

INDIA DAILY

August 20, 2007

EQUITY MARKETS

| | Change, % | | | | | | | | |
|--------------------|------------------|-------|----------|----------|--|--|--|--|--|
| India | 17-Aug | 1-day | 1-mo | 3-mo | | | | | |
| Sensex | 14,142 | (1.5) | (9.1) | (1.1) | | | | | |
| Nifty | 4,108 | (1.7) | (10.0) | (2.5) | | | | | |
| Global/Regional in | ndices | | | | | | | | |
| Dow Jones | 13,079 | 1.8 | (5.6) | (3.5) | | | | | |
| Nasdaq Composite | 2,505 | 2.2 | (6.8) | (2.1) | | | | | |
| FTSE | 6,064 | 3.5 | (7.9) | (8.7) | | | | | |
| Nikkie | 15,837 | 3.7 | (12.8) | (9.0) | | | | | |
| Hang Seng | 21,020 | 3.1 | (9.8) | 0.6 | | | | | |
| KOSPI | 1,713 | 4.5 | (13.7) | 6.2 | | | | | |
| Value traded - Ind | ia | | | | | | | | |
| | | Мо | ving avo | g, Rs bn | | | | | |
| | 17-Aug 1-mo 3-mo | | | | | | | | |
| Cash (NSE+BSE) | 218.8 | | 166.7 | 154.2 | | | | | |

Contents

Change in recommendations

BHEL: Powered by strong order inflows revise target price and upgrade rating

Tata Steel: Raise to In-Line; but, we won't turn buyers just yet

Forex/money market

Derivatives (NSE)

Deri. open interest

| | Change, basis points | | | | | | | |
|-------------------|----------------------|------|------|----|--|--|--|--|
| | 17-Aug 1-day 1-mo 3- | | | | | | | |
| Rs/US\$ | 41.3 | - | 102 | 68 | | | | |
| 6mo fwd prem, % | 0.7 | (25) | 71 | 24 | | | | |
| 10yr govt bond, % | 8.0 | 18 | (18) | | | | | |

870.2

366.7

853.3 572.9

Change, %

17-Aug 1-day 1-mo

Net investment (US\$mn)

| | 16-Aug | MTD | CYTD |
|------|--------|-------|-------|
| Fils | (705) | 1,759 | 9,530 |
| MFs | 58 | 111 | (112) |

Top movers -3mo basis

Best performers

| Thermax | 619 | (3.2) | 0.2 | 50.3 |
|------------------|-------|-------|--------|--------|
| Reliance Energy | 719 | 0.3 | 4.5 | 40.7 |
| Crompton Greaves | 275 | (2.8) | 4.4 | 22.2 |
| ABB India | 1,025 | (3.4) | (4.4) | 19.0 |
| BHEL | 1,559 | (2.7) | (5.4) | 19.0 |
| Worst performers | | | | |
| Polaris | 117 | (0.9) | (11.2) | (33.0) |
| Escorts | 86 | (3.6) | (23.1) | (33.8) |
| IOC | 376 | (3.7) | (12.5) | (25.3) |
| Bharat Forge | 261 | (1.9) | (14.4) | (22.6) |
| Raymond | 269 | (1.1) | (7.7) | (20.8) |
| | | . , | , , | ` , |

News Roundup

Corporate

- Reliance expected to find hydrocarbon prospects in D4 block in KG basin. The company is undertaking a second stage of testing to explore the region. (BL)
- Great Offshore is believed to be acquiring Norwegian offshore company PetroJack in a \$500 mn deal. Aban Offshore has a considerable stake in PetroJack. (ET)
- Essar Steel to invest Rs2 bn to set up three service centres in the country to cater to its clients in the auto and white goods sector (ET)

Economic and political

- Congress sets up expert panel to break the crisis over the nuclear agreement (ET)
- TRAI is expected to recommend removal of cap on the number of players in a circle and allowing operators to offer both GSM and CDMA under the same license (ET)

Source: ET = Economic Times, BS = Business Standard, FE = Financial Express, BL = Business Line.

Kotak Institutional Equities Research

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Industrials BHEL.BO, Rs1559 Rating OP Sector coverage view Attractive Target Price (Rs) 1,825 52W High -Low (Rs) 1899 - 970 Market Cap (Rs bn) 763.1

Financials

| March y/e | 2007E | 2008E | 2009E |
|--------------------|-------|-------|-------|
| Sales (Rs bn) | 172.4 | 221.9 | 268.2 |
| Net Profit (Rs bn) | 24.1 | 31.9 | 40.4 |
| EPS (Rs) | 49.3 | 65.2 | 82.4 |
| EPS gth | 44.1 | 32.2 | 26.4 |
| P/E (x) | 31.6 | 23.9 | 18.9 |
| EV/EBITDA (x) | 17.9 | 13.6 | 10.7 |
| Div yield (%) | 0.7 | 0.9 | 1.2 |

Shareholding, June 2007

| | | % of | Over/(under) |
|-----------|---------|-----------|--------------|
| | Pattern | Portfolio | weight |
| Promoters | 67.7 | - | - |
| Flls | 19.5 | 2.1 | (0.3) |
| MFs | 5.1 | 3.2 | 0.9 |
| UTI | - | - | (2.4) |
| LIC | 1.9 | 1.1 | (1.3) |

BHEL: Powered by strong order inflows revise target price and upgrade rating

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- Order from OBRA thermal power plant with 50% equity stake help kick-start the supercritical technology absorption process
- Brisk ordering activity for XIth plan mitigates concerns of missing XIth plan target
- Highlight near-term order inflows of about 19,819 MW from remaining XIth plan projects
- Revise earnings estimate and target price to Rs1,825 (from Rs1,550 earlier)
- Revise rating to Outperform (from Inline earlier), based on recent sharp correction, strong order inflows and execution

BHEL has received orders for two supercritical units of 800 MW each at OBRA power station. BHEL is also picking up a 50% equity stake in the project, which may have tilted the scales in its favor. Ordering activity for XIth plan requirements is very strong, with BHEL winning orders for 7,850 MW in FY2008 so far. We estimate that BHEL could have near-term order inflows of about 19,819 MW for the XIth plan projects that have not yet been ordered. We revise our estimates and DCF-based target price to Rs1,825/share (from Rs1,550 earlier) and upgrade rating to Outperform (from Inline earlier), based on recent sharp correction, strong order inflows and execution. Key risks arise from increasing competition and changing project profile. We highlight that (a) competition has won projects worth about 4,000 MW over the last two months and (b) XIIth plan project profile may pose pressure on growth and margins in the power segment. Key catalysts include award of bulk order for 800MW units from NTPC and continued strong order inflows and execution.

Order from OBRA thermal power plant with 50% equity stake help kick-start the supercritical technology absorption process

BHEL has received an order from UP Power Corporation Limited for two supercritical units of 800 MW each at OBRA power station. BHEL is also picking up a 50% equity stake in the project and this may have tilted the scales in its favor. We believe that this order would help BHEL in kick-starting the technology absorption process for supercritical units and in becoming competitive with global manufacturers over a period of time. We believe that equity investment in the project from BHEL could be to the tune of Rs8.0 bn (50% of Rs16 bn equity in the project at a debt-equity ratio of 75:25). Investing in a project that is likely to earn low returns on equity (of about 14-16%) could dilute the return-on-equity for BHEL (BHEL has RoE of about 30% including cash). However, strategic benefits from such a move far outweighs this concern.

News reports suggest that BHEL may also have won an order from UP Power Corporation for the 1,000 MW Anpara - D project, worth about Rs40 bn.

Brisk ordering activity for XIth plan mitigates concerns of missing XIth plan target

Ordering activity for XIth plan requirements is very strong and BHEL has recently won orders for 7,850 MW in FY2008 so far, including the 1,000 MW order from Sudan (Exhibit 1).

As per our database, out of a total planned capacity addition of about 72,169 MW for the XIth plan, orders have already been placed for about 46,395 MW on equipment suppliers. Thus we believe that achievement could be close to the planned capacity addition in the XIth plan, versus only about 50% achievement in the Xth plan (Exhibit 2).

We expect near-term order inflows of about 19,819 MW for BHEL from remaining XIth plan projects

We estimate that BHEL could have near-term order inflows of about 19,819 MW for the XIth plan projects that have not been ordered yet, based on the market share that BHEL has recorded so far in the XIth plan projects. BHEL had booked orders of about 8,877 MW worth about Rs202bn in FY2007. (Exhibits 2 & 3).

Competition also makes some headway in winning significant orders in India

We highlight that competition has also made some headway in winning power projects in India. Over the last two months orders for about 4,000 MW (worth about Rs139 bn) have gone to competition. We believe that CEA allows project configuration to be kept flexible and currently bids are invited for flexible 250/300 MW and 500/600 MW configurations. Thus, if a bid is invited for flexible configuration of either 500 or 600 MW, then the 600 MW bidder has an advantage over the bidder with 500 MW configuration, because per MW cost is lower for 600MW configuration bid. This may have led to BHEL bid being slightly uncompetitive versus competition in these projects or BHEL may have stayed away from bidding. Perception that BHEL is fully booked and there may be delays in deliveries of critical power equipment may also have catalyzed the loss of these orders (Exhibit 4).

Highlight that XIIth plan project profile, total execution requirements may pose pressure on growth in the power segment

We estimate a capacity addition requirement of about 90,000 MW in the XIIth plan and execution of about 53,000 MW by BHEL in the XIIth plan (Exhibits 6 & 7). Thus overall growth in the power segment in the XIIth plan, over execution of 44,000 MW in the XIth plan, is likely to be muted. Further, if larger proportion of capacity addition happens through (a) ultra-mega power projects, (b) tariff-based competitive bidding for state level projects, (c) gas-based projects in the private sector with increasing gas availability, then BHEL's overall market share of the overall capacity addition may also be under pressure. However growth in industry segment and exports could surprise on the upside.

Revise earnings estimate and target price to Rs1,825 (from Rs1,550 earlier)

We revise our execution estimate in XIth plan from 41,250 MW earlier to 44,000 MW now based on strong order wins for BHEL. We revise our earnings estimate for FY2008E and FY2009E to Rs65.9 (from Rs61.4 earlier) and Rs82.4 (from Rs74.2 earlier).

Our earnings revision is based on (a) higher execution assumption in the XIth plan (44,000 MW now) versus 41,250 MW earlier, (b) higher other income and (c) higher provisions related to wage revision than we had projected earlier.

We revise our DCF based target price to Rs1,825 from Rs1,550 earlier. Our key DCF assumptions are

- a) execution of 44,000 MW and 53,000 MW in the XIth and XIIth plans respectively,
- b) realization of Rs26 mn/MW and Rs30 mn/MW in the XIth plan and XIIth plan respectively (may be affected by mix of orders i.e. for BTG package or complete EPC contract. In FY2007 BHEL booked orders for 8,877 MW for a total order value of Rs202 bn, i.e. Rs22.8 mn/MW)
- c) industry sector CAGR growth of 20% in the XIth plan and 16% in the XIIth plan, higher than our earlier estimate (Exhibit 8).

Revise rating to Outperform from In-line earlier based on recent correction and upside to our DCF based target price

We rate the stock outperform (from In-line earlier), based on sharp 16% correction over the last one month as well as 17% upside to our revised target price.

Key catalysts for the stock include (a) continued strong order inflows and execution, (b) order from the Krishnapatnam project (supercritical unit of 800 MW) and (c) orders from NTPC for its bulk requirements for North Karanpura, Barh, Lara and Darlipala projects (Exhibit 9).

Exhibit 1: Brisk ordering activity in XIth Plan ensures strong order inflows for BHEL Recent orders won by BHEL

| | | | | Contract value | |
|--|------------------------------|---------------|---------------|----------------|-----------------------------|
| Customer/Project | Project/Location | Capacity (MW) | Configuration | (Rs bn) | Scope of work |
| Sudan | Sudan | 1,000 | 2X 500 MW | 40 | EPC Contract |
| UP Power Corporation Ltd. | OBRA | 1,600 | 2X 800 MW | 64 | EPC Contract |
| UP Power Corporation Ltd. | Anpara - D | 1,000 | 2X 500 MW | 40 | EPC Contract |
| Gujarat State Electricity Corporation Ltd. | Sikka | 540 | 540 MW | 20 | EPC Contract |
| Damodar Valley Corporation | Koderma | 1,000 | 2X 500 MW | 33 | EPC Contract |
| Maheshwar Hydro Electric Power Project | Madhya Pradesh | 400 | 400 MW | 6 | Electromechanical component |
| APGENCO | Rayalseema | 210 | 210 MW | 6 | EPC Contract |
| GVK Power and Infrastructure | Srinagar hydro power project | 330 | 330 MW | 4 | Electromechanical component |
| National Hydro Power Corporation | Teesta | 270 | 270 MW | 3 | Electromechanical component |
| Haryana Power Generation Corporation Ltd. | Jhajjar, Haryana | 1,500 | 3 X 500 MW | 19 | Equipment supply |
| Total | | 7850 MW | | 235 | |

Source: News reports, Kotak Institutional Equities estimates.

Exhibit 2: We expect achievement in the XIth plan to be close to planned capacity addition, given that equipment orders have been placed for large proportion of planned capacity

Summary of XIth plan projects and projects for which power equipment orders have been placed already

Total projects in the XIth plan

| | Thermal | | | | | | |
|---------|---------------|-------------|--------|-------|--------|---------|--------|
| | | Coal | | | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 6,600 | 17,660 | 24,260 | 750 | 9,685 | 3,160 | 37,855 |
| NTPC | 6,600 | 9,460 | 16,060 | - | 1,920 | - | 17,980 |
| NHPC | - | - | - | - | 4,833 | - | 4,833 |
| DVC | - | 6,200 | 6,200 | - | - | - | 6,200 |
| Others | - | 2,000 | 2,000 | 750 | 2,932 | 3,160 | 8,842 |
| State | 2,400 | 18,440 | 20,840 | 612 | 2,637 | - | 24,089 |
| Private | 660 | 5,550 | 6,210 | 752 | 3,263 | - | 10,225 |
| Total | 9,660 | 41,650 | 51,310 | 2,114 | 15,585 | 3,160 | 72,169 |

Projects in the XIth plan - Under construction

| | Thermal | | | | | | |
|---------|---------------|-------------|--------|-------|--------|---------|--------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 3,960 | 8,430 | 12,390 | - | 7,633 | 3,160 | 23,183 |
| NTPC | 3,960 | 3,980 | 7,940 | - | 1,400 | - | 9,340 |
| NHPC | - | - | - | - | 4,713 | - | 4,713 |
| DVC | - | 3,700 | 3,700 | - | - | - | 3,700 |
| Others | - | 750 | 750 | - | 1,520 | 3,160 | 5,430 |
| State | 1,600 | 11,190 | 12,790 | 262 | 2,107 | - | 15,159 |
| Private | 660 | 4,450 | 5,110 | 752 | 2,191 | - | 8,053 |
| Total | 6,220 | 24,070 | 30,290 | 1,014 | 11,931 | 3,160 | 46,395 |

Source: Ministry of Power, Kotak Institutional Equities estimates

Exhibit 3: BHEL has approximately 63% market share out of the XIth plan thermal projects already ordered inspite of losing Barh and Sipat earlier

Summary of XIth plan projects with BHEL having the order

Projects in the XIth plan - Under construction with BHEL having the order

| | | Thermal | | | | | |
|---------|---------------|-------------|--------|-----|-------|---------|--------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | - | 7,230 | 7,230 | - | 4,000 | - | 11,230 |
| NTPC | - | 3,980 | 3,980 | - | 1,400 | - | 5,380 |
| NHPC | - | - | - | - | 1,600 | - | 1,600 |
| DVC | - | 2,500 | 2,500 | - | - | - | 2,500 |
| Others | - | 750 | 750 | - | 1,000 | - | 1,750 |
| State | 1,600 | 8,990 | 10,590 | 170 | 473 | - | 11,233 |
| Private | - | 1,250 | 1,250 | - | 1,022 | - | 2,272 |
| Total | 1,600 | 17,470 | 19,070 | 170 | 5,495 | - | 24,735 |

Projects in the XIth plan - BHEL's market share for under construction projects

| | | Therma | I | | | | |
|---------|---------------|-------------|-------|-----|-------|---------|-------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | - | 86 | 58 | - | 52 | - | 48 |
| NTPC | - | 100 | 50 | - | 100 | - | 58 |
| NHPC | - | - | - | - | 34 | - | 34 |
| DVC | - | 68 | 68 | - | - | - | 68 |
| Others | - | 100 | 100 | - | 66 | - | 32 |
| State | 100 | 80 | 83 | 65 | 22 | - | 74 |
| Private | - | 28 | 24 | - | 47 | - | 28 |
| Total | - | 73 | 63 | 17 | 46 | - | 53 |

Source: Ministry of Power, Kotak Institutional Equities estimates.

Exhibit 4: Analysis of XIth plan suggest strong near term order inflows of c.20,000 MW

Analysis of BHEL's prospects for the remaining projects to be ordered in the XIth plan

Projects in the XIth plan - To be ordered

| | | Thermal | | | | | |
|---------|---------------|-------------|--------|-------|-------|---------|--------|
| | | Coal | | | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 2,640 | 9,230 | 11,870 | 750 | 2,052 | - | 14,672 |
| NTPC | 2,640 | 5,480 | 8,120 | - | 520 | - | 8,640 |
| NHPC | - | - | - | - | 120 | - | 120 |
| DVC | - | 2,500 | 2,500 | - | - | - | 2,500 |
| Others | - | 1,250 | 1,250 | 750 | 1,412 | - | 3,412 |
| State | 800 | 7,250 | 8,050 | 350 | 530 | - | 8,930 |
| Private | - | 1,100 | 1,100 | - | 1,072 | - | 2,172 |
| Total | 3,440 | 17,580 | 21,020 | 1,100 | 3,654 | - | 25,774 |

Potential orders for BHEL out of the remaining projects in the XIth plan

| | | Therma | I | | | | |
|---------|---------------|-------------|--------|-----|-------|---------|--------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 1,320 | 9,230 | 10,550 | - | 1,490 | - | 12,040 |
| NTPC | 1,320 | 5,480 | 6,800 | - | 520 | - | 7,320 |
| NHPC | - | - | - | - | 41 | - | 41 |
| DVC | - | 2,500 | 2,500 | - | - | - | 2,500 |
| Others | - | 1,250 | 1,250 | - | 929 | - | 2,179 |
| State | 800 | 5,825 | 6,625 | 227 | 119 | - | 6,971 |
| Private | - | 309 | 309 | - | 500 | - | 809 |
| Total | 2,120 | 15,364 | 17,484 | 227 | 2,109 | - | 19,819 |

Source: Ministry of Power, Kotak Institutional Equities estimates.

List of orders lost by BHEL in recent times

| · | | | | | Contract value | | |
|------------------------------|-------------------------------|----------------------------------|------------------|------------------------|----------------|--------------------------------|--------------------------------|
| Winner/EPC Contractor | Customer/Project | Project/Location | Capacity (MW) | Configuration | (Rs bn) | Potential equipment supplier | |
| China National Machinery and | Chattisgarh State Electricity | Korba West III, | 600 | 2X 300 MW | 22 | Harbin Power Equipment | |
| Export Company (CMEC) | Board | Chattisgarh | 600 | 2A 300 IVIVV | 22 | Company, China | |
| Reliance Energy | Damodar Valley Corporation | Purulia (West Bengal) | 1,200 | 2X 600 MW | 40 | Shanghai Electric Corporation, | |
| Reliance Energy | Daniodal Valley Corporation | rui ulia (west beligal) | 1,200 | 2X 000 IVIVV | 40 | China | |
| Reliance Energy | Haryana Power Generation | Histor (Harvana) 1 200 4V 200 MW | Hissor (Haryana) | Hissar (Haryana) 1,200 | 4X 300 MW | 43 | Shanghai Electric Corporation, |
| Reliance Energy | Corporation Ltd | riissai (riaiyaria) | 1,200 | 4A 300 WW | 43 | China | |
| Ranhill Engineers and | Dheeru Powergen Pvt. Ltd | Korba, Chhattisgarh | 700 | 2X350 MW | 24 | N.A | |
| Constructors Sdn Bhd | (promoted by Ranhill) | Rorba, Crinattisgarri | 700 | 2/330 10100 | 24 | N.A | |
| Ranhill Engineers and | | | | | | | |
| Constructors Sdn Bhd and | KVK Nilachal Power | Cuttack, Orrissa | 300 | 300 MW | 10 | N.A. | |
| Ranhill (India) Pte Ltd | | | | | | | |
| Total | | | 4,000 MW | | 139 | | |

Source: News reports, Kotak Institutional Equities estimates.

Exhibit 6: XIIth plan would require capacity addition of about 90,000 MW

| Estimate of required generation capacity addition in the XIIth plan | |
|---|---------|
| Estimated generation capacity at the end of XIth plan (MW) | 200,000 |
| Estimated GDP growth rate FY20013-17 (%) | 8.5 |
| GDP growth/ Electricity elasticity (X) | 0.9 |
| Required generation capacity, CAGR growth (%) | 7.7 |
| Generation capacity requried to be set up (MW) | 89,135 |

Source: Ministry of Power, Kotak Institutional Equities estimates.

Exhibit 7: We estimate an execution of 92,604 MW in the XIIth plan and expect BHEL to do about 54,119 MW out of this

Analysis of XIIth plan projects and BHEL's prospects for the XIIth plan (MW)

Total projects on the shelf for the XIIth plan

| | | Thermal | | | | | |
|---------------------------|---------------|-------------|--------|--------|--------|---------|---------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 7,860 | 7,190 | 15,050 | 4,550 | 23,931 | 12,800 | 56,331 |
| NTPC | 7,860 | 250 | 8,110 | 4,550 | 5,051 | 2,000 | 19,711 |
| NHPC | - | - | - | - | 11,899 | - | 11,899 |
| DVC | - | 1,500 | 1,500 | - | - | - | 1,500 |
| Others | - | 5,440 | 5,440 | - | 6,981 | 10,800 | 23,221 |
| State | 800 | 33,760 | 34,560 | 2,370 | 8,349 | - | 45,279 |
| Private | 6,520 | 7,005 | 13,525 | 8,663 | 8,378 | - | 30,566 |
| Ultra mega power projects | 35,300 | - | 35,300 | - | - | - | 35,300 |
| Total | 15,180 | 47,955 | 98,435 | 15,583 | 40,658 | 12,800 | 167,476 |

Total projects in the XIIth plan - Likely to be taken up for commissioning

| _ | | | | | | | |
|---------------------------|---------------|-------------|--------|-------|--------|---------|--------|
| | | Coal | | Coo | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 5,502 | 4,564 | 10,066 | 3,413 | 11,520 | 8,020 | 33,018 |
| NTPC | 5,502 | 250 | 5,752 | 3,413 | 2,778 | 1,000 | 12,943 |
| NHPC | - | - | - | - | 5,950 | - | 5,950 |
| DVC | - | 1,050 | 1,050 | - | - | - | 1,050 |
| Others | - | 3,264 | 3,264 | - | 2,792 | 7,020 | 13,076 |
| State | 800 | 20,256 | 21,056 | 1,422 | 4,174 | - | 26,652 |
| Private | 3,260 | 3,503 | 6,763 | 4,332 | 4,189 | - | 15,283 |
| Ultra mega power projects | 17,650 | - | 17,650 | - | - | - | 17,650 |
| Total | 27,212 | 28,323 | 55,535 | 9,166 | 19,883 | 8,020 | 92,604 |

Projects in the XIIth plan - Assumption of BHEL's market share segment wise (%)

| | | Thermal | | | | | |
|---------------------------|---------------|-------------|-------|-----|-------|---------|-------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 90 | 91 | 90 | 100 | 55 | 22 | 62 |
| NTPC | 90 | 100 | 90 | 100 | 80 | - | 84 |
| NHPC | - | - | - | - | 50 | - | 50 |
| DVC | - | 90 | 90 | - | - | - | 90 |
| Others | - | 90 | 90 | - | 40 | 25 | 44 |
| State | 100 | 80 | 81 | 65 | 40 | - | 74 |
| Private | 40 | 50 | 45 | 50 | 40 | - | 45 |
| Ultra mega power projects | 40 | - | 40 | - | - | - | 40 |
| Total | 52 | 78 | 65 | 71 | 49 | 22 | 58 |

Total projects in the XIIth plan - BHEL's market share (MW)

| | | Thermal | | | | | |
|---------------------------|---------------|-------------|--------|-------|-------|---------|--------|
| | | Coal | | Gas | Hydro | Nuclear | Total |
| | Supercritical | Subcritical | Total | Gas | | | |
| Centre | 4,952 | 4,133 | 9,084 | 3,413 | 6,314 | 1,755 | 20,566 |
| NTPC | 4,952 | 250 | 5,202 | 3,413 | 2,222 | - | 10,837 |
| NHPC | - | - | - | - | 2,975 | - | 2,975 |
| DVC | - | 945 | 945 | - | - | - | 945 |
| Others | - | 2,938 | 2,938 | - | 1,117 | 1,755 | 5,810 |
| State | 800 | 16,205 | 17,005 | 922 | 1,670 | - | 19,597 |
| Private | 1,304 | 1,751 | 3,055 | 2,166 | 1,676 | - | 6,897 |
| Ultra mega power projects | 7,060 | - | 7,060 | - | - | - | 7,060 |
| Total | 14,116 | 22,089 | 36,204 | 6,501 | 9,659 | 1,755 | 54,119 |

Source: Kotak Institutional Equities estimates.

Exhibit 8: Our DCF based valuation with favorable assumptions of execution, market DCF valuation for BHEL, March fiscal year ends 2008-2018E, (Rs mn)

| | FY2003-07 | FY2008-12 | FY2013-17 |
|-----------------------------------|-----------|-----------|-----------|
| Planned capacity addition (in MW) | 37,582 | 72,169 | 92,604 |
| BHEL's market share | | 44,000 | 53,019 |
| a) Power revenues (Rs bn) | 434.7 | 1,144.0 | 1,590.6 |
| Revenues / MW (Rs mn) | | 26.0 | 30.0 |
| b) Industry revenues (Rs bn) | 176.0 | 452.5 | 911.4 |
| Total revenues | 610.7 | 1,596.5 | 2,502.0 |

| Plan period year | 1 | 2 | 3 | 4 | 5 |
|-------------------------------------|------|----|------|------|------|
| Execution pattern over the plan per | 15.7 | 19 | 20.5 | 21.3 | 23.5 |

| | Evisting orders ensure visibility | | | Further XIth plan order XII plan execution of 53,019 MW; 35% of revenues from Existing orders ensure visibility inflows industry sector (16% CAGR growth) | | | | | | Terminal year | |
|----------------------|-----------------------------------|---------|---------|---|---------|---------|---------|---------|---------|------------------|---------|
| Year to March | 2008E | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E | 2017E | 2018E |
| Revenue | 223,667 | 270,033 | 296,459 | 314,734 | 348,776 | 392,815 | 437,851 | 500,401 | 557,947 | 612,991 | 643,641 |
| Growth (%) | 28.6 | 20.7 | 9.8 | 6.2 | 10.8 | 12.6 | 11.5 | 14.3 | 11.5 | 9.9 | 5.0 |
| EBIT margin | 22.5 | 23.1 | 16.9 | 20.6 | 21.2 | 19.0 | 19.0 | 19.0 | 19.0 | 19.0 | 19.0 |
| EBIT*(1-tax rate) | 33,263 | 41,172 | 33,065 | 42,849 | 48,889 | 49,259 | 54,907 | 62,750 | 69,967 | 76,869 | 80,713 |
| Depreciation | 3,038 | 3,354 | 3,694 | 4,034 | 4,306 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 1,900 |
| Capital expenditure | (4,300) | (5,000) | (5,000) | (5,000) | (3,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| Free Cash Flows | 32,000 | 39,526 | 31,759 | 41,883 | 50,194 | 51,459 | 57,107 | 64,950 | 72,167 | 79,069 | 80,613 |
| Growth (%) | 50 | 24 | (20) | 32 | 20 | 3 | 11 | 14 | 11 | 10 | 2 |
| Years discounted | - | - | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| Discount factor | 1.00 | 1.00 | 0.89 | 0.79 | 0.71 | 0.63 | 0.56 | 0.50 | 0.45 | 0.40 | 0.35 |
| Discounted cash flow | 32,000 | 39,526 | 28,293 | 33,240 | 35,489 | 32,413 | 32,045 | 32,469 | 32,139 | 31,370 | 28,492 |

| Target price calculation | Rs mn |
|---------------------------|----------|
| | |
| Sum of free cash flow | 328,983 |
| Discounted terminal value | 511,720 |
| Enterprise value | 840,702 |
| Add Investments | 83 |
| Net debt | (49,245) |
| Net present value-equity | 890,030 |
| Shares o/s | 490 |
| Target price /share(Rs) | 1,818 |

| Terminal multiples | |
|--------------------|------|
| EV/EBIDTA | 10.4 |
| P/FCF | 17.0 |

| Terminal value calculation | |
|------------------------------|-----------|
| Cash flow in terminal year | 80,613 |
| Growth to perpetuity (g) | 6.0% |
| Capitalisation rate (WACC-g) | 6.3% |
| Terminal value | 1,289,801 |
| Discount period (years) | 8.0 |
| Discount factor | 0.40 |
| Discounted terminal value | 511,720 |

| WACC calculation | |
|------------------------------|-------|
| Risk-free rate (Rf) | 6.0% |
| Beta (B) | 0.97 |
| Equity risk premium | 6.5% |
| Expected market Return (Rm) | 12.5% |
| Cost of Equity (Ke) | 12.3% |
| Cost of Debt (Kd) (Post-tax) | 8.0% |
| WACC | 12.3% |

Note: We have used cash EBIT margins for DCF, effecting the margins in FY2010E, when we expect the employee cost related provisions to be realised as cash expense

Source: Kotak Institutional Equities estimates.

Exhibit 9: Bulk ordering is envisaged for following units of NTPC

| Project/Location | Capacity (MW) | Configuration |
|-------------------|---------------|---------------|
| Lara, Chhatisgarh | 3,200 | 4X 800 MW |
| Darlipala, Orrisa | 1,600 | 2X 800 MW |
| Barh extn, Bihar | 1,600 | 2X 800 MW |
| North Karanpura | 1,600 | 2X 800 MW |
| Total | 8,000 MW | |

Source: Infraline

Metals TISC.BO, Rs544 Rating IL Sector coverage view Neutral Target Price (Rs) 600 52W High -Low (Rs) 731 - 399 Market Cap (Rs bn) 468.0

Financials

| March y/e | 2007 | 2008E | 2009E |
|--------------------|--------|-------|--------|
| Sales (Rs bn) | 175.5 | 188.6 | 195.8 |
| Net Profit (Rs bn) | 43.6 | 44.1 | 38.3 |
| EPS (Rs) | 50.7 | 51.3 | 44.6 |
| EPS gth | (21.1) | 1.1 | (13.1) |
| P/E (x) | 10.7 | 10.6 | 12.2 |
| EV/EBITDA (x) | 6.6 | 6.6 | 7.9 |
| Div yield (%) | 0.0 | 0.0 | 0.0 |

Shareholding, June 2007

| | | % of | Over/(under) |
|-----------|---------|-----------|--------------|
| | Pattern | Portfolio | weight |
| Promoters | 33.8 | - | - |
| FIIs | 22.6 | 1.2 | 0.0 |
| MFs | 2.1 | 0.7 | (0.5) |
| UTI | - | - | (1.2) |
| LIC | 10.5 | 3.0 | 1.8 |

Tata Steel: Raise to In-Line; but, we won't turn buyers just yet

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- Tata Steel stock has fallen 21% versus 9% fall in Sensex since our report on 26th July.
- We raise Tata Steel to In-Line as risk-reward now appears balanced. We won't turn buyers just yet; await lead-indicators to point to improving steel prices.
- Steel-prices in US sharply-down; EU stable in HR, but weakness otherwise.
- Regional steel stocks reaction starkly different; our analysis--Chinese exports to continue, sluggish US/EU quarter ahead.
- We look forward to consolidated-earnings announcement over the next month.

Tata Steel's stock price has fallen 21% versus 9% fall in Sensex since our report dated 26th July. We raise Tata Steel to In-Line as risk-reward now appears to be balanced. We won't turn buyers as yet and are awaiting lead-indicators to point towards improving steel prices. Steel-prices in US are sharply-down while stable in EU. However, the weakness otherwise continues. We believe Chinese exports will continue and we shall see a sluggish US/EU quarter ahead. We look forward to Tata Steel-Corus consolidated-earnings announcement over the next month. We raise our target price to Rs600/share and revise our rating to In-Line (Under Perform previously).

Tata Steel reacts sharply to global cues

Tata Steel stock has fallen 21% versus 9% on benchmark Sensex after our re-initiation report on 26th July. Exhibit 1 gives Tata Steel's performance versus Sensex over that period.

Raise Tata Steel to In-Line...

After the correction, the stock trades below our initial target price of Rs640/ share (based on global steel stock valuation). However, global steel stocks have corrected in recent past too, which leads to a revision in target price of Tata Steel to Rs600/ share. We value Corus Group's EBITDA at 10% valuation discount to Tata Steel, citing lack of raw-material integration and resultantly high operating leverage. We value the investments of Tata Steel at Rs42/share in our SOTP-based valuation. Exhibit 2 gives our SOTP-based valuation for Tata Steel and Exhibit 3 gives global valuations.

...but, we will not turn buyers just yet, though

We await better pricing indication from lead-indicators be turn positive on Tata Steel again. We note that Tata Steel is among the most-leveraged (financial and operating) plays globally, and worse prices imply a greater hit on earnings versus peers. In a scenario of sober steel-prices, we believe investors are better-off invested in high-volume-growth, high long-product-focus and resource-rich companies like Jindal Steel & Power and JSW steel.

US lead-indicators not very positive

We note that recent US lead-indicators have not been positive. New housing starts have reduced 6% m-o-m and general residential expenditure has fallen 16.4% on YTD basis. Exhibit 4 gives details of new housing starts in US. In addition, the ISM-PMI (manufacturing) has reduced over m-o-m basis as well. Exhibit 5 gives trail of the index.

We note that Chinese steel-exports post introduction of export-duties has stayed strong contrary to most expectations. In our recent note 'CISA estimates might go for-a-toss' dated 14th August, we noted that China Iron and Steel Association's steel export estimates might turn out extremely-conservative. Exhibit 6 gives growth in Chinese steel production and exhibit 7 gives growth in Chinese steel exports. We also note that US imports of steel-products has fallen 36% on YTD basis, details of which are given in Exhibit 8.

Regional steel stocks stage a drama—our analysis points to stronger Chinese exports and weaker US/EU prices

Regional steel-stocks' reaction has varied quite dramatically in response to the recent global-meltdown. Whereas stocks in US have drastically lost value and EU stocks sobered too, steel stocks in China have stayed firm and close to their all-time-highs. Recent pricing and trade-data too suggests that Chinese steel-exports might continue, albeit lower profitability and US prices will continue to stay soft (already fallen 17% from top) and EU might join US soon. Exhibit 9 gives steel-stock prices of various regional/global steelmakers.

We look forward to—announcement of consolidated earnings over the next month

Tata Steel is due to announce consolidated earnings over the next month. We expect strong growth from Corus Group, given the strong prices prevalent in the European region (where Corus draws approx. 60% of revenue).

Exhibit 1: Tata Steel has reacted negatively to global cues

Tata Steel relative to benchmark Sensex, March fiscal-year ends (%)



Source: Bloomberg, Kotak Institutional Equities

Exhibit 2: We reduce SOTP-based target price--in line with fall in global peers

SOTP-based target price of Tata Steel, March fiscal year-ends (Rs mn)

| | EBIT | DA | Multiple | Enterprise value | Enterprise value | EV | Vauation basis |
|---|---------|--------|----------|------------------|------------------|----------------|---|
| | (Rs mn) | (£ mn) | (X) | (Rs mn) (e) | (USD mn) (e) | (Rs/share) (a) | |
| Tata Steel standalone | 74,490 | - | 5.7 | 422,360 | 10,478 | 491 | Based on 5% premium to FY2008E EV/EBITDA of global average |
| Corus Group standalone (b) | 91,561 | 1,107 | 5.1 | 467,235 | 11,591 | 543 | 10% discount to Tata Steel EV/EBITDA |
| Present value of synergies | | | | 41,646 | 1,033 | 48 | Probability adjusted |
| Total Enterprise Value | | | | 931,242 | 23,102 | 1,083 | |
| Tata Steel standalone net debt | | | | 41,580 | | | FY2008E, adjusted for cash and marketable securities |
| Corus Group standalone net debt | | | | 54,596 | | | December 2007E, adjusted for cash and marketable securities |
| Borrowings in Tata Steel Asia Holdings' account | | | | 44,341 | | | |
| Borrowings in Tulip UK's account | | | | 24,186 | | | |
| Senior debt at Tata Steel UK's account (d) | | | | 161,240 | | | |
| Mezannine debt at Tata Steel UK's account (d) | | | | 124,961 | | | |
| Total borrowings | | | | 450,905 | 11,186 | 524 | |
| | | | | | | | |
| Arrived market capitalization | | | | 480,337 | 11,916 | 559 | |
| Value of investments | | | | 36,114 | 896 | 42 | |
| Market capitalization (including Investments) | | | | | | 601 | |
| Target price (Rs) | | | | | | 600 | Reduced from Rs640/ earlier |

Notes:

- (a) Based on fully diluted number of shares.
- (b) Based on 2007 December-ended forecasted EBITDA.
 (c) Currency conversion from GBP and USD into INR is based on current exchange rates.
- (d) Refinanced by US\$6.2 bn by way of non-recourse debt, of which US\$3.3 bn is five year amortizing loan and balance is 7 year amortizing loan.

Source: Kotak Institutional Equities estimates

Exhibit 3: We peg Tata Steel's valuation to global peers

Key operating matrix and valuation of global companies, December fiscal year-ends (Rs mn)

| Company name | Price | Marketcap | Enterprise value | | | Va | aluation para | meters | | | | | Ratios | |
|-----------------------|--------|-----------|------------------|------|----------|-------|---------------|------------|------------|---------|-------------|-----------|----------------|----------------|
| | (US\$) | (US\$ mn) | (US\$ mn) | E۱ | //EBITDA | (X) | Price-to-ea | rnings (X) | Price-to-k | ook (X) | Return on e | quity (%) | Dividend yield | Debt-to-Equity |
| | | | | 2007 | 2008E | 2009E | 2008E | 2009E | 2008E | 2009E | 2007 | 2008E | (%) | (X) |
| Asia | | | | | | | | | | | | | | |
| Nippon Steel | 6.7 | 45,356 | 58,554 | 9.1 | 8.1 | 7.9 | 13.8 | 13.3 | 2.4 | 2.1 | 18.5 | 17.4 | 1.3 | 64.1 |
| POSCO | 479.2 | 41,782 | 42,717 | 5.7 | 5.3 | 4.9 | 8.9 | 8.8 | 1.2 | 1.1 | 16.5 | 15.8 | 2.0 | 19.8 |
| Baoshan Iron & Steel | 2.0 | 34,817 | 37,337 | 7.7 | 7.2 | 6.9 | 15.1 | 13.7 | 2.6 | 2.4 | 17.3 | 17.6 | 2.6 | 45.3 |
| JFE Holdings | 63.1 | 38,655 | 48,682 | 8.4 | 7.5 | 7.6 | 13.3 | 13.1 | 2.5 | 2.2 | 20.7 | 19.6 | 1.6 | 78.6 |
| Angang Steel | 3.5 | 19,767 | 21,832 | 10.0 | 7.9 | 6.0 | 15.2 | 12.9 | 4.3 | 3.2 | 24.3 | 24.8 | 2.2 | 59.4 |
| Maanshan Iron & Steel | 1.3 | 7,236 | 9,527 | 10.5 | 7.4 | 6.4 | 15.3 | 13.9 | 2.7 | 1.2 | 15.7 | 17.6 | 1.7 | 103.6 |
| Hyundai Steel | 57.1 | 4,845 | 6,919 | 7.0 | 6.6 | 5.7 | 8.7 | 8.6 | 1.0 | 0.9 | 13.1 | 12.2 | - | 65.0 |
| SAIL | 3.4 | 13,991 | 13,748 | 5.9 | 4.8 | 4.3 | 7.8 | 7.3 | 2.1 | 1.7 | 37.4 | 34.4 | 1.9 | 40.6 |
| Asian average | | | | 8.0 | 6.8 | 6.2 | 12.3 | 11.4 | 2.3 | 1.8 | 20.4 | 19.9 | 1.9 | 59.5 |
| | | | | | | | | | | | | | | |
| Europe | | | | | | | | | | | | | | |
| Arcelor Mittal | 53.0 | 75,220 | 104,842 | 5.8 | 5.3 | 5.5 | 7.3 | 7.2 | 1.2 | 1.1 | 19.7 | 19.1 | 2.6 | 63.1 |
| Evraz Group | 40.8 | 14,292 | 16,231 | 4.9 | 5.3 | 5.3 | 0.1 | 9.0 | 2.3 | 1.8 | 41.1 | 34.3 | 3.8 | 65.0 |
| Thyssenkrupp AG | 52.3 | 26,907 | 28,759 | 3.9 | 4.0 | 3.9 | 9.1 | 9.2 | 1.7 | 1.4 | 21.3 | 18.5 | 2.9 | 44.5 |
| Severstal | 14.5 | 14,612 | | 4.9 | 4.4 | 4.2 | 8.6 | 8.7 | 1.0 | 1.0 | 13.4 | 12.7 | 2.8 | 27.2 |
| European average | | | | 4.8 | 4.7 | 4.7 | 6.2 | 8.5 | 1.6 | 1.3 | 23.9 | 21.2 | 3.0 | 49.9 |
| | | | | | | | | | | | | | | |
| America | | | | | | | | | | | | | | |
| CSN | 45.2 | 12,286 | 15,294 | 5.9 | 5.2 | 5.8 | 9.6 | 10.7 | 2.9 | 2.8 | 32.9 | 28.7 | 6.4 | 153.9 |
| Nucor Corp | 45.9 | 13,734 | 13,940 | 4.6 | 4.4 | 4.5 | 8.3 | 9.2 | 2.1 | 2.0 | 30.3 | 28.1 | 4.2 | 19.1 |
| US Steel | 80.4 | 9,507 | 10,741 | 5.3 | 5.0 | 5.0 | 8.1 | 8.4 | 1.5 | 1.4 | 24.9 | 20.0 | 1.1 | 25.0 |
| American average | | | | 5.2 | 4.9 | 5.1 | 8.7 | 9.4 | 2.2 | 2.0 | 29.3 | 25.6 | 3.9 | 66.0 |
| | | | | | | | | | | | | | | |
| Global average | | | | 6.0 | 5.5 | 5.3 | 9.1 | 9.8 | 2.0 | 1.7 | 24.5 | 22.2 | 2.9 | 58.5 |

Notes:

(a) All numbers are calanederized year-end

Source: Bloomberg estimates; compiled by Kotak Institutional Equities

Exhibit 4: New housing starts reduce to lowest-point in decade

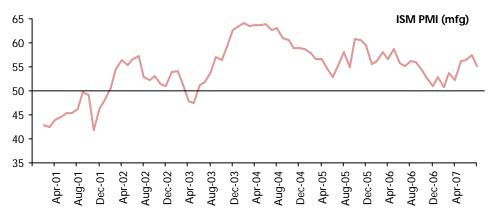
US new privately ownded housing units started by structure



Source: US Dept of Commerce, compiled by Kotak Institutional Equities

Exhibit 5: ISM PMI (mfg) reduces in July-07; still in positive trajectory though

ISM PMI (mfg), index



Source: Econstats.com; compiled by Kotak Institutional Equities

Exhibit 6: Despite all the measures by the State, China's steel production has keeps on increasing

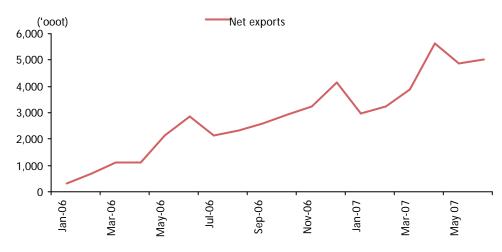
China' share of monthly productino, 2001-07 (%)



Source: IISI, compiled by Kotak Institutional Equities estimates

Exhibit 7: Export taxes has not been able to reduce Chinese exports

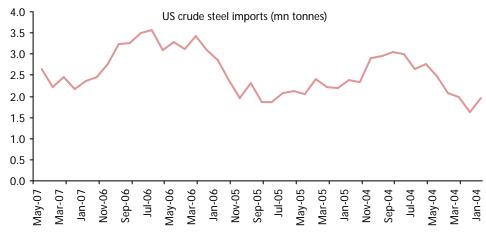
Chinese net exports, ('000tonnes)



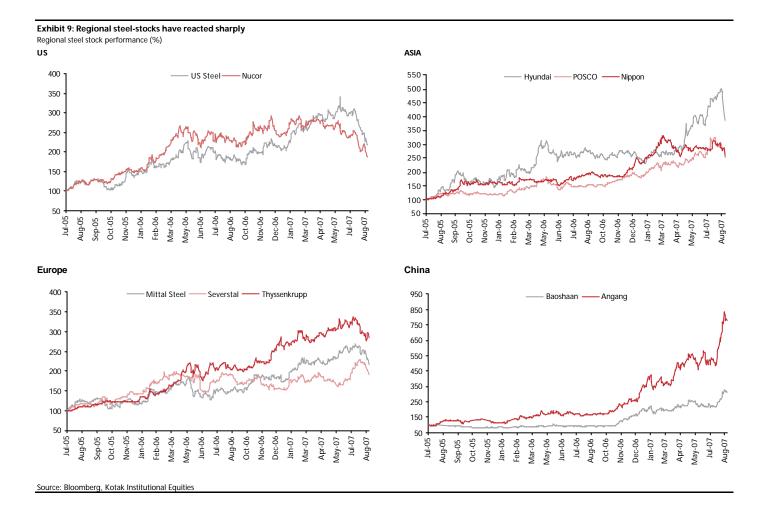
Source: CISA, Steelhome, Kotak Institutional Equities

Exhibit 8: US crude steel imports have moderated in 2007

US crude steel imports, Jan 2004 to recently published data



Source: US Census Bureau, Kotak Institutional Equites



Tata Steel, Profit model, March fiscal year-ends, 2005-2010E (Rs mn)

| | 2005 | 2006 | 2007 | 2008E | 2009E | 2010E |
|--|---------|---------|---------|---------|---------|-------------|
| Net sales | 144,990 | 151,394 | 175,520 | 188,642 | 195,847 | 212,844 |
| Inc/(dec) in stock | (2,896) | (1,049) | (825) | (828) | (454) | (1,072) |
| Raw materials | 17,151 | 23,683 | 31,215 | 33,544 | 37,708 | 43,642 |
| Employee costs | 12,925 | 13,515 | 14,548 | 15,748 | 17,025 | 18,391 |
| Other manufacturing costs | 25,215 | 28,756 | 32,918 | 35,858 | 42,100 | 50,743 |
| Purchase for sale | 13,053 | 6,561 | 4,506 | 4,416 | 4,328 | 4,241 |
| SG&A | 19,087 | 20,613 | 23,425 | 25,413 | 28,674 | 33,202 |
| EBITDA | 60,454 | 59,315 | 69,732 | 74,490 | 66,467 | 63,698 |
| Non Operational Other income | 1,900 | 3,048 | 4,337 | 2,146 | 2,146 | 2,146 |
| EBITDA (incl other income) | 62,354 | 62,363 | 74,069 | 76,636 | 68,613 | 65,844 |
| Interest | 2,288 | 1,684 | 1,739 | 1,854 | 1,124 | 3,786 |
| Depreciation | 6,188 | 7,751 | 8,193 | 8,472 | 9,915 | 11,383 |
| Extra-ordinary items | (905) | (528) | (1,521) | (1,369) | (1,369) | (1,369) |
| Profit before tax | 52,973 | 52,400 | 62,616 | 64,940 | 56,205 | 49,306 |
| Tax | 18,231 | 17,336 | 20,395 | 22,073 | 19,104 | 16,759 |
| Profit after tax | 34,742 | 35,064 | 42,221 | 42,867 | 37,101 | 32,547 |
| | | | | | | |
| Yearend shares outstanding (mn) | 554 | 554 | 581 | 773 | 773 | 860 |
| Weighted Average shares (mn) | 554 | 554 | 567 | 677 | 773 | 817 |
| Fully diluted shares outstanding (mn) | 554 | 554 | 860 | 860 | 860 | 860 |
| EPS (Rs) (using wtd avg shares) | 62.7 | 63.3 | 74.4 | 63.3 | 48.0 | 39.9 |
| Diluted EPS (Rs) | 62.7 | 63.3 | 49.1 | 49.9 | 43.1 | 37.9 |
| Margins (%) | | | | | | |
| Gross margins | 90.2 | 85.0 | 82.7 | 82.7 | 81.0 | 80.0 |
| EBITDA margins | 41.7 | 39.2 | 39.7 | 39.5 | 33.9 | 29.9 |
| PBT margins | 36.5 | 34.6 | 35.7 | 34.4 | 28.7 | 23.2 |
| Net profit margins | 24.0 | 23.2 | 24.1 | 22.7 | 18.9 | 15.3 |
| Effective tax rate | 34.4 | 33.1 | 32.6 | 34.0 | 34.0 | 34.0 |
| Growth (%) | | | | | | |
| Revenue | 35.5 | 4.4 | 15.9 | 7.5 | 3.8 | 8.7 |
| EBITDA | 73.0 | (1.9) | 17.6 | 6.8 | (10.8) | (4.2) |
| PBT | 98.7 | (1.1) | 19.5 | 3.7 | (13.5) | (12.3) |
| Net profit | 99.0 | 0.9 | 20.4 | 1.5 | (13.5) | (12.3) |
| Diluted EPS | 99.0 | 0.9 | (22.5) | 1.5 | (13.5) | (12.3) |
| Source: Company, Kotak Institutional Equitie | es | | | | | · · · · · · |

Tata Steel, Balance sheet model, March fiscal year-ends, 2005-2010E (Rs mn)

| | 2005 | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------------|---------|---------|---------|---------|---------|---------|
| Sources of Funds | | | | | | |
| Share capital | 5,537 | 5,537 | 5,807 | 7,730 | 7,730 | 8,600 |
| Reserves and surplus | 65,063 | 92,016 | 135,155 | 278,636 | 303,961 | 322,556 |
| Deferred tax liability | 8,294 | 9,570 | 7,489 | 8,788 | 9,912 | 10,898 |
| Total equity | 78,893 | 107,123 | 148,451 | 295,154 | 321,603 | 342,055 |
| Secured loans | 24,682 | 21,917 | 37,589 | 37,589 | 67,152 | 133,749 |
| Unsecured loans | 2,715 | 3,244 | 58,864 | 6,045 | 6,045 | 6,045 |
| Total borrowings | 27,397 | 25,162 | 96,453 | 43,634 | 73,197 | 139,794 |
| Current liabilities | 37,000 | 38,087 | 54,537 | 59,192 | 60,922 | 65,718 |
| Other liabilities | 15,143 | 13,887 | 11,071 | 12,440 | 13,809 | 15,178 |
| Total Sources of Funds | 158,433 | 184,259 | 310,512 | 410,421 | 469,530 | 562,744 |
| | | | | | | |
| Uses of Funds | | | | | | |
| Cash | 2,467 | 2,884 | 76,814 | 2,054 | 2,259 | 2,485 |
| Other Current assets | 38,369 | 39,492 | 60,205 | 62,422 | 63,639 | 66,510 |
| Gross block | 130,851 | 153,130 | 159,291 | 163,791 | 214,291 | 219,791 |
| Less: accumulated depreciation | 58,455 | 66,057 | 73,860 | 82,332 | 92,247 | 103,630 |
| Net fixed assets | 72,396 | 87,073 | 85,431 | 81,459 | 122,044 | 116,161 |
| Capital work-in-progress | 18,727 | 11,577 | 24,974 | 59,974 | 77,076 | 173,076 |
| Total fixed assets | 91,122 | 98,651 | 110,406 | 141,433 | 199,120 | 289,237 |
| Investments | 24,327 | 40,700 | 61,062 | 202,487 | 202,487 | 202,487 |
| Misc expenditure | 2,148 | 2,533 | 2,025 | 2,025 | 2,025 | 2,025 |
| Total Uses of Funds | 158,433 | 184,259 | 310,512 | 410,421 | 469,530 | 562,744 |

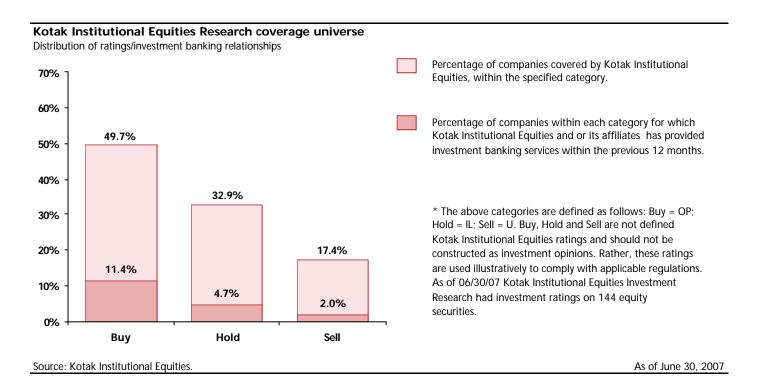
Source: Company, Kotak Institutional Equities

Tata Steel, Cash flow model, March fiscal year-ends, 2005-2010E (Rs mn)

| | 2005 | 2006 | 2007 | 2008E | 2009E | 2010E |
|---|----------|----------|----------|-----------|----------|-----------|
| Cash flow from operating activities | | | | | | |
| PBT | 52,973 | 52,400 | 62,616 | 64,940 | 56,205 | 49,306 |
| Add: Depreciation | 6,188 | 7,751 | 8,193 | 8,472 | 9,915 | 11,383 |
| Add: Non cash expenses | (928) | | (2,601) | | | |
| Less: Expenses capitalised | | | | | | |
| Less: Taxes paid | (18,182) | (16,375) | (20,346) | (20,774) | (17,980) | (15,773) |
| Add: Working capital changes | (1,907) | 279 | 3,319 | 101 | 513 | 622 |
| Total operating cash flow | 38,144 | 44,054 | 51,181 | 52,739 | 48,653 | 45,538 |
| | | | | | | |
| Cash flow from investing activities | | | | | | |
| Capital expenditure | (19,382) | (15,279) | (19,898) | (39,500) | (67,602) | (101,500) |
| Investments | (7,894) | (16,373) | (38,208) | _ | _ | _ |
| Misc expenditure not written off | 1,235 | (385) | 3,831 | _ | _ | _ |
| Total investing cash flow | (26,041) | (32,037) | (54,276) | (39,500) | (67,602) | (101,500) |
| | | | | | | |
| Cash flow from financing activities | | _ | | | | |
| Share issuances | _ | _ | 15,403 | 114,315 | _ | _ |
| Loans | (6,388) | (2,236) | 71,077 | (52,819) | 29,563 | 66,596 |
| Investments | _ | _ | _ | 36,925 | | |
| Less: Dividends paid (including dividend tax) | (3,678) | (8,204) | (7,177) | (9,439) | (11,777) | (11,777) |
| Other long term liabilities | (2,077) | (1,161) | (2,279) | (176,981) | 1,369 | 1,369 |
| Total financing cash flow | (12,142) | (11,601) | 77,025 | (87,998) | 19,155 | 56,188 |
| | | | | | | |
| Net change in cash | (40) | 417 | 73,929 | (74,759) | 205 | 226 |
| Opening cash | 2,507 | 2,467 | 2,884 | 76,813 | 2,054 | 2,259 |
| Closing cash | 2,467 | 2,884 | 76,813 | 2,054 | 2,259 | 2,485 |

Source: Company, Kotak Institutional Equities

"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Lokesh Garg, Jigar Mistry."



Ratings and other definitions/identifiers

Current rating system

Definitions of ratings

OP = Outperform. We expect this stock to outperform the BSE Sensex over the next 12 months.

IL = In-Line. We expect this stock to perform in line with the BSE Sensex over the next 12 months.

U = **Underperform**. We expect this stock to underperform the BSE Sensex over the next 12 months.

Our target price are also on 12-month horizon basis.

Other definitions

Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers

NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.

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