

# Suzlon Energy

| STOCK INFO.           | BLOOMBERG    |
|-----------------------|--------------|
| BSE Sensex: 18,493    | SUEL IN      |
|                       | REUTERS CODE |
| S&P CNX: 5,474        | SUZL.BO      |
| Equity Shares (m)     | 299.0        |
| 52-Week Range         | 1,825/932    |
| 1,6,12 Rel. Perf. (%) | 11/11/-16    |
| M.Cap. (Rs b)         | 520.5        |
| M.Cap. (US\$ b)       | 13.1         |
|                       |              |

| 23 Oc  | 23 October 2007 Neutra                  |        |      |            |      |      |      |      |       |        |
|--------|---|--------|------|------------|------|------|------|------|-------|--------|
| Previo | Previous Recommendation: Neutral Rs1,74 |        |      |            |      |      |      |      |       |        |
| YEAR   | NET SALES*                              | PAT*   | EPS* | EPS*       | P/E  | P/BV | ROE  | ROCE | EV/   | EV/    |
| END    | (RS M)                                  | (RSM)  | (RS) | GROWTH (%) | (X)  | (X)  | (%)  | (%)  | SALES | EBITDA |
| 3/07A  | 79,857                                  | 8,641  | 30.0 | 19.6       | 58.0 | 14.6 | 27.6 | 21.0 | 6.7   | 40.7   |
| 3/08E  | 133,622                                 | 12,657 | 43.8 | 46.1       | 39.7 | 8.0  | 26.1 | 17.0 | 4.5   | 28.1   |
| 3/09E  | 189,539                                 | 17,911 | 65.0 | 48.4       | 26.8 | 6.5  | 26.7 | 15.6 | 3.4   | 20.9   |

<sup>\*</sup> Consolidated nos

- **2QFY08 performance better than estimates:** During 2QFY08, Suzlon reported consolidated revenues at Rs36.4b (up 74.5% YoY), EBIDTA of Rs5.9b (up 63% YoY) and net profit after minority interest of Rs4b (up 67.8% YoY). The reported numbers includes share of profits from REpower (economic interest of 34%) of Rs5.4m for June 2007, as the consolidation for REpower is done with a lag of 3 months due to different dates for reporting of quarterly numbers for both companies.
- Consolidated EBIDTA margins at 16.1.% came as a positive surprise: In 2QFY08, consolidated EBIDTA margins stood at 16.1%, vs. 17.3% during 2QFY07. Adjusted for the extraordinary expense of Rs660m due to site restoration expenses incurred at Dhule, EBIDTA margins in 2QFY08 stood at 17.9%. The key reason for improvement in the EBIDTA margins is improved volumes resulting in better cost apportionment and lower transit inventory levels (38MW in Sept 07, vs 178MW in June 07).
- Capacity expansion plans revised upwards: Suzlon has announced expansion of its WTG manufacturing capacity to 5,700MW vs 4,200MW earlier and expansion of the foundry and forging facilities. The total capex on proposed expansion is estimated at Rs29.2b (vs Rs18.2b earlier). For Hansen, the company plans to ramp up WTG Gearbox manufacturing capacity to 14,600 MW as compared to 10,100MW (by FY09) announced earlier. The total capex for the proposed expansion to 14,600MW stands at Rs33b.
- ✓ Valuation and view: We upgrade our FY08 consolidated net profit estimates to Rs12.7b (upgrade of 8%) and FY09 to Rs18b (upgrade of 8.7%) to factor in lower interest burden on account of FCCB issue, lower tax rates and improving margin profile. We maintain **Neutral**, with price target of Rs1,560/sh (PER of 24x FY09E).

| Y/E MARCH                    | FY07   |        |        | FY08   |        |        |        | FY07   | FY08E  |         |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| _                            | 1Q     | 2 Q    | 3 Q    | 4 Q    | 1Q     | 2Q     | 3QE    | 4QE    |        |         |
| Sales                        | 10,689 | 20,870 | 19,139 | 29,159 | 19,446 | 36,413 | 27,368 | 50,395 | 79,857 | 133,622 |
| Change (%)                   | 243.6  | 85.8   | 117.3  | 91.0   | 81.9   | 74.5   | 43.0   | 72.8   | 107.9  | 67.3    |
| EBITDA                       | 1,858  | 3,600  | 2,546  | 4,954  | 1,398  | 5,870  | 3,832  | 10,185 | 12,958 | 21,284  |
| Change (%)                   | 181.0  | 42.6   | 69.8   | 24.9   | -24.8  | 63.0   | 50.5   | 105.6  | 47.4   | 64.3    |
| As of % Sales                | 17.4   | 17.3   | 13.3   | 17.0   | 7.2    | 16.1   | 14.0   | 20.2   | 16.2   | 15.9    |
| Depreciation                 | 347    | 428    | 343    | 600    | 585    | 583    | 640    | 759    | 1,718  | 2,567   |
| Interest                     | 366    | 547    | 638    | 972    | 1,079  | 1,387  | 1,470  | 1,808  | 2,523  | 5,743   |
| Other Income                 | 161    | 87     | 254    | 463    | 426    | 535    | 142    | 148    | 965    | 1,251   |
| PBT                          | 1,306  | 2,711  | 1,820  | 3,846  | 161    | 4,434  | 1,864  | 7,767  | 9,683  | 14,225  |
| Tax                          | 346    | 340    | 93     | 256    | -40    | 457    | 224    | 928    | 1,035  | 1,568   |
| Effective Tax Rate (%)       | 26.5   | 12.5   | 5.1    | 6.6    | (24.6) | 10.3   | 12.0   | 11.9   | 10.7   | 11.0    |
| Reported PAT                 | 960    | 2,371  | 1,727  | 3,590  | 200    | 3,978  | 1,640  | 6,839  | 8,648  | 12,657  |
| Change (%)                   | 115.2  | 14.7   | 28.9   | -4.3   | -79.2  | 67.8   | -5.1   | 90.5   | 13.7   | 46.4    |
| PAT (post Minority Interest) | 953    | 2,354  | 1,744  | 3,590  | 189    | 3,978  | 1,640  | 6,839  | 8,640  | 12,657  |

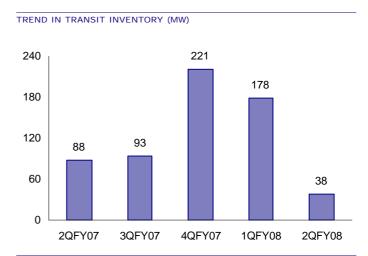
## 2QFY08 performance better than estimates

During 2QFY08, Suzlon reported consolidated revenues at Rs36.4b (up 74.5% YoY), EBIDTA of Rs5.9b (up 63% YoY) and net profit after minority interest of Rs4b (up 67.8% YoY). The reported numbers includes share of profits from REpower (economic interest of 34%) of Rs5.4m for June 2007, as the consolidation for REpower is done with a lag of 3 months due to different dates for reporting of quarterly numbers for both companies. The reported numbers are higher than our expectation of revenues of Rs32b, EBIDTA of Rs4b (EBIDTA margin of 12.2%) and net profit of Rs2b, largely due to increased sales volumes which has resulted in much better cost apportionment.

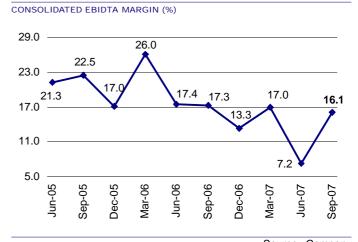
During 2QFY08, volumes on consolidated basis increased by 76% YoY to 683MW (vs 388MW in 2QFY07). The domestic volumes stood at 238MW while exports at 445MW. The standalone volumes increased 52% YoY to 556MW (vs 366 MW in 2QFY07) comprising of domestic 242MW and exports 315 MW. The company reported standalone revenues of Rs16.9b (up 31.3% YoY), EBIDTA of Rs3.9b (up 27.7% YoY) and net profit stood at Rs3.6 (up 40.3% YoY).

# Consolidated EBIDTA margins at 16.1% came as a positive surprise

The consolidated EBIDTA margins in 2QFY08 stood at 16.1% vs 17.3% during 2QFY07, down 113bps. Adjusted for the extraordinary expense of Rs660m due to site restoration at Dhule, EBIDTA margins in 2QFY08 stood at 17.9%. The key reason for improvement in the EBIDTA margins is improved volumes resulting in better cost apportionment and lower transit inventory levels. As at Sept 07, transit inventory declined to 38MW, vs 178MW as at June 07 (88MW in 2QFY07), resulting in profit recognition on incremental 140MW during 2QFY08. The management indicated that rupee appreciation is a challenge, and the EBIDTA impact is estimated at 100-150bp (for every 10% rupee appreciation).



Source: Company



Source: Company

#### Segment wise performance

During 2QFY08, WTG business revenues grew by 91.7% YoY to Rs30.8b (vs Rs16.1b in 2QFY07) while revenues for the Gearbox business grew 20.8% YoY to Rs5.3b in 2QFY08 (vs Rs4.4b in 2QFY07). During 2QFY08, WTG business contributed 84.7% (vs 77.1% in 2QFY07) to the net segment revenues while Gearbox contributed 14.5% (vs 20.9% in 2QFY07).

TREND IN REVENUE (RS M) AND % YOY

|               | 2QFY07 | 3QFY07 | 4QFY07  | 1QFY08  | 2QFY08  | % YOY   |
|---------------|--------|--------|---------|---------|---------|---------|
| WTG Business  | 6,087  | 14,432 | 21,9501 | 4,879.5 | 30,834  | 91.7    |
| Gearbox*      | 4,368  | 4,533  | 6,508   | 4,428.6 | 5,276   | 20.8    |
| Others        | 418    | 174    | 706     | 166.5   | 522     | 25.0    |
| Total         | 20,872 | 19,139 | 29,1641 | 9,474.6 | 36,632  | 75.5    |
| Inter-segment | 3      | -      | -       | 28.3    | 219     |         |
| Total Revenue | 20,870 | 19,139 | 29,1641 | 9,446.3 | 36,413  | 74.5    |
| Hansen*       |        |        |         |         | Source: | Company |

23 October 2007 2

During 2QFY08, WTG business reported EBIDTA margins of 17.3% vs 18.4% in 2QFY07, a decline of 110bp. Adjusted for the extraordinary expense of Rs660m due to site restoration at Dhule, EBIDTA margins in 2QFY08 stood at 19.5%. EBIDTA margins for the Hansen (Gearbox) stood at 12.4% during 2QFY08 vs 10.7% in 2QFY07.

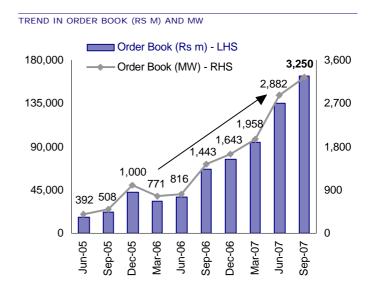
#### SEGMENT WISE EBDITA MARGINS (%)

| EBIDTA (RS M) | 2QFY07         | 3QFY07 | 4QFY07 | 1QFY08 | 2QFY08 | % YOY |
|---------------|----------------|--------|--------|--------|--------|-------|
| Wind Turbine  | Genrator 1,414 | 2,962  | 2,010  | 3,806  | 1,283  | 5,338 |
| Gear Box      | 521            | 472    | 491    | 1,434  | 310.0  | 653   |
| Others        | (38)           | 111    | 33     | 285    | 36.1   | 38    |
| Total         | 1,896          | 3,545  | 2,534  | 5,525  | 1,629  | 6,029 |
| EBIDTA (%)    |                |        |        |        |        |       |
| Wind Turbine  | Generator 18.8 | 18.4   | 13.9   | 17.3   | 8.6    | 17.3  |
| Gear Box      | 16.5           | 10.8   | 10.8   | 22.0   | 7.0    | 12.4  |
| Others        | (165.5)        | 26.5   | 19.1   | 40.3   | 21.7   | 7.2   |
| Total         | 17.7           | 17.0   | 13.2   | 18.9   | 8.4    | 16.5  |
|               |                |        |        |        |        |       |

Source: Company

## Robust order book position

The company has an order book position of Rs163b (3250MW) representing 2x FY07 consolidated revenues of Rs79.9b. This compares with order book position of Rs135b (2882MW) during 4QFY07 and Rs66.4b (1443MW) during 2QFY07. The current order book comprise of India: 369MW, USA – 1921MW, Brazil, Turkey – 342MW, Europe – 242MW, China – 143MW and Australia / New Zealand – 235MW.



Source: Company

## Capacity expansion plans revised upwards

Suzlon has announced further expansion of its WTG manufacturing capacity to 5,700MW vs 4,200MW earlier. The company will be expanding the proposed 1,500MW capacity in SEZ at Karnataka to 3,000 MW, focused on the exports market. It has also announced expansion of the foundry and forging facilities at an additional capex of Rs3.5b to cater to increased turbine manufacturing capacity. The total capex on proposed expansion of integrated WTG manufacturing facility is estimated at Rs29.2b (vs Rs18.2b earlier).

For Hansen, the company plans to ramp up WTG Gearbox manufacturing capacity to 14,600 MW as compared to 10,100MW (by FY09) announced earlier. The total capex for the proposed expansion to 14,600MW stands at Rs33b.

#### SUZLON'S CAPACITY EXPANSION PLANS (RS M)

| PARTICULARS                               | CAPACITY   | INVESTMENT | PLACE | TARGETED COMMENCEMENT            |
|---|------------|------------|-------|----------------------------------|
| Wind Business                             |            |            |       |                                  |
| Integrated Turbine Manufacturing facility | 3,000 MW   | 15,000     | India | Phased manner in Q1, Q2, Q3 FY09 |
| Forging & Machining                       | 70,000 MT  | 11,000     | India | Q2 FY09                          |
| Foundry & Machining                       | 120,000 MT |            | India | Q1 FY09                          |
| Suzlon Campus                             |            | 3,610      | India | Q1 FY09                          |
| Total                                     |            | 29,610     |       |                                  |

Source: Company

Capacity ramp up in a phased manner: The proposed capacity expansion would commission in a phased manner starting from 1QFY09 till 3QFY09. The management indicated that based on the commissioning schedule, the production capability during FY08 stands at 2700MW, increasing to ~4200MW in FY09 and 5700MW in FY10. We expect Suzlon to record WTG volumes of 2,376MW in FY08 and 3,241MW in FY09, which provides scope for positive surprises.

# Other recent developments

- Raised US\$500m in 2QFY08, enabling resolution to raise Rs50b: Suzlon has recently raised US\$500m in two tranches to fund capex plans (balance to be spent Rs57b) and acquisition of REpower stake (Euro453m). Further, till FY10, the company needs ~Euro 675m for acquisition of REpower stake from Areva (29.6%) and Martifer (23.7%).
- 2. Proposed listing of Hansen: Suzlon has approved resolution for an offering of shares of Hansen (100% subsidiary) to institutional investors and a listing on the London Stock Exchange.

**3. Split of shares:** The board has also proposed a split of equity capital of the company in the ratio of 5:1 (face value of Rs2/sh from Rs10/sh).

#### Valuation and view

We upgrade our FY08 consolidated net profit estimates to Rs12.7b (upgrade of 8%) and FY09 to Rs18b (upgrade of 8.7%) to factor in lower interest burden on account of FCCB issue, lower tax rates and improving margin profile. We estimate WTG sales of 2,376MW during FY08 (vs 1,456MW in FY07) and 3,241MW during FY09, and WTG EBIDTA margins of 17.3% in FY08 and 17.4% in FY09, as compared to 16.5% in FY07. For Hansen, we estimate sales of 3,783MW during FY08 and 5,800MW during FY09, up from 3,600MW during FY09 and EBIDTA margins of 13.5% during FY08 and FY09, down from 14.9% in FY07. At CMP of Rs1,741, the stock trades at a PER of 58x FY07, 39.7x FY08E and 26.8x FY09E. We maintain **Neutral**, with price target of Rs1,560/sh (PER of 24x FY09E).

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# Suzlon Energy: an investment profile

# **Company description**

Suzlon is a "complete integrated solutions" wind energy provider with presence in India, US, China and Europe. It has a global market share of 7.7% measured in terms of annual installation and over 50% in India. It has acquired the Gearbox technology with the acquisition of Hansen and is currently establishing faculties for Foundry and Forgings, final level of integration. It has recently acquired REpower, which gives it access to the European market (largest wind market) and offshore technology.

# Key investment arguments

- Suzlon-REpower combine could be amongst Top 3 WTG suppliers given low cost advantage of Suzlon and dominance of REpower in European markets.
- Suzlon is the most profitable WTG manufacturer globally given established vendor base in low cost locations and backward integration.
- Net profit CAGR of 44% till FY09 on consolidated basis, Possibility of Earnings upgrade exists.

#### Key investment risks

- Managing the transition of being a global supplier
- Consolidated gearing of 2.7x on FY09 basis increase the risk in case of major slowdown in demand.

#### COMPARATIVE VALUATIONS

|               |       | SUZLON | BHEL | CROMPTON |
|---------------|-------|--------|------|----------|
| P/E (x)       | FY08E | 39.7   | 32.7 | 38.4     |
|               | FY09E | 26.8   | 24.9 | 26.3     |
| P/BV (x)      | FY08E | 8.0    | 9.7  | 16.1     |
|               | FY09E | 6.5    | 7.5  | 12.3     |
| EV/Sales (x)  | FY08E | 4.5    | 4.3  | 3.2      |
|               | FY09E | 3.4    | 3.3  | 2.6      |
| EV/EBITDA (x) | FY08E | 28.1   | 20.7 | 28.5     |
|               | FY09E | 20.9   | 15.5 | 21.8     |
|               |       |        |      |          |

#### SHAREHOLDING PATTERN (%)

|               | · · · / |        |        |
|---------------|---------|--------|--------|
|               | JUN-07  | MAR-07 | JUN-06 |
| Promoter      | 69.7    | 69.7   | 69.8   |
| Domestic Inst | 0.4     | 0.6    | 0.8    |
| Foreign       | 23.1    | 21.3   | 21.6   |
| Others        | 6.8     | 8.4    | 7.8    |

## Recent developments

- The board of directors of Suzlon has approved the resolution for an offering of shares of Hansen (100% subsidiary) to institutional investors and a listing on the London Stock Exchange.
- Also, the board has approved the split of face value of shares from Rs10/sh to Rs2/sh, subject to approval of shareholders.

#### Valuation and view

- At CMP of Rs1,741, the stock trades at a PER of 58x FY07, 39.7x FY08E and 26.8x FY09E.
- We maintain Neutral.

#### Sector view

- Global wind energy market has grown at a CAGR of 26.1% over CY00-06. The installed base as at December 2006 stood at 74,306MW.
- Higher fossil fuel prices, global warming and benefits given to the renewable energy would ensure significant demand going forward, which will also enable technological development
- We remain positive view on the sector.

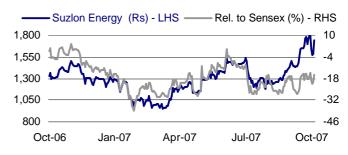
EPS: MOST FORECAST VS CONSENSUS (RS)

|      | MOST     | CONSENSUS | VARIATION |
|------|----------|-----------|-----------|
|      | FORECAST | FORECAST  | (%)       |
| FY08 | 43.8     | 44.5      | -1.5      |
| FY09 | 65.0     | 61.9      | 4.9       |

#### TARGET PRICE AND RECOMMENDATION

|   | 1,741      | 1,560      | -       | Neutral |
|---|------------|------------|---------|---------|
| F | PRICE (RS) | PRICE (RS) | (%)     |         |
|   | CURRENT    | TARGET     | UPSIDE  | RECO.   |
|   | CURRENT    | TARCET     | LIDCIDE | DECO    |

#### STOCK PERFORMANCE (1 YEAR)



RATIOS

Y/E MARCH

| INCOME STATEMENT             |        |        |        | (Rs     | Million) |
|------------------------------|--------|--------|--------|---------|----------|
| Y/E MARCH                    | 2005   | 2006   | 2007   | 2008E   | 2009E    |
| Net Sales                    | 19,425 | 38,410 | 79,857 | 133,622 | 189,539  |
| Change (%)                   | 26.5   | 97.7   | 107.9  | 67.3    | 418      |
| Cost of Goods Sold           | 11,377 | 23,279 | 48,114 | 83,325  | 121,148  |
| Staff Cost                   | 618    | 1,216  | 6,496  | 11,685  | 17,403   |
| Other Mfg. Expenses          | 2,737  | 5,121  | 12,032 | 17,329  | 20,600   |
| EBITDA                       | 4,693  | 8,794  | 13,216 | 21,284  | 30,388   |
| % of Net Sales               | 24.2   | 22.9   | 16.5   | 15.9    | 16.0     |
| Depreciation                 | 493    | 716    | 1,718  | 2,567   | 4,545    |
| Preliminary Exps written-off | 2      | 2      | 17     | 0       | 0        |
| Interest                     | 458    | 648    | 2,763  | 5,743   | 7,048    |
| Other Income                 | 234    | 745    | 965    | 1,251   | 1,203    |
| Extra-ord. Itm (as reported) | 0      | 0      | 0      | 0       | 0        |
| PBT                          | 3,974  | 8,173  | 9,683  | 14,225  | 19,998   |
| Tax                          | 322    | 568    | 1,035  | 1,568   | 2,086    |
| Rate (%)                     | 8.1    | 7.0    | 10.7   | 11.0    | 10.4     |
| Reported Con. PAT            | 3,652  | 7,605  | 8,648  | 12,657  | 17,911   |
| M inority Interest           | 0      | 10     | 8      | 0       | 0        |
| Adjusted Cons. PAT           | 3,652  | 7,595  | 8,641  | 12,657  | 17,911   |
| Change (%)                   | 208.9  | 108.0  | 13.8   | 46.5    | 415      |

Note: Consolidated financials

| RAI | .ANCI | = SH  | FFT |
|-----|-------|-------|-----|
| חתם |       | _ 011 |     |

| Y/E MARCH                | 2005   | 2006   | 2007   | 2008E   | 2009E   |
|--------------------------|--------|--------|--------|---------|---------|
| Equity Share Capital     | 869    | 3,025  | 2,878  | 2,990   | 2,990   |
| Preference Share Capital | 1,150  | 0      | 0      | 0       | 0       |
| Share Application Money  | 0      | 106    | 1,007  | 0       | 0       |
| Reserves                 | 7,024  | 24,217 | 31,226 | 62,168  | 77,389  |
| Less: Misc Exps          | 4      | 9      | 0      | 0       | 0       |
| Net Worth                | 9,039  | 27,339 | 35,111 | 65,158  | 80,378  |
| Loans                    | 3,958  | 4,507  | 51,620 | 82,901  | 118,925 |
| Capital Employed         | 12,997 | 31,846 | 86,731 | 148,059 | 199,303 |
| Gross Fixed Assets       | 3,597  | 6,289  | 43,211 | 79,883  | 101,223 |
|                          | 808    | 1,532  | 7,016  | 9,583   | 14,128  |
| Less: Depreciation       |        | •      | •      | •       | •       |
| Net Fixed Assets         | 2,789  | 4,757  | 36,195 | 70,300  | 87,095  |
| Capital WIP              | 289    | 1,668  | 4,537  | 4,000   | 500     |
| Investments              | 78     | 76     | 156    | 24,867  | 47,617  |
| Deffered Tax Asset       | 241    | 818    | -177   | 300     | 300     |
| Curr. Assets             | 17,477 | 41,705 | 84,526 | 102,887 | 140,943 |
| Inventory                | 5,756  | 13,310 | 31,363 | 46,069  | 65,462  |
| Debtors                  | 6,929  | 16,473 | 25,704 | 33,564  | 46,759  |
| Cash & Bank Balance      | 1,545  | 5,515  | 15,383 | 5,156   | 3,005   |
| Loans & Advances         | 3,247  | 6,407  | 12,076 | 18,098  | 25,717  |
| Current Liab. & Prov.    | 7,809  | 17,078 | 38,339 | 54,295  | 77,152  |
| Net Current Assets       | 9,600  | 24,528 | 46,021 | 48,592  | 63,791  |
| Application of Funds     | 12,997 | 31,846 | 86,731 | 148,059 | 199,303 |

E: MOSt Estimates, Consolidated financials

| Basic (Rs)                    |      |      |       |       |       |
|-------------------------------|------|------|-------|-------|-------|
| Consolidated EPS              | 14.4 | 25.1 | 30.0  | 43.8  | 65.0  |
| Growth (%)                    | 83.8 | 74.7 | 19.6  | 46.1  | 48.4  |
| Cash EPS                      | 47.7 | 27.5 | 36.1  | 50.9  | 75.1  |
| Book Value                    | 90.8 | 90.4 | 118.9 | 217.9 | 268.9 |
| DPS                           | 6.0  | 5.0  | 5.0   | 6.0   | 8.0   |
| Equity Div.Payout (incl. Div. | 11.0 | 21.7 | 19.2  | 15.9  | 15.0  |
| Valuation                     |      |      |       |       |       |
| P/E (consolidated)            |      | 69.4 | 58.0  | 39.7  | 26.8  |
| Cash P/E                      |      | 63.4 | 48.3  | 34.2  | 23.2  |
| EV/EBITDA                     |      | 59.8 | 40.7  | 28.1  | 20.9  |
| EV/Sales                      |      | 13.7 | 6.7   | 4.5   | 3.4   |
| Price/Book Value              |      | 19.3 | 14.6  | 8.0   | 6.5   |
| Dividend Yield (%)            |      | 0.3  | 0.3   | 0.3   | 0.5   |

2005

2006

2007

2008E

2008E

| Asset Turnover (x) | 9.0 | 10.2 | 3.9 | 2.5 | 2.4 |
|--------------------|-----|------|-----|-----|-----|
| Leverage Ratio     |     |      |     |     |     |
| Debt/Equity (x)    | 0.4 | 0.2  | 1.5 | 1.3 | 1.5 |

63.5

46.5

130

43.1

39.3

157

27.6

21.0

119

26.1

17.0

102

26.7

15.6

100

6

## CASH FLOW STATEMENT

Profitability Ratios (%)

Turnover Ratios
Debtors (Days)

RoE

RoCE

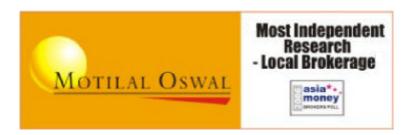
| Y/E MARCH                 | 2005   | 2006    | 2007    | 2008E   | 2009E   |
|---------------------------|--------|---------|---------|---------|---------|
| PBT before EO Items       | 3,974  | 8,173   | 9,683   | 14,225  | 19,998  |
| Add : Depreciation        | 495    | 718     | 1,735   | 2,567   | 4,545   |
| Interest                  | 458    | 648     | 2,763   | 5,743   | 7,048   |
| Less : Direct Taxes Paid  | 322    | 568     | 1,035   | 1,568   | 2,086   |
| (Inc)/Dec in WC           | -4,625 | -10,957 | -11,625 | -12,799 | -17,350 |
| CF from Operations        | -20    | -1,987  | 1,522   | 8,168   | 12,155  |
| CF from Oper. incl. EO    | -20    | -1,987  | 1,522   | 8,168   | 12,155  |
| (Inc)/Dec in FA           | -1,922 | -4,064  | -36,042 | -36,135 | -17,840 |
| (Pur)/Sale of Investments | 65     | 2       | -80     | -24,711 | -22,750 |
| CF from Investments       | -1,857 | -4,063  | -36,121 | -60,847 | -40,590 |
| (Inc)/Dec in Net Worth    | 2,042  | 11,782  | 1,791   | 18,931  | 0       |
| (Inc)/Dec in Debt         | 1,574  | 549     | 47,113  | 31,281  | 36,023  |
| Less : Interest Paid      | 458    | 648     | 2,763   | 5,743   | 7,048   |
| Dividend Paid             | 419    | 1,664   | 1,674   | 2,018   | 2,691   |
| CF from Fin. Activity     | 2,740  | 10,020  | 44,468  | 42,451  | 26,284  |
| Inc/Dec of Cash           | 863    | 3,971   | 9,868   | -10,227 | -2,151  |
| Add: Beginning Balance    | 681    | 1,545   | 5,515   | 15,383  | 5,156   |
| Closing Balance           | 1,544  | 5,515   | 15,383  | 5,156   | 3,005   |

E: MOSt Estimates

23 October 2007

# NOTES

23 October 2007 7



For more copies or other information, contact **Institutional:** Navin Agarwal. **Retail:** Manish Shah

Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@motilaloswal.com

#### Motilal Oswal Securities Ltd, 3rd Floor, Hoechst House, Nariman Point, Mumbai 400 021

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