## PInC <br> RESEARCH

FIRSTSOURCE SOLUTIONS LTD.
Q2 FY 2009 update HOLD

Sector ITES I CMP Rs 13 I Target Rs 14

## STOCK DATA

| Market Cap | Rs5.6bn |
| :--- | :--- |
| Book Value per share | Rs28 |
| Eq Shares O/S (F.V. Rs.10) | 428.2 mn |
| Median Vol (12 mths) | 694,408 (BSE+NSE) |
| 52 Week High/Low | Rs90/12 |
| Bloomberg Code | FSOL@IN |
| Reuters Code | FISO.BO |
|  |  |
| SHAREHOLDING PATTERN (\%) |  |


| Qtr. Ended | Mar-08 | Jun-08 | Sep-08 |
| :--- | ---: | ---: | ---: |
| Promoters | 26.8 | 26.8 | 26.8 |
| MFs/FIs | 1.3 | 1.3 | 1.5 |
| FIIs | 55.6 | 55.6 | 60.6 |
| PCBs | 6.9 | 6.9 | 2.0 |
| Indian Public | 9.3 | 9.4 | 9.1 |

STOCK PERFORMANCE (\% )

|  | $1 M$ | $3 M$ | $12 M$ |
| :--- | ---: | ---: | ---: |
| Absolute | $(25.6)$ | $(73.3)$ | $(80.8)$ |
| Relative | $(27.3)$ | $(56.6)$ | $(58.4)$ |

STOCK PRICE PERFORMANCE


## KEYHIGHUGHTS

Firstsource Solutions Ltd. (FSL) reported an in-line quarter as net sales increased by 4.2\% QoQ to Rs4.2bn while OPM expanded by 40bps sequentially to $\mathbf{1 5 . 2 \%}$ due to control over operating costs. Net profits (excl. exchange variation \& ammortisation on FCCB) grew by 3.4\% QoQ to Rs311mn. USD revenues grew by 1.3\% QoQ.

## - Guidance revision greater than anticipated

FSL has revised its FYO9 USD revenue growth downwards to 21\%, from the earlier stated guidance of $33-38 \%$. Cross currency movements account for $3 \%$ of the cut while the balance is linked to the sluggish demand environment/elongating sales cycles. This revision was much more than the 6-7\% cut, we were expecting.

- Existing ramp ups slower than expected; new deals delayed

FSL is witnessing slower than expected pick up in volumes in existing deals, especially in the BFSI vertical. Collections remains a problematic area and is expected to do so in the coming quarters due to rising delinquency levels. Also, deals in the pipeline remain static as decision making remains prolonged.

- Cutting Estimates; Growth could be stifled due to leverage

Consequently, we have revised downwards our FY09 and FY10 diluted EPS estimates (excl. FCCB dilution) by $17 \%$ and $36 \%$ respectively to factor in an uncertain outlook. Additionally, with organic growth rates expected to come under pressure going forward, FSL's ability to spruce up growth rates inorganically may be stifled due to the unconverted FCCBs on its books, which could limit the size of its acquisitions.

## VALUATIONS ANDRECOMMENDATION

At the CMP of Rs13, FSL is trading at a P/E of $4.7 x$ and EV/EBIDT of $5.7 x$ its FY09 estimates. The untapped opportunity for outsourced BPO services remains large but the current economic turmoil in key geographies has led to disruptions in the sales cycles and hampered existing ramp ups which could impart pressure on near term growth and profitability. These developments could potentially lead to further deterioration in earnings visibility, hence we downgrade our recommendation to 'HOLD'.

| KEY FINANCI ALS (CONSOLIDATED) |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Rs mn | Quarter Ended |  |  | Yr Ended (March) |  |  |  |  |
|  | Mar-08 | Jun-08 | Sep-08 | 2006 | 2007 | 2008 | 2009 E | 2010E |
| Net Sales | 3,756 | 4,079 | 4,250 | 5,487 | 8,298 | 12,988 | 17,426 | 18,876 |
| YoY Gr. (\%) | 35.4 | 49.4 | 53.8 | 70.5 | 51.2 | 56.5 | 34.2 | 8.3 |
| Op Profits | 622 | 605 | 645 | 799 | 1,644 | 2,309 | 2,687 | 2,849 |
| Op. Marg.(\%) | 16.6 | 14.8 | 15.2 | 14.6 | 19.8 | 17.8 | 15.4 | 15.1 |
| Net Profits | 210 | $(500)$ | 282 | 247 | 973 | 1316 | $1,381 *$ | 1,492 |
| Eq Capital | 4,273 | 4,278 | 4,282 | 3,995 | 4,251 | 4,273 | 5,023 | 5,023 |

*Excl. notional MTM loss on USD FCCB
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| KEY RATIOS |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: |
|  | 2006 | 2007 | 2008 | $2009 E$ | 2010E |  |  |
| Dil. EPS (Rs) | 0.5 | 1.9 | $2.6 *$ | 2.7 | 3.0 |  |  |
| ROCE (\%) | 6.6 | 12.1 | 10.0 | 6.8 | 7.1 |  |  |
| RONW (\%) | 10.9 | 14.8 | 11.6 | 10.5 | 10.0 |  |  |
| P/E (x) | 26.3 | 6.7 | 4.9 | 4.7 | 4.3 |  |  |
| EV/ Sales (x) | 1.4 | 0.5 | 1.3 | 0.9 | 0.7 |  |  |
| EV/EBDIT (x) | 9.5 | 2.6 | 7.5 | 5.7 | 4.7 |  |  |


|  | Actual v/s Estimate - 02 FY09 |  |  |
| :--- | :---: | :---: | ---: |
| Rs mn | PINC Estimate | Actual | Var (\% ) |
| Net Sales | 4,197 | 4,250 | 1.3 |
| Operating Profit | 633 | 645 | 1.9 |
| OPM (\%) | 15.1 | 15.2 | 10 bps |
| Net Profit (excl one off) | $311^{*}$ | $311^{*}$ | - |
| Diluted EPS (Rs) | $0.62^{*}$ | $0.62 *$ | - |

Source: PINC Research *Excl Ammortisation on FCCB \& Forex Variation Estimate Changes

| Estimate Changes |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Rs Mn | Previous |  | Revised |  | Change (\%) |  |
|  | FY09 | FY10 | FY09 | FY10 | FY09 | FY10 |
| Net Sales | 17,235 | 20,926 | 17,426 | 18,876 | 1.1 | $(9.8)$ |
| Operating Profit | 2,962 | 3,700 | 2,687 | 2,849 | $(9.3)$ | $(23.0)$ |
| Net Profit | 1,659 | 2,319 | 1,381 | 1,492 | $(16.7)$ | $(35.6)$ |
| Diluted EPS | 3.3 | 4.6 | 2.7 | 3.0 | $(16.7)$ | $(35.6)$ |
| OPM | 17.2 | 17.7 | 15.4 | 15.1 | $(180 \mathrm{bps})$ | $(260 \mathrm{bps})$ |
| NPM | 9.6 | 11.1 | 7.9 | 7.9 | $(170 \mathrm{bps})$ | $(320 \mathrm{bps})$ |
| USD Sales (mn) | 427 | 537 | 387 | 414 | $(9.4)$ | $(23.0)$ |

Source: PINC Research

## Peer Group Comparison

|  | Firstsource (Rs mn) |  |  | CAGR | Genpact (USD mn) |  |  | CAGR |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY08 | FY09E | FY10E | $2008-10$ | CY07 | CY08E | CYO9E | 2007-10 |
| Net Sales | 12,988 | 17,426 | 18,876 | $20.6 \%$ | 823 | 1,039 | 1,214 | $21.5 \%$ |
| EBIDTA | 2,310 | 2,687 | 2,849 | $11.1 \%$ | 132 | 223 | 260 | $40.4 \%$ |
| EBIDTA Margins (\%) | 17.8 | 15.4 | 15.1 |  | 16.0 | 21.5 | 21.4 |  |
| PAT | 1,316 | 1,381 | 1,492 | $6.5 \%$ | 104 | 164 | 190 | $35.2 \%$ |
| Diluted EPS | 2.6 | 2.7 | 3.0 | $6.5 \%$ | 0.5 | 0.7 | 0.9 | $35.7 \%$ |
| P/E (x) | 4.9 | 4.7 | 4.3 |  | 17.0 | 10.7 | 9.2 |  |


| Peer Group Comparison |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| USD (Mn) | WNS |  |  | CAGR |  | EXL |  | CAGR |
|  | FY08 | FYo9E | FY10E | $2008-10$ | CY07 | CY08E | CY09E | $2007-10$ |
| Net Sales | 291 | 399 | 473 | $27.6 \%$ | 180 | 191 | 187 | $2.0 \%$ |
| EBIDTA | 33 | 72 | 92 | $66.9 \%$ | 23 | 29 | 28 | $9.9 \%$ |
| EBIDTA Margins (\%) | 11.4 | 18.1 | 19.4 |  | 12.9 | 15.2 | 15.0 |  |
| PAT | 37 | 37 | 49 | $14.9 \%$ | 27 | 14 | 16 | $(23.3 \%)$ |
| Diluted EPS (\$) | 0.9 | 0.9 | 1.1 | $15.1 \%$ | 0.9 | 0.5 | 0.5 | $(23.0 \%)$ |
| P/E (x) | 9.7 | 9.7 | 7.3 |  | 7.1 | 13.2 | 11.9 |  |

Source: PINC Research / Bloomberg

## Company description:

Firstsource Solutions Ltd. (FSL), promoted by ICICI, was incorporated as ICICI Infotech Upstream Ltd. in Dec'01 to provide BPO services. Over the years, FSL has grown through various acquisitions in order to break into new verticals and service offerings. In view of expanding its offerings and capabilities, FSL went public in Feb'07 prior to which, it was known as ClCl One Source.

Vertical Mix

| USD mn | Q1FY08 | Q2FY08 | Q3FY08 | Q4FY08 | Q1FY09 | Q2FY09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| BFSI | $\mathbf{2 4 . 1}$ | $\mathbf{2 3 . 6}$ | $\mathbf{2 3 . 2}$ | $\mathbf{2 6 . 2}$ | $\mathbf{2 7 . 1}$ | $\mathbf{2 5 . 6}$ |
| QoQ Growth (\%) | $(18.8)$ | $(2.1)$ | $(1.8)$ | 13.2 | 3.4 | $(5.8)$ |
| YoY Growth (\%) | 9.6 | 26.7 | 5.2 | $(11.7)$ | 12.5 | 8.3 |
| Telecom \& Media | $\mathbf{2 8 . 9}$ | $\mathbf{2 8 . 7}$ | $\mathbf{2 9 . 5}$ | $\mathbf{2 6 . 8}$ | $\mathbf{3 0 . 2}$ | $\mathbf{3 2 . 5}$ |
| QoQ Growth (\%) | 41.8 | $(0.8)$ | 3.1 | $(9.3)$ | 12.7 | 7.8 |
| YoY Growth (\%) | 182.1 | 54.7 | 49.7 | 31.5 | 4.5 | 13.6 |
| Healthcare | $\mathbf{8 . 9}$ | $\mathbf{1 1 . 5}$ | $\mathbf{3 6 . 8}$ | $\mathbf{3 6 . 4}$ | $\mathbf{3 8 . 2}$ | $\mathbf{3 8 . 9}$ |
| QoQ Growth (\%) | $(2.6)$ | 29.5 | 218.9 | $(1.2)$ | 5.1 | 1.8 |
| YoY Growth (\%) | 320.3 | 193 | 1241.1 | 297.5 | 328.9 | 237.1 |
| Others | $\mathbf{3 . 1}$ | $\mathbf{2 . 5}$ | $\mathbf{2 . 5}$ | $\mathbf{2 . 7}$ | $\mathbf{2 . 5}$ | $\mathbf{2 . 5}$ |
| QoQ Growth (\%) | 76.5 | $(19.3)$ | 1.4 | 7.5 | $(8.2)$ | 1.6 |
| YoY Growth (\%) | 42.3 | $(38.8)$ | $(11.0)$ | 51.0 | $(21.5)$ | $(1.3)$ |
| \% of Revenues |  |  |  |  |  |  |
| BFSI | 37.1 | 35.6 | 25.2 | 28.5 | 27.7 | 25.7 |
| Telecom \& Media | 44.4 | 43.2 | 32.1 | 29.1 | 30.8 | 32.7 |
| Healthcare | 13.7 | 17.4 | 40.0 | 39.5 | 39.0 | 39.1 |
| Others | 4.8 | 3.8 | 2.7 | 2.9 | 2.5 | 2.5 |


| Geogrpahic Mix |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| USD mn | Q1FY08 | Q2FY08 | Q3FY08 | Q4FY08 | Q1FY09 | Q2FY09 |
| USA | $\mathbf{2 9 . 2}$ | $\mathbf{2 9 . 7}$ | $\mathbf{5 4 . 7}$ | $\mathbf{5 6 . 7}$ | $\mathbf{6 0 . 6}$ | $\mathbf{6 2 . 0}$ |
| QoQ Growth (\%) | $(2.7)$ | 1.8 | 83.9 | 3.8 | 6.8 | 2.4 |
| YoY Growth (\%) | 60.1 | 7.8 | 168.0 | 89.0 | 107.4 | 108.6 |
| UK | $\mathbf{2 8 . 6}$ | $\mathbf{2 7 . 7}$ | $\mathbf{2 7 . 6}$ | $\mathbf{2 6 . 5}$ | $\mathbf{2 7 . 3}$ | $\mathbf{2 6 . 7}$ |
| QoQ Growth (\%) | $(0.4)$ | $(3.1)$ | $(0.4)$ | $(3.9)$ | 3.1 | $(2.4)$ |
| YoY Growth (\%) | 66.2 | $(5.7)$ | 10.1 | $(7.7)$ | $(4.5)$ | $(3.8)$ |
| India | $\mathbf{7 . 1}$ | $\mathbf{8 . 8}$ | $\mathbf{9 . 7}$ | $\mathbf{8 . 7}$ | $\mathbf{1 0 . 0}$ | $\mathbf{1 0 . 6}$ |
| QoQ Growth (\%) | 330.5 | 23.5 | 10.3 | $(9.5)$ | 14.3 | 6.5 |
| YoY Growth (\%) | 618.3 | 431.9 | 467.2 | 431.2 | 41.0 | 21.6 |
| RoW | $\mathbf{0 . 1}$ | $\mathbf{0 . 1}$ | $\mathbf{0 . 1}$ | $\mathbf{0 . 1}$ | $\mathbf{0 . 1}$ | $\mathbf{0 . 2}$ |
| QoQ Growth (\%) | $(28.9)$ | 2.0 | $(30.6)$ | 0.1 | 6.4 | 103.1 |
| YoY Growth (\%) | 18.6 | $(24.8)$ | $(2.8)$ | $(49.7)$ | $(24.7)$ | 50.0 |
| \% of Revenues |  |  |  |  |  |  |
| USA | 44.9 | 44.8 | 59.4 | 61.6 | 61.8 | 62.3 |
| UK | 44.0 | 41.8 | 30.0 | 28.8 | 27.9 | 26.8 |
| India | 10.9 | 13.2 | 10.5 | 9.5 | 10.2 | 10.7 |
| RoW | 0.2 | 0.2 | 0.1 | 0.1 | 0.1 | 0.2 |


| Delivery Mix |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| USD mn | Q1FY08 | Q2FY08 | Q3FY08 | Q4FY08 | Q1FY09 | Q2FY09 |
| Offshore | $\mathbf{3 9 . 7}$ | $\mathbf{4 0 . 5}$ | $\mathbf{4 0 . 6}$ | $\mathbf{3 8 . 7}$ | $\mathbf{4 0 . 5}$ | $\mathbf{4 2 . 4}$ |
| QoQ Growth (\%) | 13.7 | 2.0 | 0.3 | $(4.7)$ | 4.8 | 4.6 |
| YoY Growth (\%) | - | 28.8 | 12.8 | 10.8 | 2.1 | 4.8 |
| Onsite | $\mathbf{2 5 . 4}$ | $\mathbf{2 5 . 9}$ | $\mathbf{5 1 . 4}$ | $\mathbf{5 3 . 4}$ | $\mathbf{5 6 . 0}$ | $\mathbf{5 8 . 1}$ |
| QoQ Growth (\%) | $(2.8)$ | 2.0 | 98.8 | 3.8 | 4.8 | 3.8 |
| YoY Growth (\%) | - | 160.8 | 352.9 | 104.6 | 120.6 | 124.4 |
| \% of Revenues |  |  |  |  |  |  |
| Offshore | 61.0 | 61.0 | 44.1 | 42.0 | 42.0 | 42.2 |
| Onsite | 39.0 | 39.0 | 55.9 | 58.0 | 58.0 | 57.8 |


| Client Mix |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| USD mn | Q1FY08 | Q2FY08 | Q3FY08 | Q4FY08 | Q1FY09 | Q2FY09 |
| Top Client | $\mathbf{1 2 . 0}$ | $\mathbf{1 1 . 5}$ | $\mathbf{1 2 . 0}$ | $\mathbf{1 0 . 0}$ | $\mathbf{9 . 6}$ | $\mathbf{1 0 . 0}$ |
| QoQ Growth (\%) | 32.4 | $(4.1)$ | 3.6 | $(16.1)$ | $(4.8)$ | 5.2 |
| YoY Growth (\%) | 113.7 | 69.2 | 41.2 | 10.4 | $(20.6)$ | $(13.0)$ |
| Top 5 Clients | $\mathbf{3 0 . 3}$ | $\mathbf{2 9 . 9}$ | $\mathbf{3 0 . 4}$ | $\mathbf{2 8 . 7}$ | $\mathbf{2 9 . 8}$ | $\mathbf{3 2 . 4}$ |
| QoQ Growth (\%) | 3.8 | $(1.5)$ | 1.7 | $(5.4)$ | 3.8 | 8.5 |
| YoY Growth (\%) | 58.2 | 38.4 | 42.6 | $(1.7)$ | $11.6)$ | 8.4 |
| Top 5 (excl Top) | $\mathbf{1 8 . 3}$ | $\mathbf{1 8 . 3}$ | $\mathbf{1 8 . 4}$ | $\mathbf{1 8 . 7}$ | $\mathbf{2 0 . 3}$ | $\mathbf{2 2 . 3}$ |
| QoQ Growth (\%) | $19.2)$ | 0.2 | 0.5 | 1.6 | 8.4 | 10.1 |
| YoY Growth (\%) | 35.1 | 24.1 | 43.5 | $(7.1)$ | 10.8 | 21.8 |
| Non Top 5 Clients | $\mathbf{3 4 . 7}$ | $\mathbf{3 6 . 5}$ | $\mathbf{6 1 . 7}$ | $\mathbf{6 3 . 4}$ | $\mathbf{6 6 . 7}$ | $\mathbf{6 8 . 1}$ |
| QoQ Growth (\%) | 9.3 | 5.1 | 69.0 | 2.7 | 5.2 | 2.2 |
| YoY Growth (\%) | 99.6 | 84.7 | 136.9 | 99.4 | 91.9 | 86.7 |
| \% of Revenues |  |  |  |  |  |  |
| Top Client | 18.5 | 17.4 | 13.0 | 10.9 | 9.9 | 10.0 |
| Top 5 Clients | 46.6 | 45.0 | 33.0 | 31.2 | 30.9 | 32.2 |
| Non Top 5 Clients | 53.0 | 55.0 | 67.0 | 68.8 | 69.1 | 67.8 |

## Headcount \& Seat Capacity

|  | Q1FY08 | Q2FY08 | Q3FY08 | Q4FY08 | Q1FY09 | Q2FY09 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| I ndia Headcount | $\mathbf{1 2 , 8 1 4}$ | $\mathbf{1 2 , 6 5 8}$ | $\mathbf{1 3 , 1 5 6}$ | $\mathbf{1 3 , 1 5 9}$ | $\mathbf{1 3 , 9 0 6}$ | $\mathbf{1 5 , 0 5 0}$ |
| QoQ Growth (\%) | 7.7 | $(1.2)$ | 3.9 | - | 5.7 | 8.2 |
| YoY Growth (\%) | - | 73.3 | 51.1 | 10.6 | 8.5 | 18.9 |
| Overseas Headcount | $\mathbf{2 , 5 0 0}$ | $\mathbf{3 , 9 3 2}$ | $\mathbf{3 , 9 3 4}$ | $\mathbf{4 , 2 1 0}$ | $\mathbf{4 , 4 4 7}$ | $\mathbf{4 , 5 2 6}$ |
| QoQ Growth (\%) | - | 57.3 | 0.1 | 7.0 | 5.6 | 1.8 |
| YoY Growth (\%) | - | 129.5 | 95.4 | 68.4 | 77.9 | 15.1 |
| Total Headcount | $\mathbf{1 5 , 3 1 4}$ | $\mathbf{1 6 , 5 9 0}$ | $\mathbf{1 7 , 0 9 0}$ | $\mathbf{1 7 , 3 6 9}$ | $\mathbf{1 8 , 3 5 3}$ | $\mathbf{1 9 , 5 7 6}$ |
| QoQ Growth (\%) | 6.4 | 8.3 | 3.0 | 1.6 | 5.7 | 6.7 |
| YoY Growth (\%) | 79.9 | 84.0 | 59.5 | 20.7 | 19.8 | 18.0 |
| Seat Capacity | $\mathbf{1 1 , 5 8 1}$ | $\mathbf{1 3 , 5 4 5}$ | $\mathbf{1 3 , 8 8 5}$ | $\mathbf{1 4 , 9 8 9}$ | $\mathbf{1 4 , 9 6 8}$ | $\mathbf{1 5 , 5 3 8}$ |
| QoQ Growth (\%) | 3.8 | 17.0 | 2.5 | 8.0 | $10.1)$ | 3.8 |
| YoY Growth (\%) | 70.7 | 66.1 | 45.5 | 34.3 | 29.2 | 14.7 |
| Seat Fill (\%) | $\mathbf{7 6 . 0}$ | $\mathbf{7 7 . 0}$ | $\mathbf{7 5 . 0}$ | $\mathbf{7 3 . 0}$ | $\mathbf{7 6 . 0}$ | $\mathbf{7 5 . 0}$ |

Financial Results for the quarter \& half year ended 30 September 2008 (Consolidated)

| Particulars (Rs mn) | Quarter Ended |  |  | Half Year Ended |  |  | Year Ended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 30/09/08 | 30/09/07 | Gr \% | 30/09/08 | 30/09/07 | Gr \% | 31/03/08 |
| Net Sales | 4,250 | 2,764 | 53.8 | 8,329 | 5,495 | 51.6 | 12,988 |
| Expenditure | 3,605 | 2,228 | 61.8 | 7,079 | 4,374 | 61.8 | 10,679 |
| Personnel Cost | 2,450 | 1,465 | 67.3 | 4,797 | 2,881 | 66.5 | 7,120 |
| Operating Cost | 1,155 | 764 | 51.3 | 2,282 | 1,493 | 52.8 | 3,558 |
| Operating profit | 645 | 535 | 20.4 | 1,250 | 1,121 | 11.5 | 2,309 |
| Other Income | (73) | 172 | (142.4) | (865) | 260 | (433.3) | 349 |
| PBDIT | 572 | 707 | (19.1) | 385 | 1,380 | (72.1) | 2,659 |
| Interest | 7 | 24 | (71.6) | 23 | 4 | 485.9 | 366 |
| Depreciation | 212 | 214 | (1.1) | 435 | 403 | 8.0 | 861 |
| PBT | 354 | 469 | (24.7) | (72) | 973 | (107.4) | 1,432 |
| Provision for current tax | 73 | 15 | 397.3 | 147 | 77 | 92.0 | 288 |
| Provision for deffered tax | - | - |  | - | - |  | (184) |
| Fringe benefit tax | - | - |  | - | - |  | 23 |
| PAT | 281 | 455 | (38.2) | (219) | 897 | (124.5) | 1,305 |
| Minority Interest | 1 | 1 |  | 1 | 2 |  | 10 |
| PAT after extra-ordinary | 282 | 456 | (38.2) | (218) | 899 | (124.3) | 1,316 |
| Equity Capital | 4,282 | 4,252 | 0.7 | 4,282 | 4,252 | 0.7 | 4,273 |
| Reserves (excl. rev. res.) | - | - |  | - | - |  | 7,764 |
| EPS for the period (Rs) | 0.7 | 1.1 | (38.6) | (0.5) | 2.1 | (124.3) | 3.1 |
| Book Value | - | - |  | - | - |  | 28 |
| OPM (\%) | 15.2 | 19.4 |  | 15.0 | 20.4 |  | 17.8 |
| NPM (\%) | 6.6 | 16.5 |  | (2.6) | 16.3 |  | 10.1 |
| Exp. (\% of Net SI.) |  |  |  |  |  |  |  |
| Staff Cost | 57.7 | 53.0 |  | 57.6 | 52.4 |  | 54.8 |
| Operating Cost | 27.2 | 27.6 |  | 27.4 | 27.2 |  | 27.4 |

Year Ended March (Figures in Rs mn)

| I ncome Statement | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 3,219 | 5,487 | 8,298 | 12,988 | 17,426 | 18,876 |
| Growth (\%) | 79.6 | 70.5 | 51.2 | 56.5 | 34.2 | 8.3 |
| Total Expenditure | 2,702 | 4,689 | 6,654 | 10,678 | 14,739 | 16,028 |
| Operating Profit | 517 | 799 | 1,644 | 2,310 | 2,687 | 2,849 |
| Growth (\%) | 168.3 | 54.5 | 105.8 | 40.5 | 16.3 | 6.0 |
| Other Income | 16 | 8 | 102 | 349 | 34 | 165 |
| EBIDT | 533 | 806 | 1,745 | 2,659 | 2,721 | 3,013 |
| (-) Interest | 29 | 85 | 78 | 366 | 30 | 21 |
| (-) Depreciation \& Ammortisation | 330 | 451 | 641 | 861 | 1067 | 1127 |
| PBT \& extraordinary items | 173 | 270 | 1,026 | 1,432 | 1,624 | 1,865 |
| (-) Tax provision | (3) | 27 | 60 | 127 | 244 | 373 |
| Net Profits | 176 | 243 | 966 | 1,306 | 1,381 | 1,492 |
| Minority Interest | 5 | 4 | 6 | 10 | - |  |
| PAT | 181 | 247 | 973 | 1,316 | 1,381* | 1,492 |
| Growth (\%) | - | 37.6 | 298.3 | 35.2 | 5.7 | 8.1 |
| Fully diluted Eq. sh. O/s (mn no) | 502.3 | 502.3 | 502.3 | 502.3 | 502.3 | 502.3 |
| Book Value (Rs) | 10 | 11 | 23 | 25 | 28 | 31 |
| Diluted EPS before Extra Ord.(Rs) | 0.4 | 0.5 | 1.9 | 2.6 | 2.7* | 3.0 |
| *Excl. notional MTM loss on USD FCCB |  |  |  |  |  |  |
| Balance Sheet | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E |
| Equity Share Capital | 2,007 | 2,019 | 4,251 | 4,273 | 5,023 | 5,023 |
| Preference Share Capital | 1976 | 1976 | - | - | - | - |
| Reserves \& Surplus | 134 | 379 | 6,458 | 7,764 | 9,144 | 10,637 |
| Net worth | 4,117 | 4,373 | 10,709 | 12,037 | 14,167 | 15,660 |
| Total Debt | 1,043 | 1,300 | 1,976 | 11,279 | 11,067 | 11,046 |
| Deferred Tax liability | (4) | (4) | 1 | 1 | 1 | 1 |
| Capital Employed | 5,155 | 5,670 | 12,685 | 23,317 | 25,235 | 26,707 |
| Fixed Assets | 1,005 | 1,154 | 1,802 | 2,323 | 2,073 | 1,333 |
| Net current assets | 539 | 444 | 4,311 | 2,227 | 4,395 | 6,606 |
| Investments | - | - | 1,153 | - | - | - |
| Goodwill | 3,612 | 4,073 | 5,419 | 18,768 | 18,768 | 18,768 |
| Total Assets | 5,155 | 5,670 | 12,685 | 23,318 | 25,235 | 26,707 |


| Year Ended March (Figures in Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flow Statement | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E |
| PBT \& Extraord. items | 173 | 270 | 1,026 | 1,432 | 1,624 | 1,865 |
| Depreciation | 330 | 451 | 641 | 861 | 950 | 990 |
| Interest \& dividend inc. | (4) | (9) | (58) | (349) | (34) | (165) |
| Interest paid | 29 | 85 | 122 | 366 | 30 | 21 |
| Tax paid | (3) | (35) | (67) | (127) | (244) | (373) |
| (Inc)/Dec in working capital | (129) | (403) | (674) | (498) | (483) | (311) |
| Other Adjustments | 4 | 12 | (75) | - | - | - |
| Cash from operations | 401 | 371 | 916 | 1,685 | 1,844 | 2,028 |
| Net capital expenditure | $(2,545)$ | (660) | $(2,992)$ | $(14,730)$ | (700) | (250) |
| Net investments | 11 | - | $(1,100)$ | 1,153 | - | - |
| Interest recd | 2 | 7 | 45 | 349 | 34 | 165 |
| Cash from investing activities | $(2,532)$ | (653) | $(4,047)$ | $(13,228)$ | (666) | (85) |
| Issue of eq. shares | 6 | 16 | 5,400 | 22 | 750 | - |
| Issue of Preference Shares | 1,619 | (0) | - | - | - | - |
| Change in debt | 725 | 252 | 693 | 9,303 | (212) | (21) |
| Interest Paid | (29) | (85) | (122) | (366) | (30) | (21) |
| Cash from financing activities | 2321 | 183 | 5971 | 8960 | 508 | (42) |
| Inc/ Dec. in cash | 189 | (99) | 2,840 | $(2,583)$ | 1,685 | 1,901 |
| Key Ratios | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E |
| EBIDT (\%) | 16.1 | 14.6 | 19.8 | 17.8 | 15.4 | 15.1 |
| ROACE (\%) | 5.5 | 6.6 | 12.1 | 10.0 | 6.8 | 7.3 |
| ROANW (\%) | 14.3 | 10.9 | 14.8 | 11.6 | 10.5 | 10.0 |
| Sales/Total Assets (x) | 0.6 | 1.0 | 0.7 | 0.6 | 0.7 | 0.7 |
| Debt:Equity (x) | 1.4 | 1.4 | 0.2 | 0.9 | 0.8 | 0.7 |
| Current Ratio (x) | 1.8 | 1.4 | 4.1 | 2.0 | 2.4 | 2.9 |
| Debtors (days) | 70 | 67 | 60 | 60 | 60 | 64 |
| Inventory (days) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net working capital (days) | 31 | 18 | 57 | 51 | 48 | 50 |
| EV/Sales (x) | 2.3 | 1.4 | 0.5 | 1.3 | 0.9 | 0.7 |
| EV/EBIDT (x) | 14.0 | 9.5 | 2.6 | 7.5 | 5.7 | 4.7 |
| P/E (x) | 35.8 | 26.3 | 6.7 | 4.9 | 4.7 | 4.3 |
| P/BV ( x ) | 1.3 | 1.2 | 0.6 | 0.5 | 0.5 | 0.4 |

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## COMPLIANCE



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