

Nagarjuna Construction

| STOCK INFO. BSE Sensex: 14,001 | BLOOMBERG NJCC IN |
|-----------------------------------|----------------------|
| S&P CNX: 4,228 | REUTERS CODE |
| Equity Shares (m) | 228.8 |
| 52-Week Range | 373/107 |
| 1,6,12 Rel. Perf. (%) | -3/-36/-32 |
| M.Cap. (Rs b) | 21.0 |
| M.Cap. (US\$ b) | 0.6 |
| | |

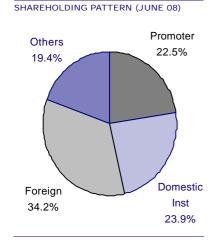
| 12 Se | eptember 2 | 008 | | | | | | | Ne | eutral |
|--------|------------|----------|---------|------------|------|------|------|------|-------|--------|
| Previo | ous Recomi | nendatio | on: Nei | utral | | | | | | Rs127 |
| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| END | (RS M) | (RS M) | (RS) | GROWTH (%) | (X) | (X) | (%) | (%) | SALES | EBITDA |
| 3/07A | 28,711 | 1,335 | 6.4 | 26.1 | 19.8 | 2.6 | 13.5 | 14.9 | 1.2 | 13.1 |
| 3/08A | 34,729 | 1,623 | 7.1 | 10.3 | 18.0 | 1.8 | 12.4 | 12.3 | 1.2 | 11.3 |
| 3/09E | 44,829 | 1,616 | 7.1 | 0.0 | 18.0 | 1.7 | 9.9 | 11.2 | 1.0 | 10.7 |
| 3/10F | 56 464 | 2 120 | 9.3 | 31.2 | 13 7 | 16 | 11 9 | 126 | 0.9 | 8.9 |

Promoters not to exercise warrants, a negative surprise: During Feb 07, Nagarjuna Construction allotted 2.5m warrants to promoters (M/s. A V S R Holdings Private Ltd), with option to convert into equity shares at Rs217/sh, within 18 months, entailing cash inflow of Rs543m. As the promoters have not paid the amount within stipulated time frame, warrants have elapsed. NCC had received 10% upfront payment of Rs54m, which will now be forfeited.

Blackstone (9.1m warrants) could also lapse: During Aug 2007, NCC had issued 9.1m warrants to Blackstone, to be converted into equity at Rs225/sh, entailing cash inflow of Rs2.1b. We understand that these warrants would possibly not be converted into equity, given that it is deeply out of the money. Further, as the FIPB approval is not received, Blackstone had not paid 10% upfront premium also, and thus non-exercise will not result in any forfeiture.

Increase in debt funding of ~Rs2.5b: We had assumed warrants conversion, and thus the recent developments will lead to incremental debt funding. We now expect net DER for NCC at 1x in FY09 and 1.1x in FY10, v/s earlier estimates of 0.7x in FY09 and 0.9x in FY10. As at Mar 08, equity investments in BOT and real estate projects stood at Rs6.5b. Further equity commitments stand at Rs6.6b, of which Rs2b+ would be invested in FY09.

Valuation and view: We have downgraded our earnings estimates for FY09 by 5.3% and for FY10 by 6.7%, to factor in the incremental debt post non-conversion of warrants into equity. The EPS downgrades for FY09 and FY10 stands at 0.5% and 2% respectively. At the CMP of Rs127, the stock trades at reported PER of 18x FY09E and 13.7x FY10E. Adjusted for value of BOT projects (Rs10/sh) and Real Estate (Rs25/sh), the stock trades at PER of 13x FY09E and 9.9x FY10E. Maintain **Neutral**.





REVISED EARNING ESTIMATES (RS M)

| | | FY09E | | | FY10E | |
|----------------|---------|---------|----------|---------|---------|----------|
| | EARLIER | REVISED | % CHANGE | EARLIER | REVISED | % CHANGE |
| Revenues | 44,829 | 44,829 | 0.0 | 56,464 | 56,464 | 0.0 |
| EBITDA | 4,279 | 4,279 | 0.0 | 5,631 | 5,631 | 0.0 |
| Net Profit | 1,707 | 1,616 | -5.3 | 2,272 | 2,120 | -6.7 |
| EPS/share (Rs) | 7.1 | 7.1 | -0.5 | 9.5 | 9.3 | -2.0 |

Source: Motilal Oswal Securities

NET DER (TAKING MOBILIZATION ADVANCE AS PART OF DEBT)

| | FY06 | FY07 | FY08 | FY09E | FY10E |
|---------------|------|------|------|-------|-------|
| Gammon* | 0.3 | 0.5 | 0.8 | 1.4 | 1.5 |
| HCC** | 0.4 | 1.7 | 1.8 | 1.6 | 1.3 |
| IVRCL | 1.2 | 0.4 | 0.7 | 0.8 | 0.9 |
| NCC | 0.2 | 0.9 | 0.7 | 1.0 | 1.1 |
| Patel Engg | 2.0 | 0.5 | 0.8 | 0.9 | 1.1 |
| Simplex Infra | 3.1 | 3.5 | 1.6 | 1.4 | 1.3 |

NCC

NCC

Source: Motilal Oswal Securities

EQUITY

ADD. EQUITY

EQUITY COMMITMENT TOWARDS BOT PROJECTS (RS M)

| | COST | EQUITY | EQUITY | INFUSION | REQUIREMENT |
|--------------------------------|---------|--------|--------|----------|-------------|
| | | (%) | | (FY08) | |
| (A) BOT Portfolio | | | | | |
| Transportation | | | | | |
| Bangalore-Maddur, Karnataka | 2,475 | 33 | 148 | 148 | 0 |
| Orai-Bhognipur, UP | 5,840 | 64 | 934 | 468 | 466 |
| Bangalore - Hosur, Karnataka | 7,757 | 34 | 590 | 447 | 143 |
| Merrut-Muzzafarnagar, UP | 5,350 | 30 | 280 | 140 | 140 |
| Tindivanam - Pondicherry | 3,060 | 50 | 383 | 153 | 230 |
| Power | | | | | |
| Himachal Sorang (100MW) | 6,000 | 33 | 396 | 0 | 396 |
| Himalayan Green (280MW) | 14,500 | 50 | 175 | 0 | 2,175 |
| Gautami Power (464MW) | | | 413 | 413 | 0 |
| Ports | | | | | |
| Machillipatnam Port | 15,500 | 25 | 969 | 0 | 969 |
| Sub -Total | 60,482 | | 6,288 | 1,636 | 4,652 |
| Share Application Money | | | | 1,350 | 1,350 |
| Sub - Total (A) | | | | 2,986 | 3,302 |
| (B) Real Estate | | | | | |
| National Games Village, Ranchi | 2,760 | 100 | 250 | 250 | 0 |
| Jubilee Hills, Hyderabad | 8,000 | 25 | 489 | 489 | 0 |
| Madhurdwada, Andhra Pradesh | 4,557 | 89 | 668 | 499 | 169 |
| Tellapur, Hyderabad | 55,000 | 26 | 4,399 | 1,300 | 3,099 * |
| Sub -Total (B) | 70,317 | | 5,806 | 2,538 | 3,268 |
| Total (A)+(B) | 130,799 | | 12,094 | 5,524 | 6,570 |

^{*} Tellapur: Rs2.2b of equity can be financed from monetization of the initial phase of real estate development Source: Company/Motilal Oswal Securities

Of the outstanding equity commitments, Rs2b+ would be invested in FY09

^{*} Includes acqusition debt of Rs6b; **Includes FCCB of Rs4b as debt

NCC: SUM OF PARTS VALUE

| TICC: SOW OF TAKES VALUE | | | | | | |
|--------------------------------|----------------|-----------------|-----------|--------|---------|---------------------------------------|
| | BUSINESS | METHOD | VALUATION | VALUE | VALUE | RATIONALE |
| | SEGMENT | | (X) | (RS M) | (RS/SH) | |
| NCC Standalone | Construction | FY10E PER (x) | 12 | 25,438 | 111 | At premium to industry average |
| BOT Portfolio | | | | | | |
| A) Operational Projects | Road | DCF, Cost of | | | | |
| Bangalore Mysore Annuity | | Equity: 14% | | 196 | 0.9 | Based on NPV of cash flows |
| B) Projects under Construction | n Phase | | | | | |
| Meerut Muzzafarpur | Road | Book Value | | 140 | 0.6 | Book Value of investments till Mar 08 |
| Toll Project | | | | | | |
| Orai - Bhognipur and | Road | Book Value | | 468 | 2.0 | Book Value of investments till Mar 08 |
| Bhognipur - Barah Annuity | | | | | | |
| Project | | | | | | |
| Banglore Elevated | Road | Book Value | | 447 | 2.0 | Book Value of investments till Mar 08 |
| Highway Project | | | | | | |
| Real Estate | | | | | | |
| NCC Urban Infra | Real Estate | NPV, Cost of Eq | uity: 17% | 2,469 | 10.8 | Based on discount of 35% NPV of |
| (Land Bank) | | | | | | cash flows |
| National Games | Real Estate | NPV, Cost of Eq | uity: 17% | 388 | 1.7 | Based on discount of 35% NPV of |
| Village (Ranchi) | | | | | | cash flows |
| Jubilee Hills (Hyderabad) | Real Estate | NPV, Cost of Eq | uity: 17% | 670 | 2.9 | Based on discount of 35% NPV of |
| | | | | | | cash flows |
| Madhudwada (AP) | Real Estate | NPV, Cost of Eq | uity: 17% | 801 | 3.5 | Based on discount of 35% NPV of |
| | | | | | | cash flows |
| HUDA (Hyderabad) | Real Estate | Book Value | | 1,300 | 5.7 | Book Value of investments till Mar 08 |
| Share Application Money | Infrastructure | Book Value | | 1,350 | 3.0 | Book Value of investments till Mar 08 |
| (NCC Infra) | | | | | | |
| Gautami Power | Power | Book Value | | 413 | 1.8 | Book Value of investments till Mar 08 |
| Total | | | | 34,075 | 146 | |

Source: Motilal Oswal Securities

12 September 2008

MOTILAL OSWAL Nagarjuna Construction

| INCOME STATEMENT | | | | (Rs | Million) |
|---------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2006 | 2007 | 2008 | 2009E | 2 0 10 E |
| Net Sales | 18,404 | 28,711 | 34,729 | 44,829 | 56,464 |
| Change (%) | 54.9 | 56.0 | 21.0 | 29.1 | 26.0 |
| Construction Expenses | 15,803 | 24,572 | 28,952 | 37,895 | 47,618 |
| Staff Cost | 473 | 844 | 1,402 | 1,752 | 2,190 |
| Office and Site Est. Exps | 487 | 597 | 777 | 903 | 1,025 |
| EBITDA | 1,641 | 2,698 | 3,598 | 4,279 | 5,631 |
| % of Net Sales | 8.9 | 9.4 | 10.4 | 9.5 | 10.0 |
| Depreciation | 182 | 299 | 482 | 613 | 753 |
| Interest | 217 | 504 | 719 | 1,288 | 1,748 |
| Other Income | 20 | 292 | 56 | 35 | 35 |
| PBT | 1,262 | 2,186 | 2,452 | 2,412 | 3,164 |
| Tax | 223 | 667 | 832 | 796 | 1,044 |
| Rate (%) | 17.7 | 30.5 | 34.0 | 33.0 | 33.0 |
| Reported PAT | 1,039 | 1,519 | 1,619 | 1,616 | 2,120 |
| EO Expenses | 10 | -184 | 3 | 0 | 0 |
| Adjusted PAT | 1,049 | 1,335 | 1,623 | 1,616 | 2,120 |
| Change (%) | 76.3 | 27.3 | 216 | -0.4 | 312 |

| BALANCE SHEET | | | | (Rs | Million) |
|------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2006 | 2007 | 2008E | 2009E | 2 0 10 E |
| Share Capital | 207 | 417 | 458 | 458 | 458 |
| Reserves | 9,212 | 9,914 | 15,209 | 16,487 | 18,163 |
| Net Worth | 9,450 | 10,336 | 15,669 | 16,944 | 18,620 |
| Loans | 4,629 | 11,403 | 13,767 | 19,035 | 23,210 |
| Deffered Tax Liability | 66 | 115 | 167 | 167 | 167 |
| Capital Employed | 14,145 | 21,855 | 29,603 | 36,146 | 41,997 |
| Ones Sire d Assets | 0.500 | F 007 | 0.000 | 0.700 | 40.700 |
| Gross Fixed Assets | 2,569 | 5,007 | 6,620 | 8,763 | 10,763 |
| Less: Depreciation | 720 | 964 | 1,423 | 2,037 | 2,790 |
| Net Fixed Assets | 1,849 | 4,043 | 5,197 | 6,726 | 7,973 |
| Capital WIP | 67 | 186 | 143 | 0 | 0 |
| Investments | 877 | 4,768 | 5,648 | 8,752 | 10,226 |
| Curr. Assets | 15,699 | 20,963 | 31,483 | 37,497 | 45,565 |
| Inventory | 3,893 | 4,041 | 5,493 | 6,755 | 8,508 |
| Debtors | 3,017 | 5,817 | 8,677 | 10,439 | 13,149 |
| Cash & Bank Balance | 2,809 | 2,434 | 2,329 | 2,094 | 1,876 |
| Loans & Advances | 5,942 | 8,579 | 14,923 | 18,148 | 21,971 |
| Other Current Assets | 39 | 93 | 61 | 61 | 61 |
| Current Liab. & Prov. | 4,368 | 8,061 | 12,814 | 16,828 | 21,766 |
| Creditors | 3,107 | 5,026 | 8,238 | 10,382 | 13,046 |
| Other Liabilities | 803 | 1,790 | 2,497 | 3,246 | 4,220 |
| Provisions | 457 | 1,244 | 2,078 | 3,200 | 4,500 |
| Net Current Assets | 11,331 | 12,902 | 18,669 | 20,668 | 23,799 |
| Misc. Expenses | 22 | 10 | 0 | 0 | 0 |
| Application of Funds | 14,146 | 21,909 | 29,657 | 36,146 | 41,997 |

E: M OSt Estimates

| Y/E MARCH | 2006 | 2007 | 2008E | 2009E | 2010E |
|--------------------------|------|------|-------|-------|-------|
| Basic (Rs) | | | | | |
| Adjusted EPS | 5.1 | 6.4 | 7.1 | 7.1 | 9.3 |
| Growth (%) | 35.7 | 26.1 | 10.3 | 0.0 | 312 |
| Cash EPS | 6.0 | 7.8 | 9.2 | 9.7 | 12.6 |
| Book Value | 913 | 49.8 | 68.7 | 74.1 | 81.4 |
| DPS | 0.8 | 1.2 | 1.3 | 1.3 | 1.7 |
| Payout (incl. Div. Tax.) | 18.1 | 18.9 | 21.5 | 20.9 | 20.9 |
| Valuation | | | | | |
| P/E (standalone) | | 19.8 | 18.0 | 18.0 | 13.7 |
| Cash P/E | | 16.2 | 13.8 | 13.0 | 10.1 |
| EV/EBITDA | | 13.1 | 11.3 | 10.7 | 8.9 |
| EV/Sales | | 1.2 | 12 | 1.0 | 0.9 |
| Price/Book Value | | 2.6 | 1.8 | 1.7 | 1.6 |
| Dividend Yield (%) | | 0.9 | 1.0 | 1.0 | 1.3 |
| Profitability Ratios (%) | | | | | |
| RoE | 16.6 | 13.5 | 12.4 | 9.9 | 11.9 |
| RoCE | 14.7 | 14.9 | 12.3 | 11.2 | 12.6 |
| Turnover Ratios | | | | | |
| Debtors (Days) | 60 | 74 | 91 | 85 | 85 |
| Inventory (Days) | 77 | 51 | 58 | 55 | 55 |
| Creditors. (Days) | 72 | 75 | 104 | 100 | 100 |
| Asset Turnover (x) | 1.8 | 1.6 | 1.3 | 1.4 | 1.4 |
| Leverage Ratio | | | | | |
| Debt/Equity (x) | 0.5 | 1.1 | 0.9 | 1.1 | 12 |

| CASH FLOW STATEMENT | | | | (Rs | Million) |
|------------------------------|--------|--------|--------|--------|----------|
| Y/E MARCH | 2006 | 2007 | 2008E | 2009E | 2009E |
| PBT before Extraordinary Ite | 1,262 | 2,186 | 2,452 | 2,412 | 3,164 |
| Add : Depreciation | 182 | 299 | 482 | 613 | 753 |
| Interest | 217 | 504 | 719 | 1,288 | 1,748 |
| Less : Direct Taxes Paid | 223 | 667 | 832 | 796 | 1,044 |
| (Inc)/Dec in WC | -5,519 | -1,946 | -5,872 | -2,235 | -3,348 |
| CF from Operations | -4,082 | 376 | -3,051 | 1,283 | 1,273 |
| (Inc)/Dec in FA | -999 | -2,612 | -1,593 | -2,000 | -2,000 |
| (Pur)/Sale of Investments | -415 | -3,890 | -881 | -3,104 | -1,474 |
| CF from Investments | -1,414 | -6,502 | -2,474 | -5,104 | -3,474 |
| (Inc)/Dec in Networth | 5,357 | -232 | 4,124 | -57 | 0 |
| (Inc)/Dec in Debt | 1,981 | 6,774 | 2,364 | 5,268 | 4,175 |
| Less : Interest Paid | 217 | 504 | 719 | 1,288 | 1,748 |
| Dividend Paid | 188 | 287 | 348 | 338 | 444 |
| CF from Fin. Activity | 6,933 | 5,751 | 5,420 | 3,584 | 1,983 |
| Inc/Dec of Cash | 1,437 | -375 | -104 | -236 | -218 |
| Add: Beginning Balance | 1,372 | 2,809 | 2,434 | 2,329 | 2,094 |
| Closing Balance | 2,809 | 2,434 | 2,330 | 2,093 | 1,876 |

NOTES



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| Disclosure of Interest Statement | Nagarjuna Construction |
|--|------------------------|
| Analyst ownership of the stock | No |
| Group/Directors ownership of the stock | No |
| 3. Broking relationship with company covered | No |
| 4. Investment Banking relationship with company covered | No |

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