Nestle India

| | OOMBERG EST IN | 1 Aug | ust 2006 | | | | | | | | N | eutral |
|------------------------------------|----------------------|---------------|--------------------|---------------|-------------|-------------------|------------|-------------|--------------|-------------|-----|---------------|
| | UTERS CODE EST.BO | Previo | us Recomn | nendatio | n: Nei | utral | | | | | | Rs998 |
| Equity Shares (m) 52-Week Range | 96.4 1,348/730 | Y EAR EN D | NET SALES (RSM) | PAT* (RSM) | EPS (RS) | EPS GROWTH (%) | P/E (X) | P/BV (X) | R O E (%) | ROCE (%) | EV/ | EV/ EBITDA |
| 1,6,12 Rel. Perf. (%) | -1/-7/-14 | 12/05A | 24,770 | 3,289 | 34.1 | 17.1 | 29.3 | 21.0 | 58.6 | 84.9 | 4.7 | 22.3 |
| M.Cap. (Rs b) | 96.2 | 12/06E | 27,648 | 3,546 | 36.8 | 7.8 | 27.1 | 18.4 | 55.6 | 79.6 | 4.2 | 21.0 |
| M.Cap. (US\$ b) | 2.1 | 12/07E | 30,745 | 4,305 | 44.7 | 21.4 | 22.4 | 16.1 | 59.1 | 81.8 | 3.8 | 17.7 |

* excluding extraordinary items and provisions

<mark>Mo</mark>tilal Oswal

Nestle's 2QCY06 results were below our expectations. Adjusted PAT declined 4.4% v/s our estimate of 1.4% increase, primarily due to a sharp increase in commodity price inputs.

Revenues for the quarter grew 10.6% YoY to Rs6.8b, driven by strong growth in domestic revenues, which grew 13.5% YoY. Export revenues declined 9.2% YoY due to lower sales to Russia and Japan.

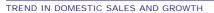
• EBITDA margins declined by 360bp YoY, as the company continued to face cost price inflation on account of high commodity prices of milk solids, sugar, fuel and freight, accentuated by cost of quality improvement in infant foods.

- The company had a writeback of Rs102.2m, which was included in other income. Nestle also commissioned the first phase of its Maggi Noodles facility at Uttaranchal. This unit is eligible for tax benefits and will boost profitability in future.
- We are increasing our sales growth estimates by 1.3% for CY06 and by 1.7% for CY07, due to higher domestic sales growth momentum. We are lowering our profit estimates for CY06 by 4% and for CY07 by 5% due to higher-than-expected commodity and material prices. Our revised CY06 and CY07 EPS estimates are Rs36.8 and Rs44.7 respectively. The stock currently trades at 27.1 CY06E and 22.4x CY07E earnings. Maintain Neutral.

| Y/E DECEMBER | | CYO | 5 | | | CY | 06 | | CY05 | CY06E |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|
| | 1Q | 2 Q | 3 Q | 4 Q | 1Q | 2 Q | 3 Q E | 4QE | | |
| Domestic Sales | 5,906 | 5,745 | 6,071 | 6,125 | 6,703 | 6,328 | 6,648 | 6,547 | 23,847 | 26,225 |
| YoY Change (%) | 7.5 | 18.4 | 14.4 | 11.0 | 13.5 | 10.1 | 9.5 | 7.8 | 12.0 | 10.0 |
| Exports | 648 | 781 | 607 | 555 | 508 | 709 | 550 | 890 | 2,592 | 2,657 |
| YoY Change (%) | 6.0 | 32.2 | -7.4 | -8.1 | -21.7 | -9.2 | -0.5 | 60.3 | 6.4 | 2.5 |
| Gross Sales (incl Excise) | 6,554 | 6,526 | 6,679 | 6,680 | 7,210 | 7,037 | 7,198 | 7,437 | 26,439 | 28,882 |
| YoY Change (%) | 5.7 | 19.9 | 12.0 | 9.1 | 10.0 | 7.8 | 7.8 | 11.3 | 11.3 | 9.2 |
| Less: Excise | -419 | -368 | -431 | -452 | -451 | -225 | -266 | -293 | -1,670 | -1,236 |
| Net Sales | 6,135 | 6,158 | 6,248 | 6,228 | 6,759 | 6,812 | 6,932 | 7,144 | 24,769 | 27,647 |
| Total Exp | -4,748 | -4,778 | -4,970 | -5,047 | -5,394 | -5,530 | -5,511 | -5,715 | -19,549 | -22,150 |
| EBITDA | 1,387 | 1,380 | 1,278 | 1,181 | 1,365 | 1,282 | 1,421 | 1,429 | 5,220 | 5,497 |
| Margins (%) | 22.6 | 22.4 | 20.5 | 19.0 | 20.2 | 18.8 | 20.5 | 19.2 | 19.7 | 19.0 |
| Depreciation | -126 | -149 | -156 | -154 | -157 | -161 | -145 | -168 | -568 | -630 |
| Interest | -1 | 0 | 0 | 0 | 0 | -2 | 0 | 0 | -2 | -14 |
| Other income | 69 | 80 | 57 | 58 | 50 | 146 | 50 | 77 | 237 | 323 |
| PBT | 1,329 | 1,311 | 1,179 | 1,085 | 1,258 | 1,265 | 1,326 | 1,338 | 4,887 | 5,176 |
| Тах | -476 | -428 | -386 | -305 | -499 | -421 | -358 | -353 | -1,595 | -1,631 |
| Rate (%) | 35.8 | 32.6 | 32.7 | 28.1 | 39.6 | 33 | 27 | 26 | 32.6 | 31.5 |
| Adjusted PAT | 853 | 883 | 793 | 780 | 760 | 844 | 968 | 985 | 3,293 | 3,545 |
| YoY Change (%) | 9.7 | 80.8 | 23.3 | -14.0 | -11.0 | -4.4 | 22.1 | 26.3 | 17.2 | 7.7 |
| Extraordinary Inc/(Exp) | -73 | -55 | -47 | -38 | 127 | -34 | 0 | 0 | -197 | -221 |
| Reported PAT | 781 | 828 | 746 | 742 | 886 | 810 | 968 | 985 | 3,096 | 3,324 |
| YoY Change (%) | 21.2 | 52.7 | 8.4 | -3.0 | 13.5 | -2.1 | 29.8 | 32.7 | 22.9 | 7.4 |

Revenues continue to be driven by strong domestic revenues

Nestlé's domestic revenues have been driving overall revenue growth driven by buoyant FMCG environment and new variants. Domestic revenues grew 13.5% YoY for the quarter backed by strong volume growth and better price realizations. Excise duty has to consumers with price reductions. We expect strong sales growth in the coming quarters due to focus on increasing penetration of products by launching small sizes at affordable price points. We have increased our CY06 and CY07 sales growth estimates by 1.3% and 1.7% respectively.



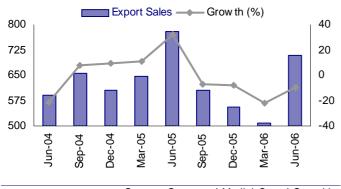


Source: Company/ Motilal Oswal Securities

Export revenues continue to decline

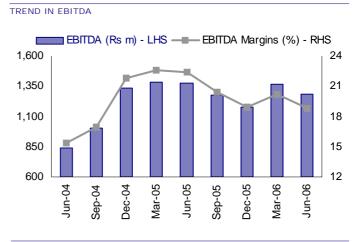
Export revenues declined 9.1% YoY in 2QCY06 primarily due to lower sales of beverages to Russia and Japan. The parent has set up a plant in Russia to cater to local demand which has impacted the company's export revenues. The company continues to focus on domestic business and we believe export revenues will continue to decline as exports to the parent company declines.

TREND IN EXPORT SALES AND GROWTH



High commodity prices continue to impact operating margins

Operating margins declined 360bp on a YoY basis for the quarter impacted by high commodity prices. Prices of commodities like milk, sugar and fuel have been increasing steeply. This has impacted operating profits of the company over the last few quarters. In addition the quality improvement initiatives in Infant foods also impacted the profitability. Although the company has resorted to selective price increases to ward off the impact of commodity price inflation, we believe that the profit margins will continue to be impacted in the medium term.



Source: Company/ Motilal Oswal Securities

Nestle continues to drive new product innovations

New product launches have managed to drive strong domestic volume growth, with Nestle intent on increasing share in rural areas by offering products at affordable price points. The company has launched Maggi Dal Atta Noodles and Milo with Actigen during the quarter. In addition, the company also undertook quality improvement program for infant food to further improve the quality.

Source: Company/ Motilal Oswal Securities

Valuations and view

We are increasing our sales growth estimates by 1.3% and 1.7% for CY06 and CY07, due to higher sales growth momentum in the domestic market. We are lowering our profit estimates for CY06 by 4% and for CY07 by 5% due

to higher-than-expected commodity and material prices. Our revised CY06 and CY07 EPS estimates are Rs36.8 and Rs44.7 respectively. The stock currently trades at 27.1 CY06E and 22.4x CY07E earnings. Maintain **Neutral** with reduced price target of Rs1,050.

Nestle India: an investment profile

Company description

Nestle India is a subsidiary of Nestle SA- one of the largest food product companies in the world. In India, Nestle is present primarily in weaning foods, chocolates & confectionary, beverages (tea, coffee) and cooking preparations. Nestle has been an urban-focused company but is now reorienting itself to expand its reach.

Key investment arguments

- Significant long-term potential in company's categories.
- Nestle is reorienting its product prices and distribution to expand consumer base.
- Likely rebound in earnings in CY05 after a weak CY04.
- Valuations at the upper end of the sector.

Key investment risks

- Parent setting up manufacturing in Russia could affect exports over the longer run.
- Increase in the commodity prices of milk, sugar, coffee and fuel can have substantial impact on margins.

COMPARATIVE VALUATIONS

| | | NESTLE | HLL | ITC |
|---------------|-------|--------|------|------|
| P/E (x) | FY06E | 33.2 | 31.9 | 22.5 |
| | FY07E | 27.3 | 25.7 | 19.1 |
| EV/EBITDA (x) | FY06E | 21.0 | 27.2 | 14.8 |
| | FY07E | 17.7 | 21.8 | 12.5 |
| EV/Sales (x) | FY06E | 4.2 | 3.9 | 5.0 |
| | FY07E | 3.8 | 3.5 | 4.2 |
| P/BV | FY06E | 18.4 | 19.2 | 5.9 |
| | FY07E | 16.1 | 16.3 | 5.1 |
| | | | | |

SHAREHOLDING PATTERN (%)

| | JUN.06 | MAR.06 | JUN.05 |
|-----------------------|--------|--------|--------|
| Promoters | 61.9 | 61.9 | 61.9 |
| Domestic Institutions | 10.1 | 10.2 | 9.3 |
| FIIs/FDIs | 9.0 | 8.2 | 8.8 |
| Others | 19.0 | 19.8 | 20.0 |

Recent developments

- Commissioned Rs1b manufacturing facility in Uttaranchal for Maggi noodles.
- Mr Martial Rolland, Chairman and Managing Director, Nestle India Ltd, awarded the Udyog Ratna Award for his contribution to the economic development of Punjab.

Valuation and view

- We forecast an earnings CAGR of 17.5% over CY05-07E.
- The stock currently trades at 27.1 CY06E and 22.4x CY07E earnings. Maintain **Neutral**.

Sector view

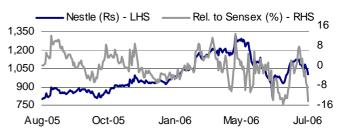
- We are positive on the sector. The sector is showing strong volume growth across product categories with improving pricing power for leading players.
- Companies with low competitive pressures and brought product portfolios will be able to better with stand any slowdown in a particular segment.
- Longer term prospects bright, given rising incomes and low penetration.

EPS: MOST FORECAST VS CONSENSUS (RS)

| | MOST | CONSENSUS | VARIATION |
|------|----------|-----------|-----------|
| | FORECAST | FORECAST | (%) |
| CY06 | 36.8 | 39.6 | -7.0 |
| CY07 | 44.7 | 47.1 | -5.1 |
| | | | |

| TARGET PRICE AND | RECOMMENDATION | | |
|------------------|----------------|--------|---------|
| CURRENT | TARGET | UPSIDE | RECO. |
| PRICE (RS) | PRICE (RS) | (%) | |
| 998 | 1,050 | 4.2 | Neutral |

STOCK PERFORMANCE (1 YEAR)



Motilal Oswal

| INCOME STATEMENT | | | | (RSM | ILLION) |
|--------------------------|---------|---------|---------|---------|---------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| Domestic Sales | 20,360 | 21,397 | 23,930 | 26,225 | 29,142 |
| Export Sales | 2,439 | 2,331 | 2,509 | 2,657 | 2,882 |
| Net Sales | 21,463 | 22,279 | 24,770 | 27,648 | 30,745 |
| Change (%) | 10.8 | 3.8 | 11.2 | 11.6 | 11.2 |
| Total Expenditure | -16,959 | -17,766 | -19,549 | -22,150 | -24,228 |
| EBITDA | 4,504 | 4 ,5 13 | 5,221 | 5,498 | 6,517 |
| Change (%) | 12.9 | 0.2 | 15.7 | 5.3 | 18.5 |
| Margin (%) | 19.8 | 19.0 | 19.7 | 19.0 | 20.3 |
| Depreciation | -463 | -491 | -568 | -630 | -709 |
| Int. and Fin. Charges | -19 | -8 | -2 | - 14 | -14 |
| Other Income - Recurring | 221 | 141 | 233 | 323 | 270 |
| Profit before Taxes | 4,243 | 4,155 | 4,884 | 5,177 | 6,063 |
| Change (%) | 14.2 | -2.1 | 17.5 | 6.0 | 17.1 |
| Margin (%) | 19.8 | 18.7 | 19.7 | 18.7 | 19.7 |
| Tax | -1,374 | -1,463 | -1,483 | -1,533 | -1,618 |
| Deferred Tax | 14 | 117 | -112 | -98 | -141 |
| Tax Rate (%) | -32.1 | -32.4 | -32.7 | -31.5 | -29.0 |
| Adjusted PAT | 2,883 | 2,809 | 3,289 | 3,546 | 4,305 |
| Change (%) | 11.1 | -2.5 | 17.1 | 7.8 | 214 |
| Margin (%) | 13.4 | 12.6 | 13.3 | 12.8 | 14.0 |
| Non-rec. (Exp)/Income | -252 | -290 | -197 | -221 | -246 |
| Reported PAT | 2,631 | 2,519 | 3,092 | 3,325 | 4,059 |

| BALANCE SHEET | | | | (RSM | ILLION) |
|------------------------|--------|--------|--------|--------|---------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006 | 2007 |
| Share Capital | 964 | 964 | 964 | 964 | 964 |
| Reserves | 3,967 | 4,078 | 4,649 | 5,416 | 6,325 |
| Net Worth | 4,932 | 5,043 | 5,613 | 6,380 | 7,289 |
| Loans | 51 | 79 | 143 | 143 | 143 |
| Capital Employed | 4,983 | 5,122 | 5,756 | 6,523 | 7,432 |
| Gross Block | 7,894 | 8,382 | 9,494 | 10,207 | 11,960 |
| Less: Accum. Depn. | -3,981 | -4,409 | -4,757 | -5,387 | -6,096 |
| Net Fixed Assets | 3,914 | 3,972 | 4,738 | 4,819 | 5,864 |
| Capital WIP | 139 | 341 | 228 | 240 | 252 |
| Investments | 736 | 1,549 | 1,044 | 2,181 | 2,077 |
| Curr. Assets, L&A | 3,640 | 3,582 | 4,627 | 4,463 | 4,851 |
| Inventory | 2,194 | 2,167 | 2,531 | 2,538 | 2,736 |
| Account Receivables | 317 | 262 | 305 | 317 | 351 |
| Cash and Bank Balance | 63 | 94 | 366 | 165 | 163 |
| Others | 1,066 | 1,059 | 1,424 | 1,444 | 1,601 |
| Curr. Liab. and Prov. | 3,342 | 4,334 | 4,781 | 4,983 | 5,273 |
| Account Payables | 2,361 | 2,662 | 3,165 | 3,641 | 3,841 |
| Other Liabilities | 29 | 31 | 34 | 43 | 48 |
| Provisions | 952 | 1,640 | 1,583 | 1,298 | 1,383 |
| Net Current Assets | 298 | -752 | - 15 5 | - 5 19 | -421 |
| Deferred Tax Liability | - 10 5 | 12 | - 10 0 | - 197 | -338 |
| Application of Funds | 4,983 | 5,122 | 5,756 | 6,523 | 7,432 |

| RATIOS | | | | | |
|------------------------|------|------|------|-------|-------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006E | 2007E |
| Basic (Rs) | | | | | |
| EPS | 29.9 | 29.1 | 34.1 | 36.8 | 44.7 |
| CashEPS | 34.7 | 34.2 | 40.0 | 43.3 | 52.0 |
| BV/Share | 51.1 | 52.3 | 58.2 | 66.2 | 75.6 |
| DPS | 20.0 | 24.5 | 25.0 | 27.6 | 33.5 |
| Payout % | 66.9 | 84.1 | 73.3 | 75.0 | 75.0 |
| Valuation (x) | | | | | |
| P/E | 40.8 | 41.9 | 35.8 | 33.2 | 27.3 |
| Cash P/E | 35.2 | 35.6 | 30.5 | 28.2 | 23.5 |
| EV/Sales | 5.4 | 5.2 | 4.7 | 4.2 | 3.8 |
| EV/EBITDA | 26.0 | 25.7 | 22.3 | 21.0 | 17.7 |
| P/BV | 23.9 | 23.3 | 21.0 | 18.4 | 16.1 |
| Dividend Yield (%) | 1.6 | 2.0 | 2.0 | 2.3 | 2.7 |
| Return Ratios (%) | | | | | |
| RoE | 58.5 | 55.7 | 58.6 | 55.6 | 59.1 |
| RoCE | 85.5 | 81.3 | 84.9 | 79.6 | 81.8 |
| Working Capital Ratios | | | | | |
| Debtor (Days) | 5 | 4 | 4 | 4 | 4 |
| Asset Turnover (x) | 4.3 | 4.4 | 4.3 | 4.2 | 4.1 |
| Leverage Ratio | | | | | |
| Debt/Equity (x) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

| CASH FLOW STATEMENT | | | | (RSN | ILLION) |
|---------------------------|--------|--------|--------|--------|---------|
| Y/E DECEMBER | 2003 | 2004 | 2005 | 2006 | 2007 |
| OP/(loss) before Tax | 4,041 | 4,022 | 4,653 | 4,868 | 5,808 |
| Int./Div.Received | 221 | 141 | 233 | 323 | 270 |
| Depreciation and Amort. | 463 | 491 | 568 | 630 | 709 |
| Interest Paid | - 19 | -8 | -2 | - 14 | -14 |
| Direct Taxes Paid | -1,374 | -1,463 | -1,483 | -1,533 | -1,618 |
| (Incr)/Decr in WC | -425 | -1,019 | 869 | -566 | 96 |
| CF from Operations | 2,907 | 2,165 | 4,838 | 3,709 | 5,251 |
| Extraordinary Items | 129 | 30 | 0 | 102 | 0 |
| (Incr)/Decr in FA | -362 | -689 | -1,000 | -723 | -1,765 |
| (Pur)/Sale of Investments | -410 | -812 | 504 | -1,137 | 104 |
| CF from Invest. | -644 | -1,471 | -496 | -1,758 | -1,661 |
| Issue of Shares | 0 | 0 | 0 | 0 | 0 |
| (Incr)/Decr in Debt | 576 | -28 | -64 | 0 | 0 |
| Dividend Paid | -2,175 | -2,675 | -2,748 | -3,000 | -3,642 |
| Others | -660 | 2,040 | -1,259 | 849 | 50 |
| CF from Fin. Activity | -2,259 | -663 | -4,071 | -2,151 | -3,592 |
| Incr/Decr of Cash | 4 | 31 | 271 | -201 | -2 |
| Add: Opening Balance | 59 | 63 | 94 | 366 | 165 |
| Closing Balance | 63 | 94 | 366 | 165 | 163 |

E: MOSt Estimates



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| Disclosure of Interest Statement | Nestle India |
|---|--------------|
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company cov | vered No |

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