

India Cements

| STOCK INFO. BSE Sensex: 14,986 | BLOOMBERG ICEM IN | 2 Augu | ıst 2007 | | | | | | | | | Buy |
|-----------------------------------|-------------------------|---------|------------|-----------|-------|------------|------|------|------|------|-------|--------|
| S&P CNX: 4,356 | REUTERS CODE ICMN.BO | Previou | ıs Recomme | endation. | : Buy | | | | | | | Rs217 |
| Equity Shares (m) | 260.4 | YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| 52-Week Range | 255/145 | END | (RS M) | (RSM) | (RS) | GROWTH (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 1,6,12 Rel. Perf. (% |) -2/-10/-26 | 03/07A | 22,552 | 4,788 | 17.6 | 896.5 | 12.4 | 4.3 | 44.1 | 22.4 | 3.4 | 10.4 |
| M.Cap. (Rs b) | 57.0 | 03/08E | 28,988 | 6,272 | 23.1 | 31.0 | 9.5 | 3.0 | 38.4 | 26.7 | 2.6 | 7.0 |
| M.Cap. (US\$ b) | 1.4 | 03/09E | 33,833 | 6,057 | 22.3 | -3.4 | 9.8 | 2.3 | 27.5 | 25.6 | 2.2 | 6.4 |

India Cements' 1QFY08 results were better than our estimates, with EBITDA of Rs2.6b and PAT of Rs1.8b. These results are not comparable as this quarter includes Visaka Cement, which is consolidated from 1 July 2006.

- Net sales for 1QFY08 grew by 44.5% YoY to Rs7b, based on 24.5% (~3% on like-to-like basis) volume growth at 2.31m ton and realization growth of 16% YoY (~9.5% QoQ) to Rs3,033/ton. During the quarter, production of blended cement stood at 65% (vs 51% in 1QFY07), thereby boosting throughput. EBITDA margin expanded by 360bp YoY (~460bp QoQ) to 37.7%, driven by improvement in realizations. Margins would have higher but for higher RM cost, increase in power & fuel cost. Higher other income and lower tax provisioning boosted PAT to Rs1.8b.
- ICL has further announced capacity addition of 1.2mt (clinker) at Andhra Pradesh, which is expected to operational by Oct'08. This would take total capacity addition to around 5mt to 14mt, by investing around Rs8.4b.
- We have revised our earnings estimates for FY08E by 17.5% to Rs23.1 and for FY09E by 16% to Rs22.3 (fully diluted). Upgrade in estimates is to factor in for better than expected 1QFY08 performance, rebasing our cement realization assumption to 1QFY08 (vs March'07 prices earlier) and higher cement volumes based on increase in capex. Valuations of 8.8x FY08E EPS and 6.7x FY08E EBITDA are attractive. Maintain **Buy.**

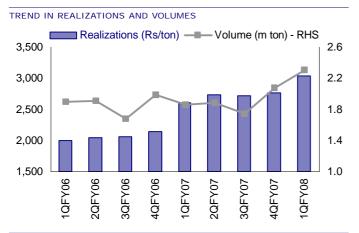
| | | | | | | | | (| RS MILLION) |
|---------|--|--|--|---|---|--|---|--|---|
| | FY0 | 7* | | | FY0 | 8 | | FY07 | FY08E |
| 1Q | 2 Q | 3 Q | 4 Q | 1Q | 2QE | 3QE | 4QE | | |
| 1.85 | 1.88 | 1.74 | 2.08 | 2.31 | 2.32 | 2.35 | 2.56 | 7.55 | 9.54 |
| -2.6 | -1.6 | 3.2 | 4.8 | 24.5 | 23.7 | 35.0 | 23.4 | 1.0 | 448.8 |
| 2,606 | 2,733 | 2,716 | 2,771 | 3,033 | 3,032 | 3,032 | 3,031 | 2,704 | 3,032 |
| 30.1 | 33.2 | 31.9 | 29.9 | 16.4 | 10.9 | 11.6 | 9.4 | 31.0 | 11.6 |
| 22.2 | 4.9 | -0.6 | 2.0 | 9.5 | 0.0 | 0.0 | 0.0 | 31.0 | 12.1 |
| 4,852 | 5,164 | 4,724 | 5,758 | 7,012 | 7,077 | 7,119 | 7,780 | 20,497 | 28,988 |
| 27.4 | 31.9 | 36.3 | 36.2 | 44.5 | 37.1 | 50.7 | 35.1 | 32.9 | 41.4 |
| 3,197 | 3,438 | 3,394 | 3,852 | 4,369 | 4,394 | 4,617 | 4,823 | 13,880 | 18,203 |
| 1,655 | 1,726 | 1,331 | 1,906 | 2,643 | 2,682 | 2,502 | 2,957 | 6,617 | 10,784 |
| 34.1 | 33.4 | 28.2 | 33.1 | 37.7 | 37.9 | 35.1 | 38.0 | 32.3 | 37.2 |
| 192 | 193 | 198 | 194 | 275 | 280 | 350 | 409 | 777 | 1,314 |
| 389 | 364 | 347 | 331 | 314 | 330 | 345 | 377 | 1,430 | 1,366 |
| 54 | 83 | 17 | 22 | 97 | 35 | 20 | 23 | 102 | 175 |
| 1,129 | 1,252 | 803 | 1,403 | 2,151 | 2,107 | 1,827 | 2,194 | 4,512 | 8,280 |
| 3 | 4 | 5 | 5 | 17 | 443 | 530 | 45 | 17 | 1,035 |
| 0 | 0 | 0 | 0 | 300 | 21 | 18 | 634 | 0 | 973 |
| 0.2 | 0.3 | 0.6 | 0.4 | 14.8 | 22.0 | 30.0 | 30.9 | 0.4 | 24.3 |
| 1,126 | 1,248 | 798 | 1,398 | 1,834 | 1,644 | 1,279 | 1,515 | 4,495 | 6,272 |
| 1,126 | 1,248 | 798 | 1,398 | 1,834 | 1,644 | 1,279 | 1,515 | 4,495 | 6,272 |
| 1,018.1 | 2,033.2 | 4,407.3 | 417.2 | 62.9 | 31.7 | 60.3 | 8.4 | 891.8 | 39.5 |
| 23.2 | 24.2 | 16.9 | 24.3 | 26.2 | 23.2 | 18.0 | 19.5 | 21.9 | 21.6 |
| | 1.85 -2.6 2,606 30.1 22.2 4,852 27.4 3,197 1,655 34.1 192 389 54 1,129 3 0 0.2 1,126 1,018.1 | 10 20 1.85 1.88 -2.6 -1.6 2,606 2,733 30.1 33.2 22.2 4.9 4,852 5,164 27.4 31.9 3,197 3,438 1,655 1,726 34.1 33.4 192 193 389 364 54 83 1,129 1,252 3 4 0 0 0.2 0.3 1,126 1,248 1,018.1 2,033.2 | 1.85 1.88 1.74 -2.6 -1.6 3.2 2,606 2,733 2,716 30.1 33.2 31.9 22.2 4.9 -0.6 4,852 5,164 4,724 27.4 31.9 36.3 3,197 3,438 3,394 1,655 1,726 1,331 34.1 33.4 28.2 192 193 198 389 364 347 54 83 17 1,129 1,252 803 3 4 5 0 0 0 0.2 0.3 0.6 1,126 1,248 798 1,018.1 2,033.2 4,407.3 | 1Q 2Q 3Q 4Q 1.85 1.88 1.74 2.08 -2.6 -1.6 3.2 4.8 2,606 2,733 2,716 2,771 30.1 33.2 31.9 29.9 22.2 4.9 -0.6 2.0 4,852 5,164 4,724 5,758 27.4 31.9 36.3 36.2 3,197 3,438 3,394 3,852 1,655 1,726 1,331 1,906 34.1 33.4 28.2 33.1 192 193 198 194 389 364 347 331 54 83 17 22 1,129 1,252 803 1,403 3 4 5 5 0 0 0 0 0.2 0.3 0.6 0.4 1,126 1,248 798 1,398 1,018.1 2 | 1Q 2Q 3Q 4Q 1Q 1.85 1.88 1.74 2.08 2.31 -2.6 -1.6 3.2 4.8 24.5 2,606 2,733 2,716 2,771 3,033 30.1 33.2 31.9 29.9 16.4 22.2 4.9 -0.6 2.0 9.5 4,852 5,164 4,724 5,758 7,012 27.4 31.9 36.3 36.2 44.5 3,197 3,438 3,394 3,852 4,369 1,655 1,726 1,331 1,906 2,643 34.1 33.4 28.2 33.1 37.7 192 193 198 194 275 389 364 347 331 314 54 83 17 22 97 1,129 1,252 803 1,403 2,151 3 4 5 5 17 <t< td=""><td>1Q 2Q 3Q 4Q 1Q 2QE 1.85 1.88 1.74 2.08 2.31 2.32 -2.6 -1.6 3.2 4.8 24.5 23.7 2,606 2,733 2,716 2,771 3,033 3,032 30.1 33.2 31.9 29.9 16.4 10.9 22.2 4.9 -0.6 2.0 9.5 0.0 4,852 5,164 4,724 5,758 7,012 7,077 27.4 31.9 36.3 36.2 44.5 37.1 3,197 3,438 3,394 3,852 4,369 4,394 1,655 1,726 1,331 1,906 2,643 2,682 34.1 33.4 28.2 33.1 37.7 37.9 192 193 198 194 275 280 389 364 347 331 314 330 54 83 17 22</td></t<> <td>1Q 2Q 3Q 4Q 1Q 2QE 3QE 1.85 1.88 1.74 2.08 2.31 2.32 2.35 -2.6 -1.6 3.2 4.8 24.5 23.7 35.0 2,606 2,733 2,716 2,771 3,033 3,032 3,032 30.1 33.2 31.9 29.9 16.4 10.9 11.6 22.2 4.9 -0.6 2.0 9.5 0.0 0.0 4,852 5,164 4,724 5,758 7,012 7,077 7,119 27.4 31.9 36.3 36.2 44.5 37.1 50.7 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33.2 31.9 29.9 16.4 10.9 11.6 9.4 22.2 4.9 -0.6 2.0 9.5 0.0 0.0 0.0 4,852 5,164 4,724 5,758 7,012 7,077 7,119 7,780 27.4 31.9 36.3 36.2 44.5 37.1 50.7 35.1 3,197 3,438 3,394 3,852 4,369 4,394 4,617 4,823 1,655 1,726 1,331 1,906 2,643 2,682 2,502 2,957 34.1 33.4 28.2 <</td> <td>FY07* FY08 FY07 10 20 30 40 10 20E 30E 40E 1.85 1.88 1.74 2.08 2.31 2.32 2.35 2.56 7.55 -2.6 -1.6 3.2 4.8 24.5 23.7 35.0 23.4 1.0 2,606 2,733 2,716 2,771 3,033 3,032 3,031 2,704 30.1 33.2 31.9 29.9 16.4 10.9 11.6 9.4 31.0 22.2 4.9 -0.6 2.0 9.5 0.0 0.0 0.0 31.0 4,852 5,164 4,724 5,758 7,012 7,077 7,119 7,780 20,497 27.4 31.9 36.3 36.2 44.5 37.1 50.7 35.1 32.9 3,197 3,438 3,394 3,852 4,369 4,394 4,617 4,823 13,880</td> | 1Q 2Q 3Q 4Q 1Q 2QE 3QE 4QE 1.85 1.88 1.74 2.08 2.31 2.32 2.35 2.56 -2.6 -1.6 3.2 4.8 24.5 23.7 35.0 23.4 2,606 2,733 2,716 2,771 3,033 3,032 3,032 3,031 30.1 33.2 31.9 29.9 16.4 10.9 11.6 9.4 22.2 4.9 -0.6 2.0 9.5 0.0 0.0 0.0 4,852 5,164 4,724 5,758 7,012 7,077 7,119 7,780 27.4 31.9 36.3 36.2 44.5 37.1 50.7 35.1 3,197 3,438 3,394 3,852 4,369 4,394 4,617 4,823 1,655 1,726 1,331 1,906 2,643 2,682 2,502 2,957 34.1 33.4 28.2 < | FY07* FY08 FY07 10 20 30 40 10 20E 30E 40E 1.85 1.88 1.74 2.08 2.31 2.32 2.35 2.56 7.55 -2.6 -1.6 3.2 4.8 24.5 23.7 35.0 23.4 1.0 2,606 2,733 2,716 2,771 3,033 3,032 3,031 2,704 30.1 33.2 31.9 29.9 16.4 10.9 11.6 9.4 31.0 22.2 4.9 -0.6 2.0 9.5 0.0 0.0 0.0 31.0 4,852 5,164 4,724 5,758 7,012 7,077 7,119 7,780 20,497 27.4 31.9 36.3 36.2 44.5 37.1 50.7 35.1 32.9 3,197 3,438 3,394 3,852 4,369 4,394 4,617 4,823 13,880 |

E: MOSt Estimates; *Excluding Visaka merger

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Strong realizations drive revenue growth...

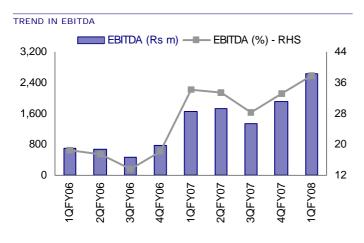
Net sales for 1QFY08 grew by 44.5% YoY to Rs7b, based on 24.5% (~3% on like-to-like basis) volume growth at 2.31m ton and realization growth of 16% YoY (~9.5% QoQ) to Rs3,033/ton. On like-to-like basis, realizations have improved by 13% QoQ. During the quarter, production of blended cement stood at 65% (vs 51% in 1QFY07), thereby boosting throughput. The company expects further improvement in blending, driven by new grinding units at Chennai and Maharashtra.



Source: Company/Motilal Oswal Securities

...and margin expansion

EBITDA grew by 60% YoY to Rs2.6b, translating into EBITDA margin expansion of 360bp YoY (~460bp QoQ) to 37.7%, driven by improvement in realizations. EBITDA per ton stood at Rs1,146. Margins would have been higher but for cost inflation.



Source: Company/Motilal Oswal Securities

Raw material cost was up 44% YoY, due to increase in gypsum cost & higher blending. Also, power & fuel cost remained flat, despite improvement in power consumption, due to increase in coal cost and short supply of power from gas-based power plant.

UNIT COST BREAK-UP (RS/TON)

| • | | | |
|-------------------|--------|---------|---------|
| | 1QFY08 | YOY (%) | QOQ (%) |
| Net realization | 3,033 | 16.4 | 9.5 |
| Expenditure | | | |
| RM Cost | 333 | 43.8 | 0.8 |
| Employee Expenses | 138 | 20.3 | 13.7 |
| Power, Oil & Fuel | 653 | 0.3 | 11.1 |
| Selling Expenses | 463 | 13.8 | 1.8 |
| Other Expenses | 307 | -4.5 | -14.6 |
| Total Exp | 1,895 | 9.8 | 2.2 |
| EBITDA | 1,138 | 29.3 | 24.2 |
| | | | |

Source: Company/Motilal Oswal Securities

Higher other income, up 80% due to Rs90m forex gains, and lower tax provisioning (at 14.8% of PBT vs est 22.5%) due to accumulated tax losses of Visaka boosted PAT growth to 63% at Rs1.8b.

Accumulated tax losses to result in tax savings

ICL has accumulated tax losses (due to Visaka merger), estimated to be around Rs3.6b (as on April 2007). Further, ICL is evaluating option to reduce tax burden by converting accounting of deferred sales tax benefit from income to capital receipt for the past. The management indicated that for FY08E they would be paying tax at MAT rate of 12.5% and provide for deferred tax. However, for FY09E tax rate is expected to marginal rate of 33.6%. However, in our estimates factors in for tax rate of 24%, with current tax being at MAT rate of 12.5%.

Adding capacity through brownfield and modernization

ICL has further announced capacity addition of 1.2mt (clinker) at Andhra Pradesh, which is expected to operational by Oct'08. This would take total capacity addition to around 5mt to 14mt, by investing around Rs8.4b. The management indicated that its capex program is on schedule, with commissioning from Sep'07, onwards. This capex would be funded through mix of internal accruals and money

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raised through FCCB. It currently has net debt of around Rs13.6b, excluding FCCB of US\$75m, but including deferred sales tax loan of Rs4.5b.

CAPEX PLANS - COST EFFECTIVE WITH LOW GESTATION PERIOD

| | CAP ADDN | COMMISIONING |
|-------------------------------------|----------|-------------------|
| | (M TON) | BY |
| Modernisation of Sankaridrug plant | 0.7 | Sep'07 |
| Upgradation in other plants | 0.6 | July'07 to Dec'07 |
| Expansion of Vishnupuram plant | 0.8 | Mar'08 |
| Grinding unit at Chennai | 1 | March'08 |
| Grinding unit at Parli, Maharashtra | 1 | March'08 |

Source: Company/Motilal Oswal Securities

Venture into new markets - could expose to business cycle risk

ICL plans to diversify geographically into the northern region. For this purpose, it has signed an MoU with the government of Himachal Pradesh to set up a 2m ton cement plant with capex of around Rs7b incorporating a timeline of a maximum to five years to complete this project. The initial work has commenced and the project is expected to be completed within 3-4 years. ICL would enjoy various fiscal benefits including excise exemptions for this plant. Also, ICL is scouting for limestone reserves in Rajasthan and Madhya Pradesh and has applied for mining leases to implement future cement projects in these states. Given the relatively high level of debt, the expansion plans could pose a risk, as these plans would materialize only in 2010, as the full impact of capacity additions in the industry will be felt only in 2010.

Revising estimates

We have revised our earnings estimates for FY08E by 17.5% to Rs23.1 and for FY09E by 16% to Rs22.3 (fully diluted). Upgrade in estimates is to factor in for better than expected 1QFY08 performance, rebasing our cement realization assumption to 1QFY08 (vs March'07 prices earlier) and higher cement volumes based on increase in capex.

REVISED FORECAST (RS M)

| | | FY08E | | | | |
|------------|---------|---------|---------|------------|---------|-----------|
| | REV | OLD | CHG (%) | REV | OLD | CHG (%) |
| Net Sales | 164,346 | 149,420 | 10.0 | 182,585 | 161,739 | 12.9 |
| Net Profit | 25,806 | 22,832 | 13.0 | 25,123 | 21,413 | 17.3 |
| EPS (Rs) | 281.5 | 249.0 | 13.0 | 274.0 | 233.5 | 17.3 |
| | | | Source | e: Motilal | Oswal S | ecurities |

Valuation and view

India Cements is a regional player and a leader in the southern market with strategically located plants offering easy access to its key markets. Over a period of time, ICL has improved its financials based on CDR and has turned around its operations riding on the ongoing upturn in the cement cycle. Whilst the initiatives adopted by the company to control costs have reduced the operating leverage, debt restructuring has helped to lower the financial leverage. Given its high leverage, ICL would be biggest beneficiary of any further increase in cement prices in South India. At current valuations of 8.8x FY08E EPS and 6.7x FY08E EV/EBITDA, valuations appear reasonable. Maintain Buy with revised target price of Rs245.

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India Cements: an investment profile

Company description

ICL is among the top five cement players in India and a leader in Southern India, having around seven plants spread over Tamil Nadu and Andhra Pradesh with a total capacity of 8.8m ton (including Visaka Cement – an associate company). Over a period of time, ICL has improved its financials via debt structuring and turnaround in operations, riding on the ongoing upturn in the cement cycle.

Key investment arguments

- Regional leader having strong presence in South India, with a total capacity of 8.8m ton and strong brand equity.
- Strategically located plants with proximity to the market (lead distance of ~260 Kms) and the port (providing easy access to international markets and imported coal).
- Brownfield capacity expansion will lower the capex requirement and gestation period.

Key investment risks

- High gearing, despite repayment of loans post debt restructuring, results in high financial leverage.
- Ambition to venture into new markets (Himachal Pradesh and Rajasthan) could pose a significant business cycle risk and put pressure on balance sheet.

Recent developments

Adding capacity of 1.2MT (clinker) at Tandur, Andhra Pradesh

Valuation and view

- Given its high leverage and relatively low cost timely capacity additions, ICL would be one of the biggest beneficiaries of any further price increase in South India.
- ✓ Valuations of 8.8x FY08E EPS and 6.7x FY08E EV/
 EBITDA, valuations appear attractive. Maintain Buy
 with target price of Rs245.

Sector view

FY08

FY09

- Strong GDP growth, coupled with sustainable demand drivers, augurs well for cement demand growth
- Although significant capacity addition has already been announced, real impact of these capacities would be felt only in 2HFY09
- Uncertainty on cement prices, due to government intervention, is expected to prevail in the near term

CONSENSUS

FORECAST

23.0

22.0

VARIATION

0.4 1.6

COMPARATIVE VALUATIONS

| COMPARATIVE VA | ALUATIONS | | | |
|----------------|-----------|------------|------------|-----------|
| | | INDIA CEM. | SHREE CEM. | ULTRATECH |
| P/E (x) | FY08E | 9.5 | 9.2 | 11.1 |
| | FY09E | 9.8 | 8.2 | 10.5 |
| P/BV (x) | FY08E | 3.0 | 4.9 | 4.1 |
| | FY09E | 2.3 | 3.1 | 3.0 |
| EV/Sales (x) | FY08E | 2.6 | 2.3 | 2.2 |
| | FY09E | 2.2 | 1.6 | 2.0 |
| EV/EBITDA (x) | FY08E | 7.0 | 5.3 | 7.0 |
| | FY09E | 6.4 | 4.1 | 6.2 |

TARGET PRICE AND RECOMMENDATION

EPS: MOST FORECAST VS CONSENSUS (RS)

MOST FORECAST

23.1

22.3

| CURRENT | TARGET | UPSIDE | RECO. |
|------------|------------|--------|-------|
| PRICE (RS) | PRICE (RS) | (%) | |
| 219 | 245 | 11.9 | Buy |

SHAREHOLDING PATTERN (%)

| | JUN-07 | MAR-07 | JUN-06 |
|---------------|--------|--------|--------|
| Promoter | 26.9 | 26.9 | 31.1 |
| Domestic Inst | 23.8 | 22.8 | 17.0 |
| Foreign | 30.6 | 35.7 | 37.3 |
| Others | 18.7 | 14.6 | 14.6 |

STOCK PERFORMANCE (1 YEAR)



MOTILAL OSWAL

| INCOME STATEMENT (STANDALONE) (Rs M | | | | | | |
|-------------------------------------|--------|--------|---------|--------|--------|--|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E | |
| Net Sales | 11,621 | 15,418 | 22,552 | 28,988 | 33,833 | |
| Change (%) | 14.3 | 32.7 | 46.3 | 28.5 | 16.7 | |
| Total Expenditure | 10,256 | 12,808 | 15,210 | 18,203 | 22,075 | |
| % of Sales | 88.3 | 83.1 | 67.4 | 62.8 | 65.2 | |
| EBITDA | 1,365 | 2,610 | 7,343 | 10,784 | 11,759 | |
| Margin (%) | 11.7 | 16.9 | 32.6 | 37.2 | 34.8 | |
| Depreciation | 788 | 789 | 1,026 | 1,314 | 1,458 | |
| EBIT | 578 | 1,821 | 6,316 | 9,470 | 10,301 | |
| Int. and Finance Charges | 1,335 | 1,489 | 1,498 | 1,366 | 1,279 | |
| Other Income - Rec. | 169 | 73 | 101 | 175 | 100 | |
| PBT before EO Expense | -588 | 404 | 4,920 | 8,280 | 9,121 | |
| EO Expense/(Income) | -634 | -96 | 0 | 0 | 0 | |
| PBT after EO Expense | 46 | 500 | 4,920 | 8,280 | 9,121 | |
| Current Tax | 0 | 23 | 114 | 1,035 | 2,663 | |
| Deferred Tax | 0 | 23 | 17 | 973 | 401 | |
| Tax Rate (%) | 0.0 | 9.3 | 2.7 | 24.3 | 33.6 | |
| Reported PAT | 46 | 453 | 4,788 | 6,272 | 6,057 | |
| PAT Adj for EO items | -588 | 366 | 4,788 | 6,272 | 6,057 | |
| Change (%) | -50.1 | -162.3 | 1,206.6 | 310 | -3.4 | |
| Margin (%) | -5.1 | 2.4 | 212 | 216 | 17.9 | |

| BALANCE SHEET | | | | (Rs | Million) |
|---------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Equity Share Capital | 1,386 | 1,908 | 2,604 | 2,604 | 2,604 |
| Fully Dilute Eq Sh Cap | 1,386 | 1,908 | 2,714 | 2,714 | 2,714 |
| Preference Share Capital | 250 | 250 | 0 | 0 | 0 |
| Total Reserves | 11,117 | 15,272 | 19,203 | 24,542 | 29,589 |
| Net Worth | 12,892 | 17,569 | 21,807 | 27,146 | 32,193 |
| Deferred Liabilities | 463 | 486 | 503 | 1,476 | 1,878 |
| Total Loans | 19,872 | 15,252 | 20,148 | 19,458 | 17,808 |
| Capital Employed | 33,227 | 33,308 | 42,459 | 48,080 | 51,879 |
| Gross Block | 29,853 | 30,027 | 38,560 | 43,560 | 47,560 |
| Less: Accum. Deprn. | 7,834 | 9,188 | 10,994 | 12,308 | 13,766 |
| Net Fixed Assets | 22,019 | 20,840 | 27,566 | 31,252 | 33,794 |
| Capital WIP | 30 | 310 | 1,500 | 1,000 | 2,500 |
| Total Investments | 348 | 348 | 348 | 348 | 348 |
| Curr. Assets, Loans&Adv. | 13,684 | 15,124 | 17,559 | 22,116 | 24,602 |
| Inventory | 1,799 | 1,930 | 2,626 | 3,375 | 3,940 |
| Account Receivables | 1,834 | 2,406 | 3,398 | 4,368 | 5,284 |
| Cash and Bank Balance | 29 | 436 | 660 | 435 | -889 |
| Loans and Advances | 9,805 | 10,144 | 10,813 | 13,898 | 16,221 |
| Real Estate Projects WIP | 217 | 208 | 62 | 40 | 46 |
| Curr. Liability & Prov. | 3,073 | 3,731 | 4,931 | 7,054 | 9,783 |
| Account Payables | 1,956 | 1,843 | 2,191 | 2,643 | 3,180 |
| Other Current Liabilities | 1,102 | 1,888 | 2,626 | 3,375 | 3,940 |
| Provisions | 14 | 0 | 114 | 1,035 | 2,663 |
| Net Current Assets | 10,612 | 11,393 | 12,627 | 15,063 | 14,819 |
| M isc Expenditure | 219 | 417 | 417 | 417 | 417 |
| Appl. of Funds | 33,227 | 33,308 | 42,459 | 48,080 | 51,879 |

| RATIOS | | | | | |
|--------------------------------|-------|-------|-------|-------|-------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Basic (Rs) | | | | | |
| Fully Diluted EPS | -4.5 | 1.8 | 17.6 | 23.1 | 22.3 |
| Cash EPS | 1.2 | 5.9 | 21.4 | 27.9 | 27.7 |
| BV/Share | 23.8 | 43.7 | 51.4 | 74.0 | 95.5 |
| DPS | 0.0 | 0.0 | 1.0 | 1.3 | 1.5 |
| Payout (%) | 0.0 | 0.0 | 6.4 | 6.1 | 7.5 |
| Valuation (x) | | | | | |
| P/E | | 123.7 | 12.4 | 9.5 | 9.8 |
| Cash P/E | | 37.1 | 10.2 | 7.8 | 7.9 |
| P/BV | | 5.0 | 4.3 | 3.0 | 2.3 |
| EV/Sales | | 3.7 | 3.4 | 2.6 | 2.2 |
| EV/EBITDA | | 21.7 | 10.4 | 7.0 | 6.4 |
| EV/Ton (US\$) | | 181.4 | 219.6 | 172.1 | 171.4 |
| Dividend Yield (%) | | 0.0 | 0.5 | 0.6 | 0.7 |
| Return Ratios (%) | | | | | |
| RoE | -17.6 | 6.3 | 44.1 | 38.4 | 27.5 |
| RoCE | 3.1 | 8.0 | 22.4 | 26.7 | 25.6 |
| Working Capital Ratios | | | | | |
| Inventory (Days) | 56.5 | 45.7 | 42.5 | 42.5 | 42.5 |
| Debtor (Days) | 48 | 48 | 48 | 46 | 47 |
| Working Capital Turnover (Days | 332 | 259 | 194 | 184 | 169 |
| Leverage Ratio (x) | | | | | |
| Current Ratio | 4.5 | 4.1 | 3.6 | 3.1 | 2.5 |
| Debt/Equity | 6.0 | 1.8 | 1.5 | 1.0 | 0.7 |

| CASH FLOW STATEMENT | | | | (Rs | Million) |
|--------------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2005 | 2006 | 2007 | 2008E | 2009E |
| Oper. Profit/(Loss) before Tax | 1,215 | 2,388 | 7,343 | 10,784 | 11,759 |
| Interest/Dividends Recd. | 15 | 57 | 101 | 175 | 100 |
| Direct Taxes Paid | 2 | -44 | -114 | -1,035 | -2,663 |
| (Inc)/Dec in WC | 947 | -700 | -1,011 | -2,660 | -1,080 |
| CF from Operations | 2,179 | 1,700 | 6,319 | 7,264 | 8,115 |
| EO expense | -22 | 0 | 0 | 0 | 0 |
| CF from Operating incl EC | 2,157 | 1,700 | 6,319 | 7,264 | 8,115 |
| (inc)/dec in FA | -143 | -475 | -8,943 | -4,500 | -5,500 |
| (Pur)/Sale of Investments | -834 | 126 | 0 | 0 | 0 |
| CF from investments | -977 | -349 | -8,943 | -4,500 | -5,500 |
| Issue of Shares | 139 | 4,810 | -246 | -553 | -553 |
| (Inc)/Dec in Debt | -614 | -4,550 | 4,896 | -690 | -1,650 |
| Interest Paid | -713 | -1,204 | -1,498 | -1,366 | -1,279 |
| Dividend Paid | 0 | 0 | -305 | -381 | -457 |
| CF from Fin. Activity | -1,188 | -944 | 2,848 | -2,989 | -3,939 |
| Inc/Dec of Cash | -8 | 407 | 224 | -225 | -1,324 |
| Add: Beginning Balance | 37 | 29 | 436 | 660 | 435 |
| Closing Balance | 29 | 436 | 660 | 435 | -889 |

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E: M OSt Estimates

2 August 2007

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For more copies or other information, contact **Institutional:** Navin Agarwal. **Retail:** Manish Shah

Phone: (91-22) 39825500 Fax: (91-22) 22885038. E-mail: inquire@motilaloswal.com

Motilal Oswal Securities Ltd, 3rd Floor, Hoechst House, Nariman Point, Mumbai 400 021

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