Equity | India | Computer Services

Balanced growth, strong hiring

Maintain Buy post in-line balanced 3Q, encouraging hiring

TCS 3Q results in line with estimates. Key positives were balanced growth across segments and strong employee addition both in terms of gross hires for FY12 and campus offers for FY13. Realization expanded this quarter helped by rev mix. Margins expanded 213bps qoq but were lower than our estimate due to increased hiring and lower margin rev mix. We have tweaked estimates by -1 to +1.5% and retain Buy with a PO of Rs1,330 at 20x FY13 target PE for 19% FY11-14 EPS CAGR and in line with current FY12PE.

3Q: Balanced growth, key highlight; Margins a tad light

3Q rev grew 2.4% qoq (US\$ terms) and 4.5% qoq in constant currency terms in line with Infy and Street estimates. Realization went up by 2% qoq helped by mix. Margins expanded 213bps but were 122bps lower than our estimate due to higher employee adds and lower margin rev mix. Growth was balanced with IT infrastructure management services, enterprise solutions, Continental Europe and manufacturing/retail outperforming. Banking grew at 3.5% qoq ccy.

Hiring encouraging; Watch for delays in discretionary spend

Gross employee addition at 19,000 vs 20,000 in Sep quarter gives confidence on outlook. Gross hiring for year likely to end at 66,000 vs 60,000 target. Campus offers for FY13 at 43,600 up 18% yoy. Management sounded a note of caution on 4Q volumes, citing that 50% of discretionary project discussions getting delayed, though not cancelled. However, we are comfortable with our 18% USD rev growth forecast for FY13 based on consistent closures of large deals including 10 this quarter. Breadth of services, scale and strong client engagement helping TCS expand its share in the market for global sourcing of IT services.

Estimates (Mar)

(Rs)	2010A	2011A	2012E	2013E	2014E
Net Income (Adjusted - mn)	68,728	87,164	107,737	131,091	147,170
EPS	35.12	44.53	55.05	66.98	75.19
EPS Change (YoY)	32.9%	26.8%	23.6%	21.7%	12.3%
Dividend / Share	20.00	14.00	16.51	20.09	22.56
Free Cash Flow / Share	33.05	26.64	35.34	44.72	57.43

Valuation (Mar)

* For full definitions of iOmethod SM measures, see page 11

	2010A	2011A	2012E	2013E	2014E
P/E	31.44x	24.79x	20.06x	16.48x	14.68x
Dividend Yield	1.81%	1.27%	1.50%	1.82%	2.04%
EV / EBITDA*	23.96x	18.57x	14.00x	11.71x	10.48x
Free Cash Flow Yield*	2.99%	2.41%	3.20%	4.05%	5.20%

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Refer to important disclosures on page 12 to 14. Analyst Certification on Page 10. Price Objective Basis/Risk on page 10. Link to Definitions on page 10.11127112

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Stock Data

Price	Rs1,104
Price Objective	Rs1,330
Date Established	7-Dec-2011
Investment Opinion	C-1-7
Volatility Risk	HIGH
52-Week Range	Rs902.00-Rs1,247
Mrkt Val / Shares Out (mn)	US\$42,587 / 1,957.2
Market Value (mn)	Rs2,160,674
Average Daily Volume	1,573,822
BofAML Ticker / Exchange	TACSF / BSE
Bloomberg / Reuters	TCS IN / TCS.BO
ROE (2012E)	37.2%
Net Dbt to Eqty (Mar-2011A)	-28.3%
Est. 5-Yr EPS / DPS Growth	20.0% / 10.0%
Free Float	13.3%

Key Changes

(Rs)	Previous	Current
2012E EPS	54.47	55.05
2013E EPS	66.08	66.98
2014E EPS	75.98	75.19
2012E EBITDA (m)	148,883.9	148,520.9
2013E EBITDA (m)	175,748.8	177,627.1
2014E EBITDA (m)	201,124.0	198,457.6

iQprofile[™] Tata Consultancy

Key Income Statement Data (Mar)	2010A	2011A	2012E	2013E	2014E
(Rs Millions)					
Sales	300,289	373,245	494,174	599,404	678,951
Gross Profit	143,047	173,872	233,921	283,955	317,803
Sell General & Admin Expense	(55,396)	(61,888)	(85,400)	(106,327)	(119,345)
Operating Profit	79,591	104,770	139,468	166,252	184,095
Net Interest & Other Income	2,255	5,324	2,709	10,160	13,723
Associates	NA	NA	NA	NA	NA
Pretax Income	81,846	110,094	142,177	176,412	197,818
Tax (expense) / Benefit	(12,088)	(21,739)	(33,304)	(44,103)	(49,455)
Net Income (Adjusted)	68,728	87,164	107,737	131,091	147,170
Average Fully Diluted Shares Outstanding	1,957	1,957	1,957	1,957	1,957
Key Cash Flow Statement Data					
Net Income	68,728	87,164	107,737	131,091	147,170
Depreciation & Amortization	7,209	7,214	9,052	11,375	14,363
Change in Working Capital	4,431	(15,459)	(14,502)	(15,253)	(11,530)
Deferred Taxation Charge	NA	NA	NA	NA	NA
Other Adjustments, Net	(5,449)	(9,771)	(11,721)	(12,691)	(9,593)
Cash Flow from Operations	74,918	69,148	90,567	114,522	140,409
Capital Expenditure	(10,225)	(17,015)	(21,397)	(27,000)	(28,000)
(Acquisition) / Disposal of Investments	0	0	0	0	0
Other Cash Inflow / (Outflow)	(45,041)	(1,648)	(2,000)	0	0
Cash Flow from Investing	(55,266)	(18,663)	(23,397)	(27,000)	(28,000)
Shares Issue / (Repurchase)	0	0	0	0	(50.000)
Cost of Dividends Paid	(19,594)	(45,832)	(36,846)	(44,833)	(50,332)
Cash Flow from Financing	(23,500)	(46,142)	(35,710)	(43,615)	(49,138)
Free Cash Flow	64,694	52,133	69,170	87,522	112,409
Net Debt	(82,178)	(72,880)	(99,858)	(143,765)	(207,036)
Change in Net Debt	(113)	(4,653)	(31,460)	(43,907)	(63,271)
Key Balance Sheet Data					
Property, Plant & Equipment	41,706	51,996	63,906	79,530	93,168
Other Non-Current Assets	58,535	92,641	108,353	124,138	136,070
Trade Receivables	58,098	82,007	108,718	131,869	149,369
Cash & Equivalents	84,596	73,264	106,724	150,631	213,902
Other Current Assets	33,277	27,974	37,037	44,924	50,886
Total Assets	276,213	327,882	424,739	531,093	643,395
Long-Term Debt	111	56	56	56	56
Other Non-Current Liabilities Short-Term Debt	5,413	10,973	14,528	17,622	19,960
Other Current Liabilities	2,307	328	6,810	6,810	6,810
Total Liabilities	54,210 62,040	59,335	74,126 95,520	89,911	101,843
Total Equity	214,172	70,692 257,191	329,218	114,398 416,694	128,669 514,725
				531,092	643,394
Total Equity & Liabilities iQmethod SM - Bus Performance*	276,213	327,883	424,738	331,072	043,374
	2F 00/	24.00/	24 40/	22.40/	20.20/
Return On Capital Employed	35.0%	36.0%	36.4%	33.4%	30.2%
Return On Equity Operating Margin	37.6% 26.5%	37.6% 28.1%	37.2% 28.2%	35.6% 27.7%	32.0% 27.1%
EBITDA Margin	28.9%	28.1%			
$iQmethod^{SM}$ - Quality of Earnings*	20.970	30.0%	30.1%	29.6%	29.2%
	4 4	0.0:-	0.0:	0.0	1.0
Cash Realization Ratio	1.1x	0.8x	0.8x	0.9x	1.0x
Asset Replacement Ratio	1.4x	2.4x	2.4x	2.4x	1.9x
Tax Rate (Reported)	14.8%	19.7%	23.4%	25.0%	25.0%
Net Debt-to-Equity Ratio Interest Cover	-38.4%	-28.3%	-30.3%	-34.5%	-40.2%
	NM	NM	NM	NM	NM
Key Metrics					

^{*} For full definitions of *iQmethod* SM measures, see page 11.

Company Description

Set up in 1968, TCS pioneered IT services exports & is India's largest exporter (FY11 rev: US\$8.2bn, 198,000 people). Strengths: Scale, end-to-end services, depth of vertically focused IP, project mgmt depth, fixed-bid pricing capability & ability to deliver large/complex projects. Besides US & Europe it focuses on emerging markets like India and Latin America & has the widest global low-cost delivery centers (eg, China).

Investment Thesis

TCS is a key beneficiary of increased global sourcing. It stands out for all round growth across verticals, geographies and service lines. It is also increasingly winner larger and more transformational deals. Finally, it leads the industry in its industry low attrition and ability to operate at high utilization levels. We expect pricing, productivity and revenue mix focus to largely offset wage pressures. We expect robust earnings growth driven return in the stock.

Stock Data

Price to Book Value 6.6x



Balanced growth, strong hiring

TCS 3Q results were in line with our estimates. Key positives were balanced growth across segments and strong employee addition both in terms of gross hires for FY12 and campus offers for FY13. Realization expanded this quarter helped by rev mix. Margins expanded 213bps qoq but were lower than our estimate due to increased hiring and lower margin rev mix. We believe as volumes ramp & near shore centers achieve scale, margins should improve.

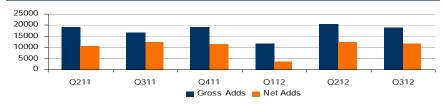
We have tweaked estimates by -1 to +1.5% and retain Buy with a PO of Rs1,330 at 20x FY13 target PE for 19% FY11-14 EPS CAGR and in line with current FY12PE.

Strong company-specific demand indicators

#1. Raise in hiring targets re-enforces demand confidence

Employee hiring trends remained strong in the quarter with a 5.6% expansion in the employee base. Company now intends to add 66k employees in FY12 on a gross basis, against earlier expectations of 60k. Additionally, ~1900 people will join as part of the Friends UK deal.

Chart 1: Strong employee hiring trend and raise in hiring target for the year



Source: BofA Merrill Lynch Global Research

#2. Fresher hiring, Deal closures provide visibility into FY13 growth

Fresher hiring target at 43.6K for FY13 compares favorably with fresher offers made for FY12 (37k) and implies an 18% yoy growth.

Moreover, Q3 deal closures for TCS matched those in Q2 despite Q3 being a seasonally weaker quarter. Company indicated good deal closures in the troubled telecom vertical over the past 1-2 quarters that could help post a return to sequential revenue growth.

Table 1: Deal closures remain on track

	Q111	Q211	Q311	Q411	Q112	Q212
Deals closed in quarter	10	10	9	7	10	10
Source: RofA Merrill Lynch Global Research						

#3. No deal cancellations yet but muted expectations on discretionary spends

Even though there have been no instances of deal cancellations thus far, management indicated a delay in decision making on discretionary IT spends. Of a sample of nearly 130 projects analyzed by the company, as many as 50% had been impacted by deal push-outs.

Out of 120 clients polled by the company, 96 had finalized their IT budgets and 2/3rd of these indicated a flat to positive bias to 2012 budgets.

Q3 P&L Highlights

- Constant currency revenue growth (qoq) of 4.5% was comparable to that of Infosys and led by growth in infrastructure management services / enterprise solutions.
- EBIT margin at 29.2% showed a sequential expansion of 213bps, helped mainly by currency. Net profit was in-line with our estimate as the slight miss in operating profit was compensated by a lower tax outgo.
- DSO days stayed flattish at 81 days vs. 82 days in the previous quarter.
- Interim dividend payout of Rs3 declared for the quarter.

Table 2: Q3 P&L Summary

Table 2: Q3 P&L Suffillary							
INR Million	Q312	Q212	QoQ	Q311	YoY	BofAMLe	
							US\$ rev growth of 2.4% qoq was driven by volume growth of 3.2%qoq, pricing increase (1.98%) and partially dragged by cross-currency (2.1%) and offshore shift (0.64%). A 11% depreciation of INR vs. US\$ helped po
Revenues	132,040	116335	13.5%	96633	36.6%	131,576	0.4% 13.5% gog rev growth in INR terms.
Less:	.02,0.0		10.070	,,,,,	00.070	101,070	Strict total radiation grant in in terms.
Cost of services rendered (excld dep)	64,254	59276	8.4%	48,851	31.5%	63,396	1.4%
Cost of equipment & software licenses	4,350	2865	51.8%	2,651	64.1%	3,553	22.5%
Total cost of revenues	68,604	62141	10.4%	51502	33.2%	66,949	2.5%
Gross Profit	63,436	54194	17.1%	45,131	40.6%	64,627	-1.8%
Selling, general and administrative							
(excl. depn)	22,515	20365	10.6%	15957	41.1%	22,115	1.8%
Total operating expenses	22,515	20365	10.6%	15,957	41.1%	22,115	1.8%
EBITDA	40,921	33828	21.0%	29,174	40.3%	42,512	-3.7%
Less: Depreciation	2,303	2286	0.7%	1856	24.1%	2,421	-4.9%
							EBIT margin expansion of 213bps was on account of favorable forex
							movement (282bps), other factors (45bps) and partially offset by rate
EBIT	38,618	31542	22.4%	27,318	41.4%	40,092	-3.7% productivity (94bps), provisions (10bps) and gdc shift (10bps).
Other income (expense), net	-920	997	-192.3%	1822	-150.5%	-1,568	-41.3%
Income before income taxes, PBT	37,698	32540	15.9%	29,140	29.4%	38,524	-2.1%
Income tax expense (benefit)	8,538	7913	7.9%	5491	55.5%	9,368	-8.9%
Income after taxes before minority							
interests	29,160	24627	18.4%	23,649	23.3%	29,156	0.0%
Minority interests	-294	-237	24.2%	-189	55.8%	-213	38.0%
Equity in net earnings of affiliates	0	0	n/a	0	n/a	0	n/a
Net income before extraordinary							
gains	28,866	24390	18.4%	23,460	23.0%	28,942	-0.3%
Recurring Net Profit	28,866	24390	18.4%	23,460	23.0%	28,942	-0.3% Net profit at 18%qoq growth was in-line with our expectations

Source: BofA Merrill Lynch Global Research estimates

Table 3: Q3 Margins

Margins	Q312	Q212	QoQ (bps)	Q311	YoY (bps)	BofAMLe	Variation (bps)
Gross Profit	48.0%	46.6%	146	46.7%	134	49.1%	-107
EBITDA	31.0%	29.1%	191	30.2%	80	32.3%	-132
EBIT	29.2%	27.1%	213	28.3%	98	30.5%	-122
Net Profit	21.9%	21.0%	90	24.3%	-242	22.0%	-14

Source: BofA Merrill Lynch Global Research estimates



Comparable growth trend seen across most verticals this quarter.

While revenue in telecom declined once again, TCS has seen good deal signings among service providers as well as pipeline in this vertical which should help return to growth.

Growth in BFSI remains lower than company average but mgmnt commentary indicates no particular softness in BFSI vertical, going ahead.

Strong quarter for infra mgmt services and enterprise solutions / consulting.

Soft growth in ADM likely due to stress on discretionary application development spends.

Management commentary for UK / Europe remains bullish with deal pipeline looking good and driven by adoption of global sourcing in BFSI / manufacturing verticals.

A strong quarter for India growing at ~15%qoq in constant currency, post a soft O2

Clients outside top-10 grew faster than the company during the quarter with offshore industry benefitting from first time offshorers / outsourcers.

Revenue Mix: Growth remains well-spread

Table 4: 3QFY12 Vertical Mix (US\$ terms)

	% of Revs		QoQ				
	Q3FY12	Q4FY11	Q1FY12	Q2FY12	Q3FY12		
BFSI	43.3%	3.3%	5.7%	5.2%	1.9%		
Manufacturing	7.8%	9.1%	8.9%	7.5%	2.4%		
Telecom	10.0%	-3.2%	14.3%	-4.2%	-4.3%		
Life Sciences & Healthcare	5.3%	6.7%	5.4%	6.7%	2.4%		
Retail & Distribution	12.3%	7.6%	11.3%	9.2%	4.1%		
Transportation	3.8%	20.1%	1.9%	7.5%	2.4%		
Hi-tech	5.9%	13.1%	15.4%	6.5%	2.4%		
Media and Entertainment	2.2%	4.7%	2.8%	-0.1%	7.3%		
Others	5.3%	-1.5%	14.2%	-7.6%	20.6%		

Source: BofA Merrill Lynch Global Research

Table 5: 3QFY12 Services Mix

	% of Revs	QoQ					
	Q3FY12	Q4FY11	Q1FY12	Q2FY12	Q3FY12		
Application Development and Maintenance	44.0%	7.3%	7.7%	1.3%	0.8%		
Business Intelligence	4.4%	-3.2%	7.4%	0.4%	-4.1%		
Engineering & Industrial Services	4.6%	4.7%	3.0%	9.3%	-1.9%		
Infrastructure Services	10.6%	-9.3%	12.2%	5.8%	13.1%		
Enterprise Solutions	11.4%	17.8%	7.4%	7.6%	5.2%		
Global Consulting	2.8%	-4.4%	12.6%	23.7%	10.3%		
Assurance Services	7.6%	3.2%	12.0%	9.0%	2.4%		
Business Process Outsourcing	10.8%	6.5%	1.0%	4.7%	1.4%		

Source: BofA Merrill Lynch Global Research

Table 6: 3QFY12 Geography Mix

10010 0. 001 1 12	Ocography wix				
	% of Revs _		QoQ		
	Q3FY12	Q4FY11	Q1FY12	Q2FY12	Q3FY12
Americas	56.4%	4.7%	6.3%	5.5%	2.4%
Europe	25.5%	5.1%	6.6%	6.4%	2.0%
India	8.4%	0.1%	13.5%	-6.5%	3.6%
Others	9.7%	8.2%	10.9%	6.9%	2.4%

Source: BofA Merrill Lynch Global Research

Table 7: Revenue by client bucket

rable in the remark by emeric						
(Q/Q - LTM basis)	Q211	Q311	Q411	Q112	Q212	Q312
Top client	5.1%	2.9%	3.2%	3.1%	3.4%	5.0%
Top 2-5 clients	8.0%	7.7%	5.9%	4.3%	2.5%	1.8%
Top 6-10 clients	0.2%	9.6%	7.4%	7.4%	7.7%	2.4%
Non Top 10 clients	7.1%	7.0%	8.1%	8.5%	7.3%	5.8%

Source: BofA Merrill Lynch Global Research



A near 200bps qoq increase in pricing this qtr helped reverse the mix-led pricing decline of previous two quarters. TCS continues to expect pricing to remain in a narrow band for the year.

Utilization incl trainees dropped 160bps qoq and could decline further in Q4 given company's plans of making 15k gross additions

Offshore revenue contribution dipped marginally with increase in contribution from GDC i.e. near shore locations.

Employee retention remains best in industry with attrition rate dropping to 12.8% on LTM basis

Rupee led margin expansion

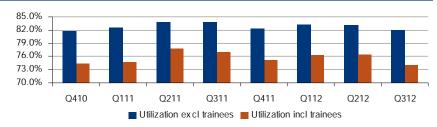
EBIT margin expansion of 213bps was on account of favorable forex movement (282bps), other factors (45bps), partially offset by lower margins in certain new deals undergoing transition or takeover of employees (94bps), more near shore presence (10bps) and higher provisions (10bps). We believe as volumes ramp & near shore centers achieve scale, margins should improve.

Chart 2: Improved pricing this quarter



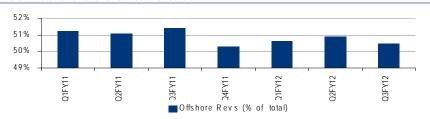
Source: BofA Merrill Lynch Global Research

Chart 3: Decline in employee utilization rates



Source: BofA Merrill Lynch Global Research

Chart 4: % of offshore revenues inched down



Source: BofA Merrill Lynch Global Research

Chart 5: Attrition rates continue to decline



Source: BofA Merrill Lynch Global Research



Valuation Summary

Table 8: SUMMARY VALUATION - INDIA IT

Table 8: SUMMARY VALUATION - INDIATI				
	Tata Consultancy	Wipro	Infosys Tech	HCL
BofAML Code	TACSF	WIPRF	INFYF	XHCLF
Bloomberg Code	TCS IN	WPRO IN	INFO IN	HCLT IN
•				
BofAML Rating	C-1-7	C-1-7	C-2-7	C-1-7
Currency	INR	INR	INR	INR
Year End	Mar	Mar	Mar	Jun
Nprice	1,104	415	2,662	425
r			,	
Revenue growth YoY %				
	00/	/ 0/	F0/	100/
FY10	8%	6%	5%	19%
FY11	24%	14%	21%	28%
FY12E	32%	17%	25%	30%
FY13E	21%	19%	18%	12%
FY14E	13%	16%	13%	14%
		.070	.070	
EDITOA grouth (VoV 9/)				
EBITDA growth (YoY %)	00.007	40.40/	0.00/	44.40/
FY10	20.9%	18.1%	9.2%	11.4%
FY11	29.0%	11.0%	14.1%	7.1%
FY12E	32.6%	10.5%	23.2%	40.4%
FY13E	19.6%	17.8%	15.3%	9.5%
FY14E	11.7%	15.8%	10.8%	10.8%
	15.6%	16.8%	13.0%	10.0%
EBITDA growth % FY12-14e	13.0%	10.0%	13.0%	10.176
EPS Rs				
FY10	35.1	18.9	110.3	17.7
FY11	44.5	21.5	119.4	22.9
FY12E	55.0	22.6	148.1	32.8
FY13E	67.0	27.4	171.7	38.7
FY14E	75.2	32.8	194.0	44.2
500 (I A/ NO)				
EPS growth (YoY%)				
FY10	32.9%	18.5%	6.4%	-0.8%
FY11	26.8%	14.1%	8.3%	29.0%
FY12E	23.6%	5.0%	24.0%	43.4%
FY13E	21.7%	21.4%	15.9%	18.1%
FY14E	12.3%	19.4%	13.0%	14.1%
2yr EPS gr% (FY12-14E)	16.9%	20.4%	14.4%	16.1%
PE (FY11 EPS)(x)	24.8	19.3	22.3	18.6
PE (FY12e EPS)(x)	20.1	18.4	18.0	13.0
PE (FY13e EPS)(x)	16.5	15.1	15.5	11.0
PE (FY14e EPS)(x)	14.7	12.7	13.7	9.6
1 E (1 1 1 4 0 E1 3)(N)	14.7	12.7	10.7	7.0
EV/EDITD & /EV/11\	10 /	147	15.0	10 /
EV/EBITDA (FY11)x	18.6	14.6	15.2	10.6
EV/EBITDA (FY12E)x	14.1	13.2	12.3	7.6
EV/EBITDA (FY13E)x	11.8	11.2	10.7	6.9
EV/EBITDA (FY14E)x	10.5	9.7	9.7	6.2
EBIT % FY10	26.5%	18.9%	30.4%	15.7%
EBIT % FY11	28.1%	18.6%	29.5%	13.4%
EBIT % FY12E	28.2%	17.2%	29.3%	15.4%
EBIT % FY13E	27.7%	17.3%	28.8%	14.9%
EBIT % FY14E	27.1%	17.4%	28.3%	14.5%
ROE (FY10) (x)	38	27	29	19
ROE (FY11) (x)	38	24	27	21
ROE (FY12e) (x)	37	21	28	23
ROE (FY13e) (x)	36	22	26	22
ROE (FY14e) (x)	32	22	24	22
Source: BofA Merrill Lynch Global Research estimates				

7



Financial Tables

		TCS	

Rs Mil	FY09	FY10	FY11	FY12E	FY13E	FY14E
Total revenues	278,129	300,289	373,245	494,174	599,404	678,951
Total cost of revenues	150,775	157,242	199,373	260,252	315,450	361,148
Gross Profit	127,354	143,047	173,872	233,921	283,955	317,803
GPM%	45.8%	47.6%	46.6%	47.3%	47.4%	46.8%
Operating Expenses						
Selling, general and administrative (excl. depn)	55,144	55,396	61,888	85,400	106,327	119,345
Research and development	431	851	-	-	-	-
Total operating expenses	55,575	56,247	61,888	85,400	106,327	119,345
EBITDA	71,779	86,800	111,984	148,521	177,627	198,458
EBITDA %	25.8%	28.9%	30.0%	30.1%	29.6%	29.2%
Less: Depreciation	5,764	7,209	7,214	9,052	11,375	14,363
Operating Income, EBIT	66,015	79,591	104,770	139,468	166,252	184,095
EBIT %	23.7%	26.5%	28.1%	28.2%	27.7%	27.1%
Other Income (expense)						
Interest and dividends, net	1,899	1,668	4,391	7,192	9,264	12,709
Foreign exchange gain (loss), net	(7,614)	(1,807)	(467)	(5,113)	-	-
Other, net	1,042	2,394	1,400	630	896	1,015
Other income (expense), net	(4,673)	2,255	5,324	2,709	10,160	13,723
Income before income taxes, PBT	61,342	81,846	110,094	142,177	176,412	197,818
Income tax expense (benefit)	9,012	12,088	21,739	33,304	44,103	49,455
Income after taxes before minority interests	52,331	69,757	88,355	108,873	132,309	148,364
Minority interests	(604)	(1,019)	(1,191)	(1,136)	(1,218)	(1,194)
Equity in net earnings of affiliates	(7)	(10)	-	-	-	-
Net income	51,720	68,728	87,164	107,737	131,091	147,170
Recurring Net Profit	51,720	68,728	87,164	107,737	131,091	147,170
NPM%	18.6%	22.9%	23.4%	21.8%	21.9%	21.7%

Source: BofA Merrill Lynch Global Research estimates

Table 10: Key Ratios

Key Ratios	FY09	FY10	FY11	FY12E	FY13E	FY14E
Revenue growth (USD terms)	5%	5%	29%	24%	18%	19%
Revenue growth	22%	8%	24%	32%	21%	13%
EBITDA growth	21%	21%	29%	33%	20%	12%
EBIT growth	23%	21%	32%	33%	19%	11%
Net Profit growth (recurring)	4%	33%	27%	24%	22%	12%
Gross Margin	46%	48%	47%	47%	47%	47%
EBITDA Margin	25.8%	28.9%	30.0%	30.1%	29.6%	29.2%
EBIT Margin	23.7%	26.5%	28.1%	28.2%	27.7%	27.1%
Net Margin (recurring)	18.6%	22.9%	23.4%	21.8%	21.9%	21.7%
EPS (Rs.)	26.4	35.12	44.53	55.05	66.98	75.19
DPS (Rs)	7.00	20.00	14.00	16.51	20.09	22.56
Payout Ratio (%)	31.2%	28.5%	52.6%	30.0%	30.0%	30.0%
RONW	37%	38%	38%	37%	36%	32%
ROCE	39%	41%	43%	44%	43%	38%

Source: BofA Merrill Lynch Global Research estimates



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Rs Mil	FY09	FY10	FY11	FY12E	FY13E	FY14E
Current Assets						
Cash and Cash equivalents	14,625	10,249	15,539	86,334	130,241	193,512
Accounts Receivable	61,532	58,098	82,007	108,718	131,869	149,369
Unbilled Revenues	14,814	12,011	13,489	17,859	21,662	24,537
Other Current Assets	20,304	21,089	14,485	19,178	23,262	26,349
Total	123,003	138,149	164,855	232,090	307,034	393,767
Investments	17,232	37,822	18,390	20,390	20,390	20,390
Equity in Affiliates	39	17	-	-	-	-
Property & Equipment net	37,490	41,706	51,996	63,906	79,530	93,168
Intangible Assets & Goodwill	34,185	32,415	33,791	34,227	34,227	34,227
Other Non-Current Assets	16,853	26,103	58,850	74,126	89,911	101,843
Total Assets	228,802	276,213	327,882	424,739	531,093	643,395
Current Liabilities						
Accrued Expenses & Other Current Liabilities	44,395	46,899	59,335	74,126	89,911	101,843
Unearned & Deferred Revenues	7,762	7,311	-	-	-	-
Short term Borrowings	5,158	2,307	328	6,810	6,810	6,810
Total Current Liabilities	57,315	56,516	59,663	80,936	96,721	108,653
Long Term Debt	1,762	111	56	56	56	56
Minority Interests	3,133	4,768	3,147	4,283	5,501	6,695
Other Non-current Liabilities	10,048	5,413	10,973	14,528	17,622	19,960
Total Liabilities	14,943	10,293	14,176	18,867	23,179	26,711
Total Shareholder's Equity	156,545	209,404	254,044	324,935	411,193	508,030
Total Liabilities and Shareholder's Equity	228,802	276,213	327,883	424,738	531,092	643,394
Source: BofA Merrill Lynch Global Research estimates						

Table 12: TCS Cash flow statement

Rs Mil	FY09	FY10	FY11	FY12E	FY13E	FY14E
Cash From Operations						
Recurring net profit	51,719	68,728	87,164	107,737	131,091	147,170
Add: Depreciation	5,790	7,248	7,214	9,052	11,375	14,363
Add: Deferred taxes	(2,982)	(4,996)	-	-	-	-
(Increase)/Decrease in working capital	1,802	4,431	(15,459)	(14,502)	(15,253)	(11,530)
(Increase)/Decrease in non-current assets	(1,684)	132	(15,331)	(15,276)	(15,785)	(11,932)
Increase/(Decrease) in non-current liabilities	487	(1,960)	5,560	3,555	3,094	2,339
Net cash from operations	55,986	74,918	69,148	90,567	114,522	140,409
Cash From Investments						
Capex	(11,456)	(10,225)	(17,015)	(20,961)	(27,000)	(28,000)
(Increase)/Decrease in affiliate investments	-	-	-	-	-	-
(Increase)/Decrease in intangible assets/goodwill	-	-	-	(436)	-	-
Sale of investments and bank deposits	(1,111)	(45,320)	(2,878)	-	-	-
Acquisitions	(23,667)	279	(210)	-	-	-
Others	-	-	1,440	(2,000)	-	-
Net cash from investments	(36,234)	(55,266)	(18,663)	(23,397)	(27,000)	(28,000)
Free Cash Flow	44,530	64,694	52,133	69,170	87,522	112,409
Cash From Financing						
Capital Inflows	-	-	-	(0)	(0)	(0)
Increase/(Decrease) In Minority Interest	39	54	-	1,136	1,218	1,194
Dividends paid	(16,121)	(19,594)	(45,832)	(32,321)	(39,327)	(44,151)
Tax on dividends	-	-	-	(4,525)	(5,506)	(6,181)
Net Cash From Financing	(16,696)	(23,500)	(46,142)	(35,710)	(43,615)	(49,138)
Effect of foreign exchange on cash flows	895	(529)	487	-	-	-
Opening cash and treasury	10,673	14,625	10,249	73,264	106,724	150,631
Change in cash and cash equivalents	3,057	(3,847)	4,342	31,460	43,907	63,271
Closing cash and treasury	14,625	10,249	15,078	104,724	150,631	213,902

Source: BofA Merrill Lynch Global Research estimates



Price objective basis & risk Tata Consultancy (TACSF)

Our Price Objective of Rs1,330 is at 20x FY13E PE, a 10% premium to Infosys. It is also in line with Infys 5-yr average PE and re rated from its own avg PE of 18x, given TCSs track record of superior and balanced earnings growth in last 3 years.

Risks to our earnings estimates and price objective stem from double dip recession, protectionism, increasing competition and specially for TCS, any shock to the banking sector.

Link to Definitions

Technology

Click <u>here</u> for definitions of commonly used terms.

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India - Software	& IT	Services	Coverage	Cluster

Investment rating	Company	BofA Merrill Lynch ticket	r Bloomberg symbol	Analyst
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	Dish TV India Ltd	XCETF	DITV IN	Pratish Krishnan
	ExlService Holdi	EXLS	EXLS US	Mitali Ghosh
	Firstsource	FSSOF	FSOL IN	Kunal Tayal
	Genpact Ltd	G	G US	Mitali Ghosh
	Hathway Cable & Datacom Ltd	XHKYF	HATH IN	Pratish Krishnan
	HCL	XHCLF	HCLT IN	Mitali Ghosh
	Hexaware Tech	XFTCF	HEXW IN	Pratish Krishnan
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	MphasiS Ltd	MPSSF	MPHL IN	Pratish Krishnan
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	Rolta India-GDR	XLROF	RTI LI	Pratish Krishnan
	Tata Consultancy	TACSF	TCS IN	Mitali Ghosh
	Wipro	WIPRF	WPRO IN	Mitali Ghosh
	Wipro	WIT	WIT US	Mitali Ghosh
	Zee Entertainment	XZETF	Z IN	Pratish Krishnan
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	Infosys Tech - A	INFY	INFY US	Mitali Ghosh
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	Sun TV Network Ltd	SUTVF	SUNTV IN	Pratish Krishnan
	Tech Mahindra	TMHAF	TECHM IN	Pratish Krishnan
UNDERPERFORM				
	Mahindra Satyam Ltd	XSYAF	SCS IN	Pratish Krishnan
	Mahindra Satyam Ltd	SAYCY	SAYCY US	Pratish Krishnan
	Mastek	MSKDF	MAST IN	Pratish Krishnan
	Persistent Systems	XPSYF	PSYS IN	Kunal Tayal
	WNS (Holdings) L	WNS	WNS US	Kunal Tayal
RVW				
	Educomp Solu	EUSOF	EDSL IN	Pratish Krishnan

<i>iQmethod</i> [™] Measures Def	initions	
Business Performance	Numerator	Denominator
Return On Capital Employed	NOPAT = (EBIT + Interest Income) * (1 - Tax Rate) + Goodwill	Total Assets – Current Liabilities + ST Debt + Accumulated Goodwill
	Amortization	Amortization
Return On Equity	Net Income	Shareholders' Equity
Operating Margin	Operating Profit	Sales
Earnings Growth	Expected 5-Year CAGR From Latest Actual	N/A
Free Cash Flow	Cash Flow From Operations – Total Capex	N/A
Quality of Earnings		
Cash Realization Ratio	Cash Flow From Operations	Net Income
Asset Replacement Ratio	Capex	Depreciation
Tax Rate	Tax Charge	Pre-Tax Income
Net Debt-To-Equity Ratio	Net Debt = Total Debt, Less Cash & Equivalents	Total Equity
Interest Cover	EBIT	Interest Expense
Valuation Toolkit		
Price / Earnings Ratio	Current Share Price	Diluted Earnings Per Share (Basis As Specified)
Price / Book Value	Current Share Price	Shareholders' Equity / Current Basic Shares

Price / Book Value Current Share Price Shareholders' Equity / Current Basic Shares

Dividend Yield Annualised Declared Cash Dividend Current Share Price

Free Cash Flow Yield Cash Flow From Operations – Total Capex Market Cap. = Current Share Price * Current Basic Shares

EV = Current Share Price * Current Shares + Minority Equity + Net Debt + Sales Enterprise Value / Sales

Other LT Liabilities

Enterprise Value Basic EBIT + Depreciation + Amortization

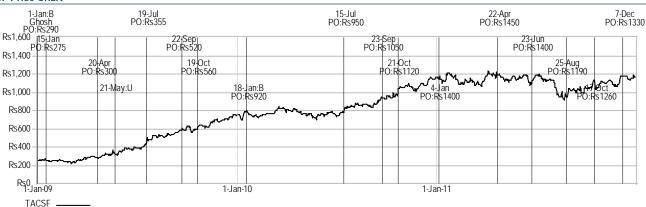
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Investment Rating Distribution: Technology Group (as of 01 Jan 2012)

1009

25.86%

investment reating Distribution. Teel	inology Group (as c	71 01 Juli 2012)			
Coverage Universe	Count	Percent	Inv. Banking Relationships*	Count	Percent
Buy	122	56.48%	Buy	87	77.68%
Neutral	50	23.15%	Neutral	35	76.09%
Sell	44	20.37%	Sell	20	48.78%
Investment Rating Distribution: Glob	oal Group (as of 01.	Jan 2012)			
Coverage Universe	Count	Percent	Inv. Banking Relationships*	Count	Percent
Buy	2029	52.00%	Buv	1337	72.11%

Neutral

Sell

71.34%

657

487

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Total return expectation (within 12-month period of date of initial rating) Ratings dispersion guidelines for coverage cluster* Investment rating

<u> </u>		<u> </u>		<u> </u>	
Buy	≥ 10%			≤ 70%	
Neutral	≥ 0%			≤ 30%	
Underperform	N/A			≥ 20%	

^{*} Ratings dispersions may vary from time to time where BofA Merrill Lynch Research believes it better reflects the investment prospects of stocks in a Coverage Cluster.

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