SECTOR: TELECOM



3/11E

3/12E

208,145

236,430 17,452

Reliance Communications

3.6

4.3

3.0

3.3

3.1

2.6

9.6

7.8

STOCK INFO.	BLOOMBERG
BSE Sensex: 20,310	RCOM IN
	REUTERS CODE
S&P CNX: 6,122	RLCM.BO
Equity Shares (m)	2,063.0
52-Week Range (Rs)	205/132
1,6,12 Rel. Perf. (%)	-5/-3/-24
MCap. (Rs b)	346.7
M Cap. (US\$ b)	7.7

15 No	ovember 20	010								Buy
Previous Recommendation: Buy									Rs168	
YEAR	NET SALES	PAT	EPS	EPS	P/E	P/BY	ROE	ROCE	EVI	EVI
END	(RS M)	(RS M)	(RS)	GR. (2)	(X)	(X)	(2)	(2)	SALES	ЕВІТОА
3/09A	229,410	61,552	29.8	11.7	5.6	0.9	18.7	8.9	2.5	6.2
3/10A	222,457	48,812	23.7	-20.7	7.1	0.9	12.6	5.8	2.5	6.9

24.4

19.9

0.9

0.8

■ RCom's 2QFY11 results were broadly in-line at the operating level: Consolidated revenue was flat QoQ at Rs51.2b while EBITDA grew 1.7% QoQ to Rs16.6b. EBITDA margin increased ~48bp QoQ to 32.4% led by improved margins in broadband segment and stable margins in wireless and global segments. PAT (pre minorities) increased 63.8% QoQ to Rs4.9b led by lower depreciation, net finance cost and tax write-back.

6.9

8.5

-70.9

22.8

14,211

- Wireless performance in-line; traffic growth to rebound in 2HFY11: Wireless revenue increased 3.8% YoY and 0.2% QoQ to Rs41.6b (est of Rs42.3b). RCOM's 2QFY11 wireless EBITDA declined 7.9% YoY but grew 0.9% QoQ to Rs12.1b (1.3% above estimate). Wireless traffic grew by ~0.3% QoQ v/s 0-3% growth for Bharti / Idea / Vodafone. RCom has held its RPM in the Rs0.44-0.45 band for past four quarters now.
- Strong traffic growth in NLD/ILD traffic; Broadband EBITDA flat QoQ: Global segment reported strong traffic growth. NLD and ILD minutes increased 7.3% and 20.2% QoQ respectively. Broadband margin grew ~90bp while wireless and global segment EBITDA margins were up 15-20bp QoQ.
- Net debt up 2.5% QoQ to Rs~292b; de-leveraging is the key: RCOM's net debt increased to Rs292b (v/s Rs285b in 1QFY11). Net debt / annualized EBITDA remains high at 4.4x. We believe de-leveraging is key for RCom stock.
- Revenue/EBITDA estimates largely unchanged: Our revenue/EBITDA estimates remain unchanged; however, we are upgrading our earnings estimates by 29% in FY11 and 10% in FY12 on lower depreciation, net finance cost and tax write-back. RCOM trades at EV/EBITDA of 9.6x FY11 and 7.8x FY12. Potential cash inflow from monetization of tower assets and strategic stake sale could be positive triggers in the near-term. Maintain Buy rating with a target price of Rs200/sh based on 8.5x FY12 EV/EBITDA for core business and incremental upside of Rs48/sh (~Rs2m/tower) for tower business.

QUARTERLY PERFORMANCE (CONS	OLIDATED)							(R	S MILLION)
Y/E MARCH		FY'	10			FY'	11		FY10	FY11E
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE		
Gross Revenue	61,452	57,026	53,052	50,928	51,092	51,183	52,368	53,088	222,457	208,145
YoY Growth (%)	15.5	1.0	-9.3	-16.8	-16.9	-10.2	-1.3	4.2	-3.0	-6.4
QoQ Growth (%)	0.4	-7.2	-7.0	-4.0	0.3	0.2	2.3	1.4		
EBITDA	24,525	20,199	18,126	16,020	16,320	16,595	17,404	17,367	78,869	67,687
YoY Growth (%)	9.0	-12.2	-22.9	-32.8	-33.5	-17.8	-4.0	8.4	-15.1	-14.2
QoQ Growth (%)	2.9	-17.6	-10.3	-11.6	1.9	1.7	4.9	-0.2		
Margin (%)	39.9	35.4	34.2	31.5	31.9	32.4	33.2	32.7	35.5	32.5
Net Finance Costs	-6,205	6,551	-4,075	-8,134	4,396	2,797	2,868	4,098	-11,863	14,159
Depreciation & Amortization	11,144	7,144	8,331	10,847	9,648	9,553	9,959	10,509	37,466	39,669
Profit before Tax	19,586	6,504	13,870	13,307	2,276	4,245	4,577	2,760	53,266	13,859
Income Tax Expense / (Income)	2,267	-1,739	2,003	1,923	-719	-661	641	386	4,454	-353
Adjusted Net Profit / (Loss)	17,319	8,243	11,867	11,384	2,995	4,906	3,937	2,374	48,812	14,211
YoY Growth (%)	5.6	-50.8	-19.8	-16.3	-82.7	-40.5	-66.8	-79.1	-20.7	-70.9
QoQ Growth (%)	27.4	-52.4	44.0	-4.1	<i>-73.7</i>	63.8	-19.8	-39.7		
Margin (%)	28.2	14.5	22.4	22.4	5.9	9.6	7.5	4.5	21.9	6.8
Extraordinary Exp/Minority Interest	953	840	790	-811	486	447	329	348	1,772	1,610
Reported Net Profit / (Loss)	16,366	7,403	11,077	12,195	2,509	4,459	3,608	2,026	47,040	12,602

E: MOSL Estimates

Shobhit Khare (Shobhit.Khare@MotilalOswal.com); Tel: +91 22 3982 5428

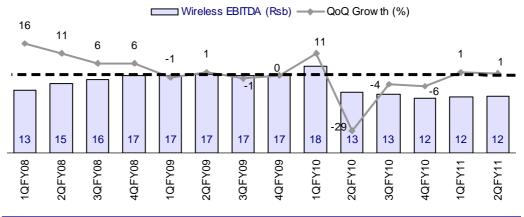
MOTILAL OSWAL Reliance Communications

- Reliance Communications' 2QFY11 results are broadly in line at the operating level.
- Consolidated revenue declined 10.2% YoY but was flat QoQ at Rs51.2b (est of Rs51.7b).
- Consolidated EBITDA declined 17.8% YoY but grew 1.7% QoQ to Rs16.6b (estimate of Rs16.5b).
- EBITDA margin increased ~48bp QoQ to 32.4% led by improved margins in broadband segment and stable margins in wireless and global segments.
- PAT (pre minorities and exceptionals) declined 40.5% YoY but increased 63.8% QoQ to Rs4.9b (vs estimate of Rs3b). PAT is above estimates due to lower depreciation, finance cost, and tax write-back.
- Depreciation and amortization declined 1% QoQ to Rs9.55b (est of Rs9.94b). Net finance cost declined 36.4% QoQ to Rs2.8b (est of Rs3.1b).
- RCom reported negative tax rate for 2QFY11- tax write-back of Rs661m (Rs719m in 1QFY11) v/s estimate of Rs489m provision.
- ARPU (Rs122; down 6.2% QoQ) was in-line with estimate as negative impact of ~6.4% QoQ MOU decline was partially offset by stable RPM (Rs0.44; flat QoQ).
- RCOM trades at EV/EBITDA of 9.6x FY11 and 7.8x FY12.

Wireless performance in-line; traffic growth expected to pick-up in 2HFY11

- RCOM's 2QFY11 wireless EBITDA declined 7.9% YoY but grew 0.9% QoQ to Rs12.1b (1.3% above estimate).
- Wireless revenue increased 3.8% YoY and 0.2% QoQ to Rs41.6b (est of Rs42.3b).
- Wireless ARPU declined 6.2% QoQ (vs 6-8% decline reported by Bharti / Idea / Vodafone) to Rs122 (in line).
- RPM increased 0.3% QoQ vs 1-3% decline for Bharti/Idea/Vodafone.
- Wireless traffic grew by ~0.3% QoQ v/s 0-3% growth for Bharti / Idea / Vodafone.
- Flat RPM for RCom re-confirms abating tariff pressure RCom being a key challenger in the GSM segment.
- Even on a YoY basis, tariff decline for RCom at 7% is the lowest amongst majors (decline of 18-24% for Bharti/Idea/Vodafone).
- RCom has held its RPM in the Rs0.44-0.45 band for past four quarters now.

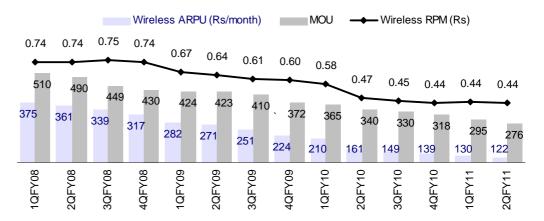
Wireless EBITDA: Stable over past two quarters



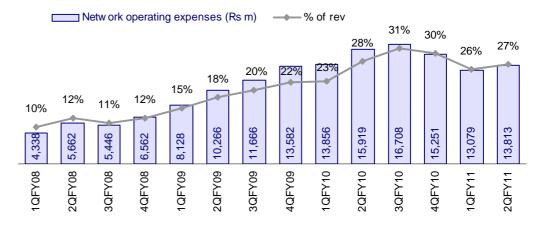
Source: Company/MOSL

2

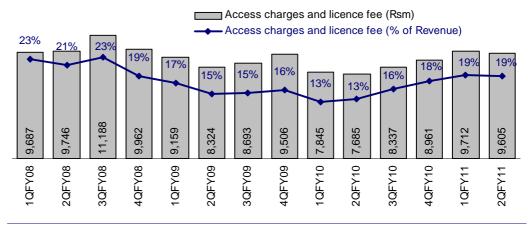
RPM stable; ARPU and MOU decline continues



Network costs higher likely due to increased diesel prices



Access charges remain steady



Source: Company/MOSL

Strong traffic growth in NLD/ILD traffic; Broadband EBITDA flat QoQ

- Global segment revenue declined 18.8% YoY but increased 1.4% QoQ to Rs18.4b (v/ s est of Rs18.2b).
- EBITDA margin declined 463bp YoY but increased ~16bp QoQ to 18.4% (v/s est of 19.2%).
- Broadband revenue declined 14% YoY and 2.2% QoQ to Rs6.6b (est of Rs6.7b); However, EBITDA margin improved from 36.6% in 1QFY11 to 37.5% in 2QFY11.
- Global segment reported strong traffic growth.
- National Long Distance (NLD) minutes increased 46.2% YoY and 7.3% QoQ to 16.4b mins (3.2% above est)
- International Long Distance (ILD) minutes increased 73.3% YoY and 20.2% to 3.8b mins (15.6% above est)

Net debt up 2.5% QoQ to Rs~292b; de-leveraging is the key

- RCOM's net debt increased to Rs292b (v/s Rs285b in 1QFY11).
- Net debt / annualized EBITDA remains high at 4.4x while net debt/equity is 0.77x.
- RCOM incurred a capex of Rs9.3b in 2QFY11.
- We currently model capex of Rs38b for FY11 v/s guidance of Rs30b (excluding payment for 3G spectrum).
- We believe de-leveraging is key for RCom stock. Tower merger/sale and induction of a strategic partner are two options for RCom.

Valuation and view

- Our revenue/EBITDA estimates remain unchanged; however, we are upgrading our earnings estimates by 29% in FY11 and 10% in FY12 on lower depreciation, net finance cost and tax write-back.
- RCOM trades at EV/EBITDA of 9.6x FY11 and 7.8x FY12.
- While valuations are fair, we expect operating performance to improve led by 1) more stable pricing environment, 2) operating leverage on fixed network costs for GSM, and 3) incremental growth from 3G.
- Potential cash inflow from monetization of tower assets and strategic stake sale could be positive triggers in the near-term.
- Maintain **Buy** rating with a target price of Rs200/sh based on 8.5x FY12 EV/EBITDA for core business and incremental upside of Rs48/sh (~Rs2m/tower) for tower business.

 $Motilal\ Oswal$

RCOM: 2QFY11 SEGMENT-WISE SUMMARY

	2QFY10	1QFY11	2QFY11	YOY%	QOQ%	2QFY11E	V/S EST (%)
Revenue							
Wireless	40,100	41,528	41,613	3.8	0.2	42,257	-1.5
Global	22,643	18,137	18,391	-18.8	1.4	18,212	1.0
Broadband	7,700	6,763	6,617	-14.1	-2.2	6,652	-0.5
Others	2,760	3,348	3,984	44.3	19.0	3,415	16.7
Total Revenue	73,203	69,775	70,605	-3.5	1.2	70,536	0.1
Others/Eliminations	-16,177	-18,683	-19,422	20.1	4.0	-18,887	2.8
Consolidated Revenue	57,026	51,092	51,183	-10.2	0.2	51,650	-0.9
EBITDA							
Wireless	13,132	11,989	12,101	-7.9	0.9	11,944	1.3
EBITDA Margin (%)	32.7	28.9	29.1	-367bp	21bp	28.3	81bp
Global	5,227	3,317	3,393	-35.1	2.3	3,488	-2.7
EBITDA Margin (%)	23.1	18.3	18.4	-463bp	16bp	19.2	-70bp
Broadband	3,199	2,477	2,481	-22.4	0.2	2,528	-1.9
EBITDA Margin (%)	41.5	36.6	37.5	-405bp	87bp	38.0	-51bp
Total EBITDA	21,558	17,783	17,975	-16.6	1.1	17,961	0.1
Others/Eliminations	-1360	-1463	-1380	1.5	-5.7	-1413	-2.3
Consolidated EBITDA	20,199	16,320	16,595	-17.8	1.7	16,548	0.3
Consolidated EBITDA margin (%)	35.4	31.9	32.4	-300bp	48bp	32.0	38bp
Depreciation and amortization	7,144	9,648	9,553	33.7	-1.0	9,937	-3.9
Net finance cost	6,551	4,396	2,797	-57.3	-36.4	3,116	-10.2
Profit before Taxes	6,504	2,276	4,245	-34.7	86.5	3,495	21.5
Total Tax	-1,739	-719	-661	-62.0	-8.1	489	-235.1
Effective Tax Rate (%)	-26.7	-31.6	-15.6	1117bp	1602bp	14	-2957bp
PAT before minority/extraordinaries	8,243	2,995	4,906	-40.5	63.8	3,005	63.2
Extraordinary Expenses + Minority Interest	840	486	447	-46.8	-8.0	310	44.4
Reported Net Profit	7,403	2,509	4,459	-39.8	77.7	2,696	65.4

Source: Company/MOSL

CAPEX (RS M)

	2QFY10	1QFY11	2QFY11	YOY%	QOQ%
Wireless	8,964	87,683	6,021	-32.8	-93.1
Capex/Sales (%)	22.4	211.1	14.5		
Global	670	5,255	1,841	174.8	-65.0
Capex/Sales (%)	3.0	29.0	10.0		
Broadband	168	250	595	254.2	138.0
Capex/Sales (%)	2.2	3.7	9.0		
Other	33	602	830		
Consolidated Capex	9,835	93,790	9,287	-5.6	-90.1
Consolidated Capex/Sales (%)	17.2	183.6	18.1		

Source: Company/MOSL

RCOM - SEGMENT TRENDS

Y/E MARCH	FY10					FY11		
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE
Segmental Revenue Growth (%)								
Wireless	6.5	-16.3	0.2	1.8	1.5	0.2	3.5	1.8
Global	0.2	20.2	-12.5	2.3	-10.6	1.4	0.9	1.0
Broadband	-3.3	12.5	-8.5	-3.5	-0.5	-2.2	-1.0	-0.9
Segmental EBITDA Margin (%)								
Wireless	38.6	32.7	31.2	28.9	28.9	29.1	29.5	28.5
Global	24.0	23.1	21.2	17.5	18.3	18.4	19.2	19.9
Broadband	43.8	41.5	39.1	37.2	36.6	37.5	37.5	37.5

Source: Company/MOSL

15 November 2010 5

Key metrics - RCOM

Y/E March	FY10					F	Y11	
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE
Wireless Subs (m)	80	86	94	102	111	117	124	131
QoQ Growth (%)	9.6	8.2	8.9	9.2	8.2	5.9	5.6	5.3
Wireless ARPU (Rs/month)	210	161	149	139	130	122	117	111
QoQ Growth (%)	-6.3	-23.3	-7.5	-6.7	-6.5	-6.2	-4.0	-4.9
Total Minutes of Use (b)	83	85	89	94	94	95	100	103
QoQ Growth (%)	11.5	1.4	5.4	5.1	0.8	0.3	5.6	3.4
Minutes of Use/Sub/Month	365	340	330	318	295	276	276	270
QoQ Growth (%)	-1.9	-6.8	-2.9	-3.6	-7.2	-6.4	0.0	-2.0
Effective Wireless Rev. per Min.(Rs)	0.58	0.47	0.45	0.44	0.44	0.44	0.42	0.41
QoQ Growth (%)	-4.5	-17.7	-4.6	-3.2	0.8	0.3	-4.0	-3.0
NLD Minutes (m)	10,349	11,205	13,643	16,086	15,265	16,383	17,038	17,720
QoQ Growth (%)	13.9	8.3	21.8	17.9	-5.1	7.3	4.0	4.0
ILD Minutes (m)	2,209	2,165	2,823	2,656	3,123	3,753	3,903	4,059
QoQ Growth (%)	11.4	-2.0	30.4	-5.9	17.6	20.2	4.0	4.0
Consolidated EBITDA Margin (%)	39.9	35.4	34.2	31.5	31.9	32.4	33.2	32.7
Consolidated Capex (Rsb)	10	10	13	9	94	9	11	11
Consolidated Capex/Sales (%)	15.9	17.2	25.0	17.2	183.6	18.1	20.1	19.9

Source: Company/MOSL

RCOM: SOTP Valuation (Rs)

	Methodology	Driver	Multiple	Fair Value	Value/sh
				(Rsb)	(Rs)
Core Business	FY12 EV/EBITDA	75	8.5	640	310
Reliance Infratel	Tower base	48,000	Rs2m/tower	96	47
Less Net debt (FY12E)				324	157
Total Value				413	200
Shares o/s (m)				2,063	
Value per share (Rs)				200	
CMP				168	
Upside (%)				19	

Source: MOSL

RCOM: Summary of estimate change

	FY11E	FY12E
Wireless Subs (m)		
Old	133	151
New	131	149
Change (%)	-2	-2
Wireless ARPU (Rs/month)		
Old	122	122
New	121	120
Change (%)	-1	-2
Revenue (Rs b)		
Old	209	239
New	208	236
Change (%)	-1	-1
EBITDA (Rs b)		
Old	68	80
New	68	80
Change (%)	0	0
EBITDA margin (%)		
Old	32	33
New	33	34
Change (bp)	24	40
Net Profit (Rs b)		
Old	11	16
New	14	17
Change (%)	29	10
EPS (Rs/sh)		
Old	5.3	7.7
New	6.9	8.5
Change (%)	29	10
Wireless MOU		
Old	285	291
New	280	286
Change (%)	-2	-2
Net finance cost (Rs b)		
Old	15	15
New	14	15
Change (%)	-8	-2
Tax rate (%)		
Old	5	15
New	-3	15
Change (bp)	-761	0
3 (, ,		Source: MC

Source: MOSL

Reliance Communication: an investment profile

Company description

RCom is an integrated telecom operator with presence in wireless (CDMA+GSM), long-distance (wholesale voice and data), and broadband segments. RCom has ~17% subscriber share of the Indian wireless market (second highest). 'Global' segment includes wholesale voice services, retail ILD calling cards, and network infrastructure based services. Broadband segment caters to voice, data, video, internet, and IT infrastructure requirements of enterprises.

Key investment arguments

- RCom's GSM expansion has increased its addressable market, driving higher subscriber momentum.
- Potential value unlocking in the tower business and strategic stake sale at the parent level would lead to de-leveraging and provide adequate resources to drive growth in GSM and 3G.
- Potential margin inflection in the wireless segment as bulk of the network rollout for GSM is already through.

Key investment risks

- MNP implementation likely to put pressure on post-paid RPM; subscriber retention costs to remain an overhang.
- RCom's net debt/annualized EBITDA remains high at 4.4x.

Reliance Industries announced entry into telecom sector with the acquisition of pan-India BWA spectrum is aimed at technology leapfrog and is potentially disruptive for incumbents like RCom.

Recent developments

- RCom has passed a Board resolution for induction of strategic/private equity investor's for upto 26% equity
- RCom's subsidiary, Reliance Infratel has called-off the merger with GTL Infra.
- RCom board has approved a proposal to merge its DTH/IPTV business with cable TV service provider Digicable

Valuation and view

- Our revenue/EBITDA estimates remain unchanged; however, we are upgrading our earnings estimates by 29% in FY11 and 10% in FY12 on lower depreciation, net finance cost and tax write-back.
- RCOM trades at EV/EBITDA of 9.6x FY11 and 7.8x FY12.
- While valuations are fair, we expect operating performance to improve led by 1) more stable pricing environment, 2) operating leverage on fixed network

Comparative valuations

		RCOM	Bharti	Idea
P/E (x)	FY11E	24.4	17.3	37.9
	FY12E	19.9	14.0	26.0
EV/EBITDA (x)	FY11E	9.6	8.4	9.6
	FY12E	7.8	6.4	6.9
EV/Sales (x)	FY11E	3.1	2.9	2.3
	FY12E	2.6	2.3	1.9
P/BV (x)	FY11E	0.9	2.2	1.9
	FY12E	0.8	1.9	1.8

EPS: MOSL forecast v/s consensus (Rs)

	MOSL	Consensus	Variation
	Forecast	Forecast	(%)
FY11	6.9	9.4	-26.2
FY12	8.5	11.4	-25.7

Target Price and Recommendation

Current	Target	Upside	Reco.
Price (Rs)	Price (Rs)	(%)	
168	200	19.0	Buy

Shareholding Pattern (%)

	Sep-10	Jun-10	Sep-09
Promoter	67.8	67.8	67.3
Domestic Inst	9.2	9.3	9.8
Foreign	9.7	9.3	10.7
Others	13.3	13.6	12.3

Stock performance (1 year)



Motilal Oswal

Financials and Valuation

INCOME STATEMENT			(R	s Million)
Y/E MARCH	2009	2010	2011E	2012E
Revenues	229,410	222,457	208,145	236,430
Change (%)	20.3	-3.0	-6.4	13.6
Total Expenses	-136,535	-143,588	-140,458	-156,491
EBITDA	92,875	78,869	67,687	79,939
% of Gross Sales	40.5	35.5	32.5	33.8
Depn. & Amortization	39,313	37,466	39,669	44,474
EBIT	53,562	41,403	28,017	35,465
Net Interest and others	7,867	11,863	-14,159	-14,934
PBT	61,429	53,266	13,859	20,531
Tax	-123	4,454	-353	3,079
Rate (%)	-0.2	8.4	-2.5	15.0
Adjusted PAT	61,552	48,812	14,211	17,452
Change (%)	11.7	-20.7	-70.9	22.8
PAT after EO	59,077	47,039	12,602	16,022

BALANCE SHEET			(F	ks Million)
Y/E MARCH	2009	2010	2011E	2012E
Share Capital	10,320	10,320	10,320	10,320
Additional Paid up Capital	90,306	90,306	90,306	90,306
Reserves	269,377	287,199	286,230	300,321
Net Worth	370,003	387,825	386,856	400,947
Loans	335,520	247,473	386,949	359,722
Minority Interest	8,228	7,472	8,255	9,684
Capital Employed	713,751	642,770	782,059	770,353
Gross Block	870,545	906,160	1,009,525	1,041,610
Less : Depreciation	141,069	190,765	238,332	282,806
Net Block	729,476	715,395	771,193	758,803
Investments	2,857	1,199	1,190	1,190
Curr. Assets	246,560	164,152	203,244	219,157
Inventories	5,427	5,446	5,616	-
Debtors	54,785	33,380	33,749	38,336
Cash & Bank Balance	109,577	48,585	86,148	86,148
Other Current Assets	76,771	76,741	77,731	88,294
Curr. Liab. & Prov.	265,142	237,976	193,568	208,797
Net Curr. Assets	-18,582	-73,824	9,676	10,359
Appl. of Funds	713,751	642,770	782,059	770,353

E:MOSL Estimates

RATIOS				
Y/E MARCH	2009	2010	2011E	2012E
Basic (Rs)				
EPS	29.8	23.7	6.9	8.5
Cash EPS	48.9	41.8	26.1	30.0
Book Value	183.3	191.6	191.5	199.0
DPS	0.9	0.9	0.9	0.9
Payout %(Incl.Div.Taxes)	3.1	4.1	15.3	12.1
Valuation (z)				
PIE	5.6	7.1	24.4	19.9
Cash P/E	3.4	4.0	6.4	5.6
EVÆBITDA	6.2	6.9	9.6	7.8
EV/Sales	2.5	2.5	3.1	2.6
Price/Book Value	0.9	0.9	0.9	0.8
Dividend Yield (%)	0.5	0.6	0.6	0.6
Profitability Ratios (%)				
RoE	18.7	12.6	3.6	4.3
RoCE	8.9	5.8	3.0	3.3
Turnover Ratios				
Debtors (Days)	87	55	59	59
Asset Turnover (x)	0.47	0.37	0.32	0.34
Leverage Ratio				
Debt/Equity Ratio(x)	0.9	0.6	1.0	0.9

CASH FLOW STATEMEN	NT		(Rs	s Million)
Y/E MARCH	2009	2010	2011E	2012E
Op.Profit/(Loss) bef Tax	90,401	77,097	66,077	78,510
Other Income	0	0	0	0
Interest Paid	7,867	11,863	-14,159	-14,934
Direct Taxes Paid	123	-4,454	353	-3,079
(Inc)/Dec in Wkg. Cap.	39,955	-33,037	-57,577	-684
CF from Op.Activity	138,346	51,469	-5,306	59,813
(inc)/Dec in FA + CVIP	-246,636	-23,385	-95,467	-32,084
(Pur)/Sale of Investments	-60	1,658	9	0
CF from Inv.Activity	-246,696	-21,727	-95,458	-32,084
Issue of Shares	0	0	0	0
Inc/(Dec) in Debt	119,839	-88,047	139,476	-27,227
Other Financing Activities	-17,893	-2,687	-1,148	-501
CF from Fin.Activity	101,947	-90,732	138,329	-27,726
Inc/(Dec) in Cash	-6,404	-60,992	37,563	0
Add: Opening Balance	115,981	109,577	48,585	86,148
Closing Balance	109,577	48,585	86,148	86,148

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