertising revenues | 10,593 | 10,670 | 15,534 | 18,092 | 20,645 | 23,319 | 26,212 | 29,720 | 33,576 | 37,805 | 42,574 | 47,961 |
| --Subscription revenues | 9,038 | 9,869 | 11,263 | 12,623 | 14,117 | 15,412 | 16,770 | 18,160 | 19,330 | 20,528 | 21,779 | 23,059 |
| Operating income | 5,480 | 6,135 | 7,939 | 10,206 | 12,260 | 13,761 | 15,241 | 17,531 | 19,517 | 21,852 | 24,325 | 27,110 |
| Margin (\%) | 25.2 | 27.9 | 28.1 | 31.6 | 33.7 | 34.0 | 34.0 | 35.2 | 35.5 | 36.1 | 36.5 | 37.0 |
| ---Other income | 1,572 | 1,220 | 931 | 971 | 1,095 | 1,139 | 1,163 | 1,101 | 1,116 | 1,134 | 1,162 | 1,209 |
| --Interest expense | (889) | (331) | (147) | (147) | (147) | (147) | (147) | (147) | (147) | (147) | (147) | (147) |
| --Depreciation | (310) | (285) | (384) | (424) | (464) | (453) | (451) | (437) | (431) | (368) | (397) | (427) |
| Profit before tax | 5,853 | 6,738 | 8,340 | 10,606 | 12,743 | 14,300 | 15,806 | 18,048 | 20,056 | 22,471 | 24,943 | 27,745 |
| --Tax expense | $(1,633)$ | $(2,210)$ | $(2,751)$ | $(3,601)$ | $(4,326)$ | $(4,848)$ | $(5,353)$ | $(6,090)$ | $(6,759)$ | $(7,527)$ | $(8,367)$ | $(9,302)$ |
| --Minority interest | (98) | 195 | (51) | (60) | (68) | (74) | (79) | (84) | (87) | (88) | (89) | (89) |
| --Extraordinary items | 949 | 1,637 | 1,491 | - | - | - | - | - | - | - | - | - |
| Net income | 5,072 | 6,361 | 7,028 | 6,945 | 8,349 | 9,378 | 10,374 | 11,873 | 13,210 | 14,855 | 16,487 | 18,354 |
| Adj. net income | 4,123 | 4,724 | 5,538 | 6,945 | 8,349 | 9,378 | 10,374 | 11,873 | 13,210 | 14,855 | 16,487 | 18,354 |
| Adj. EPS (Rs) | 9.5 | 10.5 | 11.3 | 14.2 | 17.1 | 19.2 | 21.2 | 24.3 | 27.0 | 30.4 | 33.7 | 37.5 |
| Change (\%) |  |  | 4.9 | 5.0 | 6.8 | 8.2 | 9.7 | 10.7 | 11.2 | 10.7 | 10.3 | 9.9 |
| P/E (X) |  |  | 24.7 | 19.7 | 16.4 | 14.6 | 13.2 | 11.5 | 10.4 | 9.2 | 8.3 | 7.5 |
| EV/EBITDA (X) |  |  | 16.1 | 12.5 | 10.4 | 9.3 | 8.4 | 7.3 | 6.6 | 5.9 | 5.3 | 4.7 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| ZEEL |  |  |  |  |  |  |  |  |  |  |  |  |
| Total revenues | 21,773 | 20,902 | 23,428 | 26,598 | 29,629 | 32,697 | 35,933 | 39,781 | 43,751 | 48,130 | 52,970 | 58,334 |
| --Advertising revenues | 10,593 |  | 11,374 | 13,185 | 14,912 | 16,724 | 18,628 | 21,220 | 24,050 | 27,265 | 30,913 | 35,059 |
| --Subscription revenues | 9,038 |  | 10,609 | 11,824 | 13,049 | 14,223 | 15,468 | 16,631 | 17,675 | 18,739 | 19,825 | 20,933 |
| Operating income | 5,480 | 5,845 | 6,522 | 8,440 | 9,980 | 11,064 | 12,099 | 13,833 | 15,345 | 17,282 | 19,332 | 21,650 |
| Margin (\%) | 25.2 | 28.0 | 27.8 | 31.7 | 33.7 | 33.8 | 33.7 | 34.8 | 35.1 | 35.9 | 36.5 | 37.1 |
| EPS (Rs) | 9.5 |  | 10.8 | 13.5 | 16.0 | 17.7 | 19.3 | 21.9 | 24.3 | 27.4 | 30.6 | 34.1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| ZEEN R-GECs |  |  |  |  |  |  |  |  |  |  |  |  |
| Total revenues | 3,403 | 4,043 | 4,814 | 5,706 | 6,801 | 7,784 | 8,886 | 10,029 | 11,180 | 12,329 | 13,615 | 15,028 |
| --Advertising revenues |  |  | 4,160 | 4,907 | 5,733 | 6,595 | 7,584 | 8,500 | 9,526 | 10,539 | 11,661 | 12,901 |
| --Subscription revenues |  |  | 654 | 799 | 1,068 | 1,189 | 1,302 | 1,529 | 1,655 | 1,789 | 1,954 | 2,127 |
| Operating income | 797 | 1,261 | 1,417 | 1,766 | 2,280 | 2,697 | 3,142 | 3,698 | 4,172 | 4,570 | 4,993 | 5,460 |
| Margin (\%) | 23.4 | 31.2 | 29.4 | 31.0 | 33.5 | 34.7 | 35.4 | 36.9 | 37.3 | 37.1 | 36.7 | 36.3 |

(ZEEL + ZEEN R-GECs) number of shares calculation
Number of ZEEL shares (mn) 435
New ZEEL shares issued (mn) In the ratio of 4 ZEEL shares for every 19 ZEEN shares, among others

Source: Company data, Kotak Institutional Equities estimates

Dismal results validate our concerns of urea shortfall - highlighted post 1QFY11 results. TCL reported sales $13 \%$ higher than our est. due to (1) higher trading fertilizer sales while (2) urea and India soda ash sales were lower than our est. PAT at Rs 1.3 bn missed our est. of Rs2 bn due to poor margin at $14 \%$ vs our est. of $19.5 \%$ resulting from (1) lag in passing on energy cost increase in soda ash across all geographies, (2) lower urea volume and (3) one-time costs. We lower FY2011-12E PAT by 20\%-9\%. We see a strong downside risk to our FY2011E earnings in case there is shortfall in urea production in 4QFY11E. Maintain REDUCE with PT of Rs370.

| Company data and valuation summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tata Chemicals |  |  |  |  |  |  |  |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 447-249 | EPS (Rs) | 26.4 | 27.6 | 35.6 |
| Market Cap. (Rs bn) |  |  | 95.0 | EPS growth (\%) | (27.1) | 4.5 | 29.0 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 14.8 | 14.1 | 11.0 |
| Promoters |  |  | 28.1 | Sales (Rs bn) | 94.5 | 112.6 | 122.6 |
| Flls |  |  | 12.8 | Net profits (Rs bn) | 6.4 | 6.7 | 8.7 |
| MFs |  |  | 8.9 | EBITDA (Rs bn) | 18.1 | 19.6 | 23.8 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 7.4 | 6.4 | 4.9 |
| Absolute | (2.3) | 21.2 | 55.6 | ROE (\%) | 16.0 | 17.3 | 19.4 |
| Rel. to BSE-30 | (2.7) | 8.9 | 24.7 | Div. Yield (\%) | 2.3 | 2.4 | 2.4 |

2QFY11 sales at Rs30 bn, 13\% above our estimate due to higher fertilizer trading sales
Overall sales at Rs30 bn was 13\% above estimates due to higher fertilizer sales on account of higher trading sales. However, (1) urea sales volumes were lower than our expectations in what is seasonally a strong quarter for fertilizers on account of shutdown of Babrala plant for a month (greater then the 15-day shutdown outlined earlier) in order to bring the ammonia converter back into action and (2) lower chemical sales in India on account of (1) poor soda ash sales volumes at .15 mt (lowest in last 3 years) due to flooding at Mithapur plant and (2) lower soda ash realizations. Phosphatics, GCIP and BMGL sales volumes were in line with our expectations.

PAT at Rs1.3 bn missed our est. of Rs2 bn due to poor margin at $14 \%$ vs our est. of 19.5\%
PAT missed our estimate primarily on account of poor EBITDA margin at $14 \%$ vs our est. of $19.5 \%$. Margin declined in both soda ash and fertilizers due to (1) lag in passing on energy cost increases in soda ash across all geographies, (2) adverse product mix in fertilizer with lower urea sales and higher trading volumes, (3) cost pressure on phosphatics due to increase in phos. acid prices and (4) one-time costs. This resulted in (1) higher material cost at $45 \%$, up 800 bps yoy and (2) other expenses were higher at Rs3.2 bn, 30\% higher than our est. on account of one-time costs of (1) MTM forex loss, (2) promotional expenses and (3) maintenance expenses at Babrala.

We lower FY2011-12E PAT by 16\%-7\%. We expect EPS of Rs28 in FY2011E and Rs36 in FY2012E
Our FY2011-12E estimates include the impact of new businesses of (1) specialty fertilizers,
(2) expanded salt capacity, (3) Swach, (4) debottlenecked capacity of 100,000 tons at GCIP and
(5) increase in soda ash prices taken in $3 \mathrm{Q}-4 \mathrm{QFY} 11 \mathrm{E}$ to counteract energy cost increases. However, we believe downside risk to our FY2011E earnings remains in case there is shortfall in annual urea production of 1.2 mtpa . TCL reported urea sales volume of .5 mt in 1 HFY 11 , down $20 \%$ yoy. To achieve peak annual production of 1.2 mtpa, volumes in 4QFY11E, which is seasonally a weak quarter, have to be strong at . 354 mt , up $48 \%$ yoy.

OCTOBER 29, 2010
RESULT
Coverage view:
Price (Rs): 390
Target price (Rs): 370
BSE-30: 20,032

## QUICK NUMBERS

- PAT at Rs1.3 bn missed our est. of Rs2 bn due to poor margin at 14\% , lowest in last six quarters
- Downside risk to FY2011E earnings remains due to any shortfall in urea production of 1.2 mtpa

Priti Arora
priti.arora@kotak.com
Mumbai: +91-22-6634-1551

Maintain REDUCE with PT of Rs370; downside risk to FY2011E earnings remains
We maintain REDUCE with PT of Rs370 as (1) stock is fully valued with limited upside, and (2) downside risk to FY2011E earnings remains in case there is shortfall in annual urea production of 1.2 mtpa.

We value TCL at (1) 9X FY2012E (5-year avg. multiple) EPS of Rs37 and (2) investment value/share of Rs47. While we estimate share of fertilizer/consumer segment sales increasing to $60 \%$ in FY2012E from $50 \%$ in FY2010, we estimate chemical segment to still account for $55 \%$ of consol. EBIT in FY2012E, and therefore continue to value TCL at its 5-year average multiple.

We also see two issues emerging which may impact TCL's soda ash business over the near term.

- Pricing risk in BMGL UK which is competing with cheaper (natural soda ash) imports from Turkey. We believe this risk may intensify once Eti Soda doubles capacity to 2 mtpa by 2012E. Turkish soda ash variable production cost is US\$50-60/ton versus US\$165/ton in India and US\$160/ton in China.
- Inability to pass on cost increases in India due to persistent threat of Chinese soda ash imports. While TCL holds the largest market share of $32 \%$ in the Indian soda ash market with annual capacity of 1 mtpa , we believe its inability to pass on full cost increase due to influx of cheaper Chinese imports may continue to impact margin in the near term. This is despite the re-imposition of safeguard duty of $16 \%$ in April 2011E. We also notice a slowdown in soda ash demand in India with demand growing yoy at 4\% in 1HFY11 versus 12\% in FY2010.

Our concern of urea shortfall highlighted post 1QFY11 results comes true

## Excerpts from 1QFY11 results note in August 2010

"We downgrade to REDUCE as (1) stock is fully valued with limited upside, (2) downside risk to FY2011-12E earnings due to (1) pricing risk in BMGL UK which is competing with cheaper (natural soda ash) imports. This risk may intensify once Eti Soda doubles capacity to 2 mtpa by 2012E and (2) shortfall in urea production due to greater-than-15-day planned shutdown in 2QFY11E."

Our concern of urea shortfall highlighted post 1QFY11 results (see excerpts above) comes true impacting 2QFY11 results. As urea is the main contributor to EBITDA in fertilizer segment, any shortfall in urea production has a disproportionate effect on consol. earnings.

We believe strong downside risk to our FY2011E earnings remains due to any shortfall in annual urea production of 1.2 mtpa.

TCL reported urea sales volume of .5 mt in 1 HFY 11 , down $20 \%$ yoy. To achieve peak annual production of 1.2 mtpa , volumes in 4QFY11E, which is seasonally a weak quarter, have to be strong at .354 mt , up $48 \%$ yoy (see below).

Quarterly urea sales volume, FY2010-11E ('000 tons)


Source: Kotak Institutional Equities estimates, Company

Operating margin at $14 \%$; lowest in last six quarters
Operating margin at 14\% was lower than our est. of 19.5\%

- PBIT margin in fertilizers business dip. Operating margin in fertilizers dipped qoq to $5 \%$ due to (1) adverse product mix in fertilizer with lower urea sales and higher trading volumes, (2) cost pressure on phosphatics due to increase in phos. acid prices and
(3) one-time costs such as (1) MTM forex loss and (2) maintenance expenses at Babrala. TCL expects cost pressures due to rising phos. acid prices to continue to impact margin in phosphatics in the near term.
- PBIT margins in the chemicals business was $14 \%$, down 400 bps qoq due to lag in passing on energy cost increase in soda ash across all geographies. TCL expects to take price increases of US\$10 GBP in BMGL and US\$20-30 in GCIP and Magadi starting Jan 2011E. In India it has taken a price increase of Rs500/ton effective 3QFY11E, lower than the cost increase of Rs800/ton due to threat of Chinese imports.

PAT at Rs1.3 bn missed our est. of Rs2 bn
While sales were 13\% higher than our est., EBITDA was 20\% lower than our estimate. PAT was $36 \%$ lower than our estimate due to (1) higher minority interest and (2) higher interest cost. Consolidated debt as of Sep ' 10 stood at Rs46 bn. TCL repaid Rs3.6 bn in 1HFY11 while it raised fresh debt of Rs 450 mn . Net debt was Rs32 bn as of Sep '10 versus Rs38 bn as of Mar '10. Depreciation and tax rate were in line with our estimates.

Interim results- TCL , March fiscal year-ends (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |
| Net sales | 29,909 | 26,407 | 22,418 | 25,207 | 13 | 33 | 19 |
| Op. costs | 25,728 | 21,184 | 18,384 | 20,030 | 21 | 40 | 28 |
| EBITDA | 4,182 | 5,222 | 4,033 | 5,177 | (20) | 4 | (19) |
| Interest(net) | 988 | 850 | 1,015 | 889 | 16 | (3) | 11 |
| Depreciation | 1,095 | 1,150 | 1,066 | 1,091 | (5) | , | 0 |
| Other income | 401 | 23 | 91 | 21 | 1630 | 342 | 1811 |
| PBT | 2,500 | 3,246 | 2,043 | 3,218 | (23) | 22 | (22) |
| Tax | 655 | 909 | 455 | 673 | (28) | 44 | (3) |
| PAT | 1,845 | 2,337 | 1,588 | 2,545 | (21) | 16 | (27) |
| Minority interest | 575 | 350 | 237 | 385 | 64 | 142 | 49 |
| PAT | 1,271 | 1,987 | 1,351 | 2,160 | (36) | (6) | (41) |
| Exceptionals | - | - | 877 | - | NM | NM | NM |
| Reported PAT | 1,271 | 1,987 | 2,228 | 2,160 | (36) | (43) | (41) |
|  |  |  |  |  |  |  |  |
| Fertilizer business | 16,664 | 12,500 | 8,485 | 12,204 | 33 | 96 | 37 |
| India | 15,324 | 11,300 | 7,485 | 11,014 | 36 | 105 | 39 |
| IMACID | 1,340 | 1,200 | 1,000 | 1,190 | 12 | 34 | 13 |
| Chemical business | 13,157 | 13,817 | 13,974 | 12,993 | (5) | (6) | 1 |
| Brunner Mond Grc | 4,260 | 4,183 | 4,790 | 3,710 | 2 | (11) | 15 |
| GCIP (USA) | 4,520 | 4,462 | 4,660 | 4,390 | 1 | (3) | 3 |
| India | 4,377 | 5,173 | 4,524 | 4,893 | (15) | (3) | (11) |
| Others | 166 | 90 | - | 85 | 85 | NM | 96 |
| Adjustments | 78 |  | 41 | - | NM | 90 | NM |
| Total | 29,909 | 26,407 | 22,418 | 25,282 | 13 | 33 | 18 |

Source: Kotak Institutional Equities estimates, Company

## Takeaways from analysts meet

## Fertilizers

- Customized fertilizer of 0.13 mtpa set up at a cost of Rs500-600 mn is commissioned in Oct '10. TCL will target 5 crops initially for upcoming Kharif season from this plant. Location of second plant is under consideration.
- Post implementation of NBS, and increasing demand being witnessed for NPKs, TCL is considering debottlenecking DAP capacity by 0.3 mtpa at a cost of Rs3 bn. This is still under consideration.
- TCL will take the decision on whether to go ahead with Urea greenfield investment at Babrala in November 2010. If this project is not undertaken, then it may consider debottlenecking urea capacity by 0.1 mtpa .
- TCL expects the Govt. to announce revision to urea policy shortly. It believes the Govt. will move eventually towards decontrolling urea and sees no resistance at farmer level to pay higher prices. According to TCL, revision to cap-collar rates for urea pricing is being discussed by the Govt.
- TCL expects margin pressure in phosphatics to continue on the back of hardening of phos. acid prices and has maintained that the company will remain measured in increasing DAP prices to counteract this pressure. However, it expects IMACID to post higher sales realizations on account of increasing phos. acid.
- Plans to manufacture potash are at a very early stage.


## Chemical

- TCL plans to debottleneck soda ash capacity at GCIP by 0.1 mtpa by FY2012E. All plants are running at full capacity.
- There was a shortfall at Mithapur plant due to floods and brief flooding at Babrala which led to plant shutdown for 3 days.
- Cost-cutting measures to improve operating performance at Magadi continue at nominal investment of US\$5 mn, this is expected to yield from improvement in profitability in 2011E.

TCL—abridged profit model, balance sheet, March fiscal year-ends, 2007-2012E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |
| Net revenues | 57,538 | 59,757 | 126,520 | 94,485 | 112,602 | 122,561 |
| EBITDA | 9,438 | 9,277 | 18,811 | 17,421 | 18,824 | 22,182 |
| EBITDA margin (\%) | 16.4 | 15.5 | 14.9 | 18.4 | 16.7 | 18.1 |
| Other income | 1,726 | 6,909 | 883 | 681 | 822 | 1,600 |
| Depreciation | 2,739 | 3,138 | 4,226 | 4,468 | 4,485 | 4,800 |
| Net finance cost | 944 | 1,289 | 3,953 | 3,932 | 3,477 | 3,100 |
| PBT | 7,481 | 11,759 | 11,515 | 9,703 | 11,684 | 15,882 |
| Tax | 2,401 | 2,115 | 1,575 | 2,093 | 3,004 | 4,765 |
| (Profit)/loss in minority interest | - | - | $(1,117)$ | $(1,177)$ | $(1,960)$ | $(2,450)$ |
| Restructuring costs |  |  | $(2,342)$ | (374) |  |  |
| Reported net profit | 5,080 | 9,644 | 6,481 | 6,059 | 6,720 | 8,668 |
|  |  |  |  |  |  |  |
| Balance sheet |  |  |  |  |  |  |
| Total equity | 25,718 | 37,185 | 47,698 | 47,164 | 53,139 | 61,553 |
| Total debt | 18,642 | 48,505 | 62,838 | 49,937 | 44,572 | 39,110 |
| Minority interests | - | - | 1,522 | 3,501 | 5,460 | 7,910 |
| Net Deferred tax liabilities | 2,511 | 2,837 | 216 | 182 | 182 | 182 |
| Total liabiilities and equity | 46,871 | 88,526 | 112,273 | 100,784 | 103,353 | 108,754 |
| Net fixed assets incl CWIP | 30,561 | 33,712 | 39,959 | 38,389 | 36,903 | 34,103 |
| Goodwill on consolidation | 7,632 | 46,492 | 56,213 | 53,247 | 53,247 | 53,247 |
| Investments | 7,753 | 4,174 | 4,229 | 5,577 | 5,577 | 5,577 |
| Net current assets | (619) | $(2,620)$ | 1,975 | $(8,017)$ | $(7,373)$ | $(6,173)$ |
| Cash | 1,545 | 6,767 | 9,899 | 11,589 | 15,000 | 22,000 |
| Total assets | 46,871 | 88,526 | 112,273 | 100,784 | 103,353 | 108,754 |


| Ratios | 20.9 | 39.6 | 36.3 | 26.4 | 27.6 | 35.6 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Diluted EPS (Rs) | 21.2 | 30.7 | 23.4 | 16.0 | 17.3 | 19.4 |
| ROE (\%) | 72.5 | 130.4 | 131.7 | 105.9 | 83.9 | 63.5 |
| Debt/equity (\%) |  |  |  |  |  |  |

Source: Kotak Institutional Equities estimates, Company

## Indian Overseas Bank (Iов)

## Banks/Financial Institutions

NPLs decline despite high slippage; loan growth improving. IOB reported mixed performance for 2QFY11 - slippages were high, but strong recoveries/ upgradation resulted in NPLs declining. Loan growth has also started to pick up and is marginally ahead of industry average YTD. We continue to remain positive and expect the traction of recoveries to get strong, while slippages are expected to come down going forward. Valuations at 1XFY2012E PBR remain very attractive, despite the recent upmove. Maintain BUY with TP ₹200 (from ₹160 earlier) valuing the bank at 1.3X FY2012E PBR.

| Company data and valuation summary |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indian Overseas Bank |  |  |  |  |  |  |  |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 173-81 | EPS (Rs) | 13.0 | 16.8 | 24.1 |
| Market Cap. (Rs bn) |  |  | 87.1 | EPS growth (\%) | (46.7) | 29.8 | 43.2 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 12.3 | 9.5 | 6.6 |
| Promoters |  |  | 61.2 | NII (Rs bn) | 31.7 | 38.4 | 44.6 |
| Flls |  |  | 6.0 | Net profits (Rs bn) | 7.1 | 9.2 | 13.1 |
| MFs |  |  | 0.6 | BVPS | 116.5 | 131.0 | 152.3 |
| Price performance (\%) | 1M | 3M | 12M | P/B (X) | 1.4 | 1.2 | 1.0 |
| Absolute | 17.3 | 39.5 | 58.1 | ROE (\%) | 9.6 | 11.6 | 15.0 |
| Rel. to BSE-30 | 19.7 | 24.4 | 25.4 | Div. Yield (\%) | 2.2 | 2.4 | 2.7 |

Gross NPLs decline 7\% qoq but higher write-offs/upgradations mask 3.7\% slippage in 2QFY11
While the quarter was expected to see higher slippages compared to 1QFY11 given that agri NPLs were yet to be classified as NPLs, the higher slippages of $3.7 \%$ ( $₹ 7.6 \mathrm{bn}$ ) come as a bit of disappointment. Nearly 20\% of the slippages were from agri NPL (₹1.7 bn) and about a third from restructured portfolio. However, higher recoveries/upgradations of ₹5.1 bn compared to ₹3.9 bn reported in June 2010 offers comfort that the improvement in loan portfolio is underway. Gross NPLs were ₹ 33.3 bn ( $3.8 \%$, declining 7\% qoq) as of September 2010 while net NPLs declined by $2 \%$ qoq to ₹ 17.6 bn. Write-offs of ₹5 bn ( $2.4 \%$ of loans) provided cushion on reported gross NPLs. Loan loss provisions remained high at $1.3 \%$ of loans providing for fresh slippages (mainly agri) and increasing provision coverage ratio (including write-off) to 60\% (58\% in June 2010).

Sequential growth in loans ahead of industry average - a key positive
On a yoy basis, advances growth at 12\% and deposits growth at 8\% appears fairly low but IOB is clearly showing better trends on YTD basis at $9 \%$ in deposits and $7 \%$ in loans. We expect the bank to grow in line with the industry in FY2011E. CASA ratio has remained flat at $33 \%$ with savings deposits growth at over $22 \%$ yoy. CD ratio for the quarter was flat at about $75 \%$ compared to 76\% in June 2010.

## Margins increases to $3 \%$ with a positive bias going forward

Net interest income (NII) in 2QFY11 increased by 22\% yoy (6\% qoq) to ₹9.6 bn, resulting in NIMs expanding by another 8 bps qoq to $3 \%$, despite lending yields showing a marginal decline, which we presume is due to higher slippages reported in the current quarter. However, with better repricing of advances and lower slippages, we see further headroom to improve NIMs from current levels.

OCTOBER 29, 2010
RESULT
Coverage view: Attractive
Price (Rs): 160
Target price (Rs): 200
BSE-30: 20,032

## QUICK NUMBERS

- NII grew by 22\% while net profit grew by 17\% yoy; NIM reach 3\%
- Gross NPL decline 7\%; slippages at 3.7\%
- Increase TP to ₹200 (from ₹160 earlier)

M B Mahesh
mb.mahesh@kotak.com Mumbai: +91-22-6634-1231

Manish Karwa
manish.karwa@kotak.com
Mumbai: +91-22-6634-1350

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Other operational highlights of the quarter

- Cost-income ratio declined to $50 \%$ compared to $59 \%$ in the previous quarter. The bank is yet to estimate the full impact of the pension liability but has made limited provisions for gratuity during the quarter.
- Tier-1 capital is at $7.7 \%$ with overall capital adequacy ratio at $13.2 \%$. As of March 2010, the bank utilized nearly $11 \%$ of the permissible IPDI limits leaving little headroom to raise debt capital for the year.
- Non-interest income growth was subdued due to lower treasury income but core fee income growth was at $14 \%$ yoy.

We broadly maintained our earnings estimates tweaking our NIM and loan loss provisions Old and new estimates, March fiscal year-ends, 2011-2013E (Rs mn)

|  | Old Estimates |  |  | New Estimates |  |  | \% chg |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E |
| Net interest income | 37,163 | 44,308 | 52,834 | 38,394 | 44,599 | 52,529 | 3.3 | 0.7 | (0.6) |
| Advances | 908,545 | 1,097,016 | 1,321,586 | 931,236 | 1,123,111 | 1,351,595 | 2.5 | 2.4 | 2.3 |
| Spread (\%) | 2.6 | 2.7 | 2.7 | 2.7 | 2.7 | 2.7 |  |  |  |
| Loan loss provisions | 9,342 | 10,028 | 10,884 | 8,606 | 9,758 | 10,517 | (7.9) | (2.7) | (3.4) |
| Other income | 11,064 | 12,573 | 14,316 | 10,753 | 12,560 | 14,860 | (2.8) | (0.1) | 3.8 |
| Fee income | 6,470 | 7,441 | 8,557 | 6,239 | 7,175 | 8,610 | (3.6) | (3.6) | 0.6 |
| Treasury income | 1,300 | 1,300 | 1,300 | 1,000 | 1,300 | 1,500 |  |  |  |
| Operating expenses | 25,161 | 26,720 | 29,306 | 26,234 | 27,829 | 30,479 | 4.3 | 4.1 | 4.0 |
| Employee expenses | 16,863 | 17,202 | 18,543 | 17,956 | 18,317 | 19,745 | 6.5 | 6.5 | 6.5 |
| Investment amortization | - | - | - | - | - | - |  |  |  |
| PBT | 13,024 | 19,333 | 25,959 | 13,107 | 18,772 | 25,392 | 0.6 | (2.9) | (2.2) |
| Net profit | 9,117 | 13,533 | 18,172 | 9,175 | 13,141 | 17,774 | 0.6 | (2.9) | (2.2) |
| PBT-treasury +investment dep. | 11,924 | 18,333 | 25,159 | 12,307 | 17,772 | 24,392 | 3.2 | (3.1) | (3.0) |
| PBT- treasury + provisions | 21,266 | 28,361 | 36,043 | 20,914 | 27,530 | 34,910 | (1.7) | (2.9) | (3.1) |

Source: Kotak Institutional Equities, Company


IOB quarterly results
March fiscal year-ends, 2QFY10-2QFY11 (Rs mn)


Source: Kotak Institutional Equities, Company

IOB key growth rates and ratios
March fiscal year-ends, 2008-2013E (\%)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth rates(\%) |  |  |  |  |  |  |
| Net loan | 28.4 | 23.9 | 5.5 | 17.9 | 20.6 | 20.3 |
| Total Asset | 23.8 | 18.9 | 8.3 | 13.4 | 19.1 | 19.3 |
| Deposits | 22.7 | 18.7 | 10.7 | 16.8 | 20.6 | 20.3 |
| Current | 32.0 | (9.6) | 18.2 | 34.7 | 20.6 | 20.3 |
| Savings | 12.0 | 15.3 | 19.4 | 17.5 | 20.6 | 20.3 |
| Fixed | 25.3 | 24.4 | 7.0 | 14.3 | 20.6 | 20.3 |
| Net interest income | 5.3 | 17.1 | 10.4 | 21.2 | 16.2 | 17.8 |
| Loan loss provisions | (11.9) | 116.2 | 124.1 | (7.0) | 13.4 | 7.8 |
| Total other income | 20.0 | 47.5 | (25.1) | (5.9) | 16.8 | 18.3 |
| Net fee income | 20.7 | 26.7 | (2.7) | 8.0 | 15.0 | 20.0 |
| Net capital gains | (19.4) | 171.6 | - | - | - | - |
| Net exchange gains | 28.6 | 42.8 | (19.3) | 15.0 | 18.0 | 18.0 |
| Operating expenses | 7.0 | 30.7 | 27.0 | 6.4 | 6.1 | 9.5 |
| Employee expenses | 2.0 | 33.9 | 36.4 | 3.5 | 2.0 | 7.8 |
| Key ratios (\%) |  |  |  |  |  |  |
| Yield on average earning assets | 8.9 | 9.0 | 8.4 | 8.5 | 8.7 | 8.9 |
| Yield on average loans | 10.3 | 10.8 | 10.0 | 9.7 | 9.9 | 10.0 |
| Yield on average investments | 8.7 | 7.3 | 7.0 | 7.2 | 7.5 | 7.8 |
| Average cost of funds | 6.3 | 6.6 | 6.1 | 5.8 | 6.0 | 6.2 |
| Interest on deposits | 6.2 | 6.5 | 5.9 | 5.6 | 5.9 | 6.1 |
| Difference | 2.7 | 2.4 | 2.3 | 2.7 | 2.7 | 2.7 |
| Net interest income/earning assets | 3.0 | 2.7 | 2.6 | 2.9 | 2.9 | 2.8 |
| New provisions/average net loans | 0.4 | 0.6 | 1.2 | 1.0 | 1.0 | 0.9 |
| Interest income/total income | 72.1 | 65.3 | 73.5 | 78.1 | 78.0 | 77.9 |
| Fee income to total income | 12.6 | 13.5 | 13.4 | 12.7 | 12.6 | 12.8 |
| Operating expenses/total income | 40.0 | 44.2 | 57.2 | 53.4 | 48.7 | 45.2 |
| Tax rate | 27.3 | 32.2 | 27.8 | 30.0 | 30.0 | 30.0 |
| Dividend payout ratio | 17.0 | 21.6 | 27.0 | 22.9 | 17.6 | 14.3 |
| Share of deposits |  |  |  |  |  |  |
| Current | 10.7 | 8.1 | 8.7 | 10.0 | 10.0 | 10.0 |
| Fixed | 66.5 | 69.7 | 67.5 | 66.0 | 66.0 | 66.0 |
| Savings | 22.8 | 22.1 | 23.9 | 24.0 | 24.0 | 24.0 |
| Loans-to-deposit ratio | 71.7 | 74.8 | 71.3 | 71.9 | 71.9 | 71.9 |
| Equity/assets (EoY) | 4.8 | 5.9 | 5.7 | 5.5 | 5.3 | 5.1 |
| Dupont analysis (\%) |  |  |  |  |  |  |
| Net interest income | 2.9 | 2.6 | 2.5 | 2.7 | 2.7 | 2.7 |
| Loan loss provisions | 0.2 | 0.4 | 0.7 | 0.6 | 0.6 | 0.5 |
| Net other income | 1.1 | 1.4 | 0.9 | 0.8 | 0.8 | 0.8 |
| Operating expenses | 1.6 | 1.9 | 2.0 | 1.9 | 1.7 | 1.6 |
| Invt. depreciation | 0.2 | 0.0 | (0.1) | 0.0 | 0.0 | 0.0 |
| (1- tax rate) | 72.7 | 67.8 | 72.2 | 70.0 | 70.0 | 70.0 |
| ROA | 1.3 | 1.2 | 0.6 | 0.7 | 0.8 | 0.9 |
| Average assets/average equity | 20.8 | 18.6 | 17.2 | 17.8 | 18.6 | 19.3 |
| ROE | 27.2 | 22.1 | 9.6 | 11.6 | 15.0 | 17.6 |

Source: Kotak Institutional Equities, Company

IOB P\&L and balance sheet
March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total interest income | 79,683 | 96,414 | 102,458 | 113,683 | 136,480 | 165,298 |
| Loans | 55,220 | 72,896 | 76,595 | 83,205 | 101,884 | 123,589 |
| Investments | 22,357 | 21,563 | 23,816 | 28,207 | 32,653 | 39,333 |
| Cash and deposits | 2,106 | 1,955 | 2,047 | 2,271 | 1,942 | 2,375 |
| Total interest expense | 52,888 | 67,718 | 70,779 | 75,289 | 91,880 | 112,769 |
| Deposits from customers | 47,822 | 59,558 | 62,718 | 67,810 | 84,188 | 104,820 |
| Net interest income | 26,795 | 28,696 | 31,679 | 38,394 | 44,599 | 52,529 |
| Loan loss provisions | 1,910 | 4,129 | 9,255 | 8,606 | 9,758 | 10,517 |
| Net interest income (after prov.) | 24,885 | 24,567 | 22,424 | 29,788 | 34,841 | 42,012 |
| Othet income | 10,355 | 15,273 | 11,433 | 10,753 | 12,560 | 14,860 |
| Net fee income | 4,687 | 5,938 | 5,777 | 6,239 | 7,175 | 8,610 |
| Net capital gains | 1,912 | 5,194 | 2,919 | 1,000 | 1,300 | 1,500 |
| Net exchange gains | 1,102 | 1,573 | 1,270 | 1,461 | 1,724 | 2,034 |
| Operating expenses | 14,853 | 19,417 | 24,665 | 26,234 | 27,829 | 30,479 |
| Employee expenses | 9,497 | 12,718 | 17,347 | 17,956 | 18,317 | 19,745 |
| Depreciation on investments | 2,295 | - | - | - | - | - |
| Other Provisions | 60 | 1,555 | 602 | 1,000 | 500 | 500 |
| Pretax income | 16,547 | 19,543 | 9,790 | 13,107 | 18,772 | 25,392 |
| Tax provisions | 4,524 | 6,285 | 2,720 | 3,932 | 5,632 | 7,618 |
| Net Profit | 12,023 | 13,258 | 7,070 | 9,175 | 13,141 | 17,774 |
| \% growth | 19 | 10 | (47) | 30 | 43 | 35 |
| PBT+provision-treasury gains | 18,090 | 19,358 | 15,528 | 21,914 | 28,030 | 35,410 |
| \% growth | 16 | 7 | -20 | 41 | 28 | 26 |

Balance sheet

| Cash and bank balance | 103,413 | 109,219 | 98,246 | 83,454 | 110,736 | 126,801 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 5,939 | 6,800 | 6,703 | 6,703 | 6,703 | 6,703 |
| Balance with RBI | 85,304 | 52,605 | 69,961 | 55,169 | 82,451 | 98,516 |
| Balance with banks | 7,644 | 29,909 | 9,001 | 9,001 | 9,001 | 9,001 |
| Net value of investments | 284,747 | 312,154 | 376,506 | 411,837 | 467,818 | 553,095 |
| Govt. and other securities | 247,691 | 264,556 | 320,528 | 356,916 | 412,898 | 498,174 |
| Shares | 5,127 | 3,216 | 4,074 | 4,074 | 4,074 | 4,074 |
| Debentures and bonds | 12,765 | 16,480 | 19,732 | 19,732 | 19,732 | 19,732 |
| Net loans and advances | 604,238 | 748,853 | 790,039 | 931,236 | 1,123,111 | 1,351,595 |
| Fixed assets | 5,586 | 17,099 | 16,996 | 23,325 | 23,069 | 22,833 |
| Net leased assets | - | - | - | - | - | - |
| Net Owned assets | 5,586 | 17,099 | 16,996 | 23,325 | 23,069 | 22,833 |
| Other assets | 20,613 | 23,409 | 29,177 | 36,366 | 45,326 | 56,494 |
| Total assets | 1,018,597 | 1,210,734 | 1,310,964 | 1,486,218 | 1,770,060 | 2,110,817 |
|  |  |  |  |  |  |  |
| Deposits | 843,256 | 1,001,159 | 1,107,950 | 1,294,608 | 1,561,353 | 1,878,992 |
| Current | 89,983 | 81,307 | 96,113 | 129,461 | 156,135 | 187,899 |
| Fixed | 561,166 | 698,288 | 747,325 | 854,441 | 1,030,493 | 1,240,135 |
| Savings | 192,107 | 221,564 | 264,509 | 310,706 | 374,725 | 450,958 |
| Borrowings and bills payable | 97,273 | 114,239 | 96,476 | 99,013 | 102,057 | 105,710 |
| Other liabilities | 29,502 | 23,827 | 31,292 | 10,274 | 13,494 | 17,722 |
| Total liabilities | 970,031 | 1,139,224 | 1,235,718 | 1,403,895 | 1,676,904 | 2,002,424 |
| Total shareholders' equity | 48,567 | 71,510 | 75,246 | 82,323 | 93,157 | 108,393 |

Source: Kotak Institutional Equities, Company

## Suzlon Energy (suel)

## Industrials

India market gains traction; but high WCap and debt levels remain a concern. Suzlon reported 2QFY11 sales of 361 MW versus our estimate of 400 MW primarily led by India sales. Indian market dominated the order inflows as well with only 50 MW of the reported inflows of 453 MW from international markets. Lower-than-expected reduction in working capital and debt levels in the wind business continues to remain a concern straining the cash flows of the company. Retain REDUCE.

| Company data and valuation summary Suzlon Energy <br> Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011 E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 52-week range (Rs) (high,low) |  |  | 96-43 | EPS (Rs) | (6.2) | (0.8) | 3.3 |
| Market Cap. (Rs bn) |  |  | 88.4 | EPS growth (\%) | (185.4) | (86.8) | (504.1) |
| Shareholding pattern (\%) |  |  |  | P/E (X) | (9.0) | (68.3) | 16.9 |
| Promoters |  |  | 53.1 | Sales (Rs bn) | 206.2 | 188.0 | 224.4 |
| Flls |  |  | 10.7 | Net profits (Rs bn) | (9.8) | (1.3) | 5.2 |
| MFs |  |  | 3.7 | EBITDA (Rs bn) | 12.8 | 14.1 | 21.1 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA ( X ) | 14.6 | 12.2 | 8.1 |
| Absolute | 5.1 | (1.6) | (22.3) | ROE (\%) | (11.4) | (1.8) | 6.9 |
| Rel. to BSE-30 | 4.7 | (11.6) | (37.8) | Div. Yield (\%) | 0.0 | 0.4 | 0.4 |

Results broadly in line; international sales continue to remain weak
Suzlon reported sales of 361 MW versus our estimate of 400 MW sales, from 283 MW in 2QFY10. The company reported wind business revenues of Rs22 bn, recording a $17 \%$ yoy growth and about $9 \%$ below our estimate of Rs24 bn. Suzlon reported a small positive EBITDA of Rs50 mn. High interest costs and depreciation led to a net loss of Rs3 bn in the wind energy business broadly inline with our estimates. Sales were led by the domestic segment - about 290 MW of the 361 MW sales was in the domestic market

Some traction seen in domestic market while US and Europe remain sedate
The domestic market also witnessed some pick-up in inflows. Of the total reported inflows of 453 MW in 2QFY11, about 400 MW was from India. The entire international inflow (of 50 MW ) was also only from China with zero inflows from all other geographies. Indian market now contributes to a majority (45\%) of the total order backlog of the company versus only $8 \%$ of the backlog at the end of 2QFY10.

Working capital and debt reduction remain below expectations
Working capital reduction of Rs1.3 bn since end-FY2010 is below expectations given the management's aim to reduce working capital by Rs10 bn in FY2011E (working capital has increased since end-1QFY11 levels). Furthermore, gross external debt has increased by Rs5.5 bn led by increase in working capital and capex related loans. The reduction in the total debt of Suzlon's wind business (by Rs6.2 bn) was primarily on account of conversion of promoter loans to preference shares to the tune of about Rs11.75 bn.

Retain estimates and target price of Rs55/share; reiterate REDUCE
We retain our estimates of a loss of Rs0.8 and profit of Rs3.3 for FY2011E. Reiterate REDUCE (target price Rs55) based on (1) low order inflow momentum led by company specific issues and competition pick up, and (2) strained cash flows. Target price of Rs55 builds in execution of about 2,200 for FY2012E and depend upon resumption of order inflows (about 2,300 MW in FY2012E)

OCTOBER 31, 2010
RESULT
Coverage view: Attractive
Price (Rs): 55
Target price (Rs): 55
BSE-30: 20,032

## Lokesh Garg

lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496
Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Results broadly in line; international sales continue to remain weak
Suzlon reported MW sales of 361 MW versus our estimate of 400 MW sales. The company reported wind business revenues of Rs22 bn, recording a 17\% yoy growth and about 9\% below our estimate of Rs24 bn. The wind energy market continues to witness a slowdown with several customers delaying/ pushing back deliveries of orders especially in the international markets. There has been some pick up in sales on a yoy basis (Suzlon had reported sales of 283 MW in 2QFY10). Suzlon reported a small positive EBITDA of Rs50 mn. High interest costs and depreciation led to a net loss of Rs3 bn in the wind energy business broadly in line with our estimates.

Suzlon Energy - 2QFY11 wind business results (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | \% chg |  |  | 1HFY11 | 1HFY10 | \%chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | vs est. | yoy | q0q |  |  |  |
| MW sales | 361 | 400 | 283 | 207 | (9.8) | 27.6 | 74.4 | 568 | 406 | 39.9 |
| Income from operations | 21,880 | 24,000 | 18,680 | 14,410 | (8.8) | 17.1 | 51.8 | 36,290 | 30,330 | 19.7 |
| Expenditure | $(21,830)$ | $(24,000)$ | $(21,490)$ | $(17,330)$ | (9.0) | 1.6 | 26.0 | $(39,160)$ | $(34,870)$ | 12.3 |
| Raw material consumption | $(14,440)$ | $(15,840)$ | $(13,670)$ | $(10,590)$ | (8.8) | 5.6 | 36.4 | $(25,030)$ | $(21,970)$ | 13.9 |
| Staff cost | $(2,380)$ | $(2,400)$ | $(2,170)$ | $(2,270)$ | (0.8) | 9.7 | 4.8 | $(4,650)$ | $(4,390)$ | 5.9 |
| Other expenditure | $(5,010)$ | $(5,760)$ | $(5,650)$ | $(4,470)$ | (13.0) | (11.3) | 12.1 | $(9,480)$ | $(8,510)$ | 11.4 |
| EBITDA | 50 | - | $(2,810)$ | $(2,920)$ | NA | NA | NA | $(2,870)$ | $(4,540)$ | NA |
| Other income | 390 | 37 | 160 | 150 |  | 143.8 | 160.0 | 540 | 300 | 80.0 |
| PBDIT | 440 | 37 | $(2,650)$ | $(2,770)$ |  | NA | NA | $(2,330)$ | $(4,240)$ | NA |
| Interest \& finance charges | $(1,980)$ | $(2,191)$ | $(2,160)$ | $(2,210)$ |  | (8.3) | (10.4) | $(4,190)$ | $(4,500)$ | (6.9) |
| Depreciation | (850) | (811) | (680) | (800) |  | 25.0 | 6.3 | $(1,650)$ | $(1,300)$ | 26.9 |
| PBT | $(2,390)$ | $(2,965)$ | $(5,490)$ | $(5,780)$ |  | NA | NA | $(8,170)$ | $(10,040)$ | NA |
| Tax | (670) | - | 400 | 200 |  | (267.5) | (435.0) | (470) | 510 | (192.2) |
| PAT | $(3,060)$ | $(2,965)$ | $(5,090)$ | $(5,580)$ | 3.2 | NA | NA | $(8,640)$ | $(9,530)$ | NA |
| One-time items included in PAT | 50 | - | 1,050 | $(1,900)$ |  |  |  | $(1,850)$ | 870 |  |
| Associates/Minority interest | - | - | - | 10 |  |  |  | 10 | 10 |  |
| Adjusted PAT | $(3,010)$ | $(2,965)$ | $(4,040)$ | $(7,470)$ | 1.5 | NA | NA | $(10,480)$ | $(8,650)$ | NA |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |
| Material cost | 66.0 | 66.0 | 73.2 | 73.5 |  |  |  | 69.0 | 72.4 |  |
| Staff cost | 10.9 | 10.0 | 11.6 | 15.8 |  |  |  | 12.8 | 14.5 |  |
| Other expenditure | 22.9 | 24.0 | 30.2 | 31.0 |  |  |  | 26.1 | 28.1 |  |
| EBITDA margin | 0.2 | - | (15.0) | (20.3) |  |  |  | (7.9) | (15.0) |  |
| PBDIT margin | 2.0 | 0.2 | (14.2) | (19.2) |  |  |  | (6.4) | (14.0) |  |
| Pre-tax margin | (10.9) | (12.4) | (29.4) | (40.1) |  |  |  | (22.5) | (33.1) |  |
| Tax rate | (28.0) | - | 7.3 | 3.5 |  |  |  | (5.8) | 5.1 |  |
| PAT margin | (14.0) | (12.4) | (27.2) | (38.7) |  |  |  | (23.8) | (31.4) |  |

Source: Company, Kotak Institutional Equities estimates

At the consolidated level, Suzlon reported 2QFY11 revenues of Rs38.2 bn, down $21 \%$ yoy from Rs48.4 bn in 2QFY10. EBITDA margin was at $3.9 \%$ versus a marginal positive EBITDA margin of $2.5 \%$ in 2QFY10. Suzlon has reported a net loss (excluding exceptional items) of Rs3.7 bn at the consolidated level.

Suzlon Energy - 1QFY11 consolidated results (Rs mn)

|  |  | 2QFY10 | 1QFY11 | \%chg |  | 1HFY11 | 1HFY10 | \%chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  | yoy | qoq |  |  |  |
| Income from operations | 38,193 | 48,352 | 24,044 | (21.0) | 58.8 | 62,238 | 90,066 | (30.9) |
| Expenditure | $(36,711)$ | $(47,140)$ | $(28,042)$ | (22.1) | 30.9 | $(64,753)$ | $(88,730)$ | (27.0) |
| (Increase) / Decrease in stock in trade | 3,776 | 2,323 | (551) |  |  | 3,226 | 4,017 |  |
| Raw material consumption | $(29,146)$ | $(34,528)$ | $(17,218)$ | (15.6) | 69.3 | $(46,364)$ | $(65,335)$ | (29.0) |
| Staff cost | $(4,080)$ | $(5,881)$ | $(3,976)$ | (30.6) | 2.6 | $(8,056)$ | $(11,805)$ | (31.8) |
| Other expenditure | $(7,262)$ | $(9,054)$ | $(6,297)$ | (19.8) | 15.3 | $(13,559)$ | $(15,607)$ | (13.1) |
| EBITDA | 1,482 | 1,213 | $(3,997)$ | 22.2 | (137.1) | $(2,515)$ | 1,336 | (288.3) |
| Other income | 197 | 202 | 235 | (2.7) | (16.3) | 432 | 416 | 3.9 |
| PBDIT | 1,679 | 1,415 | $(3,762)$ | 18.7 | (144.6) | $(2,083)$ | 1,752 | (218.9) |
| Interest \& finance charges | $(2,671)$ | $(2,926)$ | $(2,611)$ | (8.7) | 2.3 | $(5,282)$ | $(6,054)$ | (12.7) |
| Depreciation | $(1,373)$ | $(1,880)$ | $(1,265)$ | (27.0) | 8.5 | $(2,638)$ | $(3,506)$ | (24.8) |
| PBT | $(2,365)$ | $(3,392)$ | $(7,638)$ | (30.3) | (69.0) | $(10,003)$ | $(7,808)$ | 28.1 |
| Tax | $(1,323)$ | (18) | 237 | 7,211.0 | (658.1) | $(1,086)$ | (44) | 2,346.4 |
| PAT | $(3,688)$ | $(3,410)$ | $(7,401)$ | 8.2 | (50.2) | $(11,089)$ | $(7,853)$ | 41.2 |
| One-time items included in PAT | - | (203) | $(1,836)$ | (100.0) | (100.0) | $(1,836)$ | (385) |  |
| Associates/Minority interest | (4) | 57 | 114 |  |  | 110 | 156 |  |
| Adjusted PAT | $(3,692)$ | $(3,555)$ | $(9,122)$ | 3.9 | (59.5) | $(12,815)$ | $(8,082)$ | 58.6 |
|  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |
| Material cost | 66.4 | 66.6 | 73.9 |  |  | 69.3 | 68.1 |  |
| Staff cost | 10.7 | 12.2 | 16.5 |  |  | 12.9 | 13.1 |  |
| Other expenditure | 19.0 | 18.7 | 26.2 |  |  | 21.8 | 17.3 |  |
| EBITDA margin | 3.9 | 2.5 | (16.6) |  |  | (4.0) | 1.5 |  |
| PBDIT margin | 4.4 | 2.9 | (15.6) |  |  | (3.3) | 1.9 |  |
| Pre-tax margin | (6.2) | (7.0) | (31.8) |  |  | (16.1) | (8.7) |  |
| Tax rate | (56.0) | (0.5) | 3.1 |  |  | (10.9) | (0.6) |  |
| PAT margin | (9.7) | (7.1) | (30.8) |  |  | (17.8) | (8.7) |  |

Source: Company, Kotak Institutional Equities

Domestic markets continue to dominate the sales
Of the total 361 MW of sales in 2QFY11, about 290 MW was sold in the Indian market and 69 MW in China. International markets continue to remain sedate both in terms of sales as well as new order inflows. Domestic order inflows were led by (1) order worth Rs 11.5 bn from Techno Electric for 202 MW wind power project (part of a frame contract for 500 MW ) and (2) recently reported order inflows of 168.5 MW from several customers (led by Gujarat State Fertilizer \& Chemicals).

International markets muted; company focuses shifting to emerging geographies

Suzlon reported order inflows of about 453 MW in 2QFY11. Majority of these order were from the domestic market and the company reported international order inflow of only 50 MW. The entire international order inflow was also only from China with zero inflows from all other geographies. Indian market now contributes to a majority ( $45 \%$ ) of the total order backlog of the company versus only $8 \%$ of the backlog at the end of 2QFY10. USA which contributed to $39 \%$ of the order backlog at end-2QFY10 now contributes to $16 \%$ of the current backlog. The next major contributor to the order backlog of the company is China with $26 \%$ stake in the backlog.

Emerging markets likely to drive orders
Geographical break-up of order book of Suzlon, 2QFY10 and 2QFY11


Source: Company, Kotak Institutional Equities

The management expects that going forward as well India and China are likely to drive the order booking for the company.

Present backlog provides very low revenue visibility for FY2011E
The present backlog of 1,550 MW comprises of 693 MW of orders from India and the remaining 858 MW from international markets. The company expects to execute the entire international order backlog in FY2011E and a majority of the Indian order in this fiscal itself. We have currently built in an estimated international order inflow of 500 MW for FY2011E and 1000 MW for FY2012E. These estimates may actually have downside as visibility remains low. We believe that pick up in order inflows for Suzlon would be visible with a time lag versus Vestas led by quality perception of Suzlon.

Order backlog, booking and execution, March fiscal year-ends, 2008-12E (MW)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Order backlog |  |  |  |  |  |  |
| Domestic | 267 | 160 | 75 | 230 | 233 | 262 |
| Internaional | 1,692 | 3,294 | 1,388 | 896 | 663 | 707 |
| Total backlog | $\mathbf{1 , 9 5 9}$ | $\mathbf{3 , 4 5 4}$ | $\mathbf{1 , 4 6 3}$ | $\mathbf{1 , 1 2 6}$ | $\mathbf{8 9 6}$ | $\mathbf{9 6 9}$ |
| Order inflows |  |  |  |  |  |  |
| Domestic | 957 | 869 | 664 | 843 | 1,100 | 1,265 |
| Internaional | 502 | 2,937 | 135 | 280 | 500 | 1,000 |
| Total inflows | $\mathbf{1 , 4 5 9}$ | $\mathbf{3 , 8 0 6}$ | $\mathbf{7 9 9}$ | $\mathbf{1 , 1 2 3}$ | $\mathbf{1 , 6 0 0}$ | $\mathbf{2 , 2 6 5}$ |
| Execution |  |  |  |  |  |  |
| Domestic | 956 | 976 | 749 | 688 | 1,097 | 1,236 |
| Internaional | 502 | 1,335 | 2,041 | 772 | 733 | 956 |
| Total execution | $\mathbf{1 , 4 5 8}$ | $\mathbf{2 , 3 1 1}$ | $\mathbf{2 , 7 9 0}$ | $\mathbf{1 , 4 6 0}$ | $\mathbf{1 , 8 3 0}$ | $\mathbf{2 , 1 9 2}$ |

[^23]
## Working capital, debt reduction remains below expectations

Working capital employed in the business was reported at Rs49.7 bn marginally higher from Rs48.4 bn at the end of June 30, 2010; however, lower than FY2010-end number of Rs51 bn releasing about Rs1.3 bn of cash. The reduction in working capital level has primarily been led by better collection of receivables from clients. Debtor levels reduced to about Rs33 bn at end-2QFY11 versus about Rs47.3 bn at end-FY2010 (was at Rs37 bn at end-1 QFY11). Over the past year (since September 30, 2010) Suzlon has recorded a working capital reduction of about Rs4 bn. We believe that the reduction in working capital levels remains below expectations given the management's aim to reduce the working capital by about Rs10 bn by the end of the financial year from FY2010-end levels.

We highlight that Suzlon has been operating with very high working capital levels versus peers such as Vestas and hence there could be scope for significant improvement on this over a period of time.

Working capital details of Suzlon wind business

|  | As on <br> Jun-30, 09 | As on <br> Sept- $\mathbf{3 0 , 0 9}$ | As on <br> Dec-31, 09 | As on <br> Mar-31, $\mathbf{1 0}$ | As on <br> Jun-30, $\mathbf{1 0}$ | As on <br> Sept-30, 10 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Inventories | 39,450 | 37,460 | 34,440 | 28,770 | 29,100 | 30,130 |
| Sundry debtors | 45,520 | 41,570 | 42,550 | 47,260 | 37,980 | 33,040 |
| Loans and advances | 13,270 | 12,850 | 13,370 | 11,870 | 12,090 | 15,780 |
| Total current assets | $\mathbf{9 8 , 2 4 0}$ | $\mathbf{9 1 , 8 8 0}$ | $\mathbf{9 0 , 3 6 0}$ | $\mathbf{8 7 , 9 0 0}$ | $\mathbf{7 9 , 1 7 0}$ | $\mathbf{7 8 , 9 5 0}$ |
| Current liabilities | 9,410 | 10,850 | 11,950 | 6,960 | 10,020 | 9,100 |
| Trade payables | 33,720 | 27,400 | 26,620 | 29,900 | 20,710 | 20,150 |
| Total current liabilities | $\mathbf{4 3 , 1 3 0}$ | $\mathbf{3 8 , 2 5 0}$ | $\mathbf{3 8 , 5 7 0}$ | $\mathbf{3 6 , 8 6 0}$ | $\mathbf{3 0 , 7 3 0}$ | $\mathbf{2 9 , 2 5 0}$ |
| Net working capital | $\mathbf{5 5 , 1 1 0}$ | $\mathbf{5 3 , 6 3 0}$ | $\mathbf{5 1 , 7 9 0}$ | $\mathbf{5 1 , 0 4 0}$ | $\mathbf{4 8 , 4 4 0}$ | $\mathbf{4 9 , 7 0 0}$ |

Source: Company, Kotak Institutional Equities

## Gross external debt increases versus FY2010-end levels

Suzlon reported gross external debt of Rs110.7 bn at end-1HFY11 versus Rs105 bn at endFY2010 level led by increase in working capital, capex and other debt. The total gross debt has gone down by about Rs6.2 bn primarily on account of conversion of promoter loans (of about Rs11.8 bn) into preference shares.

Details of debt of Suzlon's wind business (Rs mn)

|  | As on <br>  <br> Mar 31, 2010 | As on <br> Jun 30, $\mathbf{2 0 1 0}$ | As on <br> Sept 30, $\mathbf{2 0 1 0}$ |
| :--- | ---: | ---: | ---: |
| Acquisition loans | 20,830 | 21,550 | 20,850 |
| FCCBs | 21,510 | 22,250 | 21,530 |
| WCap, Capex and other loans | 62,840 | 64,730 | 68,320 |
| Gross external debt | $\mathbf{1 0 5 , 1 8 0}$ | $\mathbf{1 0 8 , 5 3 0}$ | $\mathbf{1 1 0 , 7 0 0}$ |
| Loans from promoters | 11,750 | 11,750 | - |
| Total gross debt | $\mathbf{1 1 6 , 9 3 0}$ | $\mathbf{1 2 0 , 2 8 0}$ | $\mathbf{1 1 0 , 7 0 0}$ |
| Cash | 15,410 | 12,580 | 12,600 |
| Net debt | $\mathbf{1 0 1 , 5 2 0}$ | $\mathbf{1 0 7 , 7 0 0}$ | $\mathbf{9 8 , 1 0 0}$ |

Source: Company

Concerns: Insufficient visibility, cost reduction; dwindling global presence; Retain REDUCE

We revise estimates to loss of Rs0.7 (versus loss of Rs0.2) and Rs3 (versus Rs5 earlier) for FY2011E and FY2012E based on changes to volume, rights issue led dilution etc. Retain REDUCE with a target price of Rs55 based on (1) low order inflow momentum led by company specific issues and competition pick up, and (2) strained cash flows. Target price of Rs55 builds in execution of about 2,200 for FY2012E and depend upon resumption of order inflows (about 2,300 MW in FY2012E). Suzlon faces challenges such as (1) slowdown in global ordering activity, (2) pressure to rebuild the order inflow momentum that can provide comfort to other global customers and (3) finding ways to reduce the debt burden including substantial reduction in working capital involvement in the business apart from selling stake in prized assets.

Target price of Rs55 - FY2011E does not capture full earnings potential of the company; target presume resumption of ordering
Estimation of target price of Suzlon Energy

|  | FY2011E <br> Multiple based assigned mcap | FY2012E Actual Mcap of holdings | FY2012E <br> Multiple based assigned mcap |
| :---: | :---: | :---: | :---: |
| Hansen Transmissions |  |  |  |
| Target EV/EBITDA (X) | 8 |  | 8 |
| FY2012E EBITDA (Euro mn) | 100 |  | 131 |
| Entreprise value (Euro mn) | 803 |  | 1,050 |
| Net debt ( Euro mn) | 262 |  | 262 |
| Market capitalisation (Rs mn) | 32,189 | 32,616 | 46,893 |
| Suzlon's stake in Hansen (\%) | 26 | 26 | 26 |
| Contr to Suzlon MCap (Rs mn) | 8,369 | 8,480 | 12,192 |
| REpower |  |  |  |
| EV/EBITDA multiple | 8 |  | 8 |
| FY2011E EBITDA (Euro mn) | 123 |  | 154 |
| EV (Euro mn) | 981 |  | 1,234 |
| Net debt (Euro mn) | (113) |  | (113) |
| Market capitalisation (Euro mn) | 1,095 | 1,072 | 1,347 |
| Repower per share price (Euro) | 119 | 117 | 146 |
| Suzlon's stake in REpower (\%) | 90 | 90 | 90 |
| Contr to Suzlon MCap (Rs mn) | 68,530 | 67,109 | 84,328 |
| Suzlon wind business (Rs mn) |  |  |  |
| MW sales | 1,830 | 2,192 | 2,192 |
| EV/EBITDA multiple (X) | 9 | 9 | 9 |
| FY2011E EBITDA | 6,503 | 12,565 | 12,565 |
| EV of wind business | 58,524 | 113,083 | 113,083 |
| Net debt as on Mar' 2011E | 89,888 | 89,888 | 89,888 |
| Mcap. of Suzlon wind business | $(31,363)$ | 23,195 | 23,195 |
| Mcap. contr of Hansen \& Repower | 76,899 | 75,589 | 96,520 |
| Mcap. Incl. Hansen and Repower | 45,536 | 98,784 | 119,715 |
| No. of shares (mn) | 1,746 | 1,746 | 1,746 |
| Suzlon target price (Rs) | 26 | 57 | 69 |

Source: Company, Bloomberg, Kotak Institutional Equities estimates

Key risks originate from (1) continued negative execution surprises related to sectoral and company specific problems; we highlight that Suzlon did not have strong execution track record when sector scenario was buoyant, (2) Rupee appreciation may start to affect competitiveness versus peers from FY2011E onwards. Furthermore, over the long term competitive intensity of sector would increase, with new players from China and other industrial companies joining the renewable energy bandwagon.

Wind business financials of Suzlon Energy, March fiscal year-ends, 2008-12E (Rs mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Income statement |  |  |  |  |  |
| Total MW sales | $\mathbf{2 , 3 1 1}$ | $\mathbf{2 , 7 9 0}$ | $\mathbf{1 , 4 6 0}$ | $\mathbf{1 , 8 3 0}$ | $\mathbf{2 , 1 9 2}$ |
| Sales | $\mathbf{1 1 4 , 6 6 5}$ | $\mathbf{1 5 9 , 1 2 0}$ | $\mathbf{9 6 , 3 5 0}$ | $\mathbf{1 0 0 , 0 4 2}$ | $\mathbf{1 1 9 , 8 2 5}$ |
| Total Expenditure | $(97,529)$ | $(143,240)$ | $(96,930)$ | $(93,539)$ | $(107,260)$ |
| Raw Material cost | $(78,130)$ | $(104,810)$ | $(63,910)$ | $(66,027)$ | $(79,084)$ |
| Manpower | $(5,179)$ | $(8,970)$ | $(9,110)$ | $(9,004)$ | $(9,004)$ |
| Other op exp | $(14,220)$ | $(29,460)$ | $(23,910)$ | $(18,508)$ | $(19,172)$ |
| EBITDA | $\mathbf{1 7 , 1 3 6}$ | $\mathbf{1 5 , 8 8 0}$ | $\mathbf{( 5 8 0 )}$ | $\mathbf{6 , 5 0 3}$ | $\mathbf{1 2 , 5 6 5}$ |
| Other income | 1,968 | 2,460 | 820 | 150 | 219 |
| Financial charges | $(4,603)$ | $(7,780)$ | $(9,720)$ | $(8,783)$ | $(8,501)$ |
| Depreciation | $(1,703)$ | $(2,600)$ | $(3,120)$ | $(3,437)$ | $(3,542)$ |
| Profit before tax | $\mathbf{1 2 , 7 9 8}$ | $\mathbf{7 , 9 6 0}$ | $\mathbf{( 1 2 , 6 0 0 )}$ | $\mathbf{( 5 , 5 6 7 )}$ | $\mathbf{7 4 1}$ |
| Tax | $(1,493)$ | $(30)$ | $(2,360)$ | - | $(163)$ |
| One-off costs | - | $(8,963)$ | - | - | - |
| Profit after tax | $\mathbf{1 1 , 3 0 5}$ | $\mathbf{( 1 , 0 3 0 )}$ | $\mathbf{( 1 4 , 9 6 0 )}$ | $\mathbf{( 5 , 5 6 7 )}$ | $\mathbf{5 7 8}$ |
| Balance sheet |  |  |  |  |  |
| Share capital | 2,994 | 2,997 | 3,114 | 3,491 | 3,491 |
| Reserves and surplus | 62,990 | 62,450 | 56,214 | 62,154 | 62,732 |
| Total shareholders funds | $\mathbf{6 6 , 0 8 4}$ | $\mathbf{6 5 , 5 2 7}$ | $\mathbf{5 9 , 4 0 8}$ | $\mathbf{6 5 , 7 2 5}$ | $\mathbf{6 6 , 3 0 3}$ |
| Total loan funds | $\mathbf{8 6 , 4 3 0}$ | $\mathbf{1 2 4 , 5 2 0}$ | $\mathbf{1 1 2 , 2 0 5}$ | $\mathbf{9 4 , 4 5 5}$ | $\mathbf{9 4 , 4 5 5}$ |
| Total sources of funds | $\mathbf{1 5 3 , 2 8 4}$ | $\mathbf{1 9 2 , 2 2 7}$ | $\mathbf{1 7 3 , 7 9 3}$ | $\mathbf{1 6 2 , 3 6 0}$ | $\mathbf{1 6 2 , 9 3 8}$ |
| Net fixed assets | $\mathbf{1 7 , 3 2 0}$ | $\mathbf{2 5 , 7 1 0}$ | $\mathbf{2 4 , 6 1 2}$ | $\mathbf{2 2 , 1 7 5}$ | $\mathbf{1 9 , 6 3 4}$ |
| Investments | 57,560 | 98,620 | 94,835 | 94,835 | 94,835 |
| Cash and bank balance | 48,870 | 13,590 | 1,427 | 4,568 | 4,197 |
| Net current assets (excl. cash) | $\mathbf{2 9 , 2 0 0}$ | $\mathbf{4 8 , 1 0 0}$ | $\mathbf{4 6 , 3 9 0}$ | $\mathbf{3 4 , 2 5 2}$ | $\mathbf{3 7 , 7 4 2}$ |
| Total application of funds | $\mathbf{1 5 3 , 2 8 4}$ | $\mathbf{1 9 2 , 2 2 7}$ | $\mathbf{1 7 3 , 7 9 3}$ | $\mathbf{1 6 2 , 3 6 0}$ | $\mathbf{1 6 2 , 9 3 8}$ |
|  |  |  |  |  |  |

[^24]
## Banks/Financial Institutions

Slippages remain high, recoveries picking up; valuations offer comfort. Federal Bank reported an NII growth of 33\% yoy and earnings growth of 39\% yoy, as margins improved further. Slippages remained high at 3.6\% annualized, but strong recoveries cushioned the NPL increase during the quarter. The new management is seeking to improve risk management practices resulting in slower loan growth - benefit of which should be visible in FY2012E. Valuations at 1.4XFY2012E PBR and 9.6XFY2012E PER remain attractive, we maintain our positive outlook. Retain ADD with a TP of ₹530.

| Company data and valuation summary Federal Bank |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 482-218 | EPS (Rs) | 27.2 | 34.7 | 47.2 |
| Market Cap. (Rs bn) |  |  | 80.7 | EPS growth (\%) | (7.1) | 27.7 | 35.9 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 17.4 | 13.6 | 10.0 |
| Promoters |  |  | 0.0 | NII (Rs bn) | 14.1 | 17.5 | 20.0 |
| Flls |  |  | 38.2 | Net profits (Rs bn) | 4.6 | 5.9 | 8.1 |
| MFs |  |  | 15.0 | BVPS | 273.9 | 301.4 | 338.9 |
| Price performance (\%) | 1M | 3M | 12M | P/B (X) | 1.7 | 1.6 | 1.4 |
| Absolute | 18.4 | 36.3 | 96.6 | ROE (\%) | 10.3 | 12.0 | 14.7 |
| Rel. to BSE-30 | 20.8 | 21.6 | 56.0 | Div. Yield (\%) | 1.1 | 1.4 | 1.8 |

Slippages continue at 4\%; higher write-off results in marginal increase in 2QFY11
Asset quality continues to remain under pressure with further slippages at ₹2.7 bn (3.8\% annualized) resulting in gross NPL increasing to ₹10.9 bn ( $3.8 \%$ of loans) compared to ₹7.9 bn in September 2009 ( $3 \%$ of loans). Higher write-off of ₹ 0.8 bn cushioned the rise in gross NPL. High slippages continue to remain a concern with nearly half of the slippages for the quarter mainly from the SME segment. We do note that (1) slippages are lower from the previous quarter but trends are yet to be established, (2) bank has been increasing its margins, providing adequate cushion to make higher provisions, (3) bank holds adequate security against the NPLs, which shall result in upgrades in future quarters. Provision coverage ratio continues to remain at one of the highest in the industry at $83 \%$. Loan loss provisions were at $2.1 \%$ for the quarter.

Focus shifts to strengthening balance sheet in the near term; base impact higher for the quarter The recent induction of the new CEO has seen a partial shift in the bank's loan growth strategy with near-term focuses shifting towards strengthening the bank's risk management practice and containing the high slippages. Also, the growth in 1 HFY 10 was comparatively higher for Federal Bank compared to others. Loan book growth was at $2 \%$ qoq and $7 \%$ yoy. SME growth was impressive for the quarter at $8 \%$ qoq. With YTD growth in loans at $3 \%$, we see FY2011E growth subdued at 15\% levels and expect a pick-up only in FY2012E.

Deposit growth at 8\% yoy with CASA ratio at 29\%; NIMs impressive at 4.4\%
Deposit growth was well below industry average at $8 \%$ yoy ( $3 \%$ increase qoq). CASA mobilisations were impressive at $23 \%$ yoy and $5 \%$ qoq mainly due to high growth in current account balances. CD ratio was stable at $77 \%$ for the quarter. NIMs for the quarter improved 19 bps as the bank benefitted from increase in lending yields and higher return on its investments while funding costs were largely flat during the quarter. We see NIMs declining somewhat from hereon, as funding costs are likely to see a faster increase. We are building margins to decline by 20 bps in FY2011-12E.

OCTOBER 29, 2010
RESULT
Coverage view: Attractive
Price (Rs): 472
Target price (Rs): 530
BSE-30: 20,032

## QUICK NUMBERS

- Net profit grew by 39\% while NII grew by 33\%
- Slippages high at 3.8\%; NIMs impressive at 4.4\%
- Maintain ADD with TP of ₹530

M B Mahesh mb.mahesh@kotak.com Mumbai: +91-22-6634-1231

Manish Karwa
manish.karwa@kotak.com
Mumbai: +91-22-6634-1350

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Other operational highlights for the quarter

- Federal Bank's non-interest revenues grew marginally by $5 \%$ with core fee income growth reporting a flat growth. With an outstanding stock of nearly ₹ 8.5 bn, Federal Bank recovered about ₹ 470 mn in the current quarter.
- Cost-income ratio declined to $34 \%$ compared to $36 \%$ in June 2010. The bank has estimated an approximate pension liability of ₹1.4 bn (3\% of FY2011E net worth) and has made a provision of about ₹ 160 mn in the current quarter.

We marginally change our near-term earnings estimates
Old and new estimates

|  | Old estimates |  |  | New estimates |  |  | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E | 2011E | 2012E | 2013E |
| Net interest income | 16,833 | 19,694 | 22,939 | 17,492 | 20,036 | 23,385 | 3.9 | 1.7 | 1.9 |
| NIM (\%) | 3.6 | 3.6 | 3.5 | 3.9 | 3.8 | 3.7 |  |  |  |
| Loan growth (\%) | 20.1 | 21.0 | 20.8 | 14.4 | 20.8 | 20.6 |  |  |  |
| Loan loss provisions | 5,043 | 4,292 | 5,187 | 5,200 | 4,423 | 4,926 | 3.1 | 3.0 | (5.0) |
| Other income | 5,175 | 5,906 | 6,735 | 5,403 | 6,205 | 7,261 | 4.4 | 5.1 | 7.8 |
| Fee income | 1,176 | 1,317 | 1,475 | 1,179 | 1,320 | 1,479 | 0.2 | 0.2 | 0.2 |
| Treasury income | 350 | 400 | 450 | 450 | 400 | 450 | 28.6 | - | - |
| Operating expenses | 7,663 | 8,946 | 10,638 | 8,168 | 9,208 | 10,711 | 6.6 | 2.9 | 0.7 |
| Employee expenses | 4,263 | 4,791 | 5,432 | 4,750 | 5,048 | 5,517 | 11.4 | 5.4 | 1.6 |
| Depreciation on investments | - | - | - | - | - | - |  |  |  |
| Net profit | 6,231 | 8,373 | 9,415 | 5,935 | 8,031 | 9,662 | (4.8) | (4.1) | 2.6 |
| PBT-treasury+provisions | 13,994 | 16,253 | 18,586 | 13,978 | 16,333 | 19,185 | (0.1) | 0.5 | 3.2 |

Source: Kotak Institutional Equities, Company

Federal Bank: Rolling PER and PBR (X)
April 2004-October 2010


Source: Kotak Institutional Equities

Federal Bank quarterly results
March fiscal year-ends, 2QFY10-2QFY11 (Rs mn)


[^25]Federal Bank growth rates and key ratios
March fiscal year-ends, 2008-2013E (\%)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth rates (\%) |  |  |  |  |  |  |
| Net loan | 26.9 | 18.4 | 20.4 | 14.4 | 20.8 | 20.6 |
| Customer assets | 26.2 | 19.8 | 19.9 | 13.7 | 20.2 | 20.2 |
| Investments excld. CPs and debentures | 30.4 | 5.9 | 11.7 | 16.2 | 21.0 | 21.0 |
| Net fixed and leased assets | 25.1 | 20.6 | 3.2 | 5.8 | 4.0 | (8.8) |
| Cash and bank balance | 18.7 | 25.2 | (20.8) | 11.3 | 16.5 | 16.9 |
| Total Asset | 29.6 | 19.5 | 12.4 | 12.9 | 18.6 | 18.8 |
| Deposits | 20.1 | 24.3 | 12.0 | 14.4 | 20.8 | 20.6 |
| Current | 20.4 | (1.5) | 26.9 | 17.8 | 20.8 | 20.6 |
| Savings | 19.1 | 28.0 | 18.1 | 14.4 | 19.3 | 19.1 |
| Fixed | 18.2 | 27.4 | 9.5 | 14.1 | 21.2 | 21.0 |
| Net interest income | 20.7 | 48.9 | 7.3 | 24.0 | 14.5 | 16.7 |
| Loan loss provisions | 75.1 | 65.3 | 16.6 | 25.9 | (14.9) | 11.4 |
| Total other income | 30.8 | 30.4 | 3.0 | 1.8 | 14.8 | 17.0 |
| Net fee income | 9.4 | 11.9 | 3.9 | 12.0 | 12.0 | 12.0 |
| Net capital gains | 52.3 | 10.6 | 29.8 | (58.2) | (11.1) | 12.5 |
| Net exchange gains | 11.0 | 51.0 | (12.5) | 25.0 | 25.0 | 25.0 |
| Operating expenses | 27.3 | 22.3 | 7.0 | 20.7 | 12.7 | 16.3 |
| Employee expenses | 22.6 | 19.5 | (4.1) | 29.7 | 6.3 | 9.3 |
| Key ratios (\%) |  |  |  |  |  |  |
| Yield on average earning assets | 9.1 | 9.6 | 9.2 | 8.9 | 9.1 | 9.3 |
| Yield on average loans | 10.8 | 12.4 | 11.6 | 10.9 | 11.1 | 11.3 |
| Yield on average investments | 7.7 | 6.5 | 6.4 | 6.3 | 6.4 | 6.5 |
| Average cost of funds | 6.6 | 6.6 | 6.4 | 5.7 | 5.9 | 6.2 |
| Interest on deposits | 6.4 | 6.4 | 6.4 | 5.5 | 5.8 | 6.1 |
| Difference | 2.6 | 3.0 | 2.8 | 3.2 | 3.2 | 3.1 |
| Net interest income/earning assets | 3.2 | 3.8 | 3.5 | 3.9 | 3.8 | 3.7 |
| Spreads on lending business | 4.2 | 5.8 | 5.2 | 5.2 | 5.2 | 5.1 |
| Spreads on lending business (incl. Fees) | 4.8 | 6.3 | 5.6 | 5.6 | 5.6 | 5.5 |
| New provisions/average net loans | 1.3 | 1.7 | 1.7 | 1.8 | 1.3 | 1.2 |
| Total provisions/gross loans | 2.2 | 2.3 | 2.6 | 3.6 | 3.9 | 4.0 |
| Interest income/total income | 69.1 | 71.9 | 72.7 | 76.4 | 76.4 | 76.3 |
| Other income / total income | 30.9 | 28.1 | 27.3 | 23.6 | 23.6 | 23.7 |
| Fee income to total income | 7.1 | 5.5 | 5.4 | 5.1 | 5.0 | 4.8 |
| Fee income to advances | 0.5 | 0.5 | 0.4 | 0.4 | 0.4 | 0.4 |
| Fees income to PBT | 18.1 | 12.8 | 12.2 | 13.5 | 11.2 | 10.4 |
| Net trading income to PBT | 8.7 | 7.5 | 23.9 | 5.2 | 3.4 | 3.2 |
| Exchange income to PBT | 6.8 | 6.4 | 5.2 | 6.4 | 5.9 | 6.1 |
| Operating expenses/total income | 40.4 | 34.5 | 34.9 | 35.7 | 35.1 | 35.0 |
| Operating expenses/assets | 1.8 | 1.8 | 1.6 | 1.8 | 1.7 | 1.7 |
| Operating profit /AWF | 1.5 | 2.1 | 1.9 | 1.8 | 2.2 | 2.2 |
| Tax rate | 26.4 | 36.9 | 45.9 | 32.0 | 32.0 | 32.0 |
| Dividend payout ratio | 18.6 | 17.1 | 18.4 | 18.4 | 18.4 | 18.4 |
| Share of deposits |  |  |  |  |  |  |
| Current | 5.7 | 4.5 | 5.1 | 5.2 | 5.2 | 5.2 |
| Fixed | 73.6 | 75.5 | 73.8 | 73.7 | 73.9 | 74.2 |
| Savings | 19.4 | 20.0 | 21.1 | 21.1 | 20.9 | 20.6 |
| Loans-to-deposit ratio | 73.0 | 69.5 | 74.7 | 74.7 | 74.7 | 74.7 |
| Equity/assets (EoY) | 12.1 | 11.1 | 10.7 | 10.5 | 9.9 | 9.4 |
| Dupont analysis (\%) |  |  |  |  |  |  |
| Net interest income | 3.1 | 3.7 | 3.4 | 3.8 | 3.7 | 3.7 |
| Loan loss provisions | 0.7 | 1.0 | 1.0 | 1.1 | 0.8 | 0.8 |
| Net other income | 1.4 | 1.4 | 1.3 | 1.2 | 1.2 | 1.1 |
| Operating expenses | 1.8 | 1.9 | 1.9 | 1.9 | 1.8 | 1.8 |
| Invt. depreciation | 0.1 | 0.1 | (0.2) | - | - | - |
| (1- tax rate) | 73.6 | 63.1 | 54.1 | 68.0 | 68.0 | 68.0 |
| ROA | 1.3 | 1.4 | 1.1 | 1.3 | 1.5 | 1.5 |
| Average assets/average equity | 10.6 | 8.6 | 9.2 | 9.4 | 9.8 | 10.4 |
| ROE | 13.6 | 12.1 | 10.3 | 12.0 | 14.7 | 15.6 |

[^26]Federal Bank income statement and balance sheet
March fiscal year-ends, 2008-2013E (Rs mn)

|  | 2008 | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |
| Total interest income | 25,311 | 33,154 | 36,732 | 40,312 | 47,973 | 58,436 |
| Loans | 18,273 | 25,642 | 28,497 | 31,479 | 37,783 | 46,412 |
| Investments | 6,375 | 7,003 | 7,834 | 8,545 | 9,862 | 11,642 |
| Cash and deposits | 663 | 509 | 401 | 288 | 328 | 383 |
| Total interest expense | 16,474 | 19,999 | 22,624 | 22,819 | 27,936 | 35,052 |
| Deposits from customers | 15,259 | 18,732 | 21,683 | 21,236 | 26,353 | 33,469 |
| Net interest income | 8,837 | 13,155 | 14,109 | 17,492 | 20,036 | 23,385 |
| Loan loss provisions | 2,143 | 3,542 | 4,131 | 5,200 | 4,423 | 4,926 |
| Net interest income (after prov.) | 6,694 | 9,613 | 9,978 | 12,293 | 15,613 | 18,459 |
| Other income | 3,950 | 5,152 | 5,309 | 5,403 | 6,205 | 7,261 |
| Net fee income | 905 | 1,013 | 1,053 | 1,179 | 1,320 | 1,479 |
| Net capital gains | 750 | 830 | 1,077 | 450 | 400 | 450 |
| Net exchange gains | 338 | 510 | 446 | 558 | 697 | 871 |
| Operating expenses | 5,171 | 6,325 | 6,769 | 8,168 | 9,208 | 10,711 |
| Employee expenses | 3,194 | 3,817 | 3,661 | 4,750 | 5,048 | 5,517 |
| Depreciation on investments | 472 | 235 | (977) | 300 | 300 | 300 |
| Other Provisions | - | 280 | 897 | 500 | 500 | 500 |
| Pretax income | 5,002 | 7,930 | 8,598 | 8,728 | 11,810 | 14,209 |
| Tax provisions | 1,321 | 2,925 | 3,950 | 2,793 | 3,779 | 4,547 |
| Net Profit | 3,681 | 5,005 | 4,648 | 5,935 | 8,031 | 9,662 |
| \% growth | 25.7 | 36.0 | (7.1) | 27.7 | 35.3 | 20.3 |
| PBT - Treasury + Provisions | 6,866 | 11,158 | 11,572 | 14,278 | 16,633 | 19,485 |
| \% growth | 19.3 | 66.2 | 3.8 | 20.8 | 16.9 | 17.5 |
|  |  |  |  |  |  |  |
| Balance sheet |  |  |  |  |  |  |
| Cash and bank balance | 27,455 | 34,371 | 27,234 | 30,308 | 35,300 | 41,253 |
| Cash | 2,405 | 2,205 | 2,769 | 2,908 | 3,053 | 3,206 |
| Balance with RBI | 21,152 | 19,939 | 20,420 | 23,355 | 28,202 | 34,002 |
| Balance with banks | 2,168 | 5,961 | 1,321 | 1,321 | 1,321 | 1,321 |
| Net value of investments | 100,266 | 121,190 | 130,546 | 145,103 | 167,976 | 195,837 |
| Govt. and other securities | 77,988 | 82,948 | 92,775 | 108,314 | 131,740 | 160,097 |
| Shares | 2,330 | 1,538 | 1,796 | 1,796 | 1,796 | 1,796 |
| Debentures and bonds | 3,107 | 6,202 | 6,498 | 5,523 | 4,971 | 4,474 |
| Net loans and advances | 189,047 | 223,919 | 269,501 | 308,242 | 372,215 | 448,768 |
|  |  |  |  |  |  |  |
| Fixed assets | 2,328 | 2,808 | 2,898 | 3,067 | 3,188 | 2,909 |
| Other assets | 5,969 | 6,221 | 6,577 | 6,577 | 6,577 | 6,577 |
| Total assets | 325,064 | 388,509 | 436,756 | 493,296 | 585,257 | 695,343 |
|  |  |  |  |  |  |  |
| Deposits | 259,134 | 321,982 | 360,580 | 412,413 | 498,005 | 600,430 |
| Borrowings and bills payable | 13,226 | 12,509 | 15,830 | 15,830 | 15,830 | 15,830 |
| Other liabilities | 13,448 | 10,759 | 13,442 | 13,442 | 13,442 | 13,442 |
| Total liabilities | 285,808 | 345,250 | 389,852 | 441,685 | 527,277 | 629,702 |
| Paid-up capital | 1,710 | 1,710 | 1,710 | 1,710 | 1,710 | 1,710 |
| Reserves \& surplus | 37,547 | 41,548 | 45,194 | 49,901 | 56,269 | 63,931 |
| Total shareholders' equity | 39,257 | 43,259 | 46,904 | 51,611 | 57,979 | 65,641 |

Source: Kotak Institutional Equities, Company

## Media

So far so good. JAGP reported 2QFY11 EBITDA at Rs908 mn (+9\% yoy; +1 \% qoq), marginally ahead of our estimates. The positive variance resulted from advertising revenues at Rs 1.94 bn (our expectation of Rs1.9 bn) despite (1) festival season being pushed to 3QFY11E and (2) likely loss of DAVP advertising in Bihar. New media initiatives (outdoor, events and digital) also continued to scale up well in a seasonally weak quarter. Retain BUY with revised 12-month DCF based target price of Rs150 (Rs145 previously); competition in BJH market is the key risk.

| Company data and valuation summary Jagran Prakashan |  |  |  | Forecasts/Valuations |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  |  | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 157-104 | EPS (Rs) | 5.8 | 6.8 | 7.8 |
| Market Cap. (Rs bn) |  |  | 40.0 | EPS growth (\%) | 92.0 | 16.9 | 14.2 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 22.7 | 19.4 | 17.0 |
| Promoters |  |  | 55.3 | Sales (Rs bn) | 9.4 | 10.9 | 12.6 |
| Flls |  |  | 8.5 | Net profits (Rs bn) | 1.8 | 2.1 | 2.3 |
| MFs |  |  | 14.5 | EBITDA (Rs bn) | 2.8 | 3.4 | 3.8 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 13.7 | 11.4 | 10.0 |
| Absolute | 2.9 | 9.7 | 16.8 | ROE (\%) | 30.0 | 31.9 | 33.2 |
| Rel. to BSE-30 | 2.6 | (1.5) | (6.4) | Div. Yield (\%) | 2.6 | 3.0 | 3.8 |

Robust 2QFY11 financials as competitive impact in Jharkhand market is absorbed

- JAGP reported robust 2QFY11 EBITDA at Rs908 mn (+9\% yoy, +1\% qoq), ahead of our Rs850 mn expectation. We note that JAGP had an unfavorable base (2QFY10 was the best quarter of FY2010) with festival season also being pushed back to 3QFY11E.
- 2QFY11 advertising revenue at Rs1.94 bn (+13\% yoy, $+2 \%$ qoq) were ahead of our Rs1.9 bn expectation. The robust growth was driven by markets other than UP due to the uncertainty surrounding the Ayodhya dispute in the last 2 weeks of 2QFY11.
- More important, new media initiatives (outdoor, events, digital) continued to scale up well with $28 \%$ yoy growth in a seasonally weak quarter. The downturn provided an opportunity for JAGP to right size these emerging businesses; they have been scaling up well, in the current advertising upturn the performance seems sustainable.
- 2QFY11 circulation revenues at Rs548 mn (+1\% yoy, -1 \% yoy) were largely in line with our expectation; the cover price impact in Jharkhand (cut to Rs2/copy from Rs4/copy) was negated by the growth in circulation in select markets (renewed focus on circulation after a long pause is long-term positive). The competition in Jharkhand market has had a limited impact on JAGP, on expected lines, given its limited exposure to the market.
- JAGP expected media cost inflation during 2QFY11 with 14\% yoy growth in operating expenses but largely in line with expectation. 2QFY11 newsprint costs increased 17\% tracking price inflation as well as higher consumption (pagination levels have started to increase with advertising recovery along with circulation growth). However, 2QFY11 EBITDA growth of 9\% yoy implies manageable cost inflation challenges.

OCTOBER 29, 2010

## RESULT

Coverage view: Neutral
Price (Rs): 133
Target price (Rs): 150
BSE-30: 20,032

Amit Kumar
amit.ckumar@kotak.com Mumbai: +91-22-6634-1392

Interim results of Jagran Prakashan (JAGP), March fiscal year-ends (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | (\% chg) |  |  | 1HFY10 | 1HFY10 | (\% chg) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 2QFY11E | 2QFY10 | 1QFY11 |  |  |  |
| Total revenues | 2,769 | 2,700 | 2,468 | 2,698 | 3 | 12 | 3 | 5,467 | 4,787 | 14 |
| Advertising revenues | 1,935 | 1,900 | 1,716 | 1,898 | 2 | 13 | 2 | 3,832 | 3,325 | 15 |
| Circulation revenues | 548 | 550 | 543 | 553 | (0) | 1 | (1) | 1,101 | 1,088 | 1 |
| Other operating revenues | 286 | 250 | 210 | 248 | 14 | 36 | 15 | 533 | 374 | 43 |
| Total expenditure | $(1,860)$ | $(1,850)$ | $(1,636)$ | $(1,797)$ | 1 | 14 | 4 | $(3,657)$ | $(3,250)$ | 13 |
| Raw material costs | (801) | (800) | (684) | (757) | 0 | 17 | 6 | $(1,558)$ | $(1,385)$ | 12 |
| Employee expenses | (354) | (350) | (300) | (347) | 1 | 18 | 2 | (701) | (589) | 19 |
| SG\&A and other costs | (705) | (700) | (653) | (693) | 1 | 8 | 2 | $(1,398)$ | $(1,276)$ | 10 |
| EBITDA | 908 | 850 | 832 | 902 | 7 | 9 | 1 | 1,810 | 1,538 | 18 |
| OPM (\%) | 32.8 | 31.5 | 33.7 | 33.4 |  |  |  | 33.1 | 32.1 |  |
| Other income | 64 | 50 | 50 | 58 | 28 | 27 | 11 | 122 | 207 | (41) |
| Interest expense | (14) | - | (15) | (12) |  | (4) | 14 | (26) | (28) | (7) |
| D\&A expenses | (133) | (150) | (130) | (125) | (12) | 2 | 6 | (258) | (254) | 2 |
| Pretax profits | 826 | 750 | 738 | 822 | 10 | 12 | 0 | 1,648 | 1,463 | 13 |
| Extraordinaries | - | - | - | - |  |  |  | - | - |  |
| Tax provision | (271) | (250) | (235) | (266) | 8 | 15 | 2 | (537) | (465) | 16 |
| Minority interest | - | - | - | - |  |  |  | - | - |  |
| Adjusted net income | 555 | 500 | 503 | 556 | 11 | 10 | (0) | 1,111 | 998 | 11 |
| Reported net income | 555 | 500 | 503 | 556 | 11 | 10 | (0) | 1,111 | 998 | 11 |
| Tax rate (\%) | 32.8 | 33.3 | 31.9 | 32.4 |  |  |  | 32.6 | 31.8 |  |

Source: Company data, Kotak Institutional Equities estimates

Mid-Day 2QFY11 financial performance a tad weak for some time
Exhibit 2 presents the 2QFY11 financial performance of print segment of Mid-Day, which is slated to be acquired and merged with JAGP likely in 3QFY11E. 2QFY11 operating income at Rs24 mn (-25\% yoy, $-56 \%$ qoq) was a tad weaker versus our expectation; the negative variance was on account of (1) seasonally weak quarter (advertising revenues declined 6\% qoq), (2) newsprint price inflation and (3) beginning of consolidation efforts in the Mumbai market (growth in circulation). Given the limited dilution due to the acquisition (5\%), JAGP can continue to invest in Mid-Day to consolidate its already robust presence in the Mumbai market without any significant impact on its core financials. The investment could result in (1) potentially structural shift in advertising revenues (have been stagnant for some time) and consequently, (2) improved financial performance over time. Mid-Day would likely remain in investment mode for 2-3 years.

Interim results of Mid-Day print business, March fiscal year-ends (Rs mn)

|  |  |  |  | (\% chg) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2QFY11 | 2QFY10 | 1QFY11 | 2QFY10 | 1QFY11 |
| Revenues | 247 | 220 | 262 | 12 | $(6)$ |
| EBIT | 24 | $\mathbf{3 2}$ | $\mathbf{5 6}$ | $\mathbf{( 2 5 )}$ | $\mathbf{( 5 6 )}$ |
| Margin (\%) | 10 | 15 | 21 | $(5)$ | $(11)$ |

Source: Company data, Kotak Institutional Equities

## Attractive valuations given leadership position; fine-tuned estimates

We have fine-tuned our FY2011E and FY2012E EPS estimates of JAGP to Rs6.8 (Rs6.6 previously) and Rs7.8 (Rs7.7 previously) to account for 2QFY11 estimates; we model moderately higher-than-expected growth given limited competitive impact of DBCL in the overall BJH market (and largely taken care of by market expansion) in the near term (till such time as DBCL completed one full year of operation in the BJH market). Our 12-month DCFbased target price stands increased to Rs150 (Rs145 previously) on stronger-than-expected performance and DCF roll forward. We leave our medium-to-long-term assumptions and financials unchanged (and a tad conservative, we concede) due to uncertainty on account of competitive dynamics in the UPU and BJH market.

We are relatively sanguine on the competitive impact due to HMVL expansion in the UPU market since (1) JAGP has done well to hold on to its leadership position in the market (market share loss contained) and (2) has actually witnessed growth at network level in the city centers with I-Next, its youth-focused tabloid (see Exhibit 3). HMVL will likely complete its expansion across the key city markets by FY2012E (launch of Gorakhpur in November) and the scene of action will likely shift to upcountry/rural markets thereafter, the stronghold of JAGP in the UPU market. JAGP has already started to take pre-emptive steps (stepping up circulation in the upcountry markets, launching more localized sub-editions and greater focus on local advertisers in smaller markets) in order to further strengthen its position in the upcountry markets as well as improved monetization.

Trends in newspaper readership in key cities of Uttar Pradesh ('000)

|  | R1 2006 | R2 2006 | R1 2007 | R2 2007 | R1 2008 | R2 2008 | R1 2009 | R2 2009 | Q1 2010 | Q2 2010 | \% chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kanpur |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 412 | 400 | 364 | 331 | 327 | 315 | 296 | 267 | 252 | 245 | (41) |
| Dainik Jagran | 828 | 778 | 716 | 668 | 666 | 645 | 678 | 700 | 688 | 667 | (19) |
| Hindustan | 19 | 20 | 52 | 94 | 203 | 246 | 221 | 187 | 178 | 185 | 874 |
| Lucknow |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 14 | 12 | 6 | 8 | 5 | 13 | 127 | 214 | 223 | 204 | 1,357 |
| Dainik Jagran | 438 | 458 | 491 | 496 | 455 | 418 | 383 | 344 | 347 | 386 | (12) |
| Hindustan | 317 | 292 | 278 | 259 | 275 | 277 | 264 | 282 | 291 | 294 | (7) |
| Meerut |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 253 | 259 | 243 | 217 | 202 | 179 | 196 | 185 | 171 | 161 | (36) |
| Dainik Jagran | 228 | 231 | 230 | 205 | 183 | 214 | 228 | 239 | 220 | 215 | (6) |
| Hindustan | 1 | 26 | 66 | 66 | 67 | 72 | 60 | 57 | 52 | 53 | 5,200 |
| Agra |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 268 | 243 | 208 | 188 | 194 | 177 | 188 | 183 | 193 | 181 | (32) |
| Dainik Jagran | 150 | 146 | 135 | 134 | 124 | 117 | 134 | 127 | 151 | 146 | (3) |
| Hindustan | 2 | 1 | 6 | 18 | 29 | 39 | 53 | 58 | 61 | 62 | 3,000 |
| Allahabad |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 240 | 206 | 178 | 190 | 190 | 187 | 175 | 174 | 152 | 142 | (41) |
| Dainik Jagran | 210 | 197 | 195 | 218 | 222 | 193 | 179 | 159 | 142 | 145 | (31) |
| Hindustan | 23 | 14 | 16 | 16 | 15 | 11 | 7 | 20 | 42 | 64 | 178 |
| Varanasi |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 136 | 129 | 95 | 93 | 127 | 122 | 108 | 99 | 94 | 83 | (39) |
| Dainik Jagran | 198 | 189 | 170 | 168 | 184 | 169 | 155 | 146 | 146 | 144 | (27) |
| Hindustan | 111 | 104 | 96 | 91 | 87 | 77 | 81 | 100 | 112 | 134 | 21 |
| Total |  |  |  |  |  |  |  |  |  |  |  |
| Amar Ujala | 1,323 | 1,249 | 1,094 | 1,027 | 1,045 | 993 | 1,090 | 1,122 | 1,085 | 1,016 | (23) |
| Hindustan | 473 | 457 | 514 | 544 | 676 | 722 | 686 | 704 | 736 | 792 | 67 |
| Dainik Jagran | 2,052 | 1,999 | 1,937 | 1,889 | 1,834 | 1,756 | 1,757 | 1,715 | 1,694 | 1,703 | (17) |
| I-Next | - | - | - | - | - | - | 445 | 373 | 431 | 423 |  |
| JAGP (DJ + IN) | 2,052 | 1,999 | 1,937 | 1,889 | 1,834 | 1,756 | 2,202 | 2,088 | 2,125 | 2,126 | 4 |

[^27]However, entry of DBCL in the BJH market remains the key risk for JAGP given (1) its relatively more vulnerable position in the market (HMVL leads by a wide margin in both Bihar as well as Jharkhand) and (2) DBCL's successful track record of new market entry. Though we have modeled the potential impact into JAGP financials with (1) cover price decline (Rs2/copy versus Rs4/copy in Jharkhand in FY2011E, in Bihar in FY2012E), (2) higher cost of doing business with more circulation copies (at times wasteful) and (3) potential advertising market fragmentation in FY2012E-14E, it is difficult to completely factor/model the dynamics of competition. Thus, the risk of competitive dynamics turning for the worse remains and may impact the position and financials of JAGP.

However, we also highlight (1) under-penetrated readership in the BJH market (see Exhibit 4), (2) under-monetization given large readership (potential) and economic expansion and (3) readiness on part of incumbents (HMVL, JAGP) to defend their turf likely contributing positively to JAGP achieving its strategic and financial goals. Additionally, we were a tad surprised by DBCL's entry into the Jharkhand market first given (1) Bihar is the larger and faster-growing of the two markets, (2) greater potential of readership expansion in Bihar versus Jharkhand, (3) relatively less intense competition in the Bihar (Jharkhand may have been a fertile ground for M\&A) thus providing (4) competition a window of 12-18 months to secure their position in the Bihar market.

State- and State-capital-wise readership penetration (\%)

| State | Readership (\%) | State Capital | Readership (\%) |
| :--- | :---: | :--- | ---: |
| Rajasthan (RJ) | 38.2 | Jaipur, RJ | 70.4 |
| Delhi | 31.8 | Dehradoon, UA | 52.4 |
| Gujarat (G) | 30.8 | Kanpur, UP | 51.8 |
| Uttaranchal (UA) | 26.9 | Ahmedabad, G | 51.7 |
| Haryana (H) | 24.6 | Ranchi, JH | $\mathbf{4 8 . 2}$ |
| Chhattisgarh (CG) | 21.1 | Bhopal, MP | 46.5 |
| Jharkhand, JH) | $\mathbf{2 0 . 5}$ | Chandigarh, PH | 44.4 |
| Punjab (P) | 20.5 | Lucknow, UP | 43.6 |
| Uttar Pradesh (UP) | 20.4 | Raipur, CG | 41.8 |
| Bihar | $\mathbf{1 7 . 7}$ | Patna, Bihar | $\mathbf{3 7 . 3}$ |
| Madhya Pradesh (MP) | 16.9 | Delhi, Delhi | 31.8 |

Note:
(a) Delhi is largely an English print market.

Source: IRS Round1 2010 survey, Kotak Institutional Equities

Financial summary of JAGP, March fiscal year-ends, 2007-13E (Rs mn)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Profit model |  |  |  |  |  |  |  |
| Net sales | 5,982 | 7,496 | 8,234 | 9,419 | 10,937 | 12,611 | 14,653 |
| EBITDA | $\mathbf{1 , 1 9 8}$ | $\mathbf{1 , 6 3 8}$ | $\mathbf{1 , 5 6 7}$ | $\mathbf{2 , 8 2 3}$ | $\mathbf{3 , 3 6 6}$ | $\mathbf{3 , 7 9 6}$ | $\mathbf{4 , 4 5 0}$ |
| Other income | 248 | 215 | 227 | 343 | 320 | 340 | 342 |
| Interest | $(85)$ | $(60)$ | $(59)$ | $(66)$ | $(85)$ | $(85)$ | $(85)$ |
| Depreciation | $(237)$ | $(336)$ | $(383)$ | $(508)$ | $(565)$ | $(585)$ | $(606)$ |
| Pretax profits | $\mathbf{1 , 1 2 4}$ | $\mathbf{1 , 4 5 7}$ | $\mathbf{1 , 3 5 2}$ | $\mathbf{2 , 5 9 2}$ | $\mathbf{3 , 0 3 5}$ | $\mathbf{3 , 4 6 6}$ | $\mathbf{4 , 1 0 1}$ |
| Extraordinary items | 27 | $(1)$ | - | - | - | - | - |
| Current tax | $(372)$ | $(329)$ | $(446)$ | $(774)$ | $(985)$ | $(1,115)$ | $(1,353)$ |
| Deferred taxation | $(17)$ | $(147)$ | 10 | $(59)$ | 6 | $(3)$ | $(10)$ |
| Net income | $\mathbf{7 6 2}$ | $\mathbf{9 8 0}$ | $\mathbf{9 1 6}$ | $\mathbf{1 , 7 5 9}$ | $\mathbf{2 , 0 5 7}$ | $\mathbf{2 , 3 4 8}$ | $\mathbf{2 , 7 3 8}$ |
| Adjusted net income | 744 | 981 | 916 | 1,759 | 2,057 | 2,348 | $\mathbf{2 , 7 3 8}$ |
| Earnings per share (Rs) | $\mathbf{2 . 5}$ | $\mathbf{3 . 3}$ | $\mathbf{3 . 0}$ | $\mathbf{5 . 8}$ | $\mathbf{6 . 8}$ | $\mathbf{7 . 8}$ | $\mathbf{9 . 1}$ |


| Balance sheet | 5,111 | 5,388 | 5,599 | 6,125 | 6,778 | 7,373 | 8,005 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 384 | 531 | 521 | 580 | 574 | 577 | 587 |
| Deferred taxation liability | 1,067 | 791 | 1,415 | 1,214 | 1,214 | 1,214 | 1,214 |
| Total borrowings | 652 | 1,244 | 1,624 | 1,861 | 2,177 | 2,438 | 2,678 |
| Current liabilities | $\mathbf{7 , 2 1 5}$ | $\mathbf{7 , 9 5 3}$ | $\mathbf{9 , 1 5 8}$ | $\mathbf{9 , 7 8 0}$ | $\mathbf{1 0 , 7 4 3}$ | $\mathbf{1 1 , 6 0 2}$ | $\mathbf{1 2 , 4 8 4}$ |
| Total liabilities and equity | 1,013 | 367 | 828 | 852 | 1,307 | 1,530 | 1,558 |
| Cash | 2,108 | 2,706 | 2,773 | 3,322 | 3,395 | 3,586 | 3,985 |
| Other current assets | 2,645 | 3,046 | 3,990 | 3,941 | 4,375 | 4,820 | 5,275 |
| Total fixed assets | 1,446 | 1,833 | 1,568 | 1,666 | 1,666 | 1,666 | 1,666 |
| Investments | $\mathbf{7 , 2 1 5}$ | $\mathbf{7 , 9 5 3}$ | $\mathbf{9 , 1 5 8}$ | $\mathbf{9 , 7 8 0}$ | $\mathbf{1 0 , 7 4 3}$ | $\mathbf{1 1 , 6 0 2}$ | $\mathbf{1 2 , 4 8 4}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | ---: | ---: | ---: |
| Operating cash flow | 931 | 1,327 | 1,257 | 2,319 | 2,381 | 2,681 |
| Working capital changes | $(230)$ | $(354)$ | $(125)$ | $(259)$ | 242 | 71 |
| Capital expenditure | $(1,243)$ | $(755)$ | $(1,393)$ | $(497)$ | $(1,000)$ | $(1,030)$ |
| Free cash flow | $\mathbf{( 5 4 2 )}$ | $\mathbf{2 1 8}$ | $\mathbf{( 2 6 1 )}$ | $\mathbf{1 , 5 6 4}$ | $\mathbf{1 , 6 2 3}$ | $\mathbf{1 , 7 2 2}$ |


| Ratios (\%) | 19 | 13 | 23 | 18 | 17 | 15 | 14 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt/equity | $(25)$ | $(24)$ | $(16)$ | $(19)$ | $(24)$ | $(25)$ | $(23)$ |
| Net debt/equity | 14 | 17 | 15 | 27 | 29 | 31 | 33 |
| ROAE (\%) | $\mathbf{1 2}$ | $\mathbf{1 8}$ | $\mathbf{1 3}$ | $\mathbf{2 4}$ | $\mathbf{2 6}$ | $\mathbf{2 7}$ | $\mathbf{3 0}$ |
| ROACE (\%) |  |  |  |  |  |  |  |

Source: Company data, Kotak Institutional Equities estimates

## Industrials

In-line results. MHS's 2QFY11 EBITDA at Rs $1,036 \mathrm{mn}$ was in line with our estimates of Rs $1,080 \mathrm{mn}$, even though revenues at Rs 4.23 bn were $8 \%$ lower than our estimates of Rs4.6bn, led by EBITDA margin which was 100 bps higher than our estimates of $23.5 \%$. We believe momentum in sales will rise going forward on account of rising world rig count, which augurs well for the demand for seamless pipes. We roll our target price to FY2012E and maintain BUY with a TP of Rs518 (Rs450 previously).

Company data and valuation summary
Maharashtra Seamless

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  |  | 451-309 | EPS (Rs) | 38.6 | 44.2 | 50.9 |
| Market Cap. (Rs bn) |  |  | 29.8 | EPS growth (\%) | 7.7 | 14.4 | 15.1 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 10.9 | 9.5 | 8.3 |
| Promoters |  |  | 53.9 | Sales (Rs bn) | 16.0 | 18.6 | 21.8 |
| Flls |  |  | 13.6 | Net profits (Rs bn) | 2.7 | 3.1 | 3.6 |
| MFs |  |  | 12.8 | EBITDA (Rs bn) | 4.1 | 4.7 | 5.3 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA ( X ) | 5.9 | 4.7 | 3.7 |
| Absolute | 8.8 | 7.7 | 29.7 | ROE (\%) | 14.8 | 12.8 | 13.4 |
| Rel. to BSE-30 | 8.4 | (3.3) | 4.0 | Div. Yield (\%) | 1.4 | 1.9 | 2.4 |

2QFY11 - operating results in line
MHS's reported EBITDA of Rs1,036 mn (up 6\% qoq, down 3.5\% yoy) was almost in line with our estimates at Rs $1,081 \mathrm{mn}$, even though revenues at Rs 4.23 bn were $8 \%$ lower than our estimates, led by EBITDA margins which were 100 bps higher than our estimates at $23.5 \%$. The reported PAT at Rs801 mn (down $20.3 \%$ qoq; up $12.5 \%$ yoy) was $4.6 \%$ lower than our estimates as higher than estimated tax rate ( $28.7 \%$ vs our estimates at $25 \%$ ) was compensated by higher-thanestimated other income (Rs136 mn vs our estimates at Rs100 mn).

Stable crude oil prices $=$ higher rig counts $=$ higher demand for seamless pipes
With crude oil prices stable around levels of $\$ 80 / \mathrm{bbl}$, the worldwide rig count has been rising mom since April '09, which augurs well for the demand for seamless pipes. We expect greater traction on the exports front for the company going forward. With the plant imported from Romania expected to come online by the end of FY2011, MHS would be favorably placed to drive sales volumes in FY2012E.

Maintain BUY with a target price of Rs518
We are rolling our target price to FY2012E and raising it to Rs518 (previously Rs450) based on 5X FY2012E EBITDA. We value MHS at about the mid range of its historical trading range of 4-6X one year forward EBITDA. We maintain our EPS estimates for FY2011E and FY2012E at Rs44.2 and Rs50.9, respectively. We maintain our BUY rating as we find the valuations at 3.7X EV/EBITDA and 8.2 X P/E on FY2012E, attractive. We shall review our earnings model post the company's earnings conference call.

OCTOBER 31, 2010

## RESULT

Coverage view: Attractive
Price (Rs): 422
Target price (Rs): 518
BSE-30: 20,032

## QUICK NUMBERS

- EBITDA down 3.5\% yoy
- PAT up 12.5\% yoy

Jasdeep Walia
jasdeep.w@kotak.com
Mumbai: +91-22-6634-1328

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

2QFY11 operating results almost in line
MHS, Interim results, March fiscal year-ends (Rs mn)

|  | 1QFY10 | 2QFY10 | 3QFY10 | 4QFY10 | 1QFY11 | 2QFY11 | 2QFY11E | (\% chg.) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | KIE est. | yoy | q०q |
| Net sales | 4,231 | 4,103 | 3,726 | 4,053 | 4,017 | 4,232 | 4,604 | (8.1) | 3.2 | 5.4 |
| Total expenditure | $(3,237)$ | $(3,029)$ | $(2,692)$ | $(2,950)$ | $(3,039)$ | $(3,196)$ | $(3,523)$ | (9.3) | 5.5 | 5.2 |
| Inc/(Dec) in stock | (108) | (100) | 84 | 158 | 190 | 120 | - | - | (219.3) | (36.8) |
| Raw materials | $(2,454)$ | $(2,295)$ | $(2,383)$ | $(2,428)$ | $(2,553)$ | $(2,747)$ | - | - | 19.7 | 7.6 |
| Staff cost | (57) | (70) | (57) | (87) | (64) | (71) | - | - | 2.3 | 10.9 |
| Manufacturing exp | (487) | (478) | (267) | (489) | (563) | (431) | - | - | (9.9) | (23.5) |
| Other expenditure | (132) | (87) | (69) | (105) | (49) | (67) | - | - | (22.2) | 38.4 |
| EBITDA | 993 | 1,074 | 1,034 | 1,103 | 977 | 1,036 | 1,081 | (4.2) | (3.5) | 6.0 |
| OPM (\%) | 23.5 | 26.2 | 27.7 | 27.2 | 24.3 | 24.5 | 23.5 |  |  |  |
| Other income | 51 | 58 | 103 | 109 | 317 | 136 | 100 | 35.7 | 133.6 | NM |
| Interest | (12) | (7) | (7) | (7) | (8) | (5) | (8) | (42.5) | (34.3) | (40.3) |
| Depreciation | (46) | (46) | (48) | (49) | (52) | (45) | (54) | (17.6) | (3.9) | (14.3) |
| Pretax profits | 986 | 1,078 | 1,082 | 1,155 | 1,235 | 1,122.6 | 1,119 | 0.3 | 4.1 | (9.1) |
| Tax | (334) | (367) | (360) | (404) | (230) | (322) | (280) | 15.0 | (12.2) | 39.7 |
| Net income | 652 | 712 | 722 | 751 | 1,005 | 801 | 839 | (4.6) | 12.5 | (20.3) |
| Income tax rate (\%) | 33.9 | 34.0 | 33.3 | 35.0 | 18.6 | 28.7 | 25.0 |  |  |  |

Source: Company, Kotak Institutional Equities

Rising rig count augurs well for the demand for seamless pipes Baker Hughes worldwide rig count, Nov-98 to Oct-10


[^28]We value MHS at Rs518/share
MHS, valuation table (Rs mn)

| FY 2012E EBITDA | $\mathbf{5 , 3 4 8}$ |
| :--- | ---: |
| EV/EBITDA $(X)$ | 5.0 |
| EV | $\mathbf{2 6 , 7 3 8}$ |
| Net debt | $(9,822)$ |
| Equity value | $\mathbf{3 6 , 5 6 1}$ |
| No. of shares (mn) | $\mathbf{7 1}$ |
| Value per share (Rs) | 518 |
| Target price (Rs/share) | $\mathbf{5 1 8}$ |

Source: Kotak Institutional Equities estimates

We value MHS at 5X FY2012E EBITDA
MHS, one year forward EV/EBITDA (X)


[^29]Summary financials
Profit model, balance sheet, cash model for MHS, March fiscal year-ends, 2007-2012E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |
| Net revenues | 13,900 | 15,122 | 20,641 | 16,040 | 18,592 | 21,771 |
| EBITDA | 3,416 | 3,121 | 3,677 | 4,107 | 4,650 | 5,348 |
| Other income | 314 | 292 | 335 | 237 | 310 | 388 |
| Interest (expense)/income | (35) | (38) | (116) | (34) | (15) | (15) |
| Depreciation | (163) | (174) | (179) | (183) | (229) | (292) |
| Adjusted pretax profits | 3,532 | 3,202 | 3,718 | 4,127 | 4,716 | 5,428 |
| Tax | $(1,166)$ | $(1,059)$ | $(1,244)$ | $(1,458)$ | $(1,599)$ | $(1,840)$ |
| Deferred taxation | (23) | (8) | (8) | (7) | - | - |
| Adjusted consolidated net income | 2,344 | 2,135 | 2,466 | 2,662 | 3,118 | 3,588 |
| Diluted Earnings per share (Rs) | 38.4 | 29.4 | 35.9 | 38.6 | 44.2 | 50.9 |
| Balance sheet |  |  |  |  |  |  |
| Total equity | 9,241 | 10,934 | 13,100 | 22,876 | 25,023 | 27,485 |
| Deferred taxation liability | 411 | 420 | 427 | 434 | 434 | 434 |
| Total borrowings | 1,082 | 1,022 | 824 | 801 | 801 | 801 |
| Current liabilities | 797 | 1,924 | 1,786 | 1,729 | 1,617 | 1,776 |
| Total liabilities and equity | 11,531 | 14,300 | 16,137 | 25,840 | 27,876 | 30,497 |
| Cash | 3,232 | 2,549 | 1,106 | 84 | 2,605 | 4,538 |
| Other current assets | 4,903 | 7,483 | 6,926 | 7,394 | 6,796 | 7,884 |
| Total fixed assets | 2,858 | 3,375 | 3,906 | 12,078 | 12,190 | 11,789 |
| Investments | 538 | 894 | 4,199 | 6,284 | 6,284 | 6,284 |
| Total assets | 11,531 | 14,300 | 16,137 | 25,840 | 27,875 | 30,496 |
| Free cash flow |  |  |  |  |  |  |
| Operating cash flow, excl working capital | 2,374 | 1,893 | 2,582 | 2,865 | 3,036 | 3,492 |
| Working capital changes | (859) | $(1,732)$ | 364 | (575) | 486 | (930) |
| Capital expenditure | (213) | (691) | (711) | (935) | (750) | (300) |
| Investments | (325) | (342) | $(3,217)$ | $(2,027)$ | - | - |
| Other income | 249 | 231 | 151 | 82 | 310 | 388 |
| Free cash flow | 1,226 | (640) | (830) | (590) | 3,082 | 2,651 |
| Ratios (\%) |  |  |  |  |  |  |
| EBITDA margin (\%) | 24.6 | 20.6 | 17.8 | 25.6 | 25.0 | 24.6 |
| Debt/equity | 11.7 | 9.3 | 6.3 | 3.5 | 3.2 | 2.9 |
| Net debt/equity | (23.3) | (14.0) | (2.2) | 3.1 | (7.2) | (13.6) |
| RoAE | 33.0 | 19.7 | 20.3 | 14.8 | 12.8 | 13.4 |
| RoACE | 23.4 | 18.1 | 19.5 | 14.3 | 12.4 | 13.1 |

Source: Kotak Institutional Equities

## Puravankara Projects (PVKP)

## Property

Demand pick-up visible. PVKP reported 2QFY11 revenues of Rs1.5 bn (+132\% yoy adjusting for land sales in 2QFY10, +11\% above estimates) but EBITDA of Rs 387 mn (+38\% yoy) which is $10 \%$ lower than our estimate. PVKP has sold 1.1 mn sq . ft in 2QFY11 which is more than twice that of 1QFY11 and increases visibility of it achieving its 3 mn sq. ft sales target for FY2011E. We maintain REDUCE with a target price Rs122 at a $20 \%$ discount to our estimated March 2012 NAV.

| Company data and valuation summary Puravankara Projects |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 146-76 | EPS (Rs) | 6.8 | 7.4 | 9.0 |
| Market Cap. (Rs bn) |  |  | 27.1 | EPS growth (\%) | 0.6 | 8.6 | 21.8 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 18.6 | 17.2 | 14.1 |
| Promoters |  |  | 90.0 | Sales (Rs bn) | 4.8 | 6.1 | 8.7 |
| FIls |  |  | 6.2 | Net profits (Rs bn) | 1.5 | 1.6 | 1.9 |
| MFs |  |  | 0.6 | EBITDA (Rs bn) | 1.7 | 1.9 | 2.8 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 20.8 | 17.8 | 13.0 |
| Absolute | (4.0) | 14.9 | 28.7 | ROE (\%) | 10.5 | 10.6 | 11.9 |
| Rel. to BSE-30 | (4.4) | 3.2 | 3.1 | Div. Yield (\%) | 1.6 | 1.6 | 1.6 |

2QFY11 revenues above estimates but EBITDA lower than estimates
PVKP reported 2QFY11 revenues of Rs1.5 bn (+132\% yoy after adjusting for land sales in 2QFY10, $+33 \%$ qoq) versus our estimate of Rs1.4 bn and an EBITDA of Rs387 mn (+38\% yoy, 10\% below KIE estimate and $-1 \%$ qoq).
1.1 mn sq . ft of volume sales in 2QFY11 is the most encouraging sign

Puravankara (including Provident low-cost housing) sold more than double the volume it sold in 1QFY11-1.1 mn sq ft in 2QFY11 (average realization Rs 2,768/sq ft) vs. 0.43 mn sq ft in 1QFY11 (average realization of Rs 2,588 / sq ft). With this, Puravankara has pre-sold $65 \%$ of its area launched which would mean a likely comfortable cash flow situation as customer milestone payments would fund construction expenses. We believe this also (1) increases visibility of Puravankara achieving its target of 3 mn sq . ft of sales in FY2011E and (2) reduces our concern on increase in debt qoq.

PVKP currently has 11.7 mn sq . ft of projects under execution including 12 residential projects ( 8.6 mn sq . ft), two affordable housing projects ( 2.7 mn sq . ft) and two commercial projects ( 0.5 mn sq. ft).

There were no new launches or handovers in this quarter. Ongoing projects are all South Indiafocused except for Elita Garden Vista in Kolkata. Both the commercial projects are in Chennai. At present 96\% of their portfolio is residential including Provident, and PVKP intends to move towards its long-term goal of 20-25\% commercial projects once the commercial/leasing market picks up.

Maintain REDUCE with a target price of Rs122
We maintain our REDUCE rating with a target price of Rs122. Our target price is based on a $20 \%$ discount to March-2012E NAV of Rs152/share. We factor in discount of 20\% to account for continued mismatch between cash-flows and debt/interest servicing. Balance sheet improvement will hinge on ability to generate operating cash flow or further equity fund raising, which in turn will be dependent on the success of affordable housing projects.

OCTOBER 30, 2010
RESULT
Coverage view: Cautious
Price (Rs): 127
Target price (Rs): 122
BSE-30: 20,032

## QUICK NUMBERS

- Revenue of Rs1.5 bn in 2QFY11 (+33\% q-o-q, $+132 \%$ adjusted $y-o-y$ )
- EBITDA of Rs387 mn (-1\% q-o-q, +38\% adjusted $y-o-y)$
- 1.1 mn sq. ft residential projects sold in 2QFY11 vs 0.43 mn sq. ft in 1QFY11

Ajay Mathrani
ajay.mathrani@kotak.com
Mumbai: +91-22-6634-1376

Dhruva Acharya
dhruva.acharya@kotak.com
Mumbai: +91-22-6634-1417

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

2QFY11 results - Revenues above estimates
Interim results, Puravankara, March fiscal year-ends (₹ mn)

| (in Rs mn) | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | 2QFY11E | 2QFY10 | 1QFY11 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{1 , 5 4 2}$ | $\mathbf{1 , 3 9 6}$ | $\mathbf{2 , 2 6 4}$ | $\mathbf{1 , 1 6 3}$ | $\mathbf{1 0 . 5}$ | $\mathbf{( 3 1 . 9 )}$ | $\mathbf{3 2 . 6}$ |
|  |  |  |  |  |  |  |  |
| Operating costs | $\mathbf{( 1 , 1 5 6 )}$ | $\mathbf{( 9 6 7 )}$ | $\mathbf{( 1 , 3 8 4 )}$ | $\mathbf{( 7 7 2 )}$ | $\mathbf{1 9 . 5}$ | $\mathbf{( 1 6 . 5 )}$ | 49.6 |
| Cost of revenues | $(1,003)$ |  | $(1,244)$ | $(664)$ |  | $(19.3)$ | 51.2 |
| G\&A | $(71)$ |  | $(73)$ | $(72)$ |  | $(1.8)$ | $(0.8)$ |
| Selling expense | $(81)$ |  | $(68)$ | $(37)$ |  | 19.1 | 120.1 |
| EBITDA | $\mathbf{3 8 7}$ | $\mathbf{4 2 9}$ | $\mathbf{8 8 0}$ | $\mathbf{3 9 0}$ | $\mathbf{( 9 . 9 )}$ | $\mathbf{( 5 6 . 0 )}$ | $\mathbf{( 0 . 9 )}$ |
| One-off items |  |  |  |  |  |  |  |
| Net finance income / (charges) | 9 | 3 | 4 | 3 |  |  |  |
| Share of profit in associates, net | 18 | 32 | 28 | 8 |  |  |  |
| PBT | $\mathbf{4 1 4}$ | $\mathbf{4 6 5}$ | $\mathbf{9 1 2}$ | $\mathbf{4 0 1}$ | $\mathbf{( 1 0 . 9 )}$ | $\mathbf{( 5 4 . 6 )}$ | $\mathbf{3 . 2}$ |
| Provision for taxes | $(57)$ | $(40)$ | $(303)$ | $(34)$ | 43.9 | $(81.1)$ | 66.7 |
| PAT | $\mathbf{3 5 7}$ | $\mathbf{4 2 5}$ | $\mathbf{6 0 9}$ | $\mathbf{3 6 7}$ | $\mathbf{( 1 6 . 0})$ | $\mathbf{( 4 1 . 4 )}$ | $\mathbf{( 2 . 7 )}$ |
|  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 25.1 | 30.8 | 38.9 | 33.6 |  |  |  |
| PAT margin (\%) | 23.1 | 30.4 | 26.9 | 31.5 |  |  |  |
| Effective tax rate (\%) | 13.8 | 8.6 | 33.2 | 8.6 |  |  |  |

Source: Company, Kotak Institutional Equities estimates

Puravankara sold 1.1 mn sq ft in residential segment in 2QFY11 vs. 0.43 mn sq ft in 1QFY11 and 0.85 mn sq ft in 2QFY10 Area sold, units sold, sales value and average realization in residential segment, Puravankara, March fiscal year-ends



Source: Kotak Institutional Equities, Company

Puravankara has 11.7 mn sq . ft of ongoing projects Ongoing Projects, Puravankara, 2QFY11

| Name of the project | Year of launch | City | Developable Area $\square$ | No. of | Launched | Area sold | Inventory <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Puravankara Residential |  |  |  |  |  |  |  |
| Purva Atria -1 | Jan-06 | Bangalore | 0.24 | 131 | 0.15 | 0.06 | 59 |
| Elita Promenade | Jun-06 | Bangalore | 2.55 | 1,573 | 1.25 | 1.15 | 7 |
| Purva Venezia | Jan-06 | Bangalore | 2.09 | 1,332 | 2.09 | 1.59 | 24 |
| Purva Highlands | Oct-06 | Bangalore | 2.54 | 1,589 | 1.36 | 0.82 | 40 |
| Purva Grand Bay | Dec-05 | Kochi | 0.50 | 265 | 0.50 | 0.32 | 37 |
| Purva Eternity | Apr-06 | Kochi | 0.96 | 600 | 0.80 | 0.44 | 46 |
| Purva Swanlake | Apr-07 | Chennai | 0.83 | 522 | 0.83 | 0.34 | 57 |
| Atria Platina |  | Bangalore | 0.14 | 70 | 0.09 | 0.00 | 96 |
| Moon Reach | Jun-07 | Kochi | 0.39 | 196 | 0.15 | 0.14 | 9 |
| Oceana | Sep-07 | Kochi | 0.26 | 96 | 0.26 |  | 99 |
| Elita Garden Vista | Dec-07 | Kolkata | 2.28 | 1,278 | 0.44 | 0.34 | 23 |
| Purva Skywood |  | Bangalore | 1.24 | 730 | 0.69 | 0.37 | 47 |
| Total Residential |  |  | 14.03 | 8,382 | 8.61 | 5.57 |  |
| Provident Housing |  |  |  |  |  |  |  |
| Cosmos City | Mar-09 | Chennai | 2.23 | 2,174 | 1.50 | 1.25 | 20 |
| Welworth City | Jul-09 | Bangalore | 3.46 | 3,360 | 1.15 | 0.75 | 25 |
| Total Provident Housing |  |  | 5.69 | 5,534 | 2.65 | 2.00 |  |
| Puravankara Commercial |  |  |  |  |  |  |  |
| Moneta |  | Chennai | 0.36 |  | 0.36 |  | 100 |
| Primus |  | Chennai | 0.17 |  | 0.10 |  | 100 |
| Total Commercial |  |  | 0.53 |  | 0.46 |  |  |
| Total |  |  | 20.25 | 13,916 | 11.73 | 7.57 | 35 |

Source: Company, Kotak Institutional Equities

- After remaining steady all through the downturn, debt has increased sequentially for the past three quarters - to Rs9.7 bn from Rs8.3 bn as of end-3QFY10. However, D /E remained steady at 0.60 X vs 0.57 x in 1 QFY11 and 0.56 at end of 2QFY10. Properties under development increased to Rs 8 bn as of end-2QFY11 versus Rs 6.5 bn at end of 3QFY10, driving most of this increase.

Consolidated summary statement of assets and liabilities
Quarterly Balance Sheet, Puravankara, March fiscal year-ends (₹ mn)

| Particulars | Mar-08 | Jun-08 | Sep-08 | Dec-08 | Mar-09 | Jun-09 | Sep-09 | Dec-09 | Mar-10 | Jun-10 | Sep-10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net fixed assets | 497 | 493 | 484 | 477 | 463 | 452 | 440 | 430 | 362 | 355 | 367 |
| Investments | 887 | 928 | 967 | 998 | 1,038 | 1,043 | 1,071 | 1,134 | 1,191 | 1,199 | 1,217 |
| Current assets, loans and advances | 9,090 | 9,707 | 10,235 | 10,842 | 11,051 | 11,384 | 12,870 | 12,442 | 12,658 | 12,905 | 13,790 |
| Cash and cash equivalents | 350 | 396 | 374 | 698 | 268 | 262 | 276 | 812 | 782 | 556 | 408 |
| Inventories | 171 | 169 | 194 | 191 | 197 | 189 | 175 | 229 | 227 | 207 | 241 |
| Trade debtors | 824 | 863 | 1,028 | 1,047 | 1,146 | 1,244 | 2,499 | 1,268 | 1,112 | 1,202 | 1,360 |
| Properties under development | 3,958 | 4,354 | 4,800 | 5,093 | 5,700 | 6,025 | 6,390 | 6,485 | 6,802 | 7,151 | 8,044 |
| Properies held for sale | 910 | 865 | 865 | 948 | 974 | 946 | 915 | 873 | 852 | 823 | 748 |
| Loans and advances | 2,878 | 3,060 | 2,974 | 2,865 | 2,766 | 2,718 | 2,614 | 2,774 | 2,883 | 2,967 | 2,989 |
| Properties held for development | 12,919 | 13,016 | 13,630 | 13,839 | 13,924 | 13,995 | 13,338 | 13,393 | 13,528 | 13,597 | 13,182 |
| Total application of funds | 23,393 | 24,144 | 25,317 | 26,157 | 26,476 | 26,873 | 27,718 | 27,400 | 27,739 | 28,057 | 28,556 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total loans | 6,524 | 6,524 | 8,050 | 8,269 | 8,146 | 8,297 | 8,326 | 8,326 | 8,811 | 9,168 | 9,744 |
| Current liabilities and provisions | 4,732 | 4,858 | 3,997 | 4,366 | 4,659 | 4,802 | 5,007 | 4,384 | 4,068 | 3,680 | 3,249 |
| Deferred tax liability (net) | 10 | 17 | 19 | 21 | 23 | 23 | 25 | 25 | 9 | 9 | 5 |
| Shareholders funds | 12,127 | 12,746 | 13,251 | 13,501 | 13,649 | 13,751 | 14,360 | 14,665 | 14,852 | 15,201 | 15,557 |
| Total sources of fund | 23,394 | 24,145 | 25,317 | 26,157 | 26,476 | 26,873 | 27,718 | 27,400 | 27,739 | 28,057 | 28,556 |

Source: Company, Kotak Institutional Equities estimates

Key changes to our valuation model
We have made minor adjustments to our model taking into account 2QFY1 results. We have changed FY2011E/FY2012E revenues by $-7 \%$ and $+6 \%$ and net profit by $-9 \% /+12 \%$.

We have a target price of Rs 122 / share
NAV-based valuation, Puravankara, March fiscal year-ends (₹ bn)
March ' 12 based NAV
Growth rate in selling prices

|  | $\mathbf{0 \%}$ | $\mathbf{3 \%}$ | $\mathbf{5 \%}$ | $\mathbf{1 0 \%}$ |
| :--- | :---: | ---: | ---: | ---: |
|  | $\mathbf{1 5 . 3}$ | $\mathbf{3 0 . 2}$ | $\mathbf{4 1 . 3}$ | $\mathbf{7 3 . 2}$ |
| Valuation (Rs bn) | 15.8 | 24.1 | 30.2 | 47.7 |
| Residential | 0.6 | 0.9 | 1.0 | 1.5 |
| Retail | $(1.1)$ | 5.2 | 10.0 | 24.0 |
| Commercial | $(8.7)$ | $(8.7)$ | $(8.7)$ | $(8.7)$ |
| Less: Net debt | - | - | - | - |
| Less: Land cost to be paid | $\mathbf{6 . 6}$ | $\mathbf{2 1 . 6}$ | $\mathbf{3 2 . 6}$ | $\mathbf{6 4 . 6}$ |
| NAV |  |  | 152.0 |  |
| NAV/share |  |  | $\mathbf{2 1 4 . 5}$ |  |
| Total no. of shares |  |  | $\mathbf{1 2 2}$ |  |
| Target price @20\% discount to NAV |  |  |  |  |

Source: Company, Kotak Institutional Equities

Profit model of Puravankara
March fiscal year-ends, 2008-20013E (₹ mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total revenues | $\mathbf{5 , 6 5 8}$ | $\mathbf{4 , 4 4 9}$ | $\mathbf{4 , 7 8 3}$ | $\mathbf{6 , 1 3 9}$ | $\mathbf{8 , 7 1 1}$ | $\mathbf{1 3 , \mathbf { 3 2 2 }}$ |
| Land costs | $(316)$ | $(282)$ | $(986)$ | $(224)$ | $(268)$ | $(495)$ |
| Construction costs | $(2,756)$ | $(2,315)$ | $(1,664)$ | $(3,430)$ | $(5,030)$ | $(7,621)$ |
| Selling expenses | $(225)$ | $(216)$ | $(171)$ | $(307)$ | $(348)$ | $(533)$ |
| G\&A expenses | $(240)$ | $(271)$ | $(271)$ | $(246)$ | $(305)$ | $(466)$ |
| EBITDA | $\mathbf{2 , 1 2 2}$ | $\mathbf{1 , 3 6 6}$ | $\mathbf{1 , 6 9 1}$ | $\mathbf{1 , 9 3 3}$ | $\mathbf{2 , 7 5 8}$ | $\mathbf{4 , 2 0 8}$ |
| Other income | 135 | 46 | 44 | 45 | 45 | 45 |
| Interest | $(36)$ | $(38)$ | $(29)$ | $(241)$ | $(314)$ | $(356)$ |
| Depreciation | $(48)$ | $(54)$ | $(111)$ | $(127)$ | $(129)$ | $(130)$ |
| Pretax profits | $\mathbf{2 , 1 7 3}$ | $\mathbf{1 , 3 1 9}$ | $\mathbf{1 , 5 9 6}$ | $\mathbf{1 , 6 0 9}$ | $\mathbf{2 , 3 6 0}$ | $\mathbf{3 , 7 6 6}$ |
| Profit/(loss) share of associates | 295 | 151 | 152 | 188 | 365 | 381 |
| Current tax | $(68)$ | $(13)$ | $(312)$ | $(250)$ | $(835)$ | $(1,314)$ |
| Deferred tax | 1 | $(13)$ | 14 | 31 | 33 | 34 |
| Net income | $\mathbf{2 , 4 0 0}$ | $\mathbf{1 , 4 4 4}$ | $\mathbf{1 , 4 5 1}$ | $\mathbf{1 , 5 7 8}$ | $\mathbf{1 , 9 2 3}$ | $\mathbf{2 , 8 6 7}$ |
|  |  |  |  |  |  |  |
| EPS (Rs) |  |  |  |  |  |  |
| Primary | 11.5 | 6.8 | 6.8 | 7.4 | 9.0 | 13.4 |
| Fully diluted | 11.5 | 6.8 | 6.8 | 7.4 | 9.0 | 13.4 |


| Shares outstanding (mn) | 213 | 213 | 213 | 213 | 213 | 213 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Year end | 208 | 213 | 213 | 213 | 213 | 213 |
| Primary | 208 | 213 | 213 | 213 | 213 | 213 |
| Fully diluted |  |  |  |  |  |  |


| Cash flow per share (Rs) |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Primary | 10.7 | 6.5 | 7.4 | 8.8 | 10.7 | 15.3 |
| Fully diluted | 10.7 | 6.5 | 7.4 | 8.8 | 10.7 | 15.3 |


| Growth (\%) |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net income (adjusted) | 84 | $(40)$ | 0 | 9 | 22 | 49 |
| EPS (adjusted) | 70 | $(41)$ | 0 | 9 | 22 | 49 |
| DCF/share | 19 | $(39)$ | 13 | 19 | 22 | 43 |
|  |  |  |  |  |  |  |
| Cash tax rate (\%) | 3 | 1 | 20 | 16 | 35 | 35 |
| Effective tax rate (\%) | 3 | 2 | 19 | 14 | 34 | 34 |

Source: Company, Kotak Institutional Equities estimates

Balance sheet of Puravankara
March fiscal year-ends, 2008-2013E (₹ mn)

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | $\mathbf{2 0 1 2 E}$ | $\mathbf{2 0 1 3 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Equity | 1,067 | 1,067 | 1,067 | 1,067 | 1,067 | 1,067 |
| Share capital | 11,060 | 12,582 | 13,785 | 14,877 | 16,312 | 19,179 |
| Reserves/surplus | $\mathbf{1 2 , 1 2 7}$ | $\mathbf{1 3 , 6 4 9}$ | $\mathbf{1 4 , 8 5 2}$ | $\mathbf{1 5 , 9 4 4}$ | $\mathbf{1 7 , 3 7 9}$ | $\mathbf{2 0 , 2 4 6}$ |
| Total equity | 10 | 23 | 9 | $(23)$ | $(56)$ | $(90)$ |
| Deferred tax liability/(asset) |  |  |  |  |  |  |
| Liabilities | 5,774 | 8,106 | 8,726 | 9,022 | 10,022 | 11,522 |
| Secured loans | 750 | 40 | 85 | 11 | 11 | 11 |
| Unsecured loans | $\mathbf{6 , 5 2 4}$ | $\mathbf{8 , 1 4 6}$ | $\mathbf{8 , 8 1 1}$ | $\mathbf{9 , 0 3 3}$ | $\mathbf{1 0 , 0 3 3}$ | $\mathbf{1 1 , 5 3 3}$ |
| Total borrowings | 4,732 | 4,659 | 4,068 | 4,719 | 6,248 | 7,354 |
| Current liabilities | $\mathbf{2 3 , 3 9 4}$ | $\mathbf{2 6 , 4 7 6}$ | $\mathbf{2 7 , 7 3 9}$ | $\mathbf{2 9 , 6 7 3}$ | $\mathbf{3 3 , 6 0 5}$ | $\mathbf{3 9 , 0 4 5}$ |
| Total capital |  |  |  |  |  |  |
| Assets | 350 | 268 | 782 | 1,625 | 1,381 | 2,174 |
| Cash | 21,660 | 24,707 | 25,404 | 25,258 | 27,600 | 29,013 |
| Current assets | 611 | 632 | 642 | 652 | 662 | 672 |
| Gross block | 115 | 169 | 280 | 407 | 535 | 665 |
| Less: accumulated depreciation | 497 | 463 | 362 | 245 | 127 | 6 |
| Net fixed assets | - | - | - | 1,353 | 3,306 | 6,660 |
| Capital work-in-progress | $\mathbf{4 9 7}$ | $\mathbf{4 6 3}$ | $\mathbf{3 6 2}$ | $\mathbf{1 , 5 9 9}$ | $\mathbf{3 , 4 3 2}$ | $\mathbf{6 , 6 6 6}$ |
| Total fixed assets | - | - | - | - | - | - |
| Intangible assets | 887 | 1,038 | 1,191 | 1,191 | 1,191 | 1,191 |
| Investments | - | - | - | - | - | - |
| Misc. expenses | $\mathbf{2 3 , 3 9 4}$ | $\mathbf{2 6 , 4 7 7}$ | $\mathbf{2 7 , 7 3 9}$ | $\mathbf{2 9 , 6 7 3}$ | $\mathbf{3 3 , 6 0 5}$ | $\mathbf{3 9 , 0 4 5}$ |
| Total assets |  |  |  |  |  |  |


| Leverage ratios (\%) |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Debt/equity | 53.8 | 59.6 | 59.3 | 56.7 | 57.9 | 57.2 |
| Debt/capitalization | 35.0 | 37.3 | 37.2 | 36.2 | 36.7 | 36.4 |
| Net debt/equity | 50.9 | 57.6 | 54.0 | 46.5 | 49.9 | 46.4 |
| Net debt/capitalization | 33.7 | 36.6 | 35.1 | 31.8 | 33.3 | 31.7 |
| RoAE | $\mathbf{3 3 . 4}$ | $\mathbf{1 1 . 2}$ | $\mathbf{1 0 . 2}$ | $\mathbf{1 0 . 3}$ | $\mathbf{1 1 . 6}$ | $\mathbf{1 5 . 3}$ |
| RoACE | $\mathbf{1 5 . 5}$ | $\mathbf{6 . 6}$ | $\mathbf{5 . 7}$ | $\mathbf{6 . 4}$ | $\mathbf{6 . 6}$ | $\mathbf{9 . 1}$ |

Source: Company, Kotak Institutional Equities estimates

Strong results; in line to meet full-year estimates. Strong 2QFY11 revenue growth of $41 \%$ yoy was likely led by execution of 2 large BOT projects. Our full-year FY2011E estimates imply a revenue growth requirement of about $45 \%$ in 2HFY11E and flat margins - in line with the trend recorded in 1HFY10. Working capital declined by about Rs 1.2 bn from end-FY2010 level led by higher current liabilities. Sadbhav recently won a large Rs14 bn order from NHAI which further boosts the strong backlog. Retain BUY.

Company data and valuation summary
Sadbhav Engineering

| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52-week range (Rs) (high,low) |  | 1,640-799 |  | EPS (Rs) | 42.8 | 61.8 | 87.2 |
| Market Cap. (Rs bn) |  | 21.8 |  | EPS growth (\%) | (16.3) | 44.3 | 41.0 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 33.9 | 23.5 | 16.7 |
| Promoters |  |  | 47.5 | Sales (Rs bn) | 12.6 | 18.1 | 25.7 |
| Flls |  |  | 23.9 | Net profits (Rs bn) | 0.6 | 0.9 | 1.3 |
| MFs |  |  | 17.7 | EBITDA (Rs bn) | 1.4 | 2.0 | 2.9 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 18.7 | 12.5 | 9.6 |
| Absolute <br> Rel. to BSE-30 | (0.2) | 8.4 | 76.8 | ROE (\%) | 15.8 | 15.1 | 17.8 |
|  | (0.5) | (2.6) | 41.7 | Div. Yield (\%) | 0.2 | 0.4 | 0.4 |

Strong results continue led by execution of large orders

- Strong revenue growth: Sadbhav reported a strong revenue growth of $41 \%$ yoy in 2QFY11 to Rs2.6 bn likely led by pick-up in execution of the two large BOT road projects in the backlog. The sequential decline in revenues is in line with historical trend. The second quarter is typically a weaker quarter (forms about $60-65 \%$ of 1 Q revenues) as it is the monsoon season.
- EBITDA margin expands by 100 bps: Sadbhav reported an EBITDA margin of $12 \%$, up 100 bps yoy and relatively flat on a sequential basis. The company reported a net PAT of Rs 137 mn , versus 2QFY10 PAT of Rs37 mn.
- 1HFY11 performance: In the half year ending September 30, 2010, Sadbhav reported revenues of Rs6.9 bn, up $42 \%$ yoy. Margins expanded by about 80 bps yoy to $12 \%$ leading to a net PAT of Rs393 mn in 1HFY11, up 82\% yoy from Rs216 mn in 1HFY10 (Exhibit 1).

In line to meet full-year estimates
Our revenue estimate of Rs 18 bn in FY2011E (up 43.7\% yoy) and $11.3 \%$ margin implies a revenue growth requirement of $45 \%$ in 2 HFY 11E with flat margins on a yoy basis - broadly in line with the trend seen in 1HFY10 (Exhibit 2).

Other highlights: Net WCap. reduction on higher current liabilities, award of a large EPC contract
Other highlights are (1) net working capital declined by Rs 1.2 bn (from end-FY2010) led by higher current liabilities (up Rs3.6 bn); sundry debtors increased by Rs 731 mn from end-FY2010 level (exhibit 3), and (2) won an EPC order worth Rs14 bn in Oct-10 from NHAl for the rehabilitation and up-gradation to 2 -lane of Multai-Chhindwara-Sconi section in MP and Maharashtra.

Retain estimates and target price of Rs1,750/share; reiterate BUY
We maintain our estimates of Rs62 and Rs84 for FY2011E and FY2012E. We reiterate BUY with a target price of Rs1,750/share based on - (1) relatively attractive valuations, (2) strong order book, and (3) positive outlook for infrastructural investments.

OCTOBER 31, 2010
RESULT
Coverage view: Attractive
Price (Rs): 1,453
Target price (Rs): 1,750
BSE-30: 20,032

Lokesh Garg
lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496

Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Exhibit 1: Strong results continue led by execution of orders in the backlog
Sadbhav, 2QFY11 results (stand alone), March fiscal year-ends, (Rs mn)

|  |  | 2QFY10 | 1QFY11 | \% change |  | 1HFY11 | 1 HFY 10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  | yoy | q09 |  |  |  |
| Income from Operations | 2,609 | 1,852 | 4,253 | 40.8 | (38.7) | 6,862 | 4,847 | 41.6 |
| Total expenditure | $(2,295)$ | $(1,648)$ | $(3,747)$ | 39.3 | (38.8) | $(6,041)$ | $(4,302)$ | 40.4 |
| Construction expenses | $(2,025)$ | $(1,531)$ | $(3,551)$ | 32.3 | (43.0) | $(5,576)$ | $(4,069)$ | 37.0 |
| Employee expenses | (49) | (39) | (69) | 24.5 | (29.6) | (118) | (80) | 47.0 |
| Other expenses | (221) | (78) | (126) | 184.0 | 75.0 | (348) | (153) | 127.2 |
| EBITDA | 314 | 205 | 507 | 53.6 | (38.0) | 821 | 545 | 50.7 |
| Other income | 2 | 25 | 2 |  |  | 4 | 49 |  |
| Depreciation | (67) | (57) | (65) | 16.2 | 2.8 | (131) | (114) | 15.5 |
| EBIT | 250 | 172 | 444 | 45.2 | (43.7) | 694 | 480 | 44.5 |
| Net Interest | (42) | (86) | (60) | (51.4) | (30.7) | (102) | (150) | (31.7) |
| PBT | 208 | 86 | 383 | 142.0 | (45.7) | 592 | 330 | 79.2 |
| Taxes | (71) | (49) | (128) |  |  | (199) | (114) |  |
| Adjusted PAT | 137 | 37 | 255 | 272.6 | (46.2) | 393 | 216 | 81.8 |
|  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |
| Construction exp./ sales | 77.6 | 82.6 | 83.5 |  |  | 81.3 | 84.0 |  |
| Staff cost/ sales | 1.9 | 2.1 | 1.6 |  |  | 1.7 | 1.7 |  |
| Other exp./ sales | 8.5 | 4.2 | 3.0 |  |  | 5.1 | 3.2 |  |
| EBITDA margin | 12.0 | 11.0 | 11.9 |  |  | 12.0 | 11.2 |  |
| PBT margin | 8.0 | 4.6 | 9.0 |  |  | 8.6 | 6.8 |  |
| Effective tax rate | 34.0 | 57.2 | 33.4 |  |  | 33.6 | 34.6 |  |
| PAT margin | 5.3 | 2.0 | 6.0 |  |  | 5.7 | 4.5 |  |
| EPS | 9.2 | 2.5 | 17.0 |  |  | 26.2 | 14.4 |  |

Source: Company, Kotak Institutional Equities estimates

Exhibit 2: In line with meeting full-year estimates
Sadbhav, 2HFY11 implied numbers (stand alone), March fiscal year-ends, (Rs mn)

|  | 1HFY11 | 1HFY10 | \% change | 2HFY11-implied | 2HFY10 | \% change | FY2011E | FY2010 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income from Operations | 6,862 | 4,847 | 41.6 | 11,198 | 7,723 | 45.0 | 18,060 | 12,569 | 43.7 |
| Total expenditure | $(6,041)$ | $(4,302)$ | 40.4 | 22,067 | $(6,891)$ | (420.2) | 16,025 | $(11,193)$ | (243.2) |
| EBITDA | 821 | 545 | 50.7 | 1,214 | 832 | 45.9 | 2,035 | 1,377 | 47.8 |
| Other income | 4 | 49 | (91.1) | 64 | (4) | $(1,610.2)$ | 68 | 45 | 51.2 |
| Depreciation | (131) | (114) | 15.5 | (161) | (119) | 35.2 | (292) | (233) | 25.6 |
| Net Interest | (102) | (150) | (31.7) | 522 | (59) | (979.4) | 420 | (209) | (300.6) |
| PBT | 592 | 330 | 79.2 | 800 | 650 | 23.1 | 1,391 | 980 | 42.0 |
| Taxes | (199) | (114) | 74.2 | (265) | (327) | (18.9) | (464) | (441) | 5.2 |
| Adjusted PAT | 393 | 216 | 81.8 | 534 | 322 | 65.7 | 927 | 538 | 72.2 |
|  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |
| EBITDA margin | 12.0 | 11.2 |  | 10.8 | 10.8 |  | 11.3 | 11.0 |  |
| PBT margin | 8.6 | 6.8 |  | 7.1 | 8.4 |  | 7.7 | 7.8 |  |
| Effective tax rate | 33.6 | 34.6 |  | 33.2 | 50.4 |  | 33.4 | 45.0 |  |
| PAT margin | 5.7 | 4.5 |  | 4.8 | 4.2 |  | 5.1 | 4.3 |  |

[^30]Exhibit 3: Sadbhav Engg (standalone) balance sheet, at end-Sept, 2010 (Rs mn)

|  | Sep-09 | Mar-10 | Sep-10 |
| :--- | ---: | ---: | ---: |
| Shareholders funds | $\mathbf{3 , 6 5 1}$ | $\mathbf{3 , 9 1 5}$ | $\mathbf{4 , 7 4 8}$ |
| Share capital | 125 | 125 | 131 |
| Reserves \& surplus | 3,526 | 3,790 | 4,617 |
| Loan funds | $\mathbf{3 , 2 8 5}$ | $\mathbf{4 , 2 4 2}$ | $\mathbf{4 , 2 0 7}$ |
| Deferred tax liability | 115 | 141 | 150 |
| Total sources of funds | $\mathbf{7 , 0 5 1}$ | $\mathbf{8 , 2 9 8}$ | $\mathbf{9 , 1 0 5}$ |
|  |  |  |  |
| Fixed assets | $\mathbf{1 , 5 3 7}$ | $\mathbf{2 , 1 0 1}$ | $\mathbf{2 , 2 0 2}$ |
| Investments | 1,293 | 1,441 | 3,518 |
| Cash \& bank balances | $\mathbf{1 3 6}$ | $\mathbf{4 4 8}$ | $\mathbf{3 1 3}$ |
| Current assets | $\mathbf{7 , 9 3 3}$ | $\mathbf{9 , 6 4 3}$ | $\mathbf{1 2 , 0 3 6}$ |
| Inventories | 194 | 540 | 513 |
| Sundry debtors | 3,585 | 4,408 | 5,139 |
| Loans \& advances | 4,147 | 4,668 | 6,357 |
| Other current assets | 7 | 28 | 27 |
| Current liabilities \& provisions | $\mathbf{3 , 8 5 1}$ | $\mathbf{5 , 3 3 6}$ | $\mathbf{8 , 9 6 3}$ |
| Current liabilities | 3,270 | 5,273 | 8,770 |
| Provisions | 581 | 63 | 193 |
| Net working capital (excl. cash) | $\mathbf{4 , 0 8 2}$ | $\mathbf{4 , 3 0 8}$ | $\mathbf{3 , 0 7 3}$ |
| Miscellaneous expenditure | 4 |  |  |
| Total application of funds | $\mathbf{7 , 0 5 1}$ | $\mathbf{8 , 2 9 8}$ | $\mathbf{9 , 1 0 5}$ |

Source: Company

Exhibit 4: Our SOTP valuation for Sadbhav is Rs1,750/share
Sum-Of-Total-Parts valuation of Sadbhav Engineering

|  | Value | Shareholding | Per share |  |
| :---: | :---: | :---: | :---: | :---: |
| Business | (Rs mn) | (\%) | (Rs) | Comments |
| Construction business (a) | 13,807 | 100 | 920 | Based on FY2012E EBITDA - 6X for construction business |
| Sadbhav Infrastructure Projects Ltd (b) | 15,878 | 78 | 824 |  |
| Cash coming in from pvt. equity | 4,000 |  |  |  |
| BOT projects | 9,628 |  |  | Based on DCF valuation of projects |
| Ahmedabad Ring Road | 2,703 |  |  | SIPL has 80\% stake |
| Mumbai Nasik | 153 |  |  | SIPL has 20\% stake |
| Aurangabad-Jalna | 300 |  |  | SIPL has 51\% stake |
| Nagpur-Seoni | 118 |  |  | SIPL has 51\% stake |
| Dhule | 1,068 |  |  | SIPL has 27\% stake |
| Maharashtra border checkpost | 1,512 |  |  | SIPL has 90\% stake |
| Rohtak-Panipat | 1,534 |  |  | SIPL has 100\% stake |
| Hyderabad-Yadgiri | 771 |  |  | SIPL has 60\% stake |
| Bijapur-Hungund | 1,469 |  |  | SIPL has 77\% stake |
| Value of incremental projects | 2,250 |  |  | 100 km projects at 70:30 debt equity and 0.5X incr. P/B |
| Total (a) + (b) | 31,935 |  | 1,744 |  |
| Target price |  |  | 1,750 |  |

[^31]Exhibit 5: Financials of Sadbhav Engg (standalone), March fiscal year-ends, 2006-12E (Rs mn)

|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ | 2012E |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| Profit model |  |  |  |  |  |  |  |
| Total income | $\mathbf{2 , 9 0 6}$ | $\mathbf{4 , 8 8 6}$ | $\mathbf{8 , 7 2 1}$ | $\mathbf{1 0 , 6 2 5}$ | $\mathbf{1 2 , 5 6 9}$ | $\mathbf{1 8 , 0 6 0}$ | $\mathbf{2 5 , 6 6 9}$ |
| Expenses | $(2,553)$ | $(4,307)$ | $(7,749)$ | $(9,530)$ | $(11,198)$ | $(16,025)$ | $(22,773)$ |
| EBITDA | $\mathbf{3 5 3}$ | $\mathbf{5 7 9}$ | $\mathbf{9 7 2}$ | $\mathbf{1 , 0 9 5}$ | $\mathbf{1 , 3 7 1}$ | $\mathbf{2 , 0 3 5}$ | $\mathbf{2 , 8 9 5}$ |
| Interest (expense)/income | $(84)$ | $(54)$ | $(157)$ | $(214)$ | $(331)$ | $(420)$ | $(655)$ |
| Depreciation | $(139)$ | $(149)$ | $(139)$ | $(157)$ | $(233)$ | $(292)$ | $(363)$ |
| Other income | $(2)$ | 6 | 30 | 108 | 158 | 68 | 81 |
| Pretax profits | $\mathbf{1 2 9}$ | $\mathbf{3 8 1}$ | $\mathbf{7 0 6}$ | $\mathbf{8 3 2}$ | $\mathbf{9 6 6}$ | $\mathbf{1 , 3 9 1}$ | $\mathbf{1 , 9 5 9}$ |
| Tax | $(11)$ | $(129)$ | $(221)$ | $(179)$ | $(297)$ | $(450)$ | $(632)$ |
| Adjusted net income | $\mathbf{1 1 7}$ | $\mathbf{2 6 3}$ | $\mathbf{4 8 9}$ | $\mathbf{6 3 9}$ | $\mathbf{6 4 2}$ | $\mathbf{9 2 7}$ | $\mathbf{1 , 3 0 7}$ |
| EPS (Rs) | $\mathbf{1 4 . 1}$ | $\mathbf{2 4 . 1}$ | $\mathbf{4 0 . 5}$ | $\mathbf{5 1 . 1}$ | $\mathbf{4 2 . 8}$ | $\mathbf{6 1 . 8}$ | $\mathbf{8 7 . 2}$ |


| Balance sheet | 1,254 | 1,466 | 2,861 | 3,435 | 3,915 | 5,987 | 7,189 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total equity | 108 | 93 | 97 | 110 | 141 | 155 | 174 |
| Deferred taxation liability | 522 | 730 | 1,503 | 2,111 | 4,242 | 4,000 | 6,500 |
| Total borrowings | $\mathbf{1 , 8 8 4}$ | $\mathbf{2 , 2 9 0}$ | $\mathbf{4 , 4 6 1}$ | $\mathbf{5 , 6 5 6}$ | $\mathbf{8 , 2 9 8}$ | $\mathbf{1 0 , 1 4 2}$ | $\mathbf{1 3 , 8 6 3}$ |
| Total liabilities and equity | 1,038 | 1,119 | 1,430 | 1,545 | 2,101 | 2,609 | 3,246 |
| Net fixed assets | 104 | 461 | 1,205 | 1,246 | 1,441 | 3,533 | 5,033 |
| Investments | 275 | 433 | 1,706 | 2,756 | 4,308 | 3,565 | 5,128 |
| Net current assets (excl. cash) | 432 | 251 | 103 | 100 | 448 | 435 | 456 |
| Cash | 34 | 26 | 17 | 8 | - | - | - |
| Miscl. exp. not written off | $\mathbf{1 , 8 8 4}$ | $\mathbf{2 , 2 9 0}$ | $\mathbf{4 , 4 6 1}$ | $\mathbf{5 , 6 5 6}$ | $\mathbf{8 , 2 9 8}$ | $\mathbf{1 0 , 1 4 2}$ | $\mathbf{1 3 , 8 6 3}$ |
| Total assets |  |  |  |  |  |  |  |


| Free cash flow |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: | ---: |
| Cash flow from operations | $\mathbf{5 5 1}$ | $\mathbf{2 7 8}$ | $\mathbf{( 4 8 5 )}$ | $\mathbf{( 1 0 5 )}$ | $\mathbf{( 5 2 1 )}$ | $\mathbf{2 , 2 8 1}$ | $\mathbf{7 0 0}$ |
| Pre-tax income | 129 | 381 | 706 | 832 | 966 | 1,391 | 1,959 |
| Depreciation \& amortization | 139 | 149 | 139 | 157 | 233 | 292 | 363 |
| Taxes paid | $(69)$ | $(62)$ | $(221)$ | $(235)$ | $(393)$ | $(450)$ | $(632)$ |
| Interest expense | 80 | 54 | 121 | 128 | 238 | 422 | 657 |
| Working capital changes | 245 | $(260)$ | $(1,298)$ | $(999)$ | $(1,569)$ | 696 | $(1,563)$ |
| Cash flow from investing | $\mathbf{( 5 0 2 )}$ | $\mathbf{( 5 8 8 )}$ | $\mathbf{( 1 , 1 9 5 )}$ | $\mathbf{( 3 1 9 )}$ | $\mathbf{( 9 6 5 )}$ | $\mathbf{( 2 , 8 9 2 )}$ | $\mathbf{( 2 , 5 0 0 )}$ |
| Capital investment | $(398)$ | $(232)$ | $(451)$ | $(278)$ | $(770)$ | $(800)$ | $(1,000)$ |
| Investment changes | $(104)$ | $(356)$ | $(744)$ | $(41)$ | $(195)$ | $(2,092)$ | $(1,500)$ |
| Free cash flow | $\mathbf{4 9}$ | $\mathbf{( 3 1 0 )}$ | $\mathbf{( 1 , 6 8 0 )}$ | $\mathbf{( 4 2 4 )}$ | $\mathbf{( 1 , 4 8 6 )}$ | $\mathbf{( 6 1 1 )}$ | $\mathbf{( 1 , 8 0 0 )}$ |


| Ratios |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| EBITDA margin (\%) | 12.1 | 11.8 | 11.1 | 10.3 | 10.9 | 11.3 | 11.3 |
| PAT margin (\%) | 4.0 | 5.4 | 5.6 | 6.0 | 5.1 | 5.1 | 5.1 |
| Debt/equity (X) | 38.3 | 46.8 | 50.8 | 59.6 | 104.6 | 65.1 | 88.3 |
| Net debt/equity (X) | 6.6 | 30.7 | 47.4 | 56.7 | 93.5 | 58.0 | 82.1 |
| RoAE (\%) | 8.6 | 16.8 | 16.5 | 18.0 | 15.8 | 15.1 | 17.8 |
| RoACE (\%) | 10.4 | $(349.7)$ | 36.2 | 17.7 | 14.2 | 15.2 | 13.5 |

Source: Company, Kotak Institutional Equities estimates

GVK Power \& Infrastructure (GVKP)

## Infrastructure

Broadly in-line results; strong traffic growth continues at airports. GVKPIL reported relatively sedate revenue growth of $2.3 \%$, about $9.5 \%$ below our estimates. Net PAT of Rs 428 mn was broadly in line with our estimates. Roads segment led the revenue growth (9\%) while power segment reported relatively flat revenues on a yoy basis. Both the airports (Mumbai, Bangalore) continued to records strong traffic growth in 2QFY11 (about 12\%) while traffic moderates for the road project. Reiterate BUY.

Company data and valuation summary
GVK Power \& Infrastructure

| Stock data |  |  |
| :--- | ---: | ---: |
| 52-week range (Rs) (high,low) | $54-40$ |  |
| Market Cap. (Rs bn) |  | 67.2 |
| Shareholding pattern (\%) |  |  |
| Promoters |  | 54.3 |
| FIls |  | 28.2 |
| MFs | $(8.6)$ | $(1.8)$ |
| Price performance (\%) | 1 M | $\mathbf{3 M}$ |
| Absolute | $\mathbf{1 2 M}$ |  |
| Rel. to BSE-30 | $(8.9)$ | $(11.8)$ |


| Forecasts/Valuations | 2010 | 2011 E | 2012 E |
| :--- | ---: | ---: | ---: |
| EPS (Rs) | 0.7 | 0.9 | 1.1 |
| EPS growth (\%) | $(3.4)$ | 23.7 | 25.2 |
| P/E (X) | 57.7 | 46.7 | 37.3 |
| Sales (Rs bn) | 18.6 | 22.3 | 22.4 |
| Net profits (Rs bn) | 1.2 | 1.4 | 1.8 |
| EBITDA (Rs bn) | 5.7 | 7.1 | 7.5 |
| EV/EBITDA (X) | 19.4 | 17.5 | 18.2 |
| ROE (\%) | 4.2 | 4.5 | 5.4 |
| Div. Yield (\%) | 0.0 | 0.7 | 0.7 |

Sedate revenue growth slightly below estimates; in line at PAT level; roads lead revenue growth

- Revenues: GVKPIL reported 2QFY11 results of Rs5 bn, up 2.3\% yoy and about 9.5\% below our estimate of Rs5.6 bn. The growth was primarily led by the roads segment while power segment reported relatively flat revenues on a yoy basis.
- EBITDA: EBITDA declined by about 170 bps yoy to $28.9 \%$ from $30.6 \%$ in 2QFY10, about 100 bps below our estimate. Margins have expanded by 310 bps on a sequential basis primarily led by lower other expenses as a percentage of sales. GVKPIL reported a net PAT of Rs428 mn, in line with our estimates.
- 1HFY11 performance: For the half year ending September 30, 2010, GVKPIL reported revenues of Rs9.9 bn, up 20.5\% yoy. Margin at $27.4 \%$ was about 240 bps down on a yoy basis. High interest and depreciation costs led to relatively flat net PAT of Rs762 mn in 1HFY11.

Strong traffic growth in both the airport projects; road project traffic remains flat on a yoy basis
MIAL passenger traffic grew at 12\% yoy in 2QFY11 led by international passengers which recorded a $14 \%$ yoy growth. MIAL reported revenue of Rs2.8 bn for 2QFY11, up 13.7\% yoy. Even Bangalore airport recorded a very strong passenger growth of $12.5 \%$ yoy in 2QFY11 leading to a revenue growth of $8 \%$ for the quarter. However, we highlight a slight moderation in the traffic growth levels of JKEL which recorded relatively flat traffic levels post a growth of 14\% in FY2010 and long-term traffic CAGR of 9.5\% over FY2006-10.

Maintain earning estimates; reiterate BUY with a SOTP-based target price of Rs54/share
We maintain estimates and SOTP-based target price of Rs54/share comprised of (1) Rs24 for Mumbai airport, (2) Rs6 from road SPV, (3) Rs15 from the power assets, (4) Rs2 from SEZ project and (5) Rs7/share for Bangalore airport valued at $1 \times$ P/B.

We retain our BUY rating based on (1) strong progress across projects, (2) pick-up in road and airport traffic, (3) relatively attractive valuation of about 2 X FY11E P/B, and (4) potential realization of better-than-expected value for stake sale in power vertical.

OCTOBER 31, 2010
RESULT
Coverage view: Attractive
Price (Rs): 43
Target price (Rs): 54
BSE-30: 20,032

## Lokesh Garg

lokesh.garg@kotak.com
Mumbai: +91-22-6634-1496
Supriya Subramanian
supriya.subramanian@kotak.com Mumbai: +91-22-6634-1383

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Sedate revenue growth slightly below estimates; in line at PAT level
GVKPIL reported 2QFY11 results of Rs5 bn, up 2.3\% yoy and about 9.5\% below our estimate of Rs 5.6 bn . The growth was primarily led by the roads segment while power segment reported relatively flat revenues on a yoy basis. EBITDA declined by about 170 bps yoy to $28.9 \%$ from $30.6 \%$ in 2QFY10, about 100 bps below our estimate. Margins have expanded by 310 bps on a sequential basis primarily led by lower other expenses as a percentage of sales. Other expenses have decline on an absolute basis as well to Rs 467 mn in 2QFY11 versus previous quarter (1QFY11) levels of Rs632 mn. GVKPIL reported a net PAT of Rs428 mn, in line with our estimates.

For the half year ending September 30, 2010, GVKPIL reported revenues of Rs9.9 bn, up $20.5 \%$ yoy. Margin at $27.4 \%$ was about 240 bps down on a yoy basis. High interest and depreciation costs led to relatively flat net PAT of Rs762 mn in 1 HFY 11 .

GVKPIL - consolidated 2QFY11 results - key numbers (Rs mn)

|  | 2QFY11 | 2QFY11E | 2QFY10 | 1QFY11 | \%change |  |  | 1HFY11 | 1HFY10 | \%chg |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | vs est. | yoy | q0q |  |  |  |
| Net sales | 5,034 | 5,566 | 4,923 | 4,899 | (9.5) | 2.3 | 2.8 | 9,933 | 8,245 | 20.5 |
| Cost of fuel | $(3,030)$ |  | $(2,928)$ | $(2,925)$ |  | 3.5 | 3.6 | $(5,955)$ | $(4,943)$ | 20.5 |
| Employee cost | (83) |  | (62) | (79) |  | 34.8 | 4.9 | (162) | (117) | 38.5 |
| Other expenditure | (467) |  | (426) | (632) |  | 9.7 | (26.1) | $(1,099)$ | (734) | 49.8 |
| Cost of goods sold | $(3,580)$ | $(3,896)$ | $(3,415)$ | $(3,636)$ | (8.1) | 4.8 | (1.6) | $(7,216)$ | $(5,794)$ | 24.5 |
| EBITDA | 1,455 | 1,670 | 1,508 | 1,263 | (12.9) | (3.5) | 15.2 | 2,717 | 2,452 | 10.8 |
| Depreciation \& amortization | (462) | (649) | (532) | (462) | (28.9) | (13.2) | (0.0) | (923) | (890) | 3.8 |
| EBIT | 993 | 1,021 | 976 | 801 | (2.7) | 1.7 | 24.0 | 1,794 | 1,562 | 14.9 |
| Interest (expense) | (656) | (736) | (565) | (682) | (10.9) | 15.9 | (3.9) | $(1,338)$ | (872) | 53.4 |
| Other income/(expense) | 31 | 50 | 80 | 76 |  | (61.7) | (59.8) | 106 | 118 |  |
| Pre-tax profit | 368 | 335 | 490 | 194 | 9.9 | (25.0) | 89.5 | 562 | 807 | (30.3) |
| Income tax | (82) | (84) | (120) | (36) | (1.6) | (31.6) | 132.1 | (118) | (201) | (41.3) |
| Minority interest | (78) | (53) | (62) | (53) | 46.4 | 25.7 | 45.8 | (131) | (84) |  |
| Share of profit from assoc | 220 | 228 | 134 | 229 | (3.5) | 64.2 | (3.6) | 449 | 247 |  |
| Net profit | 428 | 426 | 442 | 334 | 0.4 | (3.2) | 28.2 | 762 | 770 | (1.0) |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |  |
| Cost of fuel/ Sales | 60.2 |  | 59.5 | 59.7 |  |  |  | 59.9 | 60.0 |  |
| Employee cost/ Sales | 1.6 |  | 1.2 | 1.6 |  |  |  | 1.6 | 1.4 |  |
| Other expenditure/ Sales | 9.3 |  | 8.7 | 12.9 |  |  |  | 11.1 | 8.9 |  |
| EBITDA margin | 28.9 | 30.0 | 30.6 | 25.8 |  |  |  | 27.4 | 29.7 |  |
| PBT margin | 7.3 | 6.0 | 10.0 | 4.0 |  |  |  | 5.7 | 9.8 |  |
| PAT margin | 8.5 | 7.7 | 9.0 | 6.8 |  |  |  | 7.7 | 9.3 |  |
| Effective tax rate | 22.4 | 25.0 | 24.6 | 18.3 |  |  |  | 21.0 | 24.9 |  |

Source: Company, Kotak Institutional Equities estimates

## Revenue growth primarily led by roads segment

The revenue growth in 2QFY11 was primarily led by the roads segment. Road segment reported moderate revenue growth of about 9\% led by traffic growth seen in the JaipurKishangarh road project. Roads segment reported a significant improvement in profitability, with EBIT margins of $66.5 \%$ in this quarter from $48.5 \%$ in 2QFY10. Power segment reported relatively flat revenues on a yoy basis of Rs4.5 bn as all three units (GVKIL I \& II, Gautami) were operational by 2QFY10. EBIT margins for this segment declined by about 140 bps on a yoy basis.

GVKPIL - 2QFY11 segmental results (Rs mn)

|  |  | 2QFY10 | 1QFY11 | \%change |  | 1HFY11 | 1HFY10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 |  |  | yoy | q०q |  |  |  |
| Segment revenue |  |  |  |  |  |  |  |  |
| Power | 4,540 | 4,467 | 4,430 | 1.6 | 2.5 | 8,970 | 7,360 | 21.9 |
| Roads | 463 | 425 | 437 | 9.1 | 6.0 | 900 | 822 | 9.5 |
| Others | 31 | 32 | 32 | (0.9) | (1.3) | 63 | 64 |  |
| Net sales | 5,034 | 4,923 | 4,899 | 2.3 | 2.8 | 9,933 | 8,245 | 20.5 |
| Segment result |  |  |  |  |  |  |  |  |
| Power | 652.2 | 706 | 618 | NA | 5.6 | 1,270 | 1,071 | 18.5 |
| Roads | 308.2 | 206 | 156 | 49.7 | 98.2 | 464 | 394 | 17.8 |
| Others | 32.6 | 65 | 28 |  |  | 60 | 97 |  |
| Total | 993 | 976 | 801 |  |  | 1,794 | 1,562 | 14.9 |
| Revenue mix (\%) |  |  |  |  |  |  |  |  |
| Power | 90.2 | 90.7 | 90.4 |  |  | 90.3 | 89.3 |  |
| Roads | 9.2 | 8.6 | 8.9 |  |  | 9.1 | 10.0 |  |
| EBIT margin (\%) |  |  |  |  |  |  |  |  |
| Power | 14.4 | 15.8 | 13.9 |  |  | 14.2 | 14.6 |  |
| Roads | 66.5 | 48.5 | 35.6 |  |  | 51.5 | 47.9 |  |

Source: Company, Kotak Institutional Equities

GVK Industries Ltd and Gautami power-2QFY11 results - key numbers (Rs mn)


[^32]Relatively flat traffic in Jaipur-Kishangarh expressway post strong FY2010
Jaipur-Kishangarh expressway recorded relatively flat yoy traffic levels (down 1.5\% yoy) in 2QFY11. This is post a strong 14\% traffic growth witnessed in FY2010 and a long-term average growth rate of about 9.5\% over FY2006-10.

Flat yoy traffic levels in 2QFY11 for Jaipur-Kishangarh road project
PCU analysis for traffic data of GVK Jaipur Kishengarh ('000)

| Vehicle type |  | FY2009 | FY2008 | FY2007 | FY2006 | $\begin{array}{r} \text { \%change } \\ \hline \text { FY2009 } \end{array}$ | $\begin{array}{\|r\|} \hline \text { CAGR } \\ \hline \text { FY06-10 } \end{array}$ | 2QFY11 | 2QFY10 | 1QFY11 | \%change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2010 |  |  |  |  |  |  |  |  |  | yoy | q0q |
| Car, Passenger Vehicles | 2,665 | 2,351 | 2,129 | 1,910 | 1,618 | 13.4 | 13.3 | 653 | 637 | 690 | 2.5 | (5.5) |
| Light Goods Vehicles | 462 | 421 | 408 | 375 | 335 | 9.8 | 8.4 | 118 | 112 | 121 | 5.9 | (2.6) |
| Truck | 407 | 388 | 372 | 365 | 331 | 4.9 | 5.3 | 101 | 99 | 108 | 1.7 | (6.5) |
| Bus | 861 | 890 | 1,030 | 1,230 | 1,397 | (3.3) | (11.4) | 186 | 211 | 201 | (11.5) | (7.3) |
| Multi Axle Vehicles | 3,464 | 2,931 | 2,911 | 2,395 | 1,926 | 18.2 | 15.8 | 857 | 866 | 890 | (1.0) | (3.7) |
| Heavy Vehicles | 2 | 2 | 2 | 3 | 2 | (0.4) | (0.2) | 1 | 0 | 1 | 43.6 | 1.3 |
| Total PCU count | 27,696 | 24,305 | 24,378 | 21,838 | 19,260 | 14.0 | 9.5 | 6,760 | 6,860 | 7,067 | (1.5) | (4.3) |

[^33]JKEL reported 2QFY11 revenue of Rs463 mn, up 6\% yoy. EBITDA margin was significantly higher at $76.6 \%$ versus $64.2 \%$ in 2QFY10. This is versus 1QFY11 margin of $46.4 \%$; the margin expansion was likely due to absence of periodic maintenance expenses. Strong margin expansion led to a net PAT of Rs253 mn in 2QFY11 almost 2X 2QFY10 PAT.

GVK Jaipur Expressway Private Ltd -2QFY11 results - key numbers (Rs mn)

|  | 2QFY11 | 2QFY10 | 1QFY11 | \%change |  | 1HFY11 | 1HFY10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | yoy | q0q |  |  |  |
| Net sales | 463 | 424 | 437 | 6.0 | 16.6 | 900 | 822 | 9.5 |
| Share of NHAI | (39) | (35) | (29) | 37.2 | 60.2 | (68) | (60) | 13.0 |
| Employee cost | (24) | (19) | (20) | 21.5 | 100.8 | (43) | (31) | 41.2 |
| Other expenditure | (45) | (98) | (186) | (75.6) | (57.8) | (232) | (205) | 12.9 |
| Total expenses | (108) | (152) | (234) | (53.8) | (24.7) | (343) | (296) | 15.9 |
| EBITDA | 355 | 273 | 203 | 75.3 | 40.0 | 558 | 526 | 6.0 |
| Depreciation | (46) | (67) | (47) | (3.4) | (30.7) | (93) | (132) | (30.1) |
| Interest (expense) | (52) | (57) | (53) | (2.3) | (8.1) | (105) | (113) | (7.4) |
| Other income/(expense) | 3 | 12 | 15 | (83.2) | (66.2) | 17 | 20 | (11.7) |
| Pre-tax profit | 260 | 161 | 117 | 121.8 | 87.3 | 378 | 300 | 25.8 |
| Income tax | (7) | (28) | (5) | 48.9 | (70.2) | (12) | (51) | (77.1) |
| Net profit | 253 | 134 | 113 | 124.9 | 119.4 | 366 | 249 | 46.8 |
|  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |
| Cost of fuel/ Sales | 8.4 | 8.3 | 6.5 |  |  | 7.5 | 7.3 |  |
| Employee cost/ Sales | 5.1 | 4.4 | 4.5 |  |  | 4.8 | 3.7 |  |
| Other expenditure/ Sales | 9.8 | 23.0 | 42.6 |  |  | 25.7 | 25.0 |  |
| EBITDA margin | 76.6 | 64.2 | 46.4 |  |  | 62.0 | 64.0 |  |
| PAT margin | 546.5 | 315.0 | 257.7 |  |  | 406.4 | 303.1 |  |
| Effective tax rate | 2.7 | 17.1 | 4.0 |  |  | 3.1 | 17.0 |  |

Source: Company, Kotak Institutional Equities

## Airport business - performance boosted by strong traffic growth

Both Mumbai as well as the Bangalore airports reported a strong growth in passenger traffic levels driving the revenue growth in the quarter. Mumbai airport passenger traffic demonstrated strong recovery in 1QFY11, growing at 18\% yoy. The yoy growth in the traffic was also partially aided by the low base effect - Mumbai airport had recorded a 7\% decline in passenger traffic levels in 1QFY10. The growth was led by the domestic segment which grew by $20 \%$ yoy while the international passenger segment recorded a $12 \%$ yoy growth. Highlight that the long-term CAGR of passenger traffic at Mumbai airport, for FY2003-10, stands at $11 \%$.

MIAL pax traffic back to FY2008 levels after 10\% de-growth in FY2009; FY2003-10 CAGR of 11\% Domestic and international passenger traffic statistic at Mumbai airport, March fiscal year-ends 2003-10 (mn)


Source: Company, AAI, Kotak Institutional Equities

The growth in financials of the two airports was primarily led by the traffic growth. MIAL reported revenue of Rs2.8 bn for 2QFY11, up $13.7 \%$ yoy. EBITDA grew at $28 \%$ yoy on account of lower other expenses (14\% of sales in 2QFY11 versus 19\% in 2QFY10) potentially due to operating leverage. PAT for MIAL airport for 2QFY11 was Rs437 mn, up 20.5\% yoy, despite higher depreciation and interest expense.

Mumbai International Airport Ltd - 2QFY11 results - key numbers (Rs mn)

|  |  |  |  | \%change |  |  | 1 HFY 10 | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2QFY11 | 2QFY10 | 1QFY11 | yoy | 1QFY11 | 1HFY11 |  |  |
| Net sales | 2,781 | 2,446 | 2,677 | 13.7 | 3.9 | 5,458 | 4,009 | 36.2 |
| AAI Fees | $(1,079)$ | (950) | $(1,043)$ | 13.6 | 3.5 | $(2,122)$ | $(1,559)$ | 36.1 |
| Employee cost | (209) | (176) | (198) | 18.6 | 5.6 | (406) | (300) | 35.4 |
| Other expenditure | (398) | (467) | (445) | (14.7) | (10.4) | (843) | (830) | 1.6 |
| Total expenses | $(1,686)$ | $(1,593)$ | $(1,685)$ | 5.9 | 0.1 | $(3,372)$ | $(2,689)$ | 25.4 |
| EBITDA | 1,095 | 854 | 992 | 28.3 | 10.4 | 2,087 | 1,319 | 58.2 |
| Depreciation | (279) | (166) | (269) | 67.7 | 3.6 | (548) | (274) | 100.2 |
| Interest (expense) | (176) | (136) | (123) | 29.0 | 43.6 | (299) | (204) | 46.3 |
| Other income | 8 | 8 | 18 | 5.3 | (56.0) | 26 | 21 | 27.2 |
| Pre-tax profit | 648 | 558 | 618 | 16.0 | 4.8 | 1,266 | 862 | 46.8 |
| Income tax | (211) | (196) | (216) | 7.8 | (2.3) | (427) | (295) | 45.0 |
| Net profit | 437 | 362 | 402 | 20.5 | 8.7 | 839 | 567 | 47.8 |
|  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |
| AAI fees/ Sales | 38.8 | 38.8 | 39.0 |  |  | 38.9 | 38.9 |  |
| Employee cost/ Sales | 7.5 | 7.2 | 7.4 |  |  | 7.4 | 7.5 |  |
| Other exp./ Sales | 14.3 | 19.1 | 16.6 |  |  | 15.4 | 20.7 |  |
| EBITDA margin | 39.4 | 34.9 | 37.0 |  |  | 38.2 | 32.9 |  |
| PBT margin | 23.3 | 22.8 | 23.1 |  |  | 23.2 | 21.5 |  |
| PAT margin | 157.0 | 148.1 | 150.1 |  |  | 153.6 | 141.5 |  |
| Effective tax rate | 32.6 | 35.1 | 35.0 |  |  | 33.7 | 34.2 |  |

[^34]Bangalore International Airport Ltd - 2QFY11 results - key numbers (Rs mn)

|  | 2QFY11 | 2QFY10 | 1QFY11 | \%change |  | 1HFY11 | 1HFY10 | \% chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | yoy | q०q |  |  |  |
| Net sales | 1,306 | 1,214 | 1,294 | 7.6 | 0.9 | 2,601 | 2,321 | 12.1 |
| Employee cost | (170) | (154) | (167) | 9.9 | 1.6 | (337) | (295) | 14.0 |
| Operating exp. | (285) | (273) | (263) | 4.3 | 8.3 | (548) | (538) | 1.9 |
| Total expenses | (454) | (427) | (430) | 6.3 | 5.7 | (884) | (833) | 6.2 |
| EBITDA | 852 | 787 | 864 | 8.3 | (1.4) | 1,716 | 1,488 | 15.3 |
| Depreciation | (359) | (339) | (335) | 6.0 | 7.0 | (694) | (663) | 4.7 |
| Interest (expense) | (265) | (310) | (384) | (14.5) | (31.0) | (649) | (613) | 5.9 |
| Other income | 67 | 35 | 58 | 92.3 | 15.9 | 125 | 200 | (37.4) |
| Pre-tax profit | 295 | 173 | 203 | 70.5 | 45.5 | 498 | 412 | 20.9 |
| Income tax | - | (3) | (1) | (100.0) | (100.0) | (1) | (5) | (71.1) |
| Net profit | 295 | 170 | 202 | 73.5 | 46.4 | 497 | 408 | 22.0 |
| Adjustments | (88) | (36) | 68 | 142.7 | (229.8) | (20) | (281) | (92.9) |
| PAT after AS-11 Adjustments | 208 | 134 | 269 | 54.9 | (22.8) | 477 | 126 | 277.9 |
|  |  |  |  |  |  |  |  |  |
| Pax Traffic ('000) |  |  |  |  |  |  |  |  |
| International | 570 | 504 | 540 | 13.2 | 5.6 | 1,110 | 946 | 17.3 |
| Domestic | 2,165 | 1,927 | 2,363 | 12.3 | (8.4) | 4,528 | 3,787 | 19.6 |
| Total | 2,735 | 2,430 | 2,903 | 12.5 | (5.8) | 5,637 | 4,733 | 19.1 |
|  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |
| Employee cost/ Sales | 13.0 | 12.7 | 12.9 |  |  | 12.9 | 12.7 |  |
| Op. exp./ Sales | 21.8 | 22.5 | 20.3 |  |  | 21.1 | 23.2 |  |
| EBITDA margin | 65.2 | 64.8 | 66.8 |  |  | 66.0 | 64.1 |  |
| PBT margin | 22.6 | 14.3 | 15.7 |  |  | 19.2 | 17.8 |  |
| PAT margin | 226.0 | 140.2 | 155.8 |  |  | 191.1 | 175.6 |  |
| Effective tax rate | - | 1.7 | 0.6 |  |  | 0.3 | 1.1 |  |

Source: Company, Kotak Institutional Equities

Maintain earning estimates; reiterate BUY with target price of Rs54/share
We maintain our earnings estimates and reiterate our BUY rating with a SOTP-based target price of Rs54/share based on (1) visible progress across projects, (2) pick up in road and airport traffic (3) relatively attractive valuation of about 2X FY11E P/B, and (4) potential realization of better than expected value for stake sale in power vertical.

Our target price of Rs54 is comprised of (1) Rs24 for Mumbai airport, (2) Rs6 from road SPV, (3) Rs15 from the power assets, (4) Rs2 from SEZ project and (5) Rs7/share for Bangalore airport valued at 1X P/B. Further potential upside could arise from - (1) progress on Mumbai real estate monetization, (2) potential equity raising in power vertical demonstrating better-than-ascribed value.

SOTP valuation of GVPIL

|  | Total asset value |  | GVK's stake | Value of GVK's stake |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs bn) | (US\$ mn) | (\%) | (Rs bn) | (US\$ mn) | (Rs/share) | (\% Contribution) |
| Mumbai Airport | 104 | 2,328 | 36 | 38 | 844 | 23.8 | 43.6 |
| Core | 36 | 818 | 36 | 13 | 297 | 8.4 | 15.3 |
| Real estate | 67 | 1,510 | 36 | 24 | 547 | 15.4 | 28.3 |
| Roads | 11 | 239 | - | 11 | 239 | 6.7 | 12.3 |
| GKEL | 11 | 239 | 100 | 11 | 239 | 6.7 | 12.3 |
| Power | 27 | 607 | - | 24 | 534 | 15.1 | 27.6 |
| GVK I | 7 | 165 | 100 | 7 | 165 | 4.6 | 8.5 |
| GVK II | 0 | 4 | 100 | 0 | 4 | 0.1 | 0.2 |
| Gautami | 6.6 | 148 | 51 | 3.4 | 75 | 2.1 | 3.9 |
| O\&M business | 0 | 11 | 100 | 0 | 11 | 0.3 | 0.6 |
| Alaknanda | 6 | 124 | 100 | 6 | 124 | 3.5 | 6.4 |
| Goindwal Sahib | 5 | 118 | 100 | 5 | 118 | 3.3 | 6.1 |
| Tokisud coal mine | 2 | 37 | 100 | 2 | 37 | 1.1 | 1.9 |
| SEZ | 3 | 58 | 95 | 2 | 56 | 1.6 | 2.9 |
| SEZ (Tamil Nadu) | 3 | 58 | 95 | 2 | 56 | 1.6 | 2.9 |
| Inv in Bangalore airport | 12 | 263 | 100 | 12 | 263 | 7.4 | 13.6 |
| Grand total | 153 | 3,436 | - | 86 | 1,880 | 54.6 | 100.0 |

Source: Company, Kotak Institutional Equities estimates

Consolidated financials of GVKPIL, March fiscal year-ends, 2007-13E (Rs mn)

|  | 2007 | 2008 | 2009 | 2010 | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income statement |  |  |  |  |  |  |
| Net revenues | 3,986 | 4,700 | 5,138 | 18,605 | 22,262 | 22,386 |
| Cost of goods sold | $(1,979)$ | $(2,845)$ | $(3,375)$ | $(12,946)$ | $(15,213)$ | $(14,896)$ |
| EBITDA | 2,007 | 1,855 | 1,763 | 5,659 | 7,049 | 7,490 |
| Depreciation \& amortization | (806) | (776) | (780) | $(2,085)$ | $(2,409)$ | $(2,409)$ |
| Interest expense | (627) | (414) | (334) | $(2,188)$ | $(2,889)$ | $(2,901)$ |
| Other income/(expense) | 247 | 622 | 202 | 9 | 2 | 5 |
| Pre-tax profit | 821 | 1,287 | 851 | 1,395 | 1,752 | 2,184 |
| Income tax | (196) | (241) | (101) | (725) | (899) | $(1,032)$ |
| Share of profit from associates | 336 | 407 | 316 | 684 | 799 | 915 |
| Net profit | 596 | 1,350 | 1,072 | 1,164 | 1,440 | 1,802 |
| EPS (Rs) | 0.6 | 1.0 | 0.8 | 0.7 | 0.9 | 1.1 |
| Shares outstanding (mn) | 940 | 1,406 | 1,406 | 1,579 | 1,579 | 1,579 |
| Balance sheet |  |  |  |  |  |  |
| Shareholders' funds | 5,956 | 21,866 | 23,229 | 31,561 | 32,527 | 33,855 |
| Minority interest | 2,729 | 6 | 2,644 | 2,834 | 3,046 | 3,312 |
| Total debt | 15,446 | 12,910 | 29,798 | 40,246 | 53,047 | 66,656 |
| Deferred income | 1,876 | 1,758 | 1,641 | 1,641 | 1,641 | 1,641 |
| Total Sources of Funds | 26,899 | 37,431 | 58,197 | 77,167 | 91,146 | 106,350 |
| Fixed assets - net | 13,016 | 12,275 | 13,590 | 38,075 | 36,003 | 33,594 |
| Capital WIP | 8,211 | 13,501 | 38,502 | 20,295 | 34,655 | 49,856 |
| Investments | 2,974 | 7,068 | 3,214 | 16,317 | 17,836 | 19,471 |
| Net current assets | 2,065 | 2,939 | 1,325 | (462) | 380 | 311 |
| Cash \& bank balances | 631 | 1,643 | 1,562 | 2,936 | 2,267 | 3,113 |
| Total assets | 26,899 | 37,431 | 58,197 | 77,167 | 91,146 | 106,350 |
| Free cash flow |  |  |  |  |  |  |
| Net cashflow from operating activites |  | 948 | 3,144 | 4,541 | 2,421 | 3,632 |
| Net PBT |  | 1,287 | 851 | 1,395 | 1,752 | 2,184 |
| Tax paid |  | (241) | (101) | (725) | (899) | $(1,032)$ |
| Add: Depreciation |  | 776 | 780 | 2,085 | 2,409 | 2,409 |
| Change in wcap. |  | (874) | 1,614 | 1,786 | (842) | 70 |
| Cash flow from investing activities |  | $(9,538)$ | $(23,372)$ | $(21,467)$ | $(16,216)$ | $(16,836)$ |
| Free cash flow |  | $(8,590)$ | $(20,228)$ | $(16,926)$ | $(13,796)$ | $(13,204)$ |
| Key ratios |  |  |  |  |  |  |
| EBITDA margin (\%) | 50.3 | 39.5 | 34.3 | 30.4 | 31.7 | 33.5 |
| Pat margin (\%) | 15.0 | 28.7 | 20.9 | 6.3 | 6.5 | 8.1 |
| Net debt/ equity (X) | 2.5 | 0.5 | 1.2 | 1.2 | 1.6 | 1.9 |
| ROCE (\%) | 3.9 | 5.2 | 2.9 | 3.3 | 4.0 | 3.8 |
| Return on equity (\%) | 20.0 | 9.7 | 4.8 | 4.2 | 4.5 | 5.4 |

[^35]Notes from discussions with the Joint CEO. We spoke to Girish Paranjape, Wipro's joint CEO, to get his thoughts on the company's revenue underperformance versus peers and steps to address the challenge. He cited two key reasons for underperformance (1) Wipro was late in anticipating the strength and sustainable nature of demand recovery and hence, lagged peers in grabbing demand, and (2) client mix issues. He expects revenue underperformance to narrow going forward.

| Company data and valuation summary Wipro |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock data |  |  |  | Forecasts/Valuations | 2010 | 2011E | 2012E |
| 52-week range (Rs) (high,low) |  |  | 500-321 | EPS (Rs) | 18.9 | 21.1 | 24.3 |
| Market Cap. (Rs bn) |  |  | 1,027.0 | EPS growth (\%) | 22.1 | 12.1 | 15.0 |
| Shareholding pattern (\%) |  |  |  | P/E (X) | 22.3 | 19.9 | 17.3 |
| Promoters |  |  | 79.4 | Sales (Rs bn) | 271.2 | 309.6 | 360.9 |
| Flls |  |  | 7.7 | Net profits (Rs bn) | 45.9 | 51.7 | 59.5 |
| MFs |  |  | 0.6 | EBITDA (Rs bn) | 59.1 | 68.6 | 79.9 |
| Price performance (\%) | 1M | 3M | 12M | EV/EBITDA (X) | 16.8 | 14.1 | 11.7 |
| Absolute | (5.1) | 0.7 | 12.0 | ROE (\%) | 26.5 | 23.8 | 22.8 |
| Rel. to BSE-30 | (5.5) | (9.5) | (10.2) | Div. Yield (\%) | 0.8 | 1.0 | 1.2 |

Excessive caution underpins underperformance versus peers
Wipro's joint CEO attributed the company's revenue underperformance versus peers (TCS, Infosys, and CTS) over the past few quarters to the following factors:

- Undue caution in reading the strength and nature of demand recovery. Macro uncertainties and the short-term nature of projects at the beginning of demand recovery (Sep/Oct 2009) kept Wipro skeptical about the strength as well as sustainable nature of demand recovery, especially on the discretionary side. Girish indicated that Wipro underappreciated the flow-through downstream business potential from the short-term tactical projects and hence did not take some of these projects on - a mistake, in hindsight, as the competitors who took up these projects are now reaping volume surge benefits.
- Under-prepared fulfillment engine. A direct result of the poor reading of demand strength was Wipro's relative under-preparedness on the supply side - bench, lateral strength, etc. Moreover, by the time the company decided to correct course on these aspects, attrition had spiked up across the industry, making things more challenging.
- Client mix. Wipro also attributes its underperformance to its relatively weaker client portfolio mix, from a growth perspective. The initial phase of growth was nearly completely driven by large BFS clients, and M\&A opportunities, areas where Wipro's weaker client mix led to revenue underperformance.


## Focused on course correction

Even as the company sees a couple of weak spots in its top-10 portfolio (telecom OEMs) relative to peers, it expects demand environment to remain strong with more discretionary project starts in 1HCY11E. The company, in Azim Premji's words echoed by Girish, is 'putting all its muscle' to bridge revenue underperformance. With a more positive approach to micro demand strength, better prepared supply side, and more focused client-facing teams, Wipro expects to compete on an even keel and grab its fair share (if not more) of demand in CY2011E. The company also expects its substantial investments in Consulting to start paying dividends in the near future.

Kawaljeet Saluja
kawaljeet.saluja@kotak.com Mumbai: +91-22-6634-1243

Rohit Chordia rohit.chordia@kotak.com Mumbai: +91-22-6634-1397

Vineet Thodge
vineet.thodge@kotak.com
Mumbai: +91-22-6634-1225

Kotak Institutional Equities Research
kotak.research@kotak.com
Mumbai: +91-22-6634-1100

Exhibit 1: Profit model, balance sheet, cash model of Wipro Limited, 2009-2013E, March fiscal year-ends (Rs mn)

|  | 2009 | 2010 | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |
| Revenues | 254,564 | 271,242 | 309,562 | 360,879 | 413,051 |
| Cost of revenues (incl. deprn) | $(178,368)$ | $(186,299)$ | $(210,708)$ | $(246,455)$ | $(282,645)$ |
| Revenues | 76,196 | 84,943 | 98,854 | 114,424 | 130,406 |
| SG\&A expenses (incl. deprn) | $(32,458)$ | $(33,430)$ | $(39,928)$ | $(45,309)$ | $(52,531)$ |
| EBITA | 43,738 | 51,513 | 58,926 | 69,115 | 77,875 |
| Amortization of intangibles | $(1,488)$ | - | - | - | - |
| EBIT | 42,250 | 51,513 | 58,926 | 69,115 | 77,875 |
| Other income | 369 | 3,369 | 4,271 | 6,347 | 7,402 |
| Pre-tax profits | 42,619 | 54,882 | 63,198 | 75,462 | 85,278 |
| Provision for tax | $(5,247)$ | $(9,293)$ | $(11,658)$ | $(15,848)$ | $(18,497)$ |
| PAT | 37,372 | 45,589 | 51,540 | 59,614 | 66,781 |
| Equity in earnings of affiliates | 362 | 530 | 733 | 768 | 806 |
| Reported PAT | 37,734 | 46,119 | 52,273 | 60,382 | 67,587 |
| EPS (Rs) | 15.4 | 18.9 | 21.1 | 24.3 | 27.2 |
| Balance Sheet |  |  |  |  |  |
| Shareholders funds | 150,182 | 196,112 | 237,617 | 284,984 | 336,955 |
| Deferred tax liability/(assets) | - | - | - | - | - |
| Borrowings | 27,563 | 26,009 | 9,018 | 10,513 | 12,033 |
| Minority interest | 235 | 437 | 994 | 1,908 | 2,914 |
| Total liabilities | 177,980 | 222,558 | 247,629 | 297,405 | 351,902 |
| Net fixed assets | 49,862 | 53,458 | 59,513 | 67,438 | 74,361 |
| Cash and bank balances | 65,297 | 95,298 | 63,266 | 95,041 | 132,718 |
| Net current assets excluding cash | $(13,143)$ | 2,846 | 51,874 | 59,458 | 66,795 |
| Other assets | 75,964 | 70,956 | 72,976 | 75,468 | 78,027 |
| Total assets | 177,980 | 222,558 | 247,629 | 297,405 | 351,902 |
| Cashflow statement |  |  |  |  |  |
| Operating profit before working capital changes | 52,193 | 59,056 | 68,589 | 79,876 | 89,948 |
| Tax paid | $(5,247)$ | $(9,293)$ | $(11,658)$ | $(15,848)$ | $(18,497)$ |
| Change in working capital/other adjustments | $(11,753)$ | $(9,709)$ | $(4,795)$ | $(7,813)$ | $(7,570)$ |
| Capital expenditure | $(16,234)$ | $(12,979)$ | $(15,718)$ | $(18,686)$ | $(18,995)$ |
| Investments/ acquisitions | $(6,764)$ | $(5,713)$ | - | - | - |
| Free cash flow | 12,194 | 21,362 | 36,419 | 37,528 | 44,886 |

Note:
(1) US GAAP financials till FY2009; IFRS starting FY2010E.

Source: Company, Kotak Institutional Equities estimates

OCTOBER 29, 2010
UPDATE
BSE-30: 19,941
$\qquad$
$\qquad$ on October 29 and on November 1 along with a special 2-day repo auction on October 30. Added to these, RBI also decided to do an effective $1 \%$ cut in SLR for October 3031. In our view, liquidity will remain tight even in November if the government does not start to spend soon. The repo rate will continue to be the operative rate going forward.

Lack of government spending and deposit mobilization leading to liquidity tightening
The government is likely carrying a surplus of around Rs750 bn and has not spent any of it. We believe that unless the government spends the amount it is difficult for the economy to correct the present tightness in liquidity. For the week ending October 29, liquidity was deficit by about Rs900 bn on an average on account of product adjustments by banks due to a higher deposit mobilization for the fortnight ending October 8. These two reasons contributed mainly to the current liquidity scenario.

Increase in currency in circulation and Coal India IPO aggravate the liquidity crunch
Another source of tightness on the liquidity side could have been the large increase in the currency in circulation that increased by Rs120 bn in each of the weeks ending October 8 and October 15. This is also putting pressure on the liquidity of the banking system and is likely to continue to do so in the run-up to the Diwali season. Some amount of liquidity tightness could also be frictional in nature and is associated with the refund of the excess subscription under the Coal India IPO. This money is likely to be paid back by November 1. Keeping the frictional part of the liquidity in mind, RBI has introduced the following temporary measures today:
(1) A special second LAF (SLAF) will be conducted on two days at 2.30 p.m. on October 29, 2010 and at 4.15 p.m. on November 1, 2010.
(2) A special 2-day repo auction under the LAF will be conducted at 10.30 a.m. on Saturday, October 30, 2010.
(3) SCBs may avail of additional liquidity support under the LAF to the extent of up to $1.0 \%$ of their net demand and time liabilities (NDTL) as of October 8, 2010. For any shortfall in maintenance of statutory liquidity ratio (SLR) on October 30-31, 2010 arising out of availment of this facility, banks may seek waiver of penal interest purely as an ad hoc, temporary measure. This facility will be available only on Saturday, October 30, 2010.

RBI had also announced a buy-back of dated securities (with residual maturities of 3-5 months) recently but the first tranche of the buyback scheduled for October 25 had met with limited success.

Liquidity tightness to continue; repo rate to continue as the operative rate
The liquidity tightness is expected to continue for more time. This is because of the Coal India IPO that has increased the DTL of the banking system in the current fortnight for which the CRR maintenance would have to be done in the next fortnight starting from November 8. Most of November is likely to witness a negative liquidity scenario unless the government decides to spend aggressively. Even if the government spends substantially, overall guidance for liquidity will be a deficit but in a much lower range. Unless RBI has attained adequate comfort on inflation, it is unlikely that the policy stance would shift from the Repo rate to the Reverse Repo rate as the operative rate.

## QUICK NUMBERS

- Government needs to spend Rs750 bn that is with the RBI
- Liquidity is deficit by around Rs900 bn on an average this week
- Currency in circulation has increased by Rs120 bn in each weekending October 8 and October 15


## Indranil Pan

Indranil.pan@kotak.com
Mumbai: +91-22-6659-6354

Suvodeep Rakshit
suvodeep.rakshit@kotak.com
Mumbai: +91-22-6634-1409

Shubhra Mittal
Shubhra.mittal@kotak.com Mumbai: +91-22-6659-6489

Exhibit 1: Overnight rates higher than the upper end of the corridor now
Call rate, repo rate, reverse repo rate on a daily basis, Jan 2008-October 2010, (\%)


Source: Bloomberg, Kotak Institutional Equities

| September 2010: Results calendar |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Mon | Tue | Wed | Thu | Fri | Sat |
| 1-Nov | 2-Nov | 3-Nov | 4-Nov | 5-Nov | 6-Nov |
| Century Textiles | Fortis Healthcare | Aurobindo Pharma | Engineers India |  |  |
| Dishman Pharma | Godrej Cosumer Products | CESC | Videocon Industries |  |  |
| GTL Infra | Jai Corp | GAIL |  |  |  |
| Havells India | Jubilant Foodworks | MTNL |  |  |  |
| JSW Energy | Neyveli Lignite | Oriental Bank |  |  |  |
| Lupin | Oracle Financial Services |  |  |  |  |
| Punj Lloyd |  |  |  |  |  |
| 8-Nov | 9-Nov | 10-Nov | 11-Nov | 12-Nov | 13-Nov |
| Aban Offshore | Divi's Laboratories | Bharti Airtel | Apollo Tyres | HPCL | Indian Oil Corp |
| Apollo Hospitals | Financial Technologies | BPCL | Lanco Infratech | IL\&FS Transportation | IVRCL Infra |
| IDFC | GMR Infrastructure | Nagarjuna Constructions | MMTC | Oil India |  |
| Jindal Saw | Hindalco Industries | Power Finance Corp | Ranbaxy Laboratories | Tata Power |  |
| State Bank of India | Opto Circuits |  | Shree Cement | Tata Steel |  |
| Jain Irrigation | Tata Motors |  |  |  |  |

Kotak Institutional Equities: Valuation summary of key Indian companies

| Company | $\begin{aligned} 29-O c t-10 \\ \hline \text { Price (Rs) } \\ \hline \end{aligned}$ | Rating | Mkt cap. |  | $\begin{gathered} \begin{array}{c} 0 / 5 \\ \text { shares } \end{array} \\ \hline(m n) \end{gathered}$ | EPS (RS) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBitda ( x ) |  |  | Price/BV ( X ) Dividend yield (\%) |  |  |  |  |  | RoE (\%) |  |  | $\begin{gathered} \text { Target } \\ \text { price } \end{gathered}$ | Upside | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2010E | 2011 E | 2012 E | 2010 E | 2011 E | 2012E | 2010E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012 E | 2010 E | 2011 E | 2012 E | 2010E | 2011 E | 2012 E | (Rs) | (\%) | (US5 mn) |
| Automobiles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ashok Leyland | 76 | ADD | 100,836 | 2,269 | 1,330 | 2.8 | 4.9 | 6.5 | 84.5 | 75.1 | 31.9 | 26.9 | 15.3 | 11.6 | 15.4 | 10.4 | 8.4 | 2.5 | 2.2 | 1.9 | 2.0 | 1.3 | 1.3 | 10.9 | 15.4 | 17.9 | 85 | 12.1 | 8.1 |
| Bajaj Auto | 1.511 | Reduce | 437.219 | 9,840 | 289 | 58.8 | 91.0 | 03.6 | 160.2 | 54.6 | 13.9 | 25.7 | 16.6 | 14.6 | 16.6 | 11.8 | 10.2 | 14.9 | 9.0 | 6.1 | 0.7 | 1.3 | 1.3 | 70.9 | 67.4 | 49.6 | 1,450 | (4.0) | 20.7 |
| Bharat Forge | 377 | ADD | 90,174 | 2,029 | 239 | 0.7 | 12.4 | 20.3 | (92.0) | 1,707.0 | 63.3 | 548.7 | 30.4 | 18.6 | 27.6 | 12.5 | 8.7 | 2.4 | 2.3 | 2.0 | - | - | - | 0.9 | 16.2 | 20.6 | 400 | 6.1 | 4.6 |
| Hero Honda | 1,865 | Reduce | 372,490 | 8,383 | 200 | 111.8 | 109.0 | 126.8 | 74.1 | (2.5) | 16.3 | 16.7 | 17.1 | 14.7 | 10.5 | 10.9 | 9.0 | 10.3 | 7.3 | 5.5 | 1.6 | 1.6 | 1.8 | 59.0 | 49.9 | 42.5 | 1,775 | (4.8) | 21.7 |
| Mahindra \& Mahindra | 734 | BuY | 436,897 | 9,832 | 595 | 33.9 | 47.2 | 54.7 | 125.8 | 39.2 | 15.9 | 21.6 | 15.6 | 13.4 | 14.2 | 11.2 | 9.4 | 5.4 | 4.3 | 3.4 | 1.3 | 1.3 | 1.3 | 30.0 | 30.7 | 28.2 | 805 | 9.7 | 26.9 |
| Maruti Suzuki | 1,552 | REDUCE | 448,273 | 10,088 | 289 | 86.4 | 80.6 | 93.4 | 105.0 | (6.7) | 15.8 | 17.9 | 19.2 | 16.6 | 9.8 | 10.1 | 8.4 | 3.7 | 3.2 | 2.7 | 0.4 | 0.4 | 0.4 | 23.3 | 17.8 | 17.5 | 1,330 | (14.3) | 18.7 |
| Tata Motors | 1,159 | ADD | 725,778 | 16,333 | 626 | 27.4 | 94.8 | 109.2 | (182.5) | 246.1 | 15.2 | 42.3 | 12.2 | 10.6 | 14.4 | 7.6 | 6.6 | 4.7 | 3.3 | 2.5 | 1.2 | 0.5 | 0.5 | 8.7 | 11.9 | 11.1 | 1,150 | (0.8) | 99.0 |
| Automobiles |  | Cautious | 2,611,667 | 58,775 |  |  |  |  | 27.0 | 61.2 | 16.8 | 25.0 | 15.5 | 13.3 | 13.5 | 9.5 | 8.1 | 5.2 | 4.0 | 3.2 | 1.0 | 0.9 | 1.0 | 20.9 | 25.9 | 23.9 |  |  |  |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 178 | buy | 86,427 | 1,945 | 485 | 21.6 | 24.0 | 26.7 | 60.1 | 11.5 | 11.1 | 8.3 | 7.4 | 6.7 | - | - | - | 2.0 | 1.6 | 1.4 | 2.8 | 3.1 | 3.5 | 26.0 | 24.1 | 22.6 | 210 | 17.8 | 7.7 |
| Axis Bank | 1,471 | ADD | 596,031 | 13,414 | 405 | 62.1 | 78.6 | 99.9 | 22.7 | 26.6 | 27.2 | 23.7 | 18.7 | 14.7 | - | - | - | 3.7 | 3.2 | 2.8 | 0.8 | 1.0 | 1.3 | 19.2 | 18.4 | 20.2 | 1,700 | 15.6 | 44.7 |
| Bank of Baroda | 1,014 | BuY | 370,700 | 8,343 | 366 | 83.7 | 103.0 | 121.2 | 37.3 | 23.1 | 17.7 | 12.1 | 9.8 | 8.4 | - | - | - | 2.7 | 2.2 | 1.8 | 1.5 | 1.8 | 2.1 | 24.4 | 24.7 | 24.0 | 1,250 | 23.3 | 10.0 |
| Bank of India | 487 | ADD | 255,884 | 5,759 | 526 | 33.1 | 56.3 | 63.2 | (42.1) | 70.2 | 12.2 | 14.7 | 8.6 | 7.7 | - | - | - | 2.0 | 1.7 | 1.5 | 1.4 | 2.4 | 2.7 | 14.2 | 21.3 | 20.4 | 580 | 19.2 | 16.4 |
| Canara Bank | 722 | ADD | 295,815 | 6,657 | 410 | 73.7 | 90.7 | 102.8 | 45.8 | 23.1 | 13.4 | 9.8 | 8.0 | 7.0 | - | - | - | 2.4 | 1.9 | 1.5 | 1.4 | 1.4 | 1.7 | 22.5 | 22.8 | 21.4 | 740 | 2.6 | 12.7 |
| Corporation Bank | 746 | ADD | 107,026 | 2,409 | 143 | 82.0 | 86.7 | 100.7 | 31.8 | 5.7 | 16.2 | 9.1 | 8.6 | 7.4 | - | - | - |  |  |  | 2.2 | 2.3 | 2.7 | 22.0 | 19.9 | 19.9 | 800 | 7.2 | 2.0 |
| Federal Bank | 472 | ADD | 80,728 | 1.817 | 171 | 27.2 | 34.7 | 47.2 | (7.1) | 27.7 | 35.9 | 17.4 | 13.6 | 10.0 | - | - | - | 1.7 | 1.6 | 1.4 | 1.1 | 1.4 | 1.8 | 10.3 | 12.0 | 14.7 | 530 | 12.3 | 8.0 |
| HDFC | 688 | REDUCE | 987,228 | 22,217 | 1,436 | 19.7 | 24.0 | 28.1 | 22.7 | 21.8 | 17.2 | 34.9 | 28.7 | 24.5 | - | - | - | 6.5 | 5.7 | 5.0 | 1.0 | 1.2 | 1.4 | 20.0 | 21.2 | 21.9 | 720 | 4.7 | 56.0 |
| hdic Bank | 2,280 | Reduce | 1,043,609 | 23,486 | 458 | 64.4 | 84.9 | 111.2 | 22.1 | 31.8 | 31.0 | 35.4 | 26.9 | 20.5 | - | - | - | 4.8 | 4.2 | 3.7 | 0.5 | 0.7 | 0.9 | 16.1 | 16.9 | 19.2 | 2,500 | 9.7 | 45.5 |
| ICicl Bank | 1,163 | ADD | 1,338,484 | 30,122 | 1,151 | 36.1 | 45.0 | 58.0 | 6.9 | 24.6 | 29.0 | 32.2 | 25.9 | 20.0 | - | - | - | 2.6 | 2.4 | 2.2 | 1.0 | 1.2 | 1.5 | 8.0 | 9.7 | 11.6 | 1,230 | 5.8 | 97.8 |
| IDFC | 200 | ADD | 291,743 | 6,566 | 1.458 | 8.4 | 9.4 | 11.2 | 44.9 | 12.4 | 18.7 | 23.9 | 21.2 | 17.9 | - | - | - | 4.2 | 2.7 | 2.3 | 0.7 | 0.9 | 1.1 | 16.6 | 15.5 | 14.3 | 205 | 2.5 | 24.7 |
| India Infoline | 117 | BuY | 36,387 | 819 | 312 | 8.1 | 7.7 | 9.2 | 59.2 | (5.2) | 19.0 | 14.4 | 15.1 | 12.7 | - | - | - | 2.3 | 1.9 | 1.6 | 2.7 | 1.4 | 1.8 | 16.4 | 13.8 | 15.0 | 150 | 28.5 | 6.3 |
| Indian Bank | 292 | ADD | 125,407 | 2,822 | 430 | 35.1 | 35.7 | 44.9 | 25.5 | 1.6 | 25.9 | 8.3 | 8.2 | 6.5 | - | - | - | 1.9 | 1.6 | 1.3 | 2.2 | 2.2 | 2.8 | 24.1 | 20.5 | 21.8 | 350 | 19.9 | 5.3 |
| Indian Overseas Bank | 160 | BuY | 87,059 | 1,959 | 545 | 13.0 | 16.8 | 24.1 | (46.7) | 29.8 | 43.2 | 12.3 | 9.5 | 6.6 | - | - | - | 1.4 | 1.2 | 1.0 | 2.2 | 2.4 | 2.7 | 9.6 | 11.6 | 15.0 | 200 | 25.2 | 5.8 |
| J\&k Bank | 910 | ADD | 44,150 | 994 | 48 | 105.7 | 123.0 | 143.9 | 25.0 | 16.4 | 17.0 | 8.6 | 7.4 | 6.3 | - | - | - | 1.5 | 1.3 | 1.2 | 2.4 | 2.8 | 3.3 | 18.2 | 18.4 | 18.7 | 1,000 | 9.8 | 3.8 |
| LC Housing Finance | 1,341 | Reduce | 127,339 | 2,866 | 95 | 69.7 | 109.0 | 119.0 | 11.5 | 56.3 | 9.2 | 19.2 | 12.3 | 11.3 | - | - | - | 3.9 | 3.2 | 2.7 | 1.1 | 1.7 | 1.9 | 23.6 | 27.4 | 24.6 | 1,325 | (1.2) | 35.7 |
| Mahindra \& Mahindra Financial | 739 | BuY | 70,910 | 1.596 | 96 | 35.9 | 51.3 | 60.3 | 60.0 | 43.0 | 17.5 | 20.6 | 14.4 | 12.3 | - | - | - | 4.2 | 3.5 | 2.9 | 1.0 | 1.5 | 1.7 | 21.5 | 25.7 | 25.0 | 750 | 1.5 | 5.8 |
| Oriental Bank of Commerce | 499 | ADD | 124,994 | 2,813 | 251 | 45.3 | 57.8 | 66.8 | 25.3 | 27.6 | 15.5 | 11.0 | 8.6 | 7.5 | - | - | - | 1.7 | 1.5 | 1.3 | 1.8 | 2.3 | 2.7 | 14.5 | 16.5 | 16.9 | 450 | (9.8) | 9.4 |
| PFC | 360 | SELI | 413,197 | 9,299 | 1,148 | 20.5 | 22.9 | 27.6 | 53.5 | 11.9 | 20.3 | 17.6 | 15.7 | 13.1 | - | - | - | 3.2 | 2.8 | 2.5 | 1.4 | 1.6 | 1.9 | 18.8 | 18.3 | 19.2 | 275 | (23.6) | 3.9 |
| Punjiab National Bank | 1,291 | BuY | 406,992 | 9,159 | 315 | 123.9 | 1398 | 165.5 | 26.4 | 12.9 | 18.4 | 10.4 | 9.2 | 7.8 | - | - | - | 2.5 | 2.0 | 1.7 | 1.7 | 2.2 | 2.6 | 26.2 | 24.2 | 23.9 | 1,500 | 16.2 | 9.4 |
| Reiliance Capital | 814 | NR | 200,350 | 4.509 | 246 | 12.9 | 13.7 | 9.8 | (67.3) | 6.5 | (28.6) | 63.3 | 59.5 | 83.3 | - | - | - | 2.9 | 2.8 | 2.8 | 0.7 | 0.7 | 0.5 | 4.7 | 4.8 | 3.4 | - | - | 30.4 |
| Rural Electrification Corp. | 371 | REDUCE | 365,976 | 8,236 | 987 | 20.3 | 26.5 | 31.8 | 23.2 | 30.8 | 19.8 | 18.3 | 14.0 | 11.7 | - | - | - | 3.3 | 2.9 | 2.5 | 1.8 | 2.1 | 2.6 | 22.0 | 22.0 | 22.8 | 350 | (5.6) | 11.5 |
| Shriram Transport | 881 | ADD | 196,676 | 4,426 | 223 | 39.2 | 55.4 | 68.1 | 30.1 | 41.4 | 23.0 | 22.5 | 15.9 | 12.9 | - | - | - | 5.3 | 4.5 | 3.7 | 1.3 | 1.9 | 2.3 | 28.4 | 29.1 | 29.6 | 850 | (3.6) | 9.5 |
| SKS Microfinance | 1,028 | ADD | 75,728 | 1,704 | 74 | 26.9 | 48.9 | 77.5 | 61.1 | 81.3 | 58.6 | 38.1 | 21.0 | 13.3 | - | - | - | 8.0 | 3.7 | 2.8 | - | - | - | 21.7 | 23.9 | 24.7 | 1,400 | 36.2 | - |
| SREI | 132 | NR | 15,379 | 346 | 116 | 8.3 | 7.9 | 9.9 | 17.8 | (4.8) | 25.8 | 16.0 | 16.8 | 13.3 | - | - | - | 1.3 | 1.2 | 1.1 | 0.9 | 0.9 | 0.9 | 11.1 | 10.5 | 12.3 | - | - | 6.4 |
| State Bank of India | 3,151 | BuY | 2,000,261 | 45,015 | 635 | 144.4 | 176.8 | 209.3 | 0.5 | 22.4 | 18.4 | 21.8 | 17.8 | 15.1 | - | - | - | 3.0 | 2.7 | 2.3 | 1.0 | 1.0 | 1.1 | 14.8 | 15.9 | 16.6 | 3,400 | 7.9 | 131.6 |
| Union Bank | 378 | BuY | 190,909 | 4,296 | 505 | 41.1 | 42.4 | 56.1 | 20.2 | 3.1 | 32.6 | 9.2 | 8.9 | 6.7 | - | - | - | 2.2 | 1.8 | 1.5 | 1.5 | 1.5 | 2.0 | 26.2 | 22.1 | 24.1 | 450 | 19.1 | 7.2 |
| Yes Bank | 360 | BuY | 122,110 | 2,748 | 340 | 15.0 | 21.0 | 26.6 | 46.7 | 40.2 | 26.6 | 24.0 | 17.1 | 13.5 | - | - | - | 4.0 | 3.3 | 2.7 | 0.4 | 0.6 | 0.7 | 20.3 | 21.0 | 22.0 | 400 | 11.3 | 15.7 |
| Banks/Financial Institutions |  | Attractive | 10,057,500 | 226,342 |  |  |  |  | 15.0 | 23.9 | 21.0 | 19.9 | 16.1 | 13.3 | - | - | - | 3.1 | 2.7 | 2.4 | 1.1 | 1.3 | 1.6 | 15.8 | 16.9 | 17.7 |  |  |  |
| Cement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 985 | Reduce | 185,128 | 4,166 | 188 | 83.2 | 56.4 | 63.6 | 47.9 | (32.3) | 12.9 | 11.8 | 17.5 | 15.5 | 6.3 | 8.2 | 6.6 | 2.9 | 2.6 | 2.3 | 2.7 | 2.4 | 2.4 | 29.3 | 17.5 | 17.6 | 940 | (4.6) | 11.2 |
| Ambuja Cements | 140 | SELL | 213,285 | 4.800 | 1.522 | 8.0 | 8.1 | 9.0 | 11.4 | 1.4 | 10.6 | 17.5 | 17.3 | 15.6 | 9.7 | 9.5 | 7.9 | 3.1 | 2.7 | 2.4 | 1.3 | 1.5 | 1.5 | 19.3 | 17.1 | 16.8 | 108 | (22.9) | 7.4 |
| Grasim Industries | 2,241 | ADD | 205,431 | 4,623 | 92 | 301.0 | 194.9 | 238.6 | 26.1 | (35.2) | 22.4 | 7.4 | 11.5 | 9.4 | 4.5 | 5.5 | 4.1 | 1.6 | 1.5 | 1.3 | 1.5 | 1.5 | 1.5 | 22.9 | 13.5 | 14.7 | 2,500 | 11.6 | 6.8 |
| India Cements | 110 | SELL | 33,820 | 761 | 307 | 10.0 | 7.4 | 9.4 | (43.5) | (26.5) | 27.5 | 11.0 | 14.9 | 11.7 | 6.0 | 7.9 | 5.6 | 0.8 | 0.8 | 0.7 | 1.9 | 2.9 | 2.9 | 8.2 | 5.7 | 7.0 | 100 | (9.2) | 5.4 |
| Shree Cement | 2,085 | BuY | 72,649 | 1.635 | 35 | 208.0 | 200.4 | 265.2 | 19.0 | (3.7) | 32.4 | 10.0 | 10.4 | 7.9 | 4.9 | 4.8 | 3.1 | 4.0 | 2.9 | 2.2 | 0.5 | 0.5 | 0.5 | 48.0 | 32.4 | 31.6 | 2,400 | 15.1 | 1.5 |
| Ultratech Cement | 1,100 | Reduce | 301,398 | 6,783 | 274 | 88.2 | 54.6 | 93.4 | 12.0 | (38.1) | 71.1 | 12.5 | 20.1 | 11.8 | 14.5 | 9.9 | 5.9 | 5.5 | 2.4 | 2.0 | 0.2 | 0.3 | 0.3 | 25.9 | 15.1 | 21.6 | 1,070 | (2.7) | 6.2 |
| Cement |  | Neutral | 1,011,711 | 22,768 |  |  |  |  | 19.3 | (15.2) | 31.0 | 13.2 | 15.6 | 11.9 | 7.0 | 7.5 | 5.4 | 2.7 | 2.1 | 1.8 | 1.3 | 1.3 | 1.3 | 20.6 | 13.5 | 15.4 |  |  |  |

## Kotak Institutional Equities: Valuation summary of key Indian companies

| Company | $\begin{array}{r} \text { 29-Oct-10 } \\ \hline \text { Price (Rs) } \\ \hline \end{array}$ | Rating | Mkt cap. |  | $\begin{gathered} \begin{array}{c} 0 / 5 \\ \text { shares } \end{array} \\ \hline(m n) \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER (x) |  |  | Ev/Ebitda ( X ) |  |  | Price/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { price } \end{aligned}$ | Upside | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (US5 mn) |  | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012 E | 2010E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010E | 2011 E | 2012E | (Rs) | (\%) | (US5 mn) |
| Consumer products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 2,688 | ADD | 257,808 | 5.802 | 96 | 71.5 | 86.0 | 102.5 | 85.3 | 20.3 | 19.1 | 37.6 | 31.2 | 26.2 | 23.2 | 19.5 | 16.2 | 16.1 | 12.6 | 10.2 | 1.0 | 1.4 | 1.6 | 51.8 | 46.6 | 44.0 | 3,000 | 11.6 | 8.2 |
| Colgate-Palmolive (India) | 880 | sell | 119,694 | 2,694 | 136 | 31.1 | 33.6 | 38.4 | 44.2 | 8.0 | 14.2 | 28.3 | 26.2 | 22.9 | 23.2 | 19.5 | 16.8 | 36.7 | 31.4 | 27.0 | 2.3 | 2.9 | 3.3 | 156.1 | 129.2 | 126.3 | 830 | (5.7) | 3.4 |
| Dabur India | 100 | ADD | 172,687 | 3,886 | 1.731 | 2.9 | 3.3 | 4.1 | 28.1 | 13.2 | 25.2 | 34.4 | 30.4 | 24.3 | 26.0 | 21.6 | 17.0 | 18.2 | 12.6 | 9.6 | 1.0 | 1.1 | 1.4 | 57.4 | 49.6 | 45.3 | 115 | 15.3 | 4.6 |
| Glaxosmithkline Consumer (a) | 2,193 | ADD | 92,238 | 2,076 | 42 | 55.4 | 68.8 | 83.9 | 23.6 | 24.3 | 22.0 | 39.6 | 31.9 | 26.1 | 22.4 | 19.3 | 15.4 | 10.3 | 8.6 | 7.1 | 0.8 | 1.0 | 1.2 | 27.9 | 29.1 | 29.6 | 2,200 | 0.3 | 1 |
| Godrej Consumer Products | 420 | BuY | 135,892 | 3,058 | 324 | 11.3 | 14.3 | 18.9 | 69.5 | 25.8 | 32.6 | 37.1 | 29.5 | 22.2 | 29.4 | 21.1 | 15.9 | 14.1 | 7.5 | 6.8 | 0.9 | 0.8 | 0.8 | 44.6 | 33.5 | 32.1 | 490 | 16.7 | 6 |
| Hindustan Unilever | 295 | sell | 642,943 | 14,469 | 2,182 | 9.4 | 10.2 | 12.0 | ${ }^{(0.9)}$ | 8.4 | 17.5 | 31.3 | 28.8 | 24.6 | 21.5 | 20.7 | 16.9 | 24.9 | 21.5 | 18.6 | 2.6 | 2.8 | 3.3 | 71.1 | 80.2 | 81.3 | 250 | (15.2) | 16.0 |
| ITC | 171 | ADD | 1,309,773 | 29,476 | 7.651 | 5.3 | 6.5 | 7.6 | 22.6 | 22.0 | 17.8 | 32.3 | 26.4 | 22.4 | 19.6 | 16.7 | 13.9 | 8.8 | 7.4 | 6.3 | 2.9 | 1.6 | 1.7 | 29.2 | 32.0 | 31.5 | 180 | 5.1 | 28.8 |
| Jubilant Foodworks | 512 | sell | 32,713 | 736 | 64 | 5.5 | 10.0 | 13.1 | 340.6 | 79.9 | 31.4 | 92.5 | 51.4 | 39.1 | 49.2 | 29.3 | 19.6 | 27.8 | 18.1 | 12.4 | - | - | - | 46.6 | 42.6 | 37.5 | 400 | (21.9) | 26.0 |
| Jyothy Laboratories | 276 | ADD | 21,142 | 476 | 77 | 11.0 | 13.6 | 16.4 | 99.6 | 23.3 | 20.9 | 25.0 | 20.3 | 16.8 | 20.2 | 13.6 | 10.6 | 5.1 | 3.5 | 3.0 | 1.6 | 1.3 | 1.8 | 16.1 | 17.6 | 19.3 | 300 | 8.7 | 0.8 |
| Marico | 137 | ADD | 83,875 | 1.888 | 612 | 4.4 | 5.2 | 6.1 | 32.9 | 16.9 | 17.0 | 30.9 | 26.4 | 22.6 | 21.0 | 18.3 | 15.1 | 12.6 | 9.1 | 6.9 | 0.5 | 0.7 | 0.8 | 48.9 | 40.6 | 35.2 | 140 | 2.1 | 2.1 |
| Nestle India (a) | 3,484 | REDUCE | 335,956 | 7,561 | 96 | 74.4 | 91.0 | 111.4 | 27.0 | 22.3 | 22.5 | 46.8 | 38.3 | 31.3 | 31.0 | 25.9 | 21.6 | 57.8 | 43.6 | 32.9 | 1.4 | 1.8 | 2.1 | 136.0 | 129.8 | 119.9 | 3,100 | (11.0) | 4.1 |
| Tata Global Beverages | 125 | ADD | 77,083 | 1,735 | 618 | 6.1 | 7.3 | 8.7 | 14.5 | 20.7 | 19.0 | 20.6 | 17.1 | 14.3 | 9.9 | 7.5 | 6.3 | 1.6 | 1.5 | 1.4 | 1.6 | 1.9 | 2.3 | 10.2 | 11.7 | 12.9 | 130 | 4.3 | 4.9 |
| Consumer products |  | Cautious | 3,281,805 | 73,856 |  |  |  |  | 23.8 | 18.6 | 19.3 | 33.6 | 28.3 | 23.7 | 21.5 | 18.4 | 15.2 | 11.4 | 9.4 | 8.0 | 2.1 | 1.8 | 2.0 | 34.0 | 33.1 | 33.5 |  |  |  |
| Constructions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| IVRCL | 149 | BuY | 39,878 | 897 | 267 | 7.9 | 9.1 | 11.6 | (6.7) | 15.0 | 27.9 | 18.9 | 16.4 | 12.9 | 9.8 | 9.3 | 7.4 | 2.0 | 1.8 | 1.6 | 0.3 | 0.3 | 0.3 | 11.0 | 11.3 | 12.9 | 205 | 37.3 | 7.6 |
| Nagariuna Construction Co. | 147 | BuY | 37,833 | 851 | 257 | 7.1 | 8.9 | 11.6 | 6.1 | 24.3 | 31.1 | 20.7 | 16.6 | 12.7 | 10.6 | 9.2 | 7.7 | 1.7 | 1.6 | 1.4 | 0.9 | 1.4 | 1.4 | 9.3 | 9.8 | 11.8 | 205 | 39.0 | 5.0 |
| Punj Loyd | 117 | Reduce | 39,785 | 895 | 339 | (12.9) | 9.8 | 12.0 | 79.2 | (175.4) | 22.4 | (9.1) | 12.0 | 9.8 | 34.5 | 6.8 | 6.2 | 1.3 | 1.2 | 1.1 | (0.1) | 0.4 | 0.9 | (15.8) | 10.3 | 11.4 | 140 | 19.3 | 14.1 |
| Sadbhav Engineering | 1,453 | BuY | 21,794 | 490 | 15 | 42.8 | 61.8 | 87.2 | (16.3) | 44.3 | 41.0 | 33.9 | 23.5 | 16.7 | 18.7 | 12.5 | 9.6 | 5.4 | 3.5 | 3.0 | 0.2 | 0.4 | 0.4 | 15.8 | 15.1 | 17.8 | 1,750 | 20.4 | 0.4 |
| Construction |  | Attractive | 139,290 | 3,135 |  |  |  |  | (91.1) | 4,479 | 28.0 | 713.7 | 15.6 | 12.2 | 14.9 | 8.4 | 7.2 | 1.8 | 1.6 | 1.4 | 0.3 | 0.6 | 0.8 | 0.3 | 10.3 | 11.8 |  |  |  |
| Energy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aban Offshore | 787 | ADD | 34,240 | 771 | 44 | 94.5 | 151.1 | 129.7 | (2.5) | 59.9 | (14.2) | 8.3 | 5.2 | 6.1 | 8.3 | 6.9 | 6.5 | 1.5 | 1.4 | 1.2 | 0.5 | 0.5 | 0.5 | 21.7 | 32.9 | 21.9 | 915 | 16.3 | 32.2 |
| Bharat Petroleum | 730 | BuY | 263,942 | 5,940 | 362 | 58.6 | 57.0 | 65.4 | 230 | (3) | 14.8 | 12 | 13 | 11.2 | 6.9 | 6.7 | 6.2 | 1.9 | 1.7 | 1.6 | 1.9 | 2.6 | 3.0 | 14.9 | 13.3 | 13.8 | 855 | 17.1 | 27.3 |
| Cairn india | 321 | RS | 608,739 | 13,700 | 1.897 | 5.5 | 22.7 | 40.8 | 29.0 | 309.7 | 79.6 | 57.9 | 14.1 | 7.9 | 45.6 | 9.1 | 5.2 | 1.8 | 1.6 | 1.4 | - | - | 4.7 | 3.1 | 11.8 | 18.8 | - | - | 31.6 |
| Castrol India (a) | 474 | selu | 117,087 | 2.635 | 247 | 15.4 | 21.0 | 21.7 | 45 | 36 | 3.5 | 31 | 23 | 21.8 | 18.3 | 14.0 | 13.4 | 25.4 | 24.2 | 22.9 | 2.6 | 3.6 | 3.7 | 83.8 | 109.9 | 107.9 | 390 | (17.6) | 2.4 |
| GALI (India) | 492 | BuY | 623,521 | 14,032 | 1,268 | 24.8 | 26.8 | 40.3 | 11.7 | 8.2 | 50.4 | 19.9 | 18.4 | 12.2 | 11.2 | 11.0 | 8.6 | 3.4 | 3.0 | 2.6 | 1.5 | 1.7 | 2.5 | 17.4 | 16.6 | 21.7 | 550 | 11.9 | 17.6 |
| GSPL | 113 | SELI | 63,304 | 1,425 | 562 | 7.3 | 7.3 | 8.1 | 233 | (0) | 11.4 | 15 | 15 | 13.9 | 7.8 | 7.6 | 6.3 | 3.7 | 3.1 | 2.8 | 0.9 | 1.6 | 2.9 | 27.1 | 21.8 | 20.9 | 87 | (22.7) | 7.5 |
| Hindustan Petroleum | 487 | BuY | 165,200 | 3,718 | 339 | 51.6 | 52.1 | 58.5 | 204.2 | 1.0 | 12.4 | 9.4 | 9.4 | 8.3 | 3.4 | 3.1 | 2.9 | 1.2 | 1.1 | 1.0 | 2.5 | 3.3 | 3.8 | 13.1 | 11.9 | 12.1 | 625 | 28.3 | 27.3 |
| Indian Oil Corporation | 418 | ADD | 1,015,004 | 22,842 | 2,428 | 49.1 | 37.9 | 41.9 | 399 | (23) | 10.7 | 9 | 11 | 10.0 | 6.1 | 6.3 | 5.5 | 1.9 | 1.7 | 1.5 | 3.1 | 2.7 | 3.0 | 22.4 | 15.3 | 15.4 | 480 | 14.8 | 13.6 |
| Oil lndia | 1,450 | Reduce | 348,671 | 7,847 | 240 | 115.2 | 131.9 | 149.0 | 13.9 | 14.6 | 12.9 | 12.6 | 11.0 | 9.7 | 5.8 | 4.4 | 3.8 | 2.4 | 2.1 | 1.8 | 2.3 | 3.0 | 3.5 | 16.8 | 17.9 | 17.9 | 1,550 | 6.9 | 3.4 |
| Oil \& Natural Gas Corporation | 1,304 | BuY | 2,789,216 | 62,771 | 2,139 | 90.3 | 113.9 | 137.7 | (1) | 26 | 20.9 | 14 | 11 | 9.5 | 5.1 | 4.3 | 3.6 | 2.1 | 1.9 | 1.7 | 2.5 | 3.1 | 3.7 | 14.4 | 16.4 | 17.8 | 1,500 | 15.0 | 34.2 |
| Petronet LNG | 111 | sell | 83,400 | 1,877 | 750 | 5.4 | 6.9 | 8.3 | (22.0) | 28.1 | 20.2 | 20.6 | 16.1 | 13.4 | 11.8 | 9.6 | 8.5 | 3.3 | 2.8 | 2.4 | 1.6 | 1.8 | 2.5 | 15.9 | 17.7 | 18.2 | 90 | (19.1) | 10.8 |
| Reliance Industries | 1,096 | Reduce | 3,262,440 | 73,421 | 2,976 | 49.6 | 59.2 | 72.5 | (2) | 19 | 22.4 | 22 | 19 | 15.1 | 11.1 | 8.5 | 6.9 | 2.2 | 2.0 | 1.8 | 0.6 | 0.7 | 0.9 | 11.4 | 12.4 | 13.6 | 1,050 | (4.2) | 138.0 |
| Energy |  | Cautious | 9,374,764 | 210,977 |  |  |  |  | 35.6 | 16.7 | 23.7 | 15.7 | 13.4 | 10.9 | 7.7 | 6.3 | 5.2 | 2.1 | 1.9 | 1.7 | 1.7 | 1.9 | 2.6 | 13.7 | 14.4 | 15.8 |  |  |  |
| Industrials |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ABB | 822 | REDUCE | 174,231 | 3,921 | 212 | 16.7 | 10.8 | 31.4 | (35.2) | (35.4) | 190.2 | 49.1 | 76.1 | 26.2 | 28.1 | 40.0 | 15.1 | 7.2 | 6.8 | 5.5 | 0.2 | 0.4 | 0.4 | 15.6 | 9.2 | 23.2 | 725 | (11.8) | 4.3 |
| BGR Energy Systems | 754 | BuY | 54,252 | 1,221 | 72 | 16.0 | 28.0 | 41.7 | 32.2 | 74.6 | 49.1 | 47.0 | 26.9 | 18.1 | 26.4 | 15.3 | 11.0 | 9.6 | 7.7 | 5.8 | 0.4 | 0.9 | 1.1 | 22.3 | 31.8 | 36.6 | 950 | 26.1 | 4.7 |
| Bharat Electronics | 1.633 | Reduce | 130,616 | 2,939 | 80 | 96.1 | 105.9 | 120.3 | (7.4) | 10.2 | 13.6 | 17.0 | 15.4 | 13.6 | 7.7 | 6.8 | 5.6 | 2.9 | 2.6 | 2.2 | 1.2 | 1.5 | 1.5 | 17.5 | 17.7 | 17.6 | 1.800 | 10.2 | 3.5 |
| Bharat Heary Electricals | 2,446 | Reduce | 1,197,146 | 26,942 | 490 | 87.9 | 115.5 | 138.6 | 37.7 | 31.4 | 20.0 | 27.8 | 21.2 | 17.6 | 15.5 | 12.2 | 10.0 | 7.5 | 5.9 | 4.7 | 0.8 | 1.0 | 1.2 | 29.8 | 31.3 | 29.9 | 2,675 | 9.4 | 32.5 |
| Crompton Greaves | 318 | ADD | 203,965 | 4,590 | 642 | 12.8 | 14.5 | 17.3 | 46.5 | 12.9 | 19.6 | 24.8 | 21.9 | 18.3 | 14.4 | 12.4 | 10.2 | 8.1 | 6.2 | 4.8 | 0.4 | 0.6 | 0.7 | 37.9 | 32.0 | 29.5 | 340 | 6.9 | 8.6 |
| Larsen \& Toubro | 2,028 | ADD | 1,221,141 | 27,482 | 602 | 57.9 | 76.7 | 90.5 | 15.6 | 32.3 | 18.1 | 35.0 | 26.4 | 22.4 | 19.3 | 14.0 | 11.8 | 5.5 | 4.5 | 3.8 | 0.6 | 0.6 | 0.7 | 18.6 | 18.8 | 18.5 | 2,200 | 8.5 | 51.2 |
| Maharashtra Seamless | 418 | BuY | 29,489 | 664 | 71 | 38.6 | 44.2 | 50.9 | 7.7 | 14.4 | 15.1 | 10.8 | 9.5 | 8.2 | 5.9 | 4.6 | 3.7 | 1.3 | 1.2 | 1.1 | 1.4 | 1.9 | 2.4 | 14.8 | 12.8 | 13.4 | 518 | 23.9 | 0.6 |
| Siemens | 818 | Reduce | 275,645 | 6,203 | 337 | 25.2 | 27.0 | 31.9 | 56.4 | 7.3 | 18.0 | 32.5 | 30.3 | 25.7 | 20.0 | 18.2 | 15.1 | 8.1 | 6.7 | 5.6 | 0.6 | 0.7 | 0.8 | 27.6 | 24.2 | 23.8 | 635 | (22.3) | 9.1 |
| Suzion Energy | 55 | Reduce | 88,372 | 1,989 | 1.594 | (6.2) | (0.8) | 3.3 | (185.4) | (86.8) | (504.1) | (9.0) | (68.3) | 16.9 | 14.6 | 12.2 | 8.1 | 1.3 | 1.2 | 1.2 | - | - | 0.4 | (11.4) | (1.8) | 6.9 | 55 | (0.8) | 25.0 |
| Thermax | 862 | BuY | 102,695 | 2,311 | 119 | 21.7 | 31.5 | 42.3 | (10.4) | 45.0 | 34.3 | 39.7 | 27.3 | 20.4 | 20.7 | 15.2 | 11.3 | 9.5 | 7.7 | 6.2 | 0.6 | 1.1 | 1.4 | 25.0 | 31.2 | 33.8 | 965 | 12.0 | 1.5 |
| Votas | 245 | Reduce | 81,096 | 1,825 | 331 | 10.9 | 11.8 | 13.4 | 57.4 | 8.2 | 14.3 | 22.6 | 20.8 | 18.2 | 13.6 | 11.9 | 10.0 | 7.6 | 6.1 | 5.0 | 1.3 | 1.4 | 1.6 | 38.3 | 32.5 | 30.2 | 225 | (8.2) | 6.3 |
| Industrials |  | Attractive | 3,558,648 | 80,087 |  |  |  |  | 1.2 | 35.7 | 26.8 | 33.6 | 24.8 | 19.5 | 16.8 | 13.3 | 10.7 | 5.7 | 4.7 | 3.9 | 0.7 | 0.8 | 0.9 | 16.9 | 19.0 | 20.2 |  |  |  |

Source: Company, Bloomberg, Kotak Institutional Equities estimates

| Company | $\frac{29-\text { oct-10 }}{\text { Price (Rs) }}$ | Rating | Mkt cap. |  | $\begin{gathered} \text { o/s } \\ \text { shares } \\ \hline(m n) \end{gathered}$ | EPS (RS) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBITDA ( X ) |  |  | Price/BV (x) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target |  | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010 E | 2011E | 2012 E | 2010E | 2011 E | 2012E | 2010 E | 2011E | 2012 E | (Rs) | (\%) | (USS mn) |
| Infrastructure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 1,316 | Reduce | 171,054 | 3,850 | 130 | 61.1 | 74.3 | 85.9 | 0.3 | 21.7 | 15.6 | 21.5 | 17.7 | 15.3 | 15.2 | 12.3 | 10.3 | 3.9 | 3.4 | 2.9 | 1.1 | 1.3 | 1.5 | 19.6 | 20.6 | 20.5 | 1,250 | (5.0) | 2.5 |
| GMR Infrastructure | 54 | ADD | 196,185 | 4,415 | 3,667 | 0.4 | 0.2 | 0.1 | (43.8) | (48.9) | (40.0) | 124.1 | 243.0 | 404.7 | 22.4 | 14.5 | 13.5 | 1.9 | 1.6 | 1.6 | - | - | - | 2.4 | 1.2 | 0.7 | 65 | 21.5 | 6.9 |
| GVK Power \& Infrastructure | 43 | Buy | 67,195 | 1.512 | 1,579 | 0.7 | 0.9 | 1.1 | (3.4) | 23.7 | 25.2 | 57.7 | 46.7 | 37.3 | 19.4 | 17.5 | 18.2 | 2.1 | 2.1 | 2.0 | - | 0.7 | 0.7 | 4.2 | 4.5 | 5.4 | 54 | 26.9 | 6.9 |
| IRB Infrastructure | 260 | RS | 86,365 | 1,944 | 332 | 9.7 | 12.6 | 12.1 | 83.8 | 29.2 | (3.7) | 26.7 | 20.7 | 21.5 | 12.8 | 11.4 | 10.6 | 3.7 | 2.9 | 2.3 | - | - | - | 15.6 | 15.7 | 11.9 | - | - | 13.9 |
| Mundra Port and SEZ | 152 | Reduce | 306,451 | 6,897 | 2.017 | 3.3 | 4.5 | 7.2 | 55.7 | 34.2 | 61.6 | 45.5 | 33.9 | 21.0 | 34.1 | 22.3 | 15.6 | 8.6 | 7.2 | 5.6 | 0.5 | - | - | 20.8 | 23.1 | 29.8 | 150 | (1.3) | 7.1 |
| Infrastructure |  | Attractive | 827,249 | 18,617 |  |  |  |  | 15.6 | 21.7 | 27.7 | 40.1 | 32.9 | 25.8 | 21.2 | 15.6 | 13.5 | 3.5 | 3.0 | 2.7 | - | 0.3 | 0.4 | 8.6 | 9.0 | 10.4 |  |  |  |
| Media |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DB Corp | 275 | BuY | 50,047 | 1,126 | 182 | 10.6 | 13.0 | 15.7 | 286.5 | 22.4 | 21.0 | 25.9 | 21.2 | 17.5 | 14.4 | 11.9 | 9.8 | 7.7 | 6.2 | 5.4 | 0.7 | 1.1 | 1.5 | 40.3 | 32.6 | 33.2 | 290 | 5.3 | 0.6 |
| Dishrv | 56 | Reduce | 59,657 | 1,343 | 1,063 | (2.5) | (1.9) | 0.4 | (61.9) | (25.7) | (122.5) | (22.4) | (30.1) | 133.9 | 74.2 | 28.1 | 12.9 | 14.5 | 28.1 | 23.2 | - | - | - | 249.0 | (63.6) | 19.0 | 57 | 1.6 | 4.0 |
| HT Media | 159 | NR | 37,459 | 843 | 235 | 6.1 | 7.7 | 9.2 | 623.3 | 25.9 | 19.8 | 26.1 | 20.7 | 17.3 | 13.1 | 10.9 | 9.1 | 3.8 | 3.4 | 3.1 | 0.6 | 1.3 | 2.5 | 15.6 | 17.5 | 18.9 | - | - | 0.4 |
| Jagran Prakashan | 133 | BuY | 39,978 | 900 | 301 | 5.8 | 6.8 | 7.8 | 92.0 | 16.9 | 14.2 | 22.7 | 19.4 | 17.0 | 13.7 | 11.4 | 10.0 | 6.5 | 5.9 | 5.4 | 2.6 | 3.0 | 3.8 | 30.0 | 31.9 | 33.2 | 150 | 13.0 | 1.8 |
| Sun TV Network | 499 | Reduce | 196,764 | 4,428 | 394 | 13.1 | 18.3 | 22.7 | 44.0 | 39.7 | 24.1 | 38.2 | 27.3 | 22.0 | 21.7 | 15.8 | 12.9 | 10.2 | 8.5 | 7.2 | 1.5 | 1.5 | 2.0 | 28.3 | 34.2 | 35.5 | 450 | (9.9) | 3.5 |
| Zee Entertainment Enterprises | 276 | REDUCE | 120,064 | 2,702 | 435 | 10.7 | 10.8 | 13.5 | 26.6 | 0.7 | 25.4 | 25.8 | 25.6 | 20.5 | 18.9 | 16.4 | 12.6 | 3.1 | 2.9 | 2.7 | 0.9 | 1.1 | 1.3 | 12.9 | 11.8 | 13.9 | 270 | (2.2) | 15.5 |
| Media |  | Neutral | 503,968 | 11,342 |  |  |  |  | 185.9 | 32.6 | 40.2 | 41.4 | 31.2 | 22.3 | 19.9 | 15.4 | 11.8 | 6.0 | 5.4 | 4.9 | 1.1 | 1.3 | 1.7 | 14.4 | 17.3 | 22.1 |  |  |  |
| Metals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hindalco Industries | 211 | ADD | 402,897 | 9,067 | 1,914 | 20.0 | 14.5 | 16.3 | 25.0 | (27.4) | 12.7 | 10.5 | 14.5 | 12.9 | 6.1 | 8.2 | 8.4 | 1.9 | 1.7 | 1.5 | 0.6 | 0.6 | 0.6 | 20.4 | 12.2 | 12.3 | 225 | 6.9 | 33.7 |
| Hindustan Zinc | 1,235 | BuY | 521,806 | 11,743 | 423 | 95.6 | 95.4 | 116.4 | 48.2 | (0.2) | 22.0 | 12.9 | 12.9 | 10.6 | 8.6 | 7.7 | 5.2 | 2.8 | 2.3 | 1.9 | 0.5 | 0.5 | 0.5 | 25.1 | 20.2 | 20.4 | 1,430 | 15.8 | 4.9 |
| Jindal Steel and Power | 698 | Reduce | 649,582 | 14,619 | 931 | 38.2 | 45.7 | 56.2 | 16.9 | 19.4 | 23.1 | 18.2 | 15.3 | 12.4 | 12.5 | 10.3 | 7.7 | 5.8 | 3.8 | 2.9 | 0.2 | 0.3 | 0.3 | 37.7 | 30.3 | 26.8 | 625 | (10.4) | 22.8 |
| Jsw steel | 1,342 | Reduce | 333,085 | 7,496 | 248 | 80.4 | 73.6 | 108.0 | 481.1 | (8.5) | 46.8 | 16.7 | 18.2 | 12.4 | 11.8 | 10.1 | 6.9 | 3.0 | 1.9 | 1.4 | 0.5 | 0.7 | 0.7 | 16.0 | 12.6 | 13.0 | 1,115 | (16.9) | 36.1 |
| National Aluminium Co. | 401 | SELL | 258,561 | 5,819 | 644 | 12.2 | 17.0 | 19.1 | (37.2) | 39.6 | 12.2 | 33.0 | 23.6 | 21.0 | 15.3 | 10.9 | 9.5 | 2.5 | 2.3 | 2.2 | 0.6 | 1.2 | 1.2 | 7.8 | 10.2 | 10.6 | 285 | (29.0) | 1.8 |
| Sesa Goa | 322 | reduce | 286,128 | 6,439 | 890 | 29.6 | 52.5 | 54.0 | 23.5 | 77.6 | 2.8 | 10.9 | 6.1 | 6.0 | 9.0 | 3.9 | 5.7 | 3.6 | 2.3 | 1.7 | 1.1 | 1.1 | 1.1 | 35.8 | 34.9 | 31.5 | 320 | (0.5) | 43.0 |
| Sterite industries | 169 | BuY | 566,943 | 12,759 | 3,362 | 12.0 | 13.7 | 18.3 | 2.8 | 13.9 | 33.5 | 14.0 | 12.3 | 9.2 | 9.0 | 7.4 | 4.6 | 1.5 | 1.4 | 1.2 | 0.6 | 0.6 | 0.6 | 12.9 | 11.8 | 13.9 | 200 | 18.6 | 34.9 |
| Tata Steel | 589 | Reduce | 538,953 | 12,129 | 914 | (3.6) | 66.5 | 70.0 | (103.6) | $(1,968.8)$ | 5.2 | (165.6) | 8.9 | 8.4 | 10.9 | 5.9 | 5.6 | 2.3 | 1.7 | 1.5 | 1.3 | 1.4 | - | (1.5) | 22.4 | 18.8 | 650 | 10.3 | 109.1 |
| Metals |  | Cautious | 3,557,956 | 80,071 |  |  |  |  | (19.9) | 45.5 | 17.7 | 17.6 | 12.1 | 10.3 | 9.6 | 7.5 | 6.3 | 2.5 | 2.0 | 1.7 | 0.6 | 0.7 | 0.5 | 14.3 | 16.5 | 16.2 |  |  |  |
| Pharmaceutical |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Apollo Hospitals | 522 | BuY | 67,198 | 1,512 | 129 | 10.9 | 14.1 | 17.8 | 28.8 | 28.4 | 26.5 | 47.7 | 37.1 | 29.4 | 23.0 | 16.8 | 14.1 | 4.0 | 3.8 | 3.3 | - | - | - | 8.3 | 9.8 | 11.4 | 520 | (0.4) | 2.1 |
| Biocon | 412 | ADD | 82,340 | 1,853 | 200 | 14.8 | 17.0 | 24.4 | 216.4 | 14.7 | 43.6 | 27.7 | 24.2 | 16.8 | 16.1 | 13.8 | 10.7 | 4.6 | 4.0 | 3.3 | - | - | - | 17.9 | 18.1 | 22.2 | 470 | 14.2 | 11.5 |
| Cipla | 353 | REDUCE | 283,391 | 6,378 | 803 | 13.7 | 14.0 | 16.6 | 38.1 | 1.9 | 19.2 | 25.8 | 25.3 | 21.2 | 18.5 | 17.0 | 14.4 | 4.8 | 4.2 | 3.6 | 0.6 | 0.7 | 0.7 | 21.1 | 17.6 | 18.2 | 295 | (16.4) | 13.1 |
| Cadila Healthcare | 698 | reduce | 142,966 | 3,217 | 205 | 24.7 | 33.9 | 39.3 | 66.9 | 37.2 | 16.1 | 28.3 | 20.6 | 17.8 | 18.3 | 14.0 | 12.1 | 8.8 | 6.5 | 5.1 | 0.7 | 1.0 | 1.1 | 36.0 | 36.4 | 32.3 | 600 | (14.1) | 1.9 |
| Dishman Pharma \& chemicals | 185 | ADD | 15,083 | 339 | 81 | 14.4 | 17.8 | 22.8 | (19.7) | 23.7 | 28.0 | 12.9 | 10.4 | 8.1 | 9.7 | 7.9 | 6.2 | 1.9 | 1.6 | 1.4 | - | - | - | 15.5 | 16.8 | 18.3 | 230 | 24.0 | 0.9 |
| Divi's Laboratories | 692 | Reduce | 90,423 | 2,035 | 131 | 26.1 | 34.0 | 44.9 | (18.2) | 30.4 | 32.1 | 26.6 | 20.4 | 15.4 | 19.6 | 15.0 | 10.7 | 6.0 | 4.9 | 4.0 | - | - | - | 24.7 | 26.4 | 28.5 | 800 | 15.6 | 3.1 |
| Dr Reddy's Laboratories | 1,660 | REDUCE | 281,898 | 6,344 | 170 | 48.0 | 68.4 | 72.2 | 48.1 | 42.6 | 5.5 | 34.6 | 24.2 | 23.0 | 19.1 | 13.8 | 12.9 | 7.5 | 5.9 | 4.8 | 0.7 | 0.5 | 0.5 | 22.2 | 27.0 | 22.9 | 1,150 | (30.7) | 14.9 |
| Glaxosmithkline Pharmaceuticals (a) | 2,222 | Reduce | 188,248 | 4,236 | 85 | 59.1 | 70.2 | 79.6 | 8.1 | 18.7 | 13.5 | 37.6 | 31.7 | 27.9 | 21.8 | 18.4 | 15.9 | 10.5 | 9.0 | 7.7 | - | - | - | 29.8 | 30.7 | 29.7 | 2,000 | (10.0) | 2.0 |
| Glenmark Pharmaceuticals | 339 | NR | 92,818 | 2,089 | 274 | 12.7 | 19.2 | 20.3 | 14.7 | 50.6 | 5.6 | 26.6 | 17.7 | 16.7 | 16.5 | 10.8 | 10.3 | 3.9 | 3.3 | 2.8 | - | - | - | 16.7 | 19.9 | 17.6 | - | - | 6.7 |
| Jubilant Organosys | 313 | BuY | 49,743 | 1,119 | 159 | 26.5 | 31.8 | 38.9 | 49.0 | 19.8 | 22.4 | 11.8 | 9.9 | 8.1 | 8.9 | 8.0 | 6.4 | 2.2 | 1.8 | 1.5 | 0.6 | 0.8 | 1.0 | 26.3 | 21.7 | 21.1 | 400 | 27.7 | 1.8 |
| Lupin | 438 | ADD | 193,879 | 4,363 | 442 | 15.4 | 19.8 | 25.5 | 27.9 | 28.7 | 28.7 | 28.4 | 22.1 | 17.2 | 24.1 | 17.4 | 13.8 | 8.4 | 7.9 | 6.9 | 3.0 | 3.3 | 3.5 | 36.6 | 37.2 | 43.6 | 400 | (8.7) | 8.9 |
| Piramal Healthcare | 477 | REDUCE | 99,752 | 2,245 | 209 | 22.4 | 4.1 | 8.8 | 29.7 | (81.7) | 113.0 | 21.3 | 116.1 | 54.5 | 15.5 | (9.0) | (10.9) | 5.9 | 0.7 | 0.6 | 1.1 | 1.3 | 0.7 | 30.7 | 159.4 | 11.4 | 490 | 2.7 | 29.9 |
| Ranbaxy Laboratories | 580 | SELL | 248,365 | 5,589 | 428 | 7.1 | 27.5 | 14.8 | (128.4) | 289.4 | (46.0) | 82.1 | 21.1 | 39.1 | 19.8 | 12.1 | 20.0 | 6.3 | 4.5 | 4.1 | - | 0.7 | 0.7 | 6.9 | 22.9 | 10.5 | 340 | (41.4) | 16.6 |
| Sun Pharmaceuticals | 2,110 | reduce | 437,034 | 9,835 | 207 | 65.2 | 90.4 | 87.4 | (25.7) | 38.6 | (3.3) | 32.3 | 23.3 | 24.1 | 25.0 | 17.5 | 17.1 | 5.3 | 4.4 | 3.8 | 0.6 | 0.6 | 0.6 | 17.8 | 21.0 | 17.3 | 1.835 | (13.0) | 8.9 |
| Pharmaceuticals |  | Attractive | 2,273,138 | 51,156 |  |  |  |  | 45.2 | 31.8 | 7.5 | 30.8 | 23.4 | 21.8 | 19.1 | 14.1 | 13.0 | 5.7 | 3.8 | 3.3 | 0.6 | 0.8 | 0.8 | 18.6 | 16.2 | 15.0 |  |  |  |
| Property |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DLF | 351 | ADD | 599,060 | 13,482 | 1,708 | 10.7 | 16.3 | 25.1 | (60.0) | 53.1 | 53.8 | 32.9 | 21.5 | 14.0 | 22.3 | 14.2 | 10.7 | 2.2 | 2.1 | 1.9 | 0.8 | 0.8 | 1.4 | 7.1 | 9.9 | 13.8 | 378 | 7.8 | 48.7 |
| Housing Development \& infrastructure | 248 | ADD | 95,249 | 2,144 | 385 | 12.4 | 14.1 | 16.7 | (41.2) | 13.8 | 18.3 | 20.0 | 17.5 | 14.8 | 10.1 | 11.4 | 7.1 | 1.4 | 1.2 | 1.1 | 1.1 | 2.0 | 2.0 | 10.0 | 9.2 | 9.9 | 311 | 25.7 | 37.4 |
| Indiabulls Real Estate | 191 | RS | 76,795 | 1,728 | 401 | 0.3 | 2.5 | 7.4 | (62.7) | 777.3 | 195.3 | 672.1 | 76.6 | 25.9 | (32.4) | (344.6) | 14.8 | 0.8 | 0.8 | 0.8 | - | - | - | 0.1 | 1.1 | 3.2 | 285 | 48.9 | 21.6 |
| Mahindra Life Space Developer | 471 | ADD | 19,215 | 432 | 41 | 19.2 | 20.1 | 32.1 | 69.7 | 4.9 | 59.7 | 24.6 | 23.4 | 14.7 | 22.5 | 17.5 | 8.3 | 2.0 | 1.9 | 1.7 | 0.7 | 0.8 | 0.8 | 8.6 | 8.4 | 12.3 | 546 | 16.0 | 0.8 |
| Phoenix Mills | 251 | BuY | 36,349 | 818 | 145 | 4.1 | 6.6 | 7.7 | (16.7) | 59.4 | 16.5 | 60.7 | 38.1 | 32.7 | 50.3 | 28.2 | 23.7 | 2.4 | 2.3 | 2.2 | 0.5 | 0.6 | 0.8 | 3.9 | 6.1 | 6.7 | 303 | 20.7 | 0.7 |
| Puravankara Projects | 127 | Reduce | 27,094 | 610 | 213 | 6.8 | 7.4 | 9.0 | 0.6 | 8.6 | 21.8 | 18.6 | 17.2 | 14.1 | 20.8 | 17.8 | 13.0 | 1.9 | 1.8 | 1.6 | 1.6 | 1.6 | 1.6 | 10.5 | 10.6 | 11.9 | 122 | (3.9) | 0.7 |
| Sobha Developers | 361 | ADD | 35,416 | 797 | 98 | 14.1 | 17.0 | 26.2 | (7.1) | 20.8 | 54.0 | 25.7 | 21.3 | 13.8 | 18.7 | 14.6 | 9.6 | 2.0 | 1.9 | 1.7 | 0.3 | 0.3 | 0.4 | 9.7 | 9.2 | 12.8 | 414 | 14.6 | 2.8 |
| Unitech | 87 | SELL | 231,435 | 5,208 | 2,666 | 3.0 | 3.8 | 5.1 | (55.8) | 25.0 | 34.0 | 28.6 | 22.9 | 17.1 | 28.0 | 20.2 | 13.1 | 2.2 | 1.9 | 1.8 | - | - | 1.7 | 9.0 | 8.7 | 10.6 | 74 | (14.7) | 52.3 |
| Property |  | Cautious | 1,120,613 | 25,219 |  |  |  |  | (48.8) | 44.0 | 46.8 | 32.0 | 22.2 | 15.1 | 21.8 | 15.6 | 10.8 | 1.9 | 1.7 | 1.6 | 0.7 | 0.7 | 1.4 | 5.9 | 7.8 | 10.6 |  |  |  |


| Company | $\begin{aligned} & \text { 29-Oct-10 } \\ & \hline \text { Price (Rs) } \end{aligned}$ | Rating | Mkt cap. |  | $\begin{gathered} \text { o/s } \\ \text { shares } \\ \hline(m n) \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | Ev/EBitde ( X ) |  |  | Price/bv (x) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { orice } \end{aligned}$ | Upside | ADVT-3mo |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (Rs mn) | (USS mn) |  | 2010E | 2011E | 2012 E | 2010 E | 2011 E | 2012E | 2010 E | 2011E | 2012E | 2010 E | 2011 E | 2012 E | 2010 E | 2011 E | 2012E | 2010 E | 2011 E | 2012E | 2010E | 2011E | 2012E | (RS) | (\%) | (USS mn) |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Titan Industries | 3,552 | ADD | 157,677 | 3,548 | 44 | 57.3 | 83.9 | 110.9 | 29.3 | 46.5 | 32.2 | 62.0 | 42.3 | 32.0 | 39.5 | 28.5 | 21.8 | 21.4 | 15.0 | 10.6 | 0.4 | 0.3 | 0.4 | 38.7 | 41.7 | 38.8 | 3,600 | 1.3 | 14.5 |
| Retail |  | Neutral | 157,677 | 3,548 |  |  |  |  | 29.3 | 46.5 | 32.2 | 62.0 | 42.3 | 32.0 | 39.5 | 28.5 | 21.8 | 21.4 | 15.0 | 10.6 | 0.4 | 0.3 | 0.4 | 34.5 | 35.4 | 33.2 |  |  |  |
| Sugar |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajaj Hindustan | 123 | SELL | 23,594 | 531 | 191 | 4.3 | 1.8 | 13.3 | 34.1 | (57.7) | 626.9 | 28.5 | 67.3 | 9.3 | 9.0 | 8.5 | 5.6 | 1.0 | 1.0 | 0.9 | 0.6 | 0.6 | 0.6 | 3.7 | 1.5 | 10.3 | 93 | (24.6) | 4.5 |
| Barampur Chini Mills | 84 | ADD | 21,670 | 488 | 257 | 4.5 | 10.1 | 10.2 | (41.1) | 124.1 | 1.6 | 18.8 | 8.4 | 8.2 | 8.9 | 5.5 | 4.4 | 1.6 | 1.4 | 1.2 | 0.5 | 0.5 | 0.5 | 8.5 | 17.3 | 15.5 | 102 | 20.9 | 4.5 |
| Shree Renuka Sugars | 91 | Reduce | 60,650 | 1,365 | 670 | 8.8 | 5.1 | 5.8 | 164.2 | (42.4) | 15.1 | 10.3 | 17.8 | 15.5 | 6.2 | 8.3 | 7.3 | 2.4 | 2.0 | 1.7 | 0.4 | 0.4 | 0.4 | 29.1 | 13. | 13.1 | 80 | (11.7) | 15.2 |
| Sugar |  | Cautious | 105,915 | 2,384 |  |  |  |  | 64.0 | (19.6) | 43.4 | 13.4 | 16.7 | 11.7 | 7.5 | 7.6 | 6.0 | 1.7 | 1.5 | 1.3 | 0.5 | 0.5 | 0.5 | 12.7 | 9.1 | 11.3 |  |  |  |
| Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 404 | REDUCE | 278,622 | 6,270 | 690 | 17.5 | 22.8 | 28.3 | 0.2 | 29.9 | 24.3 | 23.0 | 17.7 | 14.3 | 11.2 | 10.6 | 8.4 | 4.0 | 3.5 | 3.0 | 1.0 | 1.5 | 1.5 | 19.3 | 21.4 | 23.0 | 390 | (3.4) | 9.5 |
| Hexaware Technologies | 88 | BuY | 12,605 | 284 | 144 | 9.3 | 5.1 | 10.1 | 127.7 | (45.2) | 96.1 | 9.4 | 17.1 | 8.7 | 4.8 | 10.6 | 5.5 | 1.5 | 1.4 | 1.2 | 1.1 | 1.1 | 1.1 | 17.8 | 8.3 | 14.6 | 110 | 25.4 | 2.0 |
| Infosys Technologies | 2,972 | BuY | 1,705,756 | 38,388 | 574 | 108.3 | 122.4 | 153.4 | 5.7 | 13.0 | 25.3 | 27.4 | 24.3 | 19.4 | 20.1 | 16.7 | 13.3 | 7.4 | 6.6 | 5.4 | 0.8 | 2.1 | 1.5 | 30.1 | 28.7 | 30.5 | 3,400 | 14.4 | 70.2 |
| Mphasis BFL | 610 | SELL | 128,625 | 2,895 | 211 | 43.6 | 50.3 | 45.6 | 207.5 | 15.5 | (9.3) | 14.0 | 12.1 | 13.4 | 11.3 | 9.6 | 9.1 | 5.5 | 3.9 | 3.1 | 0.6 | 0.7 | 0.7 | 48.1 | 37.5 | 25.8 | 550 | (9.9) | 6.8 |
| Mindtree | 514 | Reduce | 21,133 | 476 | 41 | 52.2 | 27.4 | 39.3 | 294.3 | (47.5) | 43.3 | 9.8 | 18.7 | 13.1 | 8.5 | 10.3 | 7.0 | 3.2 | 2.9 | 2.4 | 0.4 | 0.3 | 0.8 | 35.2 | 16.1 | 20.2 | 450 | (12.4) | 0.9 |
| Patni Computer Systems | 463 | Reduce | 61,632 | 1,387 | 133 | 36.6 | 40.4 | 33.7 | 36.4 | 10.5 | (16.6) | 12.7 | 11.4 | 13.7 | 6.3 | 7.1 | 6.5 | 1.7 | 2.1 | 1.9 | 0.6 | 14.3 | 1.5 | 18.2 | 17.2 | 14.9 | 400 | (13.6) | 13.7 |
| Polaris Software Lab | 162 | SELL | 16,126 | 363 | 100 | 15.4 | 19.4 | 19.8 | 16.9 | 26.2 | 2.2 | 10.5 | 8.3 | 8.2 | 5.0 | 6.5 | 5.5 | 1.8 | 1.6 | 1.4 | 2.2 | 2.3 | 2.4 | 18.6 | 20.4 | 18.0 | 180 | 11.3 | 2.8 |
| Satyam Computer Services | 79 | Reduce | 92,845 | 2,089 | 1,176 | 2.5 | 5.0 | 5.4 | (190.7) | 102.3 | 7.0 | 31.8 | 15.7 | 14.7 | 15.6 | 10.0 | 7.4 | 4.9 | 5.2 | 3.8 | - | - | - | 58.5 | 32.2 | 30.0 | 80 | 1.3 | 38.4 |
| TCS | 1,053 | BuY | 2,060,736 | 46,376 | 1,957 | 35.1 | 43.0 | 50.0 | 32.8 | 22.4 | 16.3 | 30.0 | 24.5 | 21.1 | 22.8 | 17.8 | 14.8 | 9.8 | 8.1 | 6.7 | 1.9 | 1.6 | 1.9 | 37.6 | 36.3 | 34.9 | 1,100 | 4.5 | 37.9 |
| Tech Mahindra | 729 | REDUCE | 90,354 | 2,033 | 124 | 65.1 | 71.1 | 70.4 | (9.6) | 9.2 | (1.0) | 11.2 | 10.3 | 10.4 | 9.0 | 9.7 | 9.1 | 3.1 | 2.6 | 2.2 | 0.5 | 0.3 | 0.3 | 34.5 | 29.1 | 24.1 | 760 | 4.2 | 8.7 |
| Wipro | 420 | ADD | 1,026,988 | 23,112 | 2,447 | 18.9 | 21.1 | 24.3 | 22.1 | 12.1 | 15.0 | 22.3 | 19.9 | 17.3 | 16.8 | 14.1 | 11.7 | 5.2 | 4.3 | 3.6 | 0.8 | 1.0 | 1.2 | 26.5 | 23.8 | 22.8 | 465 | 10.8 | 15.8 |
| Technology |  | Attractive | 5,495,424 | 123,673 |  |  |  |  | 24.0 | 17.1 | 16.5 | 25.0 | 21.3 | 18.3 | 18.0 | 15.1 | 12.5 | 6.6 | 5.7 | 4.7 | 1.2 | 1.7 | 1.5 | 26.3 | 26.5 | 25.6 |  |  |  |
| Telecom |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel | 326 | Reduce | 1,236,688 | 27.831 | 3,798 | 23.6 | 20.0 | 20.7 | 5.8 | (15.6) | 3.9 | 13.8 | 16.3 | 15.7 | 7.8 | 8.6 | 7.0 | 2.9 | 2.5 | 2.1 | - | - | - | 24.4 | 16.5 | 14.7 | 305 | (6.3) | 42.6 |
| IDEA | 67 | Reduce | 222,572 | 5,009 | 3,300 | 2.7 | 1.6 | 0.9 | (5.8) | (42.7) | (44.9) | 24.7 | 43.0 | 78.1 | 8.5 | 10.1 | 8.4 | 2.0 | 1.9 | 1.8 | - | - | - | 7.2 | 4.5 | 2.6 | 55 | (18.5) | 9.2 |
| MTNL | 68 | SELL | 42,525 | 957 | 630 | (15.6) | (10.4) | (9.1) | (750.8) | (33.7) | (11.9) | (4.3) | (6.5) | (7.4) | (0.6) | (0.8) | (1.1) | 0.4 | 0.4 | 0.4 | - | - | - | (8.5) | (6.1) | (5.7) | 50 | (25.9) | 2.5 |
| Reliance Communications | 180 | SELL | 384,067 | 8,643 | 2,133 | 22.1 | 6.0 | 9.4 | (30.2) | (72.8) | 56.1 | 8.2 | 30.0 | 19.2 | 7.4 | 10.0 | 8.3 | 1.0 | 1.0 | 0.9 | 0.4 | - | - | 11.7 | 3.2 | 4.9 | 125 | (30.6) | 20.0 |
| Tata Communications | 306 | Reduce | 87,281 | 1,964 | 285 | 14.0 | 15.2 | 15.7 | 3.2 | 8.2 | 3.5 | 21.9 | 20.2 | 19.5 | 8.9 | 8.2 | 7.8 | 1.2 | 1.2 | 1.2 | 2.1 | 2.4 | 2.8 | 5.2 | 5.5 | 5.5 | 225 | (26.5) | 3.1 |
| Telecom |  | Cautious | 1,973,133 | 44,405 |  |  |  |  | (15.9) | (34.6) | 9.7 | 13.9 | 21.3 | 19.4 | 8.1 | 9.2 | 7.6 | 1.8 | 1.7 | 1.5 | 0.2 | 0.1 | 0.1 | 12.8 | 7.8 | 7.9 |  |  |  |
| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adani Power | 129 | ADD | 281,111 | 6,326 | 2,180 | 0.8 | 3.5 | 19.0 | NM | 351.8 | 436.1 | 164.6 | 36.4 | 6.8 | 136.0 | 29.0 | 6.3 | 4.9 | 4.3 | 2.6 | - | - | - | 4.2 | 12.5 | 48.0 | 143 | 10.9 | 5.1 |
| CESC | 371 | ADD | 46,389 | 1,044 | 125 | 35.2 | 37.3 | 44.3 | 9.3 | 5.7 | 18.9 | 10.5 | 10.0 | 8.4 | 6.7 | 5.7 | 6.1 | 1.1 | 1.0 | 0.9 | 1.2 | 1.3 | 1.5 | 11.1 | 10.4 | 11.3 | 466 | 25.5 | 2.5 |
| Lanco infratech | 64 | BuY | 153,319 | 3,450 | 2.405 | 2.1 | 4.1 | 5.4 | 46.6 | 92.8 | 30.4 | 29.9 | 15.5 | 11.9 | 16.1 | 8.9 | 7.6 | 4.6 | 3.6 | 2.8 | - | - | - | 17.4 | 23.9 | 24.2 | 83 | 30.2 | 6.8 |
| NHPC | 31 | SELI | 383,783 | 8,637 | 12,301 | 1.9 | 1.3 | 1.6 | 74.9 | (28.2) | 21.4 | 16.8 | 23.5 | 19.3 | 10.8 | 11.7 | 8.9 | 1.5 | 1.5 | 1.4 | 1.8 | 1.1 | 1.4 | 9.7 | 6.4 | 7.4 | 28 | (10.3) | 7.7 |
| NTPC | 195 | Reduce | 1,610,339 | 36,240 | 8,245 | 10.8 | 12.5 | 14.7 | 9.6 | 16.2 | 17.4 | 18.1 | 15.6 | 13.3 | 13.9 | 12.2 | 10.2 | 2.5 | 2.3 | 2.1 | 2.1 | 2.4 | 2.8 | 14.5 | 15.4 | 16.6 | 210 | 7.5 | 15.1 |
| Reliance infrastructure | 1,036 | ADD | 254,908 | 5,737 | 246 | 61.8 | 65.0 | 84.5 | (1.5) | 5.3 | 30.0 | 16.8 | 15.9 | 12.3 | 18.1 | 16.0 | 11.2 | 1.3 | 1.2 | 1.1 | 0.8 | 0.9 | 1.0 | 6.3 | 7.3 | 10.1 | 1,160 | 12.0 | 24.7 |
| Reliance Power | 157 | sell | 376,410 | 8.471 | 2,397 | 2.9 | 3.1 | 5.3 | 179.7 | 9.8 | 70.0 | 55.0 | 50.1 | 29.5 | (515.4) | 227.7 | 35.5 | 2.6 | 2.5 | 2.3 | - | - | - | 4.8 | 5.1 | 8.1 | 135 | (14.0) | 7.6 |
| Tata Power | 1,397 | ADD | 344,914 | 7.762 | 247 | 60.2 | 69.2 | 88.5 | 20.1 | 15.0 | 27.8 | 23.2 | 20.2 | 15.8 | 14.3 | 12.9 | 11.1 | 2.6 | 2.4 | 2.1 | 0.9 | 1.0 | 1.1 | 12.9 | 12.5 | 14.3 | 1,420 | 1.6 | 12.2 |
| Utilities |  | Attractive | 3,451,173 | 77,668 |  |  |  |  | 23.8 | 14.7 | 40.5 | 21.8 | 19.0 | 13.5 | 17.1 | 14.8 | 10.4 | 2.3 | 2.1 | 1.9 | 1.3 | 1.4 | 1.7 | 10.6 | 11.2 | 14.1 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Havell India | 414 | sell | 24,934 | 561 | 60 | 5.3 | 31.6 | 45.0 | 3.7 | 497.9 | 42.6 | 78.4 | 13.1 | 9.2 | 12.2 | 7.5 | 6.0 | 6.9 | 4.5 | 3.1 | 0.6 | 0.6 | 0.7 | 6.6 | 41.6 | 39.7 | 497 | 19.9 | 8.3 |
| Jaipraksh Associates | 120 | BUY | 266,275 | 5,992 | 2,214 | 1.7 | 4.4 | 6.2 | (12.7) | 153.2 | 41.1 | 68.7 | 27.2 | 19.2 | 25.3 | 16.1 | 11.6 | 3.1 | 2.7 | 2.5 | - | - | - | 5.1 | 10.8 | 13.5 | 155 | 28.9 | 25.6 |
| Sintex | 204 | Reduce | 27,866 | 627 | 136 | 24.1 | 29.3 | 33.7 | 0.5 | 21.6 | 14.9 | 8.5 | 7.0 | 6.1 | 8.6 | 5.1 | 4.2 | 1.3 | 1.1 | 0.9 | 0.6 | 0.6 | 0.7 | 15.5 | 15.8 | 15.3 | 420 | 105.7 | 7.5 |
| Tata Chemicals | 390 | Reduce | 94,979 | 2,137 | 243 | 26.4 | 27.6 | 35.6 | (27.1) | 4.5 | 29.0 | 14.8 | 14.1 | 11.0 | 7.4 | 6.4 | 4.9 | 2.0 | 1.8 | 1.5 | 2.3 | 2.4 | 2.4 | 16.0 | 17.3 | 19.4 | 370 | (5.2) | 8.2 |
| United Phosphorus | 199 | BuY | 92,173 | 2,074 | 462 | 11.9 | 14.7 | 18.4 | 18.1 | 23.4 | 25.8 | 16.8 | 13.6 | 10.8 | 9.1 | 7.7 | 6.3 | 3.1 | 2.6 | 2.1 | 1.0 | 1.0 | 1.0 | 19.1 | 20.6 | 21.2 | 235 | 17.9 | 8.0 |
| Others |  |  | 506,227 | 11,393 |  |  |  |  | (9.6) | 50.2 | 31.3 | 26.0 | 17.3 | 13.2 | 14.7 | 11.2 | 8.7 | 2.7 | 2.3 | 2.0 | 0.7 | 0.7 | 0.7 | 10.4 | 13.5 | 15.3 |  |  |  |
| KS universe (b) |  |  | 50,007,856 | 1,125,416 |  |  |  |  | 16.0 | 20.9 | 22.4 | 21.0 | 17.4 | 14.2 | 12.3 | 10.3 | 8.4 | 3.2 | 2.7 | 2.4 | 1.2 | 1.3 | 1.5 | 15.0 | 15.7 | 16.7 |  |  |  |
| KS universe (b) ex-Energy |  |  | 40,633,092 | 914,439 |  |  |  |  | 10.6 | 22.3 | 21.9 | 22.8 | 18.6 | 15.3 | 14.8 | 12.3 | 9.9 | 3.5 | 3.0 | 2.6 | 1.0 | 1.2 | 1.3 | 15.5 | 16.2 | 17.0 |  |  |  |
| KS universe (d) ex-Energy \& | odities |  | 36,063,425 | 811,600 |  |  |  |  | 16.1 | 21.1 | 22.3 | 24.0 | 19.8 | 16.2 | 16.9 | 13.9 | 11.1 | 3.7 | 3.2 | 2.8 | 1.1 | 1.2 | 1.3 | 15.5 | 16.2 | 17.2 |  |  |  |

Note:
(1) For banks we have used adjusted book values.
(2) 2010 means calendar year 2009 , similarly for 2011 and 2012 for these particular companies.
(3) EV/Sales \& EV/EBITDA for KS universe excludes Banking Secto

Source: Company, Bloomberg, Kotak Institutional Equities estimates
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Sanjeev Prasad, Kawaljeet Saluja, Manish Karwa, Jairam Nathan, Lokesh Garg, Manoj Menon, Akilesh Tilotia, Ajay Mathrani, M.B. Mahesh, Nischint Chawathe, Gundeep Singh, Rohit Chordia, Murtuza Arsiwalla, Gundeep Singh, Amit Kumar, Jasdeep Walia, Anmol Ganjoo, Priti Arora, Suvodeep Rakshit. "


## Ratings and other definitions/identifiers

Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by 0-10\% over the next 12 months.
REDUCE. We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL. We expect this stock to underperform the BSE Sensex by more than $10 \%$ over the next 12 months.
Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive, Neutral, Cautious.

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.

CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.
NC = Not Covered. Kotak Securities does not cover this company.
RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and price target, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target. The previous investment rating and price target, if any, are no longer in effect for this stock and should not be relied upon.

NA = Not Available or Not Applicable. The information is not available for display or is not applicable.
$N M=$ Not Meaningful. The information is not meaningful and is therefore excluded.

Corporate Office
Kotak Securities Ltd.
Bakhtawar, 1st Floor
229, Nariman Point
Mumbai 400 021, India
Tel: +91-22-6634-1100

## Overseas Offices

Kotak Mahindra (UK) Ltd<br>6th Floor, Portsoken House<br>155-157 The Minories<br>London EC 3N 1 LS<br>Tel: +44-20-7977-6900 / 6940

Kotak Mahindra Inc<br>50 Main Street, Suite No. 310<br>Westchester Financial Centre<br>White Plains, New York 10606<br>Tel:+1-914-997-6120

## Copyright 2010 Kotak Institutional Equities (Kotak Securities Limited). All rights reserved.

1. Note that the research analysts contributing to this report may not be registered/qualified as research analysts with FINRA; and
2. Such research analysts may not be associated persons of Kotak Mahindra Inc and therefore, may not be subject to NASD Rule 2711 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst account.

Kotak Securities Limited and its affiliates are a full-service, integrated investment banking, investment management, brokerage and financing group. We along with our affiliates are leading underwriter of securities and participants in virtually all securities trading markets in India. We and our affiliates have investment banking and other business relationships with a significant percentage of the companies covered by our Investment Research Department. Our research professionals provide important input into our investment banking and other business selection processes. Investors should assume that Kotak Securities Limited and/or its affiliates are seeking or will seek investment banking or other business from the company or companies that are the subject of this material and that the research professionals who were involved in preparing this material may participate in the solicitation of such business. Our research professionals are paid in part based on the profitability of Kotak Securities Limited, which include earnings from investment banking and other business. Kotak Securities Limited generally prohibits its analysts, persons reporting to analysts, and members of their households from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover. Additionally, Kotak Securities Limited generally prohibits its analysts and persons reporting to analysts from serving as an officer, director, or advisory board member of any companies that the analysts cover. Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients that reflect opinions that are contrary to the opinions expressed herein, and our proprietary trading and investing businesses may make investment decisions that are inconsistent with the recommendations expressed herein. In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein.

This material should not be construed as an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. We are not soliciting any action based on this material. It is for the general information of clients of Kotak Securities Limited. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Before acting on any advice or recommendation in this material, clients should consider whether it is suitable for their particular circumstances and, if necessary, seek professional advice. The price and value of the investments referred to in this material and the income from them may go down as well as up, and investors may realize losses on any investments. Past performance is not a guide for future performance, future returns are not guaranteed and a loss of original capital may occur. Kotak Securities Limited does not provide tax advise to its clients, and all investors are strongly advised to consult with their tax advisers regarding any potential investment.

Certain transactions -including those involving futures, options, and other derivatives as well as non-investment-grade securities - give rise to substantial risk and are not suitable for all investors. The material is based on information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied on as such. Opinions expressed are our current opinions as of the date appearing on this material only. We endeavor to update on a reasonable basis the information discussed in this material, but regulatory, compliance, or other reasons may prevent us from doing so. We and our affiliates, officers, directors, and employees, including persons involved in the preparation or issuance of this material, may from time to time have "long" or "short" positions in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein. For the purpose of calculating whether Kotak Securities Limited and its affiliates holds beneficially owns or controls, including the right to vote for directors, $1 \%$ of more of the equity shares of the subject issuer of a research report, the holdings does not include accounts managed by Kotak Mahindra Mutual Fund. Kotak Securities Limited and its non US affiliates may, to the extent permissible under applicable laws, have acted on or used this research to the extent that it relates to non US issuers, prior to or immediately following its publication. Foreign currency denominated securities are subject to fluctuations in exchange rates that could have an adverse effect on the value or price of or income derived from the investment. In addition, investors in securities such as ADRs, the value of which are influenced by foreign currencies affectively assume currency risk. In addition options involve risks and are not suitable for all investors. Please ensure that you have read and understood the current derivatives risk disclosure document before entering into any derivative transactions.
This report has not been prepared by Kotak Mahindra Inc. (KMInc). However KMInc has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed. Any reference to Kotak Securities Limited shall also be deemed to mean and include Kotak Mahindra Inc.


[^0]:    Kotak Institutional Equities Research
    kotak.research@kotak.com . Mumbai: +94-22-6634-1100

[^1]:    Source: CMAI, Kotak Institutional Equities estimates

[^2]:    Source: Kotak Institutional Equities estimates

[^3]:    Source: Kotak Institutional Equities estimates

[^4]:    Source: Company, Kotak Institutional Equities estimates

[^5]:    Source: Kotak Institutional Equities estimates

[^6]:    Source: Kotak Institutional Equities, Company

[^7]:    Source: Company

[^8]:    Source: Company, Bloomberg, Kotak Institutional Equities estimates

[^9]:    Source: Bloomberg, compiled by Kotak Institutional Equities

[^10]:    Source: Company, Kotak Institutional Equities estimates

[^11]:    Source: Company, Kotak Institutional Equities estimates

[^12]:    Source: Company, Kotak Institutional Equities estimates

[^13]:    Source: Company, Kotak Institutional Equities estimates

[^14]:    Source: Company, Kotak Institutional Equities

[^15]:    Source: Kotak Institutional Equities estimates

[^16]:    Source: Company, Kotak Institutional Equities estimates

[^17]:    Source: Company, Kotak Institutional Equities estimates

[^18]:    Source: Company, Kotak Institutional Equities estimates

[^19]:    Source: Company, Kotak Institutional Equities

[^20]:    Source: Kotak Institutional Equities estimates

[^21]:    Source: TAM Media Research, Kotak Institutional Equities

[^22]:    Source: Company data, Kotak Institutional Equities

[^23]:    Source: Company, Kotak Institutional Equities estimates

[^24]:    Source: Company, Kotak Institutional Equities estimates

[^25]:    Source: Kotak Institutional Equities, Company

[^26]:    Source: Kotak Institutional Equities, Company

[^27]:    Source: Indian Readership Survey, Kotak institutional Equities

[^28]:    Source: Bloomberg, Kotak Institutional Equities

[^29]:    Source: Bloomberg, Kotak Institutional Equities

[^30]:    Source: Company, Kotak Institutional Equities estimates

[^31]:    Source: Company, Kotak Institutional Equities estimates

[^32]:    Source: Company, Kotak Institutional Equities

[^33]:    Source: Company, Kotak Institutional Equities

[^34]:    Source: Company, Kotak Institutional Equities

[^35]:    Source: Company, Kotak Institutional Equities estimates

