

## INDIA

# Indian refiners

6 July 2007

### RIL IN Outperform

Stock price as of 05 Jul 07	Rs	1,715.70
12-month target	Rs	1,855.00
Upside/downside	%	+8.1
Valuation	Rs	2,061.00
- Sum of parts		

GICS sector		energy
Market cap	US\$m	61,693
30-day avg turnover	US\$m	122

### HPCL IN Outperform

Stock price as of 05 Jul 07	Rs	268.25
12-month target	Rs	368,000.00
Upside/downside	%	+37.2
Valuation	Rs	409.00
- RNAV		

GICS sector		energy
Market cap	US\$m	2,252
30-day avg turnover	US\$m	6.2

### BPCL IN Outperform

Stock price as of 05 Jul 07	Rs	340.00
12-month target	Rs	495.00
Upside/downside	%	+45.6
Valuation	Rs	550.00
- RNAV		

GICS sector		energy
Market cap	US\$m	3,040
30-day avg turnover	US\$m	4.5

### IOCL IN Not Rated

Stock price as of 05 Jul 07	Rs	441.40
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GICS sector		energy
Market cap	US\$m	13,100
30-day avg turnover	US\$m	2.8

### RPET IN Not Rated

Stock price as of 05 Jul 07	Rs	113.55
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GICS sector		energy
Market cap	US\$m	12,800
30-day avg turnover	US\$m	32.0

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## Paradigm shift in margins?

### Event

- **We have compared the capital cost of the new refinery projects** in light of new announcements globally, the latest being HPCL's US\$4.4bn fund raising programme for its proposed 9mt pa refinery at Bhatinda.
- We estimate that the **new refineries will be viable only if the GRMs are greater than US\$11/bbl** compared with the past five-year average Singapore GRM of US\$4.9/bbl and Reliance's complex GRM of US\$8.6/bbl.

### Impact

- **HPCL's and BPCL's new refineries are back on track.** HPCL's 9mt pa Bhatinda refinery was sanctioned in 2000; however, it got delayed for various reasons. HPCL has now firmed up both its JV partner and the financing plan for the new refinery (Fig 8). The refinery is now scheduled to be completed by September 2010 at a cost of Rs167bn. This refinery will primarily target the deficit markets in northern India. BPCL is building its 6mt pa refinery at Bina at a cost of Rs104bn and is targeting the deficit markets in central India.
- **New refineries to cost 1.7–2.1x that of RPET.** We estimate that the cost of constructing refineries has nearly doubled in the past four years from US\$229/t pa to more than US\$400/t pa (Fig 2). HPCL has announced plans for total investments of US\$4.4bn for its 9mt pa refinery, which translates to US\$492/t pa. Even the other recently announced refineries have planned investments in excess of US\$400/t pa. On an inflation adjusted basis, the cost of construction for these new refineries is 1.7–2.1x RPET's proposed investments, which are the lowest among all upcoming new refineries (Fig 1).
- **New refineries viable only if GRMs remain above US\$11/bbl.** The rapidly rising cost of constructing new refineries has threatened the viability of the new projects. We estimate that the new refineries (cost per tonne of US\$400–489) will be viable only if the GRMs remain at US\$11–13/bbl (Figs 3 and 4). That assumes a weighted average cost of capital of 10% in US\$ terms and a tax rate of 33%. Adjusting for the variations in complexity of the new refineries, the required GRMs could be even higher (Fig 7).
- **Existing refineries are likely to benefit significantly** not only from high margins, but also from potential delays in new capacities, given equipment suppliers' demanding longer lead times. We believe that HPCL's and BPCL's earnings from existing refineries are even-more sensitive to changes in GRMs, because nearly half of their earnings come from refining. We estimate that BPCL's earnings will increase by 63% and that HPCL's will increase by 54% if GRMs increase to US\$9/bbl from US\$6/bbl (adjusted for lower complexity). We estimate that RIL's earnings will increase by 18% if GRMs increase from the currently assumed level of US\$9–12/bbl. Moreover, RIL, which is six months ahead of its scheduled start-up, should benefit from potential delays by other refiners. (Figs 5 and 6).

### Outlook

- **RIL is our top oil & gas sector pick.** Reliance should be the key beneficiary of capacity delays and high GRMs. Capex of US\$20bn in high-growth businesses will likely triple RIL's earnings in the next five years. We believe that HPCL and BPCL, trading at 0.8x FY08E book value, are value plays.

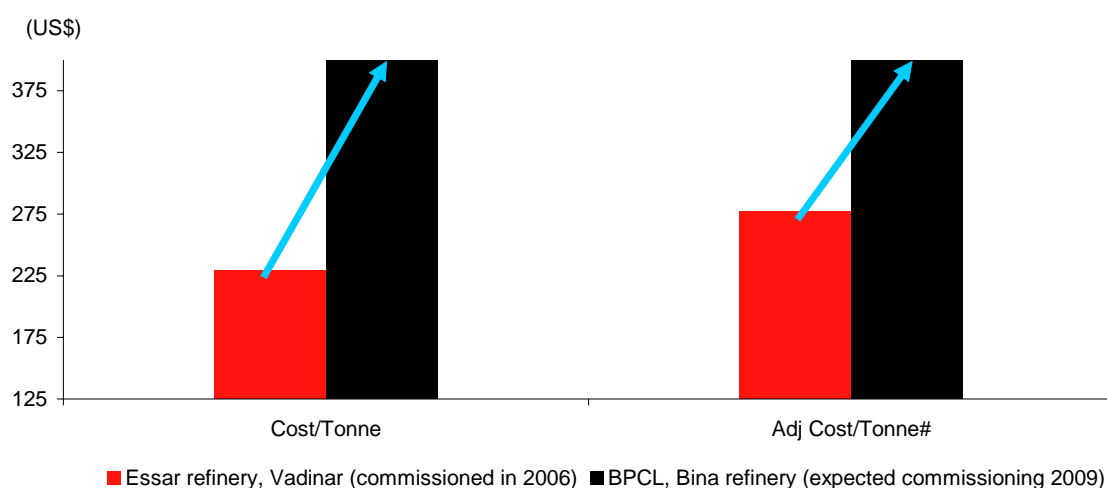
**Fig 1 RPL's new refinery's capital cost/tonne is the lowest, HPCL's the highest**

	HPCL	BPCL	Kuwait Petroleum	Farmosa	Reliance Petroleum
Location	Bhatinda, India	Bina, India	Kuwait	Guatemala	Jamnagar, India
Size (MTPA)	9	6	27	18	27
Complexity (Nelson Complexity)	9.6	NA	High	NA	14
Capital cost (US\$ bn)	4.4	2.4	12	7.2	5.6
Adjusted capital cost*	4.4	2.4	12	7.2	6.3
Adj Capital cost/tonne*	489	400	444	400	233
Commissioning date	CY2010	CY2009	CY2011	CY2011	CY2008
<b>Break-even GRM assuming 10% WACC in US\$ terms*#</b>	<b>13.0</b>	<b>11.2</b>	<b>12.0</b>	<b>11.1</b>	<b>6.2</b>

\* In current money terms, ie, adjusted for inflation.

# WACC of four majors in USA.

Source: Macquarie Research, July 2007

**Fig 2 The cost of construction for refinery has increased ~2x in past four years**

# In current money terms, ie, adjusted for inflation

Source: Macquarie Research, July 2007

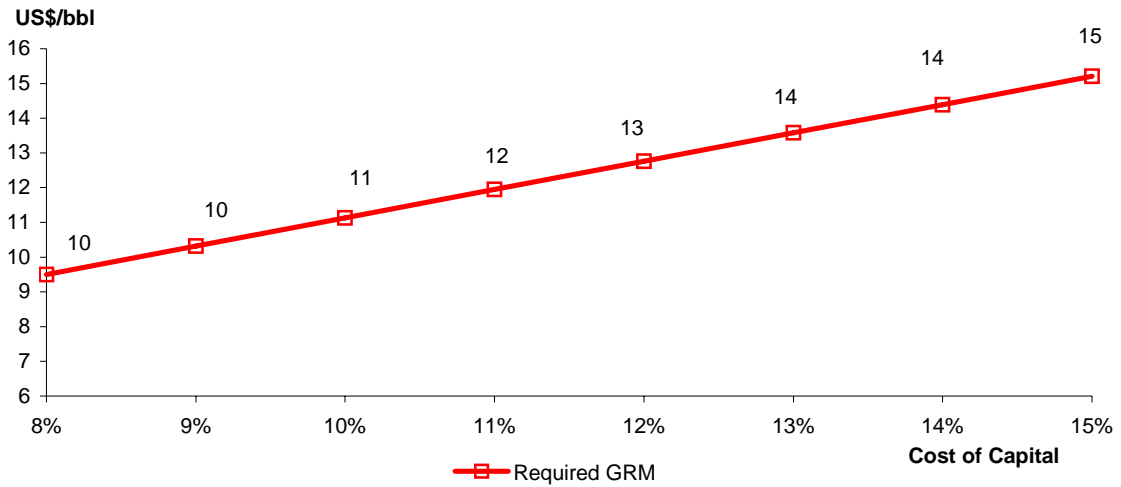
**Fig 3 Breakeven GRM of a US\$ 11/bbl for a new refinery at a capital cost of US\$400/t pa**

Capital cost per tonne (ref Figure 1) (US\$)	400
Assumed cost of capital (WACC)#	10%
Minimum required return (=WACC)	10%
Minimum return required (NOPLAT) (US\$)	40
Assumed Tax rate	33%
EBIT (US\$)	60
Other Expenses (SG&A, Depreciation, Others) (US\$3.0/bbl)	22
Gross profit required (US\$)	82
Refining capacity (bpd)	20,000
Refining capacity (MTPA)	1.0
<b>Implied GRMs (US\$/bbl)</b>	<b>11.1</b>

# WACC of four majors in USA.

Source: Macquarie Research, July 2007

**Fig 4 Sensitivity of the required breakeven GRM to cost of capital**



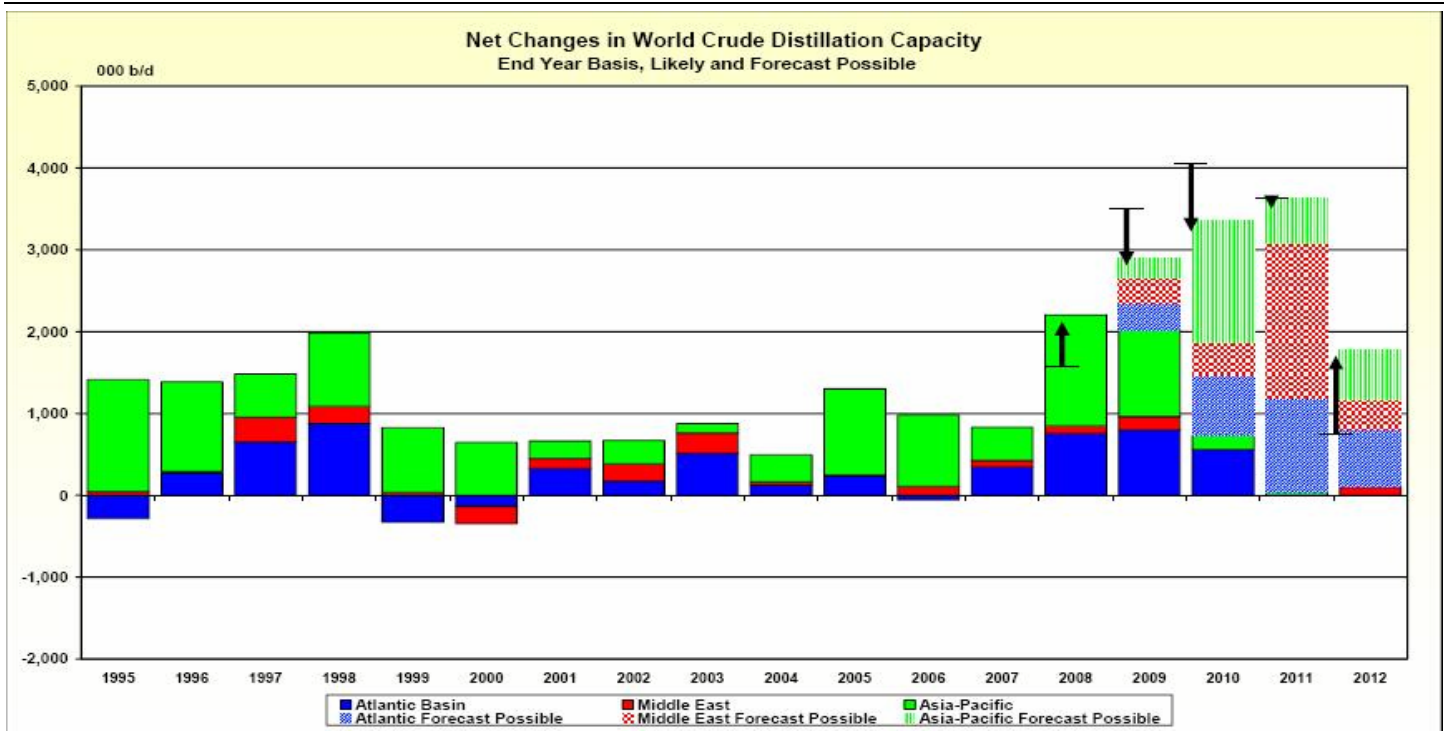
Source: Macquarie Research, July 2007

**Fig 5 BPCL's earnings are most sensitive to GRMs**

	Current assumed GRM	High case GRM	Change in earnings
Reliance Industries	9	12	+17%
HPCL	6	9	+54%
BPCL	6	9	+63%

Source: Macquarie Research, July 2007

**Fig 6 Reliance Industries forecasts delay in project implementations**



Source: Company data, Macquarie Research, March 2007

**Fig 7 Reliance's refinery has the greatest complexity, HPCL's the least**

Company	NCI
<b>Existing refineries</b>	
Reliance Industries (RIL)	11.3
Mangalore Refinery (MRPL)	6.0
Chennai Petroleum (MRL)	5.0
Indian Oil Corporation (IOCL)	4.1
Bharat Petroleum (BPCL)	4.0
Hindustan Petroleum (HPCL)	3.6
<b>New refineries</b>	
Reliance Petroleum (RPET) New Refinery at Jamnagar	14.0
HPCL – New Refinery at Bhatinda	9.6

Source: Macquarie Research, July 2007

**Fig 8 HPCL's Bhatinda refinery is close to achieving full financial closure**

<b>Equity</b>	
L N Mittal's investments (49%)	US\$724mn
HPCL's investments (49%)	US\$724mn
Other's investments	US\$30mn
<b>Debt</b>	
Overseas	US\$1,000mn
Domestic (Rs80bn)	US\$1,950mn
<b>Total investments (33% Equity, 67% Debt)</b>	<b>US\$4,428mn</b>

Source: Macquarie Research, July 2007

**Fig 9 HPCL Bhatinda's complexity enables high degree of high and middle distillates**

	MMTPA	% of total
Polypropylene	0.36	4.00%
LPG	0.682	7.58%
Hexane	0.005	0.06%
Naphtha	0.404	4.49%
MS-Premium	0.25	2.78%
MS-Regular	0.75	8.33%
Kerosene	0.09	1.00%
ATF	0.5	5.56%
MTO	0.025	0.28%
HSD	3.817	42.41%
Bitumen	0	0.00%
Coke	0.932	10.36%
Sulphur	0.202	2.24%
Fuel & Loss	0.983	10.92%

Source: Macquarie Research, July 2007

**Fig 10 BPCL's Bina also has a high-end product slate**

Products	TMTPA	% of Total
LPG	195	3.25%
Naphtha	200	3.33%
Euro III MS	385	6.42%
Euro IV MS	400	6.67%
SKO	450	7.50%
ATF	358	5.97%
Euro III HSD	1856	30.93%
Euro IV HSD	1000	16.67%
Sulphur	120	2.00%
Bitumen	400	6.67%
Fuel & Loss*	636	10.60%

Source: Macquarie Research, July 2007

## Important disclosures:

## Recommendation definitions

## Macquarie Australia/New Zealand

Outperform – return >5% in excess of benchmark return (>2.5% in excess for listed property trusts)  
 Neutral – return within 5% of benchmark return (within 2.5% for listed property trusts)  
 Underperform – return >5% below benchmark return (>2.5% below for listed property trusts)

## Macquarie Asia

Outperform – expected return >+10%  
 Neutral – expected return from -10% to +10%  
 Underperform – expected return <-10%

## Macquarie First South Securities (South Africa)

Outperform – expected return >+5%  
 Neutral – expected return from -5% to +5%  
 Underperform – expected return <-5%

Recommendations – 12 months

Note: Quant recommendations may differ from Fundamental Analyst recommendations

## Recommendation proportions

	AU/NZ	Asia	RSA
Outperform	46.81%	61.36%	45.30%
Neutral	39.01%	18.67%	35.80%
Underperform	14.18%	19.97%	18.90%

For quarter ending 30 June 2007

## Volatility index definition\*

This is calculated from the volatility of historic price movements.

**Very high–highest risk** – Stock should be expected to move up or down 60–100% in a year – investors should be aware this stock is highly speculative.

**High** – stock should be expected to move up or down at least 40–60% in a year – investors should be aware this stock could be speculative.

**Medium** – stock should be expected to move up or down at least 30–40% in a year.

**Low–medium** – stock should be expected to move up or down at least 25–30% in a year.

**Low** – stock should be expected to move up or down at least 15–25% in a year.

\* Applicable to Australian/NZ stocks only

## Financial definitions

All "Adjusted" data items have had the following adjustments made:  
 Added back: goodwill amortisation, provision for catastrophe reserves, IFRS derivatives & hedging, IFRS impairments & IFRS interest expense  
 Excluded: non recurring items, asset revals, property revals, appraisal value uplift, preference dividends & minority interests

EPS = adjusted net profit / efpowa\*

ROA = adjusted ebit / average total assets

ROA Banks/Insurance = adjusted net profit / average total assets

ROE = adjusted net profit / average shareholders funds

Gross cashflow = adjusted net profit + depreciation

\*equivalent fully paid ordinary weighted average number of shares

All Reported numbers for Australian/NZ listed stocks are modelled under IFRS (International Financial Reporting Standards).

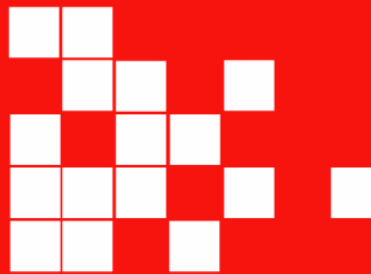
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K.Y. Nam (Korea)	(822) 3705 8607
Derek Wilson (London) (N Asia)	(44) 20 7065 5856
Julien Roux (London)	(44) 20 7065 5887
Lena Yong (Malaysia)	(603) 2059 8888
Ismael Pili (Philippines)	(65) 6231 2840
Greg Norton-Kidd (New York)	(1 212) 231 2527

### Regional Heads of Sales cont'd

Luke Sullivan (New York)	(1 212) 231 2507
Mark Lawrence (New York)	(1 212) 231 2516
Sheila Schroeder (San Francisco)	(1 415) 835 1235
Giles Heyring (Singapore)	(65) 6231 2888
Mark Duncan (Taiwan)	(8862) 2734 7510
Angus Kent (Thailand)	(662) 694 7601
Dominic Henderson (Tokyo)	(813) 3512 7820
Nick Cant (Tokyo)	(813) 3512 7821
Charles Nelson (UK/Europe)	(44) 20 7065 2032
Rob Fabbro (UK/Europe)	(44) 20 7065 2031

### Sales Trading

Anthony Wilson (Asia)	(852) 2823 3511
Mona Lee (Hong Kong)	(852) 2823 3519
Stuart Goddard (Europe)	(44) 20 7065 2033
Brendan Rake (India)	(9122) 6653 3204

### Sales Trading cont'd

Edward Robinson (London)	(44) 20 7065 5883
Robert Risman (New York)	(1 212) 231 2555
Isaac Huang (Taiwan)	(8862) 2734 7582
Kenichi Ohtaka (Tokyo)	(813) 3512 7830

### Index Sales

Margaret Hartmann	(612) 8232 9834
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### Alternative Strategies

Convertibles - Roland Sharman	(852) 2823 4628
Depository Receipts - Robert Ansell	(852) 2823 4688
Derivatives - Vipul Shah	(852) 2823 3523
Futures - Tim Smith	(852) 2823 4637
Hedge Fund Sales - Darin Lester	(852) 2823 4736
Structured Products - Andrew Terlich	(852) 2249 3225