# Motilal Oswal

# Shree Cement

STOCK INFO. BSE Sensex: 18,513	BLOOMBERG SRCM IN	24 Oc	tober 2007	1								Buy
S&P CNX: 5,496	REUTERS CODE SHCM.BO	Previo	us Recomm	endatio	n: Buy							<u>Rs1,513</u>
Equity Shares (m)	34.8	YEAR	NET SALES	ΡΑΤ	EPS	EPS	P/E	P/BV	ROE	ROCE	EV/	EV/
52-Week Range	1,695/851	END	(RSM)	(RSM)	(RS)	GROWTH (%)	(X)	(X)	(%)	(%)	SALES	EBITDA
1,6,12 Rel. Perf. (%)	-4/17/-13	03/07A	13,680	1,588	45.6	898.7	33.2	11.6	42.3	17.6	4.3	9.9
M.Cap. (Rs b)	52.7	03/08E	21,120	4,284	123.0	169.8	12.3	6.2	65.4	39.3	2.7	6.2
M.Cap. (US\$ b)	1.3	03/09E	26,400	5,131	147.3	19.8	10.3	3.9	46.8	38.9	1.9	4.5

Shree Cement's 2QFY08 results are better than our estimates on account of better than estimated realizations and lower cost push. Shree's 2QFY08 revenue grew by 48% YoY to Rs4.66b, driven by 34.6% YoY higher volumes to 1.49MT and 9.7% YoY (~3.4% QoQ) improvement in realizations to Rs3,122/ton.

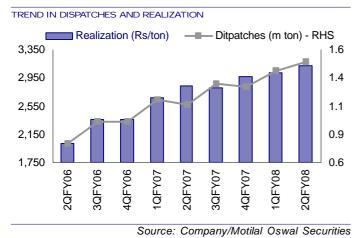
- EBITDA grew 41% to Rs2b, translating into EBITDA margin of 43.1% a decline of 200bp YoY (flat QoQ).
  EBITDA margin was impacted by higher energy cost due to increase in pet coke price and higher freight cost.
  However, EBITDA/ton improved 4.8% YoY to Rs1,346/ton (~4% QoQ).
- Depreciation was up 103% YoY due to accelerated depreciation provision on the new capacities, which commissioned operations during the quarter. However, higher other income at Rs2.9b on account of sale of accrued carbon credit worth Rs1.6b, mitigated impact of higher depreciation.
- We are revising our earnings estimate downwards by 11% for FY08E (to Rs123) and by 12.5% for FY09E (to Rs147.3) to factor in accelerated depreciation on new plants and increase in pet coke prices. Valuations at 10.3x FY09E and 4.5x FY09E EV/EBITDA do not fully reflect superior growth and profitability of the company. Maintain **Buy** with target price to Rs2,000 (~6x FY0 EV/EBITDA).

Y/E MARCH		FY0	7			FY0	8		FY07	F Y 0 8 E
	1Q	2 Q	3 Q	4 Q	1Q	2 Q	3 Q E	4QE		
Sales Dispatches (m ton)	1.16	1.11	1.30	1.28	1.41	1.49	1.80	2.00	4.94	6.70
YoY Change (%)	58.5	44.2	81.1	32.5	21.9	34.6	39.0	56.4	50.9	35.5
Realization (Rs/ton)	2,665	2,846	2,815	2,964	3,020	3,122	3,182	3,242	2,767	3,152
YoY Change (%)	36.5	41.1	39.5	26.0	13.3	9.7	13.0	9.4	35.4	13.9
QoQ Change (%)	13.2	6.8	-1.1	5.3	1.9	3.4	1.9	1.9		-7.3
Net Sales	3,083	3,160	3,645	3,783	4,258	4,664	5,727	6,471	13,680	21,120
YoY Change (%)	116.3	103.3	152.7	66.9	38.1	47.6	57.1	71.1	104.4	54.4
EBITDA	1,375	1,426	1,601	1,513	1,823	2,011	2,491	2,803	5,922	9,129
Margins (%)	44.6	45.1	43.9	40.0	42.8	43.1	43.5	43.3	43.3	43.2
Depreciation	263	338	263	1,547	358	688	1,400	1,416	4,331	3,861
Interest	54	27	7	16	39	85	65	76	104	265
Other Income	30	43	47	91	126	291	140	153	212	710
PBT before EO Exp	1,088	1,104	1,379	41	1,552	1,530	1,166	1,464	1,699	5,712
Extra-Ord Expense	0	0	0	-201	0	0	0	0	-195	C
РВТ	1,088	1,104	1,379	242	1,552	1,530	1,166	1,464	1,894	5,712
Tax	184	326	338	3	383	468	257	320	124	1,428
Rate (%)	16.9	29.6	24.5	1.3	24.7	30.6	22.0	21.9	6.6	25.0
Reported PAT	904	777	1,041	239	1,169	1,062	910	1,143	1,770	4,284
Adj PAT	904	777	1,041	40	1,169	1,062	910	1,143	1,587	4,284
YoY Change (%)	247.6	108.1	162.5	-93.0	29.3	36.6	-12.6	2739.2	898.4	169.9
Margins (%)	29.3	24.6	28.6	1.1	27.5	22.8	15.9	17.7	11.6	20.3

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# Strong volume growth, firm prices drive revenue growth

Shree's 2QFY08 revenue grew 48% YoY to Rs4.66b, driven by 34.6% YoY higher volumes to 1.49MT and 9.7% YoY (~3.4% QoQ) improvement in realizations to Rs3,122/ ton. Improvement in realizations would have been higher, but for sale of clinker due to commissioning of new kiln.



#### **Cost push impacts EBITDA margin**

EBITDA grew 41% to Rs2b, translating into EBITDA margin of 43.1% - a decline of 200bp YoY (flat QoQ). EBITDA margin was impacted by higher energy cost (up 23% YoY to Rs591/ton) due to increase in pet coke price and higher freight cost (up 35% YoY to Rs472/ton). However, EBITDA/ton improved 4.8% YoY to Rs1,346/ ton (~4% QoQ).

_	-		
EBITDA	1,346	4.8	4.1
Total Exp	1,775	13.7	2.8
Other Exp	327	19.8	21.2
Freight & selling Exp	472	35.1	7.5
Power & fuel	591	22.8	1.3
Staff Cost	108	2.1	-1.1
Raw Material Cost	276	-21.4	-14.8
Net Realization	3,122	9.7	3.4
PER TON STATEMENT (RS/TON)	2QFY08	YOY (%)	QOQ(%)
INCOME STATEMENT (RS/TON)			

Source: Company/Motilal Oswal Securities

#### Higher depreciation restricts PAT

Depreciation was up 103% YoY due to accelerated depreciation provision on the new capacities, which commissioned operations during the quarter. However,

24 October 2007

higher other income at Rs2.9b on account of sale of accrued carbon credit worth Rs1.6b, mitigated impact of higher depreciation. Also, higher tax provisioning (at 30.6% of PBT) restricted PAT growth to 37% YoY at Rs1.06b.

#### Expansion program on schedule

In 2QFY08, the company commissioned its 1MT kiln, 2MT grinding unit and 18MW CPP. The other expansion plans, 1mt split grinding unit and 1.5mt clinker unit are expected to be operational by 3QFY08 and 1QFY09 respectively. This will increase its capacity from the current 6m ton to 9m ton by the end of FY09, thereby enabling it to significantly grow its volumes significantly.

#### **Revising estimates**

We are revising our earnings estimate downwards by 11% for FY08E (to Rs123) and by 12.5% for FY09E (to Rs147.3), despite upgrade in EBITDA of 4.7% each to factor in:

- ✓ Higher than expected realization
- ✓ Further increase in pet coke prices
- « Accelerated depreciation on new plants

However, our estimates do not factor in any sale of carbon credits, due to the lack of visibility for timeline of such sale. It is eligible for 10,000/units a month till July 2010, adding around Rs4 to EPS (@EUR20/unit).

REVISED FOR	RECAST (RS	M)				
		FY08E			FY09E	
	REV	OLD	CHG (%)	REV	OLD	CHG (%)
Net Sales	21,120	20,526	2.9	26,400	25,658	2.9
Net Profit	4,284	4,817	-11.1	5,131	5,867	-12.4
EPS (Rs)	123.0	138	-11.1	147.3	168	-12.5
			Sour	rce: Mot	ilal Oswa	al Securities

#### Valuation and view

Timely capacity expansion would help the company to make the most of the buoyant cement prices in its key markets. Valuations at 10.3x FY09E and 4.5x FY09E EV/EBITDA do not fully reflect superior growth and profitability of the company. Maintain **Buy** with target price to Rs2,000 (~6x FY09 EV/EBITDA).

### Shree Cement: an investment profile

#### **Company description**

Shree Cement is the largest single-location integrated cement plant in North India, with an installed capacity of 6m ton. It is strategically located in central Rajasthan from where it can cater to the entire Rajasthan market as well as Delhi and Haryana, with economic logistics cost. It is a significant player in Rajasthan (28.3% of volumes), Haryana (22.6% of volumes), Delhi (21.9% of volumes) and Punjab (12.6% of volumes). Over the years, it has established a reputation as one of the world's most efficient cement manufacturers.

#### Key investment arguments

- Solution One of the most cost efficient cement producers in India
- Highest volume growth of 30% CAGR for the next two years.
- Best positioned geographically (86% volumes from North and 14% from Central India); to benefit from current tightening of demand-supply and consequent upturn in cement prices.

#### **Recent view**

Unit V (1MT clinker capacity), split grinding unit (2MT grinding capacity) and 18MW captive power plant commenced operations during 2QFY08.

COMPARATIVE V	ALUATIONS	;		
		SHREE CEMENT	BIRLA CORP.	ULTRATECH
P/E (x)	FY08E	12.3	7.8	16.2
	FY09E	10.3	6.4	11.8
P/BV (x)	FY08E	6.2	3.8	7.2
	FY09E	3.9	2.5	4.6
EV/Sales (x)	FY08E	2.7	1.5	2.8
	FY09E	1.9	1.3	2.5
EV/EBITDA (x)	FY08E	6.2	4.8	9.6
	FY09E	4.5	3.6	7.8

#### SHAREHOLDING PATTERN (%)

	SEP-07	JUN-07	SEP-06
Promoter	63.7	63.7	63.7
Domestic Inst	7.1	6.9	8.8
Foreign	18.1	17.9	15.4
Others	11.1	11.5	12.1

### 24 October 2007

#### Key investment risks

- Being a single location plant, it is heavily dependent on North India; any downturn in prices in the North would adversely impact its profitability.
- Increase in pet coke prices would impact profitability, as it uses pet coke as feedstock for captive power plant as well as to fire kiln.

#### Valuation and view

- Valuations at a P/E of 10.3x FY09E and EV/EBITDA of 4.5x FY08E do not fully reflect the superior volume growth and profitability which the company would enjoy.
- ✓ We recommend **Buy**, with a target price of Rs2,000 (~6x FY08E EV/EBITDA).

#### Sector view

- Strong GDP growth, coupled with sustainable demand drivers, augurs well for cement demand growth.
- Although significant capacity addition has already been announced, real impact of these capacities would be felt only in 2HFY09.
- Imports not a significant threat, due to infrastructural bottlenecks.

EPS: MOST FOREC	CAST VS CONSENSU	S (RS)	
	MOST	CONSENSUS	VARIATION
	FORECAST	FORECAST	(%)
FY08	123.0	131.0	-6.1
FY09	147.3	141.1	4.4
TARGET PRICE AN	ND RECOMMENDATIO	DN	
CURRENT	TARGET	UPSIDE	RECO.
PRICE (RS)	PRICE (RS)	(%)	
1,513	2,000	32.2	Buy
1,800	ement (Rs) - LHS	Rel. to Sense	ex (%) - RHS 30 15 0
1,300 1,050 800	War.	AN COM	-15
Oct-06	Jan-07 Apr-	07 Jul-07	Oct-07

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INCOME STATEMENT				(Rs	Million)
Y/E MARCH	2005	2006	2007	2008E	2009E
Net Sales	5,821	6,694	13,680	2 1, 120	26,400
Change (%)	23.0	15.0	104.4	54.4	25.0
Total Expenditure	4,127	4,512	7,758	11,991	15,276
%of Sales	70.9	67.4	56.7	56.8	57.9
EBITDA	1,694	2,182	5,922	9,129	11, 123
Margin (%)	29.1	32.6	43.3	43.2	42.1
Depriciation	1,230	1,852	4,331	3,861	4,824
EBIT	464	330	1,592	5,267	6,300
Int. and Finance Charges	198	128	104	265	223
Other Income - Rec.	41	33	212	710	1,000
PBT before EO Expense	307	234	1,700	5,712	7,077
Extra Ordinary Expense/(Incom	-5	-37	-195	0	0
PBT after EO Expense	311	271	1,894	5,712	7,077
Тах	24	29	124	1,428	1,946
Tax Rate (%)	6.6	32.2	6.6	25.0	27.5
Reported PAT	291	184	1,770	4,284	5,131
PAT Adj for EO items	286	159	1,588	4,284	5,131
Change (%)	-3.6	-44.4	898.7	169.8	19.8
Net Profit	286	159	1,588	4,284	5,131

BALANCE SHEET				(Rs	Million)
Y/E MARCH	2005	2006	2007	2008E	2009E
Equity Share Capital	348	348	348	348	348
Total Reserves	3,181	3,162	4,689	8,694	13,498
Net Worth	3,529	3,510	5,038	9,043	13,846
Deferred Liabilities	631	690	-37	134	311
Total Loans	2,971	3,727	9,314	8,000	7,600
Capital Employed	7,131	7,927	14,314	17,177	21,757
Gross Block	9,875	12,932	16,573	24,073	28,073
Less: Accum. Deprn.	5,043	6,632	11,092	14,953	19,777
Net Fixed Assets	4,832	6,300	5,482	9,120	8,297
Capital WIP	1,522	978	3,438	2,000	500
Investments	0	0	500	500	500
Curr. Assets	1,517	2,182	7,741	9,181	17,291
Inventory	726	1,129	1,561	2,459	3,074
Account Receivables	239	183	263	331	519
Cash and Bank Balance	130	191	3,533	4,018	10,181
Others	421	679	2,384	2,373	3,517
Curr. Liability & Prov.	739	1,532	2,846	3,625	4,831
Account Payables	502	1,273	1,963	2,087	2,732
Provisions	237	260	883	1,538	2,098
Net Current Assets	778	649	4,895	5,556	12,460
Appl. of Funds	7,131	7,927	14,314	17,177	21,757
E: MOSt Estimates					

Y/E MARCH	2005	2006	2007	2008E	2009E
Basic (Rs)					
EPS	8.2	4.6	45.6	123.0	147.3
Cash EPS	43.5	57.7	169.9	233.8	285.7
BV/Share	101.3	100.8	130.5	245.4	383.3
DPS	4.0	5.0	6.0	6.9	8.0
Payout (%)	54.7	107.9	13.5	6.5	6.4
Valuation (x)					
P/E		331.5	33.2	12.3	10.3
Cash P/E		26.2	8.9	6.5	5.3
P/BV		15.0	11.6	6.2	3.9
EV/Sales		8.4	4.3	2.7	1.9
EV/EBITDA		25.8	9.9	6.2	4.5
EV/ton (US\$-Cap)		353	260	199	137
Dividend Yield (%)		0.3	0.4	0.5	0.5
Return Ratios (%)					
RoE	10.6	5.4	42.3	65.4	46.8
RoCE	8.5	5.8	17.6	39.3	38.9
Working Capital Ratios					
Inventory (Days)	46	62	42	43	43
Debtor (Days)	12	8	6	5	6
Working Capital Turnover (Day	49	35	131	96	172
Leverage Ratio (x)					
Current Ratio	2.1	1.4	2.7	2.5	3.6
Debt/Equity	1.0	1.3	2.0	0.9	0.6

RATIOS

CASH FLOW STATEMENT				(Rs	Million)
Y/E MARCH	2005	2006	2007	2008E	2009E
Oper. Profit/(Loss) before Tax	1,694	2,182	5,922	9,129	11,123
Interest/Dividends Recd.	41	33	212	710	1,000
Direct Taxes Paid	-21	-87	-124	-1,428	-1,946
(Inc)/Dec in WC	541	189	-903	-177	-741
CF from Operations	2,255	2,317	5,107	8,234	9,436
(inc)/dec in FA	-1,322	-2,739	-5,778	-6,062	-2,500
CF from investments	-1,314	-2,739	-6,278	-6,062	-2,500
(Inc)/Dec in Debt	-527	815	4,859	-1,142	-223
Interest Paid	-198	-128	-104	-265	-223
Dividend Paid	-159	-199	-238	-279	-327
CF from Fin. Activity	-886	483	4,513	-1,687	-774
Inc/Dec of Cash	54	60	3,342	485	6,163
Add: Beginning Balance	76	130	191	3,533	4,018
Closing Balance	130	191	3,533	4,018	10,181

NOTES



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1. Analyst ownership of the stock	No
2. Group/Directors ownership of the s	tock No
3. Broking relationship with company	covered No
4. Investment Banking relationship wi	th company covered No

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