

## SO WHAT? THE BNP PARIBAS ANGLE

- High exposure to residential pricing risk with 81% of land bank in this segment.
- Higher declines in price or volumes will affect ability to service debt.
- Employing global property-trough valuations of 5x 1-yr forward PE to value Unitech.

Net Profit 09 ..... INR15.4b  
.....(From INR24.8b)

Diff from Consensus.. 22.6%  
Consensus (mean) ..... INR19.9b  
Consensus (momentum) ..... ↓

Target Price ..... INR40.00  
.....(From INR253.00)

Diff from Consensus(77.1%)  
Consensus (median) ....INR175.00  
Consensus (momentum)..... ↓

Current Price ..... INR50.80  
Upside/(Downside)..... (19.6%)

**REDUCE**  
(Unchanged)

Recs in the Market

Positive ..... **4**  
Neutral ..... **5**  
Negative ..... **8**  
Consensus (momentum)..... ↓

Sources: Thomson One Analytics; Bloomberg; BNP Paribas estimates

- Core business under pressure: Unitech remains highly exposed to pricing risks with an uncomfortably high leverage.
- Telenor deal funds wireless capex for 2 years, however, no significant cash inflow to property business.
- Maintain REDUCE with TP of INR40. Employing 20-year global property trough multiples (1-year forward P/E of 5x).

## Leverage + Volatility = Dynamite!

Leverage remains uncomfortably high

Unitech has one of the highest debt-equity ratio among Indian real estate developers. Even adjusting telecom-related debt, gross debt of property business is approximately INR80b. The company's interest coverage ratio (EBITDA/Gross interest) remains dangerously high at 2.2x declining to 1.9x by FY10. We believe that weak pricing and slow execution are likely to stretch Unitech's balance sheet. The company has launched only about five new projects (6m sqft) this year. We are still skeptical about the company's ability to drive volumes in the residential segment in FY09 due to weak market sentiment.

Telenor deal – hardly improves cash-flow situation  
The Telenor deal hardly improves Unitech's tight cash-flow situation. Unitech's cash inflow will benefit by merely USD60m from the first tranche of equity infusion. Repayment of shareholder's loans of approx USD150m by Unitech Wireless to Unitech is only subject to exercise of an option. We do not anticipate any further cash inflow to Unitech from the deal. However, the deal sufficiently capitalizes Unitech Wireless to fund its capex requirements over next two years.

Cutting volumes + prices to reflect weak execution

We are introducing our first earnings cut since our March 2008 initiation on the back of poor execution in 1HFY09. Penetration of new markets has been significantly delayed exposing Unitech to increased competition. It is also affected by the lack of full possession of land bank and a large chunk secured by loans, which significantly dents near-term monetization potential through plot sales. We have cut our volume recognition (under PoCM) by 44% and 45% for FY09 and FY10. We are also building 10% price correction for the next three years. Our earnings consequently decline by 38% and 62% in FY09 and FY10, respectively.

Shifting to bear market valuations as earnings decline  
We now value Unitech at 5x (12x earlier) one-year forward earnings. Our multiple is consistent with global trough property bear market multiples over a 20-year horizon. We have revised our PT to INR40/share. Our NAV of INR76 incorporates 10% pricing correction over next three years and maximum yearly sales in any city not exceeding 6m sqft.

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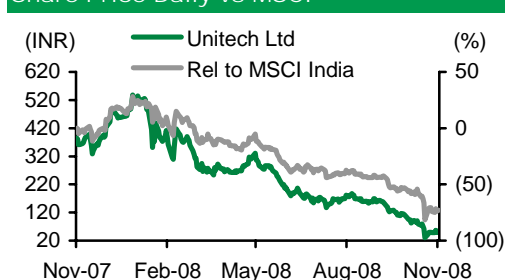
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### Earnings Estimates And Valuation Ratios

| YE Mar (INR m)          | 2008   | 2009E  | 2010E  | 2011E  |
|-------------------------|--------|--------|--------|--------|
| Revenue                 | 42,801 | 48,819 | 52,807 | 69,134 |
| Reported net profit     | 16,613 | 15,358 | 12,886 | 12,816 |
| Recurring net profit    | 16,632 | 15,358 | 12,886 | 12,816 |
| Previous rec net profit | 17,705 | 24,758 | 34,272 | —      |
| Chg from previous (%)   | (6.1)  | (38.0) | (62.4) | —      |
| Recurring EPS (INR)     | 10.25  | 9.46   | 7.94   | 7.89   |
| Previous rec EPS        | 10.91  | 15.25  | 21.11  | —      |
| Rec EPS growth (%)      | 26.9   | (7.7)  | (16.1) | (0.5)  |
| Recurring P/E (x)       | 5.0    | 5.4    | 6.4    | 6.4    |
| Dividend yield (%)      | 0.5    | —      | —      | —      |
| EV/EBITDA (x)           | 5.7    | 6.7    | 7.9    | 8.1    |
| Price/book (x)          | 2.3    | 1.6    | 1.3    | 1.1    |
| ROE (%)                 | 59.5   | 35.3   | 22.5   | 18.3   |
| Net debt/equity (%)     | 192.2  | 166.5  | 138.6  | 126.6  |

Sources: Unitech Ltd; BNP Paribas estimates

### Share Price Daily vs MSCI



|                                |                |
|--------------------------------|----------------|
| Next results/event             | January 2009   |
| Market cap (USD m)             | 1,692          |
| 12m avg daily turnover (USD m) | 43.6           |
| Free float (%)                 | 25             |
| Major shareholder              | Promoter (75%) |
| 12m high/low (INR)             | 538.25/30.10   |
| ADR (USD)                      | Nil            |
| Avg daily turnover (USD m)     | Nil            |
| Discount/premium (%)           | Nil            |
| Disc/premium vs 52-wk avg (%)  | Nil            |

Source: Datastream

### Leverage likely to remain a big negative overhang

Unitech's gross debt – related to the property business alone – amounted to approximately INR80b in 2QFY09, implying a debt-equity of approximately 1.8x for core property business. In addition, the company has approximately INR20b of debt related to the telecom business.

We estimate the interest coverage ratio of Unitech to be very low, at 2.2x and we anticipate it will continue to deteriorate over FY10. Further, we believe operational cash flow may not be supportive of large-scale debt repayments, necessitating debt refinancing, which is likely to be expensive.

**Working capital remains tight despite high exposure to residential segment.**

#### Exhibit 1: Key Balance Sheet Figures (2008 vs 1HFY09)

| Year-end 31 Mar | 2008<br>(INR m) | 1H09<br>(INR m) | Change<br>(%) |
|-----------------|-----------------|-----------------|---------------|
| Gross debt      | 85,524          | ~100,000        | 16.9          |
| Cash            | 14,083          | 16,000          | 13.6          |
| Receivables     | 7,460           | 14,000          | 87.7          |

Sources: Unitech Ltd; BNP Paribas estimates

Increase in gross debt for the company in 1H09 suggests that the working capital cycle is yet to turn positive. This is despite a significant proportion of revenue being recognized from the residential business where the working capital cycle is considered neutral.

Unitech's weakening balance sheet is likely to force it to partner with private equity players and/or other developers to execute projects that will come at a higher cost for Unitech shareholders (equity dilution at project level).

**Weak balance sheet might necessitate PE funding.**

Telenor Deal – funds wireless capex but no cash inflow boost  
Telenor has signed a definitive agreement to pick up a 60% stake in Unitech Wireless. It will invest approximately USD1.07b in equity in four tranches and assume an additional USD0.4b debt in the wireless venture as part of its capital investment.

Our Telecom team believes that the minimum capex requirement for Unitech to roll-out its pan-India GSM network will come to the tune of USD1.8b-2.0b. To date, Unitech has invested INR1.38b in equity and INR20b in debt in the venture. Thus, Telenor's investment sufficiently capitalizes the Wireless venture for the next two years.

However, there will be minimal cash inflow in Unitech's core real estate business. Unitech will receive approximately USD60m from the first tranche of equity infusion. Additional repayment of shareholder's loan of approximately USD150m by Unitech Wireless to Unitech is only subject to exercise of an option.

**Wireless business is well capitalized for next 2 years.**

Our telecom team believes that Telenor with its prior subcontinent experience is a good partner for Unitech. However, they have their concerns on the ability of the new venture to penetrate successfully purely on a 2G-based strategy.

### Cutting volume and prices to reflect weak execution

We are cutting our volume assumptions for Unitech as we believe its strategy to drive volume by lowering ticket sizes is unlikely to succeed in the near-term. Our key concern is inventory build-up in its core markets of NCR and Kolkata. End-user preference is likely to shift to finished products as a result of the increasing concerns on developer's liquidity position. Our channel checks reveal that investor demand has reduced significantly, and this will reduce the absorption of new launches.

Further, in Unitech's case we anticipate its pricing power in new regional markets will be relatively weak due to its late entry. We are building in 10% pricing correction over the next three years for Unitech.

We are cutting our volume assumptions (recognized on PoCM) by 44% and 45% respectively for FY09 and FY10 to reflect weak execution. Our revenue for FY09 and FY10 declines by 31% and 46% respectively, and our EPS declines by 38% and 62%.

#### Exhibit 2: Volume Revision

| Year-end 31 Mar          | — Previous — |              | — Revised —  |              | — Change —  |             |
|--------------------------|--------------|--------------|--------------|--------------|-------------|-------------|
|                          | 2009E        | 2010E        | 2009E        | 2010E        | 2009E       | 2010E       |
|                          | (m sqft)     | (m sqft)     | (m sqft)     | (m sqft)     | (%)         | (%)         |
| <b>Particulars</b>       |              |              |              |              |             |             |
| Residential – Apartments | 19.46        | 24.29        | 11.71        | 10.98        | (40)        | (55)        |
| Residential – Villas     | 0.86         | 3.03         | 0.43         | 1.61         | (50)        | (47)        |
| Residential – Plots      | 8.41         | 8.41         | 4.83         | 5.59         | (43)        | (34)        |
| Commercial               | 3.17         | 5.83         | 1.02         | 2.46         | (68)        | (58)        |
| Retail                   | 2.06         | 3.91         | 1.04         | 4.28         | (50)        | 9           |
| <b>Total</b>             | <b>33.96</b> | <b>45.47</b> | <b>19.02</b> | <b>24.92</b> | <b>(44)</b> | <b>(45)</b> |

Sources: Unitech Ltd; BNP Paribas estimates

#### Sensitivity analysis

##### Impact of lower volumes

Given the high leverage, Unitech remains highly exposed to the impact of lower volumes. Our current estimates factor flat residential volumes in million sqft. However, a 10% decline in projected residential volumes affects EBITDA by 12% and consequently reduces the interest-coverage ratio to 1.9.

#### Exhibit 3: Volume Sensitivity

|                    |              |              |              |              |
|--------------------|--------------|--------------|--------------|--------------|
| <b>(INR m)</b>     |              | <b>2009E</b> | <b>2010E</b> | <b>2011E</b> |
| <b>EBITDA</b>      | <b>(10%)</b> | 23,876       | 24,835       | 27,772       |
|                    | <b>(20%)</b> | 21,420       | 22,055       | 24,677       |
|                    | <b>(30%)</b> | 18,964       | 19,274       | 21,583       |
|                    | <b>(40%)</b> | 16,507       | 16,494       | 18,488       |
| <b>(INR/share)</b> |              | <b>2009E</b> | <b>2010E</b> | <b>2011E</b> |
| <b>EPS</b>         | <b>(10%)</b> | 8.89         | 8.52         | 9.54         |
|                    | <b>(20%)</b> | 7.68         | 7.15         | 8.01         |
|                    | <b>(30%)</b> | 6.47         | 5.78         | 6.49         |
|                    | <b>(40%)</b> | 5.25         | 4.41         | 4.96         |

Source: BNP Paribas estimates

##### Impact of lower prices

A greater-than-anticipated decline in prices amplifies the negative impact, since margins get compressed due to higher cost and lower sale price. Unitech is highly exposed to rapid pricing deterioration in the market as the table below indicates.

#### Exhibit 4: Price Sensitivity

|                    |              |              |              |              |
|--------------------|--------------|--------------|--------------|--------------|
| <b>(INR m)</b>     |              | <b>2009E</b> | <b>2010E</b> | <b>2011E</b> |
| <b>EBITDA</b>      | <b>(5%)</b>  | 26,333       | 26,190       | 30,567       |
|                    | <b>(10%)</b> | 24,314       | 21,632       | 21,936       |
|                    | <b>(15%)</b> | 22,295       | 17,321       | 14,212       |
|                    | <b>(20%)</b> | 20,276       | 13,256       | 7,346        |
| <b>(INR/share)</b> |              | <b>2009E</b> | <b>2010E</b> | <b>2011E</b> |
| <b>EPS</b>         | <b>(5%)</b>  | 10.46        | 10.18        | 12.15        |
|                    | <b>(10%)</b> | 9.46         | 7.94         | 7.89         |
|                    | <b>(15%)</b> | 8.47         | 5.81         | 4.09         |
|                    | <b>(20%)</b> | 7.47         | 3.81         | 0.70         |

Source: BNP Paribas estimates

### Limited ability to recycle capital as land bank is yet to be fully possessed

Unitech has bought a large portion of its land bank from government auctions. These land parcels have to be built as per a defined master plan and cannot be sold, which will limit Unitech's ability to monetize the land bank in case of a down turn.

Further, Unitech is still in process of acquiring various land parcels which currently constitute its land bank in Noida, Greater Noida, Agra, Varanasi, Dankuni and Vishakapatnam, which together constitute 65% of its total land bank.

#### Exhibit 5: Land Bank Break Up

| Region        | Area<br>(m sqft) | % of total land bank<br>(%) | Land acquisition status    |
|---------------|------------------|-----------------------------|----------------------------|
| Gurgaon       | 65.36            | 7.4                         | Acquired                   |
| Delhi         | 0.22             | nm                          | Acquired                   |
| Faridabad     | 0.88             | 0.1                         | Acquired                   |
| Noida         | 35.02            | 4.0                         | Partially acquired         |
| Greater Noida | 28.08            | 3.2                         | Partially acquired         |
| Kolkata       | 318.67           | 36.2                        | Partially acquired         |
| Chennai       | 120.74           | 13.7                        | Acquired                   |
| Kochi         | 41.56            | 4.7                         | Acquired                   |
| Bangalore     | 9.67             | 1.1                         | Acquired                   |
| Hyderabad     | 38.33            | 4.4                         | Acquired                   |
| Mohali        | 13.49            | 1.5                         | Acquired                   |
| Agra          | 37.89            | 4.3                         | Partially acquired         |
| Varanasi      | 42.16            | 4.8                         | Partially acquired         |
| Vishakapatnam | 108.89           | 12.4                        | Government yet to handover |
| Bhubhaneshwar | 1.00             | 0.1                         | Acquired                   |
| Mumbai        | 18.00            | 2.0                         | Slum-rehab                 |
| <b>Total</b>  | <b>879.97</b>    | <b>100.0</b>                |                            |

Sources: Unitech Ltd; BNP Paribas estimates

### Increasing project delays hamper growth

Unitech's plans to enter Hyderabad, Chennai, Cochin, have yet to gather momentum as the company has not received necessary approval with delays of nearly two years. The company is also facing significant execution delays in its commercial and residential projects – in excess of 12 months.

#### Exhibit 6: Sample List Of Delayed Projects

| Project                     | Location | Saleable area<br>(m sqft) | Expected completion | Minimum delay |
|-----------------------------|----------|---------------------------|---------------------|---------------|
| Fresco: Phase I – 12 towers | Gurgaon  | 1.24                      | Jun-09              | Six months    |
| Fresco: Phase II – 4 towers | Gurgaon  | 0.41                      | Dec-09              | Six months    |
| Horizon                     | Kolkata  | 0.86                      | June-09             | Six months    |
| Grande – Phase I            | Noida    | 3.24                      | July-10             | Six months    |

Sources: Unitech Ltd; BNP Paribas estimates

#### Exhibit 7: List Of Key South Indian Markets And Delays In Launches

| Projects     | Total saleable area<br>(m sqft) | Launch date     |          | Minimum delay |
|--------------|---------------------------------|-----------------|----------|---------------|
|              |                                 | Scheduled       | Expected |               |
| Chennai      | 42.52                           | Nov 06 – Jun 07 | Dec 08   | 2 years       |
| Hyderabad    | 10.60                           | Dec 06 – Feb 07 | Jan'09   | 2 years       |
| Cochin       | 19.85                           | Feb 07 – Dec 07 | FY10     | 2-3 years     |
| Bangalore    | 5.77                            | Jan-07          | FY10     | 2-3 years     |
| <b>Total</b> | <b>78.74</b>                    |                 |          |               |

Source: BNP Paribas estimates

### Shifting to bear market trough valuations

Our analysis of previous trough multiples in property bear markets suggest a trough multiple of 5x 1-yr forward P/E. We have consequently revised our P/E multiple from 12x to 5x to reflect the rapid deterioration of property market fundamentals and increased risk aversion to the sector.

Our multiples are in-line with property comps in China and India, which currently trade at FY09E P/E multiples of 6x and 7x respectively. We have arrived at our price target of INR40 using the P/E trough multiple of 5x on our FY10E EPS estimate of INR7.94.

### NAV – excluding projects with limited visibility and long gestation

Our NAV of INR76 per share includes only projects where a majority of the land bank is in possession of the company. Consequently, we have provided option values to longer gestation projects such as Dankuni, Agra, Varanasi and Vishakapatnam.

#### Exhibit 8: Unitech Real Estate NAV

| Particulars         | NAV            |             |
|---------------------|----------------|-------------|
|                     | (INR m)        | (INR/share) |
| Residential         | 72,318         | 45          |
| Commercial          | 73,798         | 45          |
| Retail              | 33,437         | 21          |
| Others              | 14,753         | 9           |
| Net debt            | (71,441)       | (44)        |
| <b>NAV</b>          | <b>122,865</b> | <b>76</b>   |
| <b>Option value</b> |                |             |
| Dankuni             | 10,033         | 6           |
| Agra                | 9,345          | 6           |
| Varanasi            | 13,009         | 8           |
| Vishakapatnam       | 14,516         | 9           |
| Total Option value  | 46,903         | 29          |

Note: Others include NAV of Maintenance income, Hospitality & amusement and Asset management fee  
Source: BNP Paribas estimates

#### Exhibit 9: NAV Assumptions

|                                       |        |
|---------------------------------------|--------|
| WACC (%)                              | 16.0   |
| Issued shares (m)                     | 1,623  |
| Tax rate (%)                          | 20.0   |
| Price growth – FY09-11 (%)            | (10.0) |
| Price growth – FY12 onwards (%)       | 5.0    |
| Cost growth for all the years (y-y %) | 5.0    |
| Cap rate (%)                          | 12     |
| Bookings (%)                          | 100    |

Sources: Company reports; BNP Paribas estimates

#### Exhibit 3: NAV Sensitivity To Delays

| (INR/share)           | Project delays (Years) | WACC        |     |           |     |     |
|-----------------------|------------------------|-------------|-----|-----------|-----|-----|
|                       |                        | 14%         | 15% | 16%       | 17% | 18% |
|                       | -1                     | 70          | 64  | 59        | 53  | 48  |
|                       | 0                      | 86          | 80  | <b>76</b> | 70  | 65  |
|                       | 1                      | 70          | 64  | 59        | 53  | 48  |
| <b>NAV impact (%)</b> |                        | <b>(22)</b> |     |           |     |     |

Source: BNP Paribas estimates

#### Exhibit 4: NAV Sensitivity To Property Price Decline

| NAV/share (INR) | Price change |           |       |       |
|-----------------|--------------|-----------|-------|-------|
|                 | (5%)         | (10%)     | (15%) | (20%) |
|                 | 104          | <b>76</b> | 52    | 36    |

Source: BNP Paribas estimates

## FINANCIAL STATEMENTS

## Unitech

| <b>Profit and Loss (INR m)</b>          |               |               |               |               |               |
|---|---------------|---------------|---------------|---------------|---------------|
| <b>Year Ending March</b>                | <b>2007A</b>  | <b>2008A</b>  | <b>2009E</b>  | <b>2010E</b>  | <b>2011E</b>  |
| Revenue                                 | 33,881        | 42,801        | 48,819        | 52,807        | 69,134        |
| Cost of sales ex depreciation           | (12,728)      | (16,051)      | (21,062)      | (27,396)      | (42,418)      |
| <b>Gross profit ex depreciation</b>     | <b>21,153</b> | <b>26,750</b> | <b>27,757</b> | <b>25,412</b> | <b>26,716</b> |
| Other operating income                  | -             | -             | -             | -             | -             |
| Operating costs                         | (1,874)       | (3,062)       | (3,443)       | (3,780)       | (4,780)       |
| <b>Operating EBITDA</b>                 | <b>19,279</b> | <b>23,687</b> | <b>24,314</b> | <b>21,632</b> | <b>21,936</b> |
| Depreciation                            | (73)          | (205)         | (311)         | (424)         | (472)         |
| Goodwill amortisation                   | -             | -             | -             | -             | -             |
| <b>Operating EBIT</b>                   | <b>19,205</b> | <b>23,482</b> | <b>24,003</b> | <b>21,208</b> | <b>21,464</b> |
| Net financing costs                     | (1,287)       | (2,804)       | (4,805)       | (5,100)       | (5,444)       |
| Associates                              | -             | -             | -             | -             | -             |
| Recurring non operating income          | -             | -             | -             | -             | -             |
| Non recurring items                     | -             | -             | -             | -             | -             |
| <b>Profit before tax</b>                | <b>17,919</b> | <b>20,678</b> | <b>19,198</b> | <b>16,107</b> | <b>16,020</b> |
| Tax                                     | (4,810)       | (3,986)       | (3,840)       | (3,221)       | (3,204)       |
| <b>Profit after tax</b>                 | <b>13,108</b> | <b>16,692</b> | <b>15,358</b> | <b>12,886</b> | <b>12,816</b> |
| Minority interests                      | (11)          | (129)         | -             | -             | -             |
| Preferred dividends                     | -             | -             | -             | -             | -             |
| Other items                             | 18            | 50            | -             | -             | -             |
| <b>Reported net profit</b>              | <b>13,115</b> | <b>16,613</b> | <b>15,358</b> | <b>12,886</b> | <b>12,816</b> |
| Non recurring items & goodwill (net)    | (13)          | 19            | -             | -             | -             |
| <b>Recurring net profit</b>             | <b>13,102</b> | <b>16,632</b> | <b>15,358</b> | <b>12,886</b> | <b>12,816</b> |
| <b>Per share (INR)</b>                  |               |               |               |               |               |
| Recurring EPS *                         | 8.07          | 10.25         | 9.46          | 7.94          | 7.89          |
| Reported EPS                            | 8.08          | 10.23         | 9.46          | 7.94          | 7.89          |
| DPS                                     | 0.25          | 0.25          | -             | -             | -             |
| <b>Growth</b>                           |               |               |               |               |               |
| Revenue (%)                             | 255.0         | 26.3          | 14.1          | 8.2           | 30.9          |
| Operating EBITDA (%)                    | 880.3         | 22.9          | 2.6           | (11.0)        | 1.4           |
| Operating EBIT (%)                      | 935.6         | 22.3          | 2.2           | (11.6)        | 1.2           |
| Recurring EPS (%)                       | 649.8         | 26.9          | (7.7)         | (16.1)        | (0.5)         |
| Reported EPS (%)                        | 639.1         | 26.7          | (7.6)         | (16.1)        | (0.5)         |
| <b>Operating performance</b>            |               |               |               |               |               |
| Gross margin inc depreciation (%)       | 62.2          | 62.0          | 56.2          | 47.3          | 38.0          |
| Operating EBITDA margin (%)             | 56.9          | 55.3          | 49.8          | 41.0          | 31.7          |
| Operating EBIT margin (%)               | 56.7          | 54.9          | 49.2          | 40.2          | 31.0          |
| Net margin (%)                          | 38.7          | 38.9          | 31.5          | 24.4          | 18.5          |
| Effective tax rate (%)                  | 26.8          | 19.3          | 20.0          | 20.0          | 20.0          |
| Dividend payout on recurring profit (%) | 3.1           | 2.4           | -             | -             | -             |
| Interest cover (x)                      | 14.9          | 8.4           | 5.0           | 4.2           | 3.9           |
| Inventory days                          | 17.8          | 11.0          | 11.8          | 14.3          | 13.3          |
| Debtor days                             | 13.4          | 38.0          | 87.1          | 126.4         | 111.8         |
| Creditor days                           | 1120.1        | 1495.3        | 1444.2        | 1188.1        | 875.9         |
| Operating ROIC (%)                      | 35.1          | 17.5          | 12.5          | 9.7           | 9.0           |
| Operating ROIC - WACC (%)               | 18.5          | 0.9           | (4.1)         | (6.9)         | (7.6)         |
| ROIC (%)                                | 32.3          | 15.7          | 11.2          | 8.8           | 8.3           |
| ROIC - WACC (%)                         | 15.7          | (0.9)         | (5.4)         | (7.8)         | (8.4)         |
| ROE (%)                                 | 116.3         | 59.5          | 35.3          | 22.5          | 18.3          |
| ROA (%)                                 | 16.0          | 10.3          | 7.8           | 6.4           | 5.8           |

Revenue to be driven by residential segment until FY10

Interest cost lower due to capitalisation

Declining margins due to higher mid income launches

Gross interest cover is 2.2x since interest is capitalized

\* Pre exceptional, pre-goodwill and fully diluted

Sources: Unitech Ltd; BNP Paribas estimates



| <b>Cash Flow (INR m)</b>        |                 |                 |                 |                |                |
|---------------------------------|-----------------|-----------------|-----------------|----------------|----------------|
| <b>Year Ending March</b>        | <b>2007A</b>    | <b>2008A</b>    | <b>2009E</b>    | <b>2010E</b>   | <b>2011E</b>   |
| Recurring net profit            | 13,102          | 16,632          | 15,358          | 12,886         | 12,816         |
| Depreciation                    | 73              | 205             | 311             | 424            | 472            |
| Associates & minorities         | 11              | 129             | -               | -              | -              |
| Other non-cash items            | -               | -               | -               | -              | -              |
| <b>Recurring cash flow</b>      | <b>13,186</b>   | <b>16,966</b>   | <b>15,670</b>   | <b>13,310</b>  | <b>13,288</b>  |
| Change in working capital       | 3,983           | 16,680          | (28,415)        | (14,635)       | (19,726)       |
| Capex - maintenance             | -               | -               | -               | -              | -              |
| Capex - new investment          | (5,218)         | (24,810)        | (2,000)         | (2,000)        | (2,000)        |
| <b>Free cash flow to equity</b> | <b>11,952</b>   | <b>8,836</b>    | <b>(14,746)</b> | <b>(3,325)</b> | <b>(8,439)</b> |
| Net acquisitions & disposals    | (2,564)         | (3,409)         | -               | -              | -              |
| Dividends paid                  | (185)           | (475)           | (475)           | -              | -              |
| Non recurring cash flows        | (33,597)        | (47,000)        | -               | -              | -              |
| <b>Net cash flow</b>            | <b>(24,393)</b> | <b>(42,047)</b> | <b>(15,221)</b> | <b>(3,325)</b> | <b>(8,439)</b> |
| Equity finance                  | 1,296           | 560             | -               | -              | -              |
| Debt finance                    | 29,425          | 45,343          | 2,746           | 3,325          | 8,439          |
| <b>Movement in cash</b>         | <b>6,328</b>    | <b>3,855</b>    | <b>(12,475)</b> | <b>(0)</b>     | <b>-</b>       |

Tight working capital likely to necessitate PE deals which maybe detrimental to shareholders

| <b>Per share (INR)</b>        |      |       |        |        |        |
|-------------------------------|------|-------|--------|--------|--------|
| Recurring cash flow per share | 8.12 | 10.45 | 9.65   | 8.20   | 8.19   |
| FCF to equity per share       | 7.36 | 5.44  | (9.08) | (2.05) | (5.20) |

| <b>Balance Sheet (INR m)</b>      |                 |                 |                 |                 |                 |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Year Ending March</b>          | <b>2007A</b>    | <b>2008A</b>    | <b>2009E</b>    | <b>2010E</b>    | <b>2011E</b>    |
| Working capital assets            | 20,403          | 37,326          | 48,727          | 49,397          | 43,586          |
| Working capital liabilities       | (48,959)        | (82,562)        | (84,114)        | (94,230)        | (109,359)       |
| <b>Net working capital</b>        | <b>(28,555)</b> | <b>(45,236)</b> | <b>(35,387)</b> | <b>(44,833)</b> | <b>(65,773)</b> |
| Tangible fixed assets             | 94,595          | 167,095         | 182,350         | 203,007         | 241,201         |
| <b>Operating invested capital</b> | <b>66,039</b>   | <b>121,859</b>  | <b>146,963</b>  | <b>158,174</b>  | <b>175,428</b>  |
| Goodwill                          | 1,126           | 1,126           | 1,126           | 1,126           | 1,126           |
| Other intangible assets           | -               | -               | -               | -               | -               |
| Investments                       | 4,548           | 14,165          | 14,165          | 14,165          | 14,165          |
| Other assets                      | -               | -               | -               | -               | -               |
| <b>Invested capital</b>           | <b>71,713</b>   | <b>137,150</b>  | <b>162,254</b>  | <b>173,465</b>  | <b>190,719</b>  |
| Cash & equivalents                | (10,227)        | (14,083)        | (1,608)         | (1,608)         | (1,608)         |
| Short term debt                   | -               | -               | -               | -               | -               |
| Long term debt *                  | 40,397          | 85,524          | 88,269          | 91,594          | 100,033         |
| <b>Net debt</b>                   | <b>30,170</b>   | <b>71,441</b>   | <b>86,662</b>   | <b>89,986</b>   | <b>98,425</b>   |
| Deferred tax                      | 20              | 60              | 60              | 60              | 60              |
| Other liabilities                 | 21,566          | 28,485          | 23,485          | 18,485          | 14,485          |
| Total equity                      | 19,944          | 36,005          | 50,888          | 63,774          | 76,590          |
| Minority interests                | 13              | 1,159           | 1,159           | 1,159           | 1,159           |
| <b>Invested capital</b>           | <b>71,713</b>   | <b>137,150</b>  | <b>162,254</b>  | <b>173,465</b>  | <b>190,719</b>  |

\* Includes convertibles and preferred stock which is being treated as debt

| <b>Per share (INR)</b>        |       |       |       |       |       |
|-------------------------------|-------|-------|-------|-------|-------|
| Book value per share          | 12.29 | 22.18 | 31.35 | 39.28 | 47.18 |
| Tangible book value per share | 11.59 | 21.49 | 30.65 | 38.59 | 46.49 |

High gearing versus industry average of 0.65x

| <b>Financial strength</b> |       |       |       |       |       |
|---------------------------|-------|-------|-------|-------|-------|
| Net debt/equity (%)       | 151.2 | 192.2 | 166.5 | 138.6 | 126.6 |
| Net debt/total assets (%) | 23.0  | 30.6  | 34.9  | 33.4  | 32.6  |
| Current ratio (x)         | 0.6   | 0.6   | 0.6   | 0.5   | 0.4   |
| CF interest cover (x)     | 14.3  | 13.0  | (1.7) | 0.7   | (0.2) |

| <b>Valuation</b>                   |              |              |              |              |              |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|
|                                    | <b>2007A</b> | <b>2008A</b> | <b>2009E</b> | <b>2010E</b> | <b>2011E</b> |
| Recurring P/E (x) *                | 6.3          | 5.0          | 5.4          | 6.4          | 6.4          |
| Recurring P/E @ target price (x) * | 5.0          | 3.9          | 4.2          | 5.0          | 5.1          |
| Reported P/E (x)                   | 6.3          | 5.0          | 5.4          | 6.4          | 6.4          |
| Dividend yield (%)                 | 0.5          | 0.5          | -            | -            | -            |
| P/CF (x)                           | 6.3          | 4.9          | 5.3          | 6.2          | 6.2          |
| P/FCF (x)                          | 6.9          | 9.3          | neg          | neg          | neg          |
| Price/book (x)                     | 4.1          | 2.3          | 1.6          | 1.3          | 1.1          |
| Price/tangible book (x)            | 4.4          | 2.4          | 1.7          | 1.3          | 1.1          |
| EV/EBITDA (x) **                   | 4.2          | 5.7          | 6.7          | 7.9          | 8.1          |
| EV/EBITDA @ target price (x) **    | 3.5          | 4.9          | 6.0          | 7.1          | 7.3          |
| EV/invested capital (x)            | 1.6          | 1.1          | 1.0          | 1.0          | 1.0          |

\* Pre exceptional, pre-goodwill and fully diluted

\*\* EBITDA includes associate income and recurring non-operating income

Sources: Unitech Ltd; BNP Paribas estimates

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All share prices are as at market close on 7 November 2008 unless otherwise stated. Stock recommendations are based on absolute upside (downside), which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ . If the upside is 10% or more, the recommendation is BUY. If the downside is 10% or more, the recommendation is REDUCE. For stocks where the upside or downside is less than 10%, the recommendation is HOLD. In addition, we have key buy and key sell lists in each market, which are our most commercial and/or actionable BUY and REDUCE calls and are limited to at most five key buys and five key sells in each market at any point in time.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\*In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

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