

Equities

8 March 2011 | 9 pages

Dish TV (DSTV.BO)

Buy: Sharp Turnaround Underway; CEO Meeting Takeaways

Company Update

Buy/Medium Risk	1M
Price (08 Mar 11)	Rs59.70
Target price	Rs72.00
Expected share price return	20.6%
Expected dividend yield	0.0%
Expected total return	20.6%
Market Cap	Rs63,499M US\$1,411M

Price Performance (RIC: DSTV.BO, BB: DITV IN)



Surendra Goyal, CFA

 +91-22-6631-9870
 surendra.goyal@citi.com

Aditya Mathur

 +91-22-6631-9841
 aditya.mathur@citi.com

- DTH drives the digital wave in India** — Dish's subscriber growth remains strong after ~1.1m sub additions in 3QFY11; 4Q trends remain positive as the gross subs base increased by ~0.6-0.7m QTD to 10m+ subs. It maintains leadership in incremental market share at ~28% (a tad better than earlier expectations of 25%). We expect FY12 growth to remain strong driven by rising DTH acceptance; buoyed by a large sports calendar. Dish TV remains one of our preferred picks.
- No near-term risks to programming costs** — The attractive fixed rate agreements with most broadcasters keep content costs under control. There is only one big contract (out of 5) up for renegotiation in 2/3QFY12. Mgmt doesn't expect a sharp increase. In our current estimates, we forecast content costs to rise by ~23% CAGR over FY11-13E. We estimate content costs as % of sales to move from ~38% now to ~34% in FY12, before a slight increase to ~35-36% in FY13.
- EBITDA margin expansion continues** — Lower content costs & scale benefits will drive margin expansion – we estimate ~1180bps increase in EBITDA margins over FY11-13E to ~28%. Mgmt intends to ramp up High Definition (HD) subs – expects ~10% of the new adds in FY12 from HD (implying ~300k HD subs by end FY12). Higher HD mix bodes well for ARPUs (HD ARPUs are ~Rs330-340 v/s. Dish's current blended ARPU of ~Rs142). We note that in case ARPUs increase is above our ~4-5% yoy growth assumption, EBITDA margins could exceed 30%. Mgmt noted that the issues around contingent liabilities have been sorted.
- IFRS/Indian AS: Limited impact on profitability** — As and when introduced, "reported" margins could be impacted as mgmt would need to follow the matching principle while recognizing rental revenues & CPE¹ write off. That said, the P&L impact may not be very pronounced given that rentals contribute ~14-16% of revenues (subscription revenues contribute >80% of revenues). Mgmt noted that the Indian AS is relatively more flexible than IFRS. The changes will be cash flow neutral. In fact, switching to IFRS/Ind AS could be beneficial to Dish TV, to some extent, as it could then be able to recognize deferred taxes.

Figure 1. Dish TV (Consolidated) – Financial Summary

Year to	Net Profit (Rs Mn)	EPS (Rs)	EPS Growth (%)	EBITDA (Rs Mn)	EBITDA Growth (%)	EV/EBITDA (x)	Net Sales (Rs Mn)	Net Sales Growth (%)	ROE (%)
FY2009	(4,807)	(7.0)	-27.7%	(1,788)	-16.0%	nm	7,381	78.8%	nm
FY2010	(2,622)	(2.5)	-64.7%	1,024	nm	68.4	10,850	47.0%	nm
FY2011E	(1,888)	(1.8)	-28.0%	2,355	130.1%	28.7	14,206	30.9%	-66.8%
FY2012E	(47)	(0.0)	-97.5%	5,283	124.3%	12.9	19,486	37.2%	-2.5%
FY2013E	1,154	1.1	nm	6,604	25.0%	10.0	23,295	19.5%	51.2%

Source: Company Reports and CIRA Estimates

¹ CPE stands for Consumer Premise Equipment (i.e. set top box, dish, etc)

See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

Fiscal year end 31-Mar	2009	2010	2011E	2012E	2013E
Valuation Ratios					
P/E adjusted (x)	-8.5	nm	nm	nm	54.9
EV/EBITDA adjusted (x)	nm	68.4	28.7	12.9	10.0
P/BV (x)	-6.3	16.8	33.7	34.6	23.7
Dividend yield (%)	0.0	0.0	0.0	0.0	0.4
Per Share Data (Rs)					
EPS adjusted	-6.99	-2.47	-1.78	-0.04	1.09
EPS reported	-6.99	-2.47	-1.78	-0.04	1.09
BVPS	-9.42	3.55	1.77	1.73	2.52
DPS	0.00	0.00	0.00	0.00	0.25
Profit & Loss (RsM)					
Net sales	7,381	10,850	14,206	19,486	23,295
Operating expenses	-11,458	-13,054	-15,644	-19,029	-21,716
EBIT	-4,077	-2,204	-1,437	457	1,579
Net interest expense	-737	-490	-595	-612	-387
Non-operating/exceptionals	13	65	145	110	165
Pre-tax profit	-4,801	-2,628	-1,888	-45	1,358
Tax	-6	6	0	-2	-204
Extraord./Min.Int./Pref.div.	0	0	0	0	0
Reported net income	-4,807	-2,622	-1,888	-47	1,154
Adjusted earnings	-4,807	-2,622	-1,888	-47	1,154
Adjusted EBITDA	-1,788	1,024	2,355	5,283	6,604
Growth Rates (%)					
Sales	78.8	47.0	30.9	37.2	19.5
EBIT adjusted	-10.2	45.9	34.8	131.8	245.9
EBITDA adjusted	16.0	157.2	130.1	124.3	25.0
EPS adjusted	27.7	64.7	28.0	97.5	nm
Cash Flow (RsM)					
Operating cash flow	-2,761	45	3,907	8,124	7,735
Depreciation/amortization	2,289	3,227	3,793	4,827	5,024
Net working capital	-241	-555	2,002	3,345	1,556
Investing cash flow	-6,034	-6,031	-7,419	-5,717	-5,333
Capital expenditure	-6,034	-4,469	-7,419	-5,717	-5,333
Acquisitions/disposals	0	0	0	0	0
Financing cash flow	9,090	10,731	-678	-500	-311
Borrowings	6,047	-2,134	-678	-500	0
Dividends paid	0	0	0	0	-311
Change in cash	294	4,745	-4,189	1,907	2,091
Balance Sheet (RsM)					
Total assets	21,414	29,051	30,449	36,319	39,976
Cash & cash equivalent	805	5,550	1,361	3,268	5,359
Accounts receivable	526	359	470	645	771
Net fixed assets	13,345	14,587	18,213	19,104	19,413
Total liabilities	27,889	25,282	28,569	34,486	37,299
Accounts payable	0	0	0	0	0
Total Debt	11,492	9,358	8,680	8,180	8,180
Shareholders' funds	-6,475	3,768	1,881	1,833	2,677
Profitability/Solvency Ratios (%)					
EBITDA margin adjusted	-24.2	9.4	16.6	27.1	28.3
ROE adjusted	na	na	-66.8	-2.5	51.2
ROIC adjusted	-183.5	-43.0	-21.1	7.1	30.2
Net debt to equity	na	101.0	389.2	267.9	105.4
Total debt to capital	229.0	71.3	82.2	81.7	75.3

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Management Meeting Notes

We met Mr. Venkatesh, CEO and Mr. Dalmia, CFO of Dish TV. Below are some key points from the discussion:

1) DTH moving far ahead of digital cable

- Aggressive branding, changing consumer preference, geographic dispersion, distribution and marketing initiatives and better execution have resulted in DTH gaining a clear lead over digital cable. DTH players are cumulatively spending in excess of Rs6bn per year in brand building.
- Cable continues to be limited by geography and capital constraints. The LCOs prove to be a hurdle and in most cases are fighting a turf battle. Despite cable having its advantages (cost/powerful two-way pipe), it will take time to fix things and by that time, size of the DTH will become very large.
- Dish TV management expects the industry to maintain good growth rates – expects 12-14m subs per annum over the next 2-3 years. DTH penetration could go up to 50-70% of the market.

2) Dish TV maintains leadership in the incremental market share

- Dish TV has been maintaining its leadership position even in terms of incremental market share in the past few months with ~27-28% share. Incremental market share of other players includes Bharti Airtel at ~25-26%; Videocon with ~19-20%, Tata Sky with ~10%, and the remaining with RCOM and Sun Direct networks. Dish TV's current gross market share is ~31%.
- Tata Sky continues to be metro/high ARPU focused. Airtel's positioning is similar to Dish TV and has reached ~5.3m subs by January. Videocon is doing well, leveraging on its good distribution network. Sun Direct remains a regional play - strong in the South (Tamil Nadu + Kerala). RCOM does not seem to be making much of an impact as of now.

3) HD Ramp Up - ARPUs Move Up, but so Does Capex

Dish TV's High Definition (HD) service offers around 30 channels now – and mgmt expects to ramp this up further. Mgmt expects ~10% of new additions in FY12 from HD - implying ~300k HD subs by the end of FY12.

HD subscribers have higher ARPUs of Rs330-340 per sub – which bodes well for overall blended ARPUs and thus profitability. HD Subscriber acquisition costs (SAC) is also higher at ~Rs.2800-2900 - customer pays Rs2390 for a HD connection v/s ~Rs1000 for a regular one. The HD CPE costs are ~US\$75, higher than regular CPE ~US\$25-30.

4) Management focus on profitability

In light of the high industry growth, one would need to manage the aggressive growth and other important profitability metrics (ARPUs/margins).

Over the medium term, the pricing power is moving from analog cable to the DTH players - which should be a positive.

Management is confident of managing content costs well – which is the key driver of EBITDA growth. It has attractive fixed rate agreements with five

relatively large groups of broadcasters, out of which only one is coming up for renegotiation in FY12 (in 2/3Q). Management is confident that content costs should not increase meaningfully in the next two years.

EBITDA margin could eventually be higher than 30%, as bargaining power on content moves in favor of DTH operators. Most broadcasters have ad-driven models and it thus becomes important to be present on a DTH operator's base pack - they can't afford to move from base packs of the large DTH operators to a-la-carte as it could disrupt their viewership share and hence ad revenues.

Dish TV is likely to be PAT & FCF positive in some quarter over the course of FY12.

5) IFRS / Indian AS Adoption

There have been some market concerns on the impact of the introduction of IFRS to Dish TV's financial statements. Mgmt noted that there is a separate standard for first-time adopters, which provides some flexibility. Also, Indian AS is more flexible than IFRS.

The key issues (differences vs. today) on Ind AS are: (1) ESOP accounting; 2) Deferred tax treatment; 3) Revenue recognition; and 4) Asset accounting. Dish TV expects that gain in deferred tax will largely offset the impact of others.

As and when introduced, "reported" margins could be impacted as mgmt would need to follow the matching principle while recognizing rental revenues & CPE write off. As per the current practice, CPE rentals are recognized over 3 years and CPE is amortized over 5 years. That said, the P&L impact may not be very pronounced given that rentals contribute ~14-15% of revenues (subscription revenues contribute >80% of revenues).

We note that any of these changes will have no impact on the company's overall cash flows – and doesn't change business value as such.

6) Other Noteworthy Points on the Financials

- **Churn** – Currently, the difference between gross and net subs is ~1.7m subs. Mgmt is writing off those subscribers that have been inactive for more than 500 days. In FY10, the charge was ~Rs80m (for 350k subs) and there was a rent reversal of similar magnitude. In FY11E, the charge is expected to be ~Rs120-130m with some rental revenue reversal as well. It is unlikely that mgmt will charge off the entire difference as they avail CENVAT credit when acquiring subscribers.
- **Contingent liabilities** –The Protostar liability has been settled at minimal cost. The other liability has also been settled for a relatively small amount – details of both are likely to be shared along with the 4QFY11 results.
- **Loans and advances** – Loans and advances from group companies of ~Rs1.4bn are likely to be recovered over 2HFY11. After this, ~Rs2.4bn will remain – mgmt mentioned that they are getting ~12-12.5% on this amount, which is same as the cost of debt (can't be lower as per regulations).

7) No near-term fund raising

The company has no immediate-term plans to raise money. Mgmt had just taken an enabling resolution earlier.

Dish TV

Valuation

Dish TV operates in an industry at a nascent stage with high growth rates (on a small base), so we do not use equity multiples approach as our primary valuation methodology, given that current financials would not truly reflect the value of the business. We thus think a DCF would be best suited, giving a target price of Rs72 per share (WACC = 11.8% and g = 4.5%). The stock will trade at 16x FY12E EV/EBITDA at our target price, which we think is justified given (a) high growth in the business, (b) We expect margins to hit ~27% in FY12E, and, (c) Positive FCF 2HFY12E onwards as the business achieves critical size.

Risks

We rate Dish TV shares Medium Risk rating as suggested by quantitative risk-rating system that tracks 260-day historical share price volatility. Key downside risks are that could prevent the stock from achieving our target price include: 1) Irrational competition may negatively impact ARPUs and churn; 2) Dish TV imports most of its consumer premise equipments (dollar denominated), and thus, currency fluctuations could significantly impact profitability; 3) The DTH industry is highly regulated and adverse changes in government policies may impact business prospects; and 4) Investments in subsidiaries and group companies could be an overhang.

Appendix A-1

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Dish TV (DSTV.BO)

Ratings and Target Price History Fundamental Research

Analyst: Surendra Goyal, CFA
Covered since May 1 2010

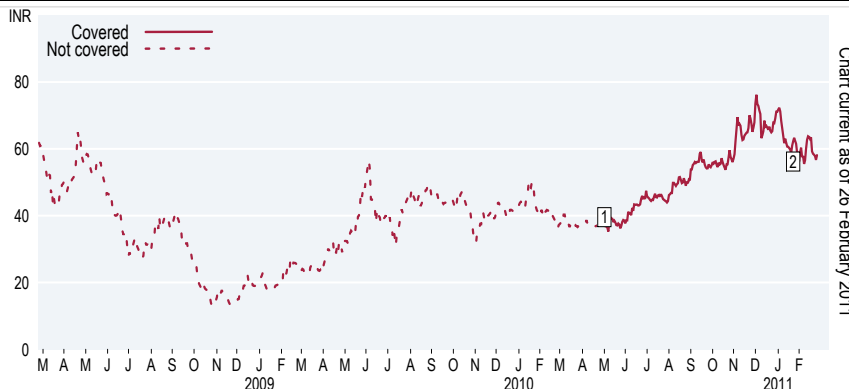


Chart current as of 26 February 2011

	Date	Rating	Target Price	Closing Price
[1]	1-May-10	*1M	*48.00	35.90

	Date	Rating	Target Price	Closing Price
[2]	23-Jan-11	1M	*72.00	60.95

* Indicates change

Rating/target price changes above reflect Eastern Standard Time

Dish TV (DSTV.BO)

Ratings and Target Price History

Best Ideas Research

Relative Call (3 Month)

Analyst: Surendra Goyal, CFA

Covered since May 1 2010



Chart current as of 26 February 2011

Date	Rating	Target Price	Closing Price
11-Feb-11	*ADD MP	-	62.70

* Indicates change

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