| IPO Overview |  |
| :--- | :--- |
| Nandita Mehta <br> nandita.mehta@jmfinancial.in | Vishal Retail Limited |
|  |  |


| The Issuer | Vishal Retail Limited |
| :---: | :---: |
| Transaction | Domestic Public Issue of shares - 100\% Book Building |
| Issue Size | Public Issue of $\left(^{*}\right)$ equity shares of Re 10 each aggregating to Rs 110 crores (Net Issue (*)\% of the fully diluted post issue paid up capital) |
| IPO Dates | June 11 ${ }^{\text {th }} \mathbf{2 0 0 7}$ - June 13 ${ }^{\text {th }} 2007$ |
| Acceptance Timing | Between $10 \mathrm{a} . \mathrm{m}$. and $3 \mathrm{p} . \mathrm{m}$. during bid/issue period Between 10 a.m. to $1 \mathrm{p} . \mathrm{m}$. on bid/issue closing date |
| Price Band | Rs $\mathbf{2 3 0}$ to Rs 270 of Face Value Rs 10 each <br> 23 times of the face value at the lower end of the band and 27 times of the face value at the higher end of the band |
| Minimum \# of Shares | 25 Equity shares |
| Stock Exchanges | Bombay Stock Exchange Limited (BSE), National Stock Exchange of India (NSE) |
| Book Running Lead Manager | Enam Financial Consultants Private Limited |
| Registrar | Intime Spectrum Registry Limited |

The Company

The company is a retail house, located in 18 states in India, spread over $12,82,000$ square feet with a strong presence in Tier II and Tier III cities. They have
> 50 retail stores ( 2 stores operated by their franchisees)
> 7 regional distribution centers (Kolkata (West Bengal), Thane (Maharashtra), Jaipur (Rajasthan), Ghaziabad (Uttar Pradesh), Ludhiana (Punjab), Gurgaon (Haryana) and Delhi.)
$>$ an apparel manufacturing plant (Gurgaon)
They currently sell ready-made apparels and a wide range of household merchandise and other consumer goods such as footwear, toys, watches, toiletries, grocery items, sports items, crockery, gift and novelties.
One - Stop - Shop

They follow the concept of value-retailing i.e to sell quality goods at reasonable prices by either manufacturing themselves or directly procuring from manufacturers (primarily from small and medium size vendors and manufacturers).

Their Stores


## Revenues - Geographic Segmentation

| Region | Fiscal 2007 |  | Fiscal 2006 |  | Fiscal 2005 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Rs. (in Million) | As \% of total sales | Rs. (in Million) | As \% of total sales | Rs. (in Million) | As \% of total sales |
| North | 3,732.12 | 61.93 | 2,124.12 | 73.64 | 1,164.59 | 79.60 |
| East | 1,181.47 | 19.60 | 501.52 | 17.39 | 260.61 | 17.81 |
| West | 886.89 | 14.72 | 201.64 | 6.99 | Nil | Nil |
| South | 226.05 | 3.75 | 57.15 | 1.98 | 37.92 | 2.59 |
| Total | 6,026.53 | 100.00 | 2,884.43 | 100.00 | 1,463.12 | 100.00 |

Revenues - Category Wise

| Category | Fiscal 2007 |  | Fiscal 2006 |  | Fiscal 2005 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Rs. (in Million) | As \% of total sales | Rs. (in Million) | As \% of total sales | Rs. (in Million) | As \% of total sales |
| Apparel | 3,806.09 | 63.16 | 2,044.28 | 70.87 | 1,249.48 | 85.40 |
| Non-apparel | 1,314.56 | 21.81 | 581.27 | 20.15 | 170.99 | 11.69 |
| FMCG | 905.88 | 15.03 | 258.88 | 8.98 | 42.65 | 2.91 |
| Total | $\mathbf{6 , 0 2 6 . 5 3}$ | 100.00 | 2,884.43 | 100.00 | 1,463.12 | 100.00 |



## Total No of Stores



No of Stores (Tier I, Tier II and Tier III cities)


## Strengths

> Understanding of the 'value retail' segment
$>$ Supply chain management
> Logistics and distribution network
> Geographical spread
> Identifying new locations
> Private labels
> Information technology systems
$>$ Experienced and skilled management team

## Strategy

$>$ Increasing our penetration in the country by leveraging our supply chain, distribution and logistics network
> Emphasis on Backward Integration
> Expansion of FMCG
> Procurement from low-cost production centres outside India
> Increasing customer satisfaction and our base of loyal customers
> Continue to upgrade information technology systems and processes
$>$ Continue to train employees and seek entrepreneurship from employees

## Objects of the Issue

| S. $\mathbf{N o}$ | Particulars of expenditure | Amount <br> (Rs. in million) |
| :---: | :---: | :---: |
| 1. | Expenditure on establishment of new retail stores | $1,041.51$ |
| 2. | Issue Expenses* | $[]$. |
|  |  | Total |

## Promoters and Shareholding Pattern

## Promoter and Promoter Group Shareholding

## Individual Promoters

> Mr. Ram Chandra Agarwal - Chairman and Managing Director with about 2 decades of experience exclusively in readymade garments including manufacturing, retailing and marketing.
> Mrs. Uma Agarwal - more than 5 year of experience in the retail industry
> Mr. Surendra Kumar Agarwal
Promoter Companies
> Vishal Water World Private Limited ("Vishal Water World") - business of operating an amusement centre and sports complex
> Unicon Marketing Private Limited ("Unicon") - nonbanking financial company
> Ricon Commodities Private Limited ("Ricon") - a nonbanking financial company

Shareholding Pattern

|  | Pre Issue |  | Post Issue |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Name of Shareholder | Number of <br> Equity | Percentage of <br> Equity Share | Number of <br> Equity | Percentage of <br> Equity Share |
|  | Shares | Capital (\%) | Shares | Capital (\%) |
| Promoters | $14,072,000$ | 76.80 | $14,072,000$ | $[]$. |
| Promoter Group | 248,000 | 1.35 | 248,000 | $[]$. |
| Public Shareholders | $4,004,795$ | 21.85 | $[]$. | $[]$. |
| Total | $\mathbf{1 8 , 3 2 4 , 7 9 5}$ | $\mathbf{1 0 0 . 0 0}$ | $[]$. | $\mathbf{1 0 0 . 0 0}$ |

## Registered Office:

RZ-A-95 \& 96, Road No.4, Street No.9, Mahipalpur Extension, New Delhi 110 037, India.

## Key Concerns

$>$ BCCL (Bennett, Coleman \& Co. Ltd) holds 2,054,795 Equity Shares representing $11.21 \%$ of the total paid up pre-Issue capital of their Company and they also have an agreement with BCCL for the purpose of advertisement of their product or services, in BCCL print publications and non-print media (for five years starting from September 1, 2005 and ending on August 31, 2010 for a total value of Rs 300 million), which may lead to conflict of interest.
> In last one year, they have issued Equity Shares at a price less than the Issue Price.
(i) 1,250,000 Equity Shares on June 5, 2006 at a price of Rs. 200 to certain investors,
(ii) 384,190 Equity Shares on July 3, 2006 upon conversion of Preference Shares of Rs. 146 each
(iii) 200,000 Equity Shares on July 21, 2006 at a price of Rs. 200 to HDFC Limited,
> Their business depends on their ability to obtain and retain quality retail spaces.
$>$ Except their store situated at Kolkata, none of the properties on which their retail stores are situated, are owned by them, but are leased or licensed in their favour under various agreements.
> The success of their business is highly dependent on their ability to attract customers to their stores.
$>$ The success of their business is dependent on supply chain management.

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$>$ Presently, majority of their stores are located in northern part of India and have contributed $61.93 \%$ to their total sales in fiscal 2007. Their growth strategy to expand into new geographic areas poses risks. Expansion in unfamiliar locations may affect their result of operations and growth plans. (As of April 30, 2007, 27 of 50 of their stores are located in North India.)
> They rely on their manufacturing facilities. The loss of or shutdown of operations at any of their manufacturing facilities may have a material adverse effect on their business, financial condition and results of operations. (a number of private labels for apparels (i.e. apparels manufactured by us) such as Zepplin, Paranoia, Chlorine, Kitaan Studio, Famenne, Fleurier Women and Roseau.)
> Their annual results are significantly dependent on their third quarter sales (due, in part, to the festival season).
$\Rightarrow$ They have limited ability to protect their brands and private labels and may be subject to third party claims in respect to certain of their brands and if they are unable to obtain intellectual protection for some of their brands, their business could be adversely affected.(They own only one trademark, i.e. "Vishal Mega Mart", and have presently 17 applications pending for registration of several trademarks including the ones for "Vishal" and "Vishal Garments")

## Issue Size oL Issue Structure

Issue Size

|  |  | Number of Shares |  | Price Band (Rs in crores) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 230 | 270 | 230 | 270 |
| Fresh Issue |  | 47,82,609 | 40,74,074 | 110.00 | 110.00 |
| Reservation for Employees |  | 3,00,000 | 3,00,000 | 6.90 | 8.10 |
| Net Issue |  | 44,82,609 | 37,74,074 | 103.10 | 101.90 |
| QIBs (*) | 60\% of the Issue | 26,89,565 | 22,64,444 | 61.86 | 61.14 |
| Non Institutional Investors | 10\% of the Issue | 4,48,261 | 3,77,407 | 10.31 | 10.19 |
| Retail Individual Investors | $30 \%$ of the Issue | 13,44,783 | 11,32,222 | 30.93 | 30.57 |

(*)5\% Reservation for Mutual Funds

## Allotment is compulsorily made in dematerialised mode

| Equity Shares outstanding prior to the Issue | $1,83,24,795$ Equity shares of Rs 10 each |
| :--- | :--- |
| Equity Shares outstanding after the Issue @ Rs 230 | $2,31,07,404$ Equity Shares of Rs 10 each |
| Equity Shares outstanding after the Issue @ Rs 270 | $2,23,98,869$ Equity Shares of Rs 10 each |

## Financials

| Extracts of the Statement of restated Profits and Losses |
| :--- |
| Particulars |
|  |

Sales - (manufactured vis-à-vis traded)


Sales (Apparel / Non apparel / FMCG)



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## Ratio Analysis

| Particulars | As at |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Basic Earning per Share (Rs.) | 13.92 | 7.93 | $\mathbf{3 1 . 0 3 . 0 6}$ | $\mathbf{3 1 . 0 3 . 0 5}$ | $\mathbf{3 1 . 0 3 . 0 4}$ |
| Diluted Earning per Share (Rs.) | 13.92 | 7.88 | 2.28 | 0.81 | $\mathbf{3 1 . 0 3 . 0 3}$ |
| Return on Net worth (\%) | $19.71 \%$ | $18.57 \%$ | $9.97 \%$ | 0.30 | 0.90 |
| Net Asset Value per Share (Rs.) | 69.18 | 40.73 | 20.45 | $2.90 \%$ | $10.02 \%$ |

$\left.\begin{array}{|lccc|}\hline & \text { Pre- Dilution } & \text { Post - Dilution } & \text { Post - Dilution } \\ \text { EPS (Of 31 }{ }^{\text {st }} \text { March 2007) } & 13.63 & 10.81 & \text { @ Rs 270 }\end{array}\right] 11.15$

## Peer Group Comparisons

|  | EPS (Rs) | P/E | RONW\% | NAV (Rs.) |
| :--- | :---: | :---: | :---: | :---: |
| Vishal Retail Limited | 13.92 | [] | $\mathbf{1 9 . 7 1 \%}$ | $\mathbf{6 9 . 1 8}$ |
| Peer Group ${ }^{\mathbf{1}}$ |  |  |  |  |
| Pantaloon Retail Limited |  |  |  |  |
| Shopper's Stop Limited | 7.4 | 65.6 | $17.20 \%$ | 55.90 |
| Trent (India) Limited | 14.2 | 35.70 | $14.90 \%$ | 77.70 |

* For year ended June 30, 2006.

The EPS, RONW and NAV figures are based on the latest audited results for the year ended March 31, 2006 and P/E is based on trailing twelve months (TTM) and Market data.
(1) Source: Capital Market Volume XXII/05 Category - May 07-20, 2007. Electronic Media Software
(Source: Red Herring Prospectus)

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