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Sona Koyo Steering

Outperformer

Rs 51

April 26, 2007

Strikingly impressive

Market Cap: Rs 4,721 52-Week High/Low: Rs 75 / 32 Bloomberg Code: SONA@IN Reuters Code: SONA.BO / NS Shares O/s: 93m Average Volume

(3 months): 0.2m

| Price Performance | | | | | | | |
|-------------------|-------|--------|-------|--|--|--|--|
| (%) | 1m | 3m | 12m | | | | |
| Absolute | 2.6 | (17.7) | 11.6 | | | | |
| Relative to | | | | | | | |
| Sensex | (5.7) | (17.2) | (7.5) | | | | |

Result Snapshot

Sona Koyo Steering Systems' Q4 FY07 financial performance was indeed strikingly impressive.

The net sales growth was a stupendous 80.6% yoy, to Rs 1,765m, which translated into an 80.8% PAT growth to Rs 112m.

The strong PAT growth was made possible—even as the EBITDA margin fell 58bp to 11.9%—by the depreciation actually dropping 10.9% to Rs 32m.

At the reigning market price of Rs 51, the stock trades at 13.5x the FY08E fully-diluted EPS of Rs 3.8. Maintain **OUTPERFORMER**.

Quarterly Table (Rs m)

| Y/e March | Q4 FY07 | Q4 FY06 | YoY Gr. (%) | Q3 FY07 | FY06 | FY07 | YoY Gr. (%) |
|-----------------------|---------|---------|-------------|---------|-------|-------|-------------|
| Net Sales | 1,765 | 977 | 80.6 | 1,501 | 3,397 | 5,808 | 71.0 |
| Expenditure | | | | | | | |
| Raw Material | 1,291 | 649 | 99.1 | 1,103 | 2,309 | 4,248 | 83.9 |
| as % of Net Sales | 73.1 | 66.4 | 677 | 73.5 | 68.0 | 73.1 | 516 |
| Personnel Cost | 113 | 87 | 30.2 | 103 | 285 | 389 | 36.4 |
| as % of Net Sales | 6.4 | 8.9 | (248) | 6.9 | 8.4 | 6.7 | (170) |
| Mfgr. Expenses | 151 | 120 | 26.0 | 145 | 415 | 558 | 34.4 |
| as % of Net Sales | 8.5 | 12.2 | (370) | 9.7 | 12.2 | 9.6 | (262) |
| EBITDA | 211 | 122 | 72.2 | 150 | 387 | 613 | 58.3 |
| EBITDA margin (%) | 11.9 | 12.5 | (58) | 10.0 | 11.4 | 10.6 | (85) |
| Depreciation | 32 | 35 | (10.9) | 32 | 126 | 143 | 13.3 |
| EBIT | 179 | 87 | 106.2 | 117 | 262 | 471 | 79.9 |
| Net Interest | 22 | 6 | 290.2 | 21 | 51 | 82 | 62.5 |
| Non-Operating Income | 6 | 11 | (49.7) | 9 | 32 | 27 | (15.3) |
| PBT | 163 | 93 | 76.1 | 105 | 243 | 416 | 71.0 |
| Tax | 52 | 31 | 66.9 | 39 | 80 | 139 | 72.6 |
| Tax Rate (%) | 31.7 | 33.5 | (176) | 36.9 | 33.0 | 33.3 | 32 |
| Adj. Profit after tax | 111 | 62 | 80.8 | 66 | 163 | 277 | 70.2 |
| Extraordinary Items | (1) | - | | - | - | - | |
| Reported Profit | 112 | 62 | 82.4 | 66 | 163 | 277 | 70.2 |

(Stock price as on April 26, 2007)



Result Highlights

SKSS reported Q4 FY07 results that far exceeded our expectations. Net sales vaulted 80.6% yoy to Rs 1,765m, bringing in a similar (80.8%) growth in PAT. The PAT, at Rs 112m, outstripped our estimate of Rs 77m by a wide margin.

The strong PAT growth was made possible, even as the EBITDA margin fell 58bp to 11.9%, by the depreciation actually dropping 10.9% to Rs 32m. The EBITDA margin decrease was attributable to the EPS column supplies, which currently yield only 4% EBITDA (compared to other products that bring in margins upwards of 14%).

The company's ambitious capex program, which aims to spend nearly Rs 4bn in four years commencing FY07, has its first draw down of Rs 0.64bn in FY07. This spend has gone into additional capacities of 0.5m manual steering gears and steering columns in Chennai and Gurgaon and the EPS facility at Dharuhera. The latter is expected to commence commercial production by June 2007 (a delay from the earlier March 2007). The period FY08-09 will see Rs 1.3bn capex in each of the two years. The year 2010 will see the completion of the capex program, with a spend of Rs 0.76bn.

Exports visibility clearer

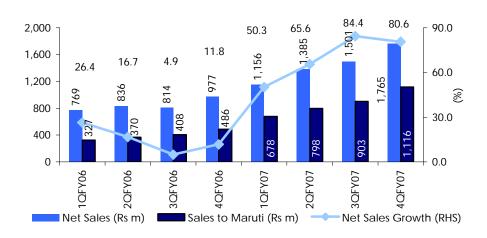
The company's efforts to gets its exports off the ground in FY07 were mired by delays and the subsequent stalemate of its steering systems orders for Ezee-go. It therefore ended the year with just Rs 546.6m in exports, which were up by a mere 9.3% yoy. SKSS, which had been banking on exports as its major growth driver and had previously given 'guidance' of touching Rs 1bn in exports in FY07, has just pushed the time target by a year.

Explaining the break-up of exports, management clarified that nearly 25% would go to its collaborators, JTEKT's group companies in France, Czechoslovakia and Sweden. An additional 10% would go to Brazil, with the rest arising from North American markets to such customers as CNH, JCB and John Deere.

Sales growth and margin expansion are on the uptrend

The sales graph for SKSS is getting better and better as the chart below suggests.

Sales are just getting better

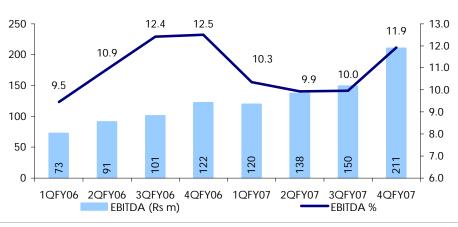


Source Company Data, PL Research



The margin trend has followed suit. Management is targeting a blended margin of 12.5% for FY08. This is achievable by the indigenisation of the EPS columns.

Margins come off the lows



Source Company Data, PL Research

We expect a top line CAGR of 34% in the next two years, driven by new orders that SKSS is scouting for, leveraging its engineering capabilities and quality commitments. We believe that SKSS should be able to surpass expectations regarding the top line. In the coming years we expect sales to stack up as below.

Incremental sales will be new-order driven

(Rs m)

| | FY07 to FY08E | FY08 to FY09E |
|------------------------------------|---------------|---------------|
| Incremental Sales | 1,627 | 3,066 |
| Of which | | |
| Exports | 454 | 500 |
| Domestic Organic Growth | 789 | 975 |
| New Orders (Logan/Ace) | 300 | - |
| New Orders (Maruti/Hyundai) | - | 1,200 |
| Product Mix and Value-added Growth | 84 | 391 |
| | | |

Source, PL research

Estimates changed

SKSS is expected to scale up its exports to about Rs 1,000m in FY08. While maintaining our top-line estimates, we have raised our bottom line estimates by 4.6% on the back of better margins and lower taxes.

CEPS dominant growth drives margin down

| | Revised Estimates | | Earlier E | Earlier Estimates | | % Revision | |
|------------------|-------------------|-------|-----------|-------------------|-------|------------|--|
| | FY07A | FY08E | FY07E | FY08E | FY07E | FY08E | |
| Net Sales (Rs m) | 5,808 | 7,434 | 5,047 | 7,500 | 15.1 | (0.9) | |
| Adj. PAT (Rs m) | 277 | 386 | 228 | 364 | 21.6 | 6.1 | |
| EPS (Rs) | 2.7 | 3.8 | 2.5 | 3.6 | 9.7 | 4.6 | |

Source: PL Research

Our FY09 estimates assume only a slight margin erosion.



Outlook

SKSS has been working on new models being developed by MUL (except the EPS portion, which is pinion EPS, not column EPS), Tata Motors (for the world truck, 1-lakh car and Ace), M&M (Ingenio), Nissan, Toyota and Hyundai (for the new plant). All these developments work out excellently for the company's long-term prospects.

At the ruling market price of Rs 51, the stock trades at 13.5x the FY08E fully-diluted EPS of Rs 3.8. Maintain **OUTPERFORMER**.

Key Figures

| Y/e March | FY06 | FY07 | FY08E | FY09E |
|-----------------|-------|-------|-------|--------|
| Revenues (Rs m) | 3,397 | 5,808 | 7,434 | 10,408 |
| EBITDA (Rs m) | 387 | 613 | 844 | 1,166 |
| Margins (%) | 11.4 | 10.6 | 11.4 | 11.2 |
| PAT (Rs m) | 163 | 277 | 386 | 520 |
| EPS (Rs) | 1.6 | 2.7 | 3.8 | 5.1 |
| PER (x) | 32.1 | 18.9 | 13.5 | 9.6 |
| EV / E (x) | 8.5 | 9.2 | 8.6 | 5.9 |
| EV / Sales (x) | 1.0 | 1.0 | 1.0 | 0.7 |
| RoCE (%) | 11.5 | 16.0 | 14.3 | 14.0 |
| RoE (%) | 20.8 | 25.5 | 21.8 | 21.4 |

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