# Batlivala & Karani



# RESULT UPDATE

# MID CAP

### **Share Data**

| Reuters code         | Reuters code IH |    |      |  |  |
|----------------------|-----------------|----|------|--|--|
| Bloomberg code       | IH IN           |    |      |  |  |
| Market cap. (US\$ m  | 1,119           |    |      |  |  |
| 6M avg. daily turnov | 4.5             |    |      |  |  |
| Issued shares (mn)   | 723             |    |      |  |  |
| Target price (Rs)    |                 |    | 47   |  |  |
| Performance (%)      | 1M              | 3M | 12M  |  |  |
| Absolute             | (6)             | 5  | 59   |  |  |
| Relative             | 1               | 2  | (10) |  |  |

#### Valuation ratios

| FY10E | FY11E                                      |
|-------|--------------------------------------------|
| 0.6   | 2.6                                        |
| 166.5 | 304.6                                      |
| 114.6 | 28.3                                       |
| 1.6   | 1.5                                        |
| 2.1   | 2.5                                        |
| 3.5   | 2.9                                        |
| 20.4  | 13.5                                       |
|       | 0.6<br>166.5<br>114.6<br>1.6<br>2.1<br>3.5 |

## Major shareholders (%)

| Promoters       | 30 |
|-----------------|----|
| FIIs            | 14 |
| MFs             | 4  |
| BFSI's          | 22 |
| Public & Others | 30 |
|                 |    |

# **Indian Hotels**

# **Maintain Underperformer**

Price: Rs 73 BSE Index: 15,896 03 November 2009

# 2QFY10 Result - Valuations still at a premium

Indian Hotels' (IHCL) results were marginally above expectations with a 17% decline in revenues at Rs 3.07 bn and adjusted PAT at Rs 37 mn. Revenues included Rs 213 mn towards insurance claims for business interruption from terrorist attacks, excluding which revenues declined by 22% and the company reported an adjusted loss of Rs 175 mn.

Occupancies during the quarter have improved to 60% (from 52% in 1QFY10) resulting in a 7% sequential improvement in RevPAR's. Though room rents continue to remain low, with the onset of peak season, company has seen a significant improvement in occupancies across most cities. The opening of Pierre in New York and the Taj Mahal in Mumbai is further expected to improve overall performance from 2HFY10E. To factor in the weak 1HFY10 performance our estimates stand revised downwards by 74% for FY10E and 27% for FY11E, Though the domestic demand scenario is likely to improve in the future, valuations at 28x revised FY11E estimates look too rich. We hence maintain our Underperformer rating on the stock with a target price of Rs 47.

# Highlights

- For the quarter ARR's declined by 23% to Rs 7453 while occupancies were down from 64% to 60%. Though RevPAR's were down by 28% YoY, they improved by 7% from 1QFY10 levels resulting from higher occupancies of 60% in 2Q against 52% in 1Q.
- With the opening of Vivanta in Bangalore and the expansion of Taj Lands End the company has added 325 rooms to its standalone room inventory in the first half.
- Despite a higher room inventory staff costs declined by 5% due to various measures including redeploying existing staff to new properties, cut in variable payments etc.

# Financial highlights

| ( <b>Rs. mn</b> ) | 2QFY09     | 2QFY10 | YoY (%) | 1HFY09 | 1HFY10 | YoY (%) | FY08    | FY09    | YoY (%) | FY10E   | YoY (%) | FY11E   | YoY (%) |
|-------------------|------------|--------|---------|--------|--------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net Sales         | 3,678      | 3,072  | (16.5)  | 7,447  | 5,921  | (20.5)  | 29,200  | 26,861  | (8.0)   | 26,162  | (2.6)   | 31,942  | 22.1    |
| EBITDA            | 899        | 511    | (43.2)  | 2,066  | 856    | (58.6)  | 8,920   | 5,118   | (42.6)  | 4,530   | (11.5)  | 6,856   | 51.3    |
| EBITDA Margir     | n (%) 24.4 | 16.6   | _       | 27.7   | 14.5   | _       | 30.5    | 19.1    | _       | 17.3    | _       | 21.5    | _       |
| Other Income      | 316        | 225    | (28.8)  | 527    | 316    | (40.0)  | 926     | 705     | (23.9)  | 773     | 9.7     | 896     | 15.9    |
| Interest          | (225)      | (378)  | 68.1    | (460)  | (754)  | 64.1    | (2,023) | (2,305) | 13.9    | (2,657) | 15.3    | (2,882) | 8.5     |
| Depreciation      | (226)      | (252)  | 11.4    | (429)  | (503)  | 17.2    | (1,676) | (1,885) | 12.5    | (1,929) | 2.3     | (1,985) | 2.9     |
| PBT               | 764        | 105    | (86.2)  | 1,704  | (85)   | (105.0) | 6,147   | 1,633   | (73.4)  | 718     | (56.0)  | 2,886   | 302.1   |
| (before extraore  | dinary)    |        |         |        |        |         |         |         |         |         |         |         |         |
| Extraordinary in  | come (94)  | 82     | (187.3) | (154)  | 515    | (434.3) | (542)   | (48)    | (91.2)  | _       | _       | -       | _       |
| PBT               | 670        | 187    | (72.0)  | 1,550  | 430    | (72.3)  | 5,605   | 1,585   | (71.7)  | 718     | (54.7)  | 2,886   | 302.1   |
| Tax               | (163)      | (69)   | (57.9)  | (431)  | (69)   | (84.1)  | (2,426) | (1,520) | (37.4)  | (269)   | (82.3)  | (1,082) | 302.1   |
| Reported PAT      | 507        | 119    | (76.6)  | 1,119  | 283    | (74.7)  | 3,179   | 65      | (97.9)  | 449     | 585.8   | 1,803   | 302.1   |
| Adj. PAT          | 601        | 37     | (93.9)  | 1,273  | (232)  | (118.2) | 4,135   | 210     | (94.9)  | 459     | 118.3   | 1,857   | 304.6   |
| (After extraordi  | nary)      |        |         |        |        |         |         |         |         |         |         |         |         |
| EPS (Rs.)         | 0.8        | 0.1    | (93.9)  | 1.8    | (0.3)  | _       | 6.9     | 0.3     | (95.8)  | 0.6     | 118.3   | 2.6     | 304.6   |

• With the completion of Falaknuma Palace (60 rooms) in Feb 2010 and expansion in Fishermans Cove in Dec 09, IHCL will be adding another 120 rooms to its standalone room inventory. Taj Palace Cape Town with 172 rooms is expected by Dec 09.

- IHCL has management contracts with 2200 rooms in pipeline for its Vivanta and Gateway brands and another 2000 rooms for its Taj brand.
- The Sea Rock acquisition has been completed and IHCL enjoys a FSI of 5.5 for the project.
- Its consolidated net debt position currently stands at Rs 45 bn.
- Exceptional items for the quarter include profit booked on sale of hotel project of Rs
   68.2 mn and refund of annuity pension premium of Rs 19 mn.

### **Revised Estimates**

| (Rs mn)         | Old    |        | Revi   | ised   | Change % |        |  |
|-----------------|--------|--------|--------|--------|----------|--------|--|
|                 | FY10E  | FY11E  | FY10E  | FY11E  | FY10E    | FY11E  |  |
| Net Sales       | 28,836 | 33,268 | 26,162 | 31,942 | (9.3)    | (4.0)  |  |
| EBITDA          | 6,491  | 7,975  | 4,530  | 6,856  | (30.2)   | (14.0) |  |
| EBITDA margin % | 22.5   | 24.0   | 17.3   | 21.5   | (23.0)   | (10.6) |  |
| Adjusted PAT    | 1,773  | 2,546  | 459    | 1,857  | (74.1)   | (27.1) |  |
| EPS (Rs)        | 2.5    | 3.5    | 0.6    | 2.6    | (74.6)   | (26.7) |  |

Indian Hotels 2

| Income Statement                    |          |          |          |          |
|-------------------------------------|----------|----------|----------|----------|
| Yr end 31 Mar (Rs mn)               | FY08     | FY09     | FY10E    | FY11E    |
| Net sales                           | 29,200   | 26,861   | 26,162   | 31,942   |
| Growth (%)                          | 16.5     | (8.0)    | (2.6)    | 22.1     |
| Operating expenses                  | (20,280) | (21,744) | (21,632) | (25,085) |
| Operating profit                    | 8,920    | 5,118    | 4,530    | 6,856    |
| EBITDA                              | 8,920    | 5,118    | 4,530    | 6,856    |
| Growth (%)                          | 23.8     | (42.6)   | (11.5)   | 51.3     |
| Depreciation                        | (1,676)  | (1,885)  | (1,929)  | (1,985)  |
| Other income                        | 926      | 705      | 773      | 896      |
| EBIT                                | 8,170    | 3,937    | 3,375    | 5,767    |
| Interest paid                       | (2,023)  | (2,305)  | (2,657)  | (2,882)  |
| Pre-tax profit                      | 6,147    | 1,633    | 718      | 2,886    |
| (before non-recurring)              |          |          |          |          |
| Non-recurring items                 | (542)    | (48)     | 0        | 0        |
| Pre-tax profit                      | 5,605    | 1,585    | 718      | 2,886    |
| (after non-recurring)               |          |          |          |          |
| $Tax\left( current+deferred\right)$ | (2,426)  | (1,520)  | (269)    | (1,082)  |
| Net profit (before Minority         | 3,179    | 65       | 449      | 1,803    |
| Interest, Pref. Dividend etc.       | )        |          |          |          |
| Prior period adjustments            | (44)     | (38)     | 0        | 0        |
| Minority interests                  | 414      | 97       | 10       | 53       |
| Reported PAT                        | 3,550    | 125      | 459      | 1,857    |
| Adjusted net profit                 | 4,091    | 172      | 459      | 1,857    |
| Growth (%)                          | 10.5     | (95.8)   | 166.5    | 304.6    |

| Balance Sheet               |               |        |        |        |
|-----------------------------|---------------|--------|--------|--------|
| Yr end 31 Mar (Rs mn        | ) <b>FY08</b> | FY09   | FY10E  | FY11E  |
| Cash & Marketable securitie | es 2,602      | 6,786  | 1,756  | 2,698  |
| Other current assets        | 6,274         | 11,284 | 12,985 | 13,325 |
| Investments                 | 17,050        | 21,569 | 22,266 | 22,648 |
| Net fixed assets            | 42,466        | 51,767 | 56,969 | 56,834 |
| Other non-current assets    | 4             | 4      | 4      | 4      |
| Total assets                | 68,397        | 91,410 | 93,980 | 95,509 |
| Current liabilities         | 6,584         | 7,570  | 8,026  | 9,183  |
| Total debt                  | 34,905        | 46,707 | 50,678 | 50,678 |
| Other non-current liabiliti | ies 1,489     | 1,605  | 1,605  | 1,605  |
| Total liabilities           | 42,977        | 55,882 | 60,309 | 61,466 |
| Share capital               | 603           | 723    | 723    | 723    |
| Reserves & surplus          | 22,088        | 32,139 | 30,245 | 30,578 |
| Less: Misc. expenditure     | (92)          | (76)   | (38)   | 0      |
| Shareholders' funds         | 22,599        | 32,786 | 30,930 | 31,302 |
| Minorities interests        | 2,820         | 2,741  | 2,741  | 2,741  |
| Total equity & liabilitie   | s 68,397      | 91,410 | 93,980 | 95,509 |
| Capital employed            | 61,813        | 83,839 | 85,954 | 86,325 |

| Cash Flow Statement      |                                  |             |         |         |  |
|--------------------------|----------------------------------|-------------|---------|---------|--|
| Yr end 31 Mar (Rs mi     | n) FY08                          | FY09        | FY10E   | FY11E   |  |
| Pre-tax profit           | 5,605                            | 1,585       | 718     | 2,886   |  |
| Depreciation             | 1,676                            | 1,885       | 1,929   | 1,985   |  |
| Change in working capita | d (1,235)                        | (3,707)     | (1,500) | 563     |  |
| Total tax paid           | (2,380)                          | (1,395)     | (269)   | (1,082) |  |
| Cash flow from oper.     | (a) 3,666                        | (1,631)     | 877     | 4,352   |  |
| Capital expenditure      | (4,808)                          | (11,021)    | (7,130) | (1,850) |  |
| Change in investments    | (10,442)                         | (8,750)     | 3,303   | (382)   |  |
| Others                   | (632)                            | (150)       | 38      | 38      |  |
| Cash flow from inv. (b)  | (15,881)                         | (19,921)    | (3,789) | (2,194) |  |
| Free cash flow (a+b)     | (12,215)                         | (21,552)    | (2,911) | 2,158   |  |
| Equity raised/(repaid)   | 193                              | 9,360       | (1,200) | 0       |  |
| Debt raised/(repaid)     | 14,201                           | 11,802      | 3,971   | 0       |  |
| Dividend (incl. tax)     | (1,129)                          | (1,340)     | (1,016) | (1,270) |  |
| Others                   | (245)                            | 1,683       | 127     | 53      |  |
| Cash flow from fin. (c)  | 13,020                           | 21,505      | 1,882   | (1,216) |  |
| Net change in cash (a+   | <b>b</b> + <b>c</b> ) <b>805</b> | <b>(48)</b> | (1,029) | 942     |  |

| <b>Key Ratios</b>     |       |        |       |       |
|-----------------------|-------|--------|-------|-------|
| Yr end 31 Mar (%)     | FY08  | FY09   | FY10E | FY11E |
| Adjusted EPS (Rs)     | 6.8   | 0.2    | 0.6   | 2.6   |
| Growth                | 10.5  | (96.5) | 166.5 | 304.6 |
| Book NAV/share (Rs)   | 42.2  | 49.1   | 46.5  | 47.1  |
| Dividend/share (Rs)   | 1.9   | 1.2    | 1.5   | 1.8   |
| Dividend payout ratio | 32.8  | 589.8  | 276.6 | 82.0  |
| Tax                   | 43.3  | 95.9   | 37.5  | 37.5  |
| EBITDA margin         | 30.5  | 19.1   | 17.3  | 21.5  |
| EBIT margin           | 28.0  | 14.7   | 12.9  | 18.1  |
| RoCE                  | 15.2  | 5.4    | 4.0   | 6.7   |
| Net debt/Equity       | 127.1 | 112.4  | 145.3 | 140.9 |

| Valuations        |      |       |       |       |
|-------------------|------|-------|-------|-------|
| Yr end 31 Mar (x) | FY08 | FY09  | FY10E | FY11E |
| PER               | 10.7 | 305.4 | 114.6 | 28.3  |
| PCE               | 7.6  | 25.6  | 22.0  | 13.7  |
| Price/Book        | 1.7  | 1.5   | 1.6   | 1.5   |
| Yield (%)         | 2.6  | 1.7   | 2.1   | 2.5   |
| EV/Net sales      | 3.2  | 3.4   | 3.5   | 2.9   |
| EV/EBITDA         | 10.4 | 18.1  | 20.4  | 13.5  |

| Du Pont Analysis – ROE |      |      |       |       |  |  |
|------------------------|------|------|-------|-------|--|--|
| Yr end 31 Mar (x)      | FY08 | FY09 | FY10E | FY11E |  |  |
| Net margin (%)         | 14.0 | 0.6  | 1.8   | 5.8   |  |  |
| Asset turnover         | 0.5  | 0.3  | 0.3   | 0.3   |  |  |
| Leverage factor        | 2.5  | 2.6  | 2.7   | 2.8   |  |  |
| Return on equity (%)   | 16.7 | 0.6  | 1.3   | 5.5   |  |  |

Indian Hotels 3

Ashit Desai ashit.desai@bksec.com +91-22-40317132 Sweta Jain sweta.jain@bksec.com +91-22-4031 7135

**Analyst Declaration:** We, Ashit Desai & Sweta Jain, hereby certify that the views expressed in this report accurately reflect our personal views about the subject securities and issuers. We also certify that no part of our compensation was, is, or will be, directly or indirectly, related to the specific recommendation or view expressed in this report.

Indian Hotels 4

#### B&K Securities is the trading name of Batlivala & Karani Securities India Pvt. Ltd.

# **B&K Investment Ratings:**

1. **BUY:** Potential upside of > +25% (absolute returns)

OUTPERFORMER: 0 to +25%
 UNDERPERFORMER: 0 to -25%

4. **SELL:** Potential downside of < -25% (absolute returns)

All rights reserved. No part of this publication may be reproduced, stored in a retrieval system, or transmitted, in any form or by any means, electronic, mechanical, print, publishing, photocopying, recording or otherwise without the permission of Batlivala & Karani Securities India Pvt. Ltd. Any unauthorized act in relation to all or any part of the material in this publication may call for appropriate statutory proceedings.

The information contained herein is confidential and is intended solely for the addressec(s). Any unauthorized access, use, reproduction, disclosure or dissemination is prohibited. This information does not constitute or form part of and should not be construed as, any offer for sale or subscription of or any invitation to offer to buy or subscribe for any securities. The information and opinions on which this communication is based have been complied or arrived at from sources believed to be reliable and in good faith, but no representation or warranty, express or implied, is made as to their accuracy, correctness and are subject to change without notice. Batlivala & Karani Securities India P Ltd and/ or its clients may have positions in or options on the securities mentioned in this report or any related investments, may effect transactions or may buy, sell or offer to buy or sell such securities or any related investments. Recipient/s should consider this report only for secondary market investments and as only a single factor in making their investment decision. The information enclosed in the report has not been vetted by the compliance department due to the time sensitivity of the information/document. Some investments discussed in this report have a high level of volatility. High volatility investments may experience sudden and large falls in their value causing losses when the investment is realized. Those losses may equal your original investment. Some investments may not be readily realizable and it may be difficult to sell or realize those investments, similarly it may prove difficult for you to obtain reliable information about the value, risks to which such an investment is exposed. Neither B&K Securities nor any of its affiliates shall assume any legal liability or responsibility for any incorrect, misleading or altered information contained herein.

## B & K SECURITIES INDIA PRIVATE LTD.

Equity Research Division: City Ice Bldg, 298, Ground/1st Floor, Perin Nariman Street, Behind RBI, Fort, Mumbai - 400 001, India. Tel.: 91-22-4031 7000, Fax: 91-22-2263 5020/30.

Registered Office: Room No. 3/4, 7 Lyons Range, Kolkata - 700 001. Tel.: 91-33-2243 7902.