Motilal Oswal

Satyam Computer

| STOCK INFO. BSE Sensex: 18,493 | BLOOMBERG SCS IN | 23 Oc | tober 2007 | 7 | | | | | | | | Buy |
|-----------------------------------|-------------------------|--------|------------|-----------|--------|------------|------|------|------|------|-------|--------|
| S&P CNX: 5,474 | REUTERS CODE SATY.BO | Previo | ous Recomn | nendation | ı: Buy | | | | | | | Rs462 |
| Equity Shares (m) | 668.2 | YEAR | NET SALES | PAT* | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| 52-Week Range | 525/402 | END | (RSM) | (RSM) | (RS) | GROWTH (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 1,6,12 Rel. Perf. (%) |) 3/-37/-38 | 3/07A | 64,851 | 14,047 | 21.5 | 41.7 | 21.5 | 5.3 | 27.9 | 30.3 | 4.2 | 17.6 |
| M.Cap. (Rs b) | 308.6 | 3/08E | 83,102 | 17,149 | 25.7 | 19.6 | 18.0 | 4.3 | 26.6 | 30.3 | 3.1 | 14.2 |
| M.Cap. (US\$ b) | 7.8 | 3/09E | 107,801 | 21,189 | 31.5 | 22.8 | 14.7 | 3.5 | 26.2 | 30.8 | 2.3 | 10.7 |

* PAT figures reflects adjusted PAT, FY06 figures adjusted to reflect 1:1 bonus

- 2QFY08 results better than expected; forex gains help boost profits: Satyam Computer reported dollar revenue growth of 12.4% QoQ to US\$505m in 1QFY08, higher than our estimate of US\$483m. This was driven by volume growth of 9.1% QoQ. Price realizations were up 2.21% QoQ onsite and 1.34% QoQ offshore. EBITDA margins were down 260bp (v/s our estimate of 230bp) due to salary hikes during the quarter. Other income at Rs1.1b was higher than our estimate of Rs782m due to forex gain of Rs422m. Net profit grew 8.1% QoQ to Rs4.1b v/s our estimate of Rs3.74b.
- FY08 EPS guidance upgraded to Rs25.1: Satyam has upgraded its dollar revenue growth guidance to 41.5-42% from 34-35.5% earlier, and the dollar EPS guidance upwards to 36% from 28.3-29.7%. Corresponding rupee revenue guidance has been revised upwards to 26.3-26.7% from 21.1-22.5%, at underlying rupee assumption of Rs39.5/US\$ v/s Rs40.5/US\$ earlier. The rupee EPS guidance has been increased to Rs25-25.1, a growth of 16.5-17% from 12.5-14% earlier.
- Raising EPS estimate for FY08 by 3.4%; maintain Buy: FY08 revenue growth guidance of 42% implies the strongest growth over the last 7 years. We have revised our EPS estimates upwards by 3.4% to Rs25.7 for FY08 and 4.6% to Rs31.5 for FY09 to reflect the better than expected performance, despite the higher rupee appreciation. The stock trades at 18x FY08E and 14.7x FY09E earnings. Maintain Buy.

| QUARTERLY PERFORMANCE | | | | | | | | | | (Rs Million) |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|
| Y/E MARCH | | FYC |)7 | | | FY |) 8 | | FY07 | FY08E |
| | 1Q | 2 Q | 3 Q | 4Q | 1Q | 2 Q | 3QE | 4QE | | |
| Revenues | 14,429 | 16,019 | 16,611 | 17,792 | 18,302 | 20,317 | 21,553 | 22,929 | 64,851 | 83,102 |
| Q-o-Q Change (%) | 9.8 | 11.0 | 3.7 | 7.1 | 2.9 | 11.0 | 6.1 | 6.4 | 35.3 | 28.1 |
| Direct Expenses | 8,316 | 9,827 | 9,674 | 10,763 | 11,062 | 13,028 | 13,437 | 13,991 | 38,579 | 51,518 |
| Sales, General & Admin. Expenses | 2,563 | 2,567 | 2,838 | 2,927 | 3,137 | 3,263 | 3,405 | 3,577 | 10,894 | 13,382 |
| Operating Profit | 3,550 | 3,625 | 4,100 | 4,102 | 4,103 | 4,027 | 4,710 | 5,361 | 15,377 | 18,202 |
| Margins (%) | 24.6 | 22.6 | 24.7 | 23.1 | 22.4 | 19.8 | 21.9 | 23.4 | 23.7 | 21.9 |
| Other Income | 745 | 282 | 102 | 704 | 632 | 1,105 | 774 | 778 | 1,833 | 3,289 |
| Depreciation | 362 | 375 | 394 | 354 | 387 | 391 | 431 | 447 | 1,484 | 1,656 |
| Interest | 26 | 27 | 32 | 74 | 33 | 42 | 43 | 46 | 159 | 164 |
| PBT bef. Extra-ordinary | 3,908 | 3,505 | 3,776 | 4,378 | 4,315 | 4,699 | 5,011 | 5,647 | 15,566 | 19,671 |
| Provision for Tax | 368 | 307 | 403 | 442 | 532 | 609 | 649 | 732 | 1,520 | 2,522 |
| Rate (%) | 9.4 | 8.8 | 10.7 | 10.1 | 12.3 | 13.0 | 13.0 | 13.0 | 9.8 | 12.8 |
| Share of (P)/L in Associate Companies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Minority Interest | -1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1 | 0 |
| PAT bef. Extra-ordinary | 3,541 | 3,198 | 3,372 | 3,936 | 3,783 | 4,090 | 4,361 | 4,915 | 14,047 | 17,149 |
| Q-o-Q Change (%) | 24.4 | -9.7 | 5.4 | 16.7 | -3.9 | 8.1 | 6.6 | 12.7 | 43.0 | 22.1 |
| E: MOSt Estimates | 27 | 0.7 | 0.1 | | 0.0 | 0.1 | 0.0 | | 10.0 | |

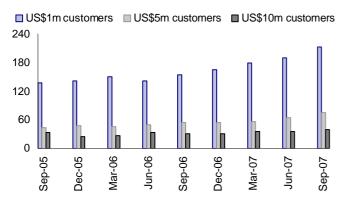
Diviya Nagarajan (DNagarajan@MotilalOswal.com); Tel: +9122 3982 5428

2QFY08 results better than expected; forex gains help boost profits

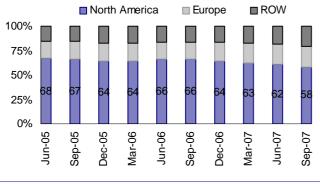
Satyam Computer reported dollar revenue growth of 12.4% QoQ to US\$505m in 1QFY08, higher than our estimate of US\$483m. This was driven by volume growth of 9.1% QoQ v/s our estimate of 7.2% growth. Price realizations were up 2.21% QoQ onsite and 1.34% QoQ offshore. This was boosted by higher revenue contribution from enterprise services (45% v/s 44.2% in 1QFY08) and continued price increases across service lines.

EBITDA margins were down 260bp (v/s our estimate of 230bp) due to salary hikes during the quarter. Salary hikes of 5% onsite and 16% offshore impacted revenue by 450bp. Higher onsite contribution (49.6% v/s 48% in 1QFY08) impacted margins by 70bp. Rupee appreciation had lesser impact at 30bp. Overall margin erosion was contained at 260bp by higher price realizations (120bp), SG&A leverage (110bp) and efficiency measures (60bp). Other income at Rs1.1b was higher than our estimate of Rs782m due to forex gain of Rs422m. Net profit grew 8.1% QoQ to Rs4.1b v/s our estimate of Rs3.74b.

IMPRESSIVE CLIENT MINING



REDUCING DEPENDENCE ON THE US - ONCE A HIGH RISK FOR SATYAM



Source: Company/Motilal Oswal Securities



ATTRITION DECLINES FOR THE 5TH SUCCESSIVE QUARTER

Source: Company/Motilal Oswal Securities

FY08 EPS guidance upgraded to Rs25.1

Satyam has upgraded its dollar revenue growth guidance to 41.5-42% from 34-35.5% earlier, and the dollar EPS guidance upwards to 36% from 28.3-29.7%. Corresponding rupee revenue guidance has been revised upwards to 26.3-26.7% from 21.1-22.5%, at underlying rupee assumption of Rs39.5/US\$ v/s Rs40.5/US\$ earlier. The rupee EPS guidance has been increased to Rs25-25.1, a growth of 16.5-17% from 12.5-14% earlier, but still lower than its initial guidance of 18-20%.

The new EPS guidance of Rs25-25.1 factors in margin erosion of 175bp v/s 125bp decline assumed earlier. This is due to higher than expected rupee appreciation implied in the guidance (Rs39.5/US\$ v/s Rs40.5/US\$). The guidance also factors in 4% increase in pricing YoY over strong pricing improvements in 1HFY08. Our current estimates factor in margin decline of 180bp in FY08 (v/s our earlier assumption of 170bp decline).

Raising EPS estimate for FY08 by 3.4%; maintain Buy

FY08 revenue growth guidance of 42% implies the strongest growth over the last 7 years. We are impressed by the quality of growth – diversification into non-ERP based service offerings, emphasis on large deals and greater growth from Europe & Asia-Pacific, which have reduced the risk perception for Satyam and increased revenue

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visibility. The company has started gaining momentum in areas such as Infrastructure Management and Engineering Services, wherein it was a relatively late entrant. On the supply side, the company's efforts to reduce attrition seem to be yielding results – attrition has declined for the 5^{th} successive quarter.

We have revised our EPS estimates upwards by 3.4% to Rs25.7 for FY08 and 4.6% to Rs31.5 for FY09 to reflect the better than expected performance, despite the higher rupee appreciation. The stock trades at 18x FY08E and 14.7x FY09E earnings. Maintain **Buy**.

Satyam Computer: an investment profile

Company description

Satyam is the fourth largest Indian IT services company employing more than 39,000 people in its IT services operations. It enjoys leadership position in the package implementation services segment and services over 575 clients including Fortune 500 clients. It services top companies in every industry including GE, Ford, Merrill, DuPont, Cigna and Applied Materials.

Key investment arguments

- One of the largest beneficiaries of the current preference for offshore vendors by global clients.
- Leadership in the enterprise applications space would Satyam help tap strong demand environment.

Key investment risks

- Frequent comparison with peers on qualitative aspects leads to dissatisfaction.
- Lacks innovation in managing cyclical trends in comparison to peers.
- Expectations are high due to comparison with peers.

COMPARATIVE VALUATIONS

| | | SATYAM | HCLT | PATNI |
|---------------|-------|--------|------|-------|
| P/E (x) | FY08E | 18.0 | 15.9 | 14.7 |
| | FY09E | 14.7 | 13.1 | 13.1 |
| P/BV (x) | FY08E | 4.3 | 3.6 | 2.4 |
| | FY09E | 3.5 | 3.2 | 2.1 |
| EV/Sales (x) | FY08E | 3.1 | 2.3 | 1.7 |
| | FY09E | 2.3 | 1.7 | 1.3 |
| EV/EBITDA (x) | FY08E | 14.2 | 10.5 | 9.6 |
| | FY09E | 10.7 | 8.1 | 7.4 |

SHAREHOLDING PATTERN (%)

| | JUN-07 | MAR-07 | JUN-06 |
|---------------|--------|--------|--------|
| Promoter | 8.8 | 8.8 | 9.2 |
| Domestic Inst | 12.1 | 11.6 | 12.0 |
| Foreign | 68.7 | 68.0 | 67.1 |
| Others | 10.4 | 11.6 | 11.7 |

Recent developments

- Acquired UK-based Nitor Global Solutions, a niche infrastructure management services firm, for a consideration upto GBP2.76m.
- Changing the name of BPO subsidiary to Satyam BPO Limited from Nipuna Services Ltd as a consequence of buyout of external stakeholders.

Valuation and view

- CAGR of 28.9% in sales and 22.8% in net profit over the next two years.
- Valuations at 18x FY08E and 14.7x FY09E offer room for upside.
- Maintain **Buy** with a target price of Rs565.

Sector view

- CY08 IT budgets could be cautious due to perceived slowdown in the US economy.
- Sharp rupee appreciation continues to be cause for concern over the near term.
- We prefer large companies, as they are better placed to contain margin erosion due to rising rupee.

EPS: MOST FORECAST VS CONSENSUS (RS)

| | MOST | CONSENSUS | VARIATION |
|------|----------|-----------|-----------|
| | FORECAST | FORECAST | (%) |
| FY08 | 25.7 | 25.0 | 2.7 |
| FY09 | 31.5 | 30.1 | 4.5 |

| TARGET PRICE AND | RECOMMENDATION | | |
|------------------|----------------|--------|-------|
| CURRENT | TARGET | UPSIDE | RECO. |
| PRICE (RS) | PRICE (RS) | (%) | |
| 462 | 565 | 22.3 | Buy |

STOCK PERFORMANCE (1 YEAR)



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| INCOM E STATEMENT | | | | (Rs | Million) |
|----------------------|--------|--------|--------|--------|-----------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Sales | 35,208 | 47,926 | 64,851 | 83,102 | 107,801 |
| Change (%) | 37.5 | 36.1 | 35.3 | 28.1 | 29.7 |
| Cost of Goods Sold | 23,821 | 32,738 | 45,062 | 59,250 | 78,023 |
| SG&A | 2,705 | 3,526 | 4,412 | 5,650 | 6,750 |
| | | | | | |
| EBITDA | 8,682 | 11,662 | 15,377 | 18,202 | 23,027 |
| % of Net Sales | 24.7 | 24.3 | 23.7 | 21.9 | 214 |
| Depreciation | 1,133 | 1,373 | 1,484 | 1,656 | 1,950 |
| Interest | 9 | 55 | 159 | 164 | 189 |
| Other Income | 847 | 1,168 | 1,833 | 3,289 | 3,607 |
| | | | | | |
| PBT | 8,387 | 11,402 | 15,566 | 19,671 | 24,496 |
| Tax | 1,176 | 1,508 | 1,520 | 2,522 | 3,307 |
| Rate (%) | 14.0 | 13.2 | 9.8 | 12.8 | 13.5 |
| ΡΑΤ | 7,116 | 9,820 | 14,047 | 17,149 | 2 1, 18 9 |
| Change (%) | 37.0 | 38.0 | 43.0 | 22.1 | 23.6 |
| Extra Ordinary Items | 0 | 1,598 | 0 | 0 | 0 |
| Net Income | 7,116 | 11,418 | 14,047 | 17,149 | 2 1, 18 9 |

| BALANCE SHEET | | | | (Rs | Million) |
|--------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Share Capital | 639 | 649 | 1,334 | 1,337 | 1,346 |
| Preference Share Capital | 910 | 910 | 455 | 455 | 455 |
| Share Premium | 8,917 | 10,292 | 13,216 | 13,553 | 14,624 |
| Other Reserves | 22,515 | 31,322 | 42,521 | 56,291 | 73,384 |
| Net Worth | 32,981 | 43,173 | 57,526 | 71,636 | 89,809 |
| M inority Interest | 0 | 42 | 0 | 0 | 0 |
| Loans | 189 | 1,027 | 1,479 | 1,000 | 750 |
| Deferred Tax | -107 | -46 | -437 | -1,367 | -2,543 |
| Capital Employed | 33,063 | 44,195 | 58,568 | 71,269 | 88,016 |
| Gross Block | 10,142 | 13,172 | 15,054 | 18,554 | 22,554 |
| Less : Depreciation | 7,057 | 8,402 | 9,848 | 11,504 | 13,454 |
| Net Block | 3,086 | 4,770 | 5,207 | 7,051 | 9,101 |
| CWIP | 693 | 803 | 3,017 | 1,000 | 1,000 |
| Investments | 763 | 0 | 0 | 0 | 0 |
| Curr. Assets | 32,900 | 45,752 | 60,292 | 76,352 | 95,933 |
| Debtors | 7,805 | 11,684 | 17,432 | 20,362 | 26,893 |
| Cash & Bank Balance | 23,701 | 31,117 | 39,914 | 51,289 | 63,392 |
| Loans & Advances | 1,148 | 1,843 | 2,296 | 3,022 | 4,092 |
| Other Current Assets | 247 | 1,108 | 649 | 1,678 | 1,556 |
| Current Liab. & Prov | 4,379 | 7,130 | 9,947 | 13,133 | 18,018 |
| Creditors | 1,720 | 3,323 | 4,174 | 4,477 | 6,746 |
| Other Liabilites | 763 | 1,047 | 1,571 | 1,753 | 2,559 |
| Provisions | 1,896 | 2,760 | 4,201 | 6,903 | 8,713 |
| Net Current Assets | 28,522 | 38,622 | 50,345 | 63,218 | 77,915 |
| Application of Funds | 33,063 | 44,195 | 58,568 | 71,269 | 88,016 |
| E: MOSt Estimates | | | | | |

| RATIOS | | | | | |
|---------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Basic (Rs) | | | | | |
| EPS | 11.1 | 15.1 | 21.5 | 25.7 | 3 1.5 |
| Cash EPS* | 12.9 | 17.2 | 23.7 | 28.1 | 34.4 |
| Book Value | 51.6 | 66.5 | 87.8 | 107.1 | 133.5 |
| DPS | 2.5 | 3.5 | 3.5 | 4.2 | 5.2 |
| Payout %(Incl.Div.Taxes) | 22.4 | 23.3 | 16.5 | 16.5 | 16.5 |
| Valuation (x) | | | | | |
| P/E | | 30.5 | 21.5 | 18.0 | 14.7 |
| Cash P/E | | 26.8 | 19.5 | 16.4 | 13.4 |
| EV/EBITDA | | 23.9 | 17.6 | 14.2 | 10.7 |
| EV/Sales | | 5.8 | 4.2 | 3.1 | 2.3 |
| Price/Book Value | | 6.9 | 5.3 | 4.3 | 3.5 |
| Dividend Yield (%) | | 0.8 | 0.8 | 0.9 | 1.1 |
| Profitability Ratios (%) | | | | | |
| RoE | 23.9 | 25.8 | 27.9 | 26.6 | 26.2 |
| RoCE | 28.1 | 29.5 | 30.3 | 30.3 | 30.8 |
| Turnover Ratios | | | | | |
| Debtors (Days) | 81 | 75 | 72 | 72 | 72 |
| Asset Turnover (x) | 3.5 | 3.6 | 4.3 | 4.5 | 4.8 |
| Leverage Ratio | | | | | |
| Debt/Equity Ratio(x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| | | | | - | |
| CASH FLOW STATEMENT | | | | | Million) |
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Cash Flow from Operations | 7,350 | 10,128 | 15,704 | 14,749 | 18,545 |
| Cash for Working Capital | -1,336 | -2,605 | -5,649 | -1,768 | -3,108 |
| Net Operating CF | 6,015 | 7,523 | 10,054 | 12,981 | 15,436 |
| Net Purchase of FA | -1,854 | -3,034 | -4,089 | -1,483 | -4,000 |
| Net Purchase of Invest. | 1,797 | 2,584 | 2,130 | 3,289 | 3,607 |
| Net Cash from Invest. | -57 | -451 | -1,959 | 1,806 | -393 |

| Net Cash from Invest. | -57 | -451 | -1,959 | 1,806 | -393 |
|--------------------------|--------|----------|--------|--------|--------|
| Equity and related items | 1,122 | 1,399 | 3,016 | 341 | 1,080 |
| Proceeds from LTB/STB | 107 | 838 | 452 | -479 | -250 |
| Dividend Payments | -1,732 | -1,893 | -2,766 | -3,274 | -3,772 |
| Net CF from Finan. | -502 | 343 | 702 | -3,412 | -2,942 |
| Free Cash Flow | 4,161 | 4,489 | 5,966 | 11,498 | 11,436 |
| Net Cash Flow | 5,455 | 7,416 | 8,797 | 11,375 | 12,102 |
| Opening Cash Bal. | 18,246 | 23,701 | 31,117 | 39,914 | 51,290 |
| Add: Net Cash | 5,455 | 7,416 | 8,797 | 11,375 | 12,102 |
| Closing Cash Bal. | 23,701 | 3 1, 117 | 39,914 | 51,290 | 63,391 |
| E: MOSt Estimates | | | | | |

E: MOSt Estimates



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| Dis | sclosure of Interest Statement | Satyam Computer |
|-----|--|-----------------|
| 1. | Analyst ownership of the stock | No |
| 2. | Group/Directors ownership of the stock | No |
| 3. | Broking relationship with company covered | No |
| 4. | Investment Banking relationship with company cover | red No |

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