

## Company Results Review

22 October 2006 | 8 pages

# Cipla (CIPL.BO)

## In-line Quarter

- In-line Cipla's 2QFY07 numbers were solid, although they came in marginally below our estimates. Strong revenue growth and higher other income were the key drivers for the 41% YoY net profit growth, even as EBIDTA margins were surprisingly lower by 99bp YoY.
- Strong revenue growth continues Sales growth remained strong, in-line with expectations, as domestic sales grew 22% YoY and exports grew 37% YoY. Exports were driven by higher API sales (up 120% YoY) that, we believe, were partly due to exclusivity sales for its partners in the US. We expect robust revenues, although the rate of growth could taper off in 2HFY07.
- Product mix hits margins EBIDTA margins were surprisingly lower by 99bp YoY, contrary to our expectations. RM/Sales increased by 249bp YoY and 106bp QoQ the company indicated that this is largely due to product mix issues during the quarter. Higher other income (interest earned on proceeds of the recent GDR issue) and lower tax, however, propped up the bottom line.
- Maintain Sell/Low Risk (3L) We believe Cipla's primarily supply-based model for regulated markets is low on value addition and could be at risk in light of the global consolidation process. Valuations, in our view, factor in most positives such as robust growth and wide global presence. The momentum in the stock is likely to taper off, as growth decelerates in 2H. Maintain Sell.

| Sell/Low Risk               | 3L         |
|-----------------------------|------------|
| Price (20 Oct 06)           | Rs262.50   |
| Target price                | Rs170.00   |
| Expected share price return | -35.2%     |
| Expected dividend yield     | 1.1%       |
| Expected total return       | -34.1%     |
| Market Cap                  | Rs204,039M |
|                             | US\$4,512M |

| Price Per | formance  | (RIC: CIPL. | BO, BB: CIF | PLA IN)   |
|-----------|-----------|-------------|-------------|-----------|
| INR       |           |             |             |           |
| 260       |           | ~           |             | ~         |
| 240       |           |             | \           |           |
| 220       |           | ~           | 1           |           |
| 200       | /         | /           | VV.         |           |
| 180       |           |             |             |           |
| 160       |           |             |             |           |
| 140 🗸     | <b>.</b>  |             |             |           |
|           | 30<br>Dec | 31<br>Mar   | 30<br>Jun   | 29<br>Sep |

| Figure | 1 | Statistica | I Abetract |
|--------|---|------------|------------|
| FIGURE |   | STATISTICA | I ADSTRACT |

| Year to 31 March | Net Profit (Rsm) | EPS (Rs) | EPS Growth<br>(%) | P/E (x) | ROAE (%) |
|------------------|------------------|----------|-------------------|---------|----------|
| FY04             | 2,956            | 3.9      | 19.3              | 66.6    | 25.3     |
| FY05             | 4,096            | 5.5      | 38.6              | 48.0    | 29.1     |
| FY06             | 6,001            | 8.0      | 46.5              | 32.8    | 34.3     |
| FY07E            | 6,988            | 9.0      | 12.3              | 29.2    | 28.0     |
| FY08E            | 8,407            | 10.8     | 20.3              | 24.3    | 25.3     |
| FY09E            | 9,856            | 12.7     | 17.2              | 20.7    | 25.3     |

Source: Company Reports and Citigroup Investment Research

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See page 6 for Analyst Certification and important disclosures.

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| Fiscal year end 31-Mar             | 2005                   | 2006                   | 2007E                  | 2008E                | 2009E                |
|------------------------------------|------------------------|------------------------|------------------------|----------------------|----------------------|
| Valuation Ratios                   |                        |                        |                        |                      |                      |
| P/E adjusted (x)                   | 48.0                   | 32.8                   | 29.2                   | 24.3                 | 20.7                 |
| EV/EBITDA adjusted (x)             | 41.4                   | 30.8                   | 22.3                   | 18.2                 | 17.1                 |
| P/BV (x)                           | 12.7                   | 10.1                   | 6.7                    | 5.7                  | 4.8                  |
| Dividend yield (%)                 | 0.5                    | 1.0                    | 1.1                    | 1.3                  | 1.6                  |
| Per Share Data (Rs)                |                        |                        |                        |                      |                      |
| EPS (adjusted)                     | 5.46                   | 8.00                   | 8.99                   | 10.82                | 12.68                |
| EPS (reported)                     | 5.46                   | 8.00                   | 8.99                   | 10.82                | 12.68                |
| BVPS                               | 20.72                  | 25.90                  | 39.32                  | 46.17                | 54.20                |
| DPS                                | 1.40                   | 2.52                   | 2.92                   | 3.52                 | 4.12                 |
| Profit & Loss (RsM)                |                        |                        |                        |                      |                      |
| Net sales                          | 22,545                 | 29,857                 | 34,856                 | 41,354               | 48,663               |
| Operating expenses                 | -18,143                | -24,023                | -26,782                | -31,632              | -37,229              |
| EBIT                               | 4,402                  | 5,834                  | 8,074                  | 9,722                | 11,434               |
| Net interest expense               | -76                    | -114                   | -52                    | -20                  | -20                  |
| Non-operating/exceptionals         | 820                    | 1,311                  | 297                    | 307                  | 319                  |
| Pre-tax profit                     | 5,146                  | 7,031                  | 8,319                  | 10,009               | 11,733               |
| Tax                                | -1,050                 | -1,030                 | -1,331                 | -1,601               | -1,877               |
| Extraord./Min.Int./Pref.div.       | 0                      | 0                      | 0                      | 0                    | 0                    |
| Reported net income                | 4,096                  | 6,001                  | 6,988                  | 8,407                | 9,856                |
| Adjusted earnings                  | 4,096                  | 6,001                  | 6,988                  | 8,407                | 9,856                |
| Adjusted EBIT                      | 4,402                  | 5,834                  | 8,074                  | 9,722                | 11,434               |
| Growth Rates (%)                   |                        |                        |                        |                      |                      |
| EPS (adjusted)                     | 38.6                   | 46.5                   | 12.3                   | 20.3                 | 17.2                 |
| EBIT (adjusted)                    | 16.2                   | 32.5                   | 38.4                   | 20.4                 | 17.6                 |
| Sales                              | 17.2                   | 32.4                   | 16.7                   | 18.6                 | 17.7                 |
| Cash Flow (RsM)                    |                        |                        |                        |                      |                      |
| Operating cash flow                | 2,468                  | 4,110                  | 5,723                  | 6,459                | 6,454                |
| Depreciation/amortization          | 550                    | 830                    | 953                    | 1,073                | 0                    |
| Net working capital                | -2,178                 | -2,721                 | -2,218                 | -3,021               | -3,402               |
| Investing cash flow                | -1,338                 | -2,046                 | -9,185                 | -2,578               | -842                 |
| Capital expenditure                | -2,958                 | -1,650                 | -2,050                 | -2,000               | 0                    |
| Acquisitions/disposals             | 1,621                  | -396                   | -7,135                 | -578                 | -842                 |
| Financing cash flow                | -1,131                 | <b>-2,064</b>          | <b>3,462</b>           | -3,881               | -4,805               |
| Borrowings<br>Dividends paid       | -155<br>-1,199         | 50<br>-2,131           | -700<br>-2,561         | -800<br>-3,081       | -3,612               |
| Change in cash                     | -1,199                 | -2,131                 | -2,301<br><b>0</b>     | -5,061               | -3,012<br><b>807</b> |
|                                    | •                      | •                      | •                      | •                    |                      |
| Balance Sheet (RsM)                | 00 101                 | 00.007                 | 44.555                 | FA 000               | F0 000               |
| Total assets                       | 26,161                 | 32,607                 | 44,555                 | 50,833               | 59,200               |
| Cash & cash equivalent             | 337                    | 764                    | 7,936                  | 8,558                | 9,454                |
| Net fixed assets Total liabilities | 8,449                  | 9,269                  | 10,366                 | 11,293               | 13,293               |
| Debt Debt                          | <b>10,624</b><br>1,950 | <b>13,194</b><br>2,000 | <b>13,993</b><br>1,300 | <b>14,944</b><br>500 | <b>17,067</b><br>500 |
| Shareholders' funds                | 15,536                 | 19,413                 | 30,563                 | <b>35,889</b>        | <b>42,133</b>        |
|                                    | 10,000                 | 13,413                 | 30,303                 | 33,003               | 42,100               |
| Profitability/Solvency Ratios (%)  |                        |                        |                        |                      |                      |
| EBITDA margin adjusted             | 22.0                   | 22.3                   | 25.9                   | 26.1                 | 23.5                 |
| ROE adjusted                       | 29.1                   | 34.3                   | 28.0                   | 25.3                 | 25.3                 |
| ROIC adjusted                      | 21.2                   | 24.3                   | 29.1                   | 30.3                 | 30.4                 |
| Net debt to equity                 | 10.4                   | 6.4                    | -21.7                  | -22.5                | -21.3                |
| Total debt to capital              | 11.2                   | 9.3                    | 4.1                    | 1.4                  | 1.2                  |

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## In-Line Quarter; Margin Decline Surprising

Cipla's 2Q numbers were solid, although they came in marginally below our estimates. Strong revenue growth and higher other income were the key drivers for the 41% YoY net profit growth, even as EBIDTA margins were surprisingly lower. We believe Cipla's primarily supply-based model for regulated markets is low on value addition and could be at risk in light of the global consolidation process. Valuations, in our view, factor in most positives such as robust growth and wide global presence. We expect the recent underperformance in the stock to continue, as growth decelerates in 2H. Maintain Sell/Low Risk (3L).

Figure 2. 2QFY07 Earnings Summary (Rupees in Million, percent)

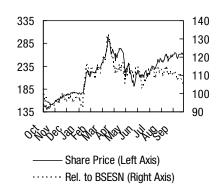
Figure 3. 2QFY07 Cost Breakup (Rupees in Million, percent)

| Year to 31 March             | 2QFY06 | 2QFY07 | Change YoY | 1QFY07 | Change QoQ | CIR Comments  |
|------------------------------|--------|--------|------------|--------|------------|---|
| Net Sales                    | 6,717  | 8,961  | 33.4       | 8,636  | 3.8        |   |
| Consumption of Raw Materials | 2,911  | 4,106  | 41.1       | 3,865  | 6.2        | Adverse product mix led to rise in RM/Sales ratio                     |
| % of Net sales               | 43.3   | 45.8   | 249 bps    | 45     | 106 bps    |   |
| Staff Cost                   | 303    | 439    | 44.5       | 513    | (14.5)     | Higher wage bill due to salary hike as well as increase in head count |
| % of Net sales               | 4.5    | 4.9    | 38 bps     | 6      | -105 bps   |   |
| Other Expenses               | 1,730  | 2,140  | 23.7       | 1,969  | 8.7        |   |
| % of Net sales               | 25.8   | 23.9   | -187 bps   | 23     | 109 bps    |   |
| Total Expenditure            | 4,944  | 6,685  | 35.2       | 6,347  | 5.3        |   |
| % of Net sales               | 73.6   | 74.6   | 99 bps     | 73     | 110 bps    |   |

Figure 4. 2QFY07 Sales Breakup (Rupees in Million, percent)

| rch 2QFY06   | 2QFY07 | Change YoY | 1QFY07 | Change QoQ | CIR Comments  |
|--------------|--------|------------|--------|------------|---|
| 3,636        | 4,444  | 22.2       | 4,729  | (6.0)      | Led by all round growth across anti-asthmatics, anti-aids, cardiovascular and anti-biotic / bacterials segments |
| 52.2         | 48.6   | -362 bps   | 53.3   | -476 bps   |   |
| 3,206        | 4,397  | 37.2       | 3,938  | 11.7       | Led by growth in anti-retrovirals, anti-asthmatics, anti-depressants and cardiovascular segments                |
| 3 46.0       | 48.0   | 204 bps    | 44.4   | 364 bps    |   |
| 2,480        | 2,800  | 12.9       | 3,187  | (12.1)     |   |
| 725          | 1,597  | 120.2      | 752    | 112.5      | We believe this includes supplies for some exclusivity sales for partners in the US market                      |
| g income 127 | 311    | 146.1      | 202    | 53.9       |   |
| 1.8          | 3.4    | 159 bps    | 2.3    | 112 bps    |   |
| 6,968        | 9,153  | 31.4       | 8,869  | 3.2        |   |

Figure 5. Price Performance



Source: Data Central

 Figure 6. Stock performance

 (%)
 3M
 6M
 12M

 Absolute
 22.6
 (3.0)
 70.3

 Rel. to .BSESN
 (3.6)
 (9.3)
 6.7

 Source: Data Central

### Cipla

#### **Company Description**

Cipla is a leading pharmaceutical company in India with a strong and profitable business model. The company has a well-diversified portfolio, without any overdependence on a particular segment. It has developed a strong presence in the export market — both in developed and developing countries — and has products registered in more than 140 countries. Furthermore, it has been at the forefront in reverse engineering the latest drugs and active pharmaceutical ingredients. The company has focused its R&D efforts on profitable projects, and tied up with the local players in various markets to de-risk its business model. However, the company lags its peers in discovery-led research. Cipla's business model also represents a low-risk model with the commensurate returns also being moderate.

### **Investment Thesis**

We rate Cipla Sell (3L) with a target price of Rs170. We believe current valuations are still not attractive enough relative to the value add for the business. In addition, the risks posed to the business from the current global consolidation could have an impact on the company's future growth prospects. Cipla could face an increasingly uncertain global environment if the current consolidation process gathers momentum. Its partners, which appear inherently tied up because of their weak product capabilities, may get acquired and the acquirers may not want to source drugs from Cipla. Even if Cipla does not lose too much business, we believe that pricing could come under pressure as the bargaining power in the market shifts towards the customers. We think Cipla's business model lacks significant value addition, both in terms of innovative research as well as forward integrating into the US and European generics markets. We believe that any re-rating will be contingent on the company making fresh forays into these areas and/or getting acquired at a significant premium. Since the pricing pressure in the US and European markets has not been waning, we believe profitability will remain under pressure and volume growth could be lower as the overall pie is being split among several players.

### **Valuation**

Cipla is a steadily growing company and therefore we use P/E as the base valuation tool for the company. Our target price of Rs170 is based on 18x June '07E earnings. Historically, the stock has traded at 15-30x forward earnings. Although Cipla is an Indian pharma major, we believe it should trade at a marginal discount to peers in the sector, justified by the lower value addition to the business (lack of its own front-end in the regulated markets and ownership of IPR). There are few signs of this changing. Our target multiple for Cipla is therefore at a 10% discount to the multiple we use for its peers such as Ranbaxy, Dr Reddy's and Wockhardt. Besides, we believe Cipla could trade at 14-16x EV/EBITDA. Using 15x June 07E EV/EBITDA, which is at a significant premium to the Sensex but in line with some of the second-line pharmaceutical companies, we get a value of about Rs191/share.

#### Risks

We rate Cipla Low Risk, as the company has a steadily growing base business and has a visible earning stream. The ongoing dispute regarding alleged overcharging for seven drugs in the domestic market could result in significant cash outflow as well as could impact future profitability. Global consolidation is a risk to the company's supply based model. The new drug policy, if implemented in the current form could also hurt earnings. Key risks to our Sell rating and target price include a) the company doing better operationally than forecast; b) any move to front end in target markets could give further support to current high valuations; c) any exclusivity for its partners could also sustain the growth momentum beyond our expectations.

# Analyst Certification Appendix A-1

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#### Cipla (CIPL.BO)

2004

Covered
Not covered



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|--|-----|------|------|
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| India Asia Pacific (105)   | 59% | 16%  | 25%  |
| % of companies in each rating category that are investment banking clients | 52% | 65%  | 38%  |

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2005

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