Target Price: Rs.1,464 Potential Upside: 10%

Tata Consultancy Services

Relative to sector: Outperformer

Lead Analyst: **Priya Rohira** Email: priya@enam.com Tel: 9122 6754 7611

Associate: **Kashyap Desai** Email: kashyap@enam.com Tel: 9122 6754 7574

Relative Performance



Source: Bloomberg, ENAM Research

Stock data

No. of shares : 978mn

Market cap : Rs.1,299bn

52 week high/low : Rs.1,367/ Rs.728

Avg. daily vol. (6mth): 1.2mn shares

Bloomberg code : TCS IN

Reuters code : TCS.BO

Shareholding	(%)	Dec-06	QoQ chg
Promoters	:	82.5	(1.2)
FIIs	:	7.0	1.0
MFs / UTI	:	1.6	0.0
Banks / FIs	:	2.8	0.3
Others	:	6.2	(0.2)

ANOTHER HOME RUN

TCS' Q3FY07 results are better than expected. Topline and PAT have recorded QoQ growth of 8.4% and 11.4% respectively, with 78bps increase in OPM. The negative impact of $\sim 1.4\%$ currency appreciation on OPM has been offset by $\sim 8\%$ volume blended growth, pricing and productivity increase of 2-3% and a favorable offshore mix that has risen by 170bps (including GDCs/ RDCs).

Business pipeline appears comparatively robust

New Growth Engines: New growth engines especially BPO, BI, IMS and Asset Leveraged Solutions were instrumental in topline growth. These offerings are currently in an annualized revenue run-rate of USD 250+mn. Assurance/ asset leveraged solutions however, are in USD 100mn revenue run-rate. These offerings will continue to play a key role in productivity gains and higher offshore share.

Large Deals: Pipeline remains robust with around 10 >USD50mn deals. The current quarter saw some significant wins – a 5 year USD140mn deal from LatAm, a USD100mn core-banking deal and a USD90mn deal in the ADM space. TCS has demonstrated effective transition management in these deals leading to better margins.

Forex Impact: Rupee appreciation will impact TCS' ability to achieve 25.6% margins in FY07 as highlighted in our preview on 3, Jan, 2007. Our FY07E estimates already consider this forex implication.

Operational Leverage: TCS has aptly demonstrated effective execution leading to QoQ margin increase in Q2FY07 and Q3FY07. It also has additional leverage with respect to increase in share of offshore revenues, higher OPM share from Diligenta (positive single-digit EBITDA), and productivity gains.

Valuations: Given the strong deal pipeline, expected increase in share of offshore revenues and proven execution ability, we retain our sector **Outperformer** rating at current valuations of 24xFY08E EPS.

Financial summary

Y/E Mar	Sales (Rs mn)	PAT (Rs mn)	Consensus EPS* (Rs)	EPS (Rs.)	Change YoY (%)	P/E (x)	RoE (%)	EV/EBIDTA (x)
2005	97,273	20,552	-	21.4	27.2	33.5	78.2	27.5
2006	132,550	28,968	-	29.6	38.4	32.3	60.5	27.1
2007E	187,597	41,390	41.8	42.3	42.9	31.4	53.6	27.0
2008E	249,113	55,060	52.9	56.3	33.0	23.6	46.5	19.0

Source: *Consensus broker estimates, Company, ENAM estimates, FY07 and FY08 average INR/ USD rate assumed at Rs.45.0 and Rs.44.1 respectively.

US GAAP Q3FY07 Results

	Quarter ended					12 months ended		
(Rs mn)	Dec-06	Dec-05	% Chg	Sep-06	% Chg	Mar-07E	Mar-06	% Chg
Net Sales	48,605	32,646	48.9	44,822	8.4	187,597	132,550	41.5
EBITDA	12,673	8,815	43.8	11,336	11.8	46,721	34,202	36.6
Other income	300	(197)	-	77	287.8	1,243	257	383.3
PBIT	12,973	8,618	50.5	11,414	13.7	47,963	34,459	39.2
Tax	1,828	1,254	45.7	1,447	26.3	6,286	4,984	26.1
Adjusted PAT	11,145	7,364	51.3	9,967	11.8	41,677	29,475	41.4
Minority Interest	(115)	(48)	137.8	(59)	-	327	280	-
Equity in net earnings of affiliates	17	4	-	8	-	39	16	-
One off items	-	-	-	-	-	-	243	-
Reported PAT	11,047	7,319	50.9	9,915	11.4	41,390	28,968	42.9
No. of shares (mn)	978	960	-	978	-	978	978	-
EBITDA margin (%)	26.1	27.0	-	25.3	-	24.9	25.8	-
PBIT margin (%)	26.7	26.4	-	25.5	-	25.6	26.0	-
EPS (Rs.)	11.3	7.6	48.1	10.1	11.4	42.3	29.6	42.9

Source: Company, ENAM Research

Clientele Quality

(Nos)	Q3FY07	Q2FY07	Q3FY06
Clientele Performance			
Active Client Base	754	742	677
Additions This quarter	55	58	83
Repeat Business (%)	96.1	97.9	94.8
Client Profile			
No: of USD 1mn clients	288	274	229
No: of USD 5mn clients	114	105	87
No: of USD 10mn clients	74	70	53
No: of USD 20mn clients	37	32	28
No: of USD 50mn clients	15	15	5
% of clients that contribute > than USD 1mn	38.2	36.9	33.8
% of clients that contribute >than USD 5mn	15.1	14.2	12.9

Source: Company, ENAM Research

Revenue performance: Horizontal service offerings

(Rs mn)	Q3FY07	Q2FY07	Q3FY06	% Chg	% Chg
				QoQ	YoY
ADM	26,004	23,352	18,902	11.4	<i>37.6</i>
Business Intelligence	4,617	4,303	2,938	7.3	<i>57.2</i>
Engineering & Industrial Services	2,625	2,734	2,236	(4.0)	17.4
Infrastructure Services	2,673	2,689	1,404	(0.6)	90.4
Enterprise Solutions	5,735	5,379	4,358	6.6	31.6
Global Consulting	1,653	1,569	1,045	5.3	<i>58.2</i>
Asset Leverage Solutions	1,361	1,121	878	21.5	<i>55.0</i>
Assurance Services	1,118	1,076	490	3.9	128.3
Business Process Outsourcing	2,819	2,600	424	8.4	564.3
Total	48,605	44,822	32,675	8.4	48.8

Source: Company, ENAM Research

Q3FY07 Result Analysis

	Q3FY07	% Chang	ge	Remarks
		QoQ	YoY	
Topline (Rs mn)	48,605	8.4	48.9	Marginally better than our expectations
Operating Profit (Rs mn)	12,673	11.8	43.8	5.8% higher than our expectations
PAT (Rs mn)	11,047	11.4	50.9	2.7% higher than our expectations
EPS (Rs.)	11.3	-	-	-
OPM (%)	26.1	-	-	138 bps higher than our estimates. Key factors driving OPM increase include - offshore shift (+60 bps), GDC /RDC share (+110 bps), pricing/ efficiency gains despite 2.5% rupee appreciation
Volumes (Rs mn)				
Onsite	26,393	5.1	109.4	Topline growth would have been higher by 1.6% but for
Offshore	20,220	10.0	0.9	offshore transition
GDC / RDC	1,993	48.2	NA	
Volumes (nos.)				To line with a way are things of 100/
Blended Volume Growth	-	7.9	NA	In line with our expectations of \sim 8%
Pricing (%)	-	2.0 - 2.5+	-	Time and material contracts recorded a 2% increase, whereas Fixed Price contracts saw ~2.6% productivity gains
Utilization Rates (%)				
Including Trainees	75.0	-	-	Enabled better volume growth QoQ
Excluding Trainees	78.2	-	-	
Employee Base (nos)				
Total Employees	83,500	7.0	32.7	FY07 gross additions expected at ~30,000. Q4FY07 to add another ~6,100+ personnel
Net Additions	5,562			another 70,100+ personner
Clientele Performance	(Rs mn)			
TCS - Consolidated	48,605	8.4	48.9	
CMC Revenues	2,986	7.6	49.2	
TCS excluding CMC	45,619	23.2	44.0	
Client Slabs (Rs mn)				
Top Client	2,600	25.2	32.9	T 40 11 1 1 1 1 0 0 0 1 1 1 1 1 1
Top 2-5 clients	5,337	5.8	57.3	Top 10 clients lead the QoQ run-rate with strong ramp-ups especially in the BPO and IMS segment. Top client is now at
Top 6-10 clients	4,608	8.7	47.8	an annualized run rate of ~USD235mn
Top 10 Clients	12,545	10.4	48.1	and an industry of the state of
Remaining Clients	33,074	6.6	49.6	
Vertical Performance				BFSI, Life-sciences, Retail & Distribution led the growth

Source: Company, ENAM Research

This document is provided for assistance only and is not intended to be and must not alone be taken as the basis for an investment decision. Nothing in this document should be construed as investment or financial advice, and nothing in this document should be construed as an advice to buy or sell or solicitation to buy or sell the securities of companies referred to in this document. The intent of this document is not in recommendary nature

Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors

Enam Securities Private Limited has not independently verified all the information given in this document. Accordingly, no representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document

The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval

Enam securities Private Limited, its affiliates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document

This report has been prepared on the basis of information, which is already available in publicly accessible media or developed through analysis of ENAM Securities Private Limited. The views expressed are those of analyst and the Company may or may not subscribe to all the views expressed therein

This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. Neither this document nor any copy of it may be taken or transmitted into the United State (to U.S.Persons), Canada, or Japan or distributed, directly or indirectly, in the United States or Canada or distributed or redistributed in Japan or to any resident thereof. The distribution of this document in other jurisdictions may be restricted by law, and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions

Neither the Firm, not its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information.

Copyright in this document vests exclusively with ENAM Securities Private Limited.