

Ess Dee Aluminium

Management Meet Note

March 11, 2011

| Recommendation | Not Rated |
|----------------|-----------|
| CMP | 404 |
| Target | NA |
| Stock Return | NA |
| | |
| Nifty | 5,494 |
| Sensex | 18,328 |
| | |

| Key Stock Data | |
|---------------------------------|-----------|
| Sector | Packaging |
| Reuters Code | ESDA.BO |
| BLOOMBERG Code | EDA IN |
| No. of Shares (mn) | 32 |
| Market Cap (Rs bn) | 13 |
| Market Cap (\$ mn) | 286 |
| 6 mth avg traded value (Rs. mn) | 21 |

| Stock Performance (%) | | | | | |
|---------------------------------|--------|--------|-------|--|--|
| 52 - Week high / low Rs 537/361 | | | | | |
| | 3M 6M | | 12M | | |
| Absolute (%) | (13.7) | (20.7) | (1.3) | | |
| Relative (%) | (7.6) | (18.2) | (8.1) | | |

| Shareholding Pattern | (%) |
|----------------------|-------|
| Promoters | 59.50 |
| FIs & Local MFs | 10.64 |
| FIIs | 21.42 |
| Public & Others | 8.44 |

Source: Company



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We met with Ess Dee Aluminium, a leading manufacturer of aluminium foil based packaging for pharmaceuticals, food and FMCG products. The company is well poised to reap in good earnings growth in the next three years based on a) High growth in end-user market and Ess Dee's unique position to cater to those b) Significant capacity addition of Ess Dee c) Stable margin business model. The stock currently trades at an FY12 EV/EBITDA (consensus) of 5.4x on consensus FY12EBITDA of Rs.2.9b. We believe these valuations are at attractive levels given the company's potential EBITDA growth from its volume expansion. High debtor days are our main concern.

High growth in end-use markets

The main customer of Ess Dee aluminium is pharmaceuticals sector; we see this market growing at more than 15% in the next three years. Ess Dee aluminium is uniquely placed to cater to the high end pharma companies which are export oriented, since it is one of the very few US-FDA approved packaging solutions company in India. We learn that this particular high end segment has very high entry barriers due to a) significant capital requirement b) long timeframe (of 4-5 years) to get all necessary regulatory approvals and technology procurement. Ess Dee doesn't see any significant competition in the near future. The other main customers are food and FMCG, both of which we believe would see significant growth of more than 20% over the next three years.

Significant capacity addition till FY13-14

Ess Dee Aluminium expects to increase its production capacity from the current 26kt to 37kt in FY12 (FY11 exit capacity) and 52kt by FY14-15. It operates out of its three plants – Daman, Kamarhati and Hoera. The Daman plant of Ess Dee has 18kt of capacity and is in full production. The additional 11kt of capacity in Kamarhati (acquired through India Foil Limited) has started commercial production and another 8kt at Hoera will be in production by end of FY11. The 15kt of additional capacity coming online post FY13 is a Greenfield initiative. The management is confident of operating at very high utilization rates due to the inherent demand. That said, the biggest hurdle for the capacity addition is the availability of skilled labour required to operate the machines. Currently the management recruits graduate students and train them to operate these highly complex machines. Post 52kt, the management doesn't have any immediate plans for capacity expansions. The management guides to a capex of Rs4.3b (Rs0.8-0.9b of maintenance capex and Rs.3.6b of expansionary capex) in FY11-FY13 period.

Stable margin business

Ess Dee aluminium passes through input cost increase to the customers. Due to the unique position of having US-FDA approval, the customers aiming at exporting to US depends on Ess Dee for their packaging requirement. Ess Dee therefore commands very high bargaining power. The management guides to a stable 28-30% EBITDA margin since their pricing is based on a fixed multiples of LME price of Aluminium with escalator and de-escalator clauses. The LME prices are transferred to Ess Dee by the foil stock suppliers, which in turn gets passed on to Ess Dee's customers.

High debtor ratio key concern

Ess Dee currently has very high debtor days: 170-190 days in the past two years. The management attributes this to the after effect of IFL acquisition. During the acquisition the management received post dated cheques running up to 36 months, which have contributed to high accounts receivables. The management however guides on bringing it down to 150 days by FY11 end and further reducing it to 120 days by FY12 end. This is being accomplished through a) Active clearance of IFL cheques b) Charging interest on outstanding payments of clients who do not pay within 120 days.



Valuation

The stock currently trades at an FY12 EV/EBITDA (Consensus) of 5.4x on consensus FY12EBITDA of Rs.2.9b. We believe these valuations are at attractive levels given the company's potential EBITDA growth from its volume expansion. We however do not see any significant growth in margins due to the business model.

Table 1: Financial Summary

| (Rsm) | FY07 | FY08 | FY09 | FY10 |
|-------------------|---------|---------|---------|---------|
| Net sales | 1673.72 | 3169.44 | 4515.19 | 5885.58 |
| Growth YoY | | 89.4% | 42.5% | 30.4% |
| EBITDA | 469.29 | 884.28 | 500.39 | 1577.18 |
| EBITDA Margin | 28% | 28% | 11% | 27% |
| Net profit | 372.8 | 734.47 | -397.65 | 1933 |
| Net profit Margin | 22.3% | 23.2% | -8.8% | 32.8% |
| P/E | 15.44 | 19.59 | -13.41 | 4.70 |
| P/B | 3.27 | 3.99 | 1.26 | 2.22 |
| EV/EBITDA | 15.79 | 17.73 | 13.04 | 8.24 |

Source: Company Data, Bloomberg, HDFC Sec Institutional Research

Chart 1: Capacity additions (FY09-FY14E)

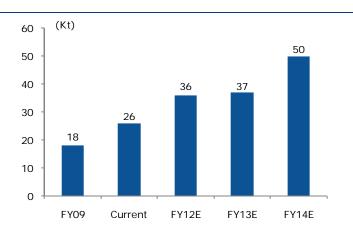
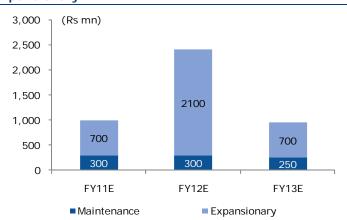
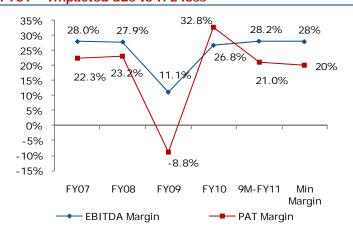


Chart 2: Capex guidance – maintenance vs. expansionary



Source: Company, HDFC Securities Institutional Research

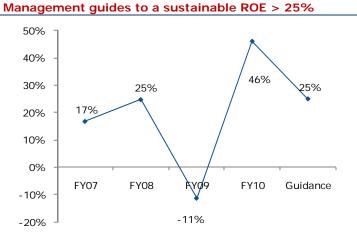
Chart 3: EBITDA and PAT Margin FY09 – Impacted due to IFL loss



Source: Company, HDFC Securities Institutional Research

Source: Company, HDFC Securities Institutional Research

Chart 4: Return on Equity



Source: Company, HDFC Securities Institutional Research



Table 2: Income Statement

| (Rsm) | FY07 | FY08 | FY09 | FY10 |
|------------------------|-------|-------|-------|-------|
| Sales | 1,785 | 3,403 | 4,756 | 6,146 |
| Less Excise Duty | 112 | 233 | 241 | 261 |
| Net Sales | 1,674 | 3,169 | 4,515 | 5,886 |
| Material Cost | 1,014 | 2,006 | 2,831 | 3,534 |
| Manufacturing Expenses | 57 | 72 | 175 | 254 |
| Employee cost | 63 | 98 | 147 | 244 |
| SG&A | 70 | 109 | 862 | 277 |
| EBITDA | 469 | 884 | 500 | 1,577 |
| Depreciation | 12 | 35 | 104 | 174 |
| Impairment of Assets | - | - | 429 | (16) |
| EBIT | 457 | 849 | (32) | 1,419 |
| Net Finance Charges | 64 | 76 | 153 | 200 |
| Other income | 32 | 80 | 44 | 140 |
| Profit before Tax | 425 | 853 | (141) | 1,359 |
| Provision for Tax | 52 | 118 | 256 | (574) |
| Profit after Tax | 373 | 734 | (398) | 1,933 |

Table 3: Balance Sheet

| (Rsm) | FY07 | FY08 | FY09 | FY10 |
|--|-------|-------|-------|-------|
| SOURCES OF FUNDS | | | | |
| Shareholders' Funds | | | | |
| Share capital | 264 | 278 | 278 | 278 |
| Share capital Suspense Account | - | - | - | 1,513 |
| Reserves and Surplus | 1,962 | 3,441 | 3,050 | 3,276 |
| Total Shareholders' Fund | 2,226 | 3,719 | 3,328 | 5,067 |
| Loan Funds | | | | |
| Secured Loans | 505 | 999 | 1,267 | 1,787 |
| Unsecured Loans | 1 | 1 | 1 | - |
| Total Debt | 506 | 1,000 | 1,268 | 1,787 |
| Minortiy Interest | | | 1,255 | - |
| Deferred Tax Liability (Net) | 20 | 45 | 89 | (742) |
| Deferred Sales Tax Liability | | | 210 | 210 |
| Total | 2,753 | 4,764 | 6,151 | 6,322 |
| APPLICATION OF FUNDS | | | | |
| Fixed assets | | | | |
| Gross Block | 371 | 1,003 | 6,013 | 4,035 |
| Less: Depreciation | 27 | 63 | 3,397 | 1,339 |
| Net Block | 344 | 941 | 2,616 | 2,696 |
| Capital WIP | 371 | 618 | - | 1,088 |
| Total Fixed assets | 715 | 1,559 | 2,616 | 3,784 |
| Investments | 516 | 319 | 0 | 0 |
| Goodwill on consolidation | | | 1,385 | - |
| Current assets, Loans and Advances | 1,831 | 3,396 | 3,988 | 5,160 |
| Inventories | 319 | 416 | 436 | 546 |
| Sundry Debtors | 758 | 1,476 | 2,744 | 3,501 |
| Cash and Bank Balances | 570 | 194 | 124 | 158 |
| Loans and Advances | 184 | 1,309 | 684 | 955 |
| Current Liabilities and Provisions | 309 | 509 | 1,838 | 2,623 |
| Sundry Creditors | 179 | 304 | 742 | 1,280 |
| Provisions | 130 | 205 | 1,096 | 1,343 |
| Net current assets | 1,522 | 2,887 | 2,150 | 2,538 |
| Total Source : Company HDEC Securities Institution | 2,753 | 4,764 | 6,151 | 6,322 |

Source : Company, HDFC Securities Institutional Research



Table 4: Cash Flow Statement

| Table 4. dasii i low statement | | | | |
|--|-------|---------|---------|---------|
| (Rsm) | FY07 | FY08 | FY09 | FY10 |
| Profit before tax | 425 | 853 | (141) | 1,359 |
| Adjustments for: Depreciation | 12 | 35 | 104 | 174 |
| Goodwill on consolidation | - | - | (1,385) | 1,385 |
| Minority Interest | - | - | 1,255 | (1,255) |
| Other Misc Adjustments | 65 | 77 | 976 | (648) |
| Changes in working capital | (612) | (1,806) | 732 | (353) |
| Cash Generated from Operations | (110) | (841) | 1,539 | 663 |
| Tax paid | (47) | (93) | (213) | (257) |
| Cash (used in)/ generated from Operating Activities | (157) | (934) | 1,326 | 406 |
| (Purchase)/ sale of Fixed Assets | (479) | (879) | (4,391) | (1,324) |
| Depreciation on consolidation of Subsidiary | - | - | 2,663 | (2) |
| (Purchase)/ sale of Investments | (515) | 197 | 318 | - |
| Effect of M&A of Subsidiary | - | - | (37) | (801) |
| Cash (used in)/ generated from Investing Activities | (995) | (681) | (1,447) | (2,127) |
| Share Capital/ Share Capital Suspense Account | 1,669 | 823 | - | 1,513 |
| Debt raised/ (repaid) | 75 | 493 | 269 | 518 |
| Interest paid | (64) | (76) | (153) | (200) |
| Dividend Paid | - | - | (65) | (75) |
| Cash (used in)/ generated from Financing Activities | 1,680 | 1,240 | 50 | 1,757 |
| Net increase/ (decrease in cash and cash equivalents | 528 | (375) | (71) | 36 |
| Opening balance of cash and cash equivalents | 42 | 570 | 194 | 124 |
| Closing balance of cash and cash equivalents | 570 | 194 | 124 | 159 |

Source : Company, HDFC Securities Institutional Research

Table 5: Ratios

| | FY07 | FY08 | FY09 | FY10 |
|------------------------------|------|------|-------|------|
| Margin (%) | | | | |
| EBITDA | 28.0 | 27.9 | 11.1 | 26.8 |
| EBIT | 27.3 | 26.8 | (0.7) | 24.1 |
| PAT | 22.3 | 23.2 | (8.8) | 32.8 |
| Turnover Ratios | | | | |
| Working Capital Turnover (x) | 0.9 | 0.7 | 0.6 | 0.4 |
| Fixed Assets Turnover (x) | 0.2 | 0.3 | 0.6 | 0.5 |
| Return Ratios (%) | | | | |
| ROACE | 24 | 21 | (6) | 36 |
| ROAE | 30 | 25 | (11) | 46 |
| Working Capital Ratios | | | | |
| Inventory Days | 115 | 67 | 55 | 51 |
| Debtor Days | 165 | 129 | 171 | 194 |
| Creditor Days | 65 | 44 | 67 | 104 |
| Leverage Ratios | | | | |
| Debt/ Equity | 0.2 | 0.3 | 0.4 | 0.4 |
| Debt/ EBITDA | 1.1 | 1.1 | 2.5 | 1.1 |

Source : Company, HDFC Securities Institutional Research





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