May 11, 2009

India **Power & Utilities**

Lanco Infratech Ltd (LAIN.BO - INR 226.00) Neutral

Recommendation Change

Positives priced in...

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Investment Conclusion

 $_{\square}$ We believe the fundamentals of Lanco Infratech's (Lanco) business have not changed significantly and despite incorporating two possible new power projects of about 2,920MW in the current pipeline, we believe the stock has run ahead of its fundamentals. We downgrade our rating from BUY to NEUTRAL, but increase our price target from INR175 to INR227.

Summary

- ☐ The stock has generated a return of 153% since the trough of October 27, 2008 versus the BSE Sensex's gain of 43% during the same period.
- ☐ We believe the company may face issues related to equity funding for these projects. However, we remain confident that it will be able to finance the shortfall from short-term funding.
- ☐ We would recommend booking profits at these levels.
- We downgrade our rating from BUY to NEUTRAL, as potential upside from the current level is now limited, in our opinion.

FY Mar	2008A	2009E		2010E		2011E	
Currency INR	Actual	Old	New	Old	New	Old	New
Revenue (m)	33365.0	48697.0	48697.0	66113.0	71538.0	77001.0	93276.0
Net Profit (m)	3542.0	3485.0	3485.0	4628.0	5149.0	3667.0	5203.0
EPS	16.8	15.9	15.9	21.1	23.4	16.7	23.7
EPS Growth (%)	70.0	-5.4	-5.4	32.8	47.8	-20.8	1.0
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0
P/E	13.5	14.2	14.2	10.7	9.7	13.5	9.5
EV/EBITDA	12.7	N/A	13.0	N/A	8.0	N/A	6.2
Divided Yield (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Market Data		Financial Summary	
Market Cap	50254	3-Yr EPS Growth(%)	70.0
Market cap (US\$ mn)	1013	PEG (3-Yr CAGR)	19.3
Shares Outstanding (mn)	219.9	P/B	2.7
6-mo daily T/O (US\$ mn)	12	ROE (%)	19.3
Free Float (%)	26.42	Debt To Capital (%)	130.0
Foreign Shareholding (%)	N/A	Dividend payout(%)	0.0

Stock Rating			Target Price				
New:	Neutral		New:	INR 227.00			
Old:	Buy		Old:	INR 175.00			
Sact	or Viow:	Bullich					

Stock Overview					
900,	05 x162 4.50	Reuters	LAIN	.BO	
800	4.00	Bloomberg	LANG	CLIN	
700	3.50	ADR			
600					
500	3.00	Performance	1M	3M	12M
400	2.50	Absolute %	32.6	102.4	-57.6
300]	2.00	Rel. Market %	16.8	57.3	-35.7
200	1.50	Rel. Sector %	N/A	N/A	N/A
100 100 100					
01MJ. J. a.s.o.n.b.J. F.M.a.M.J. J. a.s.o.n.b.J. F.M.a. — h::17/BOMSENFR.H.scale)	1.00 M	52 Week Range	583.90	- 91.50)
IN.LIT/IBOMSEN(R.H.SCALE) Source: DATAST	TRE/				

The stock has generated a return of 153% since the trough of October 27, 2008 versus the BSE Sensex's gain of 43% during the same period. We believe the fundamentals of Lanco's business have not changed significantly and, despite incorporating two possible new power projects of about 2,920MW in the existing pipeline, we believe the stock is running ahead of its fundamentals. We downgrade our rating on the stock from BUY to NEUTRAL.

Factoring in upside from potential projects

In our initiation report "Business model driving growth" dated 24 March 2009, we indicated potential upside from the Rajpura project (1320MW) and the Dhopave project (1600 MW). However, owing to uncertainties led by the implementation of the model code of conduct for general elections in India (scheduled over April and May), we had not incorporated these projects earlier. Post recent comments by Lanco's management, and given that the general election is in its last leg and we expect the projects to be awarded soon after (in the next couple of months), we have now incorporated these into our new estimates. Therefore we raise our price target to INR227.

Rajpura project (2*660MW)

The state government of Punjab has approved Lanco's negotiated tariffs of INR3.30 per KWh. Lanco was the sole bidder in the competitive bidding process for the development of a 1,320MW coal-based power plant at Rajpura in Punjab. We expect the project to entail an investment of around INR70bn (inclusive of land costs) and to be executed on a build, own and operate (BOO) model for the

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Nomura Financial Advisory and Securities (India) Private Limited

Asia Equity Research

Punjab State Electricity Board. We believe that the award of the project could suffer some delays, led initially by the current implementation of the model code of conduct in lieu of ongoing elections in the country and later from the State Regulatory Commission that still needs to evaluate the bid.

However, Lanco's management remains confident about the awarding of this project. We now incorporate this project award into our earnings model, which raises our price target by INR37 — the power business at INR17/share and the engineering, procurement and construction (EPC) business at INR20/share. We believe that the project will result in an additional EPC order of INR45-50bn. Management has indicated that the land acquisition process by the Government of Punjab is in progress and the project will be commissioned within 48-60 months after the receipt of the letter of award (LOA).

Dhopave project (2*800MW)

Lanco has emerged as the lowest bidder for the imported coal-based Dhopave power project with a 'levelised tariff' of INR3.66 per KWh for 25 years. We estimate that the total project will cost (including jetty construction) about INR85bn. We believe that the award of the project could suffer from some delays owing to the current implementation of the model code of conduct in lieu of ongoing elections in the country. Likewise, we now incorporate this project into our earnings model, which results in an increase of price target by INR29—the power business at INR7/share and the EPC business at INR22/share). We believe that the project could result in an additional EPC order of around INR50bn.

Equity shortfall

Based on our estimates of the commissioning of projects under construction and the required equity contribution for executing these two projects, we estimate that the company will face a shortfall of INR4,073mn by FY12E. We believe the company will be able to fund the requirement through short-term debt and hence we estimate the NPV of the shortfall to be about INR3,279mn (based on a discounting rate of 7.5%) or INR15 per share.

Exhibit 1: Funding for new projects

(INRmn)	FY10E	FY11E	FY12E	FY13E	FY14E
Rajpura capex	3,500	10,500	17,500	28,000	10,500
Dhopave capex	4,250	12,750	21,250	34,000	12,750
Total additional capex	7,750	23,250	38,750	62,000	23,250
Debt funding	5,775	17,325	28,875	46,200	17,325
Equity requirement	1,975	5,925	9,875	15,800	5,925
Cash and balance	2,417	1,911	5,802	12,641	27,733
			(4.5-5)	(a. (= a.)	
Equity shortfall	442	(4,014)	(4,073)	(3,159)	21,808

NPV of peak shortfall (3,279)

Source: Nomura estimates

Not valuing the real estate business

We continue to believe that the company has flexibility in downsizing its residential project at Lanco Hill, as concerns surrounding cancellation remain. We believe that the residential project, being self-financed, will help the company to manage liquidity for property development. However, its commercial real estate still does not have any tenants tied up and could remain a drag on earnings. We, therefore, maintain our conservative stance by not valuing the real estate business.

Valuations

We raise our sum-of-the-parts (SOTP) based 12-month price target from INR175 to INR227, but downgrade our rating from BUY to NEUTRAL. We value the power business at INR143/share, based on individual projects that are either operational / under construction or are likely to be awarded. We have not factored in projects that are currently in the planning stage. Any progress made by the company on these projects would provide an upside risk to our valuation. We value the construction business at INR77/share, based on a P/E multiple of 6.0x our FY11 estimated profit of INR2,818mn. We value the company's carbon credit segment at about INR4/share, based on projects' existing and prospective carbon credits' earnings capability. We value the power trading business at INR3/share. However, lower EPC margin, non-awarding of projects, delay in project execution and poor performance of Chinese equipment would exert a downside risk to our estimates.

Exhibit 2: Lanco - SOTP valuation

Business	Value per share (INR)	Basis
Power projects	143	NPV of individual projects
EPC	77	PE of 6.0x our FY 11 Earnings
Carbon credit	4	Discounted cash flow to Equity holders
Power trading	3	Discounted cash flow to Equity holders
Total	227	Sum-of-the-parts
Source: Nomura estima	tes	

At the current market price of INR226, the stock trades at about 9.7x FY10E EPS of INR23.4 and FY10E P/B of 1.9x, which we believe is justified given that most of its power projects are in the execution stage and the EPC business is largely in-house.

Exhibit 3: Change in estimates

(INRmn)	FY	FY09E		FY10E		FY11E	
(IIVIVIIIII)	Old	New	Old	New	Old	New	
EPC revenue	29,909	29,909	36,831	42,256	18,458	34,733	
EPC EBIT	4,196	4,196	5,577	6,372	2,416	4,923	
EPC PAT	2,439	2,439	3,265	3,787	1,282	2,818	
Capex	37,386	37,386	52,616	60,366	26,369	49,619	
Debt funding	30,000	30,000	46,000	51,775	20,000	37,325	
Funding shortfall	0	0	0	0	0	4,014	
Course: Namura actin	aataa						

Source: Nomura estimates

Exhibit 4: Power business valuation, project-wise

Particulars	Capacity (MW)	Equity value (INRmn)	Participation (%)	EV For Lanco (INRmn)	Value per share (INR)
Amarkantak 1&2	600	8,128	76%	6,178	28
Aban	120	5,490	51%	2,800	13
Lanco Green	70	291	90%	262	1
Vamshi Ind	10	58	91%	53	0
Vamshi Hydro	10	130	91%	119	1
Teesta	500	-1,552	74%	-1,148	-5
Kondanpalli	768	18,804	59%	11,095	50
Udupi	1,015	4,901	74%	3,627	17
Anpara	1,200	6,339	100%	6,339	29
Rajpura	1,320	3,836	100%	3,836	17
Dhopave	1,600	1,503	100%	1,503	7
Equity shortfall	0	-3,279	100%	-3,279	-15

Source: Nomura estimates

Financial statements

Exhibit 5: Profit and loss statement

(INRmn) Year-end 31 Mar	FY07	FY08	FY09E	FY10E	FY11E	FY12E
Turnover	16,474	33,365	48,697	71,538	93,276	114,850
% Change	1010.2%	102.5%	46.0%	46.9%	30.4%	23.1%
Fuel costs	6,692	12,984	19,063	23,770	39,633	51,391
% of sales	40.6%	38.9%	39.1%	33.2%	42.5%	44.7%
Operating expenses	5,168	12,436	21,054	35,805	31,635	34,230
EBITDA	4,614	7,945	8,579	11,963	22,008	29,229
% margin	28.0%	23.8%	17.6%	16.7%	23.6%	25.4%
Depreciation	656	776	1,672	2,009	4,446	6,180
TOTAL EBIT	3,958	7,169	6,907	9,954	17,562	23,048
Net interest	829	919	1080	1646	8662	12321
Provisions	0	0	0	0	0	0
PTP (exc GW & EI)	3,129	6,250	5,827	8,309	8,900	10,727
Taxes	472	1,405	1,516	2,245	1,776	1,808
Minority interests	799	1,154	676	764	1,771	1,967
Attributable profit	1,880	3,542	3,485	5,149	5,203	6,801
EPS pre exc & GW	9.9	16.8	15.9	23.4	23.7	30.9
Chg %		70.0%	-5.4%	47.8%	1.0%	31%

Source: Company data, Nomura estimates

Exhibit 6: Cash flow statement

(INRmn), Year-end 31 Mar	FY08	FY09E	FY10E	FY11E	FY12E
Operating cashflow	5,552	6,241	9,379	16,431	30,242
Net interest	(430)	(1,080)	(1,646)	(8,662)	(12,321)
Net taxes	(1,074)	(1,516)	(2,245)	(1,776)	(1,808)
Capital expenditure	(14,827)	(37,386)	(60,366)	(49,619)	(50,952)
Free cash flow	(9,274)	(31,145)	(50,986)	(33,188)	(20,710)
Purchase of investments	6	0	0	0	0
Sale of fixed assets	0	0	0	0	0
Disposals/acquisitions	0	0	0	0	0
Dividends	0	0	0	0	0
Share capital issued	750	0	0	0	0
Other items	13,399	31,516	54,020	43,120	42,749
Change in cash balance	3,378	(2,225)	(857)	(506)	7,910
Opening cash balance	2,121	5,499	3,274	2,417	1,911
Closing cash balance	5,499	3,274	2,417	1,911	9,821

Source: Company data, Nomura estimates

Exhibit 7: B	alance sheet
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(INRmn) Year-end 31 Mar	FY08	FY09E	FY10E	FY11E	FY12E			
Gross block	20,457	20,457	90,467	104,236	185,738			
Accumulated depreciation	6,534	8,206	10,215	14,661	20,842			
Net block	13,923	12,251	80,252	89,575	164,896			
Capital WIP	19,620	57,006	47,361	83,211	52,661			
Expense during construction	4,486	4,486	4,486	4,486	4,486			
Investments	6,966	6,966	6,966	6,966	6,966			
Long-term asset	44,995	80,709	139,066	184,238	229,009			
Inventory	7,542	9,739	13,248	16,959	19,499			
Sundry debtors	7,241	10,540	14,190	17,633	16,677			
Cash and bank balances	7,411	3,274	2,417	1,911	9,821			
Loans and advances	15,566	15,566	15,566	15,566	15,566			
Other	30	1,867	1,792	1,717	1,641			
Current asset	37,790	40,986	47,213	53,786	63,203			
Total asset	82,785	121,695	186,278	238,024	292,213			
Sundry creditors	8,730	13,404	20,224	23,577	27,982			
Advance from customer	14,927	14,927	14,927	14,927	14,927			
Share application money		0	0	0	0			
Interest accrued but not due	245	245	245	245	245			
Provisions	358	358	358	358	358			
Others	2,777	2,777	2,777	2,777	2,777			
Current liabilities	27,038	31,712	38,531	41,884	46,289			
Net current asset	10,752	9,274	8,681	11,902	16,914			
Share capital	2,198	2,198	2,198	2,198	2,198			
Reserve and surplus	16,135	19,620	24,769	29,972	36,773			
Minority Interest	5,588	6,339	7,178	9,024	11,066			
Secured loans	28,603	58,603	110,378	147,703	184,578			
Unsecured loans	3,050	3,050	3,050	7,069	11,135			
Deferred tax liability	173	173	173	173	173			
Long-term liabilities	55,747	89,983	147,746	196,139	245,924			
Total liabilities	82,785	121,695	186,278	238,023	292,213			
Source: Company data, Nomura estimates								

Analyst Certification:

We, Rakesh Vyas and Ivan Lee, CFA, hereby certify (1) that the views expressed in this Company Note accurately reflect our personal views about any or all of the subject securities or issuers referred to in this Company Note and (2) no part of our compensation was, is or will be directly or indirectly related to the specific recommendations or views expressed in this Company Note.

Important Disclosures:

Lanco Infratech Ltd (LAIN.BO)

INR 226.00 (06-May-2009)

Neutral / Bullish

Rating and Price Target Chart:



Currency=INR

Date	Closing Price	Rating	Price Target		Date	Closing Price	Rating	Price Target
23-Mar-00	127 75		175.00		23-Mar-00	127 75	Ruy	

FOR EXPLANATIONS OF RATINGS REFER TO THE STOCK RATING KEYS LOCATED ON THE PAGE FOLLOWING THE LAST PRICE CHART.

Valuation Methodology: We use the sum-of-the-parts methodology to arrive at a 12-month price target of INR227. We value the power business at INR143/share, based on individual projects that are either operational or are under construction. We have not factored in projects that are currently under the planning stage, as financial closure for these projects has yet to be achieved. We value the construction business at INR77/share, based on a P/E multiple of 6.0x our FY11 estimated profit of INR 2,818mn. We value the company's carbon credit segment at about INR4/share, based on the existing and prospective carbon credits earning capability of projects. We value the power trading business at INR3/share.

Risks Which May Impede the Achievement of the Price Target: EPC margins under pressure: Lanco Infratech currently enjoys above-average EBITDA margins in the EPC business, led by a skewed mix of in-house projects that drive cost competitiveness, value engineering and long-standing relationships with vendors. However, with an increased mix of bid-based projects and/or merchant power projects, we believe margins are likely to come under pressure and this may affect the company's ability to fund further projects.

Chinese equipment yet to be tested: Lanco Infratech procures boilers and turbines for its coal-based power projects from Dongfang, which modifies equipment design specifications to accommodate Indian coal. However, the Chinese equipment will pose some risk, in our view, as it has yet to be tested under Indian operating conditions. Delays in commissioning, due to teething issues, can not be ruled out. Cancellations in real estate bookings: The changing economic scenario is affecting consumer sentiment, leading to large real estate booking cancellation in Lanco Given the uncertain environment in Hyderabad, we believe further cancellations can not be ruled out. Increased cancellations would lead to concerns over project viability and expenditure allocated to real estate development could affect capex on power projects. We have been conservative in not valuing the significant landbank in Hyderabad and Chennai and hence, if the real estate market in India recovers and the company plans to develop this landbank, there would be upside risk to our estimates.

Important Disclosures Continued:

Company NameTickerPricePrice DateStock / Sector RatingLanco Infratech LtdLAIN.BOINR 226.0006-May-2009Neutral / Bullish

All share prices mentioned are closing prices unless otherwise stated.

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As at 31 March 2009.

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The rating system is a relative system indicating expected performance against a specific benchmark identified for each individual stock. Analysts may also indicate absolute upside to price target defined as (fair value - current price)/current price, subject to limited management discretion. In most cases, the fair value will equal the analyst's assessment of the current intrinsic fair value of the stock using an appropriate valuation methodology such as discounted cash flow or multiple analysis, etc.

Stocks.

- A rating of "1", or "Buy", indicates that the analyst expects the stock to outperform the Benchmark over the next 12 months.
- A rating of "2", or "Neutral", indicates that the analyst expects the stock to perform in line with the Benchmark over the next 12 months.
- A rating of "3", or "Reduce", indicates that the analyst expects the stock to underperform the Benchmark over the next 12 months.
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- A "Neutral" stance, indicates that the analyst expects the sector to perform in line with the Benchmark during the next 12 months.
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- A rating of "1", or "Buy" recommendation indicates that potential upside is 15% or more.
- A rating of "2", or "Neutral" recommendation indicates that potential upside is less than 15% or downside is less than 5%.
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Stocks:

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- A rating of "2", or "Buy", indicates that the analyst expects the stock to outperform the Benchmark by 5% or more but less than 15% over the next six months.
- A rating of "3", or "Neutral", indicates that the analyst expects the stock to either outperform or underperform the Benchmark by less than 5% over the next six months.
- A rating of "4", or **"Reduce"**, indicates that the analyst expects the stock to underperform the Benchmark by 5% or more but less than 15% over the next six months.
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A "Neutral" stance, indicates that the analyst expects the sector to perform in line with the Benchmark during the next six months.

A "Bearish" stance, indicates that the analyst expects the sector to underperform the Benchmark during the next six months.

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- A rating of "1", or "Strong buy" recommendation indicates that upside is more than 20%.
- A rating of "2", or "Buy" recommendation indicates that upside is between 10% and 20%.
- A rating of "3", or "Neutral" recommendation indicates that upside or downside is less than 10%.
- A rating of "4", or "Reduce" recommendation indicates that downside is between 10% and 20%.
- A rating of "5", or "Sell" recommendation indicates that downside is more than 20%.

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