| STOCK INFO. | BLOOMBERG |
| :--- | :--- |
| BSE Sensex: 9,101 | HH IN |
|  | REUTERS CODE |
| S\&P CNX: 2.797 | HROH.BO |
| Equity Shares (m) | 199.7 |
| 52-Week Range | $895 / 561$ |
| 1,6,12 Rel. Perf. (\%) | $11 / 56 / 77$ |
| M.Cap. (Rs b) | 167.9 |
| M.Cap. (US\$ b) | 3.4 |


| 20 January 2009 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Previous Recommendation: Buy |  |  |  |  |  |  |  |  |  | Rs834 |
| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | Roce | EV/ | EV/ |
| END | (RS M) | (RS M) | (RS) | GROWTH (\%) | (X) | (X) | (\%) | (\%) | SALES | EBITDA |
| 3/07A | 99,000 | 8,579 | 43.0 | -11.7 | 19.6 | 6.8 | 38.3 | 48.2 | 1.5 | 12.7 |
| 3/08A | 103,318 | 9,679 | 48.5 | 12.8 | 17.4 | 5.6 | 35.5 | 45.7 | 1.4 | 10.5 |
| 3/09E | 117,712 | 12,158 | 60.9 | 25.6 | 13.8 | 4.6 | 36.5 | 46.0 | 1.1 | 8.4 |
| 3/10E | 124,778 | 15,176 | 76.0 | 24.8 | 11.1 | 3.6 | 36.6 | 45.2 | 1.0 | 6.4 |

\& Hero Honda's 3QFY09 operating performance was above our estimates with EBITDA margins of $14.3 \%$ and EBITDA of Rs4.1b. However lower other income and higher tax provisioning restricted PAT growth to $9.2 \%$ YoY to Rs3b.
25 Revenues grew by $4.8 \%$ to Rs 28.7 b, driven by $9 \%$ higher realizations. While reported volumes declined by $4 \%$, retail sales grew by $3.5 \%$ growth. Improvement in realizations is driven by price increases taken in 1HFY09 and part retention of excise cut in December 2008 (on selected models).
\& EBITDA margins expanded by 40bp YoY ( $\sim 110 \mathrm{bp}$ QoQ) to $14.3 \%$, aided by lower RM cost ( $\sim 60 \mathrm{bp}$ YoY and 240bp QoQ savings) - partial reflection of lower commodity prices. Margins would have been higher but for inventory loss of Rs170-190m (~60bp impact) due to excise duty cut, which was accounted for in 3QFY09.
e There has been decline of 240 bp QoQ in RM cost driven by significant decline in commodity prices. There would be further benefits as it is yet to get benefits of certain commodities (carbon steel, alloy wheels etc) in 4QFY09. This coupled with ramp-up at Haridwar $(\sim 2,89,000$ units in 4 QFY 09 ) would drive margin expansion of 100 bp QoQ in 4QFY09.
\& We have marginally revised our earnings estimates upward for FY09 by 2.4\% to Rs60.9, but maintain FY10E EPS at Rs76. The change in estimates is to factor in for higher realizations and higher RM cost savings. The stock trades at 13.8x FY09 EPS and 11.1x FY10 EPS. Maintain Buy.

| QUARTERLY PERFORMANCE |  |  |  |  |  |  |  |  | (RS MILLION) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | FY08 |  |  |  | FYO9 |  |  |  | FY08 | FY09E |
|  | $1 Q$ | 2 Q | 3Q | 4 Q | 10 | 2 Q | 3 Q | 4QE |  |  |
| Total Volumes (nos) | 802,853 | 756,633 | 893,581 | 884,075 | 894,244 | 972,095 | 857,806 | 855,288 | 3,337,142 | 3,579,433 |
| Change (\%) | -3.6 | 0.6 | -0.3 | 3.3 | 11.4 | 28.5 | -4.0 | -3.3 | 0.0 | 7.3 |
| Net Sales | 24,480 | 23,521 | 27,431 | 27,887 | 28,435 | 31,897 | 28,740 | 28,640 | 103,318 | 117,712 |
| Change (\%) | 3.5 | 5.5 | 2.9 | 5.6 | 16.2 | 35.6 | 4.8 | 2.7 | 4.4 | 13.9 |
| Total Cost | 21,845 | 20,606 | 23,605 | 23,768 | 25,025 | 27,672 | 24,643 | 24,256 | 89,824 | 101,595 |
| EBITDA | 2,635 | 2,915 | 3,826 | 4,118 | 3,410 | 4,226 | 4,098 | 4,384 | 13,494 | 16,118 |
| As \% of Sales | 10.8 | 12.4 | 13.9 | 14.8 | 12.0 | 13.2 | 14.3 | 15.3 | 13.1 | 13.7 |
| Other Income | 389 | 393 | 521 | 551 | 467 | 662 | 508 | 622 | 1,854 | 2,260 |
| Interest | -90 | -101 | -87 | -81 | -50 | -83 | -87 | -60 | -358 | -280 |
| Depreciation | 376 | 384 | 408 | 435 | 422 | 466 | 475 | 497 | 1,603 | 1,860 |
| PBT | 2,737 | 3,024 | 4,026 | 4,316 | 3,505 | 4,505 | 4,219 | 4,569 | 14,103 | 16,798 |
| Tax | 839 | 980 | 1,276 | 1,329 | 777 | 1,442 | 1,214 | 1,208 | 4,424 | 4,640 |
| Effective Tax Rate (\%) | 30.6 | 32.4 | 31.7 | 30.8 | 22.2 | 32.0 | 28.8 | 26.4 | 31.4 | 27.6 |
| PAT | 1,898 | 2,043 | 2,750 | 2,987 | 2,729 | 3,063 | 3,004 | 3,362 | 9,679 | 12,158 |
| Adj. PAT | 1,898 | 2,043 | 2,750 | 2,987 | 2,729 | 3,063 | 3,004 | 3,362 | 9,679 | 12,158 |
| Change (\%) | -20.1 | -5.4 | 31.5 | 47.1 | 43.7 | 49.9 | 9.2 | 12.6 | 11.8 | 25.6 |

## E: MOSL Estimates

## Hero Honda continues to outperform industry

In 3QFY09, HH's volumes declined only by $4 \%$ YoY to 857,806 units, while two-wheeler industry volumes de-grew $10 \%$ YoY. As a result, HH was able to improve its market share by 450bp in motorcycles and by 270bp in overall two-wheelers in 3QFY09. In domestic motorcycle market, it has improved its market share by 910bp to 60.8\% - highest ever for the company.

|  | 3QFY09 | 3QFY08 | YOY \% CHG | 2QFY09 | QOQ \% CHG |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (units) |  |  |  |  |  |
| 75cc-125cc Motorcycles | 769,148 | 815,338 | -5.7 | 888,075 | -2.0 |
| \% of Total | 89.7 | 91.2 |  | 91.4 |  |
| 125cc - 250cc Motorcycles | 44,973 | 46,683 | -3.7 | 46,452 | 31.0 |
| \% of Total | 5.2 | 5.2 |  | 4.8 |  |
| Total Motorcycles | 814,121 | 862,021 | -5.6 | 934,527 | -0.2 |
| \% of Total | 94.9 | 96.5 |  | 96.1 |  |
| Scooters | 43,685 | 31,560 | 38.4 | 37,568 | -23.4 |
| \% of Total | 5.1 | 3.5 |  | 3.9 |  |
| Total Two-wheelers | 857,806 | 893,581 | -4.0 | 972,095 | -1.1 |
| Of Which Exports | 21,273 | 17,899 | 18.9 | 25,494 | 71.6 |
| \% of Total | 2.5 | 2.0 |  | 2.6 |  |
| MARKET SHARE IMPROVES (INCLUDING EXPORTS) |  |  |  |  |  |
|  | 3QFY09 | 3QFY08 | CHG (BP) | 2QFY09 | CHG (BP) |
| 75cc-125cc Motorcycles | 73.7 | 64.2 | 950 | 69.1 | 460 |
| 125cc - 250cc Motorcycles | 8.7 | 8.6 | 10 | 8.7 | 10 |
| Total Motorcycles | 51.9 | 47.3 | 450 | 51.0 | 90 |
| Scooters | 14.5 | 11.6 | 290 | 12.2 | 230 |
| Total Two-wheelers | 43.3 | 40.6 | 270 | 42.9 | 40 |

Revenues grew by $4.8 \%$ to Rs28.7b, driven by $9 \%$ higher realizations. While volumes declined by $4 \%$, retail sales grew by $3.5 \%$ growth. Improvement in realizations is driven by price increases taken in 1HFY09 and part retention of excise cut in Dec 2008 (on selected models). During the quarter, the company produced and sold about 1,50,000 units (v/s est. 200,000 units) from Haridwar ( $\sim 46,000$ units in 1QFY09 and ~1,15,000 in 2QFY09). The management is maintaining its full year target of 600,000 units from Haridwar.


## EBITDA margin surprises positively

EBITDA margin expanded by 40bp YoY ( $\sim 110 \mathrm{bp}$ QoQ) to $14.3 \%$, aided by lower RM cost ( $\sim 60 \mathrm{bp}$ YoY and 240bp QoQ savings) - partial reflection of lower commodity prices. Margins would have been higher but for inventory loss of Rs170-190m ( $\sim 60 \mathrm{bp}$ impact) due to excise duty cut accounted for in 3QFY09.

Margin improvement would also be driven by increasing contribution from Haridwar plant, which contributed about $1,50,000$ units in 3QFY09 ( $\mathrm{v} / \mathrm{s} 115,000$ units in 2QFY09 v/s nil in 3QFY08), as well higher realizations. Lower than estimated other income at Rs508m (v/s est. Rs725m) and higher than estimated tax provisioning at $28.8 \%$ of PBT (v/s est. $26.5 \%$ ) restricted PAT to Rs3b.


Source: Company/MOSL

## Full benefit of lower commodity prices in 4QFY09

There has been decline of 240 bp QoQ in RM cost driven by significant decline in commodity prices. There would be further benefits as it is yet to get benefits of certain commodities (carbon steel, alloy wheels etc) in 4QFY09. This coupled with ramp-up at Haridwar ( $\sim 2,89,000$ units in 4QFY09) would drive margin expansion of 100 bp QoQ in 4QFY09.


## Valuation and view

We have marginally revised our earnings estimates upward for FY09 by $2.4 \%$ to Rs60.9, but maintain FY10E EPS at Rs76. The change in estimates is to factor in for higher realizations and higher RM cost savings. Hero Honda offers best earnings growth visibility, driven by ramp-up at Haridwar and RM cost savings. The stock trades at $13.8 x$ FY09 EPS and 11.1x FY10 EPS. Maintain Buy with target price of Rs1,060 (~14x FY10E EPS).

## Hero Honda: an investment profile

## Company description

Hero Honda is a JV between Honda Corporation Japan and the Munjal family with both parties owning $26 \%$ each. Hero Honda has a strong dealership network with good penetration in the rural areas as well.

## Key investment arguments

2 Hero Honda's substantial presence in rural India insulates it from the onslaught of competition.

* The new product launches will allow Hero Honda to maintain its leadership position, while the new plant will address capacity constraint issues.
2 Hero Honda's earnings momentum is expected to continue driven by ramp-up at Haridwar plant coupled with full realization of excise benefit as more vendors set-up base at Haridwar.


## Key investments risks

There have been several new launches by competitors in the past 12 months. Hence, the competitive scenario in the country has increased, which may lead to the price wars commencing again.
2s Higher interest rates have led to pressures on volumes
25 The increasing commodity prices may impact EBITDA margin negatively.

| COMPARATIVE VALUATIONS |  |  |  |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | HERO HONDA | BAJ AJ AUTO | TVS MOT. |  |  |  |
| P/E (x) | FY09E | 13.8 | 7.8 | 22.9 |  |  |  |
|  | FY10E | 11.1 | 6.2 | 13.4 |  |  |  |
| EPS Gr (\%) | FY09E | 25.6 | -13.4 | -3.0 |  |  |  |
|  | FY10E | 24.8 | 25.9 | 71.1 |  |  |  |
| RoE (\%) | FY09E | 36.5 | 37.2 | 4.1 |  |  |  |
|  | FY10E | 36.6 | 37.5 | 6.7 |  |  |  |
| EV/EBITDA (x) | FY09E | 8.4 | 4.2 | 10.0 |  |  |  |
|  | FY10E | 6.4 | 3.0 | 7.4 |  |  |  |


| SHAREHOLDING PATTERN (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | DEC-08 | SEP-08 | DEC-07 |
| Promoter | 55.0 | 55.0 | 55.0 |
| Domestic Inst | 11.1 | 13.3 | 8.6 |
| Foreign | 24.8 | 22.9 | 27.5 |
| Others | 9.1 | 8.8 | 9.0 |


| EPS: MOST FORECAST VS CONSENSUS | (RS) |  |  |
| :--- | :---: | :---: | :---: |
|  | MOST | CONSENSUS | VARIATION |
|  | FORECAST | FORECAST | (\%) |
| FY09 | 60.9 | 62.1 | -1.9 |
| FY10 | 76.0 | 72.3 | 5.1 |


| TARGET PRICE AND RECOMMENDATION |  |  |  |
| :---: | :---: | :---: | :---: |
| CURRENT | TARGET | UPSIDE | RECO. |
| PRICE (RS) | PRICE (RS) | $(\%)$ |  |
| 834 | 1,060 | 27.1 | Buy |

STOCK PERFORMANCE (1 YEAR)


## Recent developments

\& The company has improved its market share to $56 \%$ its highest ever.

## Valuation and view

2 We expect HH to report EPS of Rs60.9 (25.6\% growth) in FY09 and Rs76 (24.8\% growth) in FY10.
e The stock trades at 13.8 x FY09 EPS and 11.1x FY10 EPS. Maintain Buy with target price of Rs1,060 ( $\sim 14 x$ FY10E EPS).

## Sector view

2 Numerous motorcycle launches will lead to an increase in the competitive scenario
e. Domestic two wheeler demand will continue to surpass estimates on the back of rural pull
\& Despite the large number of players market share remains concentrated amongst the top two
target price and recommendation

| (TATEM ENT (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2006 | 2007 | 2008 | 2009 E | 2010 E |
| Net Sales | 87,140 | 99,000 | 103,318 | 117,712 | 124,778 |
| Change (\%) | 17.4 | 13.6 | 4.4 | 13.9 | 6.0 |
| Total Income | 87,140 | 99,000 | 103,318 | 117,712 | 124,778 |
| Expenditure | 73,495 | 87,269 | 89,824 | 101,595 | 105,314 |
| EBITDA | 13,645 | 11,730 | 13,494 | 16,118 | 19,464 |
| Change (\%) | 16.8 | -14.0 | 15.0 | 19.4 | 20.8 |
| \% of Net Sales | 15.7 | 11.8 | 13.1 | 13.7 | 15.6 |
| Depreciation | 1,146 | 1,398 | 1,603 | 1,860 | 2,205 |
| EBIT | 12,498 | 10,333 | 11,891 | 14,258 | 17,259 |
| Interest \& Finance Charge | -61 | -230 | -358 | -280 | -280 |
| Other Income | 1,563 | 1,899 | 1,854 | 2,260 | 2,675 |
| PBT | 14,122 | 12,461 | 14,103 | 16,798 | 20,214 |
| Tax | 4,409 | 3,882 | 4,424 | 4,640 | 5,038 |
| Effective Rate (\%) | 31.2 | 31.2 | 31.4 | 27.6 | 24.9 |
| PAT | 9,713 | 8,579 | 9,679 | 12,158 | 15,176 |
| \% of Net Sales | 11.1 | 8.7 | 9.4 | 10.3 | 12.2 |
| Adj. PAT | 9,713 | 8,579 | 9,679 | 12,158 | 15,176 |
| Change (\%) | 20.2 | -11.7 | 12.8 | 25.6 | 24.8 |


| (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/EMARCH | 2006 | 2007 | 2008 | 2009 E | 2010 E |
| Share Capital | 399 | 399 | 399 | 399 | 399 |
| Reserves | 19,694 | 24,301 | 29,463 | 36,364 | 45,699 |
| Net Worth | 20,093 | 24,701 | 29,862 | 36,763 | 46,098 |
| Deferred Tax | 1,201 | 1,296 | 1,306 | 1,306 | 1,306 |
| Loans | 1,858 | 1,652 | 1,320 | 1,320 | 1,320 |
| Capital Employed | 23,152 | 27,648 | 32,488 | 39,389 | 48,724 |
| Gross Fixed Assets | 14,720 | 18,006 | 19,388 | 25,973 | 28,473 |
| Less: Depreciation | 5,226 | 6,351 | 7,825 | 9,685 | 11,890 |
| Net Fixed Assets | 9,494 | 11,655 | 11,563 | 16,288 | 16,583 |
| Capital WIP | 442 | 1,899 | 4,085 | 0 | 0 |
| Investments | 20,619 | 19,739 | 25,668 | 25,668 | 25,668 |
| Curr.Assets, L \& Adv | 8,212 | 9,133 | 9,368 | 17,593 | 27,701 |
| Inventory | 2,266 | 2,756 | 3,171 | 3,547 | 3,760 |
| Sundry Debtors | 1,587 | 3,353 | 2,974 | 3,547 | 3,760 |
| Cash \& Bank Balances | 1,587 | 358 | 1,311 | 8,587 | 18,269 |
| Loans \& Advances | 2,738 | 2,631 | 1,855 | 1,855 | 1,855 |
| Current Liab. \& Prov. | 15,628 | 14,792 | 18,247 | 20,212 | 21,280 |
| Sundry Creditors | 6,344 | 5,511 | 7,561 | 8,062 | 8,546 |
| Other Liabilities | 4,385 | 4,909 | 5,689 | 5,689 | 5,689 |
| Provisions | 4,899 | 4,372 | 4,998 | 6,461 | 7,045 |
| Net Current Assets | -7,416 | -5,659 | -8,880 | -2,619 | 6,421 |
| Application of Funds | 23,152 | 27,648 | 32,488 | 39,389 | 48,724 |

E:MOSL Estimates

| RATIOS |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | 2006 | 2007 | 2008 | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Basic (Rs) |  |  |  |  |  |
| EPS | $\mathbf{4 8 . 6}$ | $\mathbf{4 3 . 0}$ | $\mathbf{4 8 . 5}$ | $\mathbf{6 0 . 9}$ | $\mathbf{7 6 . 0}$ |
| EPS growth (\%) | 20.2 | -11.7 | 12.8 | 25.6 | 24.8 |
| Cash EPS | 54.4 | 50.0 | 56.5 | 70.2 | 87.0 |
| Book Value per Share | 100.6 | 123.7 | 149.5 | 184.1 | 230.8 |
| DPS | 20.0 | 17.0 | 19.0 | 22.5 | 25.0 |
| Payout (Incl. Div. Tax) \% | 46.3 | 46.3 | 45.9 | 43.2 | 38.5 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 19.6 | 17.4 | 13.8 | 11.1 |
| Cash P/E |  | 16.8 | 14.9 | 12.0 | 9.7 |
| EV/EBITDA | 12.7 | 10.5 | 8.4 | 6.4 |  |
| EV/Sales |  | 1.5 | 1.4 | 1.1 | 1.0 |
| Price to Book Value |  | 6.8 | 5.6 | 4.6 | 3.6 |
| Dividend Yield (\%) |  | 2.0 | 2.3 | 2.7 | 3.0 |
| Profitability Ratios (\%) |  |  |  |  |  |
| RoE | 55.5 | 38.3 | 35.5 | 36.5 | 36.6 |
| RoCE | 68.4 | 48.2 | 45.7 | 46.0 | 45.2 |

## Turnover Ratios

| Debtors (Days) | 7 | 12 | 11 | 11 | 11 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Asset Turnover (x) | 3.8 | 3.6 | 3.2 | 3.0 | 2.6 |

## Leverage Ratio

| Debt/Equity (x) | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 |
| :--- | :--- | :--- | :--- | :--- | :--- |


| CASH FLOW STATEMENT |  |  | (Rs Million) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0} \mathbf{E}$ |
| OP/(Loss) before Tax | 12,498 | 10,333 | 11,891 | 14,258 | 17,259 |
| Interest/Div. Received | 1,563 | 1,899 | 1,854 | 2,260 | 2,675 |
| Depreciation \& Amort. | 1,146 | 1,398 | 1,603 | 1,860 | 2,205 |
| Direct Taxes Paid | $-4,223$ | $-3,787$ | $-4,414$ | $-4,640$ | $-5,038$ |
| (Inc)/Dec in Working Capi | -633 | $-3,146$ | 4,174 | 1,015 | 642 |
| Other Items | -7 | -1 | -38 | 0 | 0 |
| CF from Oper. Activi | $\mathbf{1 0 , 3 4 5}$ | $\mathbf{6 , 6 9 5}$ | $\mathbf{1 5 , 0 6 9}$ | $\mathbf{1 4 , 7 5 3}$ | $\mathbf{1 7 , 7 4 3}$ |
|  |  |  |  |  |  |
| (Inc)/Dec in FA+CWIP | $-3,929$ | $-5,017$ | $-3,696$ | $-2,500$ | $-2,500$ |
| (Pur)/Sale of Invest. | -352 | 880 | $-5,930$ | 0 | 0 |
| CF from Inv. Activity | $\mathbf{- 4 , 2 8 1}$ | $\mathbf{- 4 , 1 3 7}$ | $\mathbf{- 9 , 6 2 6}$ | $\mathbf{- 2 , 5 0 0}$ | $\mathbf{- 2 , 5 0 0}$ |
|  |  |  |  |  |  |
| Changes in Reserves | -560 | -577 | -723 | -764 | -849 |
| Inc/(Dec) in Debt | -160 | -206 | -332 | 0 | 0 |
| Interest Paid | 61 | 230 | 358 | 280 | 280 |
| Dividends Paid | $-3,994$ | $-3,395$ | $-3,794$ | $-4,493$ | $-4,993$ |
| CF from Fin. Activity | $\mathbf{- 4 , 6 5 2}$ | $\mathbf{- 3 , 9 4 8}$ | $\mathbf{- 4 , 4 9 1}$ | $\mathbf{- 4 , 9 7 7}$ | $\mathbf{- 5 , 5 6 1}$ |
| Inc/(Dec) in Cash | $\mathbf{1 , 4 1 1}$ | $\mathbf{- 1 , 3 8 9}$ | $\mathbf{9 5 3}$ | $\mathbf{7 , 2 7 6}$ | $\mathbf{9 , 6 8 2}$ |
| Add: Beginning Balance | 176 | $\mathbf{1 , 5 8 7}$ | 358 | 1,311 | 8,587 |
| Closing Balance | $\mathbf{1 , 5 8 7}$ | $\mathbf{1 9 8}$ | $\mathbf{1 , 3 1 1}$ | $\mathbf{8 , 5 8 7}$ | $\mathbf{1 8 , 2 6 9}$ |



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| Disclosure of Interest Statement | Hero Honda Motors |
| :--- | :---: |
| 1. Analyst ownership of the stock | No |
| 2. Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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