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# Indian Banks-Asset Quality

## *Hiccup or a crisis?*

The clouds of economic gloom and the ensuing liquidity crunch have dealt a double blow to corporate bottomlines. Worries are growing on asset quality of banks as borrowers are on a shaky ground, and lenders (banks) cannot be but vulnerable to the risk of rising defaults. But a remarkably long stint of economic prosperity has led to tenable balance sheets (60% lower leverage than in the NPA cycle of late-1990s) and much higher personal income levels while banks have lower exposure to troubled sectors. After applying our credit screens to the sample set of corporates and assessment of personal incomes, we conclude that 14% of bank credit is vulnerable. Of this, a proportion is likely to manifest as NPAs (or get restructured) and the impact would be spread over the next 2-3 years. While we expect NPAs to peak at 5.7% in FY11 (7.7% in the worst case), our estimates build in a 60-70% rise in FY10 credit costs.

**Rise in NPAs imminent...:** A cyclical turn in the economy, accentuated by the global credit freeze and subsequent domestic liquidity squeeze, has dented the confidence of an effervescent India Inc. The demand slump and steep fall in commodity prices pose a threat to corporate bottomlines. As a result, a host of smaller and leveraged companies are facing acute liquidity shortage – threatening to translate into a solvency crisis. Uncertainty on personal incomes also builds a case for rise in retail NPAs.

**...dimensioning the threat:** Our analysis suggests that NPAs will be well below that in the previous cycle due to lower leverage of corporates (0.36x vs peak of 0.88x in FY97), banks' limited exposure to vulnerable sectors as also better restructuring and recovery practices. Our view rests on analysis of components of bank credit, detailed evaluation of balance sheets of ~3,000 companies and assessment of personal income levels. After applying our credit screens, we see 14% of bank credit under stress, of which a proportion is likely to manifest as NPAs or get restructured. As the impact is likely to be spread over the next 2-3 years, we expect gross NPAs to peak in FY11 at 5.7%.

**Rank order in the risk spectrum:** We have assessed expected asset quality performance of large banks relative to peers. We have superimposed our understanding of industrywise stress on their portfolios, compared the exposure to vulnerable segments, credit growth and their balance sheet strength. We find that HDFC Bank, ICICI Bank and Bank of Baroda are better placed to endure the rise in NPAs while SBI and Bank of India appear to be more vulnerable to the stress.

### Stress score of banks

| Company             | Asset quality rank | Balance sheet rank | Overall stress rank |
|---------------------|--------------------|--------------------|---------------------|
| HDFC Bank           | 1                  | 2                  | 1                   |
| ICICI Bank          | 3                  | 1                  | 2                   |
| Bank of Baroda      | 2                  | 6                  | 3                   |
| PNB                 | 4                  | 3                  | 4                   |
| Axis Bank           | 6                  | 4                  | 5                   |
| State Bank of India | 5                  | 7                  | 6                   |
| Bank of India       | 7                  | 5                  | 7                   |

*Note: Banks with higher rank are better placed*

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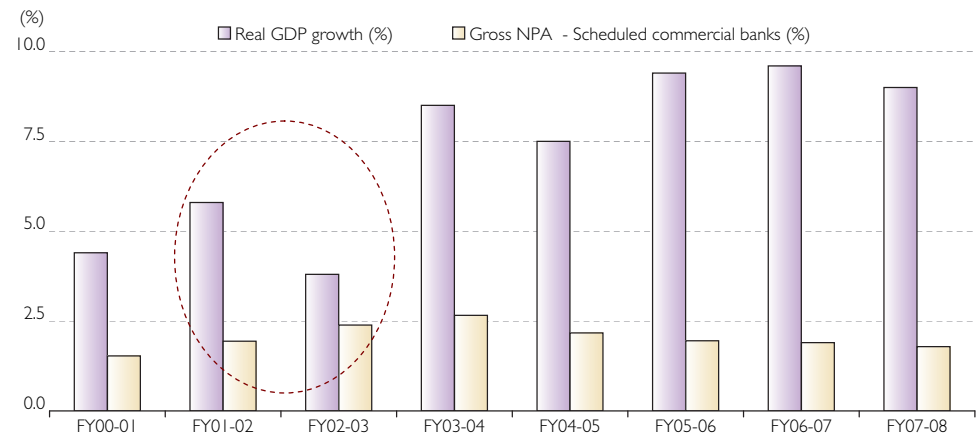
## ASSET QUALITY: HICCUP OR A CRISIS?

Most quarters expect the NPA situation to worsen in the coming years, but the view varies on the extent of the damage. Though lower GDP growth (we estimate a 6.2% rise in FY10) and aggressive credit expansion (29% CAGR over FY05-08 – with last leg at elevated interest rates) would raise the NPA levels for banks, we believe the extent will peak at 5.7% in FY11 as against 15%+ levels seen in the earlier cycle. Based on our analysis of financial health of ~3,000 companies (corporates form 43% of bank credit), we deduce that lower leverage, better profitability and good credit selection would prevent a systemic collapse this time round. Examining the retail portfolio (~23%), we draw comfort from the fact that 51% of banks' retail book is in comparatively safer mortgage loans. Mapping our findings on to select large banks, we find that ICICI Bank, HDFC Bank and Bank of Baroda are better placed on the credit risk spectrum.

### ❑ Concerns loom large...as GDP growth moderates

The macroeconomic headwinds have taken a toll on exports and domestic demand, and the recessionary global environment has constricted investments (via reduced capital inflows). This has resulted in GDP growth estimates being pruned from the 8-9% range for FY10 at the start of 2008 to 6.2% currently. Reeling under the impact of slackening demand and the resultant dent in profitability, debt repayment capacity of corporate India has taken a hit. As a result, banks face mounting pressure on asset quality as defaults are bound to rise in the wake of a weaker economy.

Exhibit 1: Banks' gross NPAs (% of total assets) due to rise



Source: RBI, IDFC-SSKI Research

### ❑ Assessing the damage

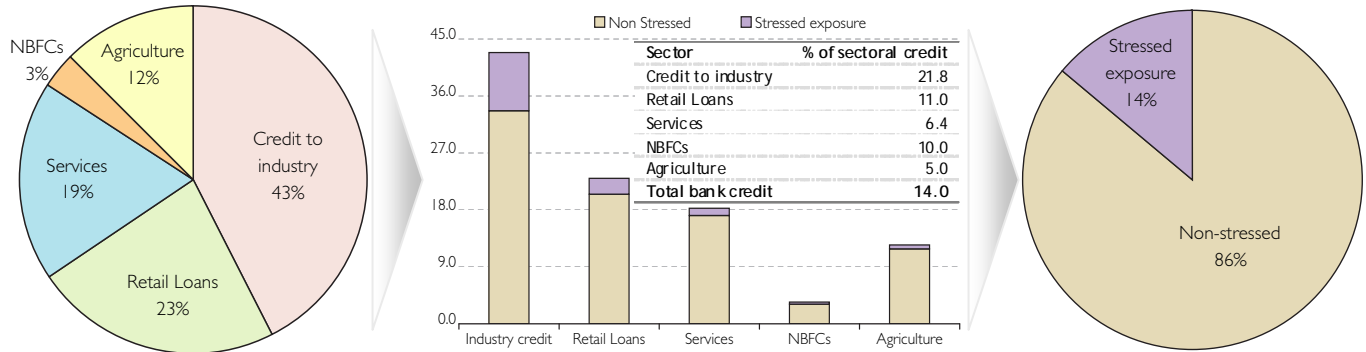
Though banks' asset quality would imminently witness strain, we expect the deterioration to be well below that in the previous cycle. We have deduced this from our analysis of outstanding bank credit to each sector to arrive at the stress level for the banking sector.

For the purpose, we have appraised corporate and retail credit (together forming ~65% of total bank credit) in detail and also assessed the stress in services, agriculture and NBFC segments.

*An adverse economic environment to hit banks' asset quality*

*Our analysis of outstanding bank credit indicates that...*

Exhibit 2: Identifying the stress points



Source: RBI, Capitaline, IDFCSSKI Research

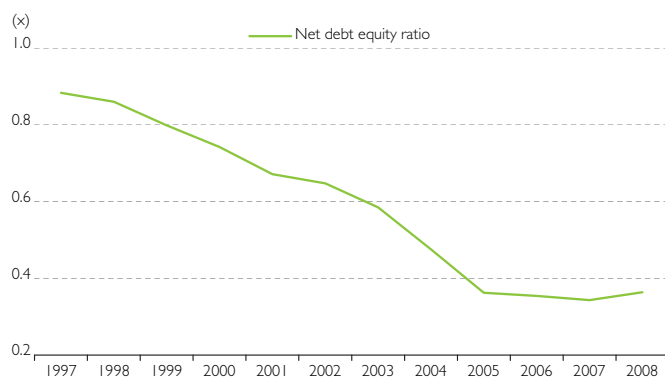
**...14% of banks' aggregate outstanding debt is exposed to the risk**

We conclude that 14% of banks' total outstanding debt is likely to face stress. The screens that we have used to ascertain the stress level are very stringent and capture companies with high leverage, wherein any weakness in profitability is likely to lead to defaults. As not all of these companies would default, we expect a limited proportion of this to convert into NPAs. Below we examine in detail the corporate and retail components, which form ~65% of the outstanding bank credit.

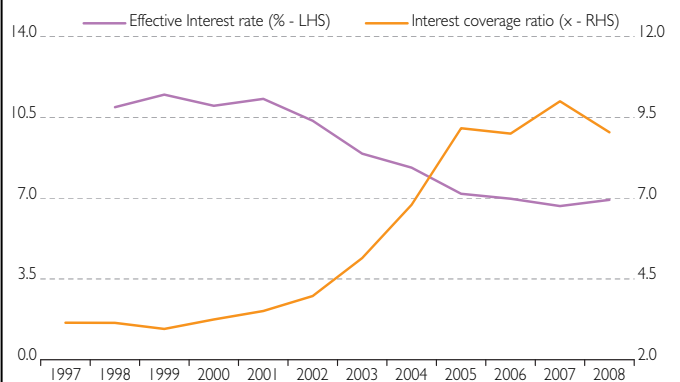
**Corporate credit – 'comfortable' leverage provides comfort**

We have evaluated the balance sheets of ~3,000 listed companies and screened each sector under a different criterion based on liquidity and leverage ratios. We observe a significant progress in the financial strength of Corporate India since the previous cycle (over FY97-08) with a marked decline in leverage and improved profitability as also interest coverage ratio.

Exhibit 3: A significant drop in leverage levels...



...and improvement in interest servicing capability



Source: Capitaline, IDFCSSKI Research

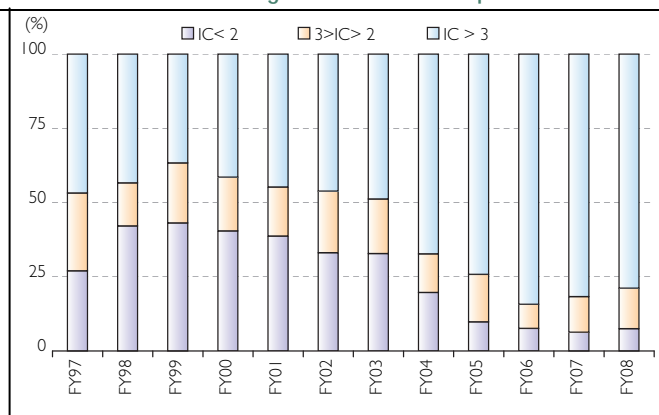
**Incidence of stress limited to 22% of the sample debt**

Our analysis indicates that incidence of stress is limited to 22% of the sample debt. Moreover, smaller enterprises with limited financial muscle appear on the higher end of the risk spectrum with ~41% of debt to these companies under duress. Identifying the vulnerable sectors, we observe that strain is concentrated in export-oriented, commodity-related and commercial real estate sectors – the worst hit by the ongoing financial crisis. While some sectors like sugar and fertilizers appear to be in deep stress, the impact on banking sector is likely to be limited as such debt constitutes a small proportion of the overall debt funded by banks.

Exhibit 4: Stress in corporate debt

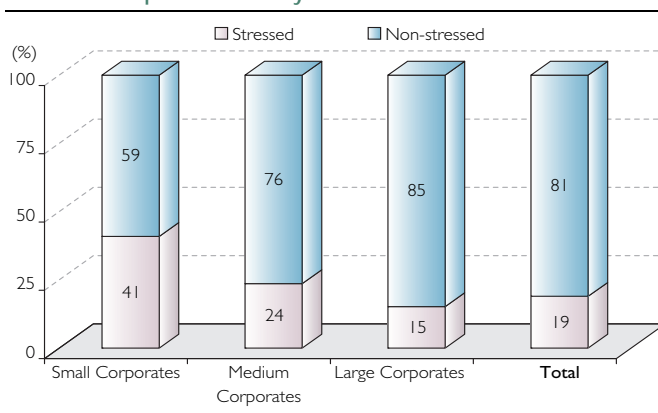
| (Rs bn)                            | FY08  |
|------------------------------------|-------|
| Total debt of sample cos           | 7,502 |
| % of bank credit                   | 70    |
| Stress in sample                   | 1,424 |
| % of stress in the sample          | 19    |
| Total Bank credit to the industry  | 9,417 |
| Bank credit covered in the sample  | 5,252 |
| Balance bank credit to industry    | 4,165 |
| % of stress assumed in the balance | 25    |
| % of corporate bank debt in stress | 21.8  |

Distribution of debt moving towards better companies

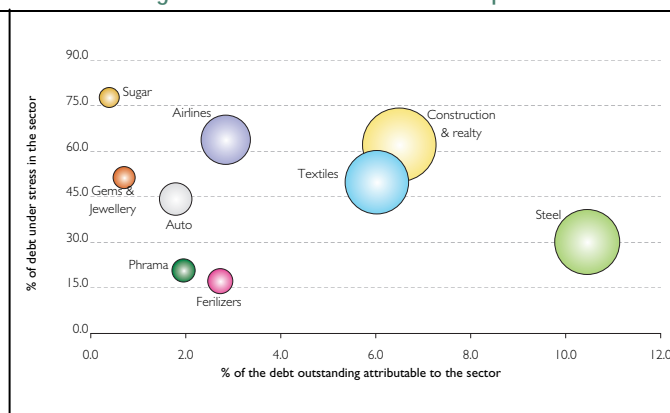


Source: RBI, Capitaline, IDFC- SSKI Research

Exhibit 5: Corporate stress by size



Sectors with higher levels of stress form a small part of total credit



Note: Size of the bubble indicates the contribution of the sector to overall stressed debt of the sample ; Source: RBI, Capitaline, IDFC SSKI Research

**Given that 51% of retail loans are mortgages...**

**□ Retail assets – wide variance in stress levels across products**

For retail credit component, we have appraised each category and estimated the stress levels on the basis of our assessment of income demographics and inherent stress levels. Under the retail segment, consumer behaviour is likely to vary widely across products. Retail portfolio is dominated by mortgage loans (~51%), majority of which are disbursed to the salaried class. As these borrowers tend to prioritize mortgage repayments, this inherently implies lower default levels in this asset class. On the hypothesis of soft landing for the economy over the next 2-3 quarters, we do not expect any outsized rise in mortgage delinquencies. On the other hand, slippages in unsecured retail loans are running high and threaten to surge at a rapid pace, accentuated by adverse recovery regulations.

**...only 11% of retail book faces the threat of defaults**

Another factor that merits notice is that since the retail NPA cycle started 12-18 months ago, lending norms have been tightened and substantial provisions made on such loans. Given that banks have already provided aggressively on retail loans, the incremental hit is likely to be limited.

Building in the unwinding of extremes, we have assumed incremental stress to rise two-fold from the current level. We estimate that ~11% of the overall retail book may be under stress.

## Exhibit 6: Strain on retail loans

| (Rs bn)                                | Loans        | % of stress | Stressed loans |
|--|--------------|-------------|----------------|
| Direct housing                         | 2,557        | 6.0         | 153            |
| Advances against FDs                   | 450          | 0.0         | -              |
| Credit cards                           | 192          | 25.0        | 48             |
| Education                              | 207          | 10.0        | 21             |
| Consumer durables                      | 86           | 25.0        | 21             |
| Others (incl unsecured personal loans) | 1,562        | 20.0        | 312            |
| <b>Total</b>                           | <b>5,054</b> | <b>11.0</b> | <b>55,598</b>  |

Source: RBI, IDFC-SSKI Research

**G-Sec yields 250-300bp off the peak, leading to 12-15% gains on value of such bonds, 3.0-3.5% of balance sheet**

#### □ Bond gains to offset the higher credit costs

To assess the capability of banks to absorb higher credit costs, we assume all NPAs from the stressed debt to culminate immediately. We assume 10% of banks' advances (from the stressed 14% determined above) to turn delinquent, which would form 6-7% of their balance sheets. Assuming credit loss of 50% on these NPAs, we arrive at a loss of 3-3.5% of the balance sheet.

On the other hand, banks have 25-26% of their balance sheets in bonds (primarily G-secs) with an average duration of 4-5 years. G-Sec yields have declined by 250-300bp from the peak in July 2008, leading to 12-15% appreciation in the value of such bonds (3.0-3.5% of balance sheet). Consequently, on a mark to market basis bond gains are expected to offset the rise in provisioning costs.

**Gross NPAs estimated to peak in FY11 at 5.7%**

#### □ NPAs to culminate in a staggered manner

Slippages are expected to manifest over the next 2-3 years. We estimate that 15% of these incremental bad debts are likely to accrue in the current fiscal (FY09) as the impact of slowdown becomes evident. A substantial proportion (~60%) of these defaults is expected to accrue in FY10 with the remaining 25% spilling over to FY11.

We assess the effect of slippages under three scenarios. Our base case scenario assumes that 50% of stressed debt would manifest into NPAs. Our analysis factors in a turnaround in macros at the margin, and therefore a steep decline in inflation, softening of interest rates and demand regeneration on the back of various stimulus packages. In best case and worst case we assume 25% and 75% of the debt to culminate in NPAs.

Further, as stress would manifest over the next 2-3 years, we expect gross NPAs to peak in FY11 at 5.7% and thereafter start declining as growth gathers momentum. A large proportion of this debt is likely to get restructured and our estimate of NPAs includes both recognized NPAs as well as restructured assets in the banking system.

Exhibit 7: Scenario analysis - gross NPAs to peak in FY11

| (Rs bn)                                     | Base case<br>(50% of stressed debt) |        |        | Best case<br>(25% of stressed debt) |        |        | Worst case<br>(75% of stressed debt) |        |        |
|---|-------------------------------------|--------|--------|-------------------------------------|--------|--------|--------------------------------------|--------|--------|
|   | FY09E                               | FY10E  | FY11E  | FY09E                               | FY10E  | FY11E  | FY09E                                | FY10E  | FY11E  |
| Opening Gross NPAs                          | 564                                 | 795    | 1,719  | 564                                 | 680    | 1,142  | 564                                  | 911    | 2,297  |
| Allocation of incremental NPAs over yrs (%) | 15.0                                | 60.0   | 25.0   | 15.0                                | 60.0   | 25.0   | 15.0                                 | 60.0   | 25.0   |
| Additions                                   | 231                                 | 924    | 385    | 115                                 | 462    | 192    | 346                                  | 1,386  | 577    |
| Closing Gross NPAs                          | 795                                 | 1,719  | 2,104  | 680                                 | 1,142  | 1,334  | 911                                  | 2,297  | 2,874  |
| Bank Credit                                 | 27,419                              | 31,532 | 37,207 | 27,419                              | 31,532 | 37,207 | 27,419                               | 31,532 | 37,207 |
| yoy growth (%)                              | 22.0                                | 15.0   | 18.0   | 22.0                                | 15.0   | 18.0   | 22.0                                 | 15.0   | 18.0   |
| Gross NPA (%)                               | 2.9                                 | 5.5    | 5.7    | 2.5                                 | 3.6    | 3.6    | 3.3                                  | 7.3    | 7.7    |

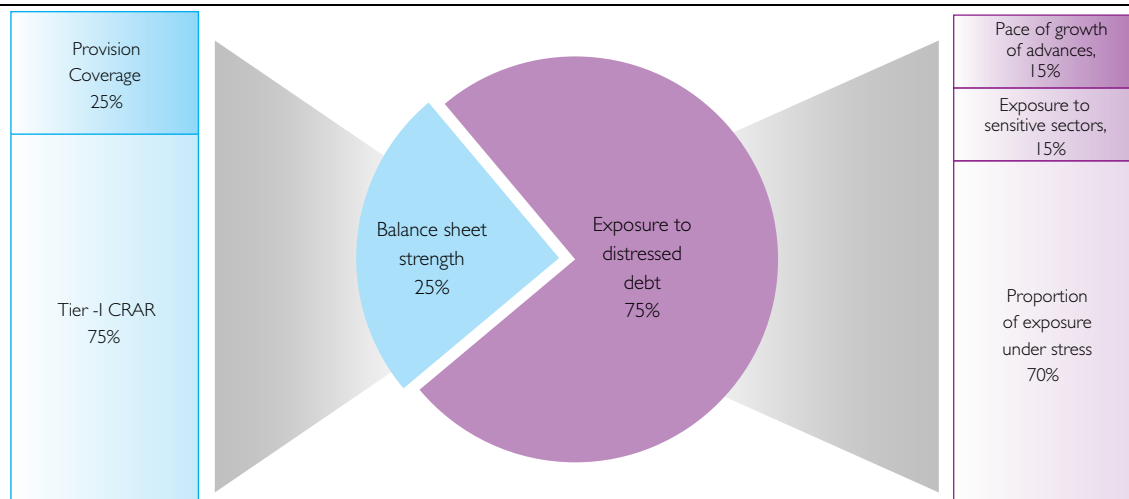
Source: RBI, IDFC-SSKI Research

**Asset quality positioning of banks**

*Evaluating the asset quality as well as balance sheet strength...*

Mapping our bank credit analysis on to the portfolio of select large banks under our coverage, we establish a rank order of anticipated performance on the asset quality parameter. We have evaluated the portfolios of HDFC Bank, ICICI Bank, Axis Bank, SBI, Punjab National Bank, Bank of Baroda and Bank of India. We also evaluate the balance sheet capability of these banks to absorb the rise in stress.

Exhibit 8: Methodology of assessing the risk ranking of banks



For the purpose of this analysis, we have compared banks under two broad heads:

1. Exposure under stress: For the purpose, we have evaluated the inherent strain on banks’ portfolio on the basis of overall sector-based stress not giving the bank benefit of selection, exposure to vulnerable sectors and pace of loan growth over the past few years
2. Balance sheet strength to absorb the impact of rise in delinquencies by Tier I capital adequacy ratio and provision coverage ratio

To arrive at the overall score, we have assigned weights to the two criteria (75% and 25% respectively). A higher rank indicates that a bank is relatively better placed (a bank with rank 1 is better off than a bank ranked 2).

*...HDFC Bank, ICICI Bank and Bank of Baroda appear best equipped to handle a rise in NPAs*

Exhibit 9: Relative ranking of large banks

| Rank | Bank                 | Exposure to distressed debt (i) | Balance sheet strength (ii) | Overall stress score (i + ii) |
|------|----------------------|---------------------------------|-----------------------------|-------------------------------|
| 1    | HDFC Bank            | 2.5                             | 2.6                         | 2.53                          |
| 2    | ICICI Bank           | 2.9                             | 2.5                         | 2.76                          |
| 3    | Bank of Baroda       | 2.6                             | 5.5                         | 3.33                          |
| 4    | PNB                  | 4.2                             | 3.1                         | 3.89                          |
| 5    | Axis Bank            | 5.4                             | 3.6                         | 4.95                          |
| 6    | State Bank of India  | 4.9                             | 5.6                         | 5.04                          |
| 7    | Bank of India        | 5.7                             | 5.1                         | 5.51                          |
|      | <b>Weightage (%)</b> | <b>75</b>                       | <b>25</b>                   |                               |

*Note: Banks with lower score are better placed*

We observe that HDFC Bank, ICICI Bank and Bank of Baroda surpass peers, while Bank of India and SBI appear more vulnerable to the risk of rise in delinquencies.



## CONCERNS LOOM LARGE: NPAs TO RISE

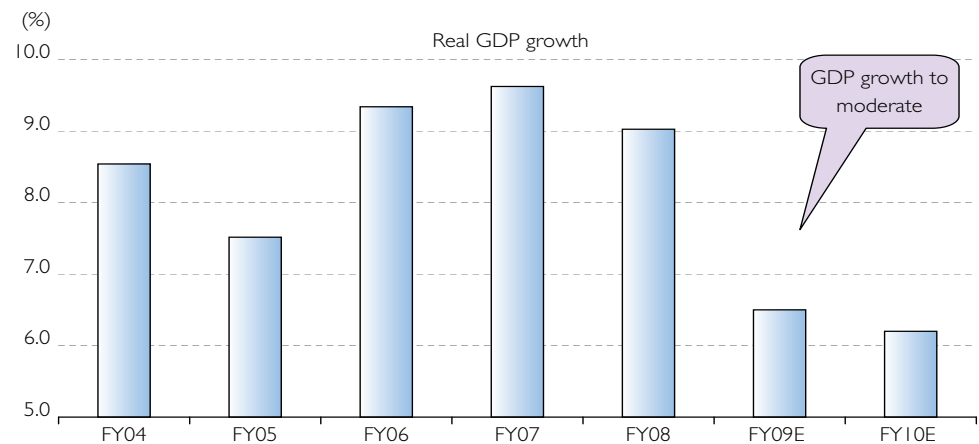
A cyclical turn in the economy, aggravated by the global credit freeze and subsequent domestic liquidity crisis, has dented confidence of the once fast-growing India Inc. The slump in demand and steep correction in commodity prices pose a threat to corporate bottomlines in the coming years (compression in margins already evident). As a result, a number of smaller and leveraged companies, particularly in the troubled sectors, are still finding it hard to secure funds even at elevated interest rates. While this threatens to translate into a solvency crisis in the banks' corporate loan books, uncertainty on personal incomes also builds a case for higher delinquencies in retail loans. Most quarters expect the NPA situation to worsen in coming years, but the view varies on the extent of the damage.

### □ Economy slowing down...GDP growth forecasts tempered

The economic upcycle lasted for five years for India with GDP exhibiting a CAGR of 9% over the period, driven by easy capital availability, buoyant exports and strong global growth. However, with liquidity streams running dry and credit becoming tougher (a function of risk aversion of banks), we expect GDP growth to be under stress for the next 2-3 quarters as the impact of monetary easing and softer interest rates plays out with a lag. In this backdrop, we expect GDP growth to moderate to 6.5% in FY09 and 6.2% in FY10.

*Our GDP growth forecasts down to 6.5% for FY09 and 6.2% for FY10*

Exhibit 10: GDP growth expected to moderate



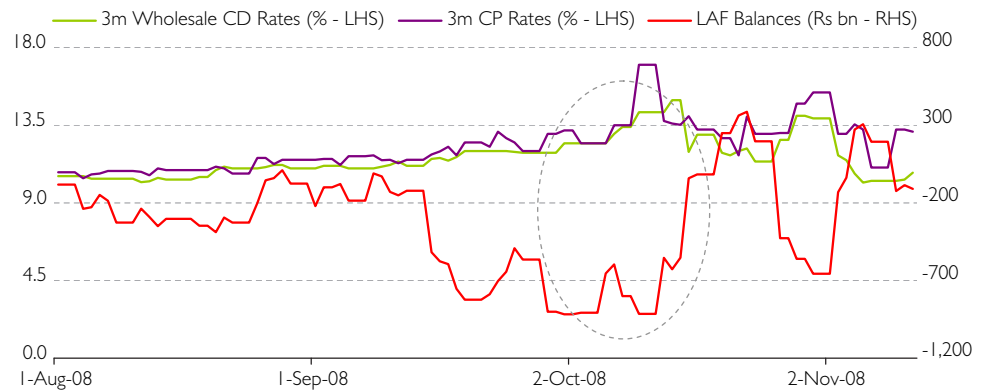
Source: CSO; IDFC-SSKI Research

### □ Acute liquidity crunch

By 1HFY09, policymakers were already in a monetary tightening mode to tame the belligerent inflation, as a result of which banks' reserve requirements had increased to 9% from 7.5%. The sudden onset of global liquidity crunch led to an acute shortage of funds and credit became hard to come by even for large corporates. The situation assumed worrisome proportions as stretched liquidity in the system threatened to translate into a solvency crisis.

*Liquidity crisis threatened to turn into a solvency crisis*

Exhibit 11: LAF balances plummeted, while CD/call rates jumped to unprecedented levels



Source: Bloomberg

However, liquidity management thereafter assumed priority for policymakers (aggregate CRR cut by 400bp, repo rate by 350bp and reverse repo rate by 200bp), easing the flow of funds into the system.

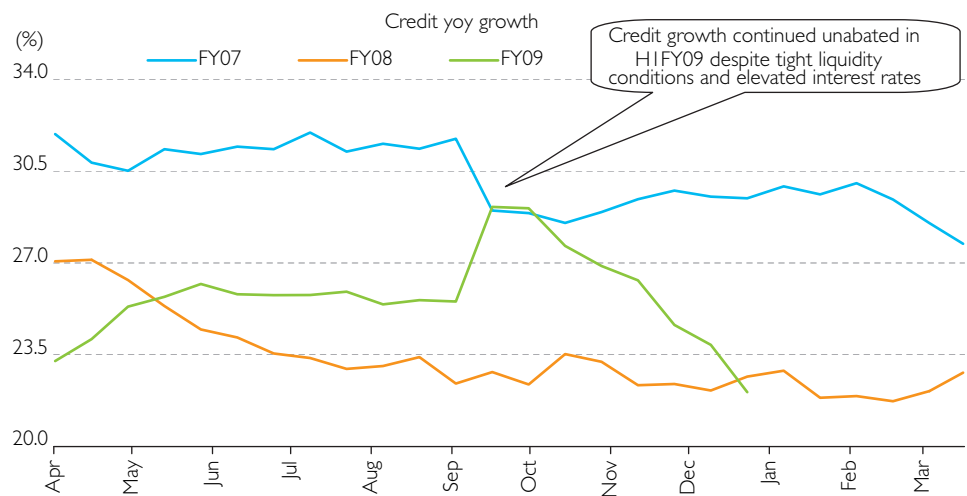
**□ Despite elevated interest rates, corporates clamoured for funds**

*Being sole lenders, bank credit grew 29% yoy in 1HFY09 despite slower growth expectations...*

The monetary tightening engineered by the RBI over the past few years (pre FY09) was targeted at achieving moderation in credit growth. While credit growth was expected to taper down to ~20% in FY09, it remained strong at 29% yoy in 1HFY09 even at higher borrowing costs owing to drying up of alternate sources of funding (a function of the global credit squeeze). The surge in credit growth was led by:

- Higher borrowings by OMCs due to soaring crude oil prices
- Higher working capital loans availed of by corporates due to runaway inflation
- Extension of credit lines to fertilizer companies due to delay in sanction of subsidies
- Replacement demand for trade credit as LCs and guarantees from foreign banks became hard to secure.

Exhibit 12: Robust credit growth



Source: RBI

**...as alternate sources of funding dried up**

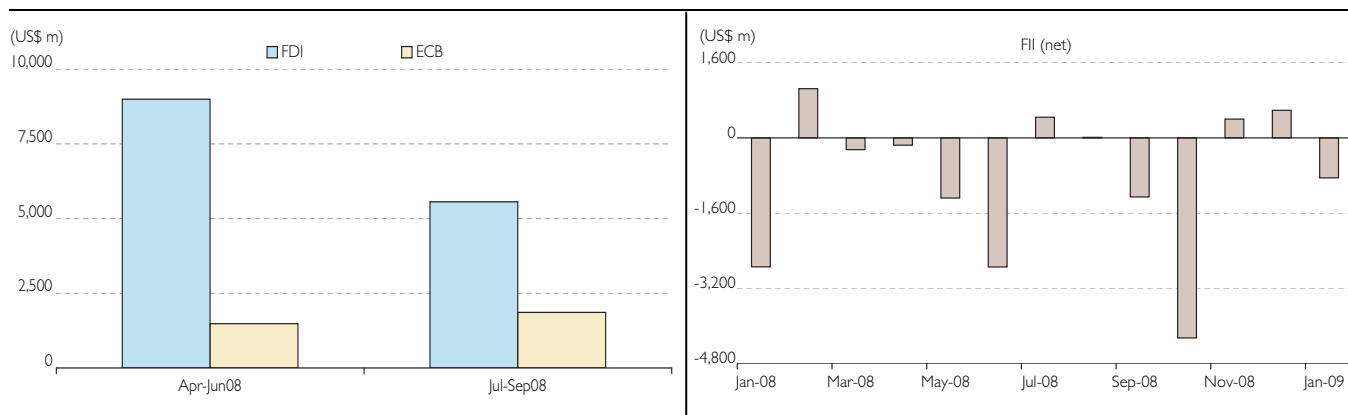
Driven by loss of trust in the global credit markets and extreme volatility in domestic capital markets, corporates had no recourse to funding avenues except for banks. Meanwhile, redemption pressure on mutual funds and the liquidity crunch faced by NBFCs forced corporates to seek funds from banks to replace their existing debt. Also, rising overseas credit spreads for Indian borrowers put a lid on ECBs/ FCCBs.

**Exhibit 13: Flow of funds to industry dried up**

| (Rs bn)                                       | FY08  |     |     |      | FY09 |     |
|---|-------|-----|-----|------|------|-----|
|   | Q1    | Q2  | Q3  | Q4   | Q1   | Q2  |
| A. Bank credit to industry                    | (156) | 598 | 410 | 894  | 124  | 480 |
| B. Flow from non-banks to corporates          |       |     |     |      |      |     |
| Capital Issues (i+ii)                         | 138   | 62  | 144 | 171  | 20   | 99  |
| i) Non-Government Public Ltd. companies (a+b) | 133   | 42  | 144 | 171  | 20   | 99  |
| a) Bonds/Debentures                           | -     | -   | -   | 8    | -    | -   |
| b) Shares                                     | 133   | 42  | 144 | 163  | 20   | 99  |
| ii) PSUs and Government companies             | 5     | 20  | -   | -    | -    | -   |
| ADR/GDR Issues                                | 13    | 99  | 3   | 16   | 41   | 6   |
| External Commercial Borrowings                | 360   | 368 | 431 | 444  | 147  | -   |
| Issue of CPs                                  | 86    | 74  | 66  | (77) | 143  | 73  |
| C. Depreciation Provision                     | 102   | 106 | 110 | 118  | 114  | -   |
| D. Profit after Tax                           | 327   | 343 | 375 | 361  | 353  | -   |

Note: \* : July-August 2008 ; Data on capital issues pertain to gross issuances excluding issues by banks and financial institutions.; Data on ADR/GDR issues exclude issuances by banks and financial institutions.

**Exhibit 14: FII/ FDI flows have taken a hit**



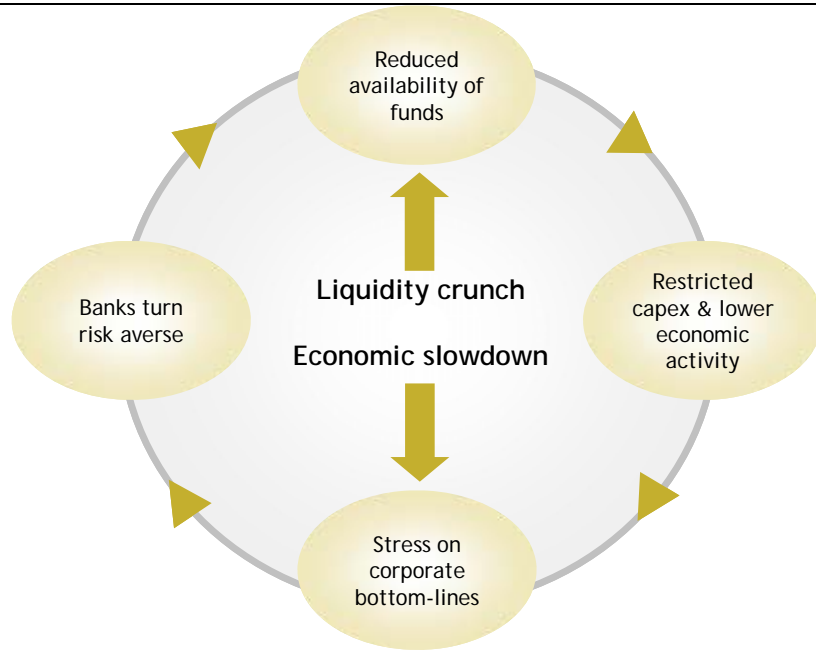
Source: Bloomberg

**A deteriorating earnings outlook due to slowing economy...**

**❑ Corporates caught in a vicious cycle of stress**

Reeling under the stress of reduced credit availability and slowing demand, topline as well as earnings of Corporate India are witnessing a sharp slowdown – expected to continue over the next 2-3 quarters. With deterioration in earnings outlook weighing down upon the repayment capacity of borrowers (given the risk aversion of banks), the flow of funds was further restricted, contributing to the mounting stress. While lower interest costs would offset the decline in earnings to a certain extent, such stress is likely to manifest into asset quality pressure.

Exhibit 15: Corporate India caught in a vicious cycle

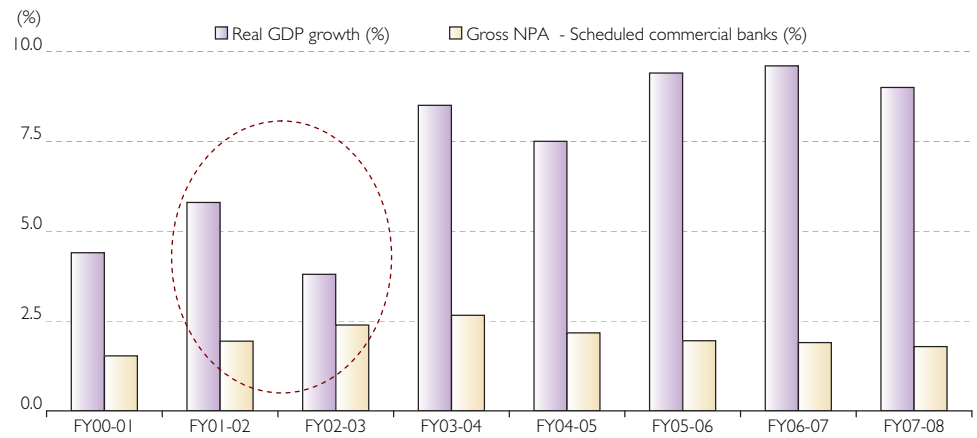


Source: IDFC-SSKI Research

**❑ Banks' asset quality at risk**

As observed in the past cycles, the cyclical slowdown is set to exert strain on all quarters of the economy. Thus, weaker domestic as well as international demand, the sharp decline in commodity prices, weak capital markets and a dithering personal income scenario have raised the probability of loan repayment defaults.

Exhibit 16: Banks' gross NPAs (% of total assets) due to rise



Source: RBI, IDFC-SSKI Research

*...and uncertainty on personal incomes translate into asset stress for banks*

## ASSESSING THE DAMAGE

Contrary to widespread fears, we expect incremental slippages in the current NPA cycle to be significantly lower than in the previous one. This can be attributed to lower leverage of corporates, limited exposure of banks to stressed sectors, and better risk management and restructuring practices. Our conclusion has been derived from a study of macroeconomic factors, detailed analysis of corporate credit (we have evaluated balance sheets of ~3,000 companies) and bank-level exposure to various segments. Evaluating all the segments of debt, we conclude that ~14% of banks' outstanding debt may face stress. Maximum stress is perceived in industry credit (~22% of sectoral debt under stress) followed by retail (11%). Further, only a proportion of the stressed debt (50% in our base case) is likely to get restructured or convert into NPAs and the impact would be staggered over the next 2-3 years. We expect gross NPAs to peak in FY11 at 5-7% and thereafter start declining as the economy gains traction.

### □ Granular analysis of credit to arrive at stress levels

To address the concerns on asset quality deterioration, we have evaluated the components of bank credit and ascertained the stress level in each to arrive at overall stress for banks. Our analysis rests on the hypothesis that economic growth is expected to revive in the next 2-4 quarters. As such, widespread layoffs are not expected to occur in FY10.

For credit to industry, we have examined the balance sheets of ~3,000 listed companies and screened them sector-wise for probable stress. For the purpose, we have used a different screen for each sector vetted by our sector analysts. For retail debt, we have assumed double the current delinquency levels to establish the estimated stress. Similarly, we have determined the strain on services, NBFC and agricultural credit to arrive at stress on the banking system.

We estimate that 14% of the outstanding bank credit lies with stressed sectors. Further, all the stressed assets would not convert into NPAs and the proportion that does would accrue in a staggered manner over the next 2-3 years. We project gross NPAs to peak in FY11 at 5.7%.

*We have analysed the components of bank credit to ascertain stress...*

*...and examined balance sheets of ~3,000 companies and screened them sector-wise to assess stress on banks' corporate loan book*

Exhibit 17: Identifying the stress level in bank credit

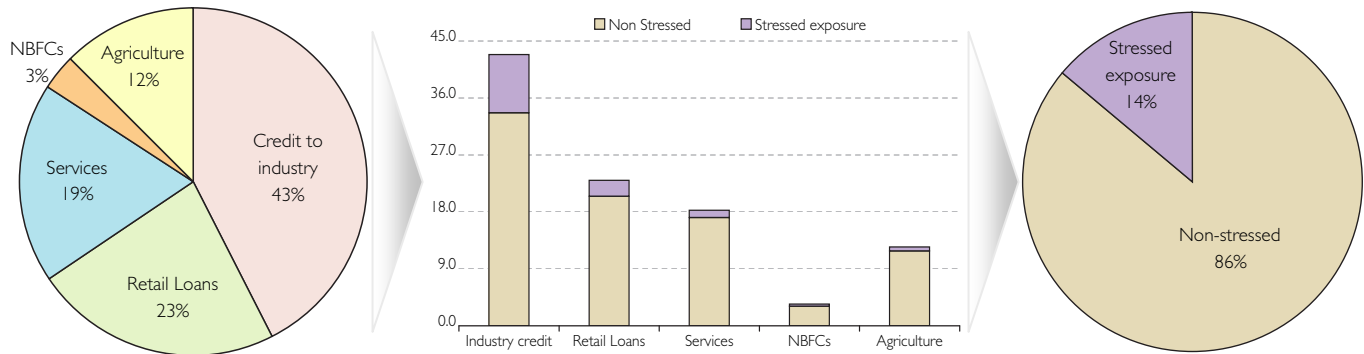
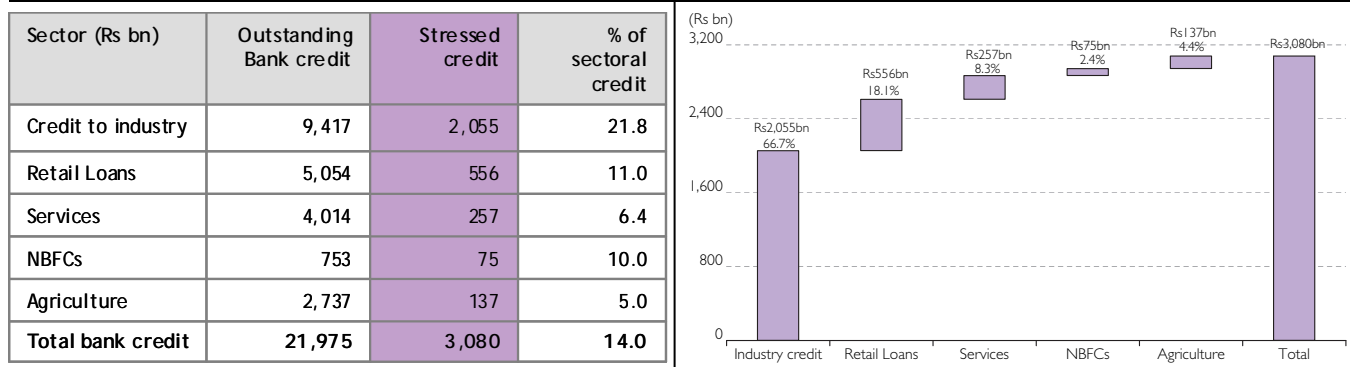


Exhibit 18: Significant proportion of stressed debt flows from corporate segment



Source: RBI, Capitaline, IDFC-SSKI Research

**Corporate and retail loans form ~65% of bank credit, which we have examined in detail**

**We see lower level of stress on credit to services, NBFCs and agricultural sector**

- Corporate debt (43% of credit):** For the purpose, we have evaluated the balance sheets of ~3,000 listed Indian companies, and analyzed each sector under different criteria based on liquidity and leverage ratios. We have used our sector analysts' understanding while designing the criteria for stress levels in each industry (refer to page 22 for details).
- Retail loans (23% of credit):** We evaluate each category of the retail loan outstanding and estimate the stress levels in each on the basis of our assessment of income levels in the country. We believe that the current downturn is cyclical and not structural. As such, job losses will not assume the proportions seen in the previous cycle. We have assumed stress at approximately double the current delinquency levels (refer to page 33 for details).
- Advances to services sector (19% of credit):** For advances to services sector (ex-real estate and NBFCs), we estimate that ~20% of the credit to transport operators is under stress, and 5% of the trade debt as also 5% of the remaining debt will also be under stress.
- Loans to NBFCs (3% of credit):** As majority of the NBFC space is dominated by government owned/ supported NBFCs, we estimate that incrementally a relatively lower proportion of such debt (~10%) is likely to be under stress.

**Credit growth to taper to 15% in FY10**

**NPAs to be spread over next 2-3 years**

- **Agricultural loans (12% of credit):** Owing to the recent cleaning of agriculture loans through the loan waiver scheme, NPAs are expected to remain low in the agriculture loan book. Adopting a conservative stance, we have built in an incremental 5% of such loans to be under duress as against NPA levels of ~3.5% as of March 2008 (prior to implementation of the waiver scheme).

#### □ Lower growth to drive moderation in credit...

We expect sluggishness in economic activity to lead to lower demand for credit in the coming period and growth to come in at ~22% in FY09 (partly buoyed by mandatory priority sector lending in Q4FY09). Further, fresh projects are likely to be delayed owing to slackening demand and higher cost of funds (owing to banks' risk aversion). Coupled with lower GDP growth and softer commodity prices (thereby lower working capital requirements), this is expected to result in significantly subdued credit growth of ~15% in FY10. We expect demand to start reviving and bank credit to grow by ~18% in FY11.

#### □ NPA cycle – expected to peak in FY11

The estimated delinquencies are expected to appear on banks' books in a staggered manner over the next 2-3 years. We estimate that 15% of these incremental slippages are likely to accrue in the current fiscal as the impact of slowdown becomes evident. A substantial proportion of these (~60%) are expected to manifest in FY10 as the impact on the economy peaks out with the remaining 25% spilling over to FY11. We analyze the impact of this on Indian banks envisaging three different scenarios:

**Scenario analysis** – We assume 50% of the stressed debt to manifest into NPAs. In such a scenario, we expect gross NPAs to peak at 5.7% in FY11. Under our best case and worst case scenarios, we have assumed 25% and 75% of the stressed debt to turn into NPAs respectively.

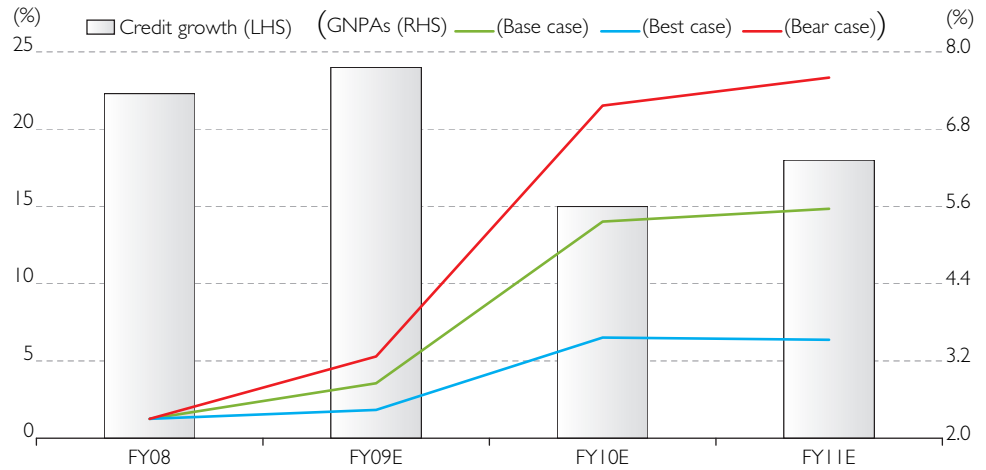
Exhibit 19: Scenario analysis

| (Rs bn)                                     | Base case<br>(50% of stressed debt) |        |        | Best case<br>(25% of stressed debt) |        |        | Worst case<br>(75% of stressed debt) |        |        |
|---|-------------------------------------|--------|--------|-------------------------------------|--------|--------|--------------------------------------|--------|--------|
|   | FY09E                               | FY10E  | FY11E  | FY09E                               | FY10E  | FY11E  | FY09E                                | FY10E  | FY11E  |
| Opening Gross NPAs                          | 564                                 | 795    | 1,719  | 564                                 | 680    | 1,142  | 564                                  | 911    | 2,297  |
| Allocation of incremental NPAs over yrs (%) | 15.0                                | 60.0   | 25.0   | 15.0                                | 60.0   | 25.0   | 15.0                                 | 60.0   | 25.0   |
| Additions                                   | 231                                 | 924    | 385    | 115                                 | 462    | 192    | 346                                  | 1,386  | 577    |
| Closing Gross NPAs                          | 795                                 | 1,719  | 2,104  | 680                                 | 1,142  | 1,334  | 911                                  | 2,297  | 2,874  |
| Bank Credit                                 | 27,419                              | 31,532 | 37,207 | 27,419                              | 31,532 | 37,207 | 27,419                               | 31,532 | 37,207 |
| yoy growth (%)                              | 22.0                                | 15.0   | 18.0   | 22.0                                | 15.0   | 18.0   | 22.0                                 | 15.0   | 18.0   |
| Gross NPA (%)                               | 2.9                                 | 5.5    | 5.7    | 2.5                                 | 3.6    | 3.6    | 3.3                                  | 7.3    | 7.7    |

Source: IDFC-SSKI Research

Moreover, with the RBI allowing a second round of restructuring of loans and banks keen to avert an outsized rise in NPAs, we believe that a significant proportion of these stressed loans would be restructured and not figure as NPAs in banks' books. As such, NPAs in our analysis indicate a sum of NPA and restructured loans in the banking system.

Exhibit 20: NPA cycle expected to peak in FY11



Source: RBI, IDFC-SSKI Research

### □ Impact on banks' net-worth on mark to market basis

To assess the capacity of banks to absorb a rise in credit costs, we assume all NPAs to manifest immediately. We assume 10% of advances of the stressed 14% debt determined above, (amounting to 6-7% of balance sheet) turns delinquent. Given the improvement in recovery mechanisms, credit loss is likely to remain low and we assume 50% of NPAs to culminate into credit loss for banks (3-3.5% of the balance sheet).

On the other hand, conforming to reserve requirements banks have ~28-29% of their deposits in government bonds with average duration of 4-5 years (25-26% of balance sheet). From the peak in mid-July, bond yields have come-off by 250-300bp across maturities. This decline has led to 12-15% MTM appreciation of the portfolio (around 3-3.5% of the loan book), thus offsetting the estimated credit loss.

As a result, in the current scenario, on a mark to market basis estimated credit loss is likely to be offset by notional bond gains, thus protecting the networth of banks.



## HOW IS THIS CYCLE DIFFERENT FROM NPA CRISIS OF LATE 1990s?

### Capex funding – largely driven by equity

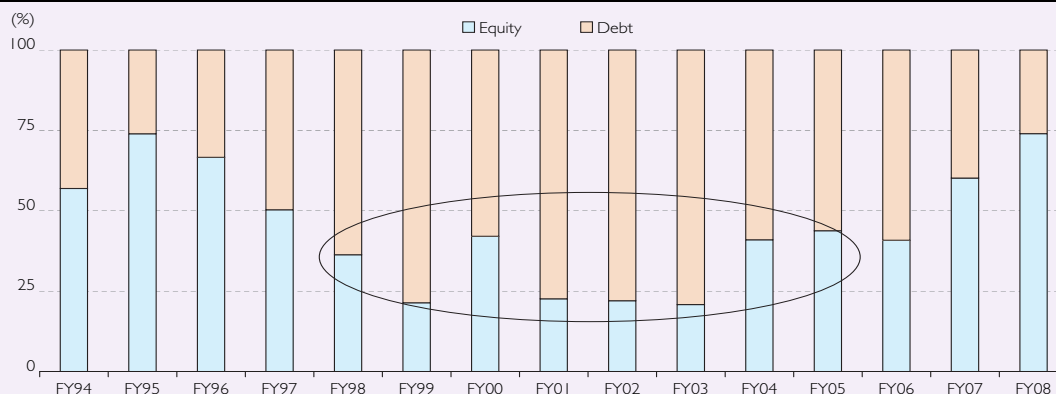
#### 1990s – credit deployed in unviable projects

The base of NPA crisis of the late 1990s lay in capital misallocation. Books of banks and financial institutions were saddled with project-financing debt. A number of these projects were initiated with an extremely high degree of leverage with viability dependent on duty protection. Also, a number of these were small capacities in globally competitive industries (such as steel). Moreover, execution delays were rampant which exerted further pressure on financial feasibility of the projects.

#### Recent years – capital distribution towards viable projects

Over the past few years, capacity expansions have been limited as corporates which got scathed in the previous cycle refrained from setting up new capacities. Moreover, as equity flows into the country surged over the past few years, growth was largely fuelled by equity. This meant that system leverage remained at low levels.

Exhibit 21: Debt and equity issuances over the past few years

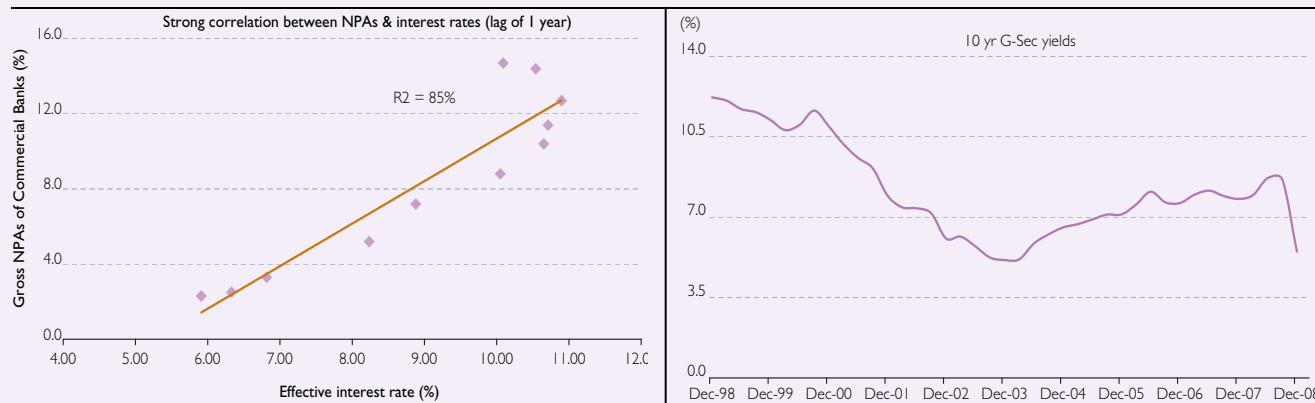


Source: CMIE

### Lower interest rates

Over FY97-08, the effective interest rate tapered steeply to 6.5-7% as against the high of 16-18% witnessed in FY97. NPAs of banks are seen to have high correlation to the level of interest rates (~85%) with a lag of one year. Though we expect effective interest rates to have moved up in FY09 from ~7% in FY08, they are still expected to remain well below the earlier peak. In addition, interest rates remained at elevated levels (>10%) for more than five years during the earlier cycle, while effective borrowing rates have already started coming off in the current cycle.

Exhibit 22: Interest rates\*

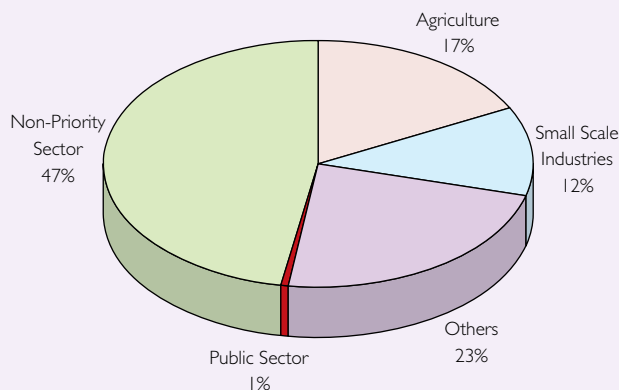


Source: Capitaline, IDFC-SSKI Research; \* Effective interest rate based on our sample of ~3000 companies from Capitaline

### ❑ Bad loans are not concentrated in any single sector

The exhibit below shows the distribution of gross NPAs of Indian banks as of end-FY08. A wide distribution of stressed loans is likely to reduce the overall impact of the economic slowdown, as segments like agriculture would not be hit with the same intensity.

Exhibit 23: Composition of NPAs

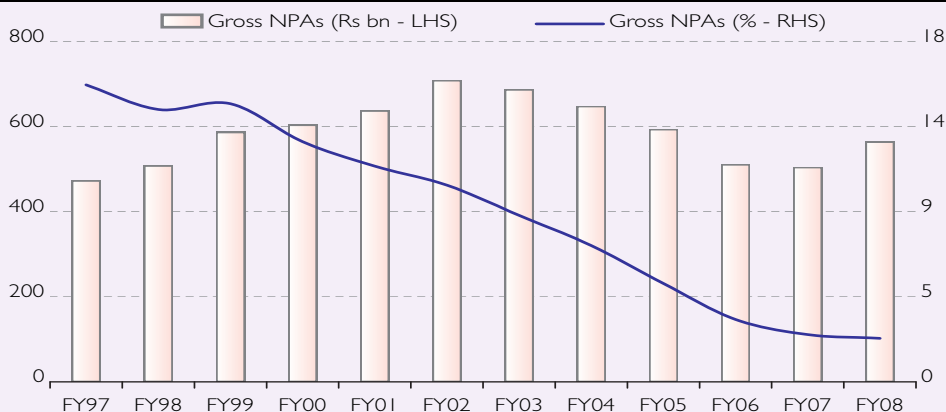


Source: RBI

### ❑ A stronger banking system

Since FY99, asset quality of Indian banks has improved consistently as gross NPAs as well as net NPAs declined in both absolute and percentage terms. Gross NPAs have declined from ~15% in FY99 to 2.3% in FY08. The clean-up of the banking system was facilitated by the decline in yields of government bonds, which gave banks sufficient gains to clear their books.

Exhibit 24: Marked improvement in asset quality



Source: RBI, IDFC-SSKI Research

### ❑ Regulatory improvements since the past cycle

Experiences from the crises of the past led to various regulatory changes to impart higher resiliency to the system and can help avert a sharp deterioration in NPAs. The RBI has been proactive in tightening NPA recognition norms, increasing risk weights and/ or provisioning requirements at the time of rapid growth. These steps have considerably strengthened the balance sheet of banks.

- **Stricter NPA recognition norms:** As against 180 days overdue recognition of NPAs in 1997, the RBI has made the norms more stringent to 90 days overdue since March 2004.

- **Higher provisioning requirements:** In 1997, there were no specific norms for general provisions or against standard assets. However, the RBI has since then mandated a general provisioning cushion of 1% for banks. Also, the RBI has been proactive in provisioning norms for standard assets:
  - Currently, banks have to provide 0.4% of the incremental advances as standard provisions
  - For loans to real estate sector, credit card receivables, capital market exposure and personal loans, banks had to make a provision of 2% – subsequently reduced to 0.4% in November 2008
  - 2% of advances to non-deposit taking systemically important NBFCs (reduced to 0.4% in November 2008)
- **SARFAESI Act, 2002:** Implemented in FY02, SARFAESI authorizes banks to take custody of the security by giving 60 days notice, without any court intervention. The act aims at providing more powers to banks, bypassing the legal channel, and serves as a deterrent to willful defaulters. Recoveries through SARFAESI Act have been increasing gradually; recoveries improved to 62% of NPAs falling under the SARFAESI Act in FY08 compared to FY05 levels of 18%.

## CORPORATE DEBT: LITMUS TEST

The bleak global and domestic economic outlook, and hence lower corporate profits, has led to worries on an NPA blowout – an encore of the 1997-98 NPA crisis. To ascertain the stress level, we have evaluated the financials of ~3,000 companies across sectors over FY97-08. At an aggregate level, interest coverage ratio (IC), which had hit rock bottom in FY99 at ~2.9x, has risen to 9x in FY08. Net debt equity ratio (D/E) has come off sharply to 0.36x vis-à-vis 0.88x in FY97. Analysing the debt of companies using sector-wise criteria, we see maximum stress in export-dependent, commodities and real estate sectors. We conclude that despite a marked improvement in financial strength of India Inc over the last few years, liquidity constraints may exert stress on 22% of the corporate debt. Moreover, we observe that incidence of stress is higher in small and medium sized companies, primarily given their dependence on exports and limited financial muscle.

*Economic buoyancy, improving profitability and asset inflation lead to stronger balance sheets for India Inc*

### □ Consistent improvement in financial strength since FY97

A prolonged phase of economic buoyancy, improving profitability and asset inflation have had strengthened the balance sheets of India Inc, and in turn the asset quality of Indian financial sector. However, the deteriorating global and domestic economic outlook has led to uneasiness on an outsized rise in Indian corporate NPAs, encore of the 1997-98 NPL crisis. To address these concerns, we analyse the trends in corporate debt over FY97-08.

- **Sample set:** We have included a sample set of around 3,000 listed companies across sectors. The list excludes banks and financial companies.

### □ Low gearing to the rescue

We observe the following trends in finances of the companies covered under the sample:

- **Significantly lower leverage:** Over FY97-08, total debt of the above set of companies has increased from Rs1.9trn to Rs7.5trn, at a CAGR of ~13%. At the same time, cash on the balance sheet and equity have registered a CAGR of 31% and 18% respectively. As a result, leverage has come off sharply with net debt to equity ratio declining by 59% to 0.36x in FY08 from the peak level of 0.88x in FY97.

*Gearing level down to 0.36x against the peak of 0.88x in FY97*

Exhibit 25: Significant decline in leverage levels

| (x)                          | 1997        | 1998        | 1999        | 2000        | 2001        | 2002        | 2003        | 2004        | 2005        | 2006        | 2007        | 2008        |
|------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Debt equity ratio            | 0.96        | 0.96        | 0.91        | 0.84        | 0.76        | 0.75        | 0.70        | 0.63        | 0.58        | 0.58        | 0.59        | 0.58        |
| <b>Net debt equity ratio</b> | <b>0.88</b> | <b>0.86</b> | <b>0.80</b> | <b>0.74</b> | <b>0.67</b> | <b>0.65</b> | <b>0.59</b> | <b>0.48</b> | <b>0.36</b> | <b>0.35</b> | <b>0.34</b> | <b>0.36</b> |
| Interest Coverage ratio      | 3.15        | 3.14        | 2.95        | 3.25        | 3.51        | 3.97        | 5.15        | 6.79        | 9.16        | 9.00        | 10.00       | 9.04        |
| Debt to EBITDA ratio         | 3.02        | 3.16        | 3.11        | 2.88        | 2.68        | 2.51        | 2.19        | 1.79        | 1.60        | 1.76        | 1.69        | 1.79        |
| Current ratio                | 1.97        | 1.88        | 1.86        | 1.87        | 1.72        | 1.75        | 1.67        | 1.64        | 1.71        | 1.79        | 1.83        | 1.88        |
| Interest cost/ average debt  |             | 10.94       | 11.49       | 11.00       | 11.30       | 10.35       | 8.92        | 8.32        | 7.19        | 6.97        | 6.66        | 6.93        |

Source: Capitaline, IDFC-SSKI Research

Also, the distribution of debt across companies is turning favorable with a significant rise in proportion of debt to lower leverage companies.

Exhibit 26: Debt appears to be moving towards lower risk companies

| % of debt     | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
|---------------|------|------|------|------|------|------|------|------|------|------|------|------|
| D/E <1        | 41.1 | 33.2 | 43.4 | 48.4 | 44.6 | 43.9 | 45.4 | 50.6 | 54.8 | 59.0 | 56.6 | 55.9 |
| 1 < D/E <2    | 34.8 | 43.6 | 27.3 | 21.0 | 27.4 | 25.5 | 20.7 | 25.3 | 27.1 | 24.2 | 26.2 | 28.0 |
| 2 < D/E <3    | 17.2 | 14.5 | 20.1 | 17.4 | 13.1 | 10.3 | 7.8  | 6.7  | 10.2 | 7.0  | 11.2 | 10.2 |
| D/E >3        | 6.8  | 8.6  | 9.2  | 13.2 | 14.9 | 20.3 | 26.1 | 17.4 | 7.9  | 9.8  | 6.0  | 5.9  |
| Negative book | 0.5  | 1.5  | 2.5  | 3.7  | 5.7  | 8.2  | 7.2  | 8.3  | 7.0  | 4.9  | 3.4  | 3.4  |

Source: Capitaline, IDFC-SSKI Research

**Interest coverage ratio up from 2.9x in FY99 to 9x**

- **Debt servicing capability:** Over FY97-08, debt servicing capability of corporates has increased, as interest coverage ratio has risen from 2.9x in FY99 to 9x. Also, leverage has declined as Debt to EBITDA ratio has come off from 3x to 1.8x in FY08. In line with this, the distribution of debt across companies has also changed towards companies with a better debt servicing capacity.

Exhibit 27: Higher proportion of debt lies with companies having higher debt servicing capabilities

| (x)                             | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
|---------------------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| <b>% of debt with companies</b> |      |      |      |      |      |      |      |      |      |      |      |      |
| IC < 2                          | 27.0 | 42.1 | 43.1 | 40.4 | 38.7 | 33.1 | 32.8 | 19.7 | 9.8  | 7.6  | 6.3  | 7.5  |
| 3 > IC > 2                      | 26.2 | 14.5 | 20.2 | 18.1 | 16.5 | 20.7 | 18.4 | 13.0 | 16.0 | 8.1  | 12.0 | 13.6 |
| IC > 3                          | 46.8 | 43.4 | 36.7 | 41.5 | 44.8 | 46.2 | 48.8 | 67.3 | 74.2 | 84.3 | 81.7 | 78.9 |
| Negative equity                 | 0.5  | 1.5  | 2.6  | 3.7  | 5.7  | 8.3  | 7.2  | 8.1  | 6.9  | 5.0  | 3.5  | 3.5  |

Source: Capitaline, IDFC-SSKI Research

**Significant expansion in EBIT and PAT margins over the past few years**

- **Improved profitability:** While EBITDA margins have exhibited some improvement, EBIT and PAT margins have expanded significantly as the effective interest rates have come off sharply over the years. We expect effective interest rates to demonstrate a slight uptick in FY09 on the back of elevated interest rates in the system during the fiscal. Enhanced RoA and RoE point towards better utilization of capital by the industry.

Exhibit 28: Significant improvement profitability

| Ratios (%)                  | 1997  | 1998  | 1999  | 2000  | 2001  | 2002  | 2003  | 2004  | 2005  | 2006  | 2007  | 2008  |
|-----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| EBITDA margin               | 17.18 | 17.57 | 17.11 | 15.95 | 15.70 | 17.11 | 17.41 | 18.70 | 18.48 | 17.32 | 18.21 | 18.43 |
| EBIT margin                 | 13.29 | 13.46 | 12.55 | 11.41 | 11.21 | 11.86 | 12.43 | 14.05 | 14.35 | 13.52 | 14.79 | 15.14 |
| Profit margin               | 6.03  | 6.16  | 5.16  | 4.88  | 5.05  | 5.48  | 6.41  | 8.21  | 9.55  | 8.82  | 9.75  | 9.79  |
| RoE                         |       | 11.58 | 9.55  | 9.54  | 10.20 | 9.98  | 12.24 | 16.36 | 20.49 | 18.53 | 20.78 | 19.43 |
| RoA                         |       | 5.90  | 4.94  | 5.09  | 5.67  | 5.68  | 7.10  | 9.86  | 12.80 | 11.73 | 13.12 | 12.27 |
| Interest cost/ average debt |       | 10.94 | 11.49 | 11.00 | 11.30 | 10.35 | 8.92  | 8.32  | 7.19  | 6.97  | 6.66  | 6.93  |

Source: Capitaline, IDFC-SSKI Research

#### □ Stress test

**Our analysis based on different criteria for each sector on liquidity and leverage parameters**

We have done a sector-wise analysis using different criteria for each sector based on liquidity and leverage, and have identified the stressed companies. We have used our analysts' understanding while designing the criteria for the stress levels in each industry.

## Exhibit 29: Criteria used for stress test

| Sector                                 | Criteria used            | No of companies | Total debt (Rs m) | % of the debt | Stressed debt (Rs mn) | % of the sector debt |
|--|--------------------------|-----------------|-------------------|---------------|-----------------------|----------------------|
| Construction and realty                | IC< 2 or D/EBITDA > 4    | 114             | 487,380           | 6.5           | 302,770               | 62.1                 |
| Textiles                               | IC< 2 or Net D/E >3      | 234             | 451,969           | 6.0           | 225,000               | 49.8                 |
| Steel                                  | IC< 2 or Net D/E >2.5    | 104             | 784,258           | 10.5          | 236,080               | 30.1                 |
| Airlines                               | IC< 2 or Net D/E >4      | 8               | 213,237           | 2.8           | 135,933               | 63.7                 |
| Auto Ancillaries*                      | IC <2 or D/EBITDA > 4    | 133             | 112,117           | 1.5           | 53,090                | 47.4                 |
| Trading                                | IC< 2 or Net D/E >2      | 80              | 89,079            | 1.2           | 35,540                | 39.9                 |
| Fertilizers                            | IC< 2 or Net D/E >2      | 23              | 204,687           | 2.7           | 35,240                | 17.2                 |
| Pharmaceuticals                        | IC< 2 or D/EBITDA > 4.5  | 107             | 146,698           | 2.0           | 30,430                | 20.7                 |
| Telecomm-Service                       | IC< 2 or Net D/E >3      | 11              | 441,155           | 5.9           | 30,140                | 6.8                  |
| Diamond, Gems and Jewellery            | IC< 3 or Net D/E >2      | 21              | 52,787            | 0.7           | 27,080                | 51.3                 |
| Shipping                               | IC< 3 or Net D/E >2      | 13              | 110,066           | 1.5           | 24,100                | 21.9                 |
| Sugar                                  | IC< 2 or Net D/E >2      | 17              | 29,360            | 0.4           | 22,800                | 77.7                 |
| Paper                                  | IC< 2 or Net D/E >1.5    | 46              | 59,880            | 0.8           | 22,400                | 37.4                 |
| Telecomm Equipment & Infra Services    | IC< 2.5 or Net D/E >2    | 16              | 70,303            | 0.9           | 19,500                | 27.7                 |
| Chemicals                              | IC< 2 or Net D/E >2.5    | 127             | 103,904           | 1.4           | 18,290                | 17.6                 |
| Non Ferrous Metals                     | IC< 2 or Net D/E >2.5    | 31              | 139,956           | 1.9           | 12,890                | 9.2                  |
| Capital Goods-Non Electrical Equipment | IC< 2 or Net D/E >2      | 127             | 114,178           | 1.5           | 12,360                | 10.8                 |
| FMCG                                   | IC< 2 or D/EBITDA > 6    | 66              | 41,274            | 0.6           | 11,410                | 27.6                 |
| Entertainment                          | IC< 2 or D/EBITDA > 6    | 52              | 51,717            | 0.7           | 11,130                | 21.5                 |
| IT - Software                          | IC< 2 or Net D/E >2      | 154             | 124,681           | 1.7           | 10,770                | 8.6                  |
| Edible Oil                             | IC< 2 or Net D/E >2      | 36              | 44,995            | 0.6           | 9,790                 | 21.8                 |
| Packaging                              | IC< 2 or Net D/E >1.75   | 49              | 41,534            | 0.6           | 9,680                 | 23.3                 |
| Alcoholic Beverages                    | IC< 1.75 or Net D/E >2   | 15              | 20,537            | 0.3           | 9,510                 | 46.3                 |
| Cables                                 | IC< 1.75 or Net D/E >2   | 21              | 27,489            | 0.4           | 9,340                 | 34.0                 |
| Consumer Durables                      | IC< 2 or Net D/E >2      | 57              | 28,529            | 0.4           | 8,900                 | 31.2                 |
| Ceramic Products                       | IC< 1.75 or Net D/E >2   | 11              | 15,165            | 0.2           | 8,820                 | 58.2                 |
| Petrochemicals                         | IC< 1.5 or Net D/E >2.5  | 15              | 42,464            | 0.6           | 8,550                 | 20.1                 |
| Plantation & Plantation Products       | IC< 2 or Net D/E >3      | 73              | 27,369            | 0.4           | 7,420                 | 27.1                 |
| Diversified                            | IC< 1.5 or D/EBITDA > 5  | 20              | 129,103           | 1.7           | 6,590                 | 5.1                  |
| Tyres*                                 | IC <2 or D/EBITDA >5     | 10              | 22,167            | 0.3           | 6,320                 | 28.5                 |
| Automobile                             | IC< 2 or D/EBITDA > 4    | 19              | 140,316           | 1.9           | 6,120                 | 4.4                  |
| Plastic products                       | IC< 2 or Net D/E >2      | 54              | 27,299            | 0.4           | 5,570                 | 20.4                 |
| Cement                                 | IC< 3 or D/EBITDA > 4    | 31              | 137,395           | 1.8           | 5,040                 | 3.7                  |
| Paints/Varnish                         | IC< 1.75 or Net D/E >2   | 10              | 8,153             | 0.1           | 4,190                 | 51.4                 |
| Hotels & Restaurants                   | IC< 2 or Net D/E >2      | 40              | 60,030            | 0.8           | 4,100                 | 6.8                  |
| Dry cells                              | IC< 1.75 or Net D/E >2   | 5               | 7,613             | 0.1           | 4,020                 | 52.8                 |
| Glass & Glass Products                 | IC< 2 or Net D/E >3      | 16              | 28,249            | 0.4           | 2,920                 | 10.3                 |
| Ship Building                          | IC< 1.75 or Net D/E >2   | 5               | 3,781             | 0.1           | 2,890                 | 76.4                 |
| Media - Print/Television/Radio         | IC< 2 or D/EBITDA > 6    | 15              | 10,583            | 0.1           | 2,500                 | 23.6                 |
| Capital Goods - Electrical Equipment   | IC< 2 or D/EBITDA > 4    | 44              | 72,574            | 1.0           | 2,210                 | 3.0                  |
| Cement - Products                      | IC< 3 or D/EBITDA > 4    | 5               | 8,223             | 0.1           | 1,980                 | 24.1                 |
| Retail                                 | IC< 3 or Net D/E >2      | 6               | 32,891            | 0.4           | 1,760                 | 5.4                  |
| Readymade Garments/ Apparels           | IC< 2 or D/EBITDA > 6    | 20              | 20,137            | 0.3           | 1,520                 | 7.5                  |
| Leather                                | IC< 2 or Net D/E >1.75   | 14              | 5,322             | 0.1           | 1,430                 | 26.9                 |
| Mining & Mineral products              | IC< 2 or Net D/E >2.5    | 30              | 38,963            | 0.5           | 1,140                 | 2.9                  |
| IT - Hardware                          | IC< 2 or Net D/E >2      | 18              | 36,692            | 0.5           | 1,100                 | 3.0                  |
| Power Generation & Distribution        | IC< 2 or D/EBITDA > 5    | 20              | 777,806           | 10.4          | 670                   | 0.1                  |
| Refractories                           | IC< 1.75 or Net D/E >2   | 7               | 1,320             | 0.0           | 600                   | 45.4                 |
| Healthcare                             | IC< 2 or D/EBITDA > 5    | 21              | 5,802             | 0.1           | 580                   | 10.0                 |
| Agro Chemicals                         | IC< 2 or Net D/E >3      | 19              | 23,188            | 0.3           | 550                   | 2.4                  |
| Logistics                              | IC< 2 or Net D/E >3      | 14              | 10,303            | 0.1           | 260                   | 2.5                  |
| Infrastructure Developers & Operators  | IC< 3 or D/EBITDA > 4    | 6               | 28,559            | 0.4           | 170                   | 0.6                  |
| Oil Drill/Allied                       | IC< 2 or Net D/E >3      | 3               | 2,011             | 0.0           | 20                    | 1.0                  |
| Crude Oil & Natural Gas                | IC<1.5 or Net D/E > 2.5  | 7               | 263,927           | 3.5           | 0                     | 0.0                  |
| Stock/ Commodity Brokers               | IC<2 or Net D/E > 5      | 6               | 112,067           | 1.5           | 0                     | 0.0                  |
| Gas Distribution                       | IC<2 or Net D/E > 5      | 4               | 28,589            | 0.4           | 0                     | 0.0                  |
| Computer Education                     | IC<1.75 or Net D/E > 3   | 7               | 5,132             | 0.1           | 0                     | 0.0                  |
| Tobacco Products                       | D/ EBITDA > 5 or D/E > 4 | 7               | 4,041             | 0.1           | 0                     | 0.0                  |
| Refineries                             | IC<2 or Net D/E > 3      | 11              | 1,315,933         | 17.5          | 0                     | 0.0                  |
| Others                                 | IC< 1.5 or D/EBITDA > 5  | 154             | 59,730            | 0.8           | 11,020                | 18.4                 |
| <b>Grand Total</b>                     |                          |                 | <b>7,502,270</b>  | <b>100.0</b>  | <b>1,424,233</b>      | <b>19.0</b>          |

\*(assuming a ~30% decline in EBITDA)

**Key findings**

- Total debt of the 3,000 companies covered in the study stands at Rs7.5trn as of FY08, of which we estimate 70% (Rs5.25trn) to be bank credit (our sample debt represents 56% of bank credit to the industry).
- Overall, 19% of debt (FY08) of the sample appears to be under stress.
- On the remaining 44% industry credit (not covered in the sample), we conservatively assume a higher stress level of 25%.
- Consequently, we estimate that **~22% of the industry credit lies with stressed companies.**

Exhibit 30: Stress in corporate debt

| (Rs bn)                            | FY08  |
|------------------------------------|-------|
| Total debt of sample companies     | 7,502 |
| % of bank credit                   | 70.0  |
| Stress in sample                   | 1,424 |
| % of stress in the sample          | 19.0  |
| Total Bank credit to the industry  | 9,417 |
| Bank credit covered in the sample  | 5,252 |
| Balance bank credit to industry    | 4,165 |
| % of stress assumed in the balance | 25.0  |
| % of corporate bank debt in stress | 21.8  |

Source: RBI, Capitaline, IDFC- SSKI Research

Around 22% of corporate debt under stress

Bulk of the debt (~73%) lies with large corporates, ~15% of this debt under stress

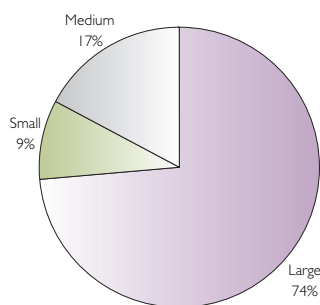
**Higher level of stress in small companies**

Observing the distribution pattern of stressed debt across the size of companies, we classify the companies under following categories:

- Small companies – with turnover less than Rs2bn
- Medium companies – with turnover more than Rs2bn and less than Rs10bn
- Large companies – with turnover more than Rs10bn

Only ~9% of the debt of the sample lies with small companies. Given the dependence on exports and limited financial muscle, concentration of stressed debt is skewed towards small and medium corporates. Bulk of the debt (~73%) is accounted for by large corporates with more financial strength to weather the downturn, and thus a lower ~15% of the debt is under stress.

Exhibit 31: Bulk of debt lies with large companies Higher stress in smaller companies cluster



| (Rs bn)                 | Total debt   | % of total debt | Stressed     | % of debt   |
|-------------------------|--------------|-----------------|--------------|-------------|
| Small (sales <Rs2bn)    | 678          | 9.0             | 278          | 40.9        |
| Medium (sales 2bn-10bn) | 1,297        | 17.3            | 306          | 23.6        |
| Large (sales > Rs10bn)  | 5,527        | 73.7            | 840          | 15.2        |
| <b>Total</b>            | <b>7,502</b> |                 | <b>1,424</b> | <b>19.0</b> |

Source: Capitaline, IDFC-SSKI Research

**Export-oriented, commodity driven and commercial real estate sectors appear to be the most vulnerable**

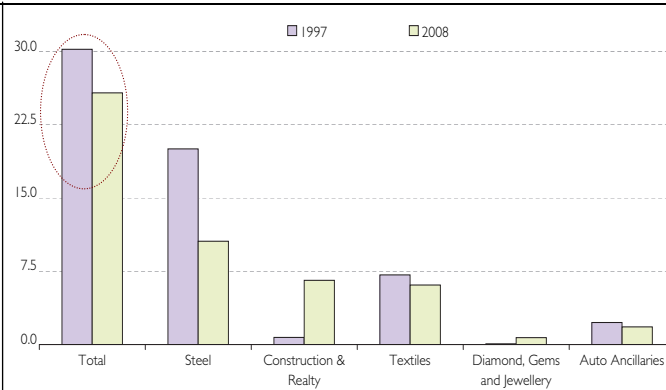
Further, on the basis of such analysis, we identify vulnerable sectors wherein stress is building up. Risk of default seems higher in sectors which are:

- Export oriented – primarily textiles, auto ancillaries and gems & jewellery. Profitability of these companies is under duress due to steep drop in demand and higher interest as well as input costs.
- Commodities – primarily metals such as iron and steel. Steep decline in global commodity prices and weak demand would eat into the bottom-line.
- Commercial real estate (CRE) – Defaults are not expected due to erosion in value of the underlying collateral, rather on account of liquidity mismatches whereby companies took debt to fund land which has turned illiquid over the past few months.
- Sectors with historical baggage – Sugar and fertilizers

Exhibit 32: Sectors throwing up maximum stress

| (FY08)               | Total debt |            | Stressed debt |      |
|----------------------|------------|------------|---------------|------|
|                      | (Rs bn)    | % of total | (Rs bn)       | %    |
| Realty/ Construction | 487        | 6.5        | 303           | 62.1 |
| Textiles             | 452        | 6.0        | 225           | 49.8 |
| Steel                | 784        | 10.5       | 236           | 30.1 |
| Airlines             | 213        | 2.8        | 136           | 63.8 |
| Trading              | 89         | 1.2        | 36            | 39.9 |
| Fertilizers          | 205        | 2.7        | 35            | 17.2 |
| Auto Ancillaries     | 134        | 1.8        | 59            | 44.2 |
| Gems & Jewellery     | 53         | 0.7        | 27            | 51.3 |
| Sugar                | 29         | 0.4        | 23            | 77.7 |

However, proportion of exposure to stressed sectors is down



Source: Capitaline, IDFC-SSKI Research

**Exposure to sensitive sectors restricted to 10-20% of total funded exposure**

In terms of exposure to these sensitive sectors, we find that it is ranges from 10-20% of the total funded exposure of large banks. Greater exposure of PSU banks than private peers is a function of larger corporate balance sheets as also lending to such sectors under consortiums, for which PSU banks emerge as a logical choice.

Exhibit 33: Exposure of large banks to vulnerable sectors is limited

| % of exposure to the stressed sector  | HDFC Bank | ICICI Bank | Axis Bank | BOB  | BOI  | SBI  | PNB  |
|---------------------------------------|-----------|------------|-----------|------|------|------|------|
| Iron & steel                          | 0.8       | 3.6        | 1.5       | 4.4  | 4.6  | 6.1  | 6.5  |
| Textiles                              | 1.0       | 1.2        | 3.0       | 5.0  | 4.1  | 6.4  | 4.6  |
| Sugar                                 | -         | -          | 0.8       | 0.4  | 0.3  | 1.1  | 2.0  |
| Gems & jewellery                      | -         | 1.0        | 0.9       | 0.5  | 2.4  | 2.0  | 0.5  |
| Commercial real estate                | 5.9       | 4.7        | 6.4       | 3.5  | 4.6  | 2.1  | 5.0  |
| Total (as % of total funded exposure) | 7.6       | 10.5       | 12.5      | 13.8 | 15.9 | 17.6 | 18.6 |

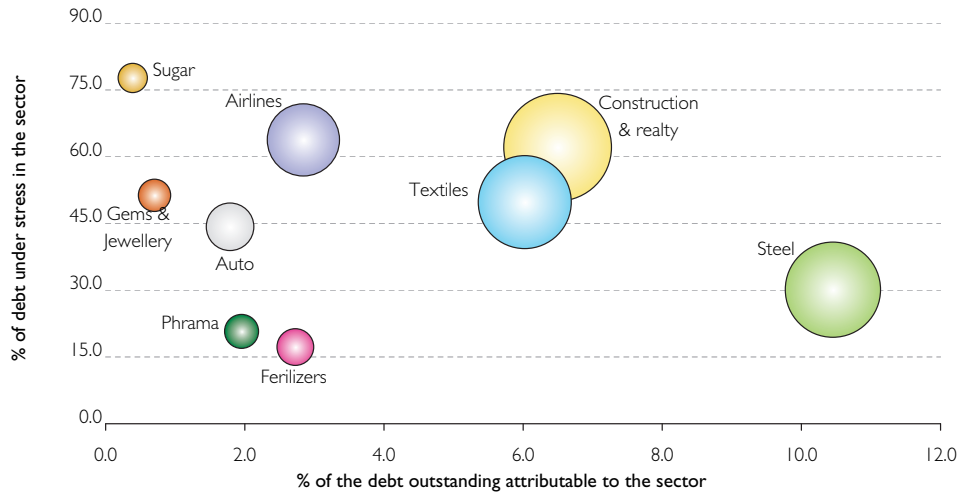
Source: Companies, data as of March 2008

While some sectors like sugar appear to be in deep stress, the impact on banking sector is likely to be limited, as the debt availed of constitutes a small proportion of the overall debt funded by banks.



Limited exposure of banks  
to sectors under deep  
stress

Exhibit 34: Select sector shows high stress...but form a small proportion of overall credit



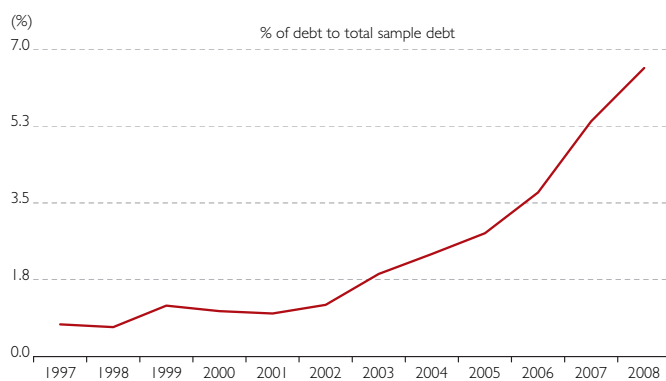
Note: Size of the bubble indicates the contribution of the sector to overall stressed debt of the sample;  
Source: Capitaline, IDFC SSKI Research

## STRESS SYNOPSIS

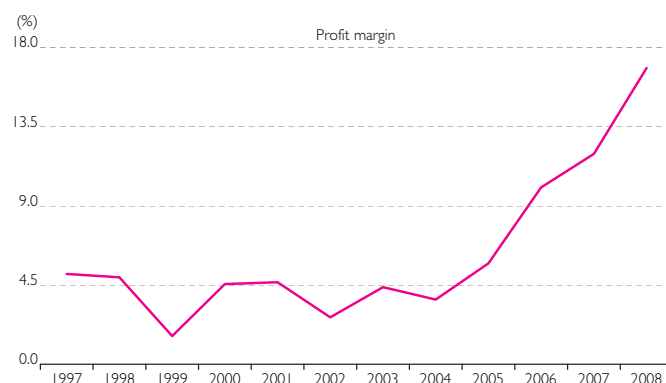
## Construction &amp; Realty

|                                 |         |
|---------------------------------|---------|
| No. of companies                | 114     |
| No. of companies under stress   | 29      |
| Total Debt (Rs m)               | 487,380 |
| Contribution to sample debt (%) | 6.5     |
| % of Debt under stress          | 62.1    |

## Rise in proportion of overall credit



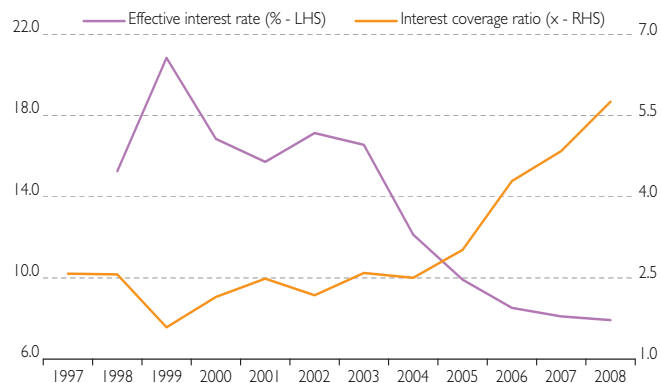
## Profitability has improved for construction companies...



## Leverage levels have increased



## Interest servicing capability

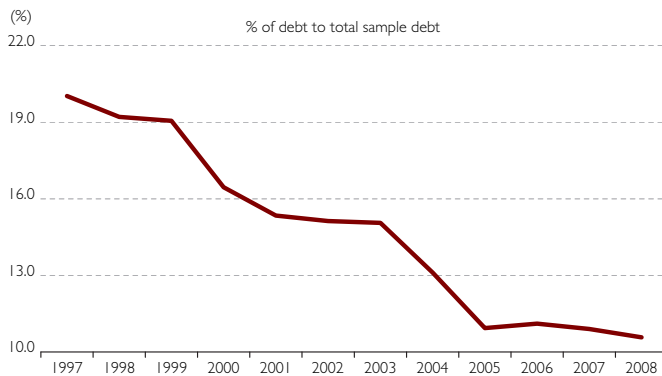


- While stress in construction-oriented companies is negligible, commercial real estate companies are in dire straits
- With slowdown in demand and ALM mismatch, developers are currently finding it extremely difficult to meet working capital needs and hence are forced to raise funds at substantially high interest rates
- Given the significant credit crunch, developers have been forced to lower their price points in select pockets
- In order to overcome the prevalent slowdown and reduce gearing, real estate developers are implementing various strategies like downsizing development plans, part monetization of assets and reducing pace of construction for capital-intensive projects
- Further, many real estate developers are developing mid/ low income housing projects in a bid to improve their cash flows. However, given the weak consumer sentiment on account of an extremely challenging macro-environment, real estate demand is unlikely to recover in the near term

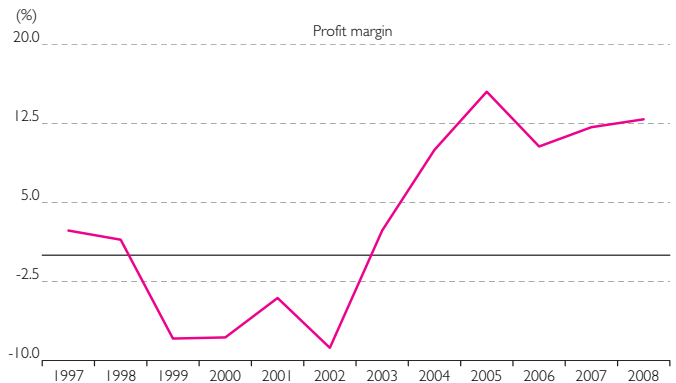
## Steel

|                                 |         |
|---------------------------------|---------|
| No. of companies                | 104     |
| No. of companies under stress   | 34      |
| Total Debt (Rs m)               | 784,258 |
| Contribution to sample debt (%0 | 10.5    |
| % of Debt under st' ress        | 30.1    |

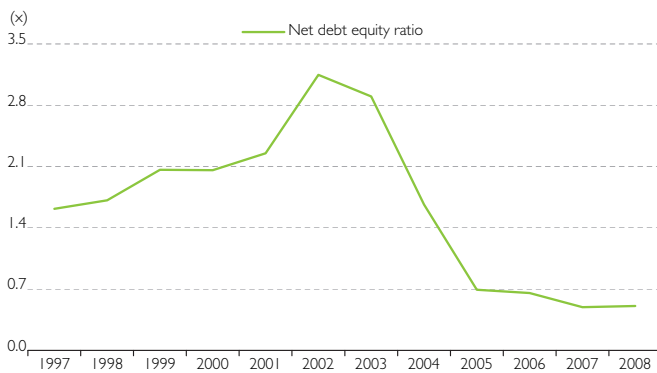
### Steep decline in contribution to total credit



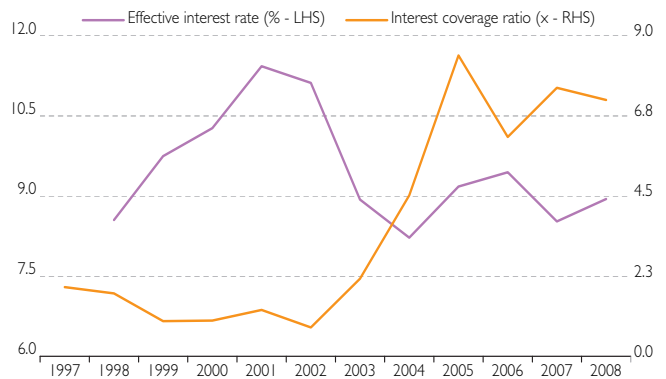
### Profitability seen to be highly dependent on cyclical turns...



### ...leverage levels have come-off significantly



### Better interest coverage ratio- to change track?

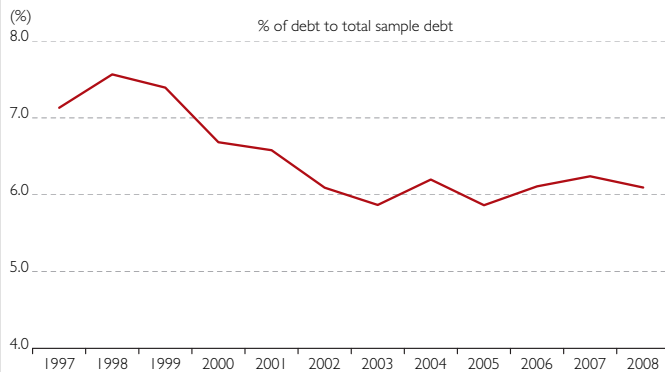


- Benchmark steel prices have come off by ~45% over the last 12 months
- Slowdown in end-user industries (viz auto, white goods manufacturing, etc) has led to sharp drop in sales volumes
- Anticipating strong demand growth, most steel companies had chalked out aggressive growth plans.
- With spiraling raw material costs last year, working capital requirements of most companies were significantly stretched.
- But till the time actual end-user demand recovers materially, uncertainty on the sector is likely to persist. While demand is not likely to bounce back in the near term, we believe the renegotiated raw material contract prices (due in Q1CY09) will provide stability to steel prices.

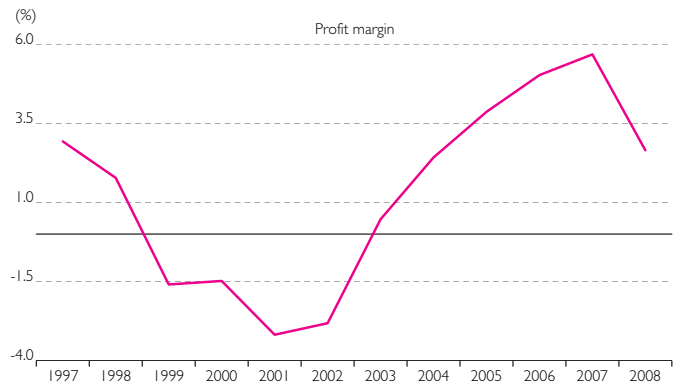
## Textiles

|                                 |         |
|---------------------------------|---------|
| No. of companies                | 234     |
| No. of companies under stress   | 109     |
| Total Debt (Rs m)               | 451,969 |
| Contribution to sample debt (%) | 6.0     |
| % of Debt under stress          | 49.8    |

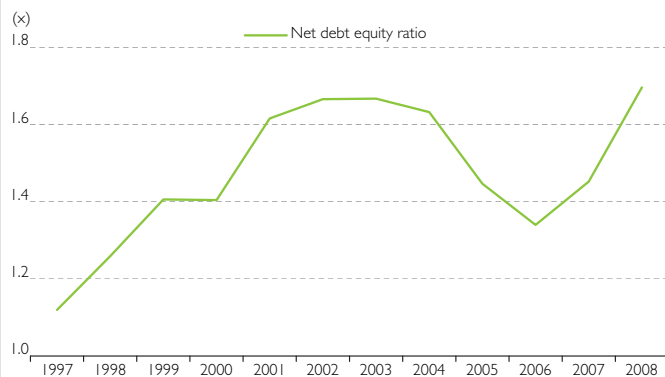
### Slight decline in contribution of textiles to credit



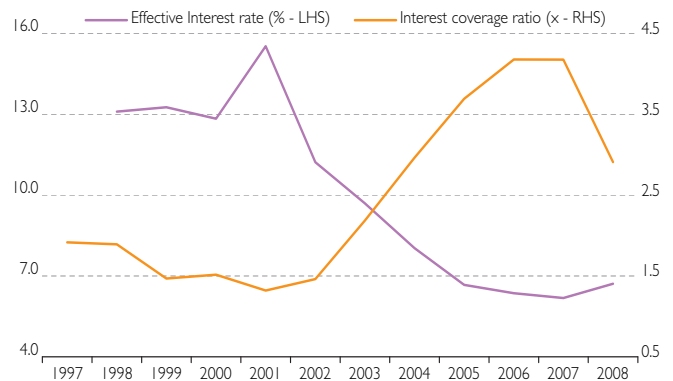
### Profitability seen to be slipping...



### ...and a rise in leverage levels...



### ...lead to a decline in Interest servicing capability

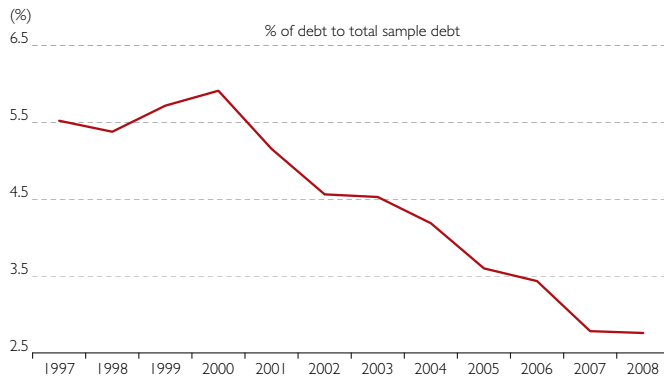


- A sharp drop in demand from developed countries - key markets for Indian textile companies – have significantly impacted order flows
- Most companies have also reported large losses on currency hedging
- Massive expansion plans were underway, and hence balance sheets of most textile companies are significantly leveraged
- Arbitrary government policies on cotton pricing (read minimum support prices) have led to substantial margin compression for yarn manufacturers.
- We do not see the any material improvement in sector outlook in the near term.

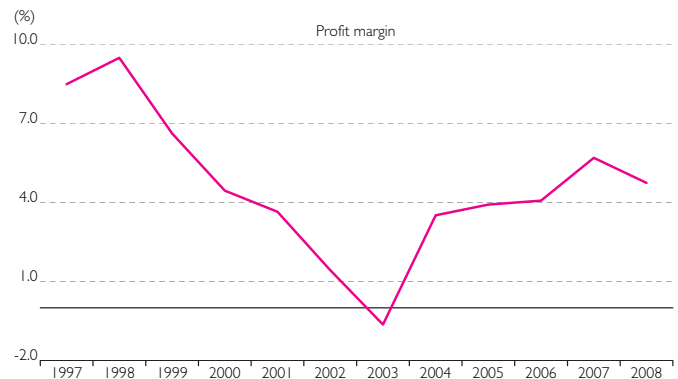
## Fertilizers

|                                 |         |
|---------------------------------|---------|
| No. of companies                | 23      |
| No. of companies under stress   | 8       |
| Total Debt (Rs m)               | 204,687 |
| Contribution to sample debt (%) | 2.7     |
| % of Debt under stress          | 17.2    |

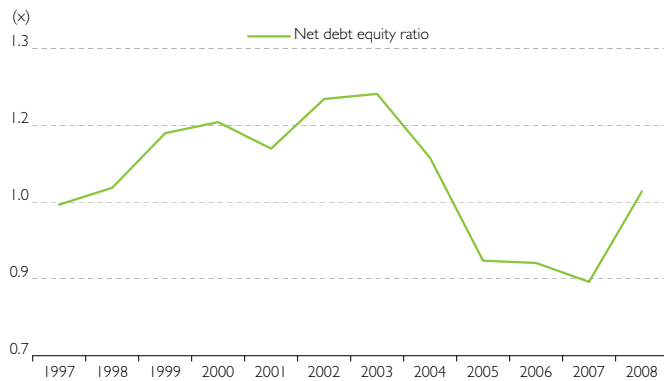
### Decline in contribution to credit



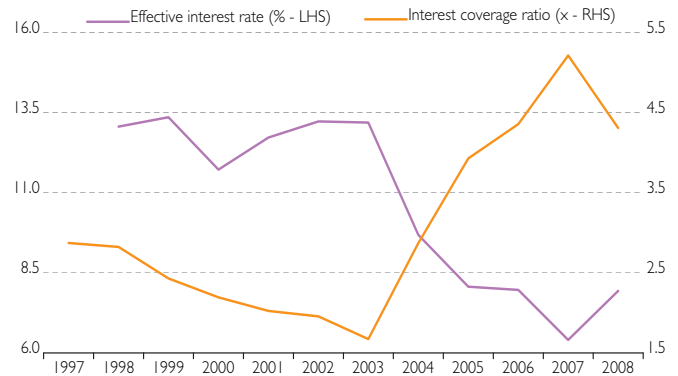
### Profitability seen to be volatile...



### ... a rise in leverage levels...



### ....lead to a decline in Interest servicing capability

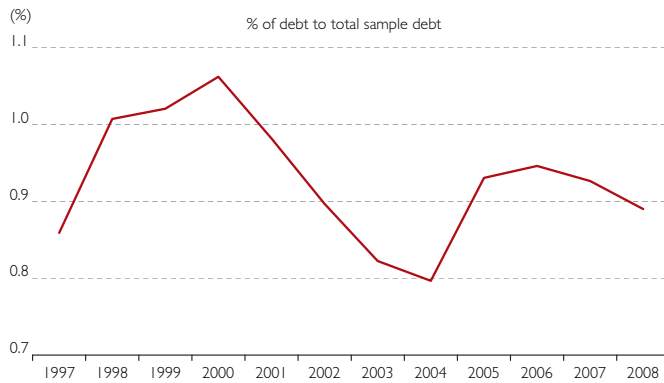


- The regulated nature of the industry (and thereby under-recoveries), and the inability of the government to pay out subsidies (in cash) on time, has led to significantly high working capital requirements.
- Additionally, the government has tried to compensate for the under-recoveries by way of issuance of special government bonds. However, these bonds trade much below par value and fertilizer companies have not been able to fully recover the loss of revenues by selling these bonds.
- All these factors, coupled with increasing input costs (Phosphate, Urea, etc until H1FY09), have led to increased debt levels for fertilizer companies.
- However, an imminent change in the government's fertilizer policy (which could eventually lead to deregulation) as also the cash payment of subsidy dues would likely lead to better prospects.

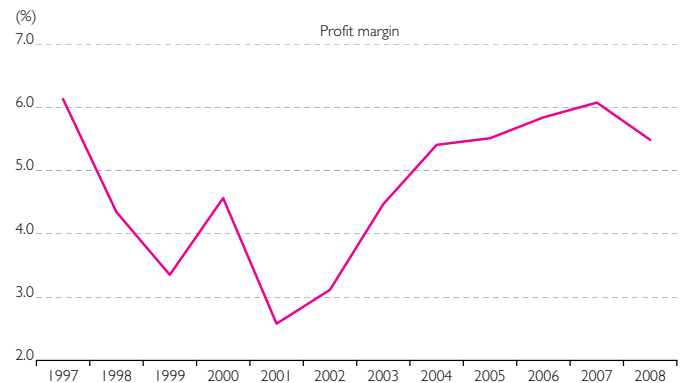
## Auto Ancillaries

|                                 |         |
|---------------------------------|---------|
| No. of companies                | 133     |
| No. of companies under stress   | 43      |
| Total Debt (Rs m)               | 112,117 |
| Contribution to sample debt (%) | 1.5     |
| % of Debt under stress          | 47.4    |

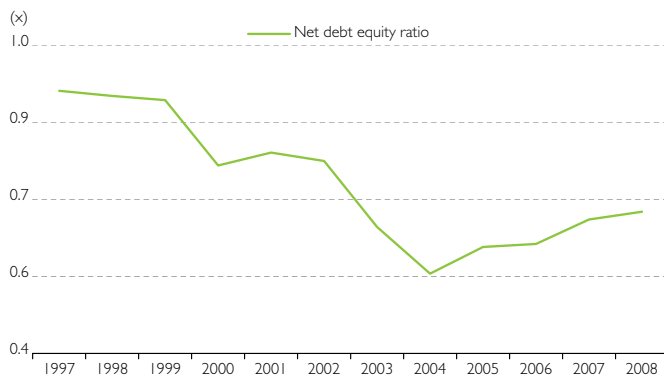
### Slight decline in contribution to credit



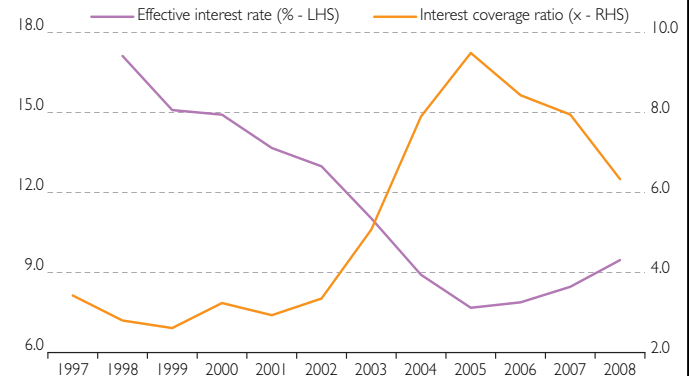
### Profitability seen to be slipping...



### Leverage levels on uptrend...



### ...while interest servicing capability deteriorates

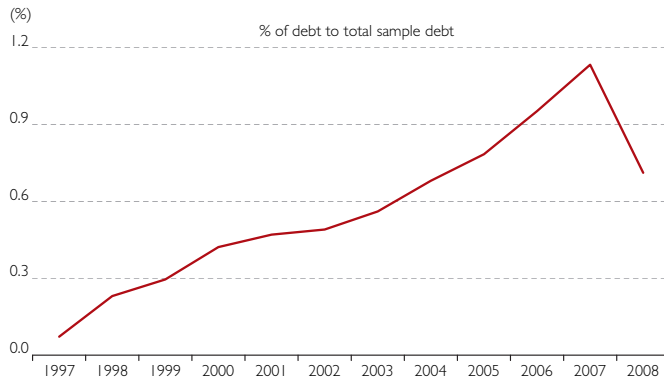


- India's auto component players are facing one of the biggest crises ever. With the domestic automobile market witnessing a slowdown and a severe drop in export volumes on account of a recession-hit global export market, many small ancillary units are on the verge of shutting down.
- The entire supply chain of auto companies, from Tier-1 companies to small-scale units, is facing sharp decline demand, delayed payments and a stiff liquidity crunch. In order to remain profitable in a declining volume scenario, auto component manufacturers are indulging in production cuts/ plant shutdowns, laying off temporary employees, postponing/ curtailing expansion plans and reducing their fixed cost (plant and shift rationalization).
- Further, most of the component players are facing a significantly higher interest burden on account of loans taken at higher rates to manage their working capital cycle.
- Given the recessionary trends in USA and Europe, export volumes are unlikely to recover in FY10. Further, domestic automobile volume growth would remain muted in FY10 in light of the prevalent uncertain macro-economic conditions. Sustained margin pressure due to lower capacity utilization levels and high interest burden would impact profitability and debt servicing capability going forward.

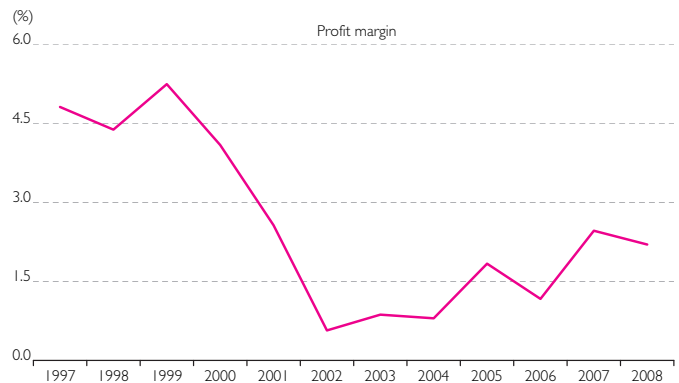
## Gems & Jewellery

|                                 |        |
|---------------------------------|--------|
| No. of companies                | 21     |
| No. of companies under stress   | 8      |
| Total Debt (Rs m)               | 52,787 |
| Contribution to sample debt (%) | 0.7    |
| % of Debt under stress          | 51.3   |

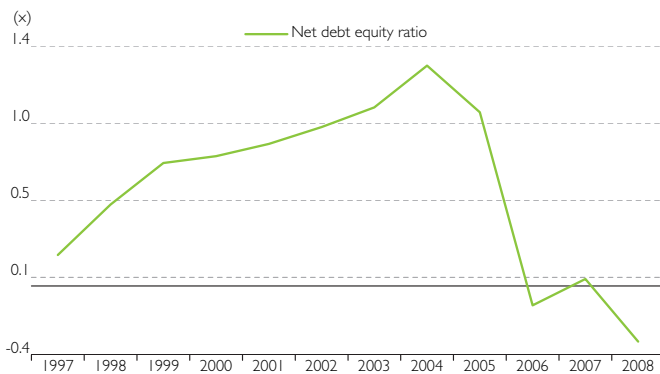
### Contribution to credit has increased



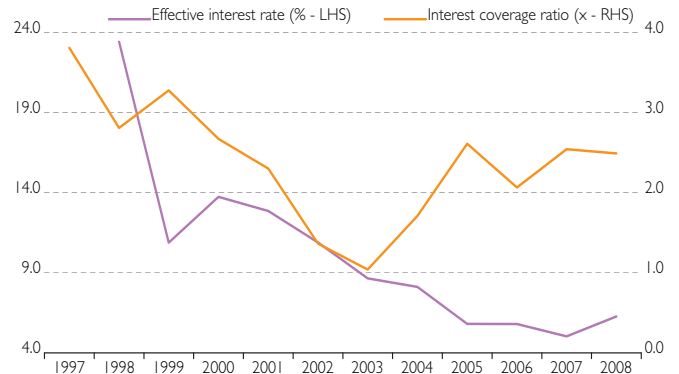
### Profitability seen to be slipping...



### Leverage\*



### Interest servicing capability remains modest



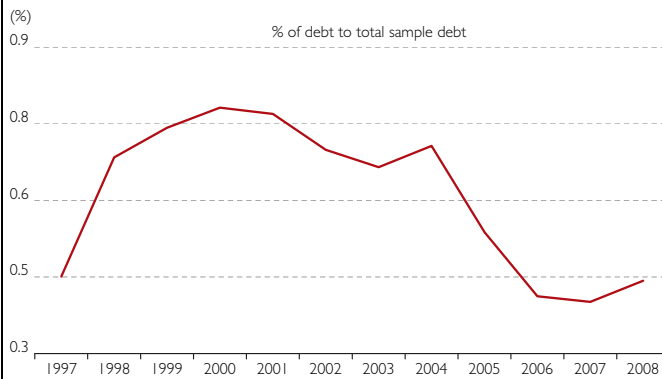
- With jewellery being a discretionary spend, gems and jewellery is among the first sectors to be hit by an economic downturn
- Exporters have lost significantly in currency hedging while export volumes too have been hit due to global slowdown
- On the domestic front also, steep correction in diamond prices (more than 20% correction in last three months); rising unemployment in the domestic diamond industry indicates the high level of stress.
- Gold prices are scaling new peaks everyday. Coupled with a sluggish economy, volumes have taken a big hit
- Prospects likely to remain subdued till stability returns to the global financial world

\*Leverage appears to be declining in the data set due to reduction in debt level of a large company. Leverage for the industry is on an uptrend

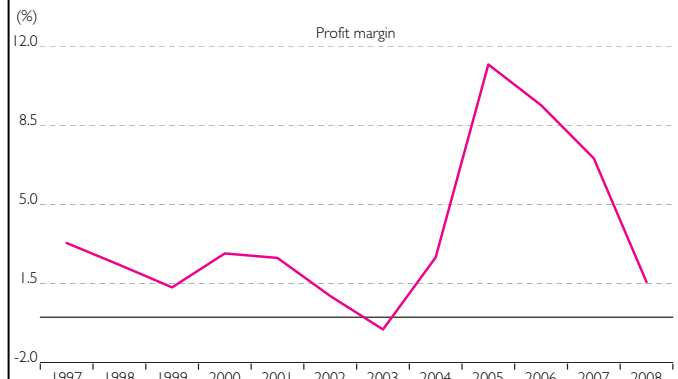
## Sugar

|                                 |        |
|---------------------------------|--------|
| No. of companies                | 17     |
| No. of companies under stress   | 10     |
| Total Debt (Rs m)               | 29,360 |
| Contribution to sample debt (%) | 0.4    |
| % of Debt under stress          | 77.7   |

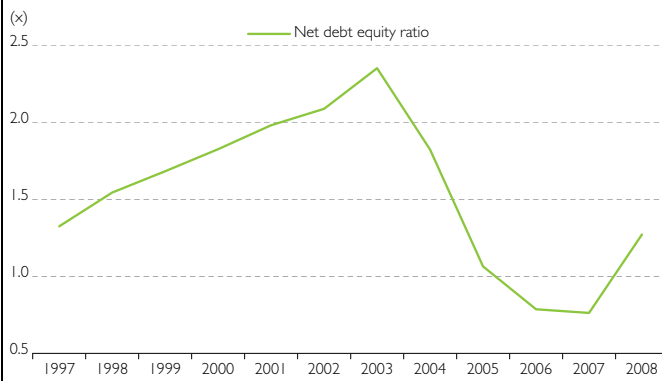
### Volatility in contribution to credit



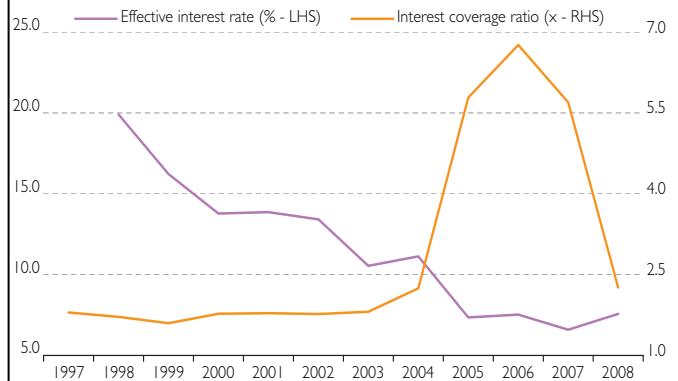
### Cyclical profitability



### Leverage levels on an upturn...



### ...while interest servicing capacity declines



- Companies have taken significant leverage for the aggressive capex plans during the previous sugar cycle (SS\*2004-2006). However, due to slump in prices of sugar globally on the back of a supply glut, realizations have declined significantly.
- Profitability has taken a beating due to lower realizations as also higher costs (due to increased SAPs to be paid to sugarcane farmers).
- During SS2009, sugar production is expected to be significantly lower. Consequently, sugar prices have started inching up. Sugar producers are now looking at relatively better realization in SS2009-10

\*Sugar Season



## RETAIL ASSETS: A MIXED BAG

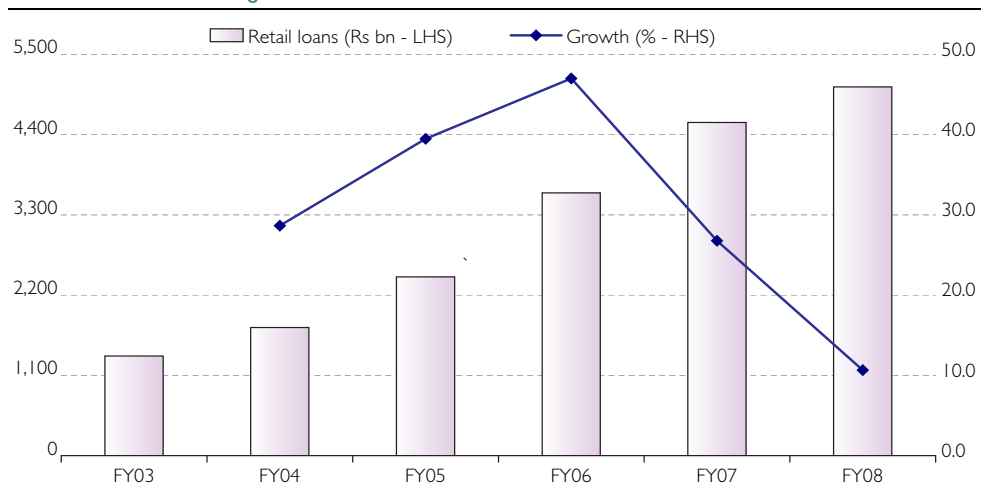
Bank retail credit increased at an aggressive pace over FY04-07 on a very low base (now forming ~23% of the overall credit). With rise in exposure to higher-risk customers, elevated interest rates, reliance on DSAs coupled with unfavorable recovery regulation, such loans have seen some deterioration over the past 18 months. However, the Indian retail portfolio is dominated by mortgage loans (51% share) – a comparatively safer asset class and the most resilient to macroeconomic headwinds. Though we see mortgages supporting the overall quality of retail portfolios, higher interest rates and lower economic growth would indeed exert pressure on other categories of retail loans, which would lead to higher defaults in the portfolio. However, asset quality would be supported by lower pace of growth in mortgages over FY08 and FY09, when interest rates peaked. Scanning each class separately, we see ~11% of the portfolio under duress.

### Accelerated credit growth over FY04-07...

*Reliance on DSAs and lax quality checks to lead to higher defaults*

Retail finance witnessed an accelerated 35% CAGR between FY04-07. During the period, competition intensified due to entry of new players as also efforts by existing players to extend portfolios into newer segments. In the absence of due checks on creditworthiness of borrowers in the rush to garner higher share of incremental credit expansion, credit disbursed during the last few years is more prone to defaults. Moreover, banks relied extensively on third-party direct sales agents (DSAs) to source new business and process loan applications, which meant less control on quality of borrowers, leading to dilution in underwriting standards.

Exhibit 35: Accelerated growth in retail assets



Source: RBI

### ...has now come off

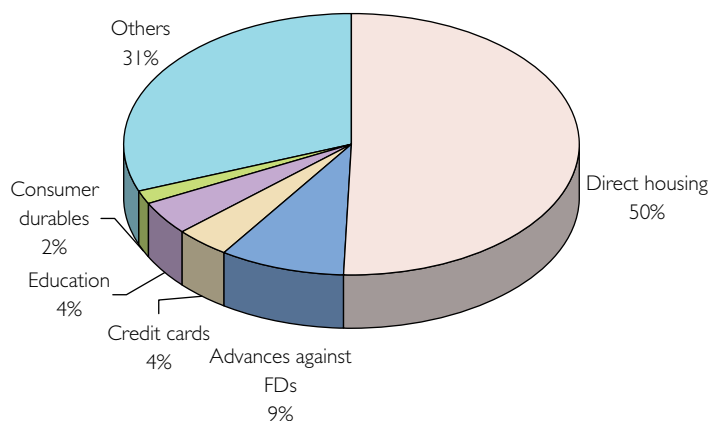
*Pace of growth in retail credit has moderated in FY08 and FY09*

Growth in retail loans declined sharply to 11% in FY08. We expect growth to remain in single digits through FY09-10. This is despite the marked improvement in demographics that point to a fairly swift rise in income levels over the past 5-7 years, though the pace has moderated of late. We estimate retail loans to grow in low single digits in FY10 as we believe that pick-up in demand is likely to be rear ended following the interest rate cuts on such loans as also a correction in property prices.

**□ Portfolio dominated by mortgages – a safer asset class**

Retail portfolio of Indian banks is dominated by mortgage loans, constituting ~51% of the overall retail loans.

**Exhibit 36: Composition of retail loans**

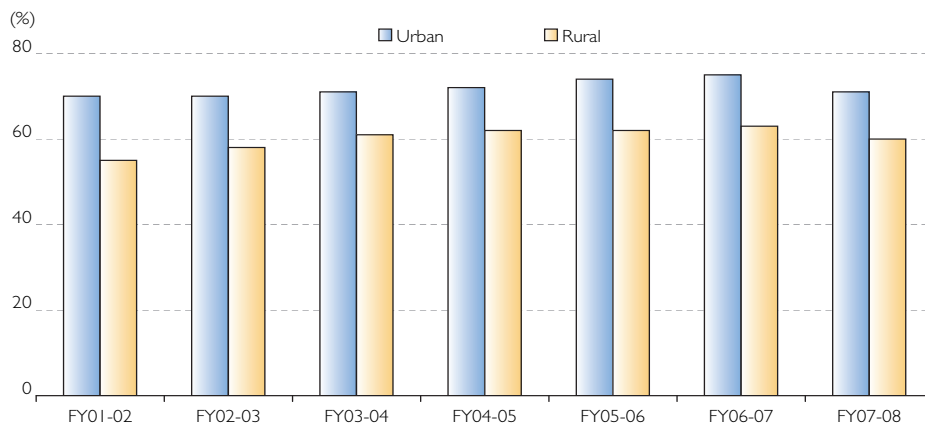


Source: RBI

**Repayment of mortgage loans assumes priority for borrowers**

According to industry estimates, 65-70% of these advances are expended to salaried employees, while 90%+ of mortgages is expected to borrow for self occupancy. Consequently, home loans assume priority over other loans for such borrowers. Moreover, growth volumes have been low in FY08 (when real estate prices were at peak) and LTV ratios are still estimated to be comfortable at ~71%. As a result, mortgage loans remain a relatively secured asset class, wherein credit losses are the lowest. Current delinquency levels are ~3% and adopting a conservative stance, we have assumed stress levels to double to 6%.

**Exhibit 37: LTV ratios remain comfortable**



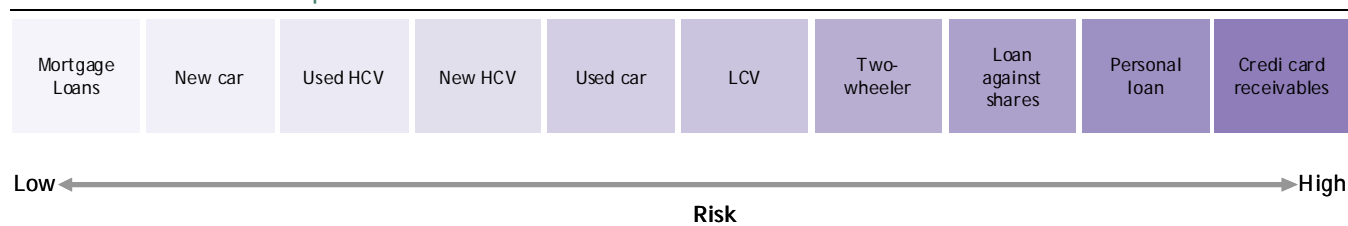
Source: Crisil Research

**Elevated rates and aggressive expansion to dilute quality of assets**

**Unsecured loans remain vulnerable...delinquencies to rise**

In pursuit of rapid growth, banks ventured into high-risk unsecured personal loans and aggressively expanded their credit card portfolios. Moreover, in order to tap the otherwise unbanked markets, banks lent aggressively in tier-2 and tier-3 cities – typically to low-income and self employed borrowers. Over the past 18 months, there has been deterioration in quality of these unsecured personal and credit card loans. Owing to elevated interest rates and entry of players into newer and high risk geographies, we expect a further worsening of asset quality in these loans. CRISIL estimates peg net credit costs in the range of 8-13% for unsecured loans. We have built in stress levels of 25% for credit cards and ~20% for unsecured personal loans to factor in the stress on such advances.

Exhibit 38: Retail assets risk spectrum



Source: IDFC-SSKI Research

**~11% of retail book may be under stress**

**Overall stress in the portfolio to remain low**

Going forward, any reduction in income levels (a function of slower economic growth) is likely to lead to a rise in stress levels in the retail book of banks. However, lower pace of growth in FY08 and FY09, especially in mortgages – when interest rates were at the peak – is likely to restrict the rise in default levels. Weighing the asset classes of retail loans separately, we estimate that ~11% of banks' overall retail book may be under stress.

Exhibit 39: Strain on retail loans

| Rs bn                                  | Total loans  | % of stress | Stressed loans |
|--|--------------|-------------|----------------|
| Direct housing                         | 2,557        | 6           | 153            |
| Advances against FDs                   | 450          | -           | -              |
| Credit cards                           | 192          | 25          | 48             |
| Education                              | 207          | 10          | 21             |
| Consumer durables                      | 86           | 25          | 21             |
| Others (incl unsecured personal loans) | 1,562        | 20          | 312            |
| <b>Total</b>                           | <b>5,054</b> | <b>11</b>   | <b>556</b>     |

Source: RBI, IDFC-SSKI Research

## HOW BANKS STACK UP

To determine how large banks stack up on a relative scale, we have analysed their portfolios and ranked them in the order of expected performance on asset quality. While our analysis points towards how a bank's asset quality is placed relative to peers, it does not indicate the expected level of NPAs. We have appraised loan books of these banks by superimposing the risk distribution of credit portfolio and their growth rates over the past 3-4 years. We also look into their balance sheet strength to ascertain their ability to absorb higher credit costs through capital adequacy and provision coverage ratios. We conclude that HDFC Bank, ICICI Bank and Bank of Baroda are better placed than peers to handle a rise in NPAs. At the same time, Bank of India and State Bank of India appear to be more vulnerable to the stress.

### □ How banks stack up – methodology

Analysing the portfolios of seven large banks, we have ranked them in the order of their anticipated performance on asset quality. We assume that the quality of borrowers is homogeneous across all these banks, which is not essentially the case. As a result, while our analysis points to how a bank's asset quality is placed relative to peers, it does not indicate the expected levels of NPAs for that bank.

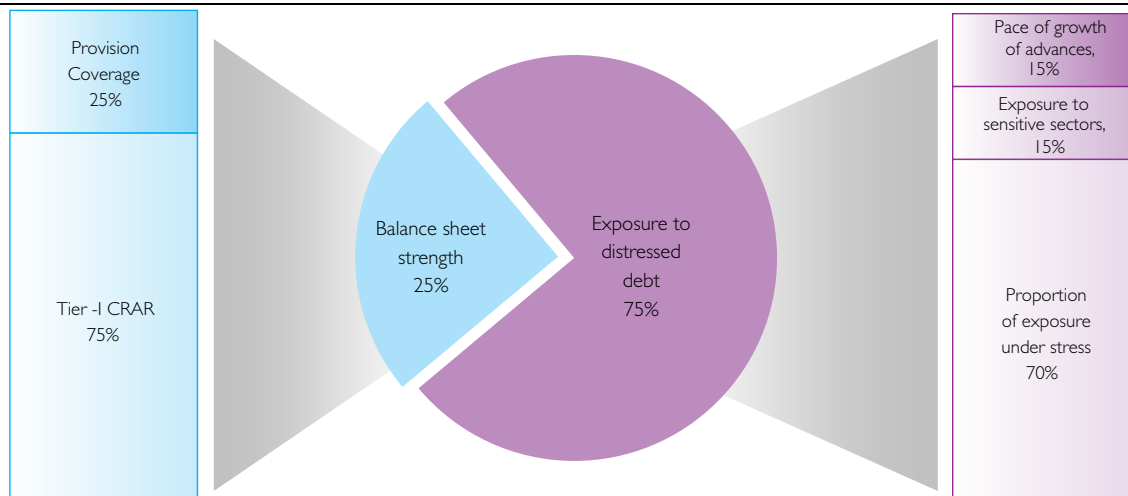
For the purpose of this analysis, we have compared banks under two broad heads:

1. Exposure which is anticipated to come under stress. We look at three further parameters here:
  - a. Proportion of exposure under stress
  - b. Exposure to vulnerable sectors
  - c. Growth rate of advances
2. Balance sheet strength to absorb the impact of higher credit costs in case of any rise in delinquencies:
  - a. Tier I Capital Adequacy Ratio
  - b. Provisioning coverage ratio

*We have evaluated the anticipated performance of seven large banks...*

*...and have ranked them on asset quality and balance sheet strength...*

Exhibit 40: Methodology of assessing the risk ranking of banks



...by assigning 75% and 25% weight to the two criteria respectively

We have superimposed credit pattern of the entire banking debt to the portfolio of each bank

We assign weights of 75% and 25% respectively to these two criteria to arrive at an overall score. A higher rank under each category indicates relatively less stressed exposure or lower pace of loan growth (a bank with rank 1 is better off than a bank ranked 2). Consequently, a bank with lower weighted score is placed better.

#### □ Criterion 1 – asset quality ranking

We have evaluated the exposure of large banks on three criteria and assigned weights to each of them to arrive at an overall score. Due to lack of exact details on the credit portfolio of each bank, we have superimposed credit pattern of the entire banking debt to the portfolio of each bank. However, each bank would differ in the quality of borrowers, and this acts as a limitation to our analysis.

- **Proportion of exposure under stress (70% weight):** We have evaluated the funded exposure of large banks by sectors and, for the purpose, we have superimposed industry-wide bank credit analysis (see page 22) on the portfolio of each bank to arrive at the probable stress levels.

For example – our analysis of ~3,000 companies demonstrates that ~50% of the debt extended to the textile sector appears to be in stress. Assuming that debt of textile companies is spread homogenously across banks, we hypothesize that ~50% of SBI's textile debt is vulnerable. Further, ~9% of SBI's funded industry exposure lies in the textile segment. Consequently, we conclude that 4.5% of SBI's funded industry exposure is under stress. Similarly, we superimpose stress levels in each sector to the banks' overall portfolio and arrive at the probable stress level for each bank.

Exhibit 41: Exposure under stress

| (%)                 | Industry exposure | Retail exposure | Total |
|---------------------|-------------------|-----------------|-------|
| HDFC Bank           | 15.6              | 7.8             | 11.1  |
| ICICI Bank          | 15.5              | 9.0             | 14.3  |
| Bank of Baroda      | 16.0              | 11.2            | 12.8  |
| PNB                 | 18.8              | 11.9            | 14.4  |
| Axis Bank           | 17.0              | 8.9             | 15.0  |
| State Bank of India | 17.6              | 9.4             | 15.0  |
| Bank of India       | 21.5              | 11.9            | 16.4  |

Lower risk profile of HDFC Bank and ICICI Bank due to higher proportion of retail loans in portfolio and lower stress on retail book

- **HDFC Bank and ICICI Bank lead:** We observe that HDFC Bank and ICICI Bank surpass peers, while Bank of India and SBI are more vulnerable to the risk of rising delinquencies. Lower risk profile of HDFC Bank and ICICI Bank can be attributed to higher proportion of retail loans in the portfolios. While HDFC Bank scores over peers due to selection of quality borrowers even in a risky asset class, ICICI Bank benefits from its dominance in a better asset class (high proportion of mortgages in the book). Moreover, these two banks have been the front-runners in providing for delinquencies on retail book (though not factored into our analysis) and consequently, we believe that quality of their retail book is better than that of the industry.

- **Exposure to sensitive sectors (15% weight)** – We have analyzed the funded exposure of these banks to sectors facing maximum strain (namely steel, textiles, gems & jewellery, commercial real estate, sugar, credit cards and unsecured personal loans). This exhibits the proportion of the bank's book exposed to these sectors. HDFC Bank lags most of the peers on this parameter due to a higher proportion of riskier retail loans (~60%) and absence of mortgage loans in the book.

Exhibit 42: Exposure to sensitive sectors (% of funded exposure)

|                          | HDFC Bank* | ICICI Bank | BOB  | PNB  | Axis Bank | SBI  | BOI  |
|--------------------------|------------|------------|------|------|-----------|------|------|
| Iron & steel             | 0.8        | 3.6        | 4.4  | 6.5  | 1.5       | 6.1  | 4.6  |
| Textiles                 | 1.0        | 1.2        | 5.0  | 4.6  | 3.0       | 6.4  | 4.1  |
| Sugar                    | -          | -          | 0.4  | 2.0  | 0.8       | 1.1  | 0.3  |
| Gems & jewellery         | -          | 1.0        | 0.5  | 0.5  | 0.9       | 2.0  | 2.4  |
| Commercial Real Estate   | 5.9        | 4.7        | 3.5  | 5.0  | 6.4       | 2.1  | 4.6  |
| Credit cards             | 4.1        | 2.8        | -    | -    | 0.7       | **   | 0.0  |
| Unsecured personal loans | 8.8        | 3.7        | 3.8  | 5.9  | 2.2       | **   | 0.4  |
| Risky exposure           | 20.5       | 17.0       | 17.6 | 24.5 | 15.4      | 17.6 | 16.3 |

\* Textile, sugar, gems and jewellery estimated for HDFC Bank: \*\* Management indicated that unsecured personal loans are negligible for SBI

*With high interest rates for the past 3-4 years, loans disbursed during this period typically pose higher credit risk*

- a. **Pace of growth in advances (15% weight)** – With interest rates reigning high for the past 3-4 years, loans disbursed during this period typically pose a higher credit risk. Consequently, banks with faster pace of growth in loans over the past 3-4 years appear to be more vulnerable. ICICI Bank and PNB, with CAGR of ~25% in loans over FY05-9MFY09, appear to be relatively better placed as against peers.

Exhibit 43: Growth in advances

|                | Advances growth (yoy %) |      |      |        | CAGR FY05-Q3FY09 (%) |
|----------------|-------------------------|------|------|--------|----------------------|
|                | FY06                    | FY07 | FY08 | Dec'08 |                      |
| HDFC Bank      | 42                      | 36   | 38   | 14     | 37.2                 |
| ICICI Bank     | 60                      | 34   | 15   | (1)    | 25.2                 |
| Bank of Baroda | 38                      | 40   | 28   | 33     | 33.2                 |
| PNB            | 24                      | 29   | 24   | 39     | 25.5                 |
| Axis Bank      | 43                      | 65   | 62   | 55     | 52.2                 |
| SBI            | 29                      | 29   | 24   | 29     | 28.0                 |
| Bank of India  | 17                      | 30   | 34   | 31     | 27.0                 |

Source: IDFC-SSKI Research

#### ❑ Criterion 2 – balance sheet strength

*Tier-I CRAR and provision coverage of banks an apt measure to ascertain their balance sheet strength*

In the event of a rise in delinquencies, we evaluate the ability of banks' balance sheet to absorb the higher credit costs. We have looked at Tier-I CRAR and provision coverage of the banks and assigned weights to them. ICICI Bank emerges on the top due to its high capital adequacy, while PNB has the best provision coverage ratio.

Exhibit 44: Balance sheet strength ranking

|                     | Tier-I CRAR | Provision Coverage | Weighted score<br>(ii) | Rank |
|---------------------|-------------|--------------------|------------------------|------|
| HDFC Bank           | 2           | 4                  | 2.6                    | 2    |
| ICICI Bank          | 1           | 6                  | 2.5                    | 1    |
| Bank of Baroda      | 7           | 2                  | 5.5                    | 6    |
| PNB                 | 4           | 1                  | 3.1                    | 3    |
| Axis Bank           | 3           | 5                  | 3.6                    | 4    |
| State Bank of India | 5           | 7                  | 5.6                    | 7    |
| Bank of India       | 6           | 3                  | 5.1                    | 5    |
| Weightage (%)       | 70.0        | 30.0               |                        |      |

- a. **Comfort on capital adequacy (75% weight):** To determine banks' ability to bear the shock of surge in credit costs, we look at their Tier-I CRAR. While all the banks are well capitalized, ICICI Bank has the highest Tier-I ratio of 12.1%.

Exhibit 45: Capital adequacy &amp; provision coverage

|                     | Tier-I CRAR (%) | Provision Coverage (%) |
|---------------------|-----------------|------------------------|
| HDFC Bank           | 9.7             | 67.9                   |
| ICICI Bank          | 12.1            | 53.7                   |
| Bank of Baroda      | 8.5             | 75.4                   |
| PNB                 | 9.4             | 83.1                   |
| Axis Bank           | 9.5             | 56.6                   |
| State Bank of India | 9.2             | 48.4                   |
| Bank of India       | 8.92            | 68.4                   |

Note: Data as of Dec'08

- b. Higher provision coverage ratio to moderate the sting (25% weight): Banks with higher coverage ratios will be better placed to stomach the impact of a surge in NPA levels. Among our sample banks, PNB and Bank of Baroda have healthier provisioning coverage ratios. On the other hand, SBI and ICICI Bank appear on the lower end of the scale.

#### ❑ HDFC Bank, ICICI Bank and BOB lead

On the basis of this analysis, we conclude that HDFC Bank, ICICI Bank and Bank of Baroda are better placed than peers to handle a rise in NPAs. At the same time, Bank of India and State Bank of India appear to be more vulnerable. However, ICICI Bank – despite lesser stress – is likely to see higher impact relative to the other two due to its lower credit growth.

Exhibit 46: Relative ranking of large banks

| Rank | Bank                 | Exposure to<br>distressed debt (i) | Balance sheet<br>strength (ii) | Overall stress<br>score (i + ii) |
|------|----------------------|------------------------------------|--------------------------------|----------------------------------|
| 1    | HDFC Bank            | 2.5                                | 2.6                            | 2.53                             |
| 2    | ICICI Bank           | 2.9                                | 2.5                            | 2.76                             |
| 3    | Bank of Baroda       | 2.6                                | 5.5                            | 3.33                             |
| 4    | PNB                  | 4.2                                | 3.1                            | 3.89                             |
| 5    | Axis Bank            | 5.4                                | 3.6                            | 4.95                             |
| 6    | State Bank of India  | 4.9                                | 5.6                            | 5.04                             |
| 7    | Bank of India        | 5.7                                | 5.1                            | 5.51                             |
|      | <b>Weightage (%)</b> | <b>75</b>                          | <b>25</b>                      |                                  |

Note: Banks with lower score are better placed

ICICI Bank has the highest Tier-I ratio of 12.1%

...HDFC Bank, ICICI Bank and Bank of Baroda appear best equipped to handle a rise in NPAs

### □ Rise in credit costs...built into our estimates

We do not expect an outsized rise in gross NPAs of Indian banks in FY09. A large proportion of slippages are likely to manifest in FY10, thereby increasing provisioning costs for banks and our estimates build in a 60-70% rise in FY10 credit costs.

Exhibit 47: Higher provisioning costs

| NPA Provisions/ average loans (%) | FY06 | FY07 | FY08 | FY09E | FY10E |
|-----------------------------------|------|------|------|-------|-------|
| Allahabad Bank                    | 0.31 | 0.26 | 0.59 | 0.47  | 0.70  |
| Andhra Bank                       | 0.20 | 0.15 | 0.32 | 0.31  | 0.40  |
| Axis Bank                         | 0.67 | 0.25 | 0.71 | 0.79  | 0.78  |
| Bank of Baroda                    | 0.70 | 0.14 | 0.46 | 0.26  | 0.56  |
| Bank of India                     | 0.89 | 0.74 | 0.70 | 0.46  | 0.76  |
| Canara Bank                       | 0.91 | 0.51 | 0.85 | 0.82  | 0.92  |
| Corporation Bank                  | 0.88 | 0.69 | 0.36 | 0.48  | 0.59  |
| Dena Bank                         | 1.86 | 1.25 | 1.28 | 0.91  | 1.11  |
| HDFC Bank                         | 1.31 | 1.70 | 1.76 | 0.77  | 0.82  |
| ICICI Bank                        | 0.38 | 0.84 | 1.21 | 1.65  | 2.30  |
| IDBI                              | 0.43 | 0.24 | 0.19 | 0.21  | 0.37  |
| Indian Bank                       | 0.60 | 0.40 | 1.02 | 0.45  | 0.77  |
| ING Vysya Bank                    | 0.55 | 0.63 | 0.27 | 0.55  | 0.74  |
| PNB                               | 0.47 | 0.91 | 0.95 | 0.78  | 0.75  |
| State Bank of India               | 0.06 | 0.48 | 0.53 | 0.51  | 0.83  |
| Syndicate Bank                    | 0.92 | 0.76 | 0.60 | 0.65  | 0.90  |
| Union Bank of India               | 0.33 | 0.57 | 0.86 | 0.42  | 0.73  |
| Yes Bank                          | -    | -    | 0.03 | 0.94  | 1.24  |

Source: IDFC-SSKI Research

### Mapping the portfolio of banks

Exhibit 48: HDFC Bank – lowest exposure to stress

| Industry<br>(Rs m)             | % of funded<br>exposure | % of exposure<br>under stress | Exposure under<br>stress |
|--------------------------------|-------------------------|-------------------------------|--------------------------|
| Automobiles & Auto Ancillaries | 5.2                     | 23.9                          | 12,416                   |
| Transportation                 | 5.1                     | 48.0                          | 24,716                   |
| Trade                          | 4.1                     | 5.0                           | 2,056                    |
| Banks & FIs                    | 3.1                     | 3.0                           | 946                      |
| Other finn intermediaries      | 2.6                     | 5.0                           | 1,322                    |
| Food processing                | 1.7                     | 20.0                          | 3,390                    |
| Metals and Metal Products      | 1.5                     | 26.9                          | 4,202                    |
| Engineering                    | 1.5                     | 0.6                           | 89                       |
| Others                         | 16.1                    | 10.0                          | 16,235                   |
| Retail                         | 59.1                    | 7.8                           | 46,550                   |
| Of which                       |                         |                               |                          |
| Auto Loans                     | 15.0                    | 3.0                           | 4,530                    |
| Personal Loans                 | 8.8                     | 15.0                          | 13,350                   |
| CVs                            | 8.2                     | 4.0                           | 3,320                    |
| Loan Against Securities        | 0.7                     | 5.0                           | 350                      |
| 2-Wheelers                     | 2.1                     | 15.0                          | 3,150                    |
| Business Banking               | 13.4                    | 5.0                           | 6,750                    |
| Credit Cards                   | 4.1                     | 20.0                          | 8,200                    |
| Others                         | 6.8                     | 10.0                          | 6,900                    |
| <b>Total</b>                   |                         | <b>11.1</b>                   | <b>111,922</b>           |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008



## Exhibit 49: Bank of Baroda

| (Rs m)                                   | % of funded exposure | % of exposure under stress | Exposure under stress |
|--|----------------------|----------------------------|-----------------------|
| Coal                                     | 0.0                  | 2.9                        | 9                     |
| Mining                                   | 0.3                  | 2.9                        | 107                   |
| Iron and steel                           | 4.4                  | 30.1                       | 15,075                |
| Other metal and metal products           | 1.2                  | 9.2                        | 1,310                 |
| All engineering                          | 2.1                  | 0.6                        | 143                   |
| <i>Of which: Electronics</i>             | 0.0                  |                            |                       |
| Electricity                              | 0.3                  | 0.1                        | 3                     |
| Cotton textiles                          | 1.9                  | 49.8                       | 11,082                |
| Jute Textiles                            | 0.1                  | 49.8                       | 677                   |
| Other Textiles                           | 2.9                  | 49.8                       | 16,561                |
| Sugar                                    | 0.4                  | 77.7                       | 3,285                 |
| Tea                                      | 0.0                  | 27.1                       | 62                    |
| Food processing                          | 0.8                  | 20.0                       | 1,753                 |
| Vegetable oils and vanaspati             | 0.2                  | 21.8                       | 498                   |
| Tobacco & tobacco products               | 0.0                  | 0.0                        | -                     |
| Paper & paper products                   | 0.4                  | 37.4                       | 1,766                 |
| Rubber & rubber products                 | 0.2                  | 28.5                       | 608                   |
| Chemicals, dyes, paints, etc.            | 7.0                  |                            | 4,509                 |
| <i>Of which Fertilisers</i>              | 0.6                  | 17.2                       | 1,182                 |
| <i>Of which Petro-chemicals</i>          | 4.0                  | 2.8                        | 1,263                 |
| <i>which drugs &amp; pharmaceuticals</i> | 0.9                  | 20.7                       | 2,064                 |
| Cement                                   | 0.2                  | 4.8                        | 134                   |
| Leather & 'leather products              | 0.2                  | 26.9                       | 583                   |
| Gems and jewellery                       | 0.5                  | 51.3                       | 3,039                 |
| Construction                             | 1.1                  | 62.1                       | 8,131                 |
| Petroleum                                | 1.7                  | 2.8                        | 552                   |
| Automobiles including trucks             | 0.9                  | 4.4                        | 436                   |
| Computer software                        | 0.1                  | 8.6                        | 56                    |
| Infrastructure                           | 8.0                  |                            | 1,401                 |
| <i>Of which power</i>                    | 5.6                  | 0.1                        | 55                    |
| <i>which Telecommunications</i>          | 1.3                  | 6.8                        | 1,033                 |
| <i>which Roads</i>                       | 0.6                  | 0.0                        | -                     |
| <i>which Ports</i>                       | 0.3                  | 5.0                        | 176                   |
| <i>which other infra</i>                 | 0.2                  | 5.0                        | 138                   |
| NBFCs                                    | 3.6                  | 5.0                        | 2,084                 |
| Trading                                  | 4.1                  | 10.0                       | 4,633                 |
| Other industries                         | 1.5                  | 15.0                       | 2,584                 |
| <b>Total Industries</b>                  | <b>44.3</b>          | <b>16.0</b>                | <b>81,081</b>         |
| Retail                                   | 16.5                 | 11.2                       | 21,064                |
| Mortgages                                | 7.0                  | 6                          | 4,762                 |
| Others retail                            | 9.5                  | 15                         | 16,301                |
| Agriculture                              | 13.7                 | 6                          | 9,372                 |
| International book                       | 25.5                 | 12                         | 34,963                |
| <b>Total</b>                             | <b>100.0</b>         | <b>12.8</b>                | <b>146,480</b>        |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## Exhibit 50: ICICI Bank

| (Rs m)  | % of funded exposure | % stress in the sector | Stressed debt  |
|---|----------------------|------------------------|----------------|
| Retail finance  | 35.4                 | 9.0                    | 103,165        |
| <i>Of which:</i> home loans                                   | 18.8                 | 5.0                    | 30,343         |
| auto loans  | 4.6                  | 6.0                    | 8,931          |
| commercial business   | 4.6                  | 6.0                    | 8,931          |
| 2 wheeler   | 0.7                  | 15.0                   | 3,435          |
| personal loans  | 3.4                  | 25.0                   | 27,194         |
| credit cards  | 2.5                  | 25.0                   | 20,038         |
| Loans against securities & others                             | 0.9                  | 15.0                   | 4,294          |
| Crude petroleum/refining & petrochemicals                     | 2.3                  | 0.0                    | 0              |
| Power   | 4.3                  | 15.0                   | 20,761         |
| Electronics & engineering                                     | 1.8                  | 3.0                    | 1,757          |
| Road, port, telecom, urban development-& other infrastructure | 3.0                  | 9.2                    | 8,832          |
| Services - non-finance  | 5.1                  | 6.3                    | 10,301         |
| Iron/steel & products   | 3.2                  | 30.1                   | 31,052         |
| Services -finance   | 3.3                  | 5.0                    | 5,358          |
| Construction  | 1.3                  | 62.1                   | 26,250         |
| Metal & products (excluding iron & steel)                     | 1.2                  | 9.2                    | 3,510          |
| Food & beverages  | 3.0                  | 27.6                   | 26,517         |
| Banks   | 1.0                  | 0.0                    | 0              |
| Chemical & fertilisers  | 1.8                  | 17.6                   | 10,290         |
| Mutual funds  | 2.4                  | 15.0                   | 11,464         |
| Wholesale/retail trade  | 0.9                  | 5.0                    | 1,495          |
| Shipping  | 0.8                  | 21.9                   | 5,826          |
| Automobiles   | 1.0                  | 4.4                    | 1,459          |
| Manufacturing products excluding metal                        | 0.9                  |                        | 0              |
| Drugs & pharmaceuticals                                       | 1.1                  | 20.7                   | 7,262          |
| Textiles  | 1.1                  | 49.8                   | 17,174         |
| Gems & jewellery  | 0.9                  | 51.3                   | 14,445         |
| FMCG  | 0.4                  | 27.6                   | 3,470          |
| Mining  | 0.4                  | 2.9                    | 336            |
| Cement  | 0.3                  | 4.8                    | 462            |
| Other industries  | 13.1                 | 15.0                   | 63,451         |
| <b>Total</b>  | <b>89.7</b>          | <b>12.9</b>            | <b>374,635</b> |
| UK book   | 0.0                  |                        |                |
| Loans & advances to customers                                 | 4.1                  | 20                     | 26,654         |
| Asset backed securities                                       | 0.7                  | 100                    | 22,212         |
| Other assets  | 0.6                  | 20                     | 3,702          |
| <b>Total</b>  | <b>5.4</b>           | <b>30</b>              | <b>52,568</b>  |
| Canada book   | 0.0                  |                        |                |
| Loans & advances to customers                                 | 4.5                  | 20                     | 29,093         |
| Asset backed securities                                       | 0.2                  | 100                    | 5,290          |
| Other assets  | 0.2                  | 20                     | 1,587          |
| <b>Total</b>  | <b>4.9</b>           | <b>23</b>              | <b>35,970</b>  |
| <b>Total Incl International book</b>                          | <b>100.0</b>         | <b>14.3</b>            | <b>463,173</b> |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## Exhibit 51: Punjab National Bank

| (Rs m)                         | % of funded exposure | % of exposure under stress | Exposure under stress |
|--------------------------------|----------------------|----------------------------|-----------------------|
| Coal                           | 0.0                  | 2.9                        | 4                     |
| Mining                         | 0.5                  | 2.9                        | 171                   |
| Iron and Steel                 | 6.5                  | 30.1                       | 23,648                |
| Other Metal and Metal Products | 0.8                  | 9.2                        | 883                   |
| All Engineering                | 2.8                  | 0.6                        | 203                   |
| Of which: Electronics          | 0.8                  |                            | -                     |
| Electricity                    | 4.0                  | 0.1                        | 42                    |
| Cotton Textiles                | 1.9                  | 49.8                       | 11,337                |
| Jute Textiles                  | 0.1                  | 49.8                       | 310                   |
| Other Textiles                 | 2.7                  | 49.8                       | 16,282                |
| Sugar                          | 2.0                  | 77.7                       | 19,014                |
| Tea                            | 0.0                  | 27.1                       | 16                    |
| Food Processing                | 1.3                  | 20.0                       | 3,141                 |
| Vegetable Oils and Vanaspati   | 0.6                  | 21.8                       | 1,485                 |
| Tobacco & Tobacco Products     | 0.0                  | 0.0                        | -                     |
| Paper & Paper Products         | 0.9                  | 37.4                       | 4,286                 |
| Rubber & Rubber Products       | 0.1                  | 28.5                       | 425                   |
| Chemicals, Dyes, Paints, etc.  | 2.3                  |                            | 3,451                 |
| Of which Fertilisers           | 0.5                  | 17.2                       | 1,103                 |
| Of which petro-chemicals       | 0.3                  | 2.8                        | 108                   |
| Which Drugs & Pharmaceuticals  | 0.9                  | 20.7                       | 2,240                 |
| Cement                         | 1.0                  | 4.8                        | 604                   |
| Leather & leather products     | 0.4                  | 26.9                       | 1,217                 |
| Gems and jewellery             | 0.5                  | 51.3                       | 3,067                 |
| Construction                   | 2.1                  | 62.1                       | 15,822                |
| Petroleum                      | 1.7                  | 2.8                        | 576                   |
| Automobiles including trucks   | 0.3                  | 4.4                        | 156                   |
| Computer software              | 0.0                  | 8.6                        | 43                    |
| Infrastructure                 | 5.5                  |                            | 856                   |
| Of which Power                 | 0.2                  | 0.1                        | 3                     |
| Which Telecommunications       | 1.0                  | 6.8                        | 853                   |
| Which Roads & ports            | 1.7                  | 0.0                        | -                     |
| NBFCs                          | 4.9                  | 5.0                        | 2,939                 |
| Trading                        | 1.0                  | 5.0                        | 631                   |
| Other industries               | 6.3                  | 5.0                        | 3,795                 |
| <b>Total</b>                   | <b>50.3</b>          | <b>19</b>                  | <b>114,405</b>        |
| Retail                         | 22.3                 | 11.9                       | 32,019                |
| Of which: mortgages            | 6.2                  | 6                          | 4,500                 |
| Of which: educational          | 1.3                  | 4                          | 622                   |
| Of which: others               | 14.8                 | 15                         | 26,897                |
| Agriculture                    | 18.1                 | 5                          | 10,956                |
| Residuary other advances       | 9.3                  | 15                         | 16,819                |
| <b>Total</b>                   | <b>100.0</b>         | <b>14.4</b>                | <b>174,198</b>        |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## Exhibit 52: Axis Bank

| (Rs m)                       | % of funded exposure | % of exposure under stress | Exposure under stress |
|------------------------------|----------------------|----------------------------|-----------------------|
| Mining                       | 0.1                  | 2.9                        | 40                    |
| Iron and Steel               | 1.5                  | 30.1                       | 4,206                 |
| Other Metals                 | 0.4                  | 9.2                        | 377                   |
| All Engineering              | 1.1                  | 0.6                        | 61                    |
| Electricity                  | 1.0                  | 0.1                        | 8                     |
| Cotton Textiles              | 2.3                  | 49.8                       | 10,578                |
| Jute Textiles                | 0.0                  | 49.8                       | 34                    |
| Other Textiles               | 0.7                  | 49.8                       | 3,248                 |
| Sugar                        | 0.8                  | 77.7                       | 5,472                 |
| Tea                          | 0.2                  | 27.6                       | 392                   |
| Food Processing              | 0.9                  | 20.0                       | 1,603                 |
| Vegetable Oil & Vanaspati    | 0.5                  | 21.8                       | 1,102                 |
| Tobacco and Tobacco products | 0.4                  | 0.0                        | -                     |
| Paper and paper products     | 0.4                  | 37.4                       | 1,394                 |
| Rubber and rubber products   | 0.1                  | 28.5                       | 152                   |
| Chemicals, Dyes, Paints      | 1.4                  | 17.6                       | 2,354                 |
| Cement                       | 0.9                  | 4.8                        | 425                   |
| Leather and leather products | 0.1                  | 26.9                       | 244                   |
| Gems and Jewellery           | 0.9                  | 25.0                       | 2,041                 |
| Construction                 | 3.8                  | 62.1                       | 21,692                |
| Petroleum                    | 0.7                  | 2.8                        | 174                   |
| Automobile                   | 1.3                  | 4.4                        | 531                   |
| Computer Software            | 0.8                  | 8.6                        | 654                   |
| Infrastructure               | 4.5                  | 0.6                        | 249                   |
| NBFCs & Trading              | 13.6                 | 5.0                        | 6,310                 |
| Other Industries             | 14.3                 | 15.0                       | 19,916                |
| <b>Total</b>                 | <b>52.6</b>          | <b>17.0</b>                | <b>83,257</b>         |
| <b>Retail</b>                |                      |                            |                       |
| Housing Advances             | 10.8                 | 6.0                        | 5,997                 |
| CV Loans                     | 0.7                  | 6.0                        | 375                   |
| 4-Wheelers                   | 1.7                  | 5.0                        | 781                   |
| 2-Wheelers                   | 0.0                  | 4.0                        | 6                     |
| Personal Loans               | 2.2                  | 25.0                       | 5,075                 |
| Non-Schematic                | 0.8                  | 5.0                        | 390                   |
| Cards                        | 0.7                  | 20.0                       | 1,249                 |
| <b>Total Retail Advances</b> | <b>16.8</b>          | <b>8.88</b>                | <b>13,873</b>         |
| International exposure       | 6.6                  | 15.0                       | 9,210                 |
| Others                       | 23.9                 | 15.0                       | 33,360                |
| <b>TOTAL</b>                 | <b>100.0</b>         | <b>15.03</b>               | <b>139,701</b>        |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## Exhibit 53: State Bank of India

| (Rs m)                                   | % of funded exposure | % of exposure under stress | Exposure under stress |
|--|----------------------|----------------------------|-----------------------|
| Coal                                     | 0.2                  | 2.9                        | 389                   |
| Mining                                   | 0.9                  | 2.9                        | 1,574                 |
| Iron and Steel                           | 6.1                  | 30.1                       | 104,610               |
| Other Metal and Metal Products           | 1.2                  | 9.2                        | 6,379                 |
| All Engineering                          | 3.1                  | 0.6                        | 1,049                 |
| <i>Of which: Electronics</i>             | 0.8                  |                            |                       |
| Electricity                              | 1.7                  | 0.1                        | 85                    |
| Cotton textiles                          | 3.4                  | 49.8                       | 96,676                |
| Jute Textiles                            | 0.1                  | 49.8                       | 1,929                 |
| Other Textiles                           | 2.9                  | 49.8                       | 82,158                |
| Sugar                                    | 1.1                  | 77.7                       | 48,861                |
| Tea                                      | 0.1                  | 27.1                       | 1,127                 |
| Food Processing                          | 1.7                  | 20.0                       | 19,320                |
| Vegetable Oils and Vanaspati             | 0.5                  | 21.8                       | 6,713                 |
| Tobacco & Tobacco Products               | 0.1                  | 0.0                        | 0                     |
| Paper & paper products                   | 0.7                  | 37.4                       | 14,999                |
| Rubber & rubber products                 | 0.5                  | 28.5                       | 7,848                 |
| Chemicals, dyes, paints, etc.            | 3.1                  |                            | 18,784                |
| <i>Of which Fertilisers</i>              | 0.5                  | 17.2                       | 4,763                 |
| <i>Of which Petro-chemicals</i>          | 0.5                  | 2.8                        | 833                   |
| <i>which Drugs &amp; Pharmaceuticals</i> | 1.1                  | 20.7                       | 13,188                |
| Cement                                   | 0.6                  | 4.8                        | 1,594                 |
| Leather & 'Leather Products              | 0.3                  | 26.9                       | 5,025                 |
| Gems and Jewellery                       | 2.0                  | 51.3                       | 57,302                |
| Construction                             | 1.5                  | 62.1                       | 54,884                |
| Petroleum                                | 1.9                  | 2.8                        | 3,071                 |
| Automobiles including Trucks             | 1.3                  | 4.4                        | 3,209                 |
| Computer Software                        | 0.3                  | 8.6                        | 1,385                 |
| Infrastructure                           | 6.7                  |                            | 23,915                |
| <i>Of which Power</i>                    | 2.0                  | 15.0                       | 17,548                |
| <i>which Telecommunications</i>          | 1.6                  | 6.8                        | 6,367                 |
| <i>which Roads &amp; Ports</i>           | 1.4                  | 0.0                        | 0                     |
| Other Industries                         | 14.3                 | 15.0                       | 122,409               |
| NBFCs & Trading                          | 16.4                 | 5.0                        | 46,831                |
| Industry Credit                          | 72.7                 | 17.6                       | 732,125               |
| Residual advances                        | 7.0                  | 15.0                       | 60,418                |
| Retail Assets                            | 18.2                 | 9.41                       | 97,881                |
| <i>of which Housing Advances</i>         | 9.1                  | 8.0                        | 41,501                |
| Education                                | 1.8                  | 4.0                        | 4,159                 |
| Auto                                     | 4.5                  | 8.0                        | 20,796                |
| Personal                                 | 2.7                  | 20.0                       | 31,423                |
| Agri loans                               | 9.1                  | 5                          | 26,060                |
| <b>Total credit</b>                      | <b>100.0</b>         | <b>15.0</b>                | <b>856,066</b>        |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## Exhibit 54: Bank of India

| (Rs m)                         | % of funded exposure | % of exposure under stress | Exposure under stress |
|--------------------------------|----------------------|----------------------------|-----------------------|
| Coal                           | 0.1                  | 2.9                        | 33                    |
| Mining                         | 0.4                  | 2.9                        | 128                   |
| Iron And Steel                 | 4.6                  | 30.10                      | 15,780                |
| Other Metal And Metal Products | 1.1                  | 9.2                        | 1,193                 |
| All Engineering                | 2.1                  | 0.6                        | 139                   |
| Of Which: Electronics          | 0.7                  |                            | -                     |
| Electricity                    | 0.0                  | 0.1                        | 0                     |
| Cotton Textiles                | 1.4                  | 49.8                       | 7,849                 |
| Jute Textiles                  | 0.0                  | 49.8                       | 163                   |
| Other Textiles                 | 2.7                  | 49.8                       | 15,082                |
| Sugar                          | 0.3                  | 77.7                       | 2,210                 |
| Tea                            | 0.0                  | 27.1                       | 49                    |
| Food Processing                | 0.3                  | 20.0                       | 669                   |
| Vegetable Oils And Vanaspati   | 0.0                  | 21.8                       | 82                    |
| Tobacco & Tobacco Products     | 0.0                  | 0.0                        | -                     |
| Paper & Paper Products         | 0.5                  | 37.4                       | 2,001                 |
| Rubber & Rubber Products       | 0.9                  | 28.5                       | 2,829                 |
| Chemicals, Dyes, Paints, Etc.  | 2.5                  |                            | 3,065                 |
| Of Which Fertilisers           | 0.2                  | 17.2                       | 308                   |
| Of Which Petro-Chemicals       | 0.3                  | 2.8                        | 109                   |
| Which Drugs & Pharmaceuticals  | 1.1                  | 20.7                       | 2,649                 |
| Cement                         | 0.3                  | 4.8                        | 177                   |
| Leather & Leather Products     | 0.2                  | 26.9                       | 669                   |
| Gems And Jewellery             | 2.4                  | 51.3                       | 14,099                |
| Construction                   | 0.9                  | 62.1                       | 6,136                 |
| Petroleum                      | 0.6                  | 2.8                        | 179                   |
| Automobiles Including Trucks   | 0.6                  | 4.4                        | 291                   |
| Computer Software              | 0.0                  | 8.6                        | 31                    |
| Infrastructure                 | 6.5                  |                            | 1,123                 |
| Of Which Power                 | 2.7                  | 0.1                        | 27                    |
| Which Telecommunications       | 1.4                  | 6.8                        | 1,096                 |
| Which Roads & Ports            | 1.1                  | 0.0                        | -                     |
| NBFCs                          | 0.0                  | 5.0                        | -                     |
| Trading                        | 0.0                  | 5.0                        | -                     |
| Other Industries               | 5.9                  | 15.0                       | 10,151                |
| <b>Total</b>                   | <b>34.4</b>          | <b>21.5</b>                | <b>84,127</b>         |
| Retail                         | 16.7                 | 11.9                       | 22,708                |
| Residential Mortgages          | 5.7                  | 6.0                        | 3,885                 |
| Business Mortgages             | 2.4                  | 8.0                        | 2,215                 |
| Auto Finance                   | 0.7                  | 8.0                        | 605                   |
| Educational Loans              | 1.1                  | 4.0                        | 513                   |
| Credit Cards                   | 0.0                  | 25.0                       | 8                     |
| Personal Loans                 | 0.4                  | 20.0                       | 954                   |
| Others                         | 6.4                  | 20.0                       | 14,528                |
| Agriculture                    | 13.2                 | 5.0                        | 7,528                 |
| International advances         | 20.6                 | 20.0                       | 46,808                |
| Residuary other Advances       | 15.1                 | 15.0                       | 25,740                |
| <b>Total</b>                   | <b>100.0</b>         | <b>16.4</b>                | <b>186,911</b>        |

Source: Annual report, Capitaline, IDFC-SSKI Research; data as of March 2008

## ANNEXURE

### KEY AGGREGATE FINANCIALS OF OUR SAMPLE SET

#### Profit & loss

| (Rs bn)          | FY97         | FY98         | FY99         | FY00         | FY01         | FY02         | FY03         | FY04         | FY05          | FY06          | FY07          | FY08          |
|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| <b>Net Sales</b> | <b>3,525</b> | <b>3,890</b> | <b>4,537</b> | <b>5,563</b> | <b>6,864</b> | <b>7,125</b> | <b>8,116</b> | <b>9,346</b> | <b>11,914</b> | <b>14,232</b> | <b>18,095</b> | <b>21,517</b> |
| Other income     | 139          | 162          | 177          | 203          | 252          | 283          | 303          | 451          | 451           | 522           | 667           | 912           |
| <b>EBITDA</b>    | <b>630</b>   | <b>712</b>   | <b>806</b>   | <b>920</b>   | <b>1,117</b> | <b>1,268</b> | <b>1,466</b> | <b>1,832</b> | <b>2,285</b>  | <b>2,555</b>  | <b>3,417</b>  | <b>4,133</b>  |
| Depreciation     | 143          | 166          | 215          | 262          | 320          | 389          | 420          | 456          | 510           | 560           | 643           | 738           |
| EBIT             | 487          | 545          | 591          | 658          | 798          | 879          | 1,047        | 1,377        | 1,775         | 1,995         | 2,774         | 3,395         |
| Interest Expense | 200          | 227          | 273          | 283          | 319          | 319          | 285          | 270          | 249           | 284           | 342           | 457           |
| <b>PBT</b>       | <b>287</b>   | <b>319</b>   | <b>318</b>   | <b>375</b>   | <b>479</b>   | <b>560</b>   | <b>762</b>   | <b>1,107</b> | <b>1,525</b>  | <b>1,711</b>  | <b>2,432</b>  | <b>2,937</b>  |
| Tax              | 66           | 69           | 75           | 93           | 120          | 154          | 222          | 303          | 344           | 409           | 603           | 741           |
| <b>PAT</b>       | <b>221</b>   | <b>250</b>   | <b>243</b>   | <b>281</b>   | <b>359</b>   | <b>406</b>   | <b>540</b>   | <b>804</b>   | <b>1,181</b>  | <b>1,302</b>  | <b>1,829</b>  | <b>2,196</b>  |

#### Balance sheet

| (Rs bn)               | FY97  | FY98  | FY99  | FY00  | FY01  | FY02  | FY03  | FY04  | FY05  | FY06   | FY07   | FY08   |
|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|
| Networth              | 1,983 | 2,331 | 2,763 | 3,138 | 3,911 | 4,215 | 4,606 | 5,223 | 6,310 | 7,742  | 9,866  | 12,745 |
| <i>yoy growth (%)</i> | -     | 17.6  | 18.5  | 13.6  | 24.6  | 7.8   | 9.3   | 13.4  | 20.8  | 22.7   | 27.4   | 29.2   |
| Debt                  | 1,899 | 2,248 | 2,505 | 2,645 | 2,990 | 3,175 | 3,208 | 3,275 | 3,658 | 4,488  | 5,784  | 7,415  |
| <i>yoy growth (%)</i> | -     | 18.4  | 11.4  | 5.6   | 13.1  | 6.2   | 1.0   | 2.1   | 11.7  | 22.7   | 28.9   | 28.2   |
| Cash                  | 147   | 242   | 298   | 316   | 364   | 446   | 513   | 792   | 1,371 | 1,747  | 2,396  | 2,779  |
| <i>yoy growth(%)</i>  | -     | 64.6  | 22.9  | 5.9   | 15.3  | 22.6  | 15.0  | 54.4  | 73.1  | 27.4   | 37.1   | 16.0   |
| Total assets          | 3,884 | 4,578 | 5,269 | 5,783 | 6,901 | 7,391 | 7,813 | 8,498 | 9,968 | 12,230 | 15,650 | 20,160 |
| <i>yoy growth(%)</i>  | -     | 17.9  | 15.1  | 9.8   | 19.3  | 7.1   | 5.7   | 8.8   | 17.3  | 22.7   | 28.0   | 28.8   |

#### Key ratios

|                              | FY97 | FY98 | FY99  | FY00  | FY01  | FY02  | FY03  | FY04  | FY05  | FY06  | FY07  | FY08  |
|------------------------------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| <b>(%)</b>                   |      |      |       |       |       |       |       |       |       |       |       |       |
| EBITDA margin                | 17.2 | 17.6 | 17.1  | 16.0  | 15.7  | 17.1  | 17.4  | 18.7  | 18.5  | 17.3  | 18.2  | 18.4  |
| EBIT margin                  | 13.3 | 13.5 | 12.5  | 11.4  | 11.2  | 11.9  | 12.4  | 14.1  | 14.4  | 13.5  | 14.8  | 15.1  |
| Profit margin                | 6.0  | 6.2  | 5.2   | 4.9   | 5.0   | 5.5   | 6.4   | 8.2   | 9.6   | 8.8   | 9.7   | 9.8   |
| Effective tax rate           | 23.0 | 21.6 | 23.6  | 24.9  | 25.0  | 27.5  | 29.1  | 27.4  | 22.5  | 23.9  | 24.8  | 25.2  |
| RoE                          | -    | 11.6 | 9.6   | 9.5   | 10.2  | 10.0  | 12.2  | 16.4  | 20.5  | 18.5  | 20.8  | 19.4  |
| RoA                          | -    | 5.9  | 4.9   | 5.1   | 5.7   | 5.7   | 7.1   | 9.9   | 12.8  | 11.7  | 13.1  | 12.3  |
| <b>(x)</b>                   |      |      |       |       |       |       |       |       |       |       |       |       |
| Debt equity ratio            | 1.0  | 1.0  | 0.9   | 0.8   | 0.8   | 0.8   | 0.7   | 0.6   | 0.6   | 0.6   | 0.6   | 0.6   |
| Interest Coverage ratio      | 3.1  | 3.1  | 3.0   | 3.2   | 3.5   | 4.0   | 5.1   | 6.8   | 9.2   | 9.0   | 10.0  | 9.0   |
| Debt to EBITDA ratio         | 3.0  | 3.2  | 3.1   | 2.9   | 2.7   | 2.5   | 2.2   | 1.8   | 1.6   | 1.8   | 1.7   | 1.8   |
| Effective Interest rate      | 10.5 | 10.1 | 10.9  | 10.7  | 10.7  | 10.1  | 8.9   | 8.2   | 6.8   | 6.3   | 5.9   | 6.2   |
| Cash as a % of debt          | 7.8  | 10.8 | 11.9  | 11.9  | 12.2  | 14.0  | 16.0  | 24.2  | 37.5  | 38.9  | 41.4  | 37.5  |
| Net Debt equity ratio        | 0.9  | 0.9  | 0.8   | 0.7   | 0.7   | 0.6   | 0.6   | 0.5   | 0.4   | 0.4   | 0.3   | 0.4   |
| No of co's with -ve networth | 30.0 | 63.0 | 104.0 | 123.0 | 175.0 | 215.0 | 229.0 | 233.0 | 233.0 | 213.0 | 201.0 | 189.0 |

## AGGREGATE FINANCIALS OF LARGE COMPANIES – (SALES &gt;RS10BN)

## Profit &amp; loss

| (Rs bn)          | FY97       | FY98       | FY99       | FY00       | FY01       | FY02       | FY03         | FY04         | FY05         | FY06         | FY07         | FY08         |
|------------------|------------|------------|------------|------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Net Sales        | 2,212      | 2,411      | 2,930      | 3,844      | 4,983      | 5,154      | 5,970        | 7,113        | 9,402        | 11,391       | 15,013       | 18,135       |
| Other income     | 78         | 103        | 111        | 126        | 169        | 193        | 210          | 343          | 336          | 381          | 515          | 711          |
| <b>EBITDA</b>    | <b>393</b> | <b>458</b> | <b>552</b> | <b>637</b> | <b>827</b> | <b>982</b> | <b>1,153</b> | <b>1,494</b> | <b>1,895</b> | <b>2,088</b> | <b>2,845</b> | <b>3,463</b> |
| Depreciation     | 91         | 105        | 146        | 185        | 236        | 295        | 315          | 356          | 406          | 449          | 527          | 608          |
| EBIT             | 302        | 353        | 406        | 453        | 591        | 687        | 838          | 1,138        | 1,489        | 1,639        | 2,318        | 2,855        |
| Interest Expense | 105        | 116        | 151        | 158        | 186        | 189        | 159          | 170          | 164          | 189          | 242          | 329          |
| <b>PBT</b>       | <b>196</b> | <b>237</b> | <b>255</b> | <b>295</b> | <b>405</b> | <b>497</b> | <b>679</b>   | <b>968</b>   | <b>1,326</b> | <b>1,450</b> | <b>2,076</b> | <b>2,526</b> |
| Tax              | 47         | 50         | 56         | 71         | 98         | 131        | 193          | 261          | 291          | 342          | 515          | 638          |
| <b>PAT</b>       | <b>149</b> | <b>187</b> | <b>199</b> | <b>224</b> | <b>308</b> | <b>366</b> | <b>486</b>   | <b>706</b>   | <b>1,035</b> | <b>1,108</b> | <b>1,561</b> | <b>1,888</b> |

## Balance sheet

| (Rs bn)       | FY97  | FY98  | FY99  | FY00  | FY01  | FY02  | FY03  | FY04  | FY05  | FY06  | FY07   | FY08   |
|---------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| Networth      | 1,244 | 1,471 | 1,863 | 2,117 | 2,822 | 3,085 | 3,438 | 4,135 | 5,133 | 6,235 | 7,935  | 10,166 |
| yoy growth(%) | -     | 18.3  | 26.7  | 13.6  | 33.3  | 9.3   | 11.5  | 20.3  | 24.1  | 21.5  | 27.3   | 28.1   |
| Debt          | 1,212 | 1,328 | 1,503 | 1,611 | 1,882 | 1,979 | 1,874 | 2,062 | 2,504 | 3,065 | 4,134  | 5,527  |
| yoy growth(%) | -     | 9.6   | 13.2  | 7.2   | 16.8  | 5.1   | (5.3) | 10.0  | 21.4  | 22.4  | 34.9   | 31.6   |
| Cash          | 83    | 159   | 199   | 180   | 244   | 325   | 363   | 631   | 1,182 | 1,428 | 1,983  | 2,405  |
| yoy growth(%) | -     | 91.7  | 25.3  | (9.4) | 35.3  | 33.1  | 11.5  | 74.0  | 87.4  | 20.8  | 38.8   | 21.3   |
| Total assets  | 2,456 | 2,799 | 3,366 | 3,728 | 4,704 | 5,064 | 5,312 | 6,197 | 7,637 | 9,300 | 12,069 | 15,605 |
| yoy growth(%) | -     | 14.0  | 20.3  | 10.8  | 26.2  | 7.6   | 4.9   | 16.7  | 23.2  | 21.8  | 29.8   | 29.3   |

## Key ratios

|                         | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 |
|-------------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| <b>(%)</b>              |      |      |      |      |      |      |      |      |      |      |      |      |
| EBITDA margin           | 10.7 | 11.3 | 11.7 | 11.1 | 11.6 | 13.2 | 13.7 | 15.2 | 15.3 | 14.2 | 15.2 | 15.4 |
| EBIT margin             | 8.2  | 8.7  | 8.6  | 7.9  | 8.3  | 9.3  | 10.0 | 11.6 | 12.0 | 11.1 | 12.4 | 12.7 |
| Profit margin           | 4.1  | 4.6  | 4.2  | 3.9  | 4.3  | 4.9  | 5.8  | 7.2  | 8.4  | 7.5  | 8.3  | 8.4  |
| Effective tax rate      | 24.2 | 21.0 | 22.0 | 24.0 | 24.1 | 26.3 | 28.4 | 27.0 | 21.9 | 23.6 | 24.8 | 25.3 |
| RoE                     | -    | 13.8 | 11.9 | 11.3 | 12.5 | 12.4 | 14.9 | 18.6 | 22.3 | 19.5 | 22.0 | 20.9 |
| RoA                     | -    | 7.1  | 6.4  | 6.3  | 7.3  | 7.5  | 9.4  | 12.3 | 15.0 | 13.1 | 14.6 | 13.6 |
| <b>(x)</b>              |      |      |      |      |      |      |      |      |      |      |      |      |
| Debt equity ratio       | 1.0  | 0.9  | 0.8  | 0.8  | 0.7  | 0.6  | 0.5  | 0.5  | 0.5  | 0.5  | 0.5  | 0.5  |
| Interest Coverage ratio | 3.7  | 3.9  | 3.6  | 4.0  | 4.5  | 5.2  | 7.3  | 8.8  | 11.6 | 11.1 | 11.8 | 10.5 |
| Debt to EBITDA ratio    | 3.1  | 2.9  | 2.7  | 2.5  | 2.3  | 2.0  | 1.6  | 1.4  | 1.3  | 1.5  | 1.5  | 1.6  |
| Effective Interest rate | 8.7  | 8.7  | 10.1 | 9.8  | 9.9  | 9.6  | 8.5  | 8.3  | 6.5  | 6.2  | 5.8  | 6.0  |
| Cash as a % of debt     | 6.8  | 12.0 | 13.2 | 11.2 | 13.0 | 16.4 | 19.3 | 30.6 | 47.2 | 46.6 | 48.0 | 44.2 |



## AGGREGATE FINANCIALS OF MEDIUM COMPANIES – (SALES RS2-10BN)

## Profit &amp; loss

| (Rs bn)          | FY97       | FY98       | FY99       | FY00         | FY01         | FY02         | FY03         | FY04         | FY05         | FY06         | FY07         | FY08         |
|------------------|------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Net Sales</b> | <b>851</b> | <b>899</b> | <b>957</b> | <b>1,047</b> | <b>1,195</b> | <b>1,236</b> | <b>1,396</b> | <b>1,441</b> | <b>1,709</b> | <b>2,029</b> | <b>2,251</b> | <b>2,572</b> |
| Other income     | 42         | 38         | 38         | 44           | 51           | 56           | 54           | 60           | 72           | 91           | 88           | 114          |
| <b>EBITDA</b>    | <b>155</b> | <b>164</b> | <b>162</b> | <b>184</b>   | <b>202</b>   | <b>197</b>   | <b>222</b>   | <b>225</b>   | <b>271</b>   | <b>340</b>   | <b>409</b>   | <b>497</b>   |
| Depreciation     | 34         | 37         | 41         | 46           | 53           | 59           | 68           | 59           | 67           | 77           | 79           | 95           |
| EBIT             | 121        | 127        | 122        | 138          | 149          | 139          | 155          | 166          | 204          | 262          | 330          | 402          |
| Interest Expense | 60         | 65         | 67         | 70           | 79           | 75           | 75           | 53           | 51           | 59           | 66           | 91           |
| <b>PBT</b>       | <b>61</b>  | <b>62</b>  | <b>55</b>  | <b>68</b>    | <b>70</b>    | <b>64</b>    | <b>79</b>    | <b>113</b>   | <b>153</b>   | <b>203</b>   | <b>264</b>   | <b>311</b>   |
| Tax              | 14         | 12         | 12         | 15           | 15           | 17           | 22           | 29           | 38           | 49           | 65           | 80           |
| <b>PAT</b>       | <b>47</b>  | <b>49</b>  | <b>43</b>  | <b>54</b>    | <b>55</b>    | <b>47</b>    | <b>57</b>    | <b>83</b>    | <b>115</b>   | <b>154</b>   | <b>199</b>   | <b>231</b>   |

## Balance sheet

| (Rs bn)       | FY97 | FY98  | FY99  | FY00  | FY01  | FY02  | FY03  | FY04   | FY05  | FY06  | FY07  | FY08  |
|---------------|------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|
| Networth      | 478  | 551   | 563   | 648   | 684   | 709   | 735   | 641    | 792   | 1,036 | 1,213 | 1,607 |
| yoy growth(%) | -    | 15.4  | 2.2   | 15.1  | 5.4   | 3.7   | 3.7   | (12.8) | 23.6  | 30.8  | 17.1  | 32.5  |
| Debt          | 420  | 545   | 589   | 600   | 617   | 684   | 679   | 606    | 687   | 935   | 1,057 | 1,297 |
| yoy growth(%) | -    | 29.7  | 8.2   | 1.8   | 2.9   | 10.8  | (0.7) | (10.8) | 13.4  | 36.0  | 13.1  | 22.6  |
| Cash          | 41   | 54    | 62    | 75    | 73    | 77    | 93    | 100    | 121   | 207   | 237   | 268   |
| yoy growth(%) | -    | 33.3  | 14.3  | 21.5  | (2.6) | 5.7   | 19.9  | 7.8    | 20.7  | 71.8  | 14.3  | 13.1  |
| Total assets  | 898  | 1,096 | 1,154 | 1,248 | 1,301 | 1,393 | 1,414 | 1,247  | 1,479 | 1,971 | 2,271 | 2,904 |
| yoy growth(%) | -    | 22.0  | 5.3   | 8.2   | 4.2   | 7.1   | 1.5   | (11.8) | 18.6  | 33.2  | 15.2  | 27.9  |

## Key ratios

|                         | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 |
|-------------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| <b>(%)</b>              |      |      |      |      |      |      |      |      |      |      |      |      |
| EBITDA margin           | 4.2  | 4.0  | 3.4  | 3.2  | 2.8  | 2.7  | 2.6  | 2.3  | 2.2  | 2.3  | 2.2  | 2.2  |
| EBIT margin             | 3.3  | 3.1  | 2.6  | 2.4  | 2.1  | 1.9  | 1.8  | 1.7  | 1.6  | 1.8  | 1.8  | 1.8  |
| Profit margin           | 1.3  | 1.2  | 0.9  | 0.9  | 0.8  | 0.6  | 0.7  | 0.9  | 0.9  | 1.0  | 1.1  | 1.0  |
| Effective tax rate      | 23.0 | 20.0 | 22.6 | 21.3 | 21.9 | 27.1 | 28.0 | 26.1 | 25.1 | 24.1 | 24.8 | 25.6 |
| RoE                     |      | 9.6  | 7.6  | 8.9  | 8.3  | 6.7  | 7.9  | 12.1 | 16.0 | 16.9 | 17.7 | 16.4 |
| RoA                     |      | 4.9  | 3.8  | 4.5  | 4.3  | 3.5  | 4.1  | 6.3  | 8.4  | 8.9  | 9.4  | 8.9  |
| <b>(x)</b>              |      |      |      |      |      |      |      |      |      |      |      |      |
| Debt equity ratio       | 0.9  | 1.0  | 1.0  | 0.9  | 0.9  | 1.0  | 0.9  | 0.9  | 0.9  | 0.9  | 0.9  | 0.8  |
| Interest Coverage ratio | 2.6  | 2.5  | 2.4  | 2.6  | 2.6  | 2.6  | 2.9  | 4.2  | 5.4  | 5.7  | 6.2  | 5.4  |
| Debt to EBITDA ratio    | 2.7  | 3.3  | 3.6  | 3.3  | 3.1  | 3.5  | 3.1  | 2.7  | 2.5  | 2.8  | 2.6  | 2.6  |
| Effective Interest rate | 14.3 | 12.0 | 11.3 | 11.6 | 12.8 | 10.9 | 11.1 | 8.8  | 7.4  | 6.4  | 6.2  | 7.0  |
| Cash as a % of debt     | 9.6  | 9.9  | 10.5 | 12.5 | 11.8 | 11.3 | 13.6 | 16.5 | 17.5 | 22.2 | 22.4 | 20.6 |

## AGGREGATE FINANCIALS OF SMALL COMPANIES – (SALES &lt;RS2BN)

## Profit &amp; loss

| (Rs bn)          | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 |
|------------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Net Sales        | 462  | 580  | 649  | 672  | 686  | 735  | 750  | 792  | 804  | 812  | 831  | 811  |
| Other income     | 18   | 21   | 27   | 33   | 31   | 33   | 36   | 45   | 42   | 48   | 57   | 79   |
| EBITDA           | 81   | 90   | 92   | 98   | 88   | 89   | 90   | 112  | 117  | 127  | 158  | 169  |
| Depreciation     | 17   | 25   | 28   | 31   | 31   | 35   | 37   | 40   | 36   | 34   | 36   | 35   |
| EBIT             | 64   | 65   | 63   | 68   | 57   | 54   | 53   | 72   | 81   | 93   | 122  | 135  |
| Interest Expense | 34   | 45   | 54   | 55   | 53   | 53   | 49   | 45   | 34   | 35   | 34   | 36   |
| PBT              | 30   | 21   | 9    | 13   | 4    | 1    | 4    | 27   | 47   | 58   | 88   | 98   |
| Tax              | 4    | 7    | 6    | 8    | 7    | 6    | 7    | 12   | 15   | 18   | 23   | 23   |
| PAT              | 25   | 14   | 3    | 5    | (3)  | (6)  | (2)  | 15   | 33   | 40   | 65   | 75   |

## Balance sheet

| (Rs bn)       | FY97 | FY98 | FY99 | FY00 | FY01   | FY02  | FY03 | FY04  | FY05   | FY06 | FY07  | FY08   |
|---------------|------|------|------|------|--------|-------|------|-------|--------|------|-------|--------|
| Networth      | 259  | 311  | 337  | 370  | 384    | 362   | 376  | 383   | 374    | 436  | 567   | 671    |
| yoy growth(%) | -    | 20.1 | 8.3  | 9.6  | 3.8    | (5.8) | 3.9  | 1.9   | (2.4)  | 16.6 | 29.9  | 18.4   |
| Debt          | 261  | 368  | 401  | 418  | 449    | 447   | 596  | 549   | 426    | 447  | 508   | 519    |
| yoy growth(%) | -    | 40.9 | 9.0  | 4.3  | 7.3    | (0.4) | 33.2 | (7.8) | (22.4) | 4.9  | 13.6  | 2.3    |
| Cash          | 24   | 28   | 36   | 58   | 44     | 40    | 56   | 55    | 65     | 104  | 175   | 101    |
| yoy growth(%) | -    | 20.7 | 27.2 | 61.3 | (24.6) | (8.7) | 38.8 | (2.0) | 19.8   | 59.2 | 68.0  | (42.0) |
| Total assets  | 523  | 679  | 738  | 788  | 833    | 810   | 971  | 932   | 800    | 883  | 1,075 | 1,190  |
| yoy growth(%) | -    | 30.0 | 8.7  | 6.7  | 5.7    | (2.8) | 19.9 | (4.1) | (14.1) | 10.4 | 21.7  | 10.8   |

## Key ratios

|                         | FY97 | FY98 | FY99 | FY00 | FY01  | FY02  | FY03  | FY04 | FY05 | FY06 | FY07 | FY08 |
|-------------------------|------|------|------|------|-------|-------|-------|------|------|------|------|------|
| <b>(%)</b>              |      |      |      |      |       |       |       |      |      |      |      |      |
| EBITDA margin           | 2.2  | 2.2  | 1.9  | 1.7  | 1.2   | 1.2   | 1.1   | 1.1  | 0.9  | 0.9  | 0.8  | 0.8  |
| EBIT margin             | 1.8  | 1.6  | 1.3  | 1.2  | 0.8   | 0.7   | 0.6   | 0.7  | 0.7  | 0.6  | 0.7  | 0.6  |
| Profit margin           | 0.7  | 0.3  | 0.1  | 0.1  | (0.0) | (0.1) | (0.0) | 0.2  | 0.3  | 0.3  | 0.3  | 0.3  |
| Effective tax rate      | 14.6 | 33.1 | 71.2 | 64.1 | 161.1 | 980.8 | 152.7 | 44.8 | 31.0 | 30.6 | 26.0 | 23.5 |
| RoE                     |      | 4.8  | 0.8  | 1.3  | (0.7) | (1.5) | (0.6) | 4.0  | 8.6  | 9.9  | 13.0 | 12.2 |
| RoA                     |      | 2.3  | 0.4  | 0.6  | (0.3) | (0.7) | (0.3) | 1.6  | 3.8  | 4.8  | 6.7  | 6.6  |
| <b>(x)</b>              |      |      |      |      |       |       |       |      |      |      |      |      |
| Debt equity ratio       | 1.0  | 1.2  | 1.2  | 1.1  | 1.2   | 1.2   | 1.6   | 1.4  | 1.1  | 1.0  | 0.9  | 0.8  |
| Interest Coverage ratio | 2.4  | 2.0  | 1.7  | 1.8  | 1.7   | 1.7   | 1.8   | 2.5  | 3.4  | 3.6  | 4.7  | 4.7  |
| Debt to EBITDA ratio    | 3.2  | 4.1  | 4.4  | 4.3  | 5.1   | 5.0   | 6.6   | 4.9  | 3.6  | 3.5  | 3.2  | 3.1  |
| Effective Interest rate | 13.2 | 12.2 | 13.5 | 13.2 | 11.7  | 12.0  | 8.2   | 8.2  | 8.0  | 7.9  | 6.7  | 6.9  |
| Cash as a % of debt     | 9.0  | 7.7  | 9.0  | 14.0 | 9.8   | 9.0   | 9.4   | 9.9  | 15.4 | 23.3 | 34.5 | 19.5 |

## AGGREGATE FINANCIALS OF STRESSED SECTORS

## CONSTRUCTION &amp; REALTY

TOTAL DEBT: Rs487BN, STRESSED: Rs303BN (62%)

|                                  | FY97  | FY98  | FY99   | FY00  | FY01  | FY02   | FY03  | FY04  | FY05  | FY06  | FY07  | FY08  |
|----------------------------------|-------|-------|--------|-------|-------|--------|-------|-------|-------|-------|-------|-------|
| <b>Profit &amp; loss (Rs bn)</b> |       |       |        |       |       |        |       |       |       |       |       |       |
| Net Sales                        | 30    | 34    | 43     | 56    | 67    | 86     | 119   | 145   | 170   | 245   | 391   | 619   |
| EBITDA                           | 6     | 6     | 7      | 10    | 11    | 12     | 21    | 21    | 27    | 49    | 94    | 182   |
| PAT                              | 2     | 2     | 1      | 3     | 3     | 2      | 6     | 6     | 10    | 26    | 48    | 110   |
| yoy growth(%)                    |       | 7.1   | (58.8) | 272.4 | 20.4  | (25.8) | 124.9 | 0.7   | 83.1  | 156.8 | 85.5  | 126.3 |
| <b>Balance sheet (Rs bn)</b>     |       |       |        |       |       |        |       |       |       |       |       |       |
| Network                          | 17    | 20    | 25     | 38    | 39    | 47     | 57    | 61    | 74    | 146   | 248   | 555   |
| Debt                             | 14    | 15    | 29     | 27    | 29    | 37     | 60    | 76    | 103   | 168   | 310   | 487   |
| Cash                             | 3     | 4     | 5      | 10    | 8     | 11     | 15    | 17    | 31    | 75    | 78    | 90    |
| Total assets                     | 31    | 35    | 54     | 65    | 68    | 84     | 117   | 137   | 177   | 313   | 558   | 1,043 |
| <b>Key ratios</b>                |       |       |        |       |       |        |       |       |       |       |       |       |
| (%)                              |       |       |        |       |       |        |       |       |       |       |       |       |
| EBITDA margin                    | 17.80 | 16.37 | 16.46  | 17.53 | 16.00 | 14.05  | 17.28 | 14.14 | 15.59 | 19.84 | 23.62 | 28.83 |
| EBIT margin                      | 14.96 | 13.39 | 13.39  | 14.59 | 12.91 | 10.31  | 13.76 | 11.05 | 12.94 | 17.58 | 21.67 | 27.11 |
| Profit margin                    | 26.29 | 29.24 | 8.60   | 21.71 | 24.13 | 16.53  | 24.09 | 24.71 | 35.41 | 48.70 | 48.34 | 56.66 |
| (x)                              |       |       |        |       |       |        |       |       |       |       |       |       |
| Gross Debt equity ratio          | 0.80  | 0.74  | 1.18   | 0.72  | 0.76  | 0.79   | 1.07  | 1.25  | 1.39  | 1.15  | 1.25  | 0.88  |
| Net Debt equity ratio            | 0.64  | 0.54  | 0.99   | 0.46  | 0.55  | 0.56   | 0.80  | 0.98  | 0.97  | 0.64  | 0.93  | 0.72  |
| Interest Coverage ratio (RHS)    | 2.58  | 2.56  | 1.59   | 2.15  | 2.49  | 2.18   | 2.59  | 2.50  | 3.02  | 4.29  | 4.84  | 5.76  |
| Debt to EBITDA ratio             | 2.51  | 2.66  | 3.98   | 2.68  | 2.65  | 3.00   | 2.88  | 3.68  | 3.83  | 3.39  | 3.30  | 2.68  |

## TEXTILES

TOTAL DEBT: Rs452BN, STRESSED: Rs225BN (50%)

|                                  | FY97 | FY98   | FY99    | FY00  | FY01  | FY02   | FY03    | FY04  | FY05 | FY06 | FY07 | FY08   |
|----------------------------------|------|--------|---------|-------|-------|--------|---------|-------|------|------|------|--------|
| <b>Profit &amp; loss (Rs bn)</b> |      |        |         |       |       |        |         |       |      |      |      |        |
| Net Sales                        | 199  | 229    | 241     | 254   | 304   | 262    | 281     | 310   | 352  | 404  | 481  | 550    |
| EBITDA                           | 37   | 38     | 35      | 35    | 38    | 32     | 40      | 47    | 51   | 65   | 82   | 79     |
| PAT                              | 6    | 4      | (4)     | (4)   | (10)  | (8)    | 1       | 8     | 14   | 21   | 28   | 15     |
| yoy growth(%)                    |      | (31.1) | (193.7) | (2.0) | 161.4 | (24.2) | (117.7) | 476.8 | 82.0 | 48.1 | 34.3 | (46.6) |
| <b>Balance sheet (Rs bn)</b>     |      |        |         |       |       |        |         |       |      |      |      |        |
| Network                          | 114  | 130    | 127     | 121   | 118   | 111    | 109     | 118   | 139  | 184  | 225  | 244    |
| Debt                             | 135  | 170    | 185     | 177   | 197   | 193    | 188     | 203   | 214  | 274  | 361  | 452    |
| Cash                             | 8    | 6      | 6       | 6     | 6     | 9      | 6       | 10    | 13   | 28   | 34   | 38     |
| Total assets                     | 249  | 301    | 313     | 298   | 315   | 304    | 297     | 321   | 353  | 458  | 586  | 696    |
| <b>Key ratios</b>                |      |        |         |       |       |        |         |       |      |      |      |        |
| (%)                              |      |        |         |       |       |        |         |       |      |      |      |        |
| EBITDA margin                    | 17.4 | 15.9   | 13.9    | 13.4  | 12.0  | 11.7   | 13.9    | 14.3  | 13.9 | 15.4 | 16.3 | 13.8   |
| EBIT margin                      | 12.7 | 10.7   | 8.1     | 7.7   | 6.3   | 5.6    | 8.1     | 8.5   | 8.8  | 10.3 | 11.5 | 8.7    |
| Profit margin                    | 2.9  | 1.8    | (1.6)   | (1.5) | (3.2) | (2.8)  | 0.5     | 2.4   | 3.9  | 5.0  | 5.7  | 2.6    |
| (x)                              |      |        |         |       |       |        |         |       |      |      |      |        |
| Gross Debt equity                | 1.2  | 1.3    | 1.5     | 1.5   | 1.7   | 1.7    | 1.7     | 1.7   | 1.5  | 1.5  | 1.6  | 1.9    |
| Net Debt equity                  | 1.1  | 1.3    | 1.4     | 1.4   | 1.6   | 1.7    | 1.7     | 1.6   | 1.4  | 1.3  | 1.5  | 1.7    |
| Interest Coverage                | 1.9  | 1.9    | 1.5     | 1.5   | 1.3   | 1.5    | 2.2     | 3.0   | 3.7  | 4.2  | 4.2  | 2.9    |
| Debt to EBITDA                   | 3.7  | 4.5    | 5.4     | 5.0   | 5.1   | 6.0    | 4.7     | 4.4   | 4.2  | 4.2  | 4.4  | 5.7    |

## STEEL

TOTAL DEBT: Rs784BN, STRESSED: Rs236BN (30%)

|                                  | FY97 | FY98   | FY99    | FY00  | FY01   | FY02  | FY03    | FY04  | FY05  | FY06   | FY07  | FY08  |
|----------------------------------|------|--------|---------|-------|--------|-------|---------|-------|-------|--------|-------|-------|
| <b>Profit &amp; loss (Rs bn)</b> |      |        |         |       |        |       |         |       |       |        |       |       |
| Net Sales                        | 321  | 322    | 340     | 365   | 403    | 422   | 536     | 714   | 1,052 | 1,081  | 1,369 | 1,657 |
| EBITDA                           | 67   | 61     | 44      | 47    | 66     | 42    | 94      | 170   | 322   | 261    | 363   | 455   |
| PAT                              | 8    | 5      | (28)    | (30)  | (17)   | (39)  | 13      | 75    | 169   | 116    | 172   | 223   |
| yoy growth(%)                    |      | (36.3) | (664.4) | 6.3   | (43.2) | 128.8 | (133.9) | 469.2 | 125.5 | (31.6) | 48.8  | 29.3  |
| <b>Balance sheet (Rs bn)</b>     |      |        |         |       |        |       |         |       |       |        |       |       |
| Network                          | 229  | 241    | 225     | 205   | 197    | 149   | 159     | 231   | 401   | 520    | 700   | 1,028 |
| Debt                             | 380  | 432    | 477     | 435   | 459    | 480   | 483     | 429   | 400   | 498    | 630   | 784   |
| Cash                             | 10   | 19     | 13      | 12    | 14     | 13    | 20      | 45    | 123   | 158    | 285   | 263   |
| Total assets                     | 609  | 673    | 704     | 641   | 656    | 629   | 642     | 660   | 801   | 1,019  | 1,330 | 1,812 |
| <b>Key ratios</b>                |      |        |         |       |        |       |         |       |       |        |       |       |
| (%)                              |      |        |         |       |        |       |         |       |       |        |       |       |
| EBITDA margin                    | 19.9 | 18.1   | 12.3    | 12.2  | 15.9   | 9.6   | 16.7    | 22.6  | 29.5  | 23.3   | 25.6  | 26.4  |
| EBIT margin                      | 13.2 | 12.0   | 4.6     | 4.6   | 8.4    | 1.1   | 10.2    | 17.1  | 24.8  | 18.6   | 21.4  | 22.4  |
| Profit margin                    | 2.3  | 1.5    | (7.9)   | (7.8) | (4.1)  | (8.8) | 2.3     | 10.0  | 15.5  | 10.3   | 12.1  | 12.9  |
| (x)                              |      |        |         |       |        |       |         |       |       |        |       |       |
| Gross Debt equity ratio          | 1.7  | 1.8    | 2.1     | 2.1   | 2.3    | 3.2   | 3.0     | 1.9   | 1.0   | 1.0    | 0.9   | 0.8   |
| Net Debt equity ratio            | 1.6  | 1.7    | 2.1     | 2.1   | 2.3    | 3.1   | 2.9     | 1.7   | 0.7   | 0.7    | 0.5   | 0.5   |
| Interest Coverage ratio          | 1.9  | 1.8    | 1.0     | 1.0   | 1.3    | 0.8   | 2.2     | 4.5   | 8.4   | 6.2    | 7.5   | 7.2   |
| Debt to EBITDA ratio             | 5.7  | 7.0    | 10.9    | 9.3   | 6.9    | 11.4  | 5.2     | 2.5   | 1.2   | 1.9    | 1.7   | 1.7   |

## AUTO ANCILLARY

TOTAL DEBT: Rs112BN, STRESSED: Rs53BN (47%)

|                                  | FY97 | FY98   | FY99   | FY00 | FY01   | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 |
|----------------------------------|------|--------|--------|------|--------|------|------|------|------|------|------|------|
| <b>Profit &amp; loss (Rs bn)</b> |      |        |        |      |        |      |      |      |      |      |      |      |
| Net Sales                        | 75   | 87     | 92     | 118  | 115    | 123  | 139  | 172  | 223  | 259  | 320  | 366  |
| EBITDA                           | 13   | 13     | 14     | 18   | 16     | 18   | 21   | 26   | 32   | 37   | 47   | 54   |
| EBIT                             | 10   | 10     | 10     | 14   | 11     | 12   | 15   | 19   | 24   | 28   | 36   | 41   |
| Interest expense                 | 4    | 5      | 6      | 6    | 6      | 6    | 5    | 4    | 4    | 6    | 7    | 9    |
| PAT                              | 4    | 4      | 3      | 5    | 3      | 4    | 6    | 9    | 13   | 16   | 20   | 24   |
| yoy growth(%)                    |      | (19.1) | (23.6) | 97.4 | (35.1) | 2.2  | 80.1 | 44.7 | 40.4 | 22.7 | 27.3 | 16.0 |
| <b>Balance sheet (Rs bn)</b>     |      |        |        |      |        |      |      |      |      |      |      |      |
| Networth                         | 28   | 36     | 40     | 48   | 44     | 44   | 47   | 53   | 65   | 88   | 105  | 138  |
| Debt                             | 31   | 39     | 45     | 49   | 47     | 51   | 48   | 50   | 63   | 75   | 95   | 112  |
| Cash                             | 2    | 2      | 2      | 3    | 3      | 4    | 5    | 5    | 6    | 14   | 19   | 14   |
| Total assets                     | 59   | 75     | 85     | 97   | 90     | 95   | 95   | 103  | 127  | 163  | 200  | 250  |
| <b>Key ratios</b>                |      |        |        |      |        |      |      |      |      |      |      |      |
| <b>(%)</b>                       |      |        |        |      |        |      |      |      |      |      |      |      |
| EBITDA margin                    | 17.0 | 15.4   | 15.2   | 15.7 | 14.1   | 14.3 | 15.4 | 15.0 | 14.2 | 14.5 | 14.6 | 14.6 |
| EBIT margin                      | 13.9 | 11.7   | 10.8   | 11.6 | 9.6    | 9.5  | 10.8 | 10.8 | 10.6 | 11.0 | 11.3 | 11.2 |
| Profit margin                    | 5.9  | 4.1    | 3.0    | 4.6  | 3.0    | 2.9  | 4.6  | 5.4  | 5.9  | 6.2  | 6.4  | 6.5  |
| <b>(x)</b>                       |      |        |        |      |        |      |      |      |      |      |      |      |
| Gross Debt equity ratio          | 1.1  | 1.1    | 1.1    | 1.0  | 1.1    | 1.2  | 1.0  | 1.0  | 1.0  | 0.9  | 0.9  | 0.8  |
| Net Debt equity ratio            | 1.0  | 1.0    | 1.0    | 1.0  | 1.0    | 1.1  | 0.9  | 0.9  | 0.9  | 0.7  | 0.7  | 0.7  |
| Interest Coverage ratio (RHS)    | 2.9  | 2.5    | 2.3    | 2.9  | 2.8    | 2.9  | 4.1  | 5.9  | 7.3  | 6.8  | 6.8  | 6.0  |
| Debt to EBITDA ratio             | 2.4  | 2.9    | 3.2    | 2.6  | 2.9    | 2.9  | 2.2  | 2.0  | 2.0  | 2.0  | 2.0  | 2.1  |

## TRADING

TOTAL DEBT: Rs89BN, STRESSED: Rs35BN (40%)

|                                  | FY97 | FY98   | FY99 | FY00 | FY01   | FY02   | FY03 | FY04  | FY05  | FY06 | FY07 | FY08 |
|----------------------------------|------|--------|------|------|--------|--------|------|-------|-------|------|------|------|
| <b>Profit &amp; loss (Rs bn)</b> |      |        |      |      |        |        |      |       |       |      |      |      |
| Net Sales                        | 106  | 111    | 105  | 111  | 119    | 147    | 154  | 294   | 455   | 424  | 606  | 683  |
| EBITDA                           | 4    | 3      | 4    | 4    | 5      | 4      | 4    | 6     | 11    | 13   | 15   | 22   |
| PAT                              | 2    | 1      | 1    | 2    | 1      | 1      | 1    | 2     | 3     | 4    | 6    | 10   |
| yoy growth(%)                    |      | (36.0) | 32.2 | 18.4 | (22.0) | (43.1) | 42.8 | 149.4 | 31.6  | 30.3 | 31.0 | 81.2 |
| <b>Balance sheet (Rs bn)</b>     |      |        |      |      |        |        |      |       |       |      |      |      |
| Networth                         | 20   | 21     | 23   | 25   | 26     | 25     | 25   | 23    | 27    | 33   | 42   | 71   |
| Debt                             | 15   | 14     | 16   | 14   | 20     | 18     | 19   | 20    | 22    | 27   | 63   | 89   |
| Cash                             | 2    | 3      | 6    | 6    | 7      | 7      | 6    | 63    | 92    | 23   | 31   | 82   |
| Total assets                     | 35   | 35     | 39   | 39   | 46     | 43     | 44   | 42    | 49    | 60   | 105  | 160  |
| <b>Key ratios</b>                |      |        |      |      |        |        |      |       |       |      |      |      |
| <b>(%)</b>                       |      |        |      |      |        |        |      |       |       |      |      |      |
| EBITDA margin                    | 3.8  | 2.3    | 3.4  | 3.9  | 3.7    | 2.8    | 2.9  | 1.9   | 2.5   | 2.9  | 2.4  | 3.2  |
| EBIT margin                      | 3.4  | 2.0    | 3.0  | 3.5  | 3.3    | 2.4    | 2.5  | 1.7   | 2.3   | 2.8  | 2.3  | 3.0  |
| Profit margin                    | 1.4  | 0.9    | 1.2  | 1.4  | 1.0    | 0.5    | 0.6  | 0.8   | 0.7   | 1.0  | 0.9  | 1.5  |
| <b>(x)</b>                       |      |        |      |      |        |        |      |       |       |      |      |      |
| Gross Debt equity ratio          | 0.7  | 0.7    | 0.7  | 0.6  | 0.8    | 0.7    | 0.8  | 0.8   | 0.8   | 0.8  | 1.5  | 1.2  |
| Net Debt equity ratio            | 0.6  | 0.5    | 0.4  | 0.3  | 0.5    | 0.4    | 0.5  | (1.8) | (2.6) | 0.1  | 0.8  | 0.1  |
| Interest Coverage ratio          | 2.3  | 2.0    | 2.0  | 2.0  | 1.7    | 1.6    | 1.8  | 2.6   | 2.0   | 2.1  | 2.4  | 2.9  |
| Debt to EBITDA ratio             | 3.5  | 5.3    | 4.2  | 3.1  | 4.3    | 4.2    | 4.3  | 3.4   | 1.9   | 2.2  | 4.3  | 4.0  |

## FERTILISERS

TOTAL DEBT: Rs205BN, STRESSED: Rs35BN (17%)

|                                  | FY97 | FY98 | FY99   | FY00   | FY01   | FY02   | FY03    | FY04    | FY05 | FY06 | FY07 | FY08 |
|----------------------------------|------|------|--------|--------|--------|--------|---------|---------|------|------|------|------|
| <b>Profit &amp; loss (Rs bn)</b> |      |      |        |        |        |        |         |         |      |      |      |      |
| Net Sales                        | 145  | 172  | 196    | 209    | 223    | 225    | 223     | 250     | 308  | 363  | 360  | 451  |
| EBITDA                           | 35   | 42   | 43     | 38     | 40     | 39     | 32      | 39      | 43   | 50   | 53   | 62   |
| PAT                              | 13   | 17   | 13     | 10     | 8      | 3      | -1      | 9       | 12   | 15   | 21   | 22   |
| yoy growth(%)                    |      | 33.3 | (20.4) | (27.6) | (12.5) | (60.4) | (144.2) | (718.9) | 35.4 | 24.4 | 37.4 | 4.7  |
| <b>Balance sheet (Rs bn)</b>     |      |      |        |        |        |        |         |         |      |      |      |      |
| Networth                         | 100  | 111  | 121    | 131    | 135    | 116    | 115     | 120     | 134  | 154  | 165  | 185  |
| Debt                             | 105  | 121  | 143    | 156    | 154    | 145    | 145     | 137     | 132  | 154  | 161  | 205  |
| Cash                             | 5    | 6    | 6      | 5      | 5      | 5      | 6       | 6       | 13   | 18   | 22   | 16   |
| Total assets                     | 205  | 232  | 264    | 287    | 289    | 261    | 260     | 257     | 265  | 308  | 326  | 389  |
| <b>Key ratios</b>                |      |      |        |        |        |        |         |         |      |      |      |      |
| <b>(%)</b>                       |      |      |        |        |        |        |         |         |      |      |      |      |
| EBITDA margin                    | 23.7 | 23.5 | 21.2   | 17.7   | 17.2   | 16.5   | 13.8    | 15.0    | 13.4 | 13.1 | 14.1 | 13.3 |
| EBIT margin                      | 18.4 | 19.3 | 16.4   | 13.1   | 12.5   | 11.3   | 8.6     | 10.3    | 9.6  | 9.2  | 10.5 | 10.1 |
| Profit margin                    | 8.5  | 9.5  | 6.6    | 4.4    | 3.6    | 1.4    | (0.6)   | 3.5     | 3.9  | 4.1  | 5.7  | 4.7  |
| <b>(x)</b>                       |      |      |        |        |        |        |         |         |      |      |      |      |
| Gross Debt equity ratio          | 1.0  | 1.1  | 1.2    | 1.2    | 1.1    | 1.2    | 1.3     | 1.1     | 1.0  | 1.0  | 1.0  | 1.1  |
| Net Debt equity ratio            | 1.0  | 1.0  | 1.1    | 1.2    | 1.1    | 1.2    | 1.2     | 1.1     | 0.9  | 0.9  | 0.8  | 1.0  |
| Interest Coverage ratio          | 2.9  | 2.8  | 2.4    | 2.2    | 2.0    | 2.0    | 1.7     | 2.9     | 3.9  | 4.4  | 5.2  | 4.3  |
| Debt to EBITDA ratio             | 3.0  | 2.9  | 3.3    | 4.1    | 3.9    | 3.7    | 4.5     | 3.5     | 3.1  | 3.1  | 3.1  | 3.3  |

## PHARMACEUTICALS

TOTAL DEBT: Rs147BN, STRESSED: Rs30BN (21%)

|                                  | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05  | FY06 | FY07 | FY08 |
|----------------------------------|------|------|------|------|------|------|------|------|-------|------|------|------|
| <b>Profit &amp; loss (Rs bn)</b> |      |      |      |      |      |      |      |      |       |      |      |      |
| Net Sales                        | 53   | 67   | 81   | 95   | 110  | 143  | 165  | 194  | 210   | 259  | 334  | 395  |
| EBITDA                           | 10   | 12   | 16   | 19   | 23   | 32   | 34   | 42   | 42    | 57   | 83   | 96   |
| PAT                              | 4    | 6    | 7    | 10   | 12   | 17   | 19   | 25   | 24    | 35   | 54   | 61   |
| yoy growth(%)                    |      | 40.5 | 27.7 | 30.0 | 25.3 | 43.6 | 6.6  | 36.4 | (5.1) | 44.0 | 54.5 | 14.6 |
| <b>Balance sheet (Rs bn)</b>     |      |      |      |      |      |      |      |      |       |      |      |      |
| Network                          | 28   | 35   | 44   | 60   | 68   | 84   | 98   | 121  | 147   | 184  | 251  | 320  |
| Debt                             | 18   | 24   | 29   | 31   | 38   | 48   | 59   | 57   | 96    | 128  | 136  | 147  |
| Cash                             | 1    | 2    | 3    | 9    | 5    | 10   | 12   | 13   | 26    | 42   | 50   | 32   |
| Total assets                     | 45   | 60   | 73   | 90   | 107  | 132  | 156  | 177  | 243   | 312  | 387  | 466  |
| <b>Key ratios</b>                |      |      |      |      |      |      |      |      |       |      |      |      |
| <b>(%)</b>                       |      |      |      |      |      |      |      |      |       |      |      |      |
| EBITDA margin                    | 17.7 | 17.5 | 18.4 | 19.3 | 20.1 | 21.0 | 20.0 | 21.0 | 19.0  | 20.8 | 23.7 | 22.9 |
| EBIT margin                      | 15.3 | 15.1 | 16.0 | 16.8 | 17.3 | 18.1 | 16.7 | 17.8 | 15.3  | 17.4 | 20.3 | 19.6 |
| Profit margin                    | 7.5  | 8.4  | 8.8  | 9.7  | 10.7 | 11.6 | 10.9 | 12.6 | 11.0  | 12.7 | 15.3 | 14.6 |
| <b>(x)</b>                       |      |      |      |      |      |      |      |      |       |      |      |      |
| Gross Debt equity ratio          | 0.6  | 0.7  | 0.7  | 0.5  | 0.6  | 0.6  | 0.6  | 0.5  | 0.7   | 0.7  | 0.5  | 0.5  |
| Net Debt equity ratio            | 0.6  | 0.6  | 0.6  | 0.4  | 0.5  | 0.4  | 0.5  | 0.4  | 0.5   | 0.5  | 0.3  | 0.4  |
| Interest Coverage ratio          | 2.8  | 3.4  | 3.4  | 4.0  | 4.6  | 5.4  | 5.5  | 8.7  | 8.6   | 10.1 | 10.7 | 11.0 |
| Debt to EBITDA ratio             | 1.8  | 2.0  | 1.9  | 1.6  | 1.7  | 1.5  | 1.7  | 1.3  | 2.3   | 2.3  | 1.6  | 1.5  |

## TELECOM SERVICE

TOTAL DEBT: Rs441N, STRESSED: Rs30BN (7%)

|                                  | FY97 | FY98 | FY99 | FY00   | FY01  | FY02  | FY03   | FY04  | FY05  | FY06  | FY07  | FY08   |
|----------------------------------|------|------|------|--------|-------|-------|--------|-------|-------|-------|-------|--------|
| <b>Profit &amp; loss (Rs bn)</b> |      |      |      |        |       |       |        |       |       |       |       |        |
| Net Sales                        | 93   | 109  | 120  | 124    | 253   | 380   | 372    | 433   | 533   | 608   | 811   | 912    |
| EBITDA                           | 31   | 38   | 44   | 35     | 100   | 212   | 166    | 223   | 242   | 264   | 350   | 367    |
| PAT                              | 14   | 19   | 22   | 15     | 36    | 86    | 27     | 69    | 125   | 115   | 155   | 136    |
| yoy growth(%)                    |      | 32.2 | 17.3 | (30.9) | 131.8 | 140.6 | (69.0) | 160.0 | 81.2  | (8.4) | 35.3  | (12.7) |
| <b>Balance sheet (Rs bn)</b>     |      |      |      |        |       |       |        |       |       |       |       |        |
| Network                          | 65   | 97   | 126  | 140    | 568   | 767   | 784    | 855   | 951   | 1,063 | 1,391 | 1,555  |
| Debt                             | 80   | 75   | 48   | 46     | 162   | 166   | 123    | 131   | 185   | 183   | 332   | 441    |
| Cash                             | 19   | 40   | 39   | 47     | 93    | 75    | 78     | 153   | 265   | 334   | 423   | 460    |
| Total assets                     | 146  | 172  | 174  | 186    | 730   | 933   | 907    | 986   | 1,136 | 1,247 | 1,722 | 1,996  |
| <b>Key ratios</b>                |      |      |      |        |       |       |        |       |       |       |       |        |
| <b>(%)</b>                       |      |      |      |        |       |       |        |       |       |       |       |        |
| EBITDA margin                    | 32.3 | 33.4 | 35.3 | 27.0   | 37.7  | 49.9  | 40.3   | 45.3  | 41.0  | 39.8  | 39.8  | 37.0   |
| EBIT margin                      | 26.2 | 26.7 | 29.1 | 20.1   | 19.3  | 26.2  | 13.4   | 22.7  | 20.4  | 20.3  | 21.9  | 19.6   |
| Profit margin                    | 15.1 | 16.8 | 17.7 | 11.8   | 13.4  | 20.2  | 6.4    | 14.0  | 21.2  | 17.3  | 17.7  | 13.7   |
| <b>(x)</b>                       |      |      |      |        |       |       |        |       |       |       |       |        |
| Gross Debt equity ratio          | 1.2  | 0.8  | 0.4  | 0.3    | 0.3   | 0.2   | 0.2    | 0.2   | 0.2   | 0.2   | 0.2   | 0.3    |
| Net Debt equity ratio            | 0.9  | 0.4  | 0.1  | (0.0)  | 0.1   | 0.1   | 0.1    | (0.0) | (0.1) | (0.1) | (0.1) | (0.0)  |
| Interest Coverage ratio          | 17.1 | 22.4 | 18.0 | 12.7   | 16.4  | 24.8  | 20.1   | 34.5  | 28.0  | 13.9  | 15.8  | 11.5   |
| Debt to EBITDA ratio             | 2.6  | 2.0  | 1.1  | 1.3    | 1.6   | 0.8   | 0.7    | 0.6   | 0.8   | 0.7   | 0.9   | 1.2    |

## GEMS &amp; JEWELLERY

TOTAL DEBT: Rs53BN, STRESSED: Rs27BN (51%)

|                                  | FY97 | FY98 | FY99 | FY00 | FY01  | FY02   | FY03 | FY04 | FY05  | FY06   | FY07  | FY08  |
|----------------------------------|------|------|------|------|-------|--------|------|------|-------|--------|-------|-------|
| <b>Profit &amp; loss (Rs bn)</b> |      |      |      |      |       |        |      |      |       |        |       |       |
| Net Sales                        | 13   | 27   | 27   | 46   | 70    | 45     | 44   | 84   | 94    | 115    | 129   | 168   |
| EBITDA                           | 1    | 2    | 2    | 3    | 4     | 2      | 2    | 3    | 4     | 4      | 7     | 9     |
| PAT                              | 1    | 1    | 1    | 2    | 2     | 0      | 0    | 1    | 2     | 1      | 3     | 4     |
| yoy growth(%)                    |      | 89.0 | 19.7 | 29.3 | (3.4) | (85.7) | 46.7 | 78.6 | 161.1 | (22.8) | 137.9 | 17.5  |
| <b>Balance sheet (Rs bn)</b>     |      |      |      |      |       |        |      |      |       |        |       |       |
| Network                          | 7    | 10   | 9    | 13   | 15    | 15     | 15   | 15   | 18    | 27     | 26    | 48    |
| Debt                             | 1    | 5    | 7    | 11   | 14    | 16     | 18   | 22   | 29    | 43     | 66    | 53    |
| Cash                             | 0    | 1    | 1    | 1    | 1     | 2      | 2    | 3    | 11    | 46     | 65    | 68    |
| Total assets                     | 8    | 15   | 17   | 24   | 29    | 31     | 33   | 37   | 46    | 70     | 91    | 101   |
| <b>Key ratios</b>                |      |      |      |      |       |        |      |      |       |        |       |       |
| <b>(%)</b>                       |      |      |      |      |       |        |      |      |       |        |       |       |
| EBITDA margin                    | 9.2  | 7.7  | 8.1  | 7.4  | 5.3   | 4.8    | 3.4  | 3.3  | 4.0   | 3.6    | 5.2   | 5.3   |
| EBIT margin                      | 7.8  | 7.3  | 7.7  | 7.0  | 4.9   | 4.3    | 2.9  | 3.0  | 3.8   | 3.4    | 5.0   | 5.1   |
| Profit margin                    | 4.8  | 4.4  | 5.2  | 4.1  | 2.6   | 0.6    | 0.9  | 0.8  | 1.8   | 1.2    | 2.5   | 2.2   |
| <b>(x)</b>                       |      |      |      |      |       |        |      |      |       |        |       |       |
| Gross Debt equity ratio          | 0.2  | 0.5  | 0.8  | 0.9  | 0.9   | 1.0    | 1.2  | 1.5  | 1.6   | 1.6    | 2.5   | 1.1   |
| Net Debt equity ratio            | 0.2  | 0.5  | 0.7  | 0.8  | 0.8   | 0.9    | 1.0  | 1.3  | 1.0   | (0.1)  | 0.0   | (0.3) |
| Interest Coverage ratio          | 3.8  | 2.8  | 3.3  | 2.7  | 2.3   | 1.4    | 1.0  | 1.7  | 2.6   | 2.1    | 2.5   | 2.5   |
| Debt to EBITDA ratio             | 1.1  | 2.4  | 3.3  | 3.3  | 3.8   | 7.1    | 11.9 | 8.0  | 7.4   | 10.0   | 9.5   | 5.7   |

## SHIPPING

TOTAL DEBT: Rs110BN, STRESSED: Rs24BN (22%)

|                                  | FY97 | FY98  | FY99   | FY00   | FY01  | FY02   | FY03 | FY04  | FY05  | FY06  | FY07  | FY08 |
|----------------------------------|------|-------|--------|--------|-------|--------|------|-------|-------|-------|-------|------|
| <b>Profit &amp; loss (Rs bn)</b> |      |       |        |        |       |        |      |       |       |       |       |      |
| Net Sales                        | 42   | 40    | 43     | 43     | 51    | 50     | 43   | 58    | 76    | 82    | 91    | 103  |
| EBITDA                           | 16   | 14    | 14     | 13     | 19    | 16     | 14   | 24    | 38    | 42    | 43    | 57   |
| PAT                              | 5    | 5     | 3      | 3      | 7     | 6      | 6    | 14    | 30    | 27    | 25    | 36   |
| yoy growth(%)                    |      | (9.2) | (24.2) | (15.2) | 132.5 | (10.3) | 6.4  | 114.1 | 113.3 | (8.1) | (6.4) | 40.8 |
| <b>Balance sheet (Rs bn)</b>     |      |       |        |        |       |        |      |       |       |       |       |      |
| Network                          | 38   | 40    | 42     | 42     | 47    | 45     | 49   | 55    | 87    | 110   | 130   | 167  |
| Debt                             | 42   | 44    | 51     | 51     | 39    | 36     | 36   | 45    | 59    | 81    | 92    | 110  |
| Cash                             | 2    | 3     | 4      | 3      | 6     | 8      | 8    | 7     | 33    | 41    | 40    | 38   |
| Total assets                     | 80   | 84    | 93     | 93     | 86    | 81     | 84   | 100   | 146   | 191   | 222   | 277  |
| <b>Key ratios</b>                |      |       |        |        |       |        |      |       |       |       |       |      |
| <b>(%)</b>                       |      |       |        |        |       |        |      |       |       |       |       |      |
| EBITDA margin                    | 34.4 | 32.5  | 30.6   | 28.4   | 34.9  | 30.7   | 30.9 | 39.7  | 46.5  | 46.2  | 42.2  | 47.1 |
| EBIT margin                      | 22.8 | 20.7  | 17.8   | 15.3   | 22.9  | 18.3   | 18.0 | 29.0  | 36.7  | 35.9  | 32.0  | 36.8 |
| Profit margin                    | 10.8 | 10.4  | 7.7    | 6.3    | 12.5  | 11.6   | 14.0 | 22.8  | 36.3  | 30.1  | 25.1  | 29.5 |
| <b>(x)</b>                       |      |       |        |        |       |        |      |       |       |       |       |      |
| Gross Debt equity ratio          | 1.1  | 1.1   | 1.2    | 1.2    | 0.8   | 0.8    | 0.7  | 0.8   | 0.7   | 0.7   | 0.7   | 0.7  |
| Net Debt equity ratio            | 1.1  | 1.0   | 1.1    | 1.1    | 0.7   | 0.6    | 0.6  | 0.7   | 0.3   | 0.4   | 0.4   | 0.4  |
| Interest Coverage ratio          | 3.4  | 4.0   | 3.7    | 3.8    | 5.4   | 5.8    | 6.1  | 10.4  | 11.1  | 10.8  | 8.1   | 8.6  |
| Debt to EBITDA ratio             | 2.6  | 3.1   | 3.7    | 3.9    | 2.1   | 2.2    | 2.5  | 1.9   | 1.6   | 1.9   | 2.2   | 1.9  |

## SUGAR

TOTAL DEBT: Rs30BN, STRESSED: Rs23BN (77%)

|                                  | FY97 | FY98 | FY99   | FY00  | FY01 | FY02   | FY03    | FY04    | FY05  | FY06 | FY07   | FY08   |
|----------------------------------|------|------|--------|-------|------|--------|---------|---------|-------|------|--------|--------|
| <b>Profit &amp; loss (Rs bn)</b> |      |      |        |       |      |        |         |         |       |      |        |        |
| Net Sales                        | 12   | 26   | 27     | 28    | 35   | 39     | 34      | 35      | 39    | 50   | 45     | 44     |
| EBITDA                           | 2    | 4    | 4      | 5     | 5    | 5      | 4       | 6       | 9     | 10   | 8      | 5      |
| PAT                              | 0    | 1    | 0      | 1     | 1    | 0      | (0)     | 1       | 5     | 5    | 3      | 1      |
| yoy growth(%)                    |      | 47.8 | (40.7) | 119.5 | 13.5 | (59.5) | (151.8) | (600.8) | 391.7 | 1.2  | (30.5) | (78.2) |
| <b>Balance sheet (Rs bn)</b>     |      |      |        |       |      |        |         |         |       |      |        |        |
| Network                          | 6    | 10   | 11     | 11    | 11   | 10     | 9       | 12      | 16    | 20   | 23     | 23     |
| Debt                             | 9    | 15   | 19     | 21    | 23   | 22     | 21      | 23      | 20    | 19   | 23     | 30     |
| Cash                             | 0    | 0    | 1      | 1     | 1    | 1      | 1       | 2       | 3     | 3    | 6      | 4      |
| Total assets                     | 15   | 25   | 29     | 32    | 34   | 32     | 30      | 35      | 36    | 38   | 46     | 56     |
| <b>Key ratios</b>                |      |      |        |       |      |        |         |         |       |      |        |        |
| <b>(%)</b>                       |      |      |        |       |      |        |         |         |       |      |        |        |
| EBITDA margin                    | 15.8 | 15.1 | 15.7   | 16.6  | 15.3 | 13.4   | 11.6    | 15.1    | 21.3  | 18.8 | 16.3   | 10.2   |
| EBIT margin                      | 12.5 | 11.8 | 11.8   | 12.9  | 11.7 | 10.0   | 6.8     | 10.4    | 17.8  | 15.5 | 12.6   | 5.6    |
| Profit margin                    | 3.3  | 2.3  | 1.3    | 2.8   | 2.6  | 0.9    | (0.5)   | 2.6     | 11.2  | 9.4  | 7.0    | 1.6    |
| <b>(x)</b>                       |      |      |        |       |      |        |         |         |       |      |        |        |
| Gross Debt equity ratio          | 1.4  | 1.6  | 1.7    | 1.9   | 2.0  | 2.2    | 2.5     | 2.0     | 1.2   | 0.9  | 1.0    | 1.4    |
| Net Debt equity ratio            | 1.3  | 1.5  | 1.7    | 1.8   | 2.0  | 2.1    | 2.4     | 1.8     | 1.1   | 0.8  | 0.8    | 1.3    |
| Interest Coverage ratio          | 1.8  | 1.7  | 1.6    | 1.8   | 1.8  | 1.8    | 1.8     | 2.2     | 5.8   | 6.8  | 5.7    | 2.3    |
| Debt to EBITDA ratio             | 4.2  | 3.8  | 4.2    | 4.3   | 4.3  | 4.1    | 5.1     | 4.2     | 2.2   | 1.9  | 3.0    | 6.9    |

## MODALITIES OF RESTRUCTURING OF LOANS

### □ What is a restructured asset?

If a bank anticipates that a customer may default on interest and/ or principal payment of a loan due to financial or any other reason, it may go in for restructuring of the loan to avoid turning the account into an NPA or a bad loan.

Restructuring would normally involve modification of terms of the repayment of advances, generally including alteration of repayment period/ repayable amount/ the amount of installments/ rate of interest (due to reasons other than competitive reasons). Prior to restructuring, the bank has to ascertain financial viability of the loan and be reasonably sure of the borrowers' repayment capacity.

### □ Impact of restructuring on banks' P&L

#### • Income recognition

Interest income in respect of restructured accounts, classified as 'standard assets', is recognized on accrual basis while income in respect of the accounts classified as NPAs is recognized on cash basis only. So, while accrued interest income is reversed on becoming an NPA, the income on a standard restructured asset continues to accrue as normal.

#### • Provisioning

- I. **Normal provisions** - Banks are required to continue to hold pre-restructuring provisions against the restructured advances, i.e. if a loan is classified prior to restructuring as:
  - a. Standard - 0.4% of the outstanding loan amount (varies from 0.25% to 2% on the various classes of assets as prescribed by the RBI)
  - b. Sub-standard - 10% of the outstanding amount
- II. **Provision for loss in PV terms** of restructured advances - Reduction in interest and/or re-schedulement of repayment of the principal amount, in the course of the restructuring, is bound to result in a decline in the fair value of such advance. Such decline in value is an economic loss for the bank. Thus, banks have to provide for such losses and make provisions by debiting to P&L account in addition to normal provisions.

$$\text{PV Loss} = \text{PV of future cash flows} \textit{ less} \text{ PV of future cash flows as per the restructuring package}$$

Cash flows (interest as well as principal) are discounted on the sum of current PLR, appropriate term premium and credit risk premium.

#### • Incremental advances

Any additional finance may be treated as 'standard asset' up to a period of one year after the first interest/ principal payment, whichever is earlier, falls due under the approved restructuring package.

In case a restructured loan is classified as NPA, banks are reluctant to lend to the same borrower as the incremental loans also have to be classified as NPAs (though regulations do not restrain banks from lending incrementally).

### □ Classification of restructured loans

Post restructuring, the advance can either be classified as standard or substandard (i.e. NPA), depending upon its pre-restructuring classification. If the advance is classified as NPA prior to restructuring, it remains an NPA.

However, in case of a standard asset, the loan can continue to be classified as a standard asset, subject to the following conditions:

- The dues to the bank are 'fully secured'
- In case of SSI borrowers, where the outstanding is up to Rs2.5m,

- In case of infrastructure projects, provided the cash flows generated from these projects are adequate for repayment of the advance
- The unit becomes viable in 10 years in case of infrastructure, and in seven years in the case of other units
- The repayment period of the restructured advance does not exceed 15 years in the case of infrastructure and 10 years in the case of other advances. In case of housing loans, the ceiling of 10 years on repayment period would not be applicable

Even if all the above conditions are satisfied, exposure to sensitive sectors continues to be treated as NPAs, i.e.:

- Consumer and personal advances, and
- Advances classified as capital market exposures

Prior to special treatment allowed in stimulus package (November 2008), commercial real estate (CRE) loans fell under this category. However, now exposure to CRE will get concessional regulatory treatment for restructuring till June 2009.

### ***Second round of restructuring allowed for other sectors***

Corporates other than in commercial real estate, capital market and personal/ consumer loans can now go in for a second round of restructuring and these exposures will get exceptional regulatory treatment till June 2009.

#### **□ Incentives for a bank to restructure –**

- **Arrest the rise in NPAs** - As a result, a loan upon restructuring will not be downgraded to NPA. This enables a bank to arrest the increase and reduce the existing level of NPAs.
- **Impact on profitability** - If an account is classified as NPA then the bank has to make higher provisions for it (at 10% of the outstanding loan as against PV provision in case of restructuring), which impacts the bottom-line adversely. So, restructuring has a positive impact on banks' bottomline as they can not only make lower provisioning, but also book interest.

#### **□ Flip-side of restructuring**

- **Rise in exposure to 'stressed companies'**: In the process of restructuring, banks often extend incremental credit to 'stressed companies'. As a result, the exposure of banks to such companies increases, leading to a higher risk in the quality of the loan book.
- **Higher probability of a restructured loan lapsing into NPL**: Globally, restructured loans are seen to have a higher tendency to slip into NPAs. As a result, restructuring may often serve as just a tool to delay the slippage of a loan account into NPA.
- **Lower visibility**: Unlike NPAs, banks disclose restructured loans on an annual basis rather a quarterly basis. This makes the financial position more opaque.



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