| STOCK INFO. | BLOOMBERG |
| :--- | :--- |
| BSE Sensex: 10,170 | SAIL IN |
|  | REUTERS CODE |
| S\&P CNX: 3,065 | SAIL.BO |
| Equity Shares (m) | $4,130.4$ |
| 52-Week Range | $293 / 96$ |
| 1,6,12 Rel. Perf. (\%) | $-6 /-6 /-14$ |
| M.Cap. (Rs b) | 403 |
| M.Cap. (US\$ b) | 8.2 |


| 22 October 2008 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Previous Recommendation: Neutral |  |  |  |  |  |  |  |  |  | Rs98 |
| $\begin{aligned} & \text { YEAR } \\ & \text { END } \end{aligned}$ | NET SALES <br> (RS M) | $\begin{gathered} \text { PAT } \\ \text { (RS M) } \end{gathered}$ | EPS (RS) | $\begin{gathered} \text { EPS } \\ \text { GROWTH (\%) } \end{gathered}$ | P/E (X) | $\begin{gathered} \text { P/BV } \\ (X) \end{gathered}$ | ROE <br> (\%) | ROCE <br> (\%) | $\begin{gathered} \text { EV/ } \\ \text { SALES } \end{gathered}$ | $\begin{aligned} & \text { EV/ } \\ & \text { EBITDA } \end{aligned}$ |
| 3/07A | 346,339 | 62,775 | 15.2 | 53.7 | 6.4 | 2.3 | 36.2 | 41.9 | 1.0 | 3.7 |
| 3/08A | 400,581 | 84,603 | 20.5 | 34.8 | 4.8 | 1.7 | 36.4 | 45.8 | 0.8 | 2.4 |
| 3/09E | 482,007 | 62,244 | 15.1 | -26.4 | 6.5 | 1.5 | 23.0 | 29.7 | 0.6 | 3.3 |
| 3/10E | 429,059 | 48,612 | 11.8 | -21.9 | 8.3 | 1.3 | 16.1 | 20.9 | 0.9 | 5.1 |

## ${ }^{*}$ Consolidated

\& Adjusted PAT increased $42 \%$ YoY to Rs24.7b, above our estimate of Rs20.4b. Reported PAT of Rs20b included Rs 13.6 b towards pending wage revision.
2. Net sales increased $34 \%$ YoY despite $12 \%$ YoY lower saleable steel sales of 2.65 m tons due to blended steel price realization increase of $54 \%$ YoY. Realization increased due to improvement in product mix driven by $33 \%$ higher value added products. Production was lower by $2.2 \%$ YoY to 3.18 m tons due to higher number of capital repair days taken during the quarter. Sale of semis has come down to $9.9 \%$ of product mix (earlier 15-20\%).
\& EBITDA increased $37 \%$ YoY to Rs37b. Margin improved 290bp QoQ to $30.2 \%$ due to higher prices despite cost pressures. Employee costs increased more than $100 \%$ YoY to Rs31b during the quarter, which included an amount of Rs 13.6 b on account of pending wage revision.
\& We are lowering our sales volume estimates in second half, which has resulted in de-growth of $5 \% \mathrm{v} / \mathrm{s}$ a growth of $5 \%$ earlier. We are also assuming that average blended realization will come down by Rs6,000/ton QoQ in 3QFY09 and further Rs $4,000 /$ ton in 4 QFY09. Full impact of high cost of imported coal will increase the costs in subsequent quarters. Also, we have raised staff cost to Rs24-25b on quarterly basis. Therefore, we expect margins to come under pressure. As a result, we have revised FY09E EPS to Rs15.1 (earlier Rs21.4) and FY10E EPS to Rs11.8 (earlier Rs21.9). The stock trades at P/E of 8.3x FY10E and EV/EBITDA of 5.1x FY10E, which is at significant premium. Downgrade to Sell.

| $\frac{\text { QUARTERLY }}{\text { Y/E MARCH }}$ | SOLID |  |  |  |  |  |  |  | (RS MILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY08 |  |  |  | FY09 |  |  |  | FY08 | FY09E |
|  | 1Q | 2 Q | 3 Q | 4 Q | 10 | 2Q | 3QE | 4QE |  |  |
| Sales (m tons) | 2.53 | 3.00 | 3.01 | 3.80 | 2.65 | 2.65 | 3.01 | 3.44 | 12.34 | 11.75 |
| Change (YoY \%) | 2.4 | 1.8 | -0.1 | 10.1 | 4.7 | -11.7 |  | -9.5 | 3.9 | -4.8 |
| Realization (Rs per ton) | 31,777 | 30,545 | 31,672 | 35,468 | 41,621 | 46,183 | 40,183 | 36,183 | 32,588 | 40,690 |
| Change (YoY\%) | 14.4 | 5.4 | 11.8 | 17.8 | 31.0 | 51.2 | 26.9 | 2.0 | 12.8 | 24.9 |
| Net Sales | 80,395 | 91,635 | 95,333 | 134,779 | 110,294 | 122,386 | 120,952 | 124,471 | 402,142 | 478,103 |
| Change (\%) | 17.2 | 7.3 | 11.7 | 29.8 | 37.2 | 33.6 | 26.9 | -7.6 | 17.2 | 18.9 |
| EBITDA | 24,636 | 27,100 | 30,641 | 47,333 | 30,086 | 37,015 | 15,864 | 8,250 | 129,710 | 91,214 |
| Change (YoY\%) | 38.4 | 16.1 | 16.8 | 58.2 | 22.1 | 36.6 | -48.2 | -82.6 | 33.3 | -29.7 |
| As \% of Net Sales | 30.6 | 29.6 | 32.1 | 35.1 | 27.3 | 30.2 | 13.1 | 6.6 | 32.3 | 19.1 |
| EBITDA per ton | 9,738 | 9,033 | 10,180 | 12,456 | 11,353 | 13,968 | 5,270 | 2,398 | 10,511 | 7,763 |
| Interest | 796 | 594 | 598 | 522 | 568 | 475 | 625 | 625 | 2,509 | 2,293 |
| Depreciation | 3,012 | 3,012 | 3,160 | 3,171 | 3,165 | 3,194 | 3,425 | 3,425 | 12,355 | 13,209 |
| Other Income | 3,069 | 3,043 | 3,143 | 3,774 | 3,926 | 4,224 | 4,505 | 5,216 | 13,029 | 17,871 |
| PBT (before EO Inc.) | 23,897 | 26,537 | 30,027 | 47,414 | 30,278 | 37,570 | 16,319 | 9,416 | 127,875 | 93,583 |
| EO Income(exp) | -807 | -807 | -807 | -10,764 | -2,350 | -6,900 |  |  | -13,186 | -9,250 |
| PBT (after EO Inc.) | 23,090 | 25,730 | 29,219 | 36,650 | 27,928 | 30,670 | 16,319 | 9,416 | 114,689 | 84,333 |
| Total Tax | 7,839 | 8,726 | 9,873 | 12,883 | 9,577 | 10,574 | 5,532 | 3,192 | 39,320 | 28,874 |
| \% Tax | 33.9 | 33.9 | 33.8 | 35.2 | 34.3 | 34.5 | 33.9 | 33.9 | 34.3 | 34.2 |
| Reported PAT | 15,251 | 17,004 | 19,347 | 23,768 | 18,352 | 20,096 | 10,787 | 6,224 | 75,369 | 55,459 |
| Adjusted PAT | 15,704 | 17,439 | 19,732 | 31,159 | 19,911 | 24,706 | 10,732 | 6,192 | 84,035 | 61,541 |
| Change (YoY\%) | 54.7 | 22.5 | 23.6 | 63.6 | 26.8 | 41.7 | -45.6 | -80.1 | 41.5 | -26.8 |

[^0][^1]
## Strong topline growth of $34 \%$ driven by strong realizations; volumes disappoint

Net sales grew 33.6\% YoY to Rs122b. Average blended sales realization increased 51\% to Rs46,183/ton, while sales volumes declined $11.7 \%$ to 2.65 m ton. Realizations increased by Rs4,562/ton QoQ, as domestic more of special steel was sold. Realization increase has been added by product mix improvement due to $33 \%$ higher value added products. Production was lower by $2.2 \%$ YoY to 3.18 m tons due to higher number of capital repair days ( 210 blast furnace days) taken during the quarter. Sale of semis has come down to $9.9 \%$ of product mix (earlier 15-20\%).

| Y/E MARCH | FY08 |  |  |  | FY09 |  |  |  | FY08 | FY09E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3QE | 4QE |  |  |
| Production (m tons) | 2.99 | 3.25 | 3.36 | 3.44 | 2.95 | 3.18 | 3.36 | 3.44 | 13.04 | 12.93 |
| Change (YoY \%) | -3.5 | 11.7 | 1.3 | 5.8 | -1.4 | -2.2 |  |  | 3.7 | -0.9 |
| Sales (m tons) | 2.53 | 3.00 | 3.01 | 3.80 | 2.65 | 2.65 | 3.01 | 3.44 | 12.34 | 11.75 |
| Change (YoY \%) | 2.4 | 1.8 | -0.1 | 10.1 | 4.7 | -11.7 |  | -9.5 | 3.9 | -4.8 |
| Realization (Rs per ton) | 31,777 | 30,545 | 31,672 | 35,468 | 41,621 | 46,183 | 40,183 | 36,183 | 32,588 | 40,690 |
| Change (QoQ \%) | 5.6 | -3.9 | 3.7 | 12.0 | 17.3 | 11.0 | -13.0 | -10.0 |  |  |
| Change (YoY \%) | 14.4 | 5.4 | 11.8 | 17.8 | 31.0 | 51.2 | 26.9 | 2.0 | 12.8 | 24.9 |
| Net Sales | 80,395 | 91,635 | 95,333 | 134,779 | 110,294 | 122,386 | 120,952 | 124,471 | 402,142 | 478,103 |
| Change (\%) | 17.2 | 7.3 | 11.7 | 29.8 | 37.2 | 33.6 | 26.9 | -7.6 | 17.2 | 18.9 |

Average realization on sales from Bokaro Steel plant increased $24 \%$ QoQ, while realization for Rourkela steel plant increased by Rs 4,400 QoQ due to higher realization on value added products.

| REALIZATION TREND (RS/TON) |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| PLANT LOCATIONS | 1QFY08 | 2QFY08 | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 |
| BSP | 33,011 | 30,155 | 33,681 | 39,465 | 44,439 | 49,128 |
| DSP | 33,532 | 29,262 | 31,707 | 32,888 | 49,651 | 41,913 |
| RSP | 31,014 | 31,669 | 30,646 | 35,352 | 36,879 | 41,287 |
| BSL | 32,990 | 30,350 | 29,279 | 32,481 | 35,021 | 43,261 |
| ISP | 34,035 | 37,019 | 40,868 | 55,323 | 60,600 | 62,976 |
|  |  |  |  |  | Source: Company/MOSI |  |

## EBITDA growth of $\mathbf{3 7 \%}$; full impact of higher coal costs yet to come in

EBITDA grew $37 \%$ YoY to Rs37b. Despite escalation in raw material, and power and fuel costs, margins expanded 290bp YoY to $30.2 \%$, driven by strong realizations and higher operational efficiencies.

Operating parameters improved in 1 HFY 09 . Coke rate declined $3 \%$ YoY to $529 \mathrm{~kg} / \mathrm{ton}$. Energy consumption fell $5.8 \%$ YoY to $6.82 \mathrm{gcal} /$ tcs.

Full impact of the coal prices contracted at US\$300/ton will kick in from 3QFY09. Reduced freight costs were offset partially by the depreciation in the Indian rupee.

Employee costs increased more than $100 \%$ YoY to Rs31b during the quarter, which included an amount of Rs13.6b on account of pending wage revision. SAIL has increased wage hike provisions to $43 \%$ (earlier 37\%), which has resulted in extra provisions of Rs6.9b pertaining to earlier quarters.

## Rs19b capex incurred in 1HFY09

The Rs540b capital expenditure plan to reach a capacity of 23 m ton by FY11 is on schedule. Orders worth Rs340b have already been placed so far for various modernization and expansion projects. The company plans to finance the project within a debt equity ratio of 1:1. Total capex planned for FY09 is Rs50b out of which Rs19b has already been spent in 1HFY09. While existing cash deposits of Rs160b and internal accruals do not warrant any borrowings, import components required for the expansion may be financed through ECA / ECB route.

## Reducing estimates; downgrade to sell

The steel demand fundamentals have weakened significantly, which is apparent from disappointing sales volumes during the quarter. Sales volumes and lower prices will drag the topline in subsequent quarters.

We are lowering our sales volume estimates in the second half, which has resulted in degrowth of $5 \% \mathrm{v} / \mathrm{s}$ a growth of $5 \%$ earlier. We are also assuming that average blended realization will come down by Rs6,000/ton QoQ in 3QFY09 and further Rs4,000/ton in 4QFY09 due to sharp correction in international steel prices. Full impact of high cost of imported coal will increase the costs in subsequent quarters. Also, we have raised staff cost to Rs24-25b on quarterly basis. Therefore, we expect margins to come under pressure. As a result, we have revised FY09E EPS to Rs15.1 (earlier Rs21.4) and FY10E EPS to Rs11.8 (earlier Rs21.9).

The stock trades at P/E of 8.3x FY10E and EV/EBITDA of 5.1x FY10E, which is at significant premium. On Price/Book, the stock is trading at 1.6x FY09E, while a large number of metal stocks are trading at discount to book value. Falling earnings in subsequent quarters will result in de-rating of stock. Specific employee cost is now $\sim \mathrm{US} \$ 160 /$ ton, which is among highest in world. Our new target price of Rs79 (downside of 18.8\%) is based on EV/EBITDA of $4 x$ FY10. Downgrade to Sell.

## SAIL: an investment profile

## Company description

Steel Authority of India Limited (SAIL), a public sector undertaking (PSU), is the largest steel producer in India, with $30 \%$ market share. Its current capacity of 13MTPA is vertically integrated from mines to finished steel, and is spread across four plants in the mineral-rich belt of Chhattisgarh, Orissa and Jharkhand. SAIL is totally selfsufficient in iron ore (captive mines), which is increasingly becoming scarce and prices have been moving up. However, it has to depend on purchase of coking coal and a large share is imported. SAIL has a wide range of products and is a large producer of special steel.

## Key investment arguments

* The steel demand fundamentals have weakened significantly, which is apparent from disappointing sales volumes. We believe, sales volumes and lower prices will drag the topline in subsequent quarters.
2 Coal costs contracted at peak prices will squeeze margins as steel prices decline sharply.
2 Specific employee cost is now $\sim$ US $\$ 160 /$ ton, which is among highest in world.


## Key investment risks

2 Unexpected fall in steel prices would adversely impact earnings.

## Recent developments

\& L\&T and SAIL have signed an MoU for setting up $1,600 \mathrm{MW}$ power plant including acquisition and development of thermal coal blocks.

## Valuation and view

2 The stock trades at P/E of 8.3 x FY10E and EV/ EBITDA of $5.1 \times$ FY10E, which is at significant premium. Downgrade to Sell.

## Sector view

e Weakening demand and sharp fall in prices of scrap will force steel prices to trend lower until the beginning of 2009 as sharp production cuts, steps taken by central banks for normalization of credit market and end of destocking start bringing customers back to the market. The margins of steel producers will come under severe pressure from October 2008 until March 2009.


COMPARATIVE VALUATIONS

|  |  | SAIL | TATA STEEL | J SW STEEL |
| :--- | :---: | :---: | :---: | :---: |
| P/E (x) | FY09E | 6.5 | 2.6 | 6.0 |
|  | FY10E | 8.3 | 2.9 | 2.9 |
| P/BV (x) | FY09E | 1.5 | 0.4 | 0.6 |
|  | FY10E | 1.3 | 0.4 | 0.5 |
| EV/Sales (x) | FY09E | 0.6 | 0.4 | 1.3 |
|  | FY10E | 0.9 | 0.5 | 1.3 |
| EV/EBITDA (x) | FY09E | 3.3 | 3.8 | 7.0 |
|  | FY10E | 5.1 | 4.2 | 5.5 |

SHAREHOLDING PATTERN (\%)

|  | JUN-08 | MAR-08 | JUN-07 |
| :--- | ---: | ---: | ---: |
| Promoter | 85.8 | 85.8 | 85.8 |
| Domestic Inst | 7.3 | 6.3 | 5.3 |
| Foreign | 4.1 | 5.5 | 6.5 |
| Others | 2.8 | 2.5 | 2.4 |


| (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2006 | 2007 | 2008 | 2009E | 2010 E |
| Net Sales | 285,557 | 346,339 | 400,581 | 482,007 | 429,059 |
| Change (\%) | -5.4 | 21.3 | 15.7 | 20.3 | -11.0 |
| Total Expenditure | 220,988 | 250,670 | 274,664 | 389,231 | 353,470 |
| EBIDTA | 64,570 | 95,670 | 125,917 | 92,776 | 75,589 |
| Change (\%) | -36.1 | 48.2 | 31.6 | -26.3 | -18.5 |
| \% of Sales | 22.6 | 27.6 | 31.4 | 19.2 | 17.6 |
| Depreciation | 12,571 | 12,618 | 12,835 | 13,714 | 15,039 |
| EBIT | 51,999 | 83,052 | 113,082 | 79,063 | 60,549 |
| Int.\& Finance Charges | 4,842 | 3,444 | 2,594 | 2,382 | 2,382 |
| Other Revenues and Int. | 10,772 | 15,633 | 18,531 | 18,091 | 14,517 |
| PBT before EO | 57,929 | 95,241 | 129,019 | 94,772 | 72,685 |
| Extra ordinary Item | -107 | -171 | -13,173 | -9,250 | 0 |
| PBT | 57,822 | 95,071 | 115,846 | 85,522 | 72,685 |
| Current Tax | 19,549 | 33,212 | 38,404 | 31,006 | 24,022 |
| Defrred Tax | -2,508 | -805 | 1,474 | -1,655 | 48 |
| Total Tax | 17,041 | 32,407 | 39,878 | 29,350 | 24,069 |
| Effective Rate (\%) | 29.5 | 34.1 | 34.4 | 34.3 | 33.1 |
| Reported PAT | 40,781 | 62,664 | 75,968 | 56,172 | 48,616 |
| Change (\%) | -40.9 | 53.7 | 21.2 | -26.1 | -13.5 |
| M inority Interest | 1.7 | 1.2 | 2.5 | 2.5 | 2.5 |
| Adjusted PAT | 40,854 | 62,775 | 84,603 | 62,244 | 48,612 |
| Change (\%) | -39.9 | 53.7 | 34.8 | -26.4 | -21.9 |
| BALANCE SHEET |  |  |  |  | Million) |
| Y/EMARCH | 2006 | 2007 | 2008 | 2009E | 2010 E |
| Share Capital | 41,304 | 41,304 | 41,304 | 41,304 | 41,304 |
| Reserves and Surplus | 85,773 | 133,454 | 191,584 | 229,875 | 260,610 |
| Share holders fund | 127,077 | 174,758 | 232,888 | 271,179 | 301,914 |
| Loans | 46,127 | 46,389 | 38,876 | 42,476 | 43,426 |
| Deferred Tax Liability | 14,974 | 14,168 | 15,644 | 13,988 | 14,036 |
| M inority Interest | 1 | 2 | 4 | 7 | 9 |
| Capital Employed | 188,178 | 235,318 | 287,412 | 327,651 | 359,386 |
| Application of Funds |  |  |  |  |  |
| Gross Fixed Assets | 300,593 | 306,223 | 316,799 | 379,299 | 501,299 |
| Less: Depreciation | 174,856 | 186,525 | 197,390 | 211,104 | 226,143 |
| Net Fixed Assets | 125,737 | 119,699 | 119,408 | 168,195 | 275,155 |
| Capital WIP | 9,491 | 18,290 | 34,867 | 34,867 | 34,867 |
| Investments | 201 | 370 | 358 | 358 | 358 |
| Inventory | 63,220 | 67,565 | 69,541 | 91,066 | 82,738 |
| Sundry Debtors | 19,119 | 23,536 | 31,103 | 35,421 | 31,794 |
| Cash \& Bank Balances | 62,437 | 98,125 | 139,331 | 136,473 | 64,385 |
| Interest Receivable/Accı | 872 | 1,547 | 2,764 | 2,764 | 2,764 |
| Loans and Advances | 13,426 | 17,417 | 24,890 | 24,890 | 24,890 |
| Current Liabilities |  |  |  |  |  |
| Sundry Creditors | 24,700 | 26,692 | 30,740 | 43,468 | 39,549 |
| Other Current Liabilities | 28,430 | 29,679 | 35,710 | 54,515 | 49,616 |
| Provisions | 55,362 | 56,157 | 68,995 | 68,995 | 68,995 |
| Net Current Assets | 50,581 | 95,662 | 132,183 | 123,635 | 48,410 |
| M isc. Exp. not Written Of | 2,169 | 1,297 | 597 | 597 | 597 |
| Application of Fund: | 188,178 | 235,318 | 287,412 | 327,651 | 359,386 |


| RATIO |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Y/E M ARCH | 2006 | 2007 | 2008 | 2009 E | 2010 E |
| Basic (Rs) |  |  |  |  |  |
| EPS | 9.9 | $\mathbf{1 5 . 2}$ | $\mathbf{2 0 . 5}$ | $\mathbf{1 5 . 1}$ | 11.8 |
| Cash EPS | 12.9 | 18.2 | 21.5 | 16.9 | 15.4 |
| Book Value per Share | 30.2 | 42.0 | 56.2 | 65.5 | 73.0 |
| Dividend Per Share | 2.3 | 3.6 | 4.3 | 4.3 | 4.3 |
| Valuation (x) |  |  |  |  |  |
| P/E | 9.9 | 6.4 | 4.8 | 6.5 | 8.3 |
| Cash PE | 7.6 | 5.4 | 4.5 | 5.8 | 6.3 |
| EV/EBITDA | 6.0 | 3.7 | 2.4 | 3.3 | 5.1 |
| EV/Sales | 1.4 | 1.0 | 0.8 | 0.6 | 0.9 |
| EV( USD/Ton) | 835 | 722 | 599 | 642 | 794 |
| Price to Book Value | 3.2 | 2.3 | 1.7 | 1.5 | 1.3 |
| P rofitability Ratios (\%) |  |  |  |  |  |
| RoE | 32.7 | 36.2 | 36.4 | 23.0 | 16.1 |
| RoCE | 33.4 | 41.9 | 45.8 | 29.7 | 20.9 |
| RoIC | 32.2 | 46.7 | 66.1 | 33.4 | 15.6 |
| Turnover Ratios |  |  |  |  |  |
| Debtors (Days) | 24 | 25 | 28 | 27 | 27 |
| Creditors (Days) | 41 | 39 | 41 | 40 | 40 |
| Working Capital (Days) | 65 | 101 | 120 | 92 | 38 |
| Asset Turnover (x) | 1.5 | 1.5 | 1.4 | 1.5 | 1.2 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity (x) | 0.4 | 0.3 | 0.2 | 0.2 | 0.1 |
|  |  |  |  |  |  |


| Y/EMARCH | 2006 | 2007 | 2008E | 2009E | 2010 E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Profit/(Loss) k | 57,822 | 95,071 | 115,846 | 85,522 | 72,685 |
| Depreciation \& Amort. | 12,571 | 12,618 | 12,835 | 13,714 | 15,039 |
| Interest Paid | 4,842 | 3,444 | 2,594 | 2,382 | 2,382 |
| Direct Taxes Paid | -19,549 | -33,212 | -38,404 | -31,006 | -24,022 |
| ( Inc )/Dec in Working Ca। | -17,079 | -9,393 | 4,685 | 5,690 | 3,137 |
| CF from Oper. Activ | 38,607 | 68,528 | 97,556 | 76,302 | 69,221 |
| Other Items | -7,581 | -1,147 | -1,924 |  |  |
| CF after EO Items | 31,026 | 67,381 | 95,632 | 76,302 | 69,221 |
| ( Inc )/Dec in Fixed Assets | -3,768 | -14,430 | -27,151 | -62,500 | -122,000 |
| ( Inc )/Dec in M isc Exp. | 1,381 | 872 | 700 | 0 | 0 |
| (Pur)/Sale of Invest. | -127 | -169 | 12 | 0 | 0 |
| CF from Inv. Activit | -2,515 | -13,727 | -26,439 | -62,500 | -122,000 |
| Free Cash Flows | 36,092 | 54,801 | 71,117 | 13,802 | -52,779 |
| Issue of Shares | 0 | 0 | 0 | 0 | 0 |
| Inc / (Dec) in Debt | -15,516 | 262 | -7,513 | 3,600 | 950 |
| Interest Paid | -4,842 | -3,444 | -2,594 | -2,382 | -2,382 |
| Dividends Paid | -9,419 | -14,784 | -17,881 | -17,881 | -17,881 |
| CF from Finan. Acti | -29,778 | -17,966 | -27,987 | -16,662 | -19,312 |
| Inc / ( Dec) in Cash | -1,266 | 35,688 | 41,206 | -2,860 | -72,091 |
| Add: Opening Balance | 63,703 | 62,437 | 98, 125 | 139,331 | 136,473 |
| Closing Balance | 62,437 | 98,125 | 139,331 | 136,471 | 64,382 |

E:M OSt Estimates


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| :--- |
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| 4. Investment Banking relationship with company covered | from time to time. Nevertheless, MOSt is committed to providing independent and transparent recommendations to its clients, and would be happy to provide information in response to specific client queries.


[^0]:    E: MOSt Estimates

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