

# Oil Price Deregulation

# On the path of reforms

In a meeting held on Friday, June 25, 2010, the Empowered Group of Ministers (EGoM) took a major policy decision on the country's retail fuel pricing. After long deliberation for more than a year, the EGoM has freed the price of petrol from the government's control. On an immediate basis, petrol price has increased by Rs3.7/litre. Diesel prices has been also increased by Rs2/litre and are to be deregulated in a phased manner. However, no timeline for the decontrol has been mentioned. In the cooking fuel segment, domestic LPG prices has been increased by Rs35/cylinder, and kerosene price by Rs3/litre. However, cooking fuels will continue to be subsidised.

While the announcement of petrol deregulation is in line with our expectation, the announcement of the deregulation of diesel prices and increase in prices of kerosene and domestic LPG has surprised us positively. However, absence of (1) the timeline of the diesel price deregulation, (2) the frequency of change in petrol price and (3) pricing limit (band) for petrol price takes some sheen off the decision.

We were also pinning hopes on the announcement of the subsidy-sharing formulae; however, the absence of the same has left us a bit disappointed, as it makes it difficult to judge the beneficiaries of the move.

All said, we believe the policy change is a significant step in the right direction and has come as a positive surprise for PSU oil companies, viz. ONGC, OIL India, GAIL, IOC, HPCL and BPCL. In case of upstream companies, we were already building in the proposed moves and the same was reflected in higher-than-consensus EPS estimates for ONGC and GAIL.

We believe downstream oil companies are likely to be key beneficiaries of the deregulation on the following counts:

- Reduction in overall subsidies to manageable limits
- Subdued outlook on crude oil prices
- Improved profitability situation of upstream companies post the APM gas price hike, enables them to bear a relatively higher subsidy burden
- · Government efforts towards divestment in IOC

Thus, we believe, while the move is likely to benefit downstream oil marketing companies, the same is likely to be neutal for upstream oil companies.

## **Valuation Summary**

Companies	CMP	Target	Reco	Mkt Cap		PS	F	P/E	P/	В	EV/EBITE	DA (%)
	(Rs)	Price		(Rs cr)	FY2011E	FY2012E	FY2011E	FY2012E	FY2011E	FY2012E	FY2011E F	Y2012E
ONGC	1,304	1,356	Neutral	278,973	114.6	123.3	11.4	10.6	2.4	2.1	4.7	4.3
GAIL	473	580	Виу	60,031	30.3	35.2	15.6	13.4	3.1	2.6	10.6	8.3
HPCL	433	-	Not Rated	14,664	47.3	48.4	9.1	8.9	1.2	1.1	5.4	5.0
BPCL	642	-	Not Rated	23,225	48.1	60.4	13.4	10.6	1.4	1.3	10.5	7.1

Source: Angel Research

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On an immediate basis, petrol price has gone up by Rs3.7/litre (~7%). Similarly, the government has increased diesel price by Rs2/litre (~5%). The price of domestic LPG has been increased by Rs35/cylinder (~11%), and kerosene price has increased by Rs3/litre (~33%).

## Broad counters of the move

**Petrol price deregulated; Diesel (to be deregulated) and cooking fuel prices also hiked:** In the EGoM meeting held on June 25, 2010, the government has decided to increase the prices of all subsidised petro products. The government has also deregulated petrol prices. This will, in turn, permit oil marketing companies (OMCs) to fix the price of petrol on a market determined basis. On an immediate basis, petrol price has gone up by Rs3.7/litre ( $\sim$ 7%). Similarly, the government has increased diesel price by Rs2/litre ( $\sim$ 5%) and has proposed to deregulate diese pricel in the future. However, no timeline for the decontrol has been mentioned. In the cooking fuel segment, domestic LPG price has been increased by Rs35/cylinder ( $\sim$ 11%), and kerosene price has been increased by Rs3/litre ( $\sim$ 33%).

Prices of petrol and diesel were last increased in February 2010, while prices of LPG and kerosene were previously revised in January 2009 and April 2002, respectively. Post the price hikes, retail selling prices of petrol, diesel, LPG and kerosene in Mumbai will increase to Rs55.4/litre, Rs41.6/litre, Rs347/cylinder and Rs12/litre, respectively.

Exhibit 1: Revised vs. old prices of subsidised petro products

Particulars	Old prices (Rs/litre, Rs/cyl)	New prices (Rs/litre, Rs/cyl)	Inc. in prices (Rs/litre, Rs/cyl)	Hike (USD/bbl)
Petrol	51.7	55.4	Rs ~3.7	12.8
Diesel	39.6	41.6	Rs ∼2.0	6.8
Kerosene	9.0	12.0	Rs 3.0	10.3
Domestic LPG	312.0	347.0	Rs ∼35	4.6

Source: Government of India, Angel Research

While the announcement of petrol deregulation is in line with our expectation, the announcement of the deregulation of diesel and increased prices of kerosene and domestic LPG have surprised us positively. However, absence of (1) the timeline of the diesel price deregulation, (2) the frequency of change in petrol price and (3) pricing limit (band) for petrol price takes some sheen off the decision.

We were also pinning hopes on the announcement of the subsidy-sharing formulae; however, the absence of the same has left us a bit disappointed, as it makes it difficult to judge the beneficiaries of the move. Although the current reforms are positive in nature, they in themselves are not adequate and need to be followed by the deregulation of diesel prices coupled with announcement of the subsidy-sharing mechanism.

The announcement of petrol deregulation is in line with our expectation, the announcement of the deregulation of diesel and increased prices of kerosene and domestic LPG have surprised us positively



#### EGoM decision in sink with Kirit Parekh Committee's recommendation

Relative to the recommendation of the Kirit Parikh committee, decisions taken by the EGoM seem to be inadequate as the increase in kerosene and domestic LPG prices is less than that proposed by the Kirit Parekh Committee. The deregulation of diesel prices in a phased manner is contrary to the complete deregulation recommended by the committee. We believe the government has marginally increased prices, considering the possible political fallout in case the prices were increased significantly.

However, we believe government has done enough on the recommendations of Kirit Parikh Committee. Moreover, if the recommendation of the Kirit Parikh committee would have been accepted in totality, under recoveries would have come down drastically. Significantly lower under recoveries along with cash subsidy of Rs20,000cr to be provided by the government would have resulted in a reduction subsidy-sharing burden for ONGC, OIL and GAIL to the levels of around Rs1,600cr-2,000cr. Thus, we were not anticipating any increase in the retail prices of kerosene and domestic LPG.

Exhibit 2: Oil reforms-Key proposals of Kirit Parekh Committee, EGoM's decision and Impact analysis

Proposal	Kirit Parekh Committee	EGoM decision	Impact analysisfu
Pricing of petrol	Prices of petrol should be deregulated	Petrol prices deregulated	Positive for marketing operations of OMCs, upstream segment and private retailers
Pricing of diesel	Prices of diesel should be deregulated	Diesel prices hiked by Rs2/litre with a promise to deregulate the same in future	Positive for marketing operations of OMCs, upstream segment and private retailers
Pricing of kerosene	Prices of the kerosene to be increased by Rs6/litre, subsidy on kerosene to be restricted to BPL families and delivered through smart cards/UID project in the future	Kerosene prices hiked by Rs3/litre, UID project to address the deliverability issue	Lower-than-recommended price hike for kerosene; however, better-than-market expectations
Pricing of Domestic LPG	Prices of the domestic LPG to be increased by Rs100/cylinder	Prices of the domestic LPG increased by Rs35/cylinder	Lower-than-recommended price hike for domestic LPG
Subsidy on LPG and kerosene	Cap on subsidy on domestic LPG and kerosene of Rs20,000cr to be borne by the government	No mention of the same	Absence of the subsidy-sharing formulae

Source: Kirit Parekh committee report, Angel Research

## Impact of the EGoM decision on under recoveries

After incorporating the EGoM's decision, under recoveries in the sector are expected to reduce by around 29% to Rs54,516cr for FY2011E from the earlier estimate of Rs77,213cr.

June 28, 2010



Exhibit 3: Change in under recoveries on account of EGoM's decision for FY2011E

Particulars	Pre price revision (Rs cr)	Post price revision (Rs cr)	% change
HSD	27,602	16,465	(40)
MS	6,923	1,731	(75)
Total auto fuels	34,525	18,196	(47)
LPG	20,772	18,125	(13)
Kerosene	21,917	18,196	(17)
Total cooking fuels	42,688	36,320	(15)
Total under recover	ries 77,213	54,516	(29)

Source: Angel Research

The government's move to increase petro products' prices will also affect under recoveries in FY2012E. However, the amount of under recoveries in FY2012E is likely to be contingent on the deregulation of diesel prices or otherwise; this would lead to two scenarios:

If diesel prices are deregulated by FY2012E: The government has not provided the roadmap of the deregulation of diesel prices. However, we believe the same is contingent on headline inflation numbers going ahead. Given the expectation of moderation in inflation numbers, we foresee decontrol of diesel prices by the end of FY2011E.

Exhibit 4: Under recoveries for FY2012E (in case of diesel prices are deregulated)

Particulars (Rs cr)	FY2012E
HSD	-
MS	-
Total auto fuels	-
LPG	20,738
Kerosene	22,151
Total cooking fuels	42,890
Total under recoveries	42,890

Source: Angel Research

**Government continues to control diesel prices:** If the government is unable to increase diesel prices going ahead, under recovery in diesel will continue to exist. Thus, in addition to a subsidy on cooking fuels, there will be a subsidy on diesel as well. This will result in overall under recoveries of Rs55,118cr (in line with the subsidies expected in FY2011E).

Exhibit 5: Under recoveries for FY2012E (in case of diesel prices are not deregulated)

Particulars (Rs cr)	FY2012E
HSD	12,228
MS	-
Total auto fuels	12,228
LPG	20,738
Kerosene	22,151
Total cooking fuels	42,890
Total under recoveries	55,118
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Source: Angel Research

June 28, 2010



However, given the likely softening of inflation going ahead, we believe the government will deregulate diesel prices. This will reduce under recoveries to manageable levels. In our view, the government will share 50% of the total under recoveries under the scenario, while upstream companies will be asked to share the remaining (50%). Thus, downstream companies will not be required to share the subsidy burden going ahead. Our estimates are factoring similar subsidy-sharing mechanism in the picture, which in turn results in ONGC reporting net realisations of around US\$58-60/bbls and EPS of around Rs120-125/share.

## Key issues to watch out in the near future

**Time for deregulation of diesel:** While the EGoM has deregulated petrol prices, we believe the key event to watch out for going ahead will be the timeframe to deregulate diesel prices. Under recoveries on petrol are less than 10% of the overall under recoveries, the same on diesel are higher at 20% (on account of higher sales volume). Thus, the timeframe regarding the deregulation of diesel must be known for better clarity.

Exhibit 6: Subsidy burden over the years

Particulars (Rs cr)	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010
Brent prices(US\$/bbl)	29	42	58	64	82	85	85
Subsidies on PDS kerosene	3800	9,480	14,384	17,883	19,102	28,200	17,364
% of total	40.9	47.1	36.0	36.2	24.8	27.2	37.7
Domestic LPG	5500	8,362	10,246	10,701	15,523	17,800	14,257
% of total	59.1	41.5	25.6	21.7	20.1	17.2	31.0
Cooking fuel	9,300	17,842	24,630	28,584	34,625	46,000	31,621
% of total	100	89	62	58	45	44	69
Diesel	-	2,154	12,647	18,776	35,166	52,300	9,279
% of total		10.7	31.6	38.0	45.6	50.5	20.1
Motor Spirit	-	150	2,723	2,027	7,332	5,200	5,151
% of total		0.7	6.8	4.1	9.5	5.0	11.2
Transport fuel	-	2,304	15,370	20,803	42,498	57,500	14,430
% of total	-	11	38	42	55	56	31
Total under recoveries	9,300	20,146	40,000	49,387	77,123	103,500	46,051

Source: PPAC, Angel Research

Subsidy-sharing mechanism going ahead: We believe that possible deregulation will certainly have some effect on the position of under recoveries going ahead. However, the possible beneficiary of price deregulation still needs to be ascertained. The likely beneficiaries will be determined on the basis of the subsidy-sharing structure between the various stakeholders, viz. the government (via cash subsidy), upstream companies (discount on crude and products sold) and OMCs. However, the subsidy-sharing arrangement is based on the paying capacity of the companies involved, which is further contingent on the overall subsidy level and level of crude oil prices.



Exhibit 7: Ad-hoc subsidy-sharing mechanism

Particulars (Rs cr)	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010
Oil bonds	-	-	11,500	24,100	35,300	71,292	26,000
% of total subsidy	-	-	28.8	48.8	45.8	68.9	56.5
Upstream companies	3,200	5,900	16,700	20,700	25,700	32,208	14,430
% of total subsidy	34.4	29.3	41.8	41.9	33.3	31.1	31.3
Borne by OMCs	6,100	14,246	11,800	4,587	16,123	-	5,621
% of total subsidy	65.6	70.7	29.5	9.3	20.9	-	12.2
Total under recoveries	9,300	20,146	40,000	49,387	77,123	103,500	46,051

The absence of definite free pricing bands acts as an overhang. However, we believe the move is unlikely to pose a major concern for OMCs given our subdued outlook on crude oil prices going ahead

Historically, the subsidy burden-sharing trend seems to be missing with the subsidy between various parties shared in an ad-hoc manner (based on the paying capacity of the various parties involved). For instance, the share of OMCs has fluctuated between 0-71%. Thus, there exists the risk of proportion of subsidy burden sharing in favour of the government at the expense of oil PSUs, which could lead to downside in stock price of companies uder consideration.

**Definitive price band for petrol:** The absence of definite free pricing bands acts as an overhang over the deregulation process. We expect government to provide further details over the free pricing mechanism of petrol. However, we believe the move is unlikely to pose a major concern for OMCs given our subdued outlook on crude oil prices going ahead.

## Deregulation of retail prices - On a firm footing

This is not the first attempt by the government to deregulate petroleum product prices. In April 2002, in an attempt to phase out subsidy on petroleum products, the government dismantled the administered pricing mechanism (APM), paving the way for free pricing mechanism for petrol and diesel, while prices of kerosene and LPG were still kept under the regulator's purview. At that time, the government gave limited freedom to OMCs to revise retail prices within a band of +/-10% of the mean of rolling average of the last 12 month's and the last 3 month's international C&F prices. In case of breach of the band, the matter had to be taken up with the Ministry of Finance for modulation in excise duty rates. Oil companies were given some freedom to determine the prices based on the international petroleum market. However, the euphoria of dismantling was short-lived. When crude prices started to increase in 2004 and oil companies wanted to pass on the same, the government's interference halted the free pricing of petrol and diesel in June 2004. Thus, the past record of implementation of the pricing reforms has not been very impressive.

In such a scenario, the key concern that is likely to emerge is how long the current deregulation work. Leaving apart political compulsions, we see a strong possibility of market-based pricing of petrol and diesel likely to evolve going ahead. The key arguments in favour of the same are:

In FY2002, the government gave limited freedom to the OMCs to revise retail prices within a band of +/-10% of the mean of rolling average of the last 12 month's and the last 3 month's international C&F prices



We expect crude oil prices to average US\$75/bbls in FY2011E and FY2012E

**Subdued outlook on crude prices:** We expect crude oil prices to be range-bounded in the near future, on account of relatively subdued demand outlook in OECD countries, along with growth in production of NGL by OPEC countries. On account of the same, we expect crude oil prices to average US\$75/bbls in FY2011E and FY2012E. Considering the same, the required changes in the price of petrol and diesel will not be significant. Though there is no mention of the pricing band as was the case in erstwhile dismantling of APM, we believe the government is likely to provide pricing freedom to OMCs until US\$90/bbls (thus providing a tentative pricing freedom of 15% from the current crude levels).

**Headroom for further reforms:** Even if crude oil prices were to register a significant increase, we believe the government has certain levers in the form of reduction in excise and custom duty to address the situation of under recoveries. Moreover, the recent statement by the petroleum minister also seems to suggest that the government will also discuss the issue of the high state tax on petroleum products. Any favourable development on the issue could widen the headroom available for further corrective measures in the event of spiraling increases in crude oil prices. Also a clear policy of subsidy in high oil price environment would be positive.

## Impact of deregulation on OMCs

We believe downstream oil companies (HPCL, BPCL and IOC) are likely to be key beneficiaries of the deregulation on the following counts:

- Reduction in overall subsidies to manageable limits: On account of the EGoM's recommendation regarding the deregulation of petrol price coupled with the proposed deregulation of diesel price and increase in kerosene and domestic LPG prices, the overall subsidies are likely to subside to manageable limits.
- Subdued outlook on crude oil prices
- Improved profitability situation of upstream companies post the APM gas price hike, enables them to bear a relatively higher subsidy burden
- Government efforts towards divestment in IOC

HPCL, on an average, has traded at 1.15 times P/B in the last five years. We expect further re-rating of the P/B multiple going forward, contingent of deregulation of the diesel prices. At the expected book value of Rs405/share in FY2012E and assigning a P/B multiple of 1.15x, we have arrived at a fair value of Rs465 for HPCL. Thus, at the CMP, the stock provides an upside of 7.4%. We do not have rating HPCL at the current juncture.

We expect BPCL to report EPS of Rs60.4 in FY2012E . At the expected book value of Rs481.2/share in FY2012E and assigning a P/B multiple of 1.3x, we have arrived at a core business value of Rs625/share and ascribing Rs75/share to the E&P business of the company, we arrive at a fair value of Rs700/share for BPCL. Thus, at the CMP, the stock provides an upside of 9%. We believe in this case the risk-reward ratio is skewed in favour of the return. We do not have rating on BPCL at the current juncture.



**Exhibit 8: Key Financials - BPCL** 

Y/E March (Rs cr)	FY2009	FY2010E	FY2011E	FY2012E
Net Sales	135,252	123,817	131,001	152,760
% chg	22.1	(8.5)	5.8	16.6
Net Profits	634	1,632	1,740	2,184
% chg	(66.8)	157.4	6.6	25.5
OPM (%)	2.9	2.4	2.9	3.1
EPS (Rs)	17.5	45.1	48.1	60.4
P/E (x)	36.6	14.2	13.4	10.6
P/BV (x)	1.0	1.6	1.4	1.3
RoE (%)	4.6	11.4	11.2	13.1
RoCE (%)	6.7	6.7	7.6	10.3
EV/Sales (x)	0.3	0.3	0.3	0.2
EV/EBITDA (x)	9.4	13.8	10.5	7.1

**Exhibit 9: Key Financials - HPCL** 

Y/E March (Rs cr)	FY2009	FY2010E	FY2011E	FY2012E
Net Sales	124,752	107,637	111,134	109,186
% chg	19.1	(13.7)	3.2	(1.8)
Net Profits	575	1,301	1,605	1,641
% chg	(49.3)	126.3	23.3	2.3
OPM (%)	2.3	2.4	3.5	3.8
EPS (Rs)	17.0	38.4	47.3	48.4
P/E (x)	25.5	11.3	9.1	8.9
P/BV (x)	1.4	1.3	1.2	1.1
RoE (%)	5.4	11.7	13.3	12.5
RoCE (%)	5.9	3.8	6.6	6.6
EV/Sales (x)	0.2	0.2	0.2	0.2
EV/EBITDA (x)	8.2	8.2	5.4	5.0

Source: Company, Angel Research



We expect ONGC to report net realisation of around US\$60/bbls (in FY2011E and FY2012E) as the large part of the benefit on account of reduction in under recoveries is retained by the government and OMCs

## Impact of Auto fuel deregulation on ONGC

In case of upstream companies, we were already building in proposed moves, the same was reflected in higher-than-consensus EPS estimates for ONGC. We expect ONGC to report net realisation of around US\$60/bbls (in FY2011E and FY2012E) as the large part of the benefit on account of reduction in under recoveries is retained by the government and OMCs. However, in case of ONGC, on the back of reduction in overall under recoveries, the risk associated with variability in earnings estimates of ONGC has reduced to an extent. Therefore, we increase our target multiple for the company from 10x to 11x. At FY2012E EPS of Rs123.3/share, we arrive at a target price of 1356/share for ONGC, resulting in an upside of 3.9% from current levels. We recommend Neutral rating on ONGC.

**Exhibit 10: Key Financials - ONGC** 

Y/E March (Rs cr)	FY2009	FY2010E	FY2011E	FY2012E
Net Sales	104,588	101,760	117,551	124,021
% chg	8.1	(2.7)	15.5	5.5
Net Profits	19,795	19,404	24,505	26,372
% chg	(0.4)	(2.0)	26.3	7.6
OPM (%)	41.3	43.7	44.9	46.1
EPS (Rs)	92.5	90.7	114.6	123.3
P/E (x)	14.1	14.4	11.4	10.6
P/BV (x)	3.0	2.7	2.4	2.1
RoE (%)	23.4	20.0	22.2	20.8
RoCE (%)	24.5	19.4	23.3	23.3
EV/Sales (x)	2.5	2.5	2.1	2.0
EV/EBITDA (x)	6.1	5.8	4.7	4.3

Source: Company, Angel Research

## Impact of auto fuel deregulation on GAIL

We were also pinning hopes on the announcement of the subsidy-sharing formulae; however, the absence of the same has left us a bit disappointed, as it makes it difficult to judge the beneficiaries of the move. The key decision regarding whether GAIL should be asked to share the subsidy burden or not is also not taken. The Kirit Parikh committee has recommended that there should not be any subsidy burden on GAIL. The committee perceived GAIL to be a distribution company rather than an upstream company. Currently, we continue to build subsidy sharing by GAIL in our estimates. However, the Kirit Parikh committee recommendation if accepted would be significantly positive for GAIL. We maintain our estimates and recommend a Buy on GAIL with a target price of Rs580.

The Kirit Parikh committee has recommended that there should not be any subsidy burden on GAIL. The move if accepted would be significantly positive for GAIL



**Exhibit 11: Key Financials - GAIL** 

Y/E March (Rs cr)	FY2009	FY2010E	FY2011E	FY2012E
Net Sales	23,776	24,996	36,672	40,840
% chg	32.0	5.1	46.7	11.4
Net Profits	2,804	3,140	3,843	4,466
% chg	7.8	12.0	22.4	16.2
OPM (%)	17.1	18.7	15.9	17.6
EPS (Rs)	22.1	24.8	30.3	35.2
P/E (x)	21.4	19.1	15.6	13.4
P/BV (x)	4.1	3.5	3.1	2.6
RoE (%)	20.2	19.8	21.0	20.9
RoCE (%)	21.3	22.1	21.8	22.4
EV/Sales (x)	2.4	2.2	1.7	1.5
EV/EBITDA (x)	14.2	11.7	10.6	8.3

## Private marketers likely to benefit from the deregulation

We believe the deregulation of auto fuels is likely to result in the re-entry of private players into auto fuel dispensing. Reliance Industries (RIL) and Essar Oil (EOL), which had closed down their retail operations due to lack of a level-playing field, are likely to benefit from the deregulation. EOL has already started to ramp up its entire retail outlet network, with most of it having started and rest about to start. RIL has also started opening its retail outlets, and the company would get more aggressive if the government policy regarding the complete deregulation of diesel prices gets clearer.

RIL, in particular, could ramp up its retail operations at a much faster pace, as in the past the company was able to ramp up its share in the diesel segment to 14% in three to four years. Given that the company has its retail outlets in place, regaining the lost market share would not take more than two to three quarters. We have not built in the potential impact of the entry of private players in auto fuel dispensing. Thus, there exists a threat of lower sales of petrol and diesel for public sector OMCs. We believe BPCL, due to its overlapping presence with RIL in the highway segment, is likely to be the most affected on account of increased competition due to the deregulation. The committee has also recommended that private marketers should be provided with a subsidy for under recoveries on the sale of cooking fuel. This step, if implemented, would be positive for RIL and EOL. We maintain a Buy on RIL with a target price of Rs1,260.

Reliance Industries (RIL) and Essar (EOL), which had closed down its retail operations on the back of lack of level playing field, are likely to benefit on account of the proposed de-regulation

We believe that BPCL due to its overlapping presence with RIL in the highway segment is likely to be most affected on account of increased competition due to de-regulation of the auto fuel prices

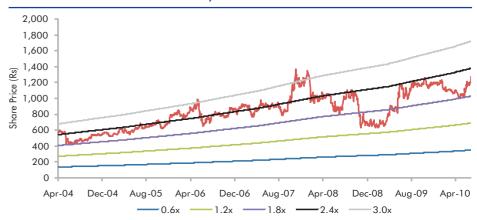
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Exhibit 12: One-Year Forward P/BV of GAIL



Exhibit 13: One-Year Forward P/BV of ONGC



Source: Company, Angel Research



Exhibit 14: One-Year Forward P/BV of BPCL

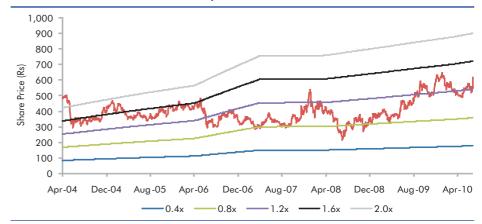
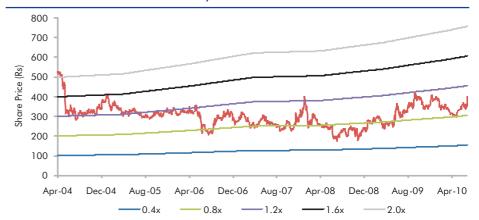


Exhibit 15: One-Year Forward P/BV of HPCL



Source: Company, Angel Research

June 28, 2010



GAIL

Profit &	Loss	Statement	(Standalone)
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Rs crore

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Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Total operating income	16,047	18,008	23,776	24,996	36,672	40,840
% chg		12.2	32.0	5.1	46.7	11.4
Total Expenditure	13,058	14,081	19,711	20,327	30,833	33,652
Net Raw Materials	10,247	11,165	16,452	17,609	27,423	29,772
Other Mfg costs	763	728	870	950	1,394	1,552
Personnel	293	470	577	621	697	776
Other	1,755	1,717	1,813	1,147	1,320	1,552
EBITDA	2,990	3,927	4,065	4,669	5,839	7,188
% chg		31.4	3.5	14.9	25.0	23.1
(% of Net Sales)	18.6	21.8	17.1	18.7	15.9	17.6
Depreciation& Amortisation	575	571	560	562	802	903
EBIT	2,414	3,356	3,505	4,107	5,037	6,285
% chg		39.0	4.4	17.2	22.6	24.8
(% of Net Sales)	15.0	18.6	14.7	16.4	13.7	15.4
Interest & other Charges	107	80	87	70	133	491
Other Income	545	556	797	541	650	650
(% of PBT)	19.1	14.5	18.9	11.8	11.7	10.1
Share in profit of Associates	-	-	-	-	-	-
Recurring PBT	2,852	3,833	4,214	4,578	5,554	6,444
% chg		34.4	9.9	8.6	21.3	16.0
Extraordinary Expense/(Inc.)	(340)	-	-	-	-	-
PBT (reported)	3,192	3,833	4,214	4,578	5,554	6,444
Tax	813	1,254	1,400	1,439	1,711	1,978
(% of PBT)	25.5	32.7	33.2	31.4	30.8	30.7
PAT (reported)	2,379	2,580	2,814	3,140	3,843	4,466
Add: Share of earnings of associat	te -	-	-	-	-	-
Less: Minority interest (MI)	-	-	-	-	-	-
Prior period items	(8)	(22)	10	-	-	-
PAT after MI (reported)	2,387	2,601	2,804	3,140	3,843	4,466
ADJ. PAT	2,727	2,601	2,804	3,140	3,843	4,466
% chg		(4.6)	7.8	12.0	22.4	16.2
(% of Net Sales)	17.0	14.4	11.8	12.6	10.5	10.9
Basic EPS (Rs)	18.8	20.5	22.1	24.8	30.3	35.2
Fully Diluted EPS (Rs)	18.8	20.5	22.1	24.8	30.3	35.2
% chg		9.0	7.8	12.0	22.4	16.2



# **Balance Sheet (Standalone)**

Rs crore

Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
SOURCES OF FUNDS						
Equity Share Capital	846	846	1,268	1,268	1,268	1,268
Reserves& Surplus	10,547	12,159	13,501	15,655	18,385	21,738
Shareholders Funds	11,393	13,005	14,770	16,924	19,653	23,006
Minority Interest	-	-	-	-	-	-
Total Loans	1,338	1,266	1,200	1,480	5,300	5,300
Deferred Tax Liability	1,319	1,320	1,326	1,390	1,435	1,480
Total Liabilities	14,049	15,590	17,296	19,794	26,388	29,786
APPLICATION OF FUNDS						
Gross Block	14,933	16,958	17,604	17,904	22,904	24,404
Less: Acc. Depreciation	7,478	8,025	8,554	9,115	9,917	10,820
Net Block	7,454	8,933	9,050	8,789	12,987	13,584
Capital Work-in-Progress	1,937	817	2,426	2,688	6,188	7,688
Goodwill	-	-	-	-	-	-
Investments	1,464	1,491	1,737	2,073	2,123	2,123
Current Assets	7,746	10,410	12,237	16,623	14,096	16,088
Cash	2,660	4,473	3,456	7,081	3,733	5,439
Loans & Advances	3,710	4,237	6,621	7,606	7,606	7,606
Other	1,375	1,700	2,159	1,935	2,756	3,043
Current liabilities	4,551	6,060	8,155	10,378	9,006	9,697
Net Current Assets	3,194	4,350	4,082	6,244	5,090	6,391
Mis. Exp. not written off	-	-	-	-	-	-
Total Assets	14,049	15,590	17,296	19,794	26,388	29,786



## Cash Flow Statement (Standalone)

Rs crore

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Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Profit before tax	2,860	3,855	4,204	4,578	5,554	6,444
Depreciation	575	571	560	562	802	903
Change in Working Capital	(1,455)	657	(749)	1,463	(2,194)	405
Less: Other income	(545)	(556)	(797)	(541)	(650)	(650)
Direct taxes paid	(794)	(1,253)	(1,394)	(1,375)	(1,666)	(1,933)
Cash Flow from Operations	641	3,274	1,824	4,687	1,845	5,169
(Inc.)/ Dec. in Fixed Assets	(1,784)	(905)	(2,256)	(562)	(8,500)	(3,000)
(Inc.)/ Dec. in Investments	(20)	(27)	(246)	(336)	(50)	-
Other income	545	556	797	541	650	650
Cash Flow from Investing	(1,260)	(376)	(1,706)	(356)	(7,900)	(2,350)
Issue of Equity	-	-	-	-	-	-
Inc./(Dec.) in loans	(579)	(72)	(66)	280	3,820	-
Dividend Paid (Incl. Tax)	(969)	(989)	(1,039)	(1,113)	(1,113)	(1,113)
Others	331	(25)	(31)	127	0	0
Cash Flow from Financing	(1,217)	(1,086)	(1,136)	(705)	2,707	(1,113)
Inc./(Dec.) in Cash	(1,836)	1,813	(1,017)	3,625	(3,348)	1,706
Opening Cash balances	4,496	2,660	4,473	3,456	7,081	3,733
Closing Cash balances	2,660	4,473	3,456	7,081	3,733	5,439



# **Key Ratios**

Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Valuation Ratio (x)						
P/E (on FDEPS)	25.7	23.5	21.8	19.5	15.9	13.7
P/CEPS	20.7	19.3	18.2	16.5	13.2	11.4
P/BV	5.4	4.7	4.1	3.6	3.1	2.7
Dividend yield (%)	1.4	1.4	1.5	1.6	1.6	1.6
EV/Sales	3.7	3.2	2.5	2.2	1.7	1.5
EV/EBITDA	20.0	14.8	14.5	11.9	10.8	8.5
EV/Total Assets	4.3	3.7	3.4	2.8	2.4	2.1
Per Share Data (Rs)						
EPS (Basic)	18.8	20.5	22.1	24.8	30.3	35.2
EPS (fully diluted)	18.8	20.5	22.1	24.8	30.3	35.2
Cash EPS	23.4	25.0	26.5	29.2	36.6	42.3
DPS	6.7	6.7	7.0	7.5	7.5	7.5
Book Value	89.8	102.5	116.4	133.4	154.9	181.4
Dupont Analysis (%)						
EBIT margin	15.0	18.6	14.7	16.4	13.7	15.4
Tax retention ratio	71.8	67.7	66.9	68.6	69.2	69.3
Asset turnover (x)	1.6	1.6	1.9	1.9	2.1	1.7
ROIC (Post-tax)	17.3	20.2	18.8	21.2	19.7	18.5
Cost of Debt (Post Tax)	-	-	-	-	2.7	6.4
Leverage (x)	-	-	-	-	(0.1)	0.0
Operating ROE	17.3	20.2	18.8	21.2	18.0	18.9
Returns (%)						
ROCE (Pre-tax)	17.7	22.6	21.3	22.1	21.8	22.4
Angel ROIC (Pre-tax)	27.5	34.0	32.3	38.3	38.0	37.9
ROE	22.3	21.3	20.2	19.8	21.0	20.9
Turnover ratios (x)						
Asset Turnover (Gross Block)	13.7	13.4	15.0	17.7	8.1	7.1
Inventory / Sales (days)	11.8	11.4	9.0	9.0	7.7	8.5
Receivables (days)	17.6	18.9	19.8	20.4	15.6	17.3
Payables (days)	80.4	77.1	69.8	86.4	68.7	69.0
WC cycle (ex-cash) (days)	(4.4)	4.2	3.9	(1.5)	2.6	10.3
Solvency ratios (x)						
Net debt to equity	(0.1)	(0.2)	(0.2)	(0.3)	0.1	(0.0)
Net debt to EBITDA	(0.4)	(8.0)	(0.6)	(1.2)	0.3	(0.0)
Interest Coverage (EBIT/Interest)	22.5	42.2	40.3	58.7	37.8	12.8



**ONGC** 

Rs crore

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Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Total operating income	82,262	96,782	104,588	101,760	117,551	124,021
% chg		17.7	8.1	(2.7)	15.5	5.5
Total Expenditure	46,067	55,527	61,364	57,321	64,762	66,860
Net Raw Materials	18,263	25,070	28,975	25,339	27,381	26,181
Other Mfg costs	17,179	18,419	17,678	17,015	21,277	22,944
Personnel	2,380	1,328	1,162	1,407	1,411	1,860
Other	8,245	10,710	13,549	13,560	14,694	15,875
EBITDA	36,195	41,255	43,225	44,439	52,789	57,161
% chg		14.0	4.8	2.8	18.8	8.3
(% of Net Sales)	44.0	42.6	41.3	43.7	44.9	46.1
Depreciation& Amortisation	11,968	13,888	15,430	18,739	18,493	18,824
EBIT	24,227	27,367	27,794	25,700	34,295	38,337
% chg		13.0	1.6	(7.5)	33.4	11.8
(% of Net Sales)	29.5	28.3	26.6	25.3	29.2	30.9
Interest & other Charges	418	894	1,774	556	296	349
Other Income	4,739	4,541	5,072	5,298	4,200	3,100
(% of PBT)	16.6	14.6	16.3	17.4	11.0	7.5
Recurring PBT	28,548	31,014	31,093	30,441	38,199	41,089
% chg		8.6	0.3	(2.1)	25.5	7.6
Adj. related to prior period (Net)	1,275	93	(11)	-	-	-
Extraordinary Expense/(Inc.)	(475)	-	(66)	-	-	-
PBT (reported)	27,747	30,921	31,169	30,441	38,199	41,089
Tax	9,845	10,700	11,009	10,714	13,284	14,316
(% of PBT)	35.5	34.6	35.3	35.2	34.8	34.8
PAT (reported)	17,902	20,221	20,160	19,728	24,915	26,773
Add: Share of associate	10.2	2.1	9.9	7.8	9.9	9.9
Less: Minority interest (MI)	142	351	375	332	420	410
PAT after MI (reported)	17,770	19,872	19,795	19,404	24,505	26,372
ADJ. PAT	18,245	19,872	19,861	19,404	24,505	26,372
% chg		8.9	(0.1)	(2.3)	26.3	7.6
(% of Net Sales)	22.2	20.5	19.0	19.1	20.8	21.3
Basic EPS (Rs)	83.1	92.9	92.5	90.7	114.6	123.3
Fully Diluted EPS (Rs)	83.1	92.9	92.5	90.7	114.6	123.3
% chg		11.8	(0.4)	(2.0)	26.3	7.6



## **Balance Sheet (Consolidated)**

Rs crore

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Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
SOURCES OF FUNDS						
Equity Share Capital	2,139	2,139	2,139	2,139	2,139	2,139
Preference Capital	-	-	-	-	-	-
Reserves& Surplus	64,575	75,948	90,085	100,980	116,727	134,091
Shareholders Funds	66,714	78,087	92,224	103,119	118,866	136,230
Minority Interest	832	1,145	1,411	1,735	2,146	2,546
Total Loans	1,601	944	6,559	7,100	7,400	7,750
Deferred Tax Liability	8,112	8,738	9,223	10,379	10,679	11,029
Liability for abandonment cos	st 15,186	12,932	17,145	17,145	17,145	17,145
Total Liabilities	92,444	101,846	126,562	139,478	156,235	174,699
APPLICATION OF FUNDS						
Gross Block	137,145	149,493	169,748	203,470	222,770	244,770
Less: Acc. Depreciation	83,436	93,825	105,955	124,694	133,787	143,711
Net Block	53,710	55,668	63,794	78,777	88,983	101,060
Capital Work-in-Progress	11,030	14,423	24,758	12,300	14,500	14,000
Goodwill	3,062	2,578	11,404	11,404	11,404	11,404
Investments	3,583	4,482	3,480	3,480	3,480	3,480
Current Assets	38,840	47,534	50,715	59,499	65,161	71,664
Cash	20,676	25,056	22,596	30,433	35,757	41,403
Loans & Advances	6,736	7,068	13,264	13,264	13,264	13,264
Other	11,429	15,411	14,855	15,802	16,139	16,997
Current liabilities	18,296	23,513	28,239	26,633	27,944	27,559
Net Current Assets	20,545	24,022	22,476	32,867	37,217	44,105
Mis. Exp. not written off	514	674	651	651	651	651
Total Assets	92,444	101,846	126,562	139,478	156,235	174,699



## **Cash Flow Statement (Consolidated)**

Rs crore

Cash Flow Statement	(Consol	idaleaj				ks crore
Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Profit before tax	28,548	31,014	31,093	30,441	38,199	41,089
Depreciation	7,864	9,078	8,779	18,739	9,093	9,924
(Incr)/ Decr in Misc Exp	(148)	(180)	1	=	-	-
Change in Working Capital	2,689	2,415	2,355	(2,515)	723	(1,492)
Less: Other income	(2,115)	(2,903)	(3,238)	(5,298)	(4,200)	(3,100)
Direct taxes paid	(8,520)	(10,508)	(10,244)	(9,558)	(12,984)	(13,966)
Cash Flow from Operations	28,318	28,915	28,746	31,810	30,832	32,454
(Inc.)/ Dec. in Fixed Assets	(13,566)	(16,814)	(21,639)	(21,264)	(21,500)	(21,500)
(Inc.)/ Dec. in Investments	(2,212)	(1,260)	902	-	-	-
(Inc.)/ Dec. in loans and add	v 35	(1)	(1,951)	=	-	-
Other income	1,356	2,078	3,365	5,298	4,200	3,100
Cash Flow from Investing	(14,387)	(15,996)	(19,323)	(15,967)	(17,300)	(18,400)
Issue of Equity	703	166	-	-	-	-
Inc./(Dec.) in loans	(661)	(598)	4,968	541	300	350
Dividend Paid (Incl. Tax)	(7,695)	(7,822)	(8,103)	(8,547)	(8,508)	(8,758)
Others	5,291	(285)	(8,748)	-	-	-
Cash Flow from Financing	(2,361)	(8,538)	(11,883)	(8,006)	(8,208)	(8,408)
Inc./(Dec.) in Cash	11,570	4,380	(2,460)	7,838	5,324	5,646
Opening Cash balances	9,106	20,676	25,056	22,596	30,433	35,757
Closing Cash balances	20,676	25,056	22,596	30,433	35,757	41,403



# **Key Ratios**

Y/E March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Valuation Ratio (x)						
P/E (on FDEPS)	15.2	13.6	13.7	13.9	11.0	10.3
P/CEPS	10.8	9.3	9.0	7.1	7.3	6.9
P/BV	4.1	3.5	3.0	2.6	2.3	2.0
Dividend yield (%)	2.5	2.5	2.5	2.7	2.8	2.8
EV/Sales	3.1	2.5	2.4	2.4	2.1	1.9
EV/EBITDA	6.9	6.0	5.9	5.6	4.6	4.1
EV/Total Assets	2.7	2.4	2.0	1.8	1.6	1.4
Per Share Data (Rs)						
EPS (Basic)	83.1	92.9	92.5	90.7	114.6	123.3
EPS (fully diluted)	83.1	92.9	92.5	90.7	114.6	123.3
Cash EPS	117	135	140	178	174	184
DPS	31	32	32	34	35	36
Book Value	310	362	428	479	553	634
Dupont Analysis (%)						
EBIT margin	29.5	28.3	26.6	25.3	29.2	30.9
Tax retention ratio	65.7	65.7	64.8	64.8	65.2	65.2
Asset turnover (x)	1.2	1.3	1.2	1.0	1.0	1.0
ROIC (Post-tax)	22.5	24.4	20.1	15.7	19.6	19.8
Cost of Debt (Post Tax)	-	-	-	-	-	-
Leverage (x)	-	-	-	-	-	-
Operating ROE	22.5	24.4	20.1	15.7	19.6	19.8
Returns (%)						
ROCE (Pre-tax)	28.3	28.3	24.5	19.4	23.3	23.3
Angel ROIC (Pre-tax)	40.8	44.9	39.6	29.4	34.1	34.2
ROE	29.0	27.7	23.4	20.0	22.2	20.8
Turnover ratios (x)						
Asset Turnover (Gross Block)	0.6	6.8	6.6	5.5	5.5	5.3
Inventory / Sales (days)	24	25	24	24	22	20
Receivables (days)	21	22	25	27	25	25
Payables (days)	89	99	109	123	107	105
Working capital cycle (ex-cash) (do	ays) 18	(2)	(2)	4	6	6
Solvency ratios (x)						
Net debt to equity	(0.3)	(0.3)	(0.2)	(0.2)	(0.2)	(0.2)
Net debt to EBITDA	(0.5)	(0.6)	(0.4)	(0.5)	(0.5)	(0.6)
Interest Coverage (EBIT/Interest)	58.0	30.6	15.7	46.2	115.9	109.9



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1. Analyst ownership of the stock	No	No
2. Angel and its Group companies ownership of the stock	No	Yes
3. Angel and its Group companies' Directors ownership of the stock	No	No
4. Broking relationship with company covered	No	No

Note: We have not considered any Exposure below Rs 1 lakh for Angel, its Group companies and Directors.



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