



Divi's Laboratories

BSE SENSEX 18,409
S&P CNX 5,544

Bloomberg DIVI IN
Reuters DIVI.BO
Equity Shares (m) 132.1
52-Week Range 798/475
1,6,12 Rel. Perf. (%) -5/12/34
M.Cap. (Rs b) 98.4
M.Cap. (US\$ b) 2.1

Rs745

Buy

FY10 Annual Report Analysis

Inventory rationalization ends; Expect good growth across business segments

Divi's annual report for FY10 reinforces that inventory rationalization at the customers' end is more-or-less completed and that the company is likely to see good growth across business segments.

MD&A highlights

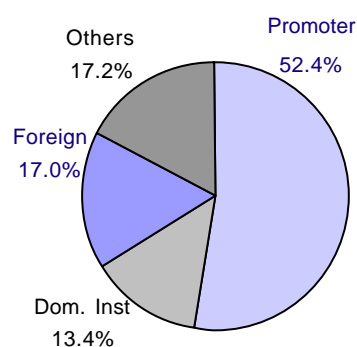
- **Innovators are increasing their dependence on cost-efficient sources:** The major factors causing sluggish growth in the global pharmaceuticals sector are patent expiration, slowdown in innovative product launches and hurdles imposed by players on market access and acceptance. In response to these factors, large pharma MNCs are pursuing M&A and are planning to expand presence in emerging markets, thereby increasing their dependence on cost-efficient sources for APIs.
- **Inventory rationalization is more-or-less over:** Divi's now visualizes that inventory rationalization is more or less completed by its customers and expects normalization of business across its markets, going forward.

Income statement and balance sheet highlights

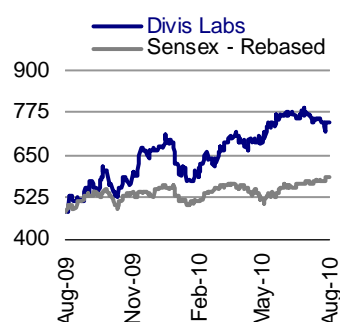
- Though revenue and PAT declined 20% and 18%, respectively in FY10, Divi's reported highest ever cash flow from operations at Rs4.1b and highest ever free cash flow of Rs3.6b in its history.
- It spent very little on capex in FY10. The total capex for FY10 was Rs557m, towards enhancing production capacities.
- Cash and liquid investments increased by Rs2.7b to Rs4.6b in FY10. However, working capital cycle deteriorated from 167 days in FY09 to 204 days in FY10.

We continue to be positive on the prospects of pharma outsourcing from India, given the unique combination of low costs and chemistry skills that India offers. We expect Divi's to be a key beneficiary of the increased pharmaceutical outsourcing from India, given its strong relationships with global innovator companies. We estimate 25% topline CAGR over FY10-12, led mainly by a recovery in the CRAMS business (24% revenue CAGR) and 14% CAGR for the generic API business. Carotenoid supplies are likely to grow at 123% CAGR, though on a low base. EPS CAGR for FY10-12 will be 22% and lower than topline CAGR due to the expected increase in the tax rate for FY12. Based on our revised estimates, the stock trades at 24.4x FY11E and 19.6x FY12E earnings. Maintain **Buy** with a target price of Rs838.

SHAREHOLDING PATTERN % (JUN-10)



STOCK PERFORMANCE



Financial & valuation summary

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
|--------|-----------|--------|------|---------|------|------|------|------|-------|--------|
| END | (RS M) | (RS M) | (RS) | GR. (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 03/09A | 11,803 | 4,166 | 32.2 | 19.5 | 23.2 | 7.8 | 39.6 | 40.6 | 8.4 | 19.1 |
| 03/10A | 9,416 | 3,403 | 25.8 | -19.9 | 28.9 | 6.5 | 24.7 | 27.3 | 10.5 | 24.3 |
| 03/11E | 11,736 | 4,041 | 30.6 | 18.7 | 24.4 | 5.4 | 24.2 | 27.2 | 8.4 | 20.2 |
| 03/12E | 14,599 | 5,032 | 38.1 | 24.5 | 19.6 | 4.5 | 25.2 | 29.7 | 6.7 | 15.6 |

Divi's annual report focuses primarily on the factors driving its growth in the coming years

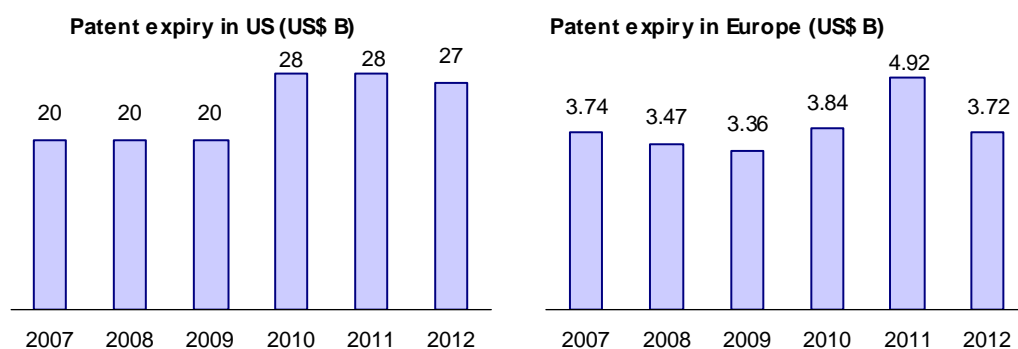
Divi's annual report focuses primarily on the factors driving its growth in the coming years. The management reiterated its positive stance on the overall CRAMS opportunity for companies like Divi's. It also indicated that inventory de-stocking at customers' end is almost over and that the company should see good growth in coming years. Further, the management talked about venturing into new areas.

The management attributes the muted growth expectation for the global pharmaceuticals industry to three major factors

Innovators are increasing their dependence on cost-efficient sources

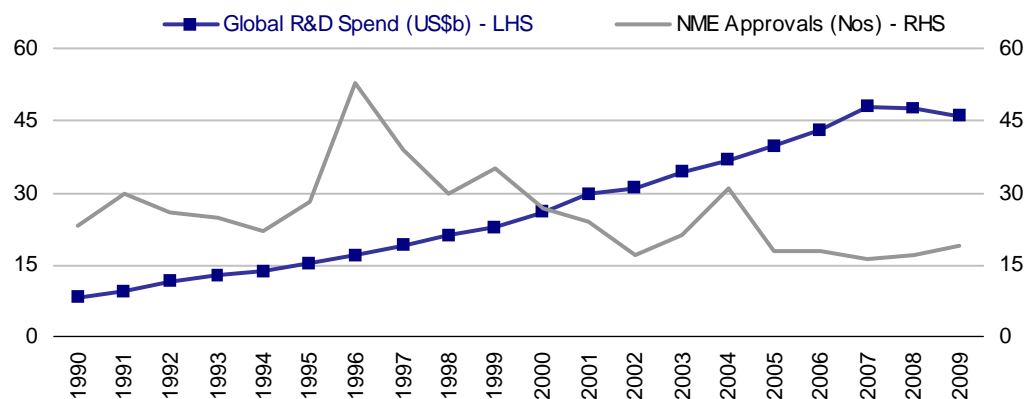
The management attributed the muted growth rate expected by IMS for the global pharmaceuticals industry to three major factors: (1) Large Patent Expiries in regulated markets, (2) Decline in NCE approvals & falling R&D productivity and (3) Hurdles imposed by payers on market access and acceptance.

PATENT EXPIRIES IN REGULATED MARKETS TILL FY13 (US\$96 B)



Source: Company/MOSL

DECLINE IN NCE APPROVALS & FALLING R&D PRODUCTIVITY



Source: Company/MOSL

The growth strategies adopted by the pharma MNCs necessitate higher dependence on cost-efficient sources for active ingredients

The management believes that the pharmaceuticals industry is not recession-proof but it is insulated to a greater extent than other industries, where spending is discretionary. In response to the above mentioned situations, large innovator companies have started adopting strategies like M&A, OTC growth, consumer product launches, and focus on emerging markets. These factors are increasing the dependence of large pharma MNCs on cost efficient sources for active ingredients.

Divi's performance was adversely impacted by inventory de-stocking at the customers' end

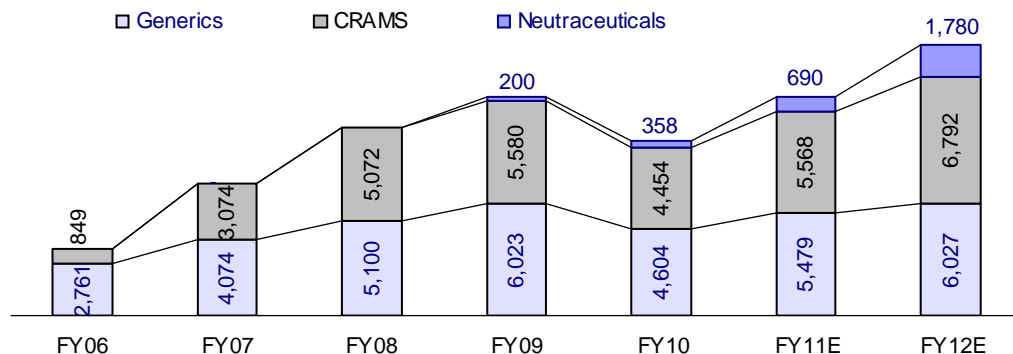
The company has now indicated that inventory rationalization is more-or-less completed

Inventory rationalization is more or less over

Performance of the company and the CRAMS sector in general was adversely impacted by inventory de-stocking by innovator companies across supply chains, covering their plants, warehouses, distributors, stockists, and suppliers due to global economic slowdown.

Divi's has now indicated that inventory rationalization is more-or-less completed and it expects normalization of business across markets and better growth for itself in the coming years. We are projecting 25% revenue growth for the company in FY11.

REVENUE MIX



Source: Company/MOSL

To tap new opportunities, Divi's is setting up of a new unit in its existing pharma SEZ

Rs2b investment in new facilities

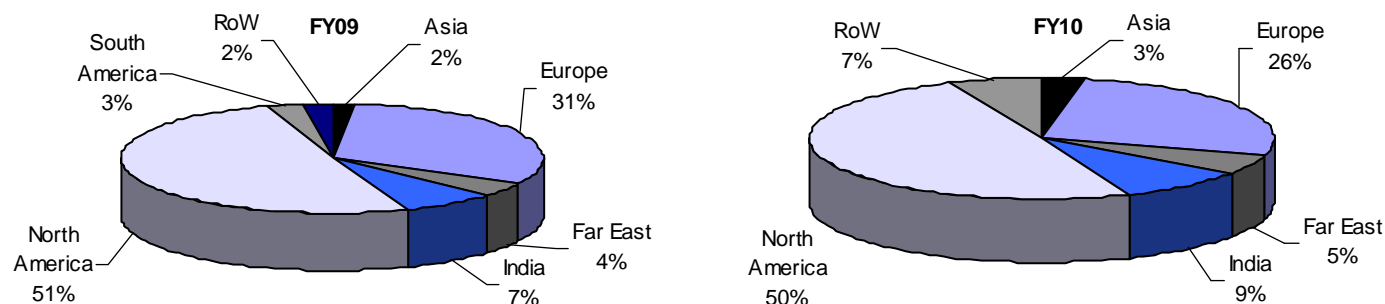
The company is in the process of setting up of a new unit in its existing pharma SEZ to tap new opportunities. It visualizes existing capacities nearing full utilization towards the end of the next financial year. The unit is likely to be completed by the end of 2011. The new opportunities are in the Hi-Potency and Steroids segments. Though Divi's has not disclosed the details of these opportunities, given its track record, we believe that the management is likely to have clear visibility of demand in these segments.

The company continues to focus on launching few products but gaining significant market share in the launched products

Focus remains on few products and regulated markets

The top product contributed 18% to total revenues, while the top-5 products contributed ~55% to total revenues in FY10. Some of these products command dominating market share globally. Divi's focuses on launching few products but gaining significant market share in the launched products. It derived 76% of sales from the regulated markets of US and Europe in FY10, down from 82% in FY09.

GEOGRAPHICAL BREAKUP



Source: Company/MOSL

Though revenue and PAT declined 20% and 18%, respectively in FY10, Divi's reported highest ever cash flow from operations at Rs4.1b and highest ever free cash flow of Rs3.6b in its history

Income statement and balance sheet highlights

- Divi's revenue for FY10 declined 20% to Rs9.4b due to inventory de-stocking undertaken by its customers. API revenues declined 24% to Rs4.6b while CRAMS revenues declined 20% YoY to Rs4.4b. However, Nutraceutical segment revenues almost doubled to Rs358m, albeit on a low base.
- Though gross margin improved 60bp to 52.1%, EBITDA margin declined 90bp to 43% on account of operating leverage.
- PAT declined 18% to Rs3.4b, reflecting the overall slowdown in revenues.
- Though Divi's revenue and PAT declined 20% and 18%, respectively in FY10, the company reported highest-ever cash flows from operations at Rs4.1b and highest-ever free cash flow of Rs3.6b in its history.
- The company spent very little on capex in FY10. The total capex for FY10 stood at Rs557m, towards enhancing production capacities.
- Cash and liquid investments increased by Rs2.7b to Rs4.6b during the year.
- Working capital cycle deteriorated from 167 days in FY09 to 204 days in FY10. Inventory increased from 130 days in FY09 to 193 days in FY10, due to lean inventory management by customers.

Management guides revenue growth of 25-30% for FY11

Divi's management guided that customer inventory de-stocking has ended and CRAMS outsourcing has resumed. We note that there has been no major adverse impact on the demand for pharmaceutical products due to global economic slowdown. The long-term prospects for outsourcing are strong.

FY11 GUIDANCE

| PARAMETER | GUIDANCE | REMARKS |
|--------------------|----------|---|
| Topline (Rs b) | 12 | Recovery in CRAMS business and ramp-up in Nutraceuticals coupled with new API launches to drive top-line growth. We estimate FY11E top-line growth of 24.6% at Rs11.7b. |
| EBITDA Margins (%) | 43 | Management has guided sustaining EBITDA margins at FY10 levels of 43%. We estimate 41.5% margins |
| Capex (Rs b) | 2 | Resumption of capex implies up-tick in customer sourcing |

Source: Company/MOSL

Valuation and view

We remain positive on the prospects of pharma outsourcing from India; maintain our Buy rating on Divi's

We continue to be positive on the prospects of pharma outsourcing from India, given the unique combination of low costs and chemistry skills that India offers. We expect Divi's to be a key beneficiary of the increased pharmaceutical outsourcing from India, given its strong relationships with global innovator companies. We estimate 25% topline CAGR over FY10-12, led mainly by a recovery in the CRAMS business (24% revenue CAGR) and 14% CAGR for the generic API business. Carotenoid supplies are likely to grow at 123% CAGR, though on a low base. EPS CAGR for FY10-12 will be 22% and lower than topline CAGR due to the expected increase in the tax rate for FY12. Based on our revised estimates, the stock trades at 24.4x FY11E and 19.6x FY12E earnings. Maintain **Buy** with a target price of Rs838.

Financials and Valuation

| INCOME STATEMENT | | | (Rs Million) | | |
|------------------------------|---------------|---------------|--------------|---------------|---------------|
| Y/E MARCH | 2008 | 2009 | 2010 | 2011E | 2012E |
| Net Sales | 10,328 | 11,803 | 9,416 | 11,736 | 14,599 |
| <i>Change (%)</i> | 42.6 | 14.3 | -20.2 | 24.6 | 24.4 |
| Total Expenditure | 6,127 | 6,625 | 5,364 | 6,862 | 8,316 |
| <i>% of Sales</i> | 59.3 | 56.1 | 57.0 | 58.5 | 57.0 |
| EBITDA | 4,201 | 5,178 | 4,053 | 4,875 | 6,283 |
| <i>Margin (%)</i> | 40.7 | 43.9 | 43.0 | 41.5 | 43.0 |
| Depreciation | 357 | 479 | 515 | 637 | 768 |
| EBIT | 3,845 | 4,700 | 3,538 | 4,238 | 5,515 |
| Int. and Finance Charges | 102 | 72 | 28 | 27 | 26 |
| Other Income - Rec. | 32 | -145 | 343 | 382 | 501 |
| PBT before EO Expense | 3,775 | 4,482 | 3,853 | 4,592 | 5,990 |
| Extra Ordinary Expense/(Inc) | 0 | 0 | 0 | 0 | 0 |
| PBT after EO Expense | 3,775 | 4,482 | 3,853 | 4,592 | 5,990 |
| Current Tax | 194 | 266 | 408 | 551 | 958 |
| Deferred Tax | 105 | 50 | 42 | 0 | 0 |
| <i>Tax Rate (%)</i> | 7.9 | 7.0 | 11.7 | 12.0 | 16.0 |
| Reported PAT | 3,476 | 4,166 | 3,403 | 4,041 | 5,032 |
| PAT Adj for EO Items | 3,476 | 4,166 | 3,403 | 4,041 | 5,032 |
| <i>Change (%)</i> | 81.1 | 19.9 | -18.3 | 18.7 | 24.5 |
| <i>Margin (%)</i> | 33.7 | 35.3 | 36.1 | 34.4 | 34.5 |

| BALANCE SHEET | | | | (Rs Million) | |
|------------------------------------|--------------|---------------|---------------|---------------|---------------|
| Y/E MARCH | 2008 | 2009 | 2010 | 2011E | 2012E |
| Equity Share Capital | 258 | 259 | 264 | 264 | 264 |
| Total Reserves | 8,356 | 12,155 | 14,914 | 17,892 | 21,552 |
| Net Worth | 8,614 | 12,414 | 15,178 | 18,156 | 21,817 |
| Deferred liabilities | 383 | 432 | 474 | 474 | 474 |
| Total Loans | 861 | 526 | 328 | 290 | 290 |
| Capital Employed | 9,857 | 13,372 | 15,981 | 18,920 | 22,581 |
| Gross Block | 6,422 | 7,828 | 8,329 | 10,107 | 11,607 |
| Less: Accum. Deprn. | 1,451 | 1,929 | 2,431 | 3,163 | 3,931 |
| Net Fixed Assets | 4,971 | 5,899 | 5,898 | 6,944 | 7,676 |
| Capital w/IP | 631 | 195 | 238 | 195 | 195 |
| Investments | 556 | 1,718 | 4,413 | 5,213 | 6,713 |
| Curr. Assets | 5,630 | 7,671 | 8,040 | 9,329 | 11,508 |
| Inventory | 2,814 | 4,213 | 4,985 | 5,281 | 6,570 |
| Account Receivables | 2,095 | 2,660 | 2,232 | 2,934 | 3,650 |
| Cash and Bank Balance | 142 | 148 | 165 | 410 | 413 |
| Loans & Advances | 579 | 650 | 658 | 704 | 876 |
| Curr. Liability & Prov. | 1,930 | 2,110 | 2,608 | 2,761 | 3,511 |
| Account Payables | 1,564 | 1,621 | 1,643 | 1,643 | 2,044 |
| Provisions | 366 | 489 | 964 | 1,118 | 1,467 |
| Net Current Assets | 3,700 | 5,561 | 5,432 | 6,568 | 7,997 |
| Appl. of Funds | 9,857 | 13,372 | 15,981 | 18,920 | 22,581 |

E: MCSL Estimates

| RATIOS | | | | | |
|-------------------------------|------|------|-------|-------|-------|
| Y/E MARCH | 2008 | 2009 | 2010 | 2011E | 2012E |
| Basic (Rs) | | | | | |
| EPS | 26.9 | 32.2 | 25.8 | 30.6 | 38.1 |
| Cash EPS | 29.7 | 35.9 | 29.7 | 35.4 | 43.9 |
| BV/Share | 66.7 | 95.8 | 114.9 | 137.4 | 165.1 |
| DPS | 2.0 | 3.0 | 6.0 | 6.9 | 8.9 |
| Payout (%) | 8.7 | 10.9 | 27.2 | 26.3 | 27.3 |
| Valuation (x) | | | | | |
| P/E | 27.7 | 23.2 | 28.9 | 24.4 | 19.6 |
| Cash P/E | 25.1 | 20.8 | 25.1 | 21.0 | 17.0 |
| P/BV | 11.2 | 7.8 | 6.5 | 5.4 | 4.5 |
| EV/Sales | 9.6 | 8.4 | 10.5 | 8.4 | 6.7 |
| EV/EBITDA | 23.6 | 19.1 | 24.3 | 20.2 | 15.6 |
| Dividend Yield (%) | 0.3 | 0.4 | 0.8 | 0.9 | 1.2 |
| Return Ratios (%) | | | | | |
| RoE | 49.5 | 39.6 | 24.7 | 24.2 | 25.2 |
| RoCE | 47.2 | 40.6 | 27.3 | 27.2 | 29.7 |
| Working Capital Ratios | | | | | |
| Fixed Asset Turnover (x) | 2.4 | 2.2 | 1.6 | 1.8 | 2.0 |
| Debtor (Days) | 74 | 82 | 88 | 93 | 93 |
| Inventory (Days) | 99 | 130 | 193 | 164 | 164 |
| Working Capital Turnover (l) | 126 | 167 | 204 | 192 | 190 |
| Leverage Ratio (x) | | | | | |
| Current Ratio | 2.9 | 3.6 | 3.1 | 3.4 | 3.3 |
| Debt/Equity | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 |

| CASH FLOW STATEMENT | | | (Rs Million) | | |
|------------------------------|---------------|---------------|---------------|---------------|---------------|
| Y/E MARCH | 2008 | 2009 | 2010 | 2011E | 2012E |
| Op.Profit/(Loss) bef. Tax | 4,201 | 5,178 | 4,053 | 4,875 | 6,283 |
| Interest/Dividends Recd. | 32 | -145 | 343 | 382 | 501 |
| Direct Taxes Paid | -194 | -266 | -408 | -551 | -958 |
| (Inc)/Dec in w/C | -675 | -1,855 | 145 | -891 | -1,426 |
| CF from Operations | 3,365 | 2,912 | 4,133 | 3,814 | 4,401 |
| EO Expense / (Income) | 0 | 0 | 0 | 0 | 0 |
| CF from Operations in | 3,365 | 2,912 | 4,133 | 3,814 | 4,401 |
| (inc)/dec in FA | -1,764 | -971 | -557 | -1,640 | -1,500 |
| (Pur)/Sale of Investments | -550 | -1,162 | -2,695 | -800 | -1,500 |
| CF from Investments | -2,314 | -2,133 | -3,252 | -2,440 | -3,000 |
| Change in networth | 20 | 89 | 285 | 0 | 0 |
| Inc/(Dec) in Debt | -679 | -334 | -198 | -38 | 0 |
| Interest Paid | -102 | -72 | -28 | -27 | -26 |
| Dividend Paid | -302 | -456 | -925 | -1,063 | -1,371 |
| Others | -18 | 0 | 0 | 0 | 0 |
| CF from Fin. Activity | -1,081 | -773 | -865 | -1,129 | -1,398 |
| Inc/Dec of Cash | -30 | 6 | 17 | 245 | 3 |
| Add: Beginning Balance | 172 | 142 | 148 | 165 | 410 |
| Closing Balance | 142 | 148 | 165 | 410 | 413 |



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Disclosure of Interest Statement

Divi's Laboratories

- | | |
|---|----|
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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