## November 24, 2008

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## News Roundup

## Corporate

- Ranbaxy Fine Chemical's (RFCL) plans to acquire the US-based speciality chemicals maker Mallinckrodt Baker is facing delays because of valuation problems. The deal, which was earlier in the region of US\$325-350 mn, is being revalued in the wake of the global slowdown and poor earnings of the foreign company in the year ended September 2008. (ET)
- Cobra, the beer company founded by Indian entrepreneur Lord Karan Bilimoriahe 18 years ago, is up for sale for an estimated 200 million pounds. (ET)
- Cox and Kings India (CKI) has acquired Tempo Holidays, a specialist leisure travel company based in Australia for approximately US\$25 million. (ET)
- Air India has decided to reduce airfares by $12 \%$, which is likely to be implemented in mid-December.
- Jaguar Land Rover is in secret talks with the UK government over a 1 billion pound (\$1.48 billion) loan, just nine months after the Indian conglomerate Tata Group bought the luxury carmaker. (ET)


## Economic and political

- The tariff regulator for India's 12 state-owned ports has asked the shipping ministry to review a 17-year policy of billing certain port charges in dollars but collecting in rupees. (Mint)
- A gruelling seven-hour meeting between the Jet Airways management and employees at the Ramada Hotel in Mumbai today ended in partial success with employees other than the airline's 750-odd Indian pilots agreeing to take graded salary cuts to help keep the troubled airline afloat. (BS)

[^0]
## Kotak Institutional Equities Research

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| Banking |  |
| :--- | ---: |
| HDFC.BO, Rs1396 |  |
| Rating | ADD |
| Sector coverage view | 2,100 |
| Target Price (Rs) | $3262-1200$ |
| 52W High -Low (Rs) | 400.7 |
| Market Cap (Rs bn) |  |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 36.9 | 33.9 | 42.2 |
| Net Profit (Rs bn) | 24.4 | 21.7 | 27.2 |
| EPS (Rs) | 85.8 | 75.6 | 94.8 |
| EPS gth | 38.2 | $(11.8)$ | 25.3 |
| P/E (x) | 16.3 | 18.5 | 14.7 |
| P/B (x) | 3.4 | 2.9 | 2.6 |
| Div yield (\%) | 1.8 | 1.6 | 2.0 |

## Shareholding, September 2008

\% of Over/(under) Pattern Portfolio weight

## Promoters

| Flls | 60.4 | 5.6 | 3.9 |
| :--- | ---: | :--- | ---: |
| MFs | 4.5 | 2.3 | 0.6 |
| UTI | - | - | $(1.7)$ |
| LIC | 1.6 | 0.7 | $(1.0)$ |

## HDFC: Operating performance may remain steady, business environment showing early signs of improvement

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- HDFC has guided for stable operating performance
- Management reiterates that there are no defaults in its builder-loan portfolio
- We tweak estimates and price target to Rs2,100, retain ADD

In our recent conference call, HDFC's management has retained its guidance on stable operating performance in the near-term. A reduction in real estate prices and likely improvement in debt market conditions may be early signs of a better macro environment. We are tweaking down our estimates by 3\% for FY2009E and FY2010E to factor marginally lower NIMs and growth ( $20 \%$ disbursement growth in 2HFY09E versus $25 \%$ assumed earlier). We are also reducing the valuation of its AMC business to reflect a likely difficult environment for the growth of mutual funds. We retain our ADD recommendation with a price target of Rs2,100 (Rs2,200 earlier). The stock is currently trading at 1.6X PBR (core) FY2009E.

Asset growth will likely remain above 20\%. HDFC's management has reiterated its expectations of $20 \%+$ growth in disbursements in 2HFY09E (within the long-term trend of $20-30 \%$ ) despite the challenges on the liquidity front and in real estate markets. We understand from market sources that debt market placements have started picking up over last 1-2 weeks, which is clear positive for HDFC and other bulk borrowers. We believe that housing finance companies are currently well placed to give loans to large builders (having a strong financial profile) with favorable terms, even if the retail demand may be subdued. However, with the recent reduction of risk weights and provisioning requirements for banks lending to commercial real estate, competition, in this segment, may increase over time.

Reduction in real estate prices is a positive. HDFC's management has highlighted that builders have started dropping real estate prices in certain pockets by about 10$15 \%$. While a $25-40 \%$ decline may be optimal for retail buyers, the reduction is a positive signal. The risk to banks and the financial system at large will likely be lower if the operating cash flows of builders improve over time.

No NPLs in commercial real estate. HDFC's management has highlighted that there are no NPLs in its non-retail book. While loans to builders, corporates and leases comprise about $33 \%$ of its overall book, exposure to builders for construction of properties (builder-loans) is about $12 \%$ (Rs90 bn). None of the builders, including Unitech (Rs6.5 bn of exposure) and Kalpataru are currently delinquent. We fear that some of the builders may face liquidity issues and may find it challenging to honor their loan commitments since mutual funds and banks are likely scaling down their funding to the sector. Nevertheless, this risk is incrementally lower as builders are reducing real estate prices to improve sales (as discussed above).

Liquidity scenario improving, non-retail loans support spreads. The overall liquidity scenario in the debt markets seems to have improved over the last few days. HDFC has recently raised large (Rs10 bn) of long term loans (10 years maturity).

The company has maintained home loan rates at about 11.50-11.75\%. It has raised lending rates on all other categories by about $1 \%$-commercial real estate loans (now at 17-18\%), top-up loans and loans against property. Thus, despite high incremental borrowings cost (over 11\%), the company expects to maintain spreads of about $2 \%$ on the overall book.

HDFC: Sum of the parts-based valuation

|  | HDFC's holding (\%) | Value of companies (Rs mn) | Value per share (Rs) | Comments |
| :---: | :---: | :---: | :---: | :---: |
| HDFC |  |  | 1,229 | Based on residual growth model |
| Value of subsidiaries and associates |  |  | 849 |  |
| HDFC Bank | 23.2 | 607,500 | 447 | Based on HDFC Bank's fair value estimate (FY2010E), 10\% holding company discount |
| HDFC Standard Life MF |  |  |  |  |
| MF business | 60.0 | 15,300 | 32 | $4 \%$ of Rs390 bn (15 \% decline over AUMs in October 2008) |
| PMS business | 60.0 | 11,550 | 24 | 10\% of AUMs |
| Life insurance | 72.0 | 129,918 | 290 | NBAP analysis, giving value for $72 \%$ stake, $10 \%$ holding company discount |
| General insurance | 74.0 | 8,600 | 20 | Based on deal with ERGO |
| Gruh Finance | 62.0 | 3,759 | 7 | Based on market price |
| IDFC | 1.9 | 67,971 | 4 | Based on market price |
| HDFC Venture capital |  |  |  |  |
| HDFC Property Fund | 80.5 | 1,500 | 4 | Rs10bn of fund assuming value of 15\% |
| HDFC IT Corridor Fund | 80.5 | 697 | 2 | Rs4.64bn of fund assuming value of 15\% |
| Real estate fund | 100.0 | 5,040 | 18 | US\$800 mn assuming value of 15\% |
| Equity investments |  |  | 41 |  |
| BVPS of non-strategic investments |  |  | 32 |  |
| Unrealised gains on above |  |  | 9 | $50 \%$ haircut on unrealised gains as on September 2008 |

## Total value per share

Source:Kotak Institutional Equities estimates.

## HDFC- Comparison of old and new estimates

March fiscal year-ends, 2009-2010E (Rs mn)

|  | 2009E | 2010E | New estimates |  | \% change |  | \% growth |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2009E | 2010E | 2009E | 2010E | 2009E | 2010E |
| NIM (post provisions - \%) | 3.6 | 3.5 | 3.5 | 3.6 |  |  |  |  |
| Loan book | 931,786 | 1,178,250 | 912,061 | 1,139,786 | (2) | (3) | 25 | 25 |
| Operating income | 106,469 | 136,310 | 105,310 | 132,789 | (1) | (3) | 20 | 26 |
| Interest income | 97,629 | 127,657 | 96,470 | 124,137 | (1) | (3) | 34 | 29 |
| Capital gains | 1,500 | 2,000 | 1,500 | 2,000 | 0 | 0 | (81) | 33 |
| Interest expense | 72,149 | 93,806 | 71,929 | 91,190 | (0) | (3) | 40 | 27 |
| Net operating income | 34,320 | 42,504 | 33,381 | 41,599 | (3) | (2) | (7) | 25 |
| Net operating inc. excl. gains | 32,820 | 40,504 | 31,881 | 39,599 | (3) | (2) | 12 | 24 |
| Loan loss provisions | 368 | 423 | 368 | 423 | 0 | 0 | 15 | 15 |
| Fee income | 379 | 473 | 361 | 451 | (5) | (5) | (43) | 25 |
| Operating expenses | 3,265 | 3,876 | 3,265 | 3,876 | 0 | 0 | 22 | 19 |
| Employee expenses | 1,470 | 1,758 | 1,470 | 1,758 | 0 | 0 | 25 | 20 |
| PBT | 31,102 | 38,710 | 30,145 | 37,783 | (3) | (2) | (11) | 25 |
| Net profit | 22,393 | 27,871 | 21,705 | 27,203 | (3) | (2) | (11) | 25 |
| PBT bef cap gains | 29,602 | 36,710 | 28,645 | 35,783 | (3) | (3) | 10 | 25 |

Source: Kotak Institutional Equities estimates.

| Retail |  |  |  |
| :---: | :---: | :---: | :---: |
| TITN.BO, Rs883 |  |  |  |
| Rating |  |  | BUY |
| Sector coverage view |  |  | tractive |
| Target Price (Rs) |  |  | 1,280 |
| 52W High -Low (Rs) |  |  | 4-692 |
| Market Cap (Rs bn) |  |  | 39.2 |
| Financials |  |  |  |
| March y/e | 2008 | 2009E | 2010E |
| Sales (Rs bn) | 30.0 | 39.3 | 50.2 |
| Net Profit (Rs bn) | 1.6 | 2.2 | 2.4 |
| EPS (Rs) | 35.1 | 48.5 | 54.7 |
| EPS gth | 56.8 | 39.6 | 13.2 |
| P/E (x) | 25.2 | 18.2 | 16.1 |
| EV/EBITDA (x) | 17.1 | 11.6 | 9.8 |
| Div yield (\%) | 0.9 | 1.1 | 1.2 |

## Shareholding, September 2008

\% of Over/(under) Pattern Portfolio weight

|  | Promoters | 53.1 | - |
| :--- | :---: | :---: | :---: |
| Flls | 11.9 | 0.1 | $(0.0)$ |
| MFs | 4.1 | 0.2 | 0.0 |
| UTI | - | - | $(0.1)$ |
| LIC | - | - | $(0.1)$ |

Titan Industries: Robust growth across existing segments, forays into new products; reiterate BUY

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- Jewelry and watch segments growing well, eye-wear expanding rapidly
- Plans to foray into other fashion accessory products under the 'Fastrack' brand
- Lower gold price and investment safety push up jewelry demand versus other asset classes
- Strong cash flows, low leverage and high RoE support valuations

We believe Titan's strong growth in its extant jewelry and watch businesses and its plan to foray into other fashion products places it well to become a leading fashion accessory player. We recently met with Titan's management to get an update on its growth plans amidst the current economic slowdown. We believe the current macroeconomic situation provides an opportunity for Titan to benefit from increasing interest in gold jewelry as a safe investment haven versus other asset classes. The recent correction in gold price has significantly boosted jewelry demand in India as people look for safer investment opportunities. Total jewelry demand increased by 29\% to 179 tons in 2QFY09 from 139 tons in 2QFY08. We expect the watch segment to continue to show stable volume growth led by new product launches. The eye-wear business is expanding rapidly with the company targeting to open 70 stores by end-FY2009E versus 42 currently. We moderately reduce our EPS estimates for FY2009E and FY2010E to Rs48.5 and Rs54.7 from Rs49.8 and Rs56.6 to account for higher cost for the new stores in the eye-wear business. Titan aims to become a diversified fashion accessory retailer by adding other products like apparels, bags, perfumes, leather products etc. to its product portfolio. We find current valuations attractive supported by high RoEs, strong free cash flow generation and low leverage.

## Jewelry-lower gold price and investment safety push up demand

We believe lower gold prices and assurance of investment safety will drive jewelry demand in times of worsening economic conditions. Gold jewelry demand in 2QFY09 increased by $29 \%$ in volume terms and $78 \%$ in value terms over 2QFY08 (see Exhibit 2). The increase in volumes was mainly in August when gold prices had corrected by almost $20 \%$ leading to strong demand for gold jewelry as customers tried to benefit from low gold price. Titan's 2QFY09 revenues had also increased 74\% yoy, in line with the industry. We expect positive volume growth to continue in 3QFY09 as well, supported by strong sales during the Diwali season. Key take-aways from our recent management meeting:

- Lower gold prices pushed up volumes. August-October jewelry volumes showed strong growth due to sharp reduction in gold prices. Further, customers relied more on gold as a safe investment option when other asset classes faced a sharp correction in value.
- Market shifting from un-organised to organised players. Fluctuating gold prices and higher inventory carrying cost has made operations for many of the smaller standalone jewelry stores difficult. Also, customers are increasingly moving to branded stores which offer a larger variety of designs as well as guaranteed return polices. We highlight that Titan's market share has been increasing over the past few years, largely led by a strong brand effect and shift in the market towards organized players (see Exhibit 3)
- Exchange rate impacting local price. The local gold price has not reduced in line with the international price due to sharp depreciation in rupee exchange rate (see Exhibit 4). Any appreciation in the exchange rate can provide a fillip to gold demand.
- Economic uncertainty may keep gold demand strong. Jewelry demand may continue to remain strong as a safe investment option amidst current economic uncertainty. With low investor confidence in other asset classes like property and equity, gold becomes an obvious choice for safe investment, further supported by lower gold prices. We highlight that investment safety has traditionally been a strong driver for gold jewelry demand in India.
- Increase in gold leasing rate a concern. The recent increase in gold leasing rates from banks may impact margins in the near term (see Exhibit 5). Titan sources its gold from banks on lease with price to be settled in 180 days. Management indicated almost 300-400 bps increase in the gold leasing cost. It indicated a possible increase in making charges if the trend continues for a longer period.


## Watches-strong despite price increases effected to counter rupee depreciation

Titan's watch segment has been growing steadily with new store roll-outs and the launch of new collections. EBIT margins increased by 400 bps yoy to $16.2 \%$ in 1HFY09 led by new product launches and price increase. The company is considering a further $3-5 \%$ price increase in the watch segment to counter the increase in material costs due to rupee depreciation. Most of the watch components are imported and have seen a sharp increase in costs due to the exchange rate impact. We expect the watch segment revenues to grow $17.9 \%$ to Rs 10.4 bn in FY2009E. It reported revenues of Rs 4.8 bn in 1HFY09. However, the key risk to our estimates pertains from a slower volume growth due to deteriorating macro-economic conditions.

## Eye-wear-expanding rapidly

Titan's eye-wear business has been expanding rapidly with new store roll outs across the country. It has already launched 42 Titan Eye+ stores and plans to extend it to 70 by end-FY2009. We expect new store launches to drive revenues; however, margins may be under pressure due to initial store roll out costs. Key take-aways from the management meeting were:

- 200 stores by FY2011E. The company plans to launch 60 stores per year over FY2009-11E to reach to around 200 stores by FY2011E. Titan aims to garner a larger market share with its first mover advantage before other players come in. The eye-wear market is largely unorganized with only $15 \%$ of the market catered to by organized store chains. We expect new entrants like Reliance, and other international players to increase competition and put pressure on margins. We assume a slower store roll out and model only 135 stores by FY2011E as competition and availability of franchisees will be the key constraints.
- Store roll-outs to keep margins negative for next two years. New store roll outs will keep EBIT margins negative for next two years due to initial costs and high advertisements. We expect Titan to focus more on extending reach rather than profitability in the initial years, similar to the way in which it scaled up its jewelry business. We estimate stable state margins of around $12 \%$ from the eye-wear business.
- High rentals and working capital funding may constraint store roll-out. We believe high rentals and liquidity issues for working capital funding may be a key deterrent for franchisees. Most of the Titan Eye+ stores are franchisee owned with average investment of around Rs7-12 mn. Further, a long gestation period of three years makes it a high investment business for the franchisee.
- Change in estimates. We increase our end-FY2009 store estimate to 65 from 50 earlier. Titan has already launched 42 Titan Eye+ stores and targets to extend it to 70 by end-FY2009. We reduce our FY2009E and FY2010E EBITDA margin estimates to $-2.9 \%$ and $-1.8 \%$ to account for higher administrative costs from new store rollouts.


## Extending strong brands to new fashion accessory products

We expect Titan to use its strong brands to become a leading fashion accessory player with a diverse range of product offerings. The company is looking to enter into diverse product offerings including apparels, bags, belts, caps, helmets, headwear, wallets, fragrances, perfumes, writing instruments, mobile phones and other accessories. It plans to use the 'Fastrack' brand to launch fashion accessory stores and outlets targeting the youth segment. Titan will replicate the eye-wear model by outsourcing the production and will focus on design and marketing. We do not yet estimate any revenues from this business as it is still at a preliminary planning stage.

## Strong fundamentals support valuation

We find Titan attractively valued at 16X FY2010E EPS, supported by its (1) strong earnings growth, (2) low leverage, (3) high RoEs in excess of $30 \%$ and (4) strong free cash flow generation (see Exhibit 6). We estimate Titan's EPS to grow at 26.7\% CAGR over FY2008-11E and debt-equity ratio of 0.3 X at end-FY2009E. We model the company to generate free cash flows of Rs4.6 bn over FY2009-11E led by strong operating cash flows. We maintain our BUY rating and target price of Rs1,280.

Exhibit 1: Forecasts and valuation (consolidated)

| March year- | Sales | EBITDA | Adj. PAT | EPS | RoAE | P/E | EV/EBITDA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| end | (Rs mn) | (Rs mn) | (Rs mn) | (Rs) | (\%) | (X) | (X) |
| 2006 | 14,398 | 1,529 | 812 | 18.6 | 42.2 | 47.3 | 26.0 |
| 2007 | 20,906 | 2,013 | 1,001 | 22.6 | 34.8 | 38.9 | 20.2 |
| 2008 | 29,969 | 2,388 | 1,556 | 35.1 | 37.7 | 25.0 | 17.0 |
| 2009E | 39,280 | 3,454 | 2,153 | 48.5 | 38.5 | 18.1 | 11.5 |
| 2010E | 50,204 | 4,004 | 2,430 | 54.7 | 32.6 | 16.0 | 9.8 |

Source: Company data, Kotak Institutional Equities estimates.

Exhibit 2: Price movements close to or below zero are associated with high demand Quarterly movement in gold price and jewlery demand


Source: World Gold Council, Bloomberg, Kotak Institutional Equities.

## Exhibit 3: Titan's market share increasing over the years

Total jewlery demand and Titan's volumes, March fiscal year-ends, 2001-2008 (tons)


Source: Company, World Gold Council

Exhibit 4: Exchange rate fluctuations impact short term domestic gold prices
International and domestic gold price trends


Source: World Gold Council, Bloomberg, Kotak Institutional Equities.

Exhibit 5: Sharp increase in gold leasing cost can impact jewelry margins
One month gold leasing rate (\%)


Source: Bloomberg.

Exhibit 6: Strong fundamental ratios support Titan's valuations
Titan, Key ratios, March fiscal year-ends, 2004-2011E (Rs mn)

|  | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales | $\mathbf{9 , 0 0 1}$ | $\mathbf{1 0 , 7 9 3}$ | $\mathbf{1 4 , 3 9 8}$ | $\mathbf{2 0 , 9 0 6}$ | $\mathbf{2 9 , 9 6 9}$ | $\mathbf{3 9 , 2 8 0}$ | $\mathbf{5 0 , 2 0 4}$ | $\mathbf{6 1 , 2 9 7}$ |
| growth (\%) |  | 19.9 | 33.4 | 45.2 | 43.3 | 31.1 | 27.8 | 22.1 |
| PAT | $\mathbf{5 8 9}$ | $\mathbf{5 1 9}$ | $\mathbf{8 1 2}$ | $\mathbf{1 , 0 0 1}$ | $\mathbf{1 , 5 5 6}$ | $\mathbf{2 , 1 5 3}$ | $\mathbf{2 , 4 3 0}$ | $\mathbf{3 , 1 6 5}$ |
| Operating cash flow | 253 | 1,343 | 991 | 1,356 | 837 | 1,671 | 1,513 | 2,576 |
| Free cash flow | $\mathbf{7 1 4}$ | $\mathbf{1 , 1 1 5}$ | $\mathbf{5 7 7}$ | $\mathbf{1 5 9}$ | $\mathbf{1 6 5}$ | $\mathbf{1 , 2 5 5}$ | $\mathbf{1 , 0 9 7}$ | $\mathbf{2 , 2 1 0}$ |
| Key ratios |  |  |  |  |  |  |  |  |
| PAT margin (\%) | 6.5 | 4.8 | 5.6 | 4.8 | 5.2 | 5.5 | 4.8 | 5.2 |
| RoAE (\%) | $\mathbf{3 6 . 6}$ | $\mathbf{3 2 . 0}$ | $\mathbf{4 2 . 2}$ | $\mathbf{3 4 . 8}$ | $\mathbf{3 7 . 7}$ | $\mathbf{3 8 . 5}$ | $\mathbf{3 2 . 6}$ | $\mathbf{3 2 . 8}$ |
| RoACE (\%) | 17.0 | 14.4 | 19.7 | 20.6 | 26.8 | 30.7 | 27.8 | 29.5 |
| D/E (X) | $\mathbf{2 . 8}$ | $\mathbf{2 . 2}$ | $\mathbf{1 . 4}$ | $\mathbf{0 . 7}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 3}$ | $\mathbf{0 . 2}$ | $\mathbf{0 . 1}$ |
| Operating cash /PAT (\%) | $\mathbf{4 3 . 0}$ | $\mathbf{2 5 8 . 6}$ | $\mathbf{1 2 2 . 1}$ | $\mathbf{1 3 5 . 5}$ | $\mathbf{5 3 . 8}$ | $\mathbf{7 7 . 6}$ | $\mathbf{6 2 . 3}$ | $\mathbf{8 1 . 4}$ |
| Dividend payout (\%) | 7.6 | 17.2 | 17.0 | 22.1 | 22.8 | 19.6 | 20.1 | $\mathbf{1 9 . 6}$ |

Source: Company, Kotak Institutioanl Equities estimates.

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Exhibit 7: Profit model, balance sheet, cash model (consolidated) for Titan Industries, 2006-2011E, March fiscal year-ends (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |  |
| Total income | 14,398 | 20,906 | 29,969 | 39,280 | 50,204 | 61,297 |
| EBITDA | 1,529 | 2,013 | 2,388 | 3,454 | 4,004 | 5,089 |
| Interest (expense)/income | (248) | (212) | (208) | (242) | (210) | (170) |
| Depreciation | (200) | (260) | (333) | (326) | (349) | (372) |
| Other income | 42 | (47) | 45 | 34 | 34 | 34 |
| Pretax profits | 1,123 | 1,494 | 1,892 | 2,920 | 3,478 | 4,581 |
| Tax | (182) | (404) | (373) | (650) | (979) | $(1,371)$ |
| Deferred taxation | 56 | 27 | (73) | (117) | (70) | (46) |
| Profit after tax | 997 | 1,117 | 1,446 | 2,153 | 2,430 | 3,165 |
| Associate income / (loss) | (185) | (116) | 110 | - | - | - |
| Adjusted net profit | 812 | 1,001 | 1,556 | 2,153 | 2,430 | 3,165 |
| Diluted earnings per share (Rs) | 18.6 | 22.6 | 35.1 | 48.5 | 54.7 | 71.3 |
| Balance sheet |  |  |  |  |  |  |
| Total equity | 1,966 | 3,371 | 4,458 | 6,118 | 7,976 | 10,414 |
| Deferred taxation liability | 243 | 181 | 252 | 369 | 439 | 484 |
| Total borrowings | 3,094 | 2,478 | 2,103 | 1,927 | 1,727 | 1,227 |
| Current liabilities | 3,632 | 5,958 | 9,123 | 9,604 | 11,385 | 13,101 |
| Total liabilities and equity | 8,934 | 11,988 | 15,936 | 18,017 | 21,527 | 25,226 |
| Cash | 386 | 510 | 554 | 1,218 | 1,621 | 2,759 |
| Other current assets | 6,042 | 8,402 | 12,481 | 13,775 | 16,781 | 19,313 |
| Total fixed assets | 2,007 | 2,717 | 2,877 | 3,001 | 3,102 | 3,130 |
| Miscl. exp. not written off | 219 | 42 | - | - | - | - |
| Investments | 280 | 316 | 23 | 23 | 23 | 23 |
| Total assets | 8,934 | 11,988 | 15,936 | 18,017 | 21,527 | 25,226 |
| Free cash flow |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 1,186 | 1,544 | 1,742 | 2,562 | 2,815 | 3,548 |
| Working capital changes | (195) | (188) | (905) | (890) | $(1,302)$ | (973) |
| Capital expenditure | (431) | (983) | (509) | (450) | (450) | (400) |
| Investments | (79) | (265) | (213) | - | - | - |
| Other income | 96 | 50 | 50 | 34 | 34 | 34 |
| Free cash flow | 577 | 159 | 165 | 1,255 | 1,097 | 2,210 |
| Ratios (\%) |  |  |  |  |  |  |
| Debt/equity | 140.1 | 69.8 | 44.6 | 29.7 | 20.5 | 11.3 |
| Net debt/equity | 122.6 | 55.4 | 32.9 | 10.9 | 1.3 | (14.1) |
| RoAE | 42.2 | 34.8 | 37.7 | 38.5 | 32.6 | 32.8 |
| RoACE | 19.7 | 20.6 | 26.8 | 30.7 | 27.8 | 29.5 |

Source: Company data, Kotak Institutional Equities estimates.

Exhibit 8: Titan, Financial assumptions, March fiscal year-ends, 2006-2011E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011 E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jewelry |  |  |  |  |  |  |
| Revenues (Rs mn) | 7,896 | 12,903 | 20,252 | 27,196 | 35,062 | 43,103 |
| EBITDA (Rs mn) | 491 | 913 | 1,152 | 1,910 | 2,245 | 2,793 |
| EBITDA margin (\%) | 6.2 | 7.1 | 5.7 | 7.0 | 6.4 | 6.5 |
| Volumes ('000 pcs) |  |  |  |  |  |  |
| Jewelry | 570 | 720 | 1,139 | 1,367 | 1,640 | 1,968 |
| Coins | 1,427 | 1,925 | 1,017 | 1,169 | 1,345 | 1,546 |
| Average realisation (Rs/pc) |  |  |  |  |  |  |
| Jewelry | 11,530 | 14,325 | 15,032 | 18,372 | 19,842 | 20,430 |
| Coins | 926 | 1,343 | 3,080 | 1,785 | 1,874 | 1,873 |
| Average gold price |  |  |  |  |  |  |
| US\$/oz | 504 | 675 | 835 | 868 | 912 | 930 |
| Rs/gm | 723 | 969 | 1,081 | 1,256 | 1,319 | 1,318 |
| Diamond share |  |  |  |  |  |  |
| Share of diamond jewelry (\%) | 25 | 33 | 33 | 37 | 37 | 37 |
| Watches |  |  |  |  |  |  |
| Revenues (Rs mn) | 6,198 | 7,408 | 8,828 | 10,409 | 12,080 | 13,835 |
| EBITDA (Rs mn) | 1,138 | 1,191 | 1,418 | 1,926 | 2,114 | 2,352 |
| EBITDA margin (\%) | 18.4 | 16.1 | 16.1 | 18.5 | 17.5 | 17.0 |
| Volumes ('000 pcs) |  |  |  |  |  |  |
| Watches | 8,336 | 8,964 | 10,286 | 11,653 | 13,028 | 14,496 |
| Table clocks | 272 | 149 | 125 | 143 | 158 | 170 |
| Average realisation (Rs/pc) |  |  |  |  |  |  |
| Watches (produced) | 716 | 796 | 814 | 847 | 880 | 907 |
| Table clocks | 413 | 448 | 1,053 | 1,074 | 1,095 | 1,106 |
| Eyewear |  |  |  |  |  |  |
| Revenues (Rs mn) | 129 | 253 | 406 | 1,137 | 2,417 | 3,645 |
| EBITDA (Rs mn) | 40 | 99 | 50 | (33) | (44) | 268 |
| EBITDA margin (\%) | 30.7 | 39.2 | 12.2 | (2.9) | (1.8) | 7.4 |
| Sunglasses |  |  |  |  |  |  |
| Volume ('000 pcs) | 232 | 380 | 437 | 525 | 630 | 755 |
| Average realisation (Rs/pc) | 558 | 665 | 711 | 782 | 861 | 930 |
| Titan Eye+ |  |  |  |  |  |  |
| No. of stores | - | 1 | 10 | 65 | 105 | 135 |
| Annual revenue per store (Rs mn) | - | - | 19 | 20 | 23 | 25 |

Source: Company, Kotak Institutional Equities estimates.
Kotak Institutional Equities：Valuation Summary of Key Indian Companies
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 응웅 영 Source：Company，Bloomberg，Kotak Institutional Equities estimates
Kotak Institutional Equities：Valuation Summary of Key Indian Companies

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Kotak Institutional Equities: Valuation Summary of Key Indian Companies

| Property | 21-Nov-08 | Cautious | 473,241 |  |  |  |  |  | $193.3 \quad(7.7) \quad 5.0$ |  |  | $\begin{array}{ccc} 3.9 & 4.2 & 4.0 \\ & \text { PER }(x) \\ \hline \end{array}$ |  |  | $\begin{array}{lll} 4.7 & 4.7 & 3.9 \\ \text { Ev/EBITDA ( }) \end{array}$ |  |  | $\begin{array}{ccc} 1.2 & 1.0 & 0.8 \\ \text { Price/BV (x) } \\ \hline \end{array}$ |  |  | $\begin{array}{ccc} \hline 2.7 & 3.8 & 4.6 \\ \hline & \text { Dividend yield }(\%) \\ \hline \end{array}$ |  |  | $32.1 \quad 23.2 \quad 20.4$ <br> RoE (\%) |  |  | $\begin{aligned} & \text { Target } \\ & \text { price Upside } \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | EPS (RS) |  | $\begin{gathered} \text { ADVT- } \\ \text { 3mo } \end{gathered}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Company | Price (Rs) | Rating | (Rs mn) | (US5 mn) |  | (mn) | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010 E | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010E | (RS) | (\%) | (US5 mn) |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pantaloon Retail | 207 | BUY | 35,594 | 712 | 172 | 8.0 | 12.1 | 18.4 | 93.1 | 50.4 | 52.2 | 25.8 | 17.1 | 11.3 | 10.2 | 6.9 | 5.7 | 2.1 | 1.3 | 1.2 | 0.3 | 0.4 | 0.5 | 8.5 | 9.1 | 10.8 | 370 | 78.7 | 1.5 |
| Titan Industries | 883 | buY | 39,191 | 784 | 44 | 35.1 | 48.5 | 54.7 | 55.2 | 38.4 | 12.8 | 25.2 | 18.2 | 16.1 | 17.1 | 11.6 | 9.8 | 8.3 | 6.0 | 4.7 | 0.9 | 1.1 | 1.2 | 37.7 | 38.5 | 32.6 | 1,280 | 45.0 | 2.7 |
| Vishal Retail | 56 | ADD | 1,251 | 25 | 22 | 18.1 | 14.9 | 20.6 | 37.2 | (17.6) | 38.4 | 3.1 | 3.7 | 2.7 | 4.9 | 4.3 | 3.2 | 0.5 | 0.4 | 0.4 | - | - | - | 20.2 | 11.5 | 14.0 | 125 | 123.8 | 0.1 |
| Retail |  |  | 76,036 | 1,521 |  |  |  |  | 31.8 | 41.8 | 32.6 | 23.6 | 16.7 | 12.6 | 11.4 | 7.9 | 6.4 | 3.1 | 2.1 | 1.8 | 0.6 | 0.7 | 0.9 | 13.2 | 12.6 | 14.6 |  |  |  |
| Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 144 | REDUCE | 99,941 | 1,999 | 695 | 15.3 | 20.6 | 21.7 | (19.0) | 35.0 | 5.4 | 9.4 | 7.0 | 6.6 | 4.8 | 3.4 | 3.1 | 2.0 | 1.6 | 1.4 | 5.6 | 5.6 | 5.6 | 21.4 | 23.8 | 22.7 | 200 | 39.1 | 3.6 |
| Hexaware Technologies | 20 | SELL | 2,821 | 56 | 142 | 7.7 | 2.9 | 3.8 | (13.7) | (62.4) | 32.1 | 2.6 | 6.9 | 5.2 | (0.3) | 0.8 | 0.5 | 0.4 | 0.4 | 0.4 | 4.6 | 8.1 | 8.1 | 15.1 | 5.8 | 7.4 | 25 | 25.9 | 0.1 |
| Infosys Technologies | 1,185 | BUY | 679,989 | 13,600 | 574 | 79.1 | 100.8 | 108.8 | 18.0 | 27.5 | 7.9 | 15.0 | 11.8 | 10.9 | 11.4 | 8.5 | 7.5 | 4.9 | 3.8 | 3.0 | 2.8 | 2.1 | 2.2 | 36.1 | 36.4 | 30.9 | 1,600 | 35.1 | 68. |
| Mphasis BFL | 156 | REDUCE | 32,472 | 649 | 208 | 12.2 | 22.3 | 23.4 | 67.6 | 81.7 | 5.0 | 12.7 | 7.0 | 6.7 | 7.6 | 4.4 | 3.6 | 2.8 | 0.4 | 1.7 | 2.2 | 2.6 | 2.9 | 23.6 | 34.6 | 28.4 | 190 | 22.0 | 1.5 |
| Mindtree | 234 | BUY | 9,245 | 185 | 40 | 26.7 | 30.7 | 39.6 | 12.3 | 14.7 | 29.0 | 8.8 | 7.6 | 5.9 | 7.7 | 4.0 | 3.6 | 1.7 | 1.4 | 1.1 | 1.1 | - | - | - | 17.2 | 17.8 | 450 | 92.3 | 0.4 |
| Patni Computer Systems | 122 | SELL | 15,729 | 315 | 129 | 33.2 | 26.3 | 30.8 | 29.2 | (20.8) | 16.9 | 3.7 | 4.6 | 4.0 | 0.5 | 0.6 | (0.4) | 0.6 | 0.5 | 0.5 | 1.8 | 2.2 | 2.5 | 19.2 | 14.1 | 12.0 | 160 | 30.8 | 1.1 |
| Polaris Software Lab | 38 | sell | 3,716 | 74 | 98 | 7.4 | 12.8 | 11.6 | (27.6) | 71.6 | (9.6) | 5.1 | 3.0 | 3.3 | 1.6 | 0.8 | 0.5 | 0.6 | 0.5 | 0.4 | 4.6 | 4.6 | 4.6 | 11.7 | 17.8 | 14.1 | 70 | 85.2 | 1.5 |
| Satyam Computer Services | 241 | BUY | 164,093 | 3,282 | 682 | 25.2 | 33.7 | 35.5 | 17.7 | 33.3 | 5.3 | 9.5 | 7.1 | 6.8 | 6.6 | 4.2 | 3.5 | 2.3 | 1.8 | 1.5 | 4.1 | 5.0 | 5.8 | 26.0 | 28.2 | 24.2 | 400 | 66.3 | 33.9 |
| TCS | 506 | REDUCE | 495,617 | 9,912 | 979 | 51.3 | 56.4 | 63.0 | 21.5 | 10.0 | 11.6 | 9.9 | 9.0 | 8.0 | 7.8 | 6.4 | 5.8 | 4.0 | 3.2 | 2.6 | 2.8 | 3.9 | 5.0 | 47.0 | 39.3 | 35.6 | 650 | 28.3 | 24.8 |
| Tech Mahindra | 246 | BUY | 30,688 | 614 | 125 | 59.1 | 76.4 | 85.0 | 25.7 | 29.4 | 11.2 | 4.2 | 3.2 | 2.9 | 3.6 | 1.8 | 1.0 | 2.4 | 1.4 | 0.9 | 2.2 | 2.4 | 2.5 | 70.7 | 58.0 | 40.9 | 700 | 184.2 | 2.8 |
| Wipro | 230 | ADD | 333,138 | 6,663 | 1,450 | 22.2 | 26.0 | 28.7 | 12.6 | 17.0 | 10.4 | 10.3 | 8.8 | 8.0 | 8.1 | 5.9 | 5.0 | 2.6 | 2.1 | 1.8 | 2.8 | 3.3 | 3.8 | 27.9 | 26.3 | 24.3 | 360 | 56.7 | 12.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel Ltd | 619 | BUY | 1,174,515 | 23,490 | 1,898 | 35.3 | 45.3 | 55.1 | 65.0 | 28.3 | 21.7 | 17.5 | 13.7 | 11.2 | 10.7 | 8.1 | 6.2 | 5.2 | 3.8 | 2.8 | - | 0.6 | 1.0 | 39.1 | 31.9 | 28.5 | 800 | 29.3 | 90 |
| IDEA | 44 | Reduce | 142,400 | 2,848 | 3,236 | 3.9 | 3.3 | 3.4 | 78.5 | (17.6) | 5.7 | 11.1 | 13.5 | 12.8 | 8.8 | 5.4 | 4.8 | 4.0 | 1.0 | 0.9 | - | - | - | 36.4 | 12.0 | 8.0 | 70 | 59.1 | 9.4 |
| mTNL | 69 | Reduce | 43,565 | 871 | 630 | 7.1 | 5.1 | 5.5 | (11.0) | (28.4) | 7.6 | 9.7 | 13.5 | 12.6 | 1.4 | 2.0 | 1.8 | 0.4 | 0.4 | 0.4 | 5.8 | 8.7 | 8.7 | 3.5 | 2.2 | 2.4 | 80 | 15.7 | 1.6 |
| Reliance Communications | 206 | SELL | 425,291 | 8,506 | 2,064 | 26.1 | 26.3 | 33.1 | 84.3 | 0.5 | 25.8 | 7.9 | 7.8 | 6.2 | 6.9 | 6.8 | 5.5 | 1.5 | 1.2 | 1.0 | 0.4 | - | - | 16.8 | 18.3 | 18.7 | 265 | 28.6 | 56.4 |
| Tata Communications | 412 | Reduce | 117,548 | 2,351 | 285 | 10.9 | 13.6 | 14.0 | (36.3) | 24.0 | 3.2 | 37.7 | 30.4 | 29.4 | 15.7 | 13.0 | 11.8 | 1.8 | 1.7 | 1.7 | 1.1 | 1.2 | 1.6 | 4.4 | 5.4 | 5.2 | 400 | (3.0) | 4.1 |
| Telecom |  | Cautious | 1,903,319 | 38,066 |  |  |  |  | 65.7 | 16.3 | 21.0 | 13.2 | 11.3 | 9.4 | 9.0 | 7.4 | 5.9 | 2.6 | 1.9 | 1.6 | 0.5 | 0.8 | 0.9 | 19.6 | 17.0 | 17.3 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 575 | Reduce | 74,784 | 1,496 | 130 | 57.7 | 69.4 | 74.2 | 7.8 | 20.3 | 6.8 | 10.0 | 8.3 | 7.8 | 6.2 | 5.0 | 4.3 | 2.3 | 1.9 | 1.6 | 2.1 | 2.6 | 2.8 | 25.8 | 25.6 | 22.8 | 800 | 39.0 | 1.3 |
| Transportation |  | Cautious | 74,784 | 1,496 |  |  |  |  | 7.8 | 20.3 | 6.8 | 10.0 | 8.3 | 7.8 | 6.2 | 5.0 | 4.3 | 2.3 | 1.9 | 1.6 | 2.1 | 2.6 | 2.8 | 23.5 | 23.3 | 21.0 |  |  |  |
| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CESC | 200 | BUY | 24,937 | 499 | 125 | 27.8 | 31.9 | 36.9 | (23.3) | 14.9 | 15.8 | 7.2 | 6.3 | 5.4 | 3.7 | 3.5 | 4.7 | 0.8 | 0.7 | 0.6 | 2.0 | 2.3 | 2.7 | 12.5 | 11.7 | 11.9 | 450 | 125.5 | 1.4 |
| Lanco infratech | 117 | BUY | 26,054 | 521 | 222 | 14.8 | 17.5 | 26.0 | 75.2 | 18.2 | 48.3 | 7.9 | 6.7 | 4.5 | 8.0 | 11.6 | 10.0 | 1.4 | 1.2 | 0.9 | - | - | - | 19.7 | 19.2 | 23.0 | 370 | 215.7 | 8.6 |
| NTPC | 151 | Reduce | 1,241,355 | 24,827 | 8,245 | 9.3 | 9.0 | 9.7 | 7.9 | (3.2) | 7.9 | 16.1 | 16.7 | 15.5 | 11.2 | 12.1 | 11.7 | 2.3 | 2.1 | 2.0 | 2.3 | 2.3 | 2.4 | 14.9 | 13.2 | 13.1 | 160 | 6.3 | 32.1 |
| Reliance Infrastructure | 485 | BUY | 112,084 | 2,242 | 231 | 37.6 | 53.6 | 56.8 | 13.9 | 42.6 | 6.0 | 12.9 | 9.1 | 8.5 | 19.5 | 15.8 | 15.7 | 0.7 | 0.7 | 0.6 | 1.3 | 1.5 | 1.7 | 4.3 | 6.2 | 6.6 | 1,250 | 157.5 | 73.0 |
| Reliance Power | 105 | Reduce | 251,065 | 5,021 | 2,397 | 0.4 | 2.1 | 2.6 | - | 443.9 | 25.2 | 275.4 | 50.6 | 40.4 | - | - | - | 1.8 | 1.7 | 1.7 | - | - | - | 1.2 | 3.5 | 4.3 | 180 | 71.8 | 21.2 |
| Tata Power | 630 | BUY | 146,874 | 2,937 | 233 | 29.7 | 38.1 | 39.9 | 11.6 | 28.5 | 4.6 | 21.2 | 16.5 | 15.8 | 16.5 | 15.0 | 16.0 | 2.0 | 1.5 | 1.3 | 1.4 | 1.5 | 1.5 | 10.0 | 10.3 | 9.0 | 1,230 | 95.1 | 17.7 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Aban Offshore | 728 | BUY | 28,139 | 563 | 39 | 72.3 | 211.1 | 456.6 | $(1,066)$ | 192.1 | 116.3 | 10.1 | 3.4 | 1.6 | 12.0 | 6.4 | 3.7 | 3.2 | 1.4 | 0.8 | 0.5 | 1.4 | 2.1 | 51.7 | 49.3 | 53.1 | 1,700 | 133.6 | 18.5 |
| Educomp Solutions | 1,779 | BuY | 33,840 | 677 | 19 | 35.2 | 63.9 | 108.1 | 114 | 81.7 | 69.2 | 50.6 | 27.9 | 16.5 | 27.0 | 11.4 | 7.2 | 11.0 | 4.6 | 3.7 | 0.1 | 0.3 | 0.5 | 33.5 | 23.3 | 24.3 | 2,550 | 43.3 | 35.4 |
| Havels ndia | 143 | BUY | 8,654 | 173 | 61 | 26.6 | 19.7 | 34.5 | 40 | (25.9) | 75.1 | 5.4 | 7.3 | 4.1 | 5.5 | 5.5 | 3.8 | 1.3 | 1.1 | 0.8 | 1.7 | 2.2 | 2.9 | 33.7 | 16.5 | 22.2 | 365 | 155.2 | 0.4 |
| Jaiprakash Associates | 58 | buy | 68,902 | 1,378 | 1,188 | 4.9 | 7.3 | 11.0 | 7 | 49.5 | 50.9 | 11.8 | 7.9 | 5.3 | 9.9 | 7.8 | 7.5 | 1.4 | 1.2 | 1.0 | 0.0 | 0.0 | 0.0 | 15.4 | 16.1 | 20.5 | 205 | 253.4 | 42.2 |
| Jindal Saw | 273 | BuY | 16,746 | 335 | 61 | 66.6 | 86.9 | 82.9 | (43) | 30.6 | (4.7) | 4.1 | 3.1 | 3.3 | 3.4 | 1.8 | 1.5 | 0.6 | 0.4 | 0.4 | 2.6 | 4.8 | 5.5 | 12.5 | 14.4 | 12.3 | 500 | 83.1 | 1.7 |
| PSL | 91 | BuY | 3,944 | 79 | 44 | 21.1 | 43.6 | 58.3 | 4 | 106.9 | 33.7 | 4.3 | 2.1 | 1.6 | 3.5 | 3.0 | 2.1 | 0.7 | 0.5 | 0.4 | 5.7 | 6.6 | 8.3 | 11.3 | 15.0 | 17.5 | 280 | 209.4 | 0.2 |
| Sintex | 162 | BUY | 26,342 | 527 | 163 | 19.5 | 23.4 | 31.2 | 58 | 19.6 | 33.5 | 8.3 | 6.9 | 5.2 | 7.9 | 5.7 | 3.9 | 1.6 | 1.0 | 0.9 | 0.5 | 0.8 | 1.1 | 14.0 | 14.8 | 15.9 | 460 | 183.8 | 1.9 |
| Welspun Gujarat Stahl Rohren | 92 | BUY | 17,358 | 347 | 189 | 20.6 | 25.9 | 36.6 | 94 | 25.9 | 41.6 | 4.5 | 3.6 | 2.5 | 6.1 | 3.7 | 2.4 | 1.0 | 0.8 | 0.6 | 2.0 | 4.1 | 4.3 | 27.1 | 23.9 | 26.6 | 220 | 139.3 | 3.9 |
| Others |  |  | 203,925 | 4,079 |  |  |  |  | 28.6 | 81.0 | 51.6 | 10.4 | 5.7 | 3.8 | 8.7 | 5.9 | 4.6 | 1.5 | 1.1 | 0.9 | 0.7 | 1.3 | 1.6 | 14.4 | 19.7 | 23.1 |  |  |  |
| KS universe (b) |  |  | 19,675,396 | 393,508 |  |  |  |  | 25.8 | 10.0 | 17.4 | 10.0 | 9.1 | 7.8 | 6.5 | 6.1 | 5.2 | 1.8 | 1.5 | 1.3 | 2.1 | 2.4 | 2.7 | 17.9 | 16.4 | 16.7 |  |  |  |
| KS universe (b) ex-Energy |  |  | 15,121,140 | 302,423 |  |  |  |  | 31.1 | 7.7 | 8.6 | 10.1 | 9.4 | 8.7 | 7.4 | 7.0 | 6.4 | 2.0 | 1.6 | 1.4 | 2.1 | 2.3 | 2.5 | 19.3 | 17.2 | 16.2 |  |  |  |
| KS universe (d) ex-Energy \& ex-Commodities |  |  | 13,971,778 | 279,436 |  |  |  |  | 36.2 | 12.0 | 13.7 | 11.8 | 10.5 | 9.3 | 9.3 | 8.2 | 7.1 | 2.2 | 1.8 | 1.6 | 2.0 | 2.2 | 2.4 | 18.9 | 17.5 | 17.1 |  |  |  |


Source: Company, Bloomberg, Kotak Institutional Equities estimates
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Nischint Chawathe, Augustya Somani."

Kotak Institutional Equities Research coverage universe
Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy = OP; Hold $=\mathrm{IL} ;$ Sell $=\mathrm{U}$. Buy, Hold and Sell are not defined Kotak Institutional Equities ratings and should not be constructed as investment opinions. Rather, these ratings are used illustratively to comply with applicable regulations. As of 30/09/2008 Kotak Institutional Equities Investment Research had investment ratings on 143 equity securities.

Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.
CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.
NC = Not Covered. Kotak Securities does not cover this company.
$\mathbf{R S}=$ Rating Suspended. Kotak Securities Research has suspended the investment rating and price target, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target. The previous investment rating and price target, if any, are no longer in effect for this stock and should not be relied upon.
NA = Not Available or Not Applicable. The information is not available for display or is not applicable.
$\mathbf{N M}=$ Not Meaningful. The information is not meaningful and is therefore excluded.

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[^0]:    Source: $E T=$ Economic Times, $B S=$ Business Standard, $F E=$ Financial Express, $B L=$ Business Line

