# Godrej Consumer Products 

| STOCK INFO. | BLOOMBERG |
| :--- | :--- |
| BSE Sensex: 18,513 | GCPL IN |
| S\&P CNX: 5,496 | REUTERS CODE |
| GOCP.BO |  |

24 October 2007

Previous Recommendation: Neutral

| $\begin{aligned} & \text { YEAR } \\ & \text { END } \end{aligned}$ | NET SALES (RS M) | $\begin{gathered} \text { PAT } \\ \text { (RS M) } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { EPS } \\ & \text { (RS) } \end{aligned}$ | $\begin{gathered} \text { EPS } \\ \text { 3ROWTH (\%) } \end{gathered}$ | $\begin{aligned} & \mathrm{P} / \mathrm{E} \\ & (\mathrm{X}) \end{aligned}$ | $\begin{gathered} \text { P/BV } \\ (\mathrm{X}) \\ \hline \end{gathered}$ | $\begin{aligned} & \text { ROE } \\ & \text { (\%) } \\ & \hline \end{aligned}$ | ROCE <br> (\%) | $\begin{gathered} \text { EV/ } \\ \text { SALES } \end{gathered}$ | $\begin{aligned} & \text { EV/ } \\ & \text { EBITDA } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 03/07A | 9,532 | 1,342 | 5.9 | 12.5 | 19.7 | 24.4 | 123.8 | 90.8 | 2.8 | 15.0 |
| 03/08E | 11,564 | 1,596 | 7.1 | 19.0 | 16.6 | 24.2 | 145.8 | 120.9 | 2.3 | 12.7 |
| 03/09E | 13,017 | 1,880 | 8.3 | 17.8 | 14.0 | 23.5 | 167.2 | 127.0 | 2.0 | 11.0 |

2. Godrej Consumer Products (GCPL) has reported in-line results for 2QFY08. Though sales at Rs 2.7 b were $2 \%$ lower than our estimate, EBITDA margins expanded 120bp. The company posted a consolidated PAT of Rs371m.
\& Standalone sales grew $15.2 \%$ (gross sales increased $12.2 \%$ ), driven by excise duty decline of $41 \%$, as new excisefree units in Katha and Sikkim commenced production. Gross margins increased 160bp; without considering the excise duty benefits, gross margins would have declined by 20bp. EBITDA increased $28 \%$ despite $27 \%$ jump in advertising spend (against $15.7 \%$ decline in 1QFY08). PAT increased by $29 \%$ as $160 \%$ increase in other income helped mitigate the impact of higher depreciation on new plants.
\& Soap sales increased $17.2 \%$, led by Godrej No 1 , which emerged as the second largest selling soap in India. GCPL's market share in soaps increased to $10.2 \%$ in 2QFY08 as against $10 \%$ in 1QFY08. Hair Color market share declined to $34.9 \%$ from $35.9 \%$ in 1 QFY08 and $37.6 \%$ in 2QFY07. Toiletries grew $24 \%$ while liquid detergents de-grew $28 \%$.
\& Keyline brands reported $16 \%$ increase in sales from Rs 463 m to Rs 541 m , PAT declined $39 \%$ from Rs 44 m to Rs 27 m due to TV campaign of the Cuticura brand in UK. Rapidol reported sales of Rs 117 m and PAT of Rs7m.
\& GCPL has launched Renew hair cream in six variants and powder hair color in the premium range. The management expects Hair Color business volumes to improve after the re-launch of powder hair dye in 3QFY08. Entry of ITC in the popular segment of Soaps, with Superia brand is likely to result in intense competition for GCPL in a market, which is showing initial signs of slowdown. While rising competition is a cause for concern, the stock price factors in most of these negatives. The stock has already seen a sharp de-rating, and now offers a dividend yield of $4.5 \%$ and quotes at 14x FY09E earnings. We upgrade our stock recommendation to Buy.

| QUARTERLY PERFORMANCE |  |  |  |  |  |  |  |  | (Rs Million) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | FY07 |  |  |  | FYO8 |  |  |  | FY07 | FY08E |
|  | 10 | 2 Q | 3 Q | 4 Q | 10 | 2 Q | 3QE | 4QE |  |  |
| Net Sales | 2,376 | 2,318 | 2,380 | 2,424 | 2,863 | 2,740 | 2,950 | 3,011 | 9,532 | 11,564 |
| YoY Change (\%) | 41.7 | 47.6 | 29.3 | 26.6 | 20.5 | 18.2 | 23.9 | 24.2 | 36.2 | 21.3 |
| Total Exp | 1,955 | 1,922 | 1,865 | 1,993 | 2,352 | 2,239 | 2,350 | 2,528 | 7,735 | 9,468 |
| EBITDA | 421 | 397 | 516 | 431 | 511 | 501 | 600 | 483 | 1,798 | 2,096 |
| Margins (\%) | 17.7 | 17.1 | 21.7 | 17.8 | 17.9 | 18.3 | 20.3 | 16.1 | 18.9 | 18.1 |
| Depreciation | 31 | 31 | 36 | 45 | 44 | 46 | 42 | 56 | 142 | 188 |
| Interest | 18 | 26 | 33 | 20 | 35 | 32 | 30 | 23 | 96 | 120 |
| Other Income | 8 | 28 | 17 | 6 | 13 | 14 | 10 | 10 | 27 | 47 |
| PBT | 381 | 369 | 464 | 372 | 445 | 437 | 538 | 414 | 1,586 | 1,834 |
| Tax | 53 | 59 | 68 | 64 | 59 | 67 | 65 | 48 | 243 | 238 |
| Rate (\%) | 13.9 | 15.9 | 14.6 | 17.3 | 13.1 | 15.2 | 12.1 | 11.7 | 15.3 | 13.0 |
| PAT | 328 | 310 | 396 | 308 | 386 | 371 | 473 | 366 | 1,343 | 1,596 |
| YoY Change (\%) | 21.0 | 11.5 | 10.5 | 2.3 | 17.7 | 19.5 | 19.5 | 18.8 | 12.5 | 18.9 |
| Extraordinary Expenses | 13 | 0 | 0 | 86 | 0 | 0 | 0 | 0 | 99 | 0 |
| Reported PAT | 315 | 310 | 396 | 394 | 386 | 371 | 473 | 366 | 1,441 | 1,596 |

E: MOSt Estimates

| SEGMENTAL |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| SERFORMANCE | STANDALONE |  |  |  |  |  |
| SALES | 2QFY08 | 2QFY07 | CHG (\%) | 1HFY08 | 1HFY07 CHG (\%) |  |
| Soaps | 1,453 | 1,240 | 17.2 | 3,081 | 2,505 | 23.0 |
| Hair Colors | 445 | 397 | 12.0 | 968 | 870 | 11.3 |
| Toiletries | 137 | 113 | 21.4 | 293 | 245 | 19.8 |
| Liquid Detergents | 280 | 389 | -28.0 | 391 | 489 | -20.0 |
| By Products | 403 | 364 | 10.7 | 795 | 720 | 10.4 |
| Source: Company/Motilal Oswal Securities |  |  |  |  |  |  |

## Toilet Soaps: increases market share; competition to intensify

GCPL's own brands in Toilet Soaps reported $17.2 \%$ revenue growth in 2QFY08 and its market share (in value terms) increased to $10.2 \%$. We estimate that volume growth for the company was in high single-digits only, which indicates a slowdown in comparison to $15-20 \%$ volume growth earlier. Cinthol and Fairglow grew faster than Godrej No 1 during the quarter. The management indicated some slowdown in toilet soaps.


Source: Company/Motilal Oswal Securities
Raw material prices continued to rule firm, with palm oil prices rising above MYR2,800/ton due to crude oil prices advancing to US $\$ 90 /$ barrel. The management has indicated another round of price hike in soaps, depending on the competitive intensity in the industry. ITC has entered Soaps, with its Superia brand, targeted at the popular segment of the market. ITC's Superia will compete with Godrej No 1. The management expects competition to intensify, impacting its ability to pass on cost increases.

## Hair Color: hinges on new initiatives

GCPL reported $12.2 \%$ increase in sales for 2QFY08 and lost 270bp YoY and 100bp QoQ market share, with flat
volumes. The company continues to grow below industry average due to higher growth in premium cream-base colors, which are not a strong point for GCPL. The company has launched Renew in small packs and six new variants during the quarter. It has launched premium powder hair color to increase its presence in that segment. GCPL plans to relaunch the powder hair dye to emphasize the improved formulation, which includes new perfume and conditioner. The management expects the Hair Color business to start improving in another 1-2 quarters.

HAIR COLOR: QUARTERLY REVENUE TREND


## Toiletries: maintain growth momentum

Toiletries reported revenue growth of $21.4 \%$ YoY for 2QFY08, driven by strong growth in talcum powder and shaving creams. Erasmic shaving gel, the first product from Keyline, has been well received in the Indian market. GCPL test launched No 1 Almond Shampoo priced at Rs25 for 100 ml in Maharashtra and Andhra Pradesh.


Source: Company/Motilal Oswal Securities

## Keyline: ad campaign impacts margins

Keyline Brands reported sales growth of $16 \%$ while PAT declined $39 \%$ due to increased spend on advertising. Keyline re-launched Cuticura with advertising on electronic media, which impacted profits. Sales have been impacted by a wet summer and rupee appreciation against the pound ( $6 \%$ impact). Managements expects Keyline performance to pick up in the coming quarters, although the long-term topline growth would be in mid single-digits only.

| PERFORMANCE OF KEYLINE BRANDS (RS M) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | KEYLINE |  |  |  |
|  | 2 QFY08 | 2 QFY07 | 1HFY08 | 1 HFY07 |
| Sales | 541 | 463 | 932 | 924 |
| PBIT | 53 | 74 | 89 | 134 |
| PBT | 41 | 64 | 68 | 115 |
| PAT | 27 | 44 | 46 | 80 |
| PAT Margin (\%) | 5.0 | 9.5 | 4.9 | 8.7 |

PERFORMANCE OF RAPIDOL (RS M)

|  | RAPIDOL |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2QFY08 | 2QFY07 | 1HFY08 | 1HFY07 |
| Sales | 117 | 30 | 236 | 30 |
| PBIT | 12 | 5 | 29 | 5 |
| PBT | 11 | 5 | 29 | 5 |
| PAT | 7 | 4 | 20 | 4 |
| PAT Margin \% | 6.0 | 13.3 | 8.5 | 13.3 |
| Source: Company/Motilal Oswal Securities |  |  |  |  |

## Valuation and view

GCPL has commissioned two plans in Katha (soaps) and Sikkim (hair colors and toiletries) and will commission expanded soap capacity at Malanpur, shortly. The major capex is already through and new facilities in tax-free zones will increase its competitiveness, further. GCPL has launched Renew hair cream in six variants and powder hair color in the premium range. The Management expects the Hair Color business volumes to improve after the re-launch of powder hair dye in 3QFY08.

Entry of ITC in the popular segment of Soaps, with Superia brand is likely to result in intense competition for GCPL in a market, which is showing initial signs of slowdown. While rising competition is a cause for concern, the stock price factors in most of these negatives. The stock has already seen a sharp de-rating, and now offers a dividend yield of $4.5 \%$ and quotes at 14 x FY09E earnings. We upgrade our stock recommendation to Buy.

## Godrej Consumer Products: an investment profile

## Company description

Godrej Consumer Products Ltd. is a market leader in Rs.4.5b hair dye/color segment with a market share of approximately $38 \%$. Hair Dye/Color segment is one of the fastest growing category in the FMCG market with growth rates expected to average in excess of $20 \%$ annually. GCPL is a second largest player in the soaps market with a market share of $9.2 \%$.

## Key investment arguments

Toiletries business which has grown by $63 \%$ in FY06 has huge longterm potential.

* The hair colour category has high growth potential over the longer term given the low penetration (19\%) and increasing incomes.


## Key investment risks

Lower than market growth rate in Cream based Hair colours is a long-term growth risk.

* Delay in the launch of new product in Toiletries segment will enable MNCs and Private labels to enter value for money segment

COMPARATIVE VALUATIONS

|  |  | GCPL | DABUR | MARICO |
| :--- | :---: | :---: | :---: | :---: |
| P/E (x) | FY08E | 16.6 | 27.0 | 23.7 |
|  | FY09E | 14.0 | 21.5 | 19.1 |
| P/BV (x) | FY08E | 24.2 | 14.6 | 15.6 |
|  | FY09E | 23.5 | 11.0 | 11.0 |
| EV/Sales (x) | FY08E | 2.3 | 3.4 | 2.1 |
|  | FY09E | 2.0 | 2.9 | 1.8 |
| EV/EBITDA (x) | FY08E | 12.7 | 21.3 | 14.9 |
|  | FY09E | 11.0 | 17.5 | 12.3 |

SHAREHOLDING PATTERN (\%)

|  | JUN-07 | MAR-07 | J UN-06 |
| :--- | ---: | ---: | ---: |
| Promoter | 67.8 | 67.8 | 68.2 |
| Domestic Inst | 1.5 | 2.9 | 2.5 |
| Foreign | 19.0 | 17.8 | 17.7 |
| Others | 11.7 | 11.5 | 11.6 |

## Recent developments

\& Nil

## Valuation and view

$\approx$ Our consolidated EPS estimates are Rs7.1 for FY08 and Rs8.3 for FY09.

* The stock trades at 16.6x FY08E and 14x FY09E consolidated earnings. We upgrade our stock recommendation to Buy


## Sector view

* We are positive on the sector, which is witnessing strong volume growth across product categories, with improving pricing power for leading players.
* Companies with low competitive pressures and broad product portfolios will be able to better withstand any slowdown in a particular segment.
* Longer term prospects bright, given rising incomes and low penetration.


| (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | 2005 | 2006 | 2007 | 2008 E | 2009E |
| Net Sales | 5,627 | 6,997 | 9,532 | 11,564 | 13,017 |
| Change (\%) | 14.5 | 24.4 | 36.2 | 21.3 | 12.6 |
| Total Expenditure | 4,622 | 5,585 | 7,735 | 9,468 | 10,632 |
| EBITDA | 1,005 | 1,412 | 1,797 | 2,096 | 2,385 |
| Change (\%) | 15.1 | 40.6 | 27.2 | 16.7 | 13.8 |
| M argin (\%) | 17.9 | 20.2 | 18.9 | 18.1 | 18.3 |
| Depreciation | 107 | 115 | 142 | 188 | 199 |
| Int. and Fin. Charges | 31 | 69 | 96 | 120 | 113 |
| Other Income-rec. | 39 | 77 | 27 | 47 | 87 |
| P B T | 906 | 1,306 | 1,585 | 1,834 | 2,161 |
| Change (\%) | 18.3 | 44.1 | 21.4 | 15.7 | 17.8 |
| M argin (\%) | 16.1 | 18.7 | 16.6 | 15.9 | 16.6 |
| Tax | 74 | 127 | 230 | 257 | 303 |
| Deferred Tax | -3 | 14 | -13 | 18 | 22 |
| Tax Rate (\%) | 7.7 | 10.7 | 13.7 | 15.0 | 15.0 |
| PAT | 829 | 1,193 | 1,342 | 1,596 | 1,880 |
| Change (\%) | 27.9 | 43.9 | 12.5 | 19.0 | 17.8 |
| M argin (\%) | 14.7 | 17.0 | 14.1 | 13.8 | 14.4 |
| Non-rec. (Exp.)/Income | 67 | 20 | 99 | 0 | 0 |
| Reported PAT | 896 | 1,213 | 1,440 | 1,596 | 1,880 |


| BALANCE SHEET |  |  |  | (Rs Million) |  |
| :--- | :---: | :---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| Share Capital | 226 | 226 | 226 | 226 | 226 |
| Reserves | 272 | 561 | 858 | 868 | 899 |
| Networth | 499 | $\mathbf{7 8 7}$ | $\mathbf{1 , 0 8 4}$ | $\mathbf{1 , 0 9 4}$ | $\mathbf{1 , 1 2 5}$ |
| Loans | 61 | 687 | 1,003 | 773 | 940 |
| Deferred Liability | 79 | 66 | 79 | 60 | 39 |
| Capital Employed | $\mathbf{6 3 9}$ | $\mathbf{1 , 5 4 0}$ | $\mathbf{2 , 1 6 6}$ | $\mathbf{1 , 9 2 8}$ | $\mathbf{2 , 1 0 4}$ |
|  |  |  |  |  |  |
| Gross Block | 1,799 | 1,771 | 2,938 | 3,110 | 3,285 |
| Less: Accum. Depn. | -791 | -992 | $-1,134$ | $-1,322$ | $-1,521$ |
| Net Fixed Assets | $\mathbf{1 , 0 0 8}$ | $\mathbf{7 7 9}$ | $\mathbf{1 , 8 0 4}$ | $\mathbf{1 , 7 8 8}$ | $\mathbf{1 , 7 6 4}$ |
| Capital WIP | 7 | 71 | 20 | 20 | 20 |
| Goodwill | 0 | 851 | 1,236 | 1,236 | 1,236 |
| Investments | 0 | 11 | 25 | 316 | 855 |
|  |  |  |  |  |  |
| Currents Assets | $\mathbf{1 , 0 3 1}$ | $\mathbf{1 , 7 1 4}$ | $\mathbf{1 , 9 4 9}$ | $\mathbf{1 , 9 5 3}$ | $\mathbf{2 , 0 5 3}$ |
| Inventory | 738 | 1,005 | 1,155 | 1,360 | 1,505 |
| Account Receivables | 52 | 303 | 235 | 285 | 321 |
| Cash and Bank Balance | 90 | 263 | 407 | 148 | 195 |
| Loans and Advances | 152 | 143 | 151 | 160 | 32 |
| Curr. Liab. \& Prov. | $\mathbf{1 , 4 0 6}$ | $\mathbf{1 , 8 8 5}$ | $\mathbf{2 , 8 6 9}$ | $\mathbf{3 , 3 8 5}$ | $\mathbf{3 , 8 2 5}$ |
| Account Payables | 939 | 1,245 | 1,805 | 2,056 | 2,297 |
| Other Liabilities | 417 | 579 | 833 | 1,035 | 1,183 |
| Provisions | 50 | 62 | 230 | 295 | 344 |
| Net Current Assets | $\mathbf{- 3 7 5}$ | $\mathbf{- 1 7 1}$ | $\mathbf{- 9 2 0}$ | $\mathbf{- 1 , 4 3 2}$ | $\mathbf{- 1 , 7 7 2}$ |
| Net Assets | $\mathbf{6 3 9}$ | $\mathbf{1 , 5 4 0}$ | $\mathbf{2 , 1 6 6}$ | $\mathbf{1 , 9 2 8}$ | $\mathbf{2 , 1 0 4}$ |
| E: |  |  |  |  |  |

E: MOSt Estimates

RATIOS

| Y/E MARCH | 2005 | 2006 | 2007 | 2008 E | 2009 E |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Basic (Rs) |  |  |  |  |  |
| EPS | 3.7 | 5.3 | 5.9 | 7.1 | 8.3 |
| Cash EPS | 3.2 | 4.8 | 5.3 | 6.2 | 7.4 |
| BV/Share | 2.2 | 3.5 | 4.8 | 4.8 | 5.0 |
| DPS | 3.0 | 3.5 | 4.5 | 5.5 | 6.5 |
| Payout (\%) | 81.9 | 66.3 | 75.8 | 77.8 | 78.1 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 22.1 | 19.7 | 16.6 | 14.0 |
| Cash P/E |  | 24.5 | 22.0 | 18.8 | 15.7 |
| EV/Sales | 3.8 | 2.8 | 2.3 | 2.0 |  |
| EV/EBITDA |  | 19.0 | 15.0 | 12.7 | 11.0 |
| P/BV | 33.7 | 24.4 | 24.2 | 23.5 |  |
| Dividend Yield |  | 3.0 | 3.8 | 4.7 | 5.6 |


| Return Ratios (\%) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| RoE | 166.3 | 151.6 | 123.8 | 145.8 | 167.2 |

## Working Capital Ratios

| Debtor (Days) | 3 | 16 | 9 | 9 | 9 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Asset Turnover (x) | 5.5 | 8.2 | 5.2 | 6.4 | 7.3 |


| Leverage Ratio |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Debt/Equity $(x)$ | 12.3 | 87.3 | 92.6 | 70.7 | 83.6 |


| CASH FLOW STATEMENT |  |  | (Rs Million) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E March | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| OP/(Loss) before Tax | 1,111 | 1,527 | 1,939 | 2,285 | 2,584 |
| Int./Div. Received | 39 | 77 | 27 | 47 | 87 |
| Depreciation and Amort. | -107 | -115 | -142 | -188 | -199 |
| Interest Paid | 31 | 69 | 96 | 120 | 113 |
| Direct Taxes Paid | 74 | 127 | 230 | 257 | 303 |
| (Inc)/Dec in WC | 27 | -30 | 893 | 252 | 388 |
| CF from Operations | $\mathbf{1 , 1 7 5}$ | $\mathbf{1 , 6 5 5}$ | $\mathbf{3 , 0 4 3}$ | $\mathbf{2 , 7 7 1}$ | $\mathbf{3 , 2 7 6}$ |


| Extraordinary Items | 67 | 20 | 99 | 0 | 0 |
| :--- | :---: | ---: | ---: | ---: | ---: |
| (Inc)/Dec in FA | -76 | -36 | $-1,117$ | -172 | -176 |
| (Pur.)/Sale of Investments | -269 | -11 | -14 | -291 | -539 |
| CF from Investments | -278 | $\mathbf{- 2 7}$ | $-1,033$ | -463 | -715 |
|  |  |  |  |  |  |
| Issue of Shares | 48 | 2 | 47 | 0 | 0 |
| (Inc)/Dec in Debt | -181 | -13 | 0 | 0 | 0 |
| Dividend Paid | -679 | -790 | $-1,016$ | $-1,242$ | $-1,468$ |
| Other Item | 179 | -295 | -436 | -512 | -824 |
| CF from Fin. Activity | $\mathbf{- 6 3 3}$ | $\mathbf{- 1 , 0 9 6}$ | $\mathbf{- 1 , 4 0 5}$ | $\mathbf{- 1 , 7 5 5}$ | $\mathbf{- 2 , 2 9 2}$ |
|  |  |  |  |  |  |
| Inc/Dec of Cash | $\mathbf{2 6 4}$ | $\mathbf{5 3 2}$ | $\mathbf{6 0 5}$ | 554 | $\mathbf{2 6 9}$ |
| Add: Beginning Balance | 140 | 90 | 263 | 407 | 148 |
| Closing Balance | 90 | $\mathbf{2 6 3}$ | $\mathbf{4 0 7}$ | $\mathbf{1 4 8}$ | $\mathbf{1 9 5}$ |



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1. Analyst ownership of the stock

Godrej Consumer Products
2. Group/Directors ownership of the stock
3. Broking relationship with company covered

No
4. Investment Banking relationship with company covered No

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