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## Updates

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| India | Change, \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 13-Mar | 1-day | 1-mo | 3-mo |
| Sensex | 8,757 | 4.9 | (5.9) | (12.2) |
| Nifty | 2,719 | 3.9 | (4.5) | (10.6) |
| Global/Regional indices |  |  |  |  |
| Dow Jones | 7,224 | 0.8 | (8.0) | (19.1) |
| FTSE | 3,754 | 1.1 | (9.2) | (12.9) |
| Nikkie | 7,739 | 2.2 | (0.2) | (9.7) |
| Hang Seng | 12,526 | 4.4 | (6.9) | (17.2) |
| KOSPI | 1,138 | 1.1 | (3.2) | (2.0) |
| Value traded - India |  |  |  |  |
|  | Moving avg, Rs bn |  |  |  |
|  | 13-Mar |  | 1-mo | 3-mo |
| Cash (NSE+BSE) | 128.4 |  | 106.8 | 88.3 |
| Derivatives (NSE) | 476.9 |  | 317.7 | 411 |
| Deri. open interest | 628.3 |  | 587 | 572 |

## Forex/money market

|  | Change, basis points |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 13-Mar | 1-day | 1-mo | 3-mo |
| Rs/US $\$$ | 51.5 | $(41)$ | 289 | 344 |
| 10yr govt bond, $\%$ | 7.1 | 20 | 119 | 101 |

- Automobile major Mahindra \& Mahindra (M\&M) has managed to slash its capital expenditure plan for the next three years ending March 2012 by Rs 500 crore, thanks largely to contract renegotiation with its vendors and focus on outsourcing. (ET)
- DLF Metro Ltd on Friday said it will approach India Infrastructure Finance Company Ltd (IIFCL) to seek lower cost funds for the Rs 742 -crore project of building 6.1 km of metro rail tracks in Haryana. (BL)
- American Tower Corporation (ATC), one of the top three independent tower companies in the US, is set to acquire Xcel Telecom, founded by former BPL Mobile chief executive Sandip Basu, in a deal worth over Rs 700 crore. (ET)
- A US District Court has granted a summary judgment that pharma major Dr Reddy's Laboratories Ltd does not infringe the patents in its Abbreviated New Drug Application (ANDA) for Omeprazole. The company got this favourable ruling in a litigation suit related to Astra Zeneca's Prilosec. (BL)
- State-run Life Insurance Corp of India has raised its stake in top bank State Bank of India by 2.12 percent to 9.16 percent through market purchases, the state-run lender said in a stock exchange filing. (ET)
- G R Gopinath, the founder of budget carrier Air Deccan, is ready to start operations for his cargo airline in May. His company, Deccan Cargo Express Logistics, will take delivery of three Airbus 310 freighters from the first week of April 2009 onwards. (BS)
- Consumer goods major Unilever Group has stepped up its cost cutting drive at the global level, with more focus on protecting cash flows, to battle recession. The measures include a common global procurement platform to meet the requirements of the FMCG major across different geographies and achieve benefits of scale. (BL)
- Increased protectionism, contemplated or already implemented by many countries, may be difficult to reverse and will slow the recovery, says a World Bank paper prepared for the ongoing weekend meeting of the G-20 Finance Ministers and central bankers. (BL)

Source: $E T=$ Economic Times, $B S=$ Business Standard, $F E=$ Financial Express, $B L=$ Business Line.

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| Cement |  |
| :--- | ---: |
| ULTC.BO, Rs471 | ADD |
| Rating | Cautious |
| Sector coverage view | 550 |
| Target Price (Rs) | $850-245$ |
| 52W High -Low (Rs) | 59.0 |
| Market Cap (Rs bn) |  |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 55.1 | 61.2 | 66.3 |
| Net Profit (Rs bn) | 10.1 | 8.9 | 7.8 |
| EPS (Rs) | 81.4 | 71.4 | 62.3 |
| EPS gth | 29.3 | $(12.6)$ | $(13.2)$ |
| P/E (x) | 5.8 | 6.6 | 7.6 |
| EV/EBITDA (x) | 4.0 | 4.5 | 4.5 |
| Div yield (\%) | 1.6 | 1.7 | 1.7 |


| Pricing performance |  |  |  |
| :---: | :---: | :---: | :---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| 11.5 | 27.3 | (13.0) | (12.7) |

## Shareholding, December 2008

|  | $\%$ of <br> Pattern |  | Over/(under) <br> weight |
| :--- | ---: | :---: | :---: |
| Promoters | 54.8 | - | - |
| FIls | 2.4 | 0.0 | $(0.2)$ |
| MFs | 1.7 | 0.1 | $(0.1)$ |
| UTI | - | - | $(0.2)$ |
| LIC | 5.1 | 0.2 | 0.0 |

## UltraTech Cement: Better positioned to capture volumes growth and lower fuel costs

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- Commissioning of new capacity to aid revenue growth in FY2010E
- Benefits of captive power plants, lower imported coal prices likely to accrue from 4QFY09
- Revise rating to ADD from BUY previously on significant outperformance, target price of Rs550/share

We revise our rating on Ultratech from BUY to ADD, as our target price of Rs550/share offers limited upside to the CMP of Rs470/share. We have revised our estimates to factor in near-term firmness in realizations and higher usage of captive power. We further moderate power and fuel costs due to the sharp decline in prices of imported coal (which have declined further in the last few weeks). Cement prices have also marginally improved and we do not expect a big supply overhang to emerge in Ultratech's key market of West India (which comprises half of Ultratech overall despatches). We now estimate EPS of Rs62 (Rs54 previously) for FY2010E and Rs42 for FY2011E (Rs37 previously). We revise our rating to ADD with a higher target price to Rs550/share (Rs525 previously). Our target price implies an EV/EBITDA of 5.1X on FY2010E earnings and EV/ton of US $\$ 83$ on FY2010E production.

## Commissioning of new grinding capacity to aid revenue growth in FY2010E.

Ultratech will likely compensate for the likely decline in realizations (our est. of $\sim 3.5 \%$ decline) in FY2010E, through 12\% volume growth aided by commissioning of the new grinding capacity at Tadipatri ( 3.3 mn tpa), which will likely get commissioned in MarchApril 2009. The split grinding unit at Ginigera had already been commissioned earlier in FY2009. We estimate Ultratech's volumes of 19.7 mn tons (12\% yoy growth) in FY2010E and 22.5 mn tons (14\% yoy growth) in FY2011E. Increased contributions from RMC business-RMC volumes were up 84\% for 9MFY09, will further compensate for declining realizations. Ultratech continues to invest in RMC and has planned a capex of Rs 1.5 bn for setting up 17 RMC units aggregating 3.3 mn cu mtrs of RMC capacity.

We have revised our near-term assumptions to factor in the current firmness in prices and benefit from lower prices of imported coal. However, we maintain that cement prices would come under pressure as newly commissioned capacities ramp-up production to tilt the supply-demand balance against cement manufacturers.

Benefits of captive power plants likely to accrue from 4QFY09. Ultratech is commissioning captive power plants aggregating 192 MW replacing higher-cost naphtha-based/grid-purchased power in Gujarat, Chhattisgarh and Maharashtra. Upon commissioning of the capacities Ultratech will likely meet $80 \%$ of power requirements on expanded capacities through captive power plants.

We note that the captive power plants will be dependent on a mix of imported and domestic coal ( $\sim 40: 60$ ratio) and power costs will likely decline due to the sharp decline in prices of imported coal. The spot prices of coal are currently at US\$57/ton compared to the peak price of US\$176/ton (reflecting in the power and fuel costs of 3QFY09).

Revise rating to ADD with a higher target price of Rs550/share. We revise our rating to ADD with a higher target price of Rs550/share (Rs525 previously). Our target price implies an EV/EBITDA of 5.1X on FY2010E earnings and EV/ton of US\$83 on FY2010E production. We have revised our EPS estimates for FY2010E to Rs62 (Rs54 previously) and Rs 42.7 for FY2011E (Rs37 previously). While we estimate a $3.5 \%$ decline in cement realizations in FY2010E, earnings will likely get the benefit of (1) higher volumes on increased production capacity (2) controlled costs with the commissioning of captive power capacities across various production facilities and (3) lower prices of imported coal.

Exhibit 1: Topline growth was aided by strong performance from RMC division Sales mix, volumes and realizations for Ultratech

|  |  | 9MFY08 | Growth (\%) |
| :---: | :---: | :---: | :---: |
|  | 9MFY09 |  | YTD |
| Revenues (Rs mn) |  |  |  |
| Cement-domestic | 37,322 | 33,092 | 13 |
| Cement-export | 2,403 | 2,228 | 8 |
| Clinker | 4,019 | 2,763 | 45 |
| RMC | 3,243 | 1,768 | 83 |
| Total sales | 46,988 | 39,852 | 18 |
|  |  |  |  |
| Volumes |  |  |  |
| Cement-domestic (mn tons) | 10.8 | 10.2 | 6 |
| Cement-export (mn tons) | 0.6 | 0.7 | (7) |
| Cement sales | 11.5 | 10.9 | 5 |
| Clinker (mn tons) | 1.6 | 1.5 | 7 |
| RMC (mn cu. Mtr.) | 1.1 | 0.6 | 84 |
|  |  |  |  |
| Realizations |  |  |  |
| Cement-domestic (Rs/ton) | 3,443 | 3,238 | 6 |
| Cement-export (Rs/ton) | 3,755 | 3,229 | 16 |
| Clinker (Rs/ton) | 2,481 | 1,830 | 36 |
| RMC (Rs/cu. Mtr.) | 3,077 | 3,080 | (0) |

Source: Company data, Kotak Institutional Equities

Exhibit 2: Commissioning of new grinding capacities will likely aid volume growth ahead of the industry
Volumes (mn tons) and realizations (Rs/ton) assumptions for Ultratech

|  | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Volumes - Cement and Clinker (mn tons) | 17.7 | 17.1 | 17.6 | 19.7 | 22.5 |
| Growth (\%) |  | (3.2) | 2.9 | 12.0 | 14.1 |
| Net realization (Rs/ton) | 2,779 | 3,221 | 3,476 | 3,352 | 3,178 |
| Growth (\%) |  | 15.9 | 7.9 | (3.6) | (5.2) |

Source: Company, Kotak Institutional Equities estimates

Exhibit 3: Profit model, balance sheet and cash model of Ultratech, March fiscal year-ends, 2006-11E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 32,995 | 49,108 | 55,092 | 61,183 | 66,091 | 71,514 |
| EBITDA | 5,542 | 14,178 | 17,198 | 16,087 | 14,900 | 11,409 |
| Other income | 370 | 615 | 999 | 1,018 | 901 | 1,100 |
| Interest | (896) | (868) | (757) | $(1,242)$ | $(1,216)$ | $(1,088)$ |
| Depreciation | $(2,160)$ | $(2,263)$ | $(2,372)$ | $(3,145)$ | $(3,336)$ | $(3,541)$ |
| Pretax profits | 2,856 | 11,662 | 15,067 | 12,718 | 11,249 | 7,879 |
| Tax | (606) | $(4,006)$ | $(5,161)$ | $(2,068)$ | $(3,067)$ | $(2,479)$ |
| Deferred taxation | 48 | 167 | 167 | $(1,510)$ | (413) | (55) |
| Net profits | 2,297 | 7,823 | 10,073 | 9,140 | 7,770 | 5,345 |
| Extraordinary items | (105) | - | - | - | - | - |
| Earnings per share (Rs) | 18.5 | 62.8 | 80.4 | 73.0 | 62.0 | 42.7 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total equity | 10,383 | 17,638 | 26,970 | 35,084 | 41,827 | 46,147 |
| Deferred taxation liability | 5,770 | 5,603 | 5,424 | 6,934 | 7,346 | 7,401 |
| Total borrowings | 14,518 | 15,786 | 17,405 | 19,655 | 15,755 | 15,755 |
| Current liabilities | 5,561 | 7,552 | 12,786 | 14,186 | 15,351 | 16,638 |
| Total liabilities and equity | 36,231 | 46,579 | 62,584 | 75,858 | 80,280 | 85,941 |
| Cash | 616 | 896 | 1,007 | 1,482 | 3,578 | 7,508 |
| Current assets | 7,109 | 8,706 | 12,032 | 13,845 | 15,507 | 16,779 |
| Total fixed assets | 26,782 | 32,142 | 47,836 | 60,531 | 61,196 | 61,655 |
| Investments | 1,724 | 4,835 | 1,709 | - | - | - |
| Total assets | 36,231 | 46,579 | 62,584 | 75,858 | 80,280 | 85,941 |


| Free cash flow (Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating cash flow, excl. working capital | 3,993 | 10,367 | 11,135 | 12,777 | 10,617 | 7,841 |
| Working capital | 258 | 763 | 3,615 | (413) | (496) | 15 |
| Capital expenditure | $(2,173)$ | $(7,657)$ | $(16,050)$ | $(15,840)$ | $(4,000)$ | $(4,000)$ |
| Investments | $(1,356)$ | $(3,107)$ | 3,087 | 1,709 | - | - |
| Free cash flow | 722 | 366 | 1,787 | $(1,767)$ | 6,122 | 3,856 |
| Other income | 350 | 302 | 999 | 1,018 | 901 | 1,100 |

Source: Kotak Institutional Equities estimates

Exhibit 4: Change in estimates for Ultratech, March fiscal year-ends, 2009-10E (Rs mn)

|  | Revenues |  |  | EBITDA |  |  | Net profit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Old | New | \% Chg. | Old | New | \% Chg. | Old | New | \% Chg. |
| 2009E | 61,183 | 61,183 | 0.0 | 17,105 | 17,105 | 0.0 | 9,140 | 9,140 | 0.0 |
| 2010E | 64,541 | 66,091 | 2.4 | 14,239 | 15,800 | 11.0 | 6,792 | 7,770 | 14.4 |
| 2011E | 70,100 | 71,514 | 2.0 | 11,384 | 12,508 | 9.9 | 4,659 | 5,345 | 14.7 |

Source: Kotak Institutional Equities estimates

| Technology |  |
| :--- | ---: |
| INFY.BO, Rs1297 |  |
| Rating | BUY |
| Sector coverage view | Cautious |
| Target Price (Rs) | 1,500 |
| 52W High -Low (Rs) | $2047-1040$ |
| Market Cap (Rs bn) | 744.5 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 166.9 | 218.2 | 249.3 |
| Net Profit (Rs bn) | 45.4 | 58.4 | 64.3 |
| EPS (Rs) | 79.1 | 101.8 | 112.0 |
| EPS gth | 18.0 | 28.8 | 10.0 |
| P/E (x) | 16.4 | 12.7 | 11.6 |
| EV/EBITDA (x) | 12.6 | 8.9 | 7.5 |
| Div yield (\%) | 2.6 | 1.9 | 2.1 |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| 6.2 | 15.3 | $(17.2)$ | $(4.3)$ |

Shareholding, December 2008

|  | \% of <br>  <br>  <br>  <br> Pattern Portfolio |  | Over/(under) |
| :--- | :---: | :---: | :---: |
| weight |  |  |  |

## Infosys Technologies: Overall volume/pricing dynamics have greater potential for an upside surprise than downside

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- Volumes growth likely for June 2009 quarter
- FY2010E guidance unlikely to build in back-ended recovery or gains from vendor consolidation
- However, pricing commentary not as weak as expected
- Changing estimates to factor in revised Re/US\$ forecasts and lower volume assumptions

With uncertainty on demand recovery likely to linger in the near term, we take comfort in Infosys' unrelenting focus and well-demonstrated ability to manage margins and grow operating cash flows. We believe that Infosys can deliver at least high single-digit earnings growth in FY2010E at current Re/US\$ rates. We also believe that the company will likely deliver volume growth in the June 2009 quarter. We discuss key takeaways from our recent meetings with the company's management-(1) company unlikely to build in backended recovery or vendor consolidation gains in FY2010E guidance, (2) pricing environment has not worsened; expects per capita realization in FY2010E decline to be arrested under 5\%, (3) remains confident of managing margins in FY2010E on the back of cost-containment measures, and (4) intends to invest a part of the benefits from the Re depreciation to strengthen its front end and hire more locals in the US/UK market (to counter protectionist noises). We have revised our EPS estimates for FY2010E and FY2011E upwards to factor in our economist's revised Re/US\$ forecasts. Maintain BUY with a 12-month forward target price of Rs1,500/share.

Demand uncertainty continues; however, overall volume/pricing dynamics have greater potential for an upside surprise than downside. Sustained delays in decisionmaking by key clients and increasingly conservative IT budgets in the client base have impacted near-term volumes for Indian IT companies. Underlying trends are, however, comforting—budget discussions have picked up and are nearing completion in several verticals. Indian pure-play offshore names appear well-positioned in vendor consolidation cases (though things do not appear good for mid-sized Indian companies), clients are looking to offshore more to drive cost savings. The challenge, however, remains the high degree of uncertainty facing CIOs (including uncertainty about their own jobs) as confidence on improvement in real economy stays low.

The keys to volume growth recovery thus remain (1) an improvement in confidence levels and (2) a pick up in the pace of decision making. However, the pricing commentary appears better than street expectations. The company indicated that the per capita realization decline in FY2010E will likely be within $5 \%$. The company is working on changing its engagement structures with clients (greater offshoring, shift to fixed price and outcome-based deals, etc.) to achieve the twin objective of delivering the clients' targeted cost savings without taking a sharp hit on its own profitability. Our channel checks also indicate that pricing trends could be better than the street's expectations- Infosys has settled for $5 \%$ onsite and $0-2 \%$ offshore pricing concessions on an average with its financial services clients.

FY2010E guidance unlikely to build in back-ended recovery. We would not be unduly concerned about the recent downgrades in the revenue estimates for the company across the street. The downgrades have been driven by the management's commentary on volumes and pricing (3-4\% like-on-like decline and another 3-4\% cross-currency impact). After recent downgrades, the street appears to be building in very little uptick in FY2010E revenues, which leaves scope for positive surprises. We believe revenue uptick does not hinge on recovery in the global economy, but on a pick up in pace of decision making and vendor consolidation (which should benefit Tier 1 players such as Infosys). We expect FY2010E guidance (5\% decline to flat revenues) not to assume any back-ended recovery and gain on vendor consolidation decisions (beyond the ones at the time of guidance).

Changing estimates to factor in revised Re/US\$ forecasts and lower volume assumptions. Exhibit 1 details the key changes made to our earnings model for Infosys. We have made moderate changes to our volume/pricing assumptions for FY2010-11E and have also factored in our economist's recently revised Re/US\$ forecasts. We now expect an average Re/US\$ rate of 53.25 and 53 for FY2010E and FY2011E versus 48 and 47 earlier, respectively. We have also lowered our FY2010E volume growth assumptions to 8.6\% from $13.8 \%$ earlier; we highlight that we do not build in any vendor consolidation gains in our estimates though we do build in a mild recovery in volume growth starting the Sep 2009 quarter. We expect Infosys to honor all its campus commitments for FY2010E ( 18,000 campus offers) and accordingly build in a decline in utilization rates. We have also built in a 50 bps increase in SG\&A expenses (as \% of revenues) as we expect the company to re-invest some gains from Re depreciation into strengthening its front-end. Our revised EPS estimate for FY2010E and FY2011E stands at Rs112 (Rs107.7 earlier) and Rs122.2 (Rs114.3 earlier), respectively.

A closer look at our FY2010E revenue and margin assumptions. We discuss some of the key assumptions (and key areas to watch out for) for FY2010E in our earnings model below

- Revenue/volume growth trajectory. We build in a muted near-term outlook in our forecasts for the March 2009 and June 2009 quarters. We expect sequential revenue declines of $2.9 \%$ and $0.7 \%$ in the March and June quarters, respectively. From a yoy US\$ revenue growth perspective, we expect a downward trajectory till Sep 2009 quarter (yoy decline of $2.4 \%$ and $5.8 \%$ in June and Sep quarters respectively) before a pick-up starting Dec 2009 quarter. Exhibit 2 depicts our yoy volume and US\$ revenue growth assumptions.
- Other variables impacting revenue growth estimates. Our modest $0.2 \%$ US\$ revenue growth estimate builds in cross-currency rates at the current levels. Depreciation of GBP, EUR, and AUD will likely have a 4\% impact on Infosys' FY2010E revenues; thus, our estimates imply a $4.2 \%$ constant currency revenue growth for the company.
- Margin assumptions. We build in a 110 bps decline in EBITDA margins for FY2010E. As highlighted above, we are building in a sharp decline in utilization rates as we expect the company to honor all its campus commitments for FY2010E-the company has in fact given precise joining dates to all its campus recruits (joining dates phased over six months till Feb 2010). We are also building in a modest wage hike for offshore employees and expect a moderate reduction in variable payouts, especially for the sales and marketing employees. We believe that the company can pull in some of these levers in case volumes or currencies throw up negative surprises.
- Tax rate. We build in a 350 bps increase in Infosys' effective tax rate (to $18 \%$ of PBT from $14.5 \%$ in FY2009E) for FY2010E. We highlight that some of company STPI units move out of tax exemption on March 31, 2009. We also build in another 420 bps increase in the company's ETR in FY2011E as STPI tax exemption phases out completely.

Rupee benefits-expect investments in front end and more local hiring in US/UK markets. Infosys highlighted two key areas of investment in FY2010E:

- Strengthening its front-end, especially in the European geography; we highlight that the company has lost several deals in the European geography to competitors over the past 12-18 months. The company may also utilize the downturn to replace some of its underperforming sales and marketing personnel.
- Hiring more locals in the US/UK market. The company indicates that local hiring would likely serve two purposes-(1) decrease the company's visa/work-permit dependence and (2) hopefully improve the company's (and Indian IT industry's) goodwill in the current environment of increased protectionism in the developed markets. We find the long-term intent of both the investments positive; we also expect the company to look at acquisition opportunities to bolster its Europe footprint and/or boost its consulting capabilities. The company had US $\$ 1.85$ bn of cash and investments as at end-December 2008.

Key changes to estimates, March fiscal year-ends, 2009E-2011E (Rs mn)


Source: Kotak Institutional Equities estimates

## We expect you US\$ reveue growth trajectory to bottom out in Sep 2009 quarter



Source: Kotak Institutional Equities estimates

India Daily Summary - March 16, 2009

Condensed consolidated financials for Infosys, 2007-2011E, March fiscal year-ends (Rs mn)

|  | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model |  |  |  |  |  |
| Revenues | 138,930 | 166,920 | 218,208 | 249,305 | 285,912 |
| EBITDA | 43,910 | 52,380 | 72,445 | 79,929 | 88,623 |
| Depreciation | $(5,140)$ | $(5,980)$ | $(7,247)$ | $(8,068)$ | $(8,995)$ |
| Other income | 3,750 | 7,040 | 3,134 | 6,492 | 10,580 |
| Pretax profits | 42,520 | 53,440 | 68,332 | 78,353 | 90,207 |
| Tax | $(5,100)$ | $(8,060)$ | $(9,898)$ | $(14,086)$ | $(20,044)$ |
| Profit after tax | 37,420 | 45,380 | 58,435 | 64,267 | 70,163 |
| Diluted earnings per share (Rs) | 67.0 | 79.1 | 101.8 | 112.0 | 122.2 |
| Balance sheet |  |  |  |  |  |
| Total equity | 113,485 | 137,950 | 180,598 | 226,566 | 276,881 |
| Deferred taxation liability | (920) | $(1,190)$ | $(1,190)$ | $(1,190)$ | $(1,190)$ |
| Total borrowings | - | - | - | - | - |
| Minority interest | 40 | - | - | - | - |
| Current liabilities | 21,500 | 41,910 | 37,105 | 41,067 | 45,596 |
| Total liabilities and equity | 134,105 | 178,670 | 216,514 | 266,443 | 321,287 |
| Cash | 61,800 | 83,960 | 102,285 | 141,991 | 187,735 |
| Other current assets | 34,345 | 46,220 | 57,743 | 66,722 | 75,062 |
| Goodwill | - | - | - | - | - |
| Tangible fixed assets | 37,710 | 47,770 | 55,759 | 57,003 | 57,763 |
| Investments | 250 | 720 | 720 | 720 | 720 |
| Total assets | 134,105 | 178,670 | 216,507 | 266,436 | 321,280 |
| Free cash flow |  |  |  |  |  |
| Operating cash flow, excl. working capital | 39,790 | 45,080 | 62,662 | 65,843 | 68,579 |
| Working capital changes | $(12,390)$ | $(7,990)$ | $(7,675)$ | $(5,017)$ | $(3,810)$ |
| Capital expenditure | $(15,100)$ | $(14,940)$ | $(15,236)$ | $(9,313)$ | $(9,756)$ |
| Investment changes/acquisition | 7,300 | (470) | - | - | - |
| Free cash flow | 19,600 | 21,680 | 39,751 | 51,513 | 55,013 |
| Ratios (\%) |  |  |  |  |  |
| EBITDA margin | 31.6 | 31.4 | 33.2 | 32.1 | 31.0 |
| EBIT margin | 27.9 | 27.8 | 29.9 | 28.8 | 27.9 |
| Debt/equity | - | - | - | - | - |
| Net debt/equity | (0.5) | (0.6) | (0.6) | (0.6) | (0.7) |
| RoAE | 40.7 | 36.1 | 36.7 | 31.6 | 27.9 |
| RoACE | 34.2 | 33.6 | 36.1 | 31.7 | 28.8 |

Source: Company data, Kotak Institutional Equities estimates

Key assumptions driving Infosys earnings model, 2008-2011E, March fiscal year-ends

| Key assumptions | 2008 | 2009 E | 2010 E | 2011 E |
| :--- | ---: | ---: | ---: | ---: |
| Revenue growth (US\$ terms) (\%) | $\mathbf{3 5 . 2}$ | $\mathbf{1 2 . 1}$ | $\mathbf{0 . 2}$ | $\mathbf{1 5 . 1}$ |
| Volume growth yoy (\%) (IT only) | $\mathbf{2 7 . 0}$ | $\mathbf{1 4 . 8}$ | $\mathbf{8 . 6}$ | $\mathbf{1 6 . 3}$ |
| Pricing change yoy (\%) |  |  |  |  |
| Onsite | 6.9 | $(1.8)$ | $(6.4)$ | $(1.5)$ |
| Offshore | 6.1 | $(1.3)$ | $(7.2)$ | $(1.5)$ |
| Blended | 5.4 | $(2.9)$ | $(8.2)$ | $(1.3)$ |
| Total employees (\#) | $\mathbf{9 1 , 1 8 7}$ | $\mathbf{1 0 5 , 1 2 5}$ | $\mathbf{1 1 7 , 2 4 5}$ | $\mathbf{1 3 1 , 0 3 1}$ |
| Employee additions | $\mathbf{1 8 , 9 4 6}$ | $\mathbf{1 3 , 9 3 8}$ | $\mathbf{1 2 , 1 2 0}$ | $\mathbf{1 3 , 7 8 6}$ |
| Utilization rate (\%) | $\mathbf{7 0 . 5}$ | $\mathbf{6 8 . 6}$ | $\mathbf{6 6 . 6}$ | $\mathbf{6 9 . 0}$ |
| SG\&A expense as \% of revenues | $\mathbf{1 3 . 5}$ | $\mathbf{1 2 . 7}$ | $\mathbf{1 3 . 2}$ | $\mathbf{1 3 . 5}$ |
| Re/US\$ rate | $\mathbf{4 0 . 0}$ | $\mathbf{4 6 . 6}$ | $\mathbf{5 3 . 2}$ | $\mathbf{5 3 . 0}$ |

Source: Kotak Institutional Equities estimates


Price, Rs

| Company | Rating | 13-Mar | Target |
| :--- | ---: | ---: | ---: |
| Reliance Inds | ADD | 1,284 | 1,500 |
| ONGC | BUY | 706 | 900 |
| IOC | REDUCE | 403 | 525 |
| BPCL | SELL | 345 | 425 |
| HPCL | SELL | 242 | 300 |
| GAIL | ADD | 210 | 240 |
| Castrol | ADD | 299 | 390 |
| Petronet LNG | ADD | 34 | 52 |
| Cairn | BUY | 170 | 225 |
| GSPL | BUY | 36 | 45 |

## High OPEC compliance and lower non-OPEC supply = higher crude prices

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- High compliance by OPEC ( $80 \%$ ) with announced production cuts and lower nonOPEC will likely mitigate the impact of global demand weakness
- OPEC-11 production down by 3.3 mn b/d for February 2009 versus September 2008
- Retain positive view on crude price and upstream stocks

Our positive view on global crude prices has been further strengthened by (1) remarkably high compliance by OPEC-11 of announced production cuts (80\%) based on February 2009 production data and (2) the IEA's recent reduction to non-OPEC supply for CY2009E. We view the sharp production cuts implemented by all OPEC-11 members as a sign of the members' determination to support and increase crude oil prices. We believe OPEC's production cuts will likely mitigate the impact of global demand weakness and support crude prices; IEA's revised demand forecast foresees a 1.3 mn b/d yoy decline in global demand in CY2009E. We retain our positive view on upstream oil stocks given a likely rebound in crude oil prices from 2-3QCY09.

High OPEC compliance with announced cuts will support crude prices. OPEC's February 2009 production data of 25.73 mn b/d suggests that OPEC-11 has cut production by 3.32 mn b/d versus September production of $29.05 \mathrm{mn} \mathrm{b} / \mathrm{d}$ (see Exhibit 1). The bulk of the production cut has come from Saudi Arabia ( $1.4 \mathrm{mn} \mathrm{b} / \mathrm{d}$ ), UAE ( 0.35 mn $\mathrm{b} / \mathrm{d}$ ) and Kuwait ( $0.3 \mathrm{mn} \mathrm{b} / \mathrm{d}$ ) although every member of OPEC-11 has contributed to the cuts. The lower production figure and cuts by all OPEC members reflect OPEC's determination to improve the supply-demand balance of crude oil. The recent decline in production has increased OPEC's production spare capacity to $6.6 \mathrm{mn} \mathrm{b} / \mathrm{d}$ (effective spare capacity of 5.2 mn b/d excluding Iraq, Nigeria and Venezuela).

We note that February production of 25.73 mn b/d is already below the $26.6 \mathrm{mn} \mathrm{b} / \mathrm{d}$ 'call on OPEC-11' for CY2009E to balance global supply and demand. OPEC-11 production at February 209 levels will result in drawdown of OECD stocks over a period of time. If OPEC11 were to cut supplies further to reach $100 \%$ compliance with the announced production cuts of $4.2 \mathrm{mn} \mathrm{b} / \mathrm{d}$, we would see a sharper decline in OECD stocks. Full compliance with the agreed cuts would take OPEC-11 output to $24.9 \mathrm{mn} \mathrm{b} / \mathrm{d}(1.8 \mathrm{mn} \mathrm{b} / \mathrm{d}$ below 'call on OPEC-11') implying a likely sharp drawdown in OECD stocks (see Exhibit 2). Any further cuts in OPEC supply would tighten OECD inventories further and thus, result in higher crude prices. Exhibit 3 shows that OECD stocks have been stable despite the increase in US inventories. In 'days of inventory' terms, OECD inventory currently stands at 58.5 days, considerably above its historical band.

Exhibit 4 shows our projected supply-demand balance for global oil market for the next few years. We highlight that non-OPEC supply is also likely to remain steady at 50.6 mn b / $d$ in CY2009E versus earlier estimate of supply growth of $0.4 \mathrm{mn} \mathrm{b} / \mathrm{d}$. The downward revision in non-OPEC supply reflects ongoing problems at Azerbaijan's ACG field. We also note that the following years will see very modest additions to non-OPEC supply. We see this leading to a resurgence in crude prices following a likely recovery in global oil demand from CY2010E.

We do not rule out further production cuts to match any further weakness in global oil demand. Several OPEC members (including Venezuela and Iran) have already expressed the need for (1) improving compliance and (2) further production cuts.

Retain positive view on upstream stocks. We retain our positive view on upstream stocks (ONGC, Cairn India) given our positive view on crude prices and weak rupee, which would likely shore earnings and sentiment for these stocks. We rate both as BUY with ONGC's 12-month FCF-based target price at Rs900 and Cairn's 12-month DCF-based target price at Rs225. Exhibits 5 and 6 give our valuation models for the two stocks and Exhibits 7 and 8 are our summary models for the two.

OPEC has shown high compliance with the announced production cuts
OPEC crude production and sustainable capacity ( $\mathrm{mn} \mathrm{b} / \mathrm{d}$ )

|  | Production (mn b/d) |  |  |  |  |  | Spare capacity | Implied January target | Cut in production (a) | Compliance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sep-08 | Oct-08 | Nov-08 | Dec-08 | Jan-09 | Feb-09 | (mn b/d) | (mn b/d) | (mn b/d) | (\%) |
| Algeria | 1.40 | 1.37 | 1.35 | 1.32 | 1.27 | 1.25 | 0.18 | 1.20 | 0.15 | 75 |
| Angola | 1.76 | 1.83 | 1.83 | 1.80 | 1.76 | 1.65 | 0.45 | 1.52 | 0.11 | 46 |
| Ecuador | 0.50 | 0.50 | 0.48 | 0.49 | 0.50 | 0.48 | 0.02 | 0.43 | - | 29 |
| Iran | 3.90 | 3.85 | 3.76 | 3.88 | 3.79 | 3.65 | 0.35 | 3.34 | 0.25 | 45 |
| Kuwait | 2.60 | 2.64 | 2.59 | 2.52 | 2.46 | 2.30 | 0.35 | 2.22 | 0.30 | 79 |
| Libya | 1.72 | 1.73 | 1.71 | 1.72 | 1.65 | 1.58 | 0.19 | 1.47 | 0.14 | 56 |
| Nigeria | 1.99 | 1.94 | 1.90 | 1.91 | 1.84 | 1.78 | 0.72 | 1.67 | 0.21 | 66 |
| Qatar | 0.85 | 0.85 | 0.82 | 0.80 | 0.78 | 0.75 | 0.15 | 0.73 | 0.10 | 83 |
| Saudi Arabia | 9.37 | 9.40 | 8.80 | 8.40 | 8.10 | 7.95 | 2.90 | 8.05 | 1.42 | 108 |
| United Arab Emirates | 2.60 | 2.54 | 2.30 | 2.45 | 2.36 | 2.25 | 0.60 | 2.22 | 0.35 | 92 |
| Venezuela | 2.35 | 2.35 | 2.35 | 2.29 | 2.18 | 2.10 | 0.40 | 1.99 | 0.25 | 69 |
| OPEC-11 production | 29.05 | 29.00 | 27.88 | 27.57 | 26.68 | 25.73 | 6.32 | 24.85 | 3.32 | 79 |
| Iraq | 2.19 | 2.26 | 2.43 | 2.41 | 2.37 | 2.26 | 0.24 |  |  |  |
| Total OPEC | 31.24 | 32.09 | 30.31 | 29.98 | 29.05 | 27.99 | 6.56 |  |  |  |

Note:
(a) Cut in production in February 2009 versus September 2008.

Source: International Energy Agency

## We expect inventory levels to come down sharply if OPEC supply cuts were to reach $100 \%$ compliance

Global demand-supply balance for crude ( $\mathrm{mn} \mathrm{b} / \mathrm{d}$ )


Note: Days of forward cover based on average demand over the next 4 quarters
Source: IEA, Kotak Institutional Equities estimates.

## OECD stocks continue to at a comfortable level

Total industry and government-controlled crude and product stocks in OECD countries (bn bbls)
(bn bbls)


Source: IEA

We expect sharp deterioration in global-supply demand balance over the next few years
Estimated global crude demand, supply and prices, Calendar year-ends

|  | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E | 2013E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Demand (mb/d) |  |  |  |  |  |  |  |  |  |
| Total demand | 84.0 | 85.1 | 86.0 | 85.7 | 84.4 | 85.1 | 86.0 | 87.1 | 88.3 |
| Yoy growth | 1.5 | 1.1 | 0.9 | (0.3) | (1.3) | 0.7 | 0.9 | 1.1 | 1.2 |
| Supply (mb/d) |  |  |  |  |  |  |  |  |  |
| Non-OPEC | 49.8 | 50.3 | 50.7 | 50.6 | 50.6 | 50.9 | 51.1 | 51.3 | 51.5 |
| Yoy growth | 1.0 | 0.5 | 0.4 | (0.1) | 0.0 | 0.3 | 0.2 | 0.2 | 0.2 |
| OPEC |  |  |  |  |  |  |  |  |  |
| Crude | 30.6 | 30.7 | 30.3 | 31.2 | 28.8 | 28.5 | 28.8 | 29.4 | 30.2 |
| NGLs | 4.3 | 4.4 | 4.5 | 4.7 | 5.0 | 5.7 | 6.1 | 6.4 | 6.6 |
| Total OPEC | 34.9 | 35.1 | 34.8 | 35.9 | 33.8 | 34.2 | 34.9 | 35.8 | 36.8 |
| Total supply | 84.7 | 85.5 | 85.5 | 86.5 | 84.4 | 85.1 | 86.0 | 87.1 | 88.3 |
| Total stock change | 0.7 | 0.8 |  |  |  |  |  |  |  |
| OPEC crude capacity |  |  | 34.4 | 35.3 | 36.4 | 37.4 | 37.3 | 37.6 | 37.9 |
| Implied OPEC spare capacity |  |  | 4.1 | 4.1 | 7.6 | 8.9 | 8.5 | 8.2 | 7.7 |
|  |  |  |  |  |  |  |  |  |  |
| Demand growth (yoy, \%) | 1.8 | 1.3 | 1.1 | (0.3) | (1.5) | 0.8 | 1.1 | 1.3 | 1.4 |
| Supply growth (yoy, \%) |  |  |  |  |  |  |  |  |  |
| Non-OPEC | 2.0 | 1.0 | 0.8 | (0.2) | 0.0 | 0.6 | 0.4 | 0.4 | 0.4 |
| OPEC | 3.6 | 0.6 | (0.9) | 3.0 | (5.7) | 1.2 | 2.0 | 2.6 | 2.8 |
| Total | 1.6 | 0.9 | 0.0 | 1.1 | (2.4) | 0.8 | 1.1 | 1.3 | 1.4 |
|  |  |  |  |  |  |  |  |  |  |
| Dated Brent (US\$/bbl) | 54.4 | 65.8 | 72.7 | 102.0 | 55.0 | 65.0 | 70.0 | 75.0 | 75.0 |

Source: IEA, BP Statistical Review of World Energy, and various government and industry sources

| We value ONGC stock at Rs900 on US\$50/bbl normalized crude price |  |  |  |
| :---: | :---: | :---: | :---: |
| Estimation of fair value of ONGC stock based on normalized free cash flow (Rs mn) |  |  |  |
|  | 2009E | 2010E | 2011 E |
| Normalized crude price assumption (US\$/bbl) | 50.0 | 50.0 | 50.0 |
| Recurring operating cash flow |  |  |  |
| Operating cash flow = EBIT X (1-t) + D | 139,941 | 280,902 | 254,541 |
| Add: OCF after normalizing natural gas price | 38,075 | 36,440 | 30,405 |
| Add: OCF after removing subsidies | 178,676 | 66,213 | 118,659 |
| Recurring OCF | 356,692 | 383,556 | 403,605 |
| Recurring capex |  |  |  |
| Production per annum (mn bbls) | 374 | 377 | 392 |
| Replacement or F\&D costs (US\$/bbl) | 10.0 | 10.0 | 10.0 |
| Recurring capex | 172,184 | 200,557 | 207,708 |
| Free cash flow | 184,508 | 182,999 | 195,897 |
| Free cash flow multiple (X) | 8 | 8 | 8 |
| Enterprise value | 1,476,068 | 1,463,991 | 1,567,176 |
| (Net debt)/cash | 318,132 | 442,161 | 574,924 |
| Investments | 91,787 | 96,727 | 101,668 |
| Equity value | 1,885,987 | 2,002,879 | 2,243,768 |
| Total equity value per share (Rs/share) | 882 | 936 | 1,049 |
|  | Equity value | Change from base case |  |
|  | (Rs/share) | (\%) |  |
| Normalized crude prices |  |  |  |
| US\$90/bbl | 2,054 | 119 |  |
| US $\$ 80 / \mathrm{bbl}$ | 1,774 | 89 |  |
| US\$70/bbl | 1,495 | 60 |  |
| US\$60/bbl | 1,216 | 30 |  |
| US\$50/bbl | 936 |  |  |
| US\$45/bbl | 817 | (13) |  |
| US\$40/bbl | 723 | (23) |  |
| US\$35/bbl | 579 | (38) |  |

Source: Kotak Institutional Equities estimates

## We value Cairn India stock at Rs225

EV and equity value of Cairn (US\$ mn)

|  | Now | + 1-year | + 2-years |
| :--- | ---: | ---: | ---: |
| RJ-ON-90/1 | 8,592 | 9,971 | $\mathbf{1 0 , 1 4 3}$ |
| CB-OS-2 | 74 | 53 | 31 |
| Ravva | 347 | 302 | $\mathbf{2 2 3}$ |
| Upside potential (KG-DWN-98/2) | 100 | 112 | 125 |
| Total | $\mathbf{9 , 1 1 4}$ | $\mathbf{1 0 , 4 3 8}$ | $\mathbf{1 0 , 5 2 2}$ |
| Net debt | $(722)$ | 652 | $\mathbf{1 , 2 2 2}$ |
| Equity value | $\mathbf{9 , 8 3 6}$ | $\mathbf{9 , 7 8 6}$ | $\mathbf{9 , 3 0 0}$ |
| Equity shares (mn) | 1,897 | 1,897 | $\mathbf{1 , 8 9 7}$ |
| Equity value per share (Rs/share) | $\mathbf{2 1 4}$ | $\mathbf{2 2 5}$ | $\mathbf{2 5 7}$ |

[^0]Consolidated profit model, balance sheet, cash model of ONGC, March fiscal year-ends, 2004-2012E (Rs mn)

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |  |
| Net sales | 467,124 | 707,083 | 807,603 | 966,542 | 1,091,644 | 1,254,028 | 1,126,514 | 1,252,430 | 1,288,735 |
| EBITDA | 196,494 | 281,195 | 310,054 | 358,001 | 407,790 | 435,616 | 430,994 | 517,544 | 531,028 |
| Other income | 23,752 | 17,595 | 27,350 | 45,378 | 53,565 | 50,829 | 57,534 | 67,250 | 80,570 |
| Interest | $(5,028)$ | $(2,512)$ | (537) | 394 | $(12,027)$ | $(7,754)$ | $(4,315)$ | $(2,372)$ | $(4,236)$ |
| Depreciation and depletion | $(65,525)$ | $(73,465)$ | $(97,726)$ | $(119,550)$ | $(138,624)$ | $(136,578)$ | $(145,517)$ | $(143,696)$ | $(140,094)$ |
| Pretax profits | 149,693 | 222,813 | 239,141 | 284,222 | 310,705 | 342,113 | 338,695 | 438,727 | 467,269 |
| Tax | $(46,101)$ | $(74,690)$ | $(71,196)$ | $(88,986)$ | $(102,908)$ | $(113,005)$ | $(111,296)$ | $(141,103)$ | $(140,711)$ |
| Deferred tax | $(7,779)$ | $(4,744)$ | $(13,612)$ | $(9,264)$ | $(6,471)$ | $(5,795)$ | $(3,137)$ | (144) | $(4,558)$ |
| Net profits | 95,523 | 143,175 | 154,596 | 178,414 | 203,076 | 226,595 | 224,261 | 297,480 | 321,999 |
| Net profits after minority interests | 94,219 | 140,670 | 153,542 | 176,922 | 199,466 | 224,267 | 222,182 | 295,547 | 319,573 |
| Earnings per share (Rs) | 44 | 66 | 72 | 83 | 93 | 105 | 104 | 138 | 149 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total equity | 415,582 | 488,912 | 578,830 | 670,137 | 786,657 | 924,338 | 1,055,444 | 1,230,058 | 1,424,578 |
| Deferred tax liability | 54,250 | 57,911 | 71,557 | 80,976 | 87,227 | 93,022 | 96,159 | 96,303 | 100,861 |
| Liability for abandonment cost | 80,292 | 80,941 | 128,675 | 151,857 | 129,325 | 129,325 | 129,325 | 129,325 | 129,325 |
| Total borrowings | 60,961 | 39,028 | 28,767 | 21,826 | 22,039 | 33,712 | 42,339 | 72,739 | 124,639 |
| Currrent liabilities | 85,376 | 128,346 | 142,435 | 187,051 | 251,797 | 158,806 | 150,235 | 150,897 | 152,796 |
| Total liabilities and equity | 696,461 | 795,138 | 950,264 | 1,111,847 | 1,277,045 | 1,339,203 | 1,473,503 | 1,679,322 | 1,932,200 |
| Cash | 95,721 | 101,843 | 90,743 | 206,262 | 249,807 | 351,843 | 484,501 | 647,663 | 865,076 |
| Current assets | 133,039 | 178,421 | 240,210 | 192,652 | 257,384 | 219,841 | 205,732 | 241,714 | 247,743 |
| Total fixed assets | 419,213 | 471,543 | 565,722 | 643,219 | 695,227 | 692,893 | 703,704 | 705,439 | 734,875 |
| Goodwill | 11,661 | 10,753 | 14,172 | 27,686 | 22,847 | 22,847 | 22,847 | 22,847 | 22,847 |
| Investments | 30,811 | 26,961 | 35,753 | 36,888 | 45,041 | 45,041 | 49,981 | 54,922 | 54,923 |
| Deferred expenditure | 6,017 | 5,617 | 3,663 | 5,141 | 6,739 | 6,739 | 6,739 | 6,739 | 6,739 |
| Total assets | 696,461 | 795,138 | 950,264 | 1,111,848 | 1,277,045 | 1,339,204 | 1,473,503 | 1,679,323 | 1,932,202 |
|  |  |  |  |  |  |  |  |  |  |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 133,261 | 187,001 | 216,736 | 252,772 | 284,517 | 259,964 | 258,279 | 324,676 | 335,414 |
| Working capital changes | 25,630 | 18,787 | 46,461 | $(4,990)$ | $(24,929)$ | $(120,323)$ | 36,458 | $(12,672)$ | $(4,130)$ |
| Capital expenditure | $(56,301)$ | $(103,418)$ | $(113,738)$ | $(135,049)$ | $(166,427)$ | $(77,200)$ | $(100,757)$ | $(98,275)$ | $(121,222)$ |
| Investments | $(10,608)$ | $(9,887)$ | $(28,912)$ | 53,822 | $(7,348)$ | - - | $(4,940)$ | - | - - |
| Other income | 9,767 | 13,049 | 14,537 | 20,422 | 22,822 | 51,203 | 57,534 | 67,250 | 80,570 |
| Free cash flow | 101,749 | 105,532 | 135,083 | 186,976 | 108,636 | 113,645 | 246,573 | 280,978 | 290,632 |


| Ratios (\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt/equity | 14.7 | 8.0 | 5.0 | 3.3 | 2.8 | 3.6 | 4.0 | 5.9 | 8.7 |
| Net debt/equity | (8.4) | (12.8) | (10.7) | (27.5) | (29.0) | (34.4) | (41.9) | (46.7) | (52.0) |
| RoAE | 21.6 | 28.0 | 25.9 | 25.5 | 24.8 | 24.0 | 20.7 | 24.1 | 22.7 |
| RoACE | 20.6 | 24.6 | 22.0 | 22.1 | 21.9 | 21.2 | 18.7 | 21.9 | 20.9 |
|  |  |  |  |  |  |  |  |  |  |
| Key assumptions |  |  |  |  |  |  |  |  |  |
| Rs/dollar rate | 46.0 | 45.0 | 44.3 | 45.3 | 40.3 | 46.1 | 53.3 | 53.0 | 51.3 |
| Crude fob price (US\$/bbl) | 28.7 | 40.6 | 57.2 | 64.8 | 78.9 | 83.0 | 55.0 | 65.0 | 70.0 |
| Ceiling/actual natural gas price (Rs/'000 cm) | 2,850 | 2,850 | 3,515 | 3,200 | 3,200 | 3,200 | 3,200 | 3,750 | 4,500 |
| Subsidy loss (Rs bn) | 26.9 | 41.0 | 119.6 | 170.2 | 220.0 | 273.7 | 100.0 | 175.0 | 220.0 |

[^1]India Daily Summary - March 16, 2009

Profit model, balance sheet, cash model of Cairn 2006-2013E, calendar year-ends (Rs mn)

|  | 2006 | 2007 | 2008E | 2009E | 2010E | 2011E | 2012E | 2013N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |
| Net sales | 18,417 | 16,561 | 23,480 | 32,688 | 93,349 | 164,092 | 173,579 | 171,559 |
| EBITDA | 5,332 | 6,705 | 8,334 | 18,619 | 76,003 | 128,230 | 118,095 | 102,896 |
| Other income | 1,100 | 1,324 | 4,068 | 1,191 | 392 | 251 | 180 | 792 |
| Interest | (201) | (27) | (43) | (973) | $(4,396)$ | $(5,596)$ | $(2,796)$ | (148) |
| Depreciation | (497) | $(4,589)$ | $(3,312)$ | $(6,244)$ | $(7,908)$ | $(11,047)$ | $(11,351)$ | $(11,246)$ |
| Pretax profits | 5,734 | 3,413 | 9,047 | 12,594 | 64,090 | 111,837 | 104,128 | 92,293 |
| Extraordinary items | - | $(2,120)$ | 1,522 | - | - | - | - | - |
| Tax | $(1,580)$ | (740) | (584) | $(2,702)$ | $(8,776)$ | $(14,002)$ | $(12,938)$ | $(11,299)$ |
| Deferred taxation | (22) | (764) | $(2,119)$ | $(1,501)$ | $(1,347)$ | (681) | (161) | 170 |
| Net profits | 4,132 | (212) | 7,867 | 8,390 | 53,967 | 97,154 | 91,029 | 81,164 |
| Earnings per share (Rs) | 2.3 | (0.1) | 4.2 | 4.4 | 28.5 | 51.2 | 48.0 | 42.8 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total equity | 292,804 | 294,358 | 328,419 | 336,809 | 324,206 | 365,885 | 404,936 | 439,755 |
| Deferred tax liability | 4,258 | 4,916 | 7,035 | 8,537 | 9,884 | 10,564 | 10,725 | 10,555 |
| Total borrowings | 5,122 | 3,124 | 24,366 | 42,411 | 72,411 | 57,411 | 7,411 | - |
| Currrent liabilities | 39,716 | 8,372 | 18,936 | 1,892 | 2,414 | 5,211 | 8,173 | 10,164 |
| Total liabilities and equity | 341,900 | 310,771 | 378,756 | 389,649 | 408,915 | 439,072 | 431,245 | 460,474 |
| Cash | 61,348 | 1,504 | 54,230 | 13,999 | 8,435 | 5,921 | 4,411 | 40,956 |
| Current assets | 6,470 | 19,029 | 2,252 | 3,135 | 8,951 | 15,735 | 16,645 | 16,451 |
| Total fixed assets | 17,609 | 25,157 | 56,536 | 79,570 | 30,647 | 27,752 | 24,751 | 21,814 |
| Net producing properties | 2,354 | 4,390 | 5,047 | 32,254 | 100,190 | 128,972 | 124,746 | 120,562 |
| Investments | 4 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 |
| Goodwill | 254,115 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 |
| Deferred expenditure | - | 370 | 370 | 370 | 370 | 370 | 370 | 370 |
| Total assets | 341,900 | 310,771 | 378,756 | 389,649 | 408,915 | 439,072 | 431,245 | 460,474 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 3,188 | 6,387 | 8,018 | 11,822 | 60,681 | 107,181 | 100,910 | 89,998 |
| Working capital changes | 34,256 | (908) | 27,341 | $(17,927)$ | $(5,295)$ | $(3,986)$ | 2,052 | 2,185 |
| Capital expenditure | $(5,619)$ | $(11,739)$ | $(34,136)$ | $(53,363)$ | $(24,772)$ | $(35,484)$ | $(2,675)$ | $(2,675)$ |
| Investments/Goodwill | $(252,717)$ | $(53,863)$ | - | - | - | - | - | - |
| Other income | 1,100 | 1,298 | 4,068 | 1,191 | 392 | 251 | 180 | 792 |
| Free cash flow | $(219,792)$ | $(58,824)$ | 5,291 | $(58,276)$ | 31,006 | 67,962 | 100,468 | 90,300 |
| Key assumptions |  |  |  |  |  |  |  |  |
| Gross production ('000 boe/d) | 91.0 | 75.4 | 69.7 | 93.0 | 160.8 | 235.7 | 234.8 | 225.2 |
| Net production ('000 boe/d) | 25.1 | 19.4 | 18.2 | 38.3 | 88.6 | 143.3 | 144.8 | 140.3 |
| Dated Brent (US\$/bbl) | 65.3 | 70.3 | 102.6 | 52.3 | 62.5 | 68.8 | 73.8 | 75.0 |
| Discount of Rajasthan crude to Dated Brent (US\$/bbl) | 2.1 | 5.3 | 14.7 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |

Source: Kotak Institutional Equities estimates

|  | $\frac{13-\mathrm{Mar-09}}{\text { Price (Rs) }}$ | Rating | Mkt cap. |  | $\begin{gathered} \text { o/s } \\ \text { shares } \\ (\mathrm{mn}) \end{gathered}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBitda ( X ) |  |  | Price/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target price | Upside | $\begin{gathered} \text { ADVT- } \\ 3 \mathrm{mo} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company |  |  | (Rs mn) | (USS mn) |  | 2008 | 2009 E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009 2 | 2010E | 2008 | 2009 E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009 E | 2010 E | (RS) | (\%) |  |
| Automobiles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bajaj Auto | 520 | Reduce | 75,250 | 1,462 | 145 | 59.3 | 62.1 | 67.9 | (53.4) | 4.7 | 9.3 | 8.8 | 8.4 | 7.7 | 6.2 | 6.2 | 5.3 | 4.7 | 3.8 | 3.1 | 3.8 | 3.8 | 3.8 | 21.0 | 40.2 | 36.4 | 495 | (4.8) | 1.3 |
| Hero Honda | 962 | ADD | 192,012 | 3,729 | 200 | 48.5 | 62.6 | 79.1 | 12.8 | 29.1 | 26.4 | 19.8 | 15.4 | 12.2 | 10.8 | 8.4 | 6.6 | 6.2 | 4.9 | 3.9 | 2.0 | 2.1 | 2.1 | 34.0 | 35.9 | 35.7 | 950 | (1.2) | 8.9 |
| Mahindra \& Mahindra | 345 | ADD | 88,993 | 1,729 | 258 | 38.1 | 18.6 | 31.3 | (2.0) | (51.2) | 68.4 | 9.1 | 18.6 | 11.0 | 7.0 | 12.4 | 8.2 | 2.0 | 1.8 | 1.5 | 3.2 | 2.7 | 2.8 | 27.8 | 10.8 | 15.1 | 330 | (4.3) | 5.8 |
| Maruti Suzuki | 713 | ADD | 206,100 | 4,003 | 289 | 43.3 | 27.7 | 39.7 | (0.6) | (36.1) | 43.3 | 16.5 | 25.8 | 18.0 | 6.2 | 8.0 | 6.3 | 2.4 | 2.1 | 1.8 | 0.7 | 0.7 | 0.7 | 22.2 | 14.9 | 15.2 | 715 | 0.3 | 18.2 |
| Tata Motors | 162 | SELL | 89,976 | 1,748 | 556 | 36.5 | 18.5 | 19.0 | (22.4) | (49.2) | 2.7 | 4.4 | 8.7 | 8.5 | 3.7 | 8.7 | 6.5 | 1.0 | 0.5 | 0.6 | 6.4 | - | - | 24.7 | 9.1 | 7.3 | 120 | (25.8) | 9.0 |
| Automobiles |  | Cautious | 652,331 | 12,670 |  |  |  |  | (3.7) | (26.4) | 25.0 | 10.8 | 14.6 | 11.7 | 6.1 | 8.5 | 6.5 | 2.5 | 1.9 | 1.6 | 2.6 | 1.6 | 1.7 | 22.8 | 13.0 | 14.0 |  |  |  |
| Banks/Financial Institutions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Andhra Bank | 42 | ADD | 20,564 | 399 | 485 | 11.9 | 12.4 | 10.8 | 7.0 | 4.9 | (12.9) | 3.6 | 3.4 | 3.9 | - | - | - | 0.7 | 0.6 | 0.6 | 9.4 | 7.3 | 6.4 | 18.0 | 17.4 | 13.6 | 75 | 76.9 | 0.3 |
| Axis Bank | 330 | ADD | 118,008 | 2,292 | 358 | 32.2 | 46.8 | 53.1 | 37.7 | 45.3 | 13.3 | 10.2 | 7.0 | 6.2 | - | - | - | 1.4 | 1.3 | 1.2 | 1.7 | 2.7 | 3.1 | 17.6 | 17.8 | 17.6 | 750 | 127.3 | 29.5 |
| Bank of Baroda | 204 | ADD | 74,476 | 1,447 | 366 | 39.3 | 52.0 | 50.5 | 39.8 | 32.4 | (2.9) | 5.2 | 3.9 | 4.0 | - | - | - | 0.9 | 0.7 | 0.7 | 3.9 | 5.2 | 5.0 | 14.6 | 16.3 | 14.2 | 330 | 62.0 | 5.3 |
| Bank of India | 194 | ADD | 102,106 | 1,983 | 526 | 40.6 | 54.1 | 49.9 | 76.6 | 33.1 | (7.7) | 4.8 | 3.6 | 3.9 | - | - | - | 1.3 | 1.0 | 0.9 | 2.1 | 2.9 | 2.7 | 27.6 | 28.2 | 21.1 | 330 | 70.0 | 10.1 |
| Canara Bank | 149 | Reduce | 61,234 | 1,189 | 410 | 38.2 | 45.8 | 38.2 | 10.1 | 19.9 | (16.6) | 3.9 | 3.3 | 3.9 | - | - | - | 0.9 | 0.7 | 0.8 | 5.4 | 4.0 | 4.0 | 15.0 | 16.7 | 12.4 | 220 | 47.3 | 4.4 |
| Corporation Bank | 164 | BUY | 23,531 | 457 | 143 | 51.3 | 62.3 | 55.8 | 37.2 | 21.6 | (10.4) | 3.2 | 2.6 | 2.9 | - | - | - | 0.6 | 0.5 | 0.4 | 6.4 | 7.8 | 7.0 | 18.4 | 19.6 | 15.4 | 310 | 89.0 | 0.5 |
| Federal Bank | 120 | BUY | 20,490 | 398 | 171 | 34.4 | 31.7 | 31.6 | 0.5 | (7.7) | (0.3) | 3.5 | 3.8 | 3.8 | - | - | - | 0.5 | 0.5 | 0.4 | 3.3 | 4.9 | 4.9 | 13.6 | 13.1 | 11.8 | 280 | 133.7 | 1.2 |
| Future Capital Holdings | 96 | BUY | 6,076 | 118 | 63 | (4.5) | 4.5 | 28.8 | (689.8) | (198.6) | 546.1 | (21.3) | 21.6 | 3.3 | - | - | - | 0.8 | 0.8 | 0.6 | - | - | - | (6.7) | 3.8 | 21.4 | 440 | 357.9 | 0.4 |
| HDFC | 1,378 | Reduce | 395,384 | 7,680 | 287 | 85.8 | 75.0 | 85.4 | 38.2 | (12.6) | 14.0 | 16.1 | 18.4 | 16.1 | - | - | - | 3.3 | 2.9 | 2.6 | 1.8 | 1.6 | 1.9 | 27.8 | 16.7 | 16.8 | 1,550 | 12.5 | 59.6 |
| HDFC Bank | 834 | buy | 353,127 | 6,859 | 423 | 46.0 | 53.5 | 66.9 | 28.7 | 16.4 | 24.9 | 18.1 | 15.6 | 12.5 | - | - | - | 3.1 | 2.4 | 2.1 | 0.9 | 1.2 | 1.3 | 17.7 | 17.3 | 17.8 | 1,350 | 61.8 | 34.5 |
| ${ }_{\text {ICICICI Bank }}$ | 309 | ADD | 343,428 | 6,670 | 1,113 | 39.9 | 34.3 | 32.8 | 15.4 | (14.0) | (4.5) | 7.7 | 9.0 | 9.4 | - | - | - | 0.7 | 0.7 | 0.7 | 3.6 | 3.3 | 3.0 | 11.7 | 8.0 | 7.3 | 465 | 50.7 | 107.9 |
| IDFC | 46 | ADD | 59,344 | 1,153 | 1,294 | 5.7 | 6.0 | 6.3 | 3.0 | 5.3 | 5.9 | 8.1 | 7.7 | 7.2 | - | - | - | 1.1 | 1.0 | 0.9 | 2.6 | 2.3 | 2.4 | 17.6 | 13.2 | 12.7 | 75 | 63.6 | 11.6 |
| India Infoline | 45 | ADD | 12,818 | 249 | 287 | 5.6 | 4.9 | 4.3 | 85.6 | (12.0) | (12.5) | 8.0 | 9.1 | 10.4 | - | - | - | 1.1 | 1.0 | 1.0 | 2.7 | 6.3 | 5.6 | 20.7 | 11.5 | 9.8 | 60 | 34.5 | 3.6 |
| Indian Bank | 69 | buy | 29,805 | 579 | 430 | 22.5 | 27.4 | 28.0 | 33.9 | 21.4 | 2.4 | 3.1 | 2.5 | 2.5 | - | - | - | 0.7 | 0.6 | 0.5 | 4.3 | 5.0 | 5.2 | 23.4 | 22.1 | 19.1 | 195 | 181.2 | 1.3 |
| Indian Overseas Bank | 43 | BUY | 23,590 | 458 | 545 | 22.1 | 26.5 | 21.7 | 19.2 | 20.1 | (18.1) | 2.0 | 1.6 | 2.0 | - | - | - | 0.5 | 0.4 | 0.3 | 8.6 | 9.5 | 8.6 | 27.2 | 26.4 | 18.0 | 120 | 177.1 | 1.2 |
| J\&k Bank | 221 | ADD | 10,697 | 208 | 48 | 74.2 | 82.7 | 72.3 | 31.2 | 11.4 | (12.6) | 3.0 | 2.7 | 3.1 | - | - | - | 0.5 | 0.5 | 0.5 | 7.0 | 7.8 | 6.8 | 16.8 | 16.5 | 12.9 | 480 | 117.6 | 0.2 |
| LC Housing Finance | 204 | BUY | 17,305 | 336 | 85 | 45.5 | 58.1 | 58.5 | 38.7 | 27.6 | 0.8 | 4.5 | 3.5 | 3.5 | - | - | - | 0.9 | 0.8 | 0.7 | 4.9 | 6.3 | 6.3 | - | - | - | 330 | 62.1 | 3.5 |
| Mahindra \& Mahindra Financial | 206 | sel | 19,641 | 381 | 95 | 20.8 | 18.5 | 22.6 | 32.6 | (11.2) | 22.0 | 9.9 | 11.1 | 9.1 | - | - | - | 1.6 | 1.4 | 1.2 | 2.2 | 2.2 | 2.7 | 16.9 | 12.8 | 14.2 | 190 | (7.8) | 0.1 |
| Oriental Bank of Commerce | 103 | ADD | 25,781 | 501 | 251 | 23.9 | 36.5 | 27.3 | (27.6) | 52.7 | (25.0) | 4.3 | 2.8 | 3.8 | - | - | - | 0.5 | 0.4 | 0.4 | 4.6 | 7.1 | 5.3 | 6.2 | 13.8 | 8.9 | 200 | 94.4 | 3.1 |
| PFC | 137 | ADD | 157,531 | 3,060 | 1,148 | 11.4 | 12.2 | 15.8 | 2.4 | 7.3 | 29.7 | 12.1 | 11.3 | 8.7 | - | - | - | 1.6 | 1.4 | 1.3 | 2.6 | 2.8 | 3.5 | 13.5 | 13.6 | 15.5 | 145 | 5.6 | 1.5 |
| Punjab National Bank | 336 | BUY | 106,052 | 2,060 | 315 | 65.0 | 91.6 | 89.9 | 33.0 | 40.9 | (1.8) | 5.2 | 3.7 | 3.7 | - | - | - | 1.1 | 0.9 | 0.8 | 3.9 | 5.4 | 5.3 | 18.0 | 21.7 | 18.5 | 650 | 93.3 | 11.6 |
| Shriram Transport | 184 | Reduce | 37,377 | 726 | 203 | 19.2 | 28.6 | 27.0 | 85.7 | 49.0 | (5.6) | 9.6 | 6.4 | 6.8 | - | - | - | 2.1 | 1.8 | 1.5 | 2.7 | 4.7 | 4.6 | 26.9 | 28.8 | 23.6 | 215 | 16.8 | 1.3 |
| SREI | 24 | ADD | 2,808 | 55 | 116 | 11.4 | 7.3 | 6.9 | 57.4 | (36.2) | (5.7) | 2.1 | 3.3 | 3.5 | - | - | - | 0.4 | 0.3 | 0.2 | 5.0 | 9.5 | 11.6 | 23.1 | 13.1 | 11.5 | 50 | 107.0 | 0.7 |
| State Bank of India | 953 | BUY | 601,823 | 11,689 | 631 | 106.6 | 135.3 | 125.5 | 23.5 | 27.0 | (7.3) | 8.9 | 7.0 | 7.6 | - | - | - | 1.4 | 1.2 | 1.2 | 2.3 | 2.3 | 2.4 | 16.8 | 16.3 | 13.4 | 1.600 | 67.9 | 83.8 |
| Union Bank | 126 | buy | 63,569 | 1,235 | 505 | 27.5 | 34.6 | 33.3 | 64.0 | 25.9 | (3.6) | 4.6 | 3.6 | 3.8 | - | - | - | 0.9 | 0.7 | 0.6 | 3.2 | 4.1 | 4.0 | 26.8 | 27.5 | 21.7 | 220 | 74.8 | 3.6 |
| Banks/Financial Institutions |  | Attractive | 2,686,565 | 52,182 |  |  |  |  | 37.4 | 22.0 | (1.2) | 8.3 | 6.8 | 6.9 | - | - | - | 1.3 | 1.1 | 1.0 | 2.6 | 2.9 | 2.9 | 15.3 | 16.2 | 14.9 |  |  |  |
| Banks/rinancial institutionsCement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ACC | 562 | REDUCE | 106,101 | 2,061 | 189 | 64.1 | 56.0 | 44.4 | 13.0 | (12.5) | (20.8) | 8.8 | 10.0 | 12.7 | 4.5 | 4.3 | 5.9 | 2.4 | 2.0 | 1.9 | 4.1 | 4.1 | 4.1 | 33.3 | 25.6 | 17.4 | 550 | (2.2) | 7.2 |
| Ambuja Cements | 69 | Reduce | 105,044 | 2,040 | 1.522 | 7.6 | 7.6 | 5.8 | (11.2) | 0.2 | (23.7) | 9.1 | 9.1 | 11.9 | 4.6 | 4.9 | 5.7 | 2.1 | 1.7 | 1.6 | 3.8 | 4.3 | 2.7 | 26.6 | 20.8 | 14.1 | 60 | (13.0) | 2.8 |
| Grasim Industries | 1,498 | ADD | 137,370 | 2,668 | 92 | 284.6 | 221.6 | 171.9 | 32.6 | (22.1) | (22.4) | 5.3 | 6.8 | 8.7 | 3.5 | 4.1 | 4.5 | 1.5 | 1.3 | 1.1 | 2.0 | 2.2 | 2.2 | 33.1 | 20.3 | 13.8 | 1,400 | (6.6) | 8.3 |
| India Cements | 102 | ADD | 28,680 | 557 | 282 | 24.5 | 22.7 | 19.8 | na | (7.3) | (12.8) | 4.2 | 4.5 | 5.1 | 3.8 | 3.5 | 3.6 | 0.8 | 0.8 | 0.7 | 1.8 | 2.1 | 2.1 | 25.8 | 15.7 | 14.7 | 130 | 27.8 | 2.5 |
| Shree Cement | 613 | buy | 21,348 | 415 | 35 | 90.2 | 129.9 | 72.5 | 99.5 | 44.0 | (44.2) | 6.8 | 4.7 | 8.5 | 2.8 | 2.8 | 3.5 | 3.3 | 2.0 | 1.7 | 1.3 | 1.3 | 1.3 | 56.9 | 53.2 | 21.7 | 850 | 38.7 | 0.2 |
| UltraTech Cement | 471 | ADD | 58,997 | 1,146 | 125 | 81.4 | 71.4 | 62.3 | 28.5 | (12.2) | (12.8) | 5.8 | 6.6 | 7.6 | 4.0 | 4.5 | 4.5 | 1.8 | 1.4 | 1.2 | 1.6 | 1.7 | 1.7 | 45.2 | 28.9 | 20.4 | 550 | 16.8 | 0.9 |
| Cement |  | Cautious | 457,540 | 8,887 |  |  |  |  | 19.3 | (9.9) | (22.4) | 6.5 | 7.3 | 9.4 | 3.9 | 4.2 | 4.7 | 1.8 | 1.5 | 1.3 | 2.8 | 3.0 | 2.7 | 26.8 | 20.2 | 14.0 |  |  |  |
| Consumer (Discretionary) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Radico Khaitan | 57 | Reduce | 5,815 | 113 | 102 | 2.2 | 2.6 | 3.3 | (41.4) | 15.0 | 26.3 | 25.3 | 22.0 | 17.4 | 10.4 | 10.6 | 9.1 | 2.3 | 2.1 | 1.9 | 1.0 | - | - | 11.7 | 10.0 | 11.4 | 65 | 14.5 | 0.4 |
| United Breweries | 83 | Reduce | 19,912 | 387 | 240 | 2.1 | 1.9 | 2.4 | (2.2) | (11.4) | 31.0 | 39.4 | 44.4 | 33.9 | 12.5 | 9.8 | 7.5 | 3.3 | 1.9 | 1.8 | - | - | - | 8.0 | 3.6 | 5.4 | 85 | 2.5 | 0.3 |
| United Spirits | 635 | BUY | 59,821 | 1,162 | 94 | 28.9 | 32.7 | 48.0 | (52.0) | 13.2 | 46.9 | 22.0 | 19.4 | 13.2 | 10.5 | 10.2 | 8.7 | 2.6 | 2.6 | 1.9 | 0.3 | 0.3 | 0.4 | 14.0 | 13.5 | 16.8 | 900 | 41.7 | 47.2 |
| Consumer (Discretionary) |  | Neutral | 85,548 | 1,662 |  |  |  |  | (3.6) | 15.4 | 40.5 | 25.1 | 21.7 | 15.5 | 10.7 | 10.2 | 8.5 | 2.7 | 2.1 | 1.9 | 0.3 | 0.2 | 0.3 | 10.9 | 9.9 | 12.3 |  |  |  |
| Consumer products |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Asian Paints | 727 | Reduce | 69,686 | 1,354 | 96 | 39.3 | 35.7 | 44.3 | 40.4 | (9.2) | 24.3 | 18.5 | 20.4 | 16.4 | 11.1 | 12.1 | 9.4 | 7.3 | 6.3 | 5.3 | 2.3 | 2.4 | 2.8 | 45.0 | 34.2 | 36.2 | 800 | 10.1 | 1.0 |
| Colgate-Palmolive (India) | 435 | ADD | 59,130 | 1,148 | 136 | 17.1 | 20.4 | 23.5 | 16.5 | 19.4 | 15.5 | 25.5 | 21.3 | 18.5 | 21.2 | 18.6 | 15.4 | 32.3 | 35.1 | 38.8 | 3.0 | 4.2 | 4.9 | 100.1 | 157.8 | 200.3 | 490 | 12.7 | 1.1 |
| Glaxosmithkline Consumer (a) | 600 | ADD | 25,235 | 490 | 42 | 38.7 | 44.8 | 50.4 | 26.9 | 15.8 | 12.6 | 15.5 | 13.4 | 11.9 | 7.9 | 7.2 | 6.2 | 3.8 | 3.2 | 2.8 | 2.0 | 2.4 | 2.8 | 27.4 | 26.7 | 25.6 | 700 | 16.7 | 0.1 |
| Godrej Consumer Products | 120 | ADD | 31,037 | 603 | 258 | 7.1 | 6.7 | 8.7 | 18.7 | (5.5) | 31.2 | 17.1 | 18.0 | 13.7 | 14.8 | 16.0 | 11.2 | 17.5 | 4.7 | 4.1 | 3.0 | 3.3 | 3.3 | 109.6 | 42.1 | 43.1 | 160 | 33.1 | 0.4 |
| Hindustan Unilever | 229 | Reduce | 499,969 | 9,711 | 2,179 | 8.1 | 9.2 | 10.7 | 15.4 | 12.9 | 17.0 | 28.2 | 25.0 | 21.4 | 22.8 | 19.9 | 16.3 | 34.7 | 32.3 | 29.9 | 4.7 | 3.8 | 4.4 | 85.2 | 134.3 | 145.7 | 245 | 6.8 | 16.6 |
|  | 165 | ADD | 623,140 | 12,103 | 3,769 | 8.3 | 8.7 | 9.8 | 15.4 | 4.6 | 12.8 | 20.0 | 19.1 | 16.9 | 12.7 | 11.7 | 10.4 | 4.9 | 4.4 | 3.9 | 2.1 | 2.3 | 2.4 | 27.7 | 25.4 | 25.2 | 200 | 21.0 | 15.6 |
| Jyothy Laboratories | 54 | ADD | 3,911 | 76 | 73 | 6.5 | 7.2 | 10.6 | (8.6) | 10.2 | 47.3 | 8.2 | 7.5 | 5.1 | 4.7 | 4.1 | 2.7 | 1.2 | 1.0 | 0.9 | 4.3 | 4.3 | 5.4 | 13.5 | 13.0 | 16.5 | 127 | 135.6 |  |
| Nestle India (a) | 1,500 | ADD | 144,633 | 2,809 | 96 | 44.5 | 56.4 | 68.1 | 31.3 | 26.8 | 20.7 | 33.7 | 26.6 | 22.0 | 20.3 | 16.8 | 14.1 | 28.0 | 21.5 | 16.7 | 1.8 | 2.3 | 2.8 | 94.8 | 91.4 | 85.4 | 1.740 | 16.0 | 0.7 |
| Tata Tea | 546 | BuY | 33,783 | 656 | 62 | 54.2 | 60.1 | 67.7 | 3.9 | 10.9 | 12.7 | 10.1 | 9.1 | 8.1 | 4.5 | 4.9 | 3.8 | 0.8 | 0.7 | 0.7 | 6.4 | 3.2 | 3.6 | 11.9 | 10.3 | 10.8 | 940 | 72.1 | 1.2 |
| Consumer products |  | Cautious | 1,490,524 | 28,951 |  |  |  |  | 17.1 | 8.7 | 15.9 | 22.5 | 20.7 | 17.8 | 14.8 | 13.7 | 11.6 | 7.0 | 6.1 | 5.4 | 3.1 | 2.9 | 3.3 | 31.0 | 29.6 | 30.5 |  |  |  |
| Constructions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated Construction Co. | 112 | ADD | 4,132 | 80 | 37 | 24.0 | 22.3 | 27.2 | 67.6 | (7.4) | 22.1 | 4.6 | 5.0 | 4.1 | 3.2 | 3.5 | 3.0 | 0.9 | 0.8 | 0.7 | 2.2 | 2.9 | 3.5 | 27.7 | 16.8 | 17.8 | 190 | 69.9 | 0.0 |
| VRCL | 114 | BuY | 15,376 | 299 | 135 | 15.5 | 14.9 | 16.1 | 27.2 | (4.0) | 8.0 | 7.3 | 7.6 | 7.0 | 6.9 | 6.2 | 5.2 | 1.0 | 0.8 | 0.8 | 1.3 | 0.7 | 0.7 | 14.4 | 11.9 | 11.5 | 175 | 54.0 | 9.3 |
| Nagariuna Construction Co. | 41 | BUY | 9,301 | 181 | 229 | 7.2 | 7.3 | 8.8 | 14.5 | 2.5 | 19.7 | 5.7 | 5.5 | 4.6 | 4.4 | 4.9 | 4.4 | 0.6 | 1.1 | 0.5 | 2.7 | 3.3 | 3.9 | 12.6 | 10.3 | 11.3 | 100 | 146.3 | 2.2 |
| Punj Loyd | 74 | Reduce | 23,822 | 463 | 323 | 10.0 | 9.6 | 16.4 | 323.5 | (4.0) | 71.5 | 7.4 | 7.7 | 4.5 | 4.8 | 6.2 | 3.8 | 0.9 | 0.7 | 0.7 | 0.4 | 0.6 | 1.0 | 16.8 | 10.8 | 16.3 | 105 | 42.6 | 19.3 |
| Sadbhav Engineering | 264 | BUY | 3,458 |  | 13 | 40.5 | 46.2 | 57.6 | 68.2 | 13.9 | 24.8 | 6.5 |  |  | 5.0 | 3.9 | 3.4 | 1.2 | 1.0 | 0.8 | 1.4 | 1.9 | 2.3 | 16.5 | 16.7 | 18.1 | 650 | 146.2 | 0.1 |
| Construction |  | Attractive | 56,089 | 1,089 |  |  |  |  | 94.7 | (1.7) | 37.3 | 6.7 | 6.8 | 5.0 | 5.0 | 5.6 | 4.1 | 0.8 | 0.8 | 0.7 | 1.2 | 1.3 | 1.7 | 12.5 | 11.1 | 13.4 |  |  |  |

Kotak Institutional Equities: Valuation Summary of Key Indian Companies

|  | $\frac{13-\mathrm{Mar}-09}{\text { Price (Rs) }}$ |  | Mkt cap. |  | $\frac{\begin{array}{c} \text { o/s } \\ \text { shares } \end{array}}{(\mathrm{mn})}$ | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBITDA ( X ) |  |  | Price/BV ( X ) |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | Target price | Upside | $\begin{gathered} \text { ADVT- } \\ 3 \mathrm{mo} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharat Petroleum | 345 | SELL | 113,115 | 2,197 |  | 328 | 41.3 | 0.0 | 42.0 | (21.1) | (99.9) | NA | 8.4 | NA | 8.2 | 4.0 | 7.3 | 4.3 | 0.9 | 0.9 | 0.8 | 1.3 | - | 5.4 | 11.8 | 0.0 | 10.2 | 425 | 23.2 | 5.6 |
| Cairn india | 170 | BUY | 318,238 | 6,181 | 1.871 | (0.1) | 4.2 | 4.4 | (105) | $(3,628)$ | 5.2 | $(1,427)$ | 40 | 38.5 | 39.3 | 23.3 | 17.5 | 1.1 | 0.9 | 0.9 | - | - | - | (0.1) | 2.5 | 2.5 | 225 | 32.3 | 13.2 |
| Castrol India (a) | 299 | ADD | 36,937 | 717 | 124 | 17.6 | 21.3 | 25.8 | 44.4 | 20.7 | 21.3 | 16.9 | 14.0 | 11.6 | 9.2 | 7.8 | 6.4 | 9.0 | 8.2 | 7.3 | 4.7 | 5.0 | 6.0 | 52.2 | 61.0 | 66.8 | 390 | 30.5 | 0.3 |
| GAL (India) | 210 | ADD | 266,633 | 5,179 | 1,268 | 20.4 | 23.3 | 19.7 | 21.0 | 14.2 | (15.6) | 10.3 | 9.0 | 10.7 | 5.0 | 4.8 | 5.9 | 1.9 | 1.6 | 1.5 | 3.2 | 3.5 | 3.2 | 18.1 | 18.3 | 13.8 | 240 | 14.2 | 8.9 |
| GSPL | 36 | BUY | 20,486 | 398 | 563 | 1.8 | 1.4 | 2.4 | 10.1 | (22.4) | 68.6 | 20.2 | 26.0 | 15.4 | 7.0 | 7.4 | 4.9 | 1.7 | 1.6 | 1.4 | 1.4 | 1.1 | 1.8 | 8.8 | 6.2 | 9.7 | 45 | 23.6 | 1.6 |
| Hindustan Petroleum | 242 | SELL | 81,973 | 1,592 | 339 | 33.5 | (10.5) | 30.2 | (16.4) | (131.5) | (386.8) | 7.2 | (22.9) | 8.0 | 6.8 | 6.7 | 4.5 | 0.7 | 0.7 | 0.6 | 1.2 | - | 5.0 | 9.6 | (2.9) | 7.6 | 300 | 24.1 | 7.4 |
| Indian Oil Corporation | 403 | Reduce | 474,912 | 9,224 | 1,179 | 61.3 | 24.3 | 46.8 | 31.0 | (60.3) | 92.1 | 6.6 | 16.5 | 8.6 | 4.1 | 8.0 | 4.4 | 1.1 | 1.0 | 0.9 | 1.4 | - | 4.5 | 17.4 | 6.2 | 10.3 | 525 | 30.4 | 3.6 |
| Oil \& Natural Gas Corporation | 706 | BUY | 1,510,910 | 29,347 | 2,139 | 92.7 | 103.9 | 103.9 | 9.1 | 12.0 | 0.0 | 7.6 | 6.8 | 6.8 | 2.7 | 2.4 | 2.1 | 1.5 | 1.3 | 1.2 | 4.5 | 4.8 | 5.1 | 19.6 | 19.5 | 17.2 | 900 | 27.4 | 29.4 |
| Petronet LNG | 34 | ADD | 25,613 | 497 | 750 | 6.3 | 5.5 | 5.9 | - | (12.6) | 6.6 | 5.4 | 6.2 | 5.8 | 3.7 | 5.6 | 4.4 | 1.4 | 1.1 | 1.0 | 4.4 | 4.4 | 4.4 | 26.7 | 19.2 | 17.2 | 52 | 52.3 | 1.7 |
| Reliance industries | 1,284 | ADD | 1,763,275 | 34,248 | 1,373 | 105.0 | 101.0 | 127.8 | 25.5 | (3.8) | 26.5 | 12.2 | 12.7 | 10.0 | 8.2 | 7.6 | 4.8 | 2.0 | 1.6 | 1.3 | 0.9 | 1.1 | 1.2 | 19.0 | 14.7 | 16.0 | 1.500 | 16.8 | 179.7 |
| Reliance Petroleum | 79 | NR | 353,250 | 6,861 | 4,500 | - | (0.0) | 9.0 | n/a | n/a | n/a | na | n/a | 8.8 | na | n/a | 7.5 | 2.6 | 2.6 | 2.2 | - | , | 2.5 | - | (0.0) | 27.0 | - | (100.0) | 28.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ABB | 356 | SELL | 75,386 | 1,464 | 212 | 23.2 | 25.8 | 23.6 | 44.5 | 11.3 | (8.8) | 15.3 | 13.8 | 15.1 | 8.6 | 8.0 | 8.2 | 4.6 | 3.6 | 3.0 | 0.6 | 0.7 | 0.8 | 34.8 | 29.4 | 21.6 | 325 | (8.6) | 4.4 |
| BGR Energy Systems | 115 | REDUCE | 8,266 | 161 | 72 | 12.1 | 15.3 | 20.7 | (67.4) | 26.1 | 35.4 | 9.5 | 7.5 | 5.5 | 5.6 | 4.5 | 4.0 | 1.7 | 1.5 | 1.2 | 1.7 | 2.1 | 2.9 | 31.4 | 21.3 | 23.9 | 165 | 43.7 | 0.7 |
| Bharat Electronics | 836 | ADD | 66,912 | 1,300 | 80 | 102.0 | 105.5 | 111.8 | 11.2 | 3.4 | 6.0 | 8.2 | 7.9 | 7.5 | 3.3 | 2.7 | 2.3 | 2.0 | 1.7 | 1.4 | 2.5 | 3.0 | 3.0 | 27.7 | 23.1 | 20.8 | 950 | 13.6 | 1.0 |
| Bharat Heavy Electricals | 1,371 | BuY | 671,303 | 13,039 | 490 | 58.4 | 64.9 | 92.6 | 22.9 | 11.2 | 42.5 | 23.5 | 21.1 | 14.8 | 12.4 | 11.0 | 7.9 | 6.2 | 5.1 | 4.1 | 1.1 | 1.0 | 1.4 | 29.2 | 26.6 | 30.5 | 1,475 | 7.6 | 42.3 |
| Crompton Greaves | 121 | BUY | 44,320 | 861 | 367 | 11.2 | 13.9 | 15.6 | 43.0 | 24.7 | 12.1 | 10.8 | 8.7 | 7.7 | 6.0 | 5.5 | 4.7 | 3.4 | 2.5 | 2.0 | 1.3 | 1.4 | 1.5 | 36.1 | 33.6 | 28.9 | 170 | 40.6 | 1.9 |
| Larsen \& Toubro | 615 | REDUCE | 364,629 | 7,082 | 593 | 37.9 | 48.2 | 51.6 | 20.8 | 27.1 | 7.0 | 16.2 | 12.8 | 11.9 | 11.5 | 8.7 | 7.9 | 3.1 | 2.3 | 1.9 | 1.4 | 1.6 | 1.8 | 22.7 | 20.6 | 17.6 | 650 | 5.7 | 51.5 |
| Maharashtra Seamless | 119 | BuY | 8,390 | 163 | 71 | 29.4 | 37.4 | 37.9 | (23.5) | 27.6 | 1.2 | 4.1 | 3.2 | 3.1 | 2.3 | 1.9 | 1.8 | 0.7 | 0.6 | 0.5 | 4.2 | 4.7 | 4.8 | 19.7 | 21.1 | 18.0 | 215 | 80.7 | 0.4 |
| Siemens | 211 | REDUCE | 71,124 | 1,381 | 337 | 18.2 | 14.2 | 15.7 | 60.4 | (22.2) | 10.5 | 11.6 | 14.9 | 13.5 | 6.2 | 6.1 | 6.7 | 3.9 | 3.1 | 2.7 | 1.1 | 1.7 | 2.1 | 39.9 | 23.1 | 21.3 | 220 | 4.3 | 4.7 |
| Suzlon Energy | 35 | reduce | 54,216 | 1,053 | 1,567 | 6.6 | 7.0 | 4.5 | 9.5 | 6.6 | (36.4) | 5.3 | 4.9 | 7.8 | 3.7 | 6.3 | 7.0 | 0.6 | 0.5 | 0.5 | 2.8 | 1.4 | 1.4 | 16.3 | 11.3 | 6.4 | 60 | 73.4 | 38.5 |
| Industrials |  | Cautious | 1,364,546 | 26,504 |  |  |  |  | 25.3 | 13.0 | 13.4 | 15.6 | 13.8 | 12.2 | 8.9 | 8.0 | 7.1 | 3.3 | 2.7 | 2.2 | 1.3 | 1.3 | 1.6 | 21.1 | 19.2 | 18.3 |  |  |  |
| Infrastructure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| IRB infrastructure | 83 | ADD | 27,569 | 535 | 332 | 3.4 | 6.6 | 13.9 | 150.9 | 92.3 | 111.2 | 24.2 | 12.6 | 6.0 | 9.9 | 8.7 | 4.6 | 1.7 | 1.5 | 1.1 | - | - | - | 10.7 | 12.4 | 21.4 | 130 | 56.7 | 0.6 |
| Media |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DishTV | 25 | REDUCE | 15,781 | 307 | 644 | (9.6) | (7.4) | (4.1) | n/a | (23.1) | (44.2) | (2.5) | (3.3) | (5.9) | (9.2) | (12.0) | (57.3) | (3.5) | (2.4) | (7.4) | - | - | - | 167.9 | 86.7 | NA | 22 | (10.2) | 2.4 |
| HT Media | 43 | BUY | 10,108 | 196 | 234 | 4.3 | 3.1 | 4.8 | 4.7 | (28.5) | 53.7 | 10.0 | 13.9 | 9.1 | 5.2 | 6.4 | 4.2 | 1.2 | 1.1 | 1.0 | 0.9 | 0.9 | 1.9 | 12.2 | 8.2 | 11.8 | 115 | 166.5 | 0.1 |
| Jagran Prakashan | 53 | BUY | 15,872 | 308 | 301 | 3.3 | 2.9 | 4.1 | 33.5 | (9.7) | 38.7 | 16.2 | 17.9 | 12.9 | 8.8 | 9.9 | 7.0 | 2.9 | 2.8 | 2.5 | 3.8 | 2.8 | 3.9 | 18.7 | 15.9 | 20.4 | 75 | 42.3 | 0.0 |
| Sun TV Network | 150 | buY | 59,191 | 1,150 | 394 | 8.3 | 9.3 | 11.4 | 30.7 | 12.0 | 23.0 | 18.1 | 16.2 | 13.2 | 9.6 | 8.5 | 7.0 | 3.9 | 3.5 | 3.2 | 1.7 | 2.7 | 4.0 | 24.8 | 23.6 | 25.8 | 215 | 43.1 | 1.8 |
| Zee Entertainment Enterprises | 93 | BUY | 40,322 | 783 | 434 | 8.9 | 8.2 | 9.3 | 62.6 | (7.5) | 13.7 | 10.5 | 11.3 | 10.0 | 7.8 | 8.3 | 7.3 | 1.4 | 1.2 | 1.1 | 2.2 | 2.5 | 2.8 | 14.2 | 11.8 | 12.2 | 145 | 55.9 | 5.2 |
| Zee News | 29 | BUY | 6,941 | 135 | 240 | 1.5 | 1.9 | 2.1 | 396.2 | 24.0 | 6.9 | 18.7 | 15.1 | 14.1 | 10.1 | 8.5 | 7.6 | 3.3 | 2.8 | 2.4 | 1.4 | 1.4 | 1.7 | 19.2 | 20.5 | 18.9 | 38 | 31.3 | 0.2 |
| Media |  | Atrractive | 148,214 | 2,879 |  |  |  |  | 30.8 | (17.1) | 68.2 | 27.7 | 33.4 | 19.8 | 11.3 | 11.2 | 7.9 | 2.6 | 2.4 | 2.1 | 1.8 | 2.2 | 3.0 | 9.5 | 7.3 | 10.5 |  |  |  |
| Metals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hindalco Industries | 42 | ADD | 74,048 | 1,438 | 1,753 | 13.8 | 7.7 | 2.4 | (10.0) | (44.4) | (69.2) | 3.1 | 5.5 | 17.9 | 5.4 | 4.9 | 6.9 | 0.3 | 0.2 | 0.2 | - | - | - | 14.4 | 10.3 | 5.2 | 55 | 30.2 | 6.9 |
| National Aluminium Co. | 220 | SELL | 141,555 | 2,749 | 644 | 25.3 | 19.7 | 10.3 | (31.5) | (22.2) | (47.8) | 8.7 | 11.2 | 21.4 | 3.8 | 5.3 | 6.7 | 1.5 | 1.3 | 1.3 | 2.7 | 1.6 | 0.9 | 18.3 | 12.7 | 6.2 | 135 | (38.6) | 1.9 |
| Jindal Steel and Power | 1,070 | BUY | 164,716 | 3,199 | 154 | 101.8 | 92.4 | 78.9 | 123.0 | (9.2) | (14.6) | 10.5 | 11.6 | 13.6 | 8.7 | 7.8 | 8.5 | 3.9 | 2.8 | 2.3 | 0.4 | 0.6 | 0.7 | 43.8 | 28.3 | 18.9 | 1,250 | 16.8 | 18.7 |
| Jsw Steel | 181 | SELL | 33,921 | 659 | 187 | 86.1 | 8.7 | 45.7 | 16.1 | (89.9) | 423.3 | 2.1 | 20.7 | 4.0 | 4.4 | 6.9 | 5.5 | 0.4 | 0.3 | 0.3 | 7.7 | 1.1 | 1.1 | 20.7 | 10.2 | 7.9 | 185 | 2.0 | 4.6 |
| Hindustan Zinc | 371 | BuY | 156,548 | 3,041 | 423 | 104.0 | 63.8 | 64.0 | (1.0) | (38.6) | 0.2 | 3.6 | 5.8 | 5.8 | 1.5 | 2.3 | 2.0 | 1.3 | 1.1 | 0.9 | 1.3 | 2.0 | 2.7 | 43.6 | 20.0 | 17.0 | 490 | 32.3 | 2.8 |
| Sesa Goa | 80 | BUY | 62,704 | 1,218 | 787 | 19.0 | 23.7 | 19.6 | 146.0 | 24.8 | (17.0) | 4.2 | 3.4 | 4.1 | 1.9 | 1.8 | 1.5 | 2.2 | 1.4 | 1.1 | 3.3 | 4.4 | 4.4 | 67.8 | 51.2 | 30.5 | 115 | 44.4 | 10.5 |
| Sterite Industries | 284 | BUY | 200,929 | 3,903 | 708 | 64.3 | 49.1 | 40.5 | (22.6) | (23.8) | (17.5) | 4.4 | 5.8 | 7.0 | 3.6 | 5.4 | 6.9 | 0.8 | 0.8 | 0.7 | - | - | - | 26.1 | 14.0 | 10.6 | 365 | 28.7 | 19.2 |
| Tata Steel | 167 | BUY | 137,272 | 2,666 | 822 | 75.7 | 130.7 | 56.1 | 43.8 | 72.5 | (57.1) | 2.2 | 1.3 | 3.0 | 3.5 | 2.8 | 3.6 | 0.4 | 0.3 | 0.3 | 8.7 | 7.7 | 7.8 | 46.3 | 38.1 | 15.6 | 290 | 73.7 | 39.8 |
| Metals |  | Atractive | 971,693 | 18,873 |  |  |  |  | 12.7 | 0.2 | (37.4) | 4.1 | 4.1 | 6.5 | 3.9 | 4.0 | 4.9 | 0.8 | 0.6 | 0.6 | 2.4 | 2.1 | 2.1 | 19.9 | 15.6 | 9.1 |  |  |  |
| Pharmaceutical |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Biocon | 101 | BUY | 20,260 | 394 | 200 | 23.3 | 5.0 | 14.5 | 126.0 | (78.4) | 186.6 | 4.3 | 20.1 | 7.0 | 5.4 | 8.3 | 4.3 | 1.4 | 1.3 | 1.2 | 0.1 | 0.1 | 0.1 | 17.6 | 6.6 | 17.3 | 230 | 127.0 | 0.4 |
| Cipla | 203 | REDUCE | 157,751 | 3,064 | 777 | 9.0 | 10.0 | 12.9 | 4.9 | 11.0 | 29.1 | 22.5 | 20.3 | 15.7 | 16.5 | 14.8 | 11.6 | 4.2 | 3.7 | 3.1 | 1.0 | 1.2 | 1.5 | 20.1 | 19.3 | 21.5 | 220 | 8.4 | 5.1 |
| Dishman Pharma \& chemicals | 94 | BUY | 7,653 | 149 | 81 | 14.7 | 12.6 | 20.7 | 30.5 | (14.3) | 64.4 | 6.4 | 7.5 | 4.5 | 6.9 | 7.1 | 4.6 | 1.3 | 1.1 | 0.9 | 0.0 | 0.0 | 0.0 | 26.8 | 16.6 | 22.9 | 250 | 165.7 | 0.2 |
| Divi's Laboratories | 868 | BUY | 56,033 | 1,088 | 65 | 53.2 | 65.3 | 72.2 | 85.8 | 22.6 | 10.5 | 16.3 | 13.3 | 12.0 | 13.3 | 10.3 | 8.6 | 6.6 | 4.5 | 3.4 | 0.1 | 0.1 | 0.1 | 49.8 | 40.4 | 32.2 | 1,300 | 49.8 | 5.8 |
| Dr Reddy's Laboratories | 413 | BUY | 69,791 | 1,356 | 169 | 26.1 | 28.7 | 37.8 | (57.2) | 10.0 | 31.7 | 15.8 | 14.4 | 10.9 | 7.9 | 6.5 | 5.4 | 1.6 | 1.4 | 1.3 | 0.9 | 1.0 | 1.0 | 10.3 | 10.3 | 12.2 | 675 | 63.6 | 3.8 |
| Glenmark Pharmaceuticals | 129 | BUY | 34,308 | 666 | 266 | 25.8 | 16.3 | 17.4 | 98.4 | (37.1) | 6.8 | 5.0 | 7.9 | 7.4 | 5.0 | 5.9 | 5.4 | 2.3 | 1.5 | 1.3 | 0.1 | 0.1 | 0.1 | 57.4 | 22.4 | 18.9 | 390 | 202.2 | 9.0 |
| Jubilant Organosys | 89 | BuY | 15,901 | 309 | 179 | 22.4 | (3.9) | 21.7 | 72.3 | (117.4) | (659) | 4.0 | (22.9) | 4.1 | 5.3 | 20.6 | 6.1 | 1.2 | 1.1 | 1.1 | 1.4 | 1.8 | 2.3 | 37.0 | (5.8) | 29.8 | 300 | 237.1 | 0.4 |
| Lupin | 585 | BUY | 51,777 | 1,006 | 89 | 49.8 | 49.6 | 59.5 | 30.2 | (0.4) | 20.0 | 11.7 | 11.8 | 9.8 | 14.0 | 10.6 | 8.5 | 4.0 | 2.5 | 2.2 | 1.6 | 1.6 | 2.0 | 37.9 | 26.9 | 24.0 | 950 | 62.5 | 1.5 |
| Piramal Healthcare | 187 | BuY | 39,073 | 759 | 209 | 17.7 | 15.7 | 20.9 | 66.8 | (11.7) | 33.1 | 10.5 | 11.9 | 9.0 | 8.2 | 9.2 | 6.6 | 3.6 | 3.0 | 2.4 | 2.2 | 2.1 | 2.4 | 30.9 | 26.1 | 29.5 | 340 | 81.9 | 1.5 |
| Ranbaxy Laboratories | 139 | ADD | 58,083 | 1,128 | 419 | 23.3 | (8.1) | 11.6 | 70.4 | NA | NA | 5.9 | NA | 11.9 | 6.4 | (88.5) | 3.8 | 1.9 | 1.1 | 0.7 | 5.5 | 7.4 | 8.6 | 32.3 | (8.8) | 7.6 | 340 | 145.3 | 11.1 |
| Sun Pharmaceuticals | 1,018 | bur | 210,793 | 4,094 | 207 | 74.7 | 86.0 | 76.7 | 78.9 | 15.2 | (10.8) | 13.6 | 11.8 | 13.3 | 11.3 | 8.9 | 9.0 | 4.1 | 3.1 | 2.6 | 1.0 | 1.1 | 1.3 | 38.3 | 30.9 | 22.1 | 1,675 | 64.6 | 15.4 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DLF | 153 | REDUCE | 260,237 | 5,055 | 1,705 | 46.1 | 30.0 | 22.7 | 263.2 | (35.0) | (24.4) | 3.3 | 5.1 | 6.7 | 3.7 | 6.4 | 7.4 | 1.3 | 1.1 | 0.9 | 2.6 | 2.6 | 2.6 | 66.5 | 23.1 | 14.8 | 190 | 24.5 | 78.1 |
| Housing Development \& Infrastruc | 68 | REDUCE | 18,775 | 365 | 275 | 51.2 | 30.6 | 19.8 | 118.6 | (40.1) | (35.3) | 1.3 | 2.2 | 3.4 | 2.7 | 5.7 | 6.4 | 0.5 | 0.4 | 0.4 | 5.7 | 7.3 | 8.8 | 64.5 | 21.2 | 12.1 | 120 | 76.1 | 44.9 |
| Indiabulls Real Estate | 90 | ADD | 23,303 | 453 | 258 | 16.4 | 3.0 | 3.4 | 2,383.9 | (81.5) | 11.6 | 5.5 | 29.7 | 26.6 | (530.7) | (0.4) | 3.9 | 0.4 | 0.3 | 0.4 | 0.3 | 0.1 | 0.0 | 10.6 | 1.3 | 1.3 | 180 | 99.0 | 25.6 |
| Mahindra Life Space Developer | 91 | BUY | 3,821 | 74 | 42 | 16.8 | 10.2 | 10.8 | 307.7 | (39.2) | 5.3 | 5.4 | 8.9 | 8.4 | 9.7 | 12.1 | 6.0 | 0.4 | 0.4 | 0.4 | 2.9 | 4.3 | 4.3 | 8.4 | 4.8 | 4.9 | 410 | 351.3 | 0.4 |
| Phoenix Mills | 51 | BUY | 7,380 | 143 | 145 | 3.2 | 5.4 | 7.3 | (51.7) | 70.0 | 34.7 | 16.1 | 9.5 | 7.0 | 11.3 | 9.8 | 5.5 | 0.5 | 0.5 | 0.5 | 2.0 | 2.0 | 2.0 | 5.6 | 5.3 | 6.8 | 210 | 312.2 | 0.1 |
| Puravankara Projects | 36 | REDUCE | 7.577 | 147 | 213 | 11.2 | 7.6 | 7.5 | 67.3 | (32.1) | (2.2) | 3.2 | 4.6 | 4.8 | 6.5 | 10.0 | 9.5 | 0.6 | 0.6 | 0.5 | 5.6 | - | 5.6 | 34.2 | 12.9 | 11.4 | 55 | 54.9 | 0.3 |
| Sobha | 79 | REDUCE | 5,734 | 111 | 73 | 31.7 | 15.9 | 11.9 | 42.9 | (50.0) | (24.8) | 2.5 | 5.0 | 6.6 | 6.3 | 7.5 | 10.6 | 0.6 | 0.5 | 0.5 | 8.3 | 5.1 | 5.1 | 25.3 | 11.0 | 7.8 | 90 | 14.4 | 0.3 |
| Unitech | 27 | SELL | 43,019 | 836 | 1,623 | 10.3 | 6.9 | 5.5 | 28.5 | (33.4) | (20.5) | 2.6 | 3.9 | 4.9 | 5.1 | 6.7 | 8.1 | 1.2 | 0.9 | 0.8 | 0.9 | - | - | 59.9 | 26.8 | 17.2 | 24 | (9.4) | 53.6 |
| Property |  | Cautious | 369,845 | 7,184 |  |  |  |  | 187.5 | (36.7) | (23.4) | 3.1 | 4.9 | 6.4 | 4.1 | 6.6 | 7.5 | 1.0 | 0.8 | 0.7 | 2.6 | 2.4 | 2.6 | 32.1 | 16.8 | 11.6 |  |  |  |

Kotak Institutional Equities: Valuation Summary of Key Indian Companies


[^2]Source: Company, Bloomberg, Kotak Institutional Equities estimates
"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Aman Batra, Kawaljeet Saluja, Sanjeev Prasad. "

Kotak Institutional Equities Research coverage universe
Distribution of ratings/investment banking relationships


Percentage of companies covered by Kotak Institutional Equities, within the specified category.

Percentage of companies within each category for which Kotak Institutional Equities and or its affiliates has provided investment banking services within the previous 12 months.

* The above categories are defined as follows: Buy $=$ We expect this stock to outperform the BSE Sensex by 10\% over the next 12 months; Add = We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months; Reduce $=$ We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months; Sell = We expect this stock to underperform the BSE Sensex by more then $10 \%$ over the next 12 months. These ratings are used illustratively to comply with applicable regulations. As of 31/12/2008 Kotak Institutional Equities Investment Research had investment ratings on 142 equity securities.

Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
BUY. We expect this stock to outperform the BSE Sensex by $10 \%$ over the next 12 months.
ADD. We expect this stock to outperform the BSE Sensex by $0-10 \%$ over the next 12 months.
REDUCE: We expect this stock to underperform the BSE Sensex by $0-10 \%$ over the next 12 months.
SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

Our target price are also on 12-month horizon basis.
Other definitions
Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

Other ratings/identifiers
NR = Not Rated. The investment rating and target price, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.
CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.
NC = Not Covered. Kotak Securities does not cover this company.
RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and price target, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or target. The previous investment rating and price target, if any, are no longer in effect for this stock and should not be relied upon. NA = Not Available or Not Applicable. The information is not available for display or is not applicable.
$\mathbf{N M}=$ Not Meaningful. The information is not meaningful and is therefore excluded.

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[^0]:    Source: Kotak Institutional Equities estimates

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[^2]:    Note.
    (1) For banks we have used adiusted book values.
    (2) 2008 means calendar year 2077, simiarly for 2009 and 2010 for these particular companies.
    (3) EVVSales \& EV/EBITDA for KS universe excludes Banking Sector. (2) EV/Sales \& EVVIVBITIA for KS universe excludes Banking Sector
    (4) Rupee-US Dolar exchange rate (RSUS $\$$ )
    51.49

