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## Updates

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EQUITY MARKETS

| India | Change, \% |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 29-Jan | 1-day | 1-mo | 3-mo |
| Sensex | 9,236 | (0.2) | (3.1) | 2.1 |
| Nifty | 2,824 | (0.9) | (3.4) | 4.7 |
| Global/Regional indices |  |  |  |  |
| Dow Jones | 8,149 | (2.7) | (3.9) | (9.4) |
| FTSE | 4,190 | (2.4) | (3.0) | (1.2) |
| Nikkie | 7,974 | (3.4) | (10.0) | (11.7) |
| Hang Seng | 12,958 | (1.5) | (9.0) | (9.6) |
| KOSPI | 1,156 | (0.9) | 2.8 | 6.6 |
| Value traded - India |  |  |  |  |
|  | Moving avg, Rs bn |  |  |  |
|  | 29-Jan |  | 1-mo | 3-mo |
| Cash (NSE+BSE) | 153.9 |  | 110.5 | 38.0 |
| Derivatives (NSE) | 516.6 |  | 333.3 | 542 |
| Deri. open interest | 626.7 |  | 393 | 757 |

Forex/money market

|  | Change, basis points |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | 29-Jan | 1-day | 1-mo | 3-mo |  |
| Rs/US $\$$ | 49.0 | 0 | 52 | $(72)$ |  |
| 10yr govt bond, \% | 6.1 | 14 | 93 | $(140)$ |  |

Commodity market

|  | Change, $\%$ |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
|  | 29-Jan | 1-day | 1-mo | 3-mo |  |
| Gold (US $\$ / O Z)$ | 904.6 | $(0.4)$ | 3.5 | 22.6 |  |
| Silver (US $\$ / O Z)$ | 12.3 | $(0.5)$ | 12.3 | 25.7 |  |
| Crude (US\$/BBL) | 44.3 | 0.3 | 16.8 | $(28.6)$ |  |

Net investment (US\$mn)

|  | 28-Jan | MTD | CYTD |
| :--- | ---: | ---: | :---: |
| Flls | 6 | $(1,124)$ | $(1,124)$ |
| MFs | 6 | $(493)$ | $(494)$ |

Top movers -3mo basis

|  | Change, \% |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Best performers | 29-Jan | 1-day | 1-mo | 3-mo |  |
| Hindustan Petroleur | 277 | 2.5 | $(0.6)$ | 44.6 |  |
| Ntpc Limited | 190 | $(0.5)$ | 4.8 | 42.0 |  |
| Power Finance Cor | 137 | 2.7 | 3.9 | 41.2 |  |
| Cairn India Limited | 160 | $(6.9)$ | $(6.9)$ | 39.5 |  |
| Power Grid Corp O | 90 | $(0.7)$ | 10.1 | 37.8 |  |
| Worst performers |  |  |  |  |  |
| Housing Developme | 94 | $(2.8)$ | $(30.6)$ | $(37.3)$ |  |
| Satyam Computer | 50 | $(10.2)$ | $(68.9)$ | $(82.3)$ |  |
| Glenmark Pharmac | 138 | $(2.6)$ | $(53.0)$ | $(46.6)$ |  |
| Punj Lloyd Limited | 94 | $(2.7)$ | $(35.5)$ | $(44.9)$ |  |
| Unitech Limited | 31 | 1.5 | $(21.0)$ | $(38.1)$ |  |


| Energy |  |
| :--- | ---: |
| CAIR.BO, Rs160 |  |
| Rating | BUY |
| Sector coverage view | Neutral |
| Target Price (Rs) | 225 |
| 52W High -Low (Rs) | $343-88$ |
| Market Cap (Rs bn) | 300 |


| Financials |  |  |  |
| :--- | ---: | :---: | ---: |
| December y/e | $\mathbf{2 0 0 7}$ | 2008E | $\mathbf{2 0 0 9 E}$ |
| Sales (Rs bn) | 16.6 | 23.5 | 33.1 |
| Net Profit (Rs bn) | 2.0 | 6.3 | 9.5 |
| EPS (Rs) | $(0.1)$ | 4.2 | 5.0 |
| EPS gth | $(108.2)$ | - | 20.1 |
| P/E (x) | $(1,345)$ | 38.2 | 32.0 |
| EV/EBITDA $(x)$ | 37.0 | 21.9 | 15.7 |
| Div yield $(\%)$ | - | - | - |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| $(6.9)$ | 39.5 | $(29.9)$ | $(21.6)$ |

## Shareholding, September 2008

|  | \% of |  | Over/(under) |
| :--- | :---: | :---: | :---: |
|  | Pattern | Portfolio | weight |

## Cairn India: Marginally weaker-than-expected 3QCY08 results; steady progress on Rajasthan development

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- Weak comparisons due to (1) lower realizations and (2) lower production volumes
- Steady progress on Rajasthan development; first oil in 3QCY09
- Maintain BUY with revised 12-month DCF-based target price of Rs225 (Rs240 previously)

Cairn India reported 4QCY08 consolidated net revenues at Rs2.1 bn (-34\% qoq and $-21 \%$ yoy) and EBITDA at Rs950 mn (-61\% qoq and -34\% yoy). The qoq decline in EBITDA was due to (1) significantly lower crude price realization at US\$56.4/bbl (US\$116.3/bbl in 3QCY08), (2) lower production at 16,591 boe/d ( $-3 \%$ qoq), (3) lower gas realization at US\$4/mcf (US\$4.1/mcf in 3QCY08 and (4) higher high exploration expenditure at Rs375 mn (Rs79 mn in 3QCY08). However, we note that CY2008-09E results are not that material because the bulk of Cairn's valuation resides in its upcoming Rajasthan block (production from 3QCY09). The development in Rajasthan is on track with first oil scheduled from 3QCY09. We have revised our EPS estimates for CY2009E, CY2010E and CY2011E EPS to Rs5, Rs29.3 and Rs49.5 from Rs12.5, Rs57 and Rs49.2 to reflect (1) lower crude price for CY2009-11E and (2) change in production profile in line with management's guidance. We retain our BUY rating with a revised 12-month DCFbased target price of Rs225 (Rs240 previously). Key downside potential stems from lower-than-expected crude price.

MBA development-steady progress on development and likely higher production. The management stressed that it is on track for the production of first oil from its Mangala field in 3QCY09. First production will start from a 30,000 b/d train and crude would be transported by trucks. The subsequent second, third and fourth trains with capacities of 50,000 b/d, 50,000 b/d and 75,000 b/d will start in 4QCY09, 1HCY10 and CY2011. The management has also guided to higher production from Aishwariya field ( $20,000 \mathrm{~b} / \mathrm{d}$ now versus $10,000 \mathrm{~b} / \mathrm{d}$ previously). Exhibit 3 shows our expected ramp-up in production from Cairn's Rajasthan block.

Stock discounting low crude price in perpetuity but use dips in stock price below Rs150 to buy aggressively. We would use any dips in Cairn's share price below Rs150 to buy the stock aggressively. The high volatility in crude prices over the next few months will likely provide opportunities, in our view. Cairn's stock price is discounting about US\$53/bbl crude oil price in perpetuity, which some may view as a cause of concern in light of current levels of crude oil prices. We have a constructive view on crude oil prices and expect prices to rebound to over US\$60/bbl over the next few quarters and see long-term normalized price at US $\$ 75 / \mathrm{bbl}$. The stock may languish at current levels and even decline (providing opportunities to buy) if crude prices were to persist at low US\$40/bbl levels for a period of time. We note that Cairn's stock price has high positive correlation with crude oil prices (see Exhibit 4) although its valuation does not vary significantly with crude oil prices.

We do not see significant downside from risks frequently highlighted by investors.

- Discount to reflect waxy nature of crude. We model a US\$7.2/bbl discount for Cairn's Rajasthan crude to Dated Brent to reflect the somewhat inferior quality of Cairn's crude versus Brent crude.
- Cess issue. Our 12-month fair value for Cairn stock declines to Rs205 (+27\% upside from current levels) even if we assume Cairn bears cess on its share of production from the Rajasthan block at the current prevailing rate (Rs2,575/ton).
- Low current visibility on uptake of crude. We do not believe the sale of crude oil in a short crude market such as India will be an issue. We note that domestic PSU refineries have committed to lift 5.2 mn tons of crude ( $144,000 \mathrm{~b} / \mathrm{d}$ ) of Cairn's crude as per press reports. Also, Cairn may get to export crude in case domestic refineries are unwilling or unable to process Cairn's crude.

On the other hand, we see likely upgrades to reserves and production over a period of time. We model crude oil production at 1.13 bn bbls from RJ-ON-90/1. We have not factored in production from Cairn's other discoveries apart from MBA, Raageshwari, Shakti and Saraswati fields. We see scope for inclusion of resources of 1.2 bn bbls in Barmer Hill in reserves once Cairn is in a position to extract crude oil from this zone. Also, we note that the DGH has given the 'declaration of commerciality' to Cairn's three Kameshwari (2, 3 and 6) discoveries in January 2009. These discoveries made in May 2007 in the Northern Appraisal Area along with another oil and gas discovery near Raageshwari field in December 2008 in the southern part of the current development area highlight the upside potential to reserves in Cairn's prolific RJ-ON-90/1 block.

Weak results on expected lines and due to lower crude realization. Cairn India reported 4QCY08 consolidated net revenues at Rs2.1 bn (-34\% qoq and -21\% yoy) and EBITDA at Rs950 mn (-61\% qoq and -34\% yoy). The qoq decline in EBITDA reflects (1) lower crude price realization at US\$56.4/bbl (US\$116.3/bbl in 3QCY08), (2) lower production at 16,591 boe/d (-3\% qoq), (3) lower gas realization at US\$4/mcf (US\$4.1/mcf in 3QCY08 and (4) higher high exploration expenditure at Rs375 mn (Rs79 mn in 2QCY08). The sharp qoq increase in exploration expenses reflects higher survey expenses. Cairn had earlier deferred plans to drill three wells in KG-DWN-98/2 block and two wells in Rajasthan block to CY2009E.

Cairn's 4QCY08 production was at 16,591 boe/d (working interest-basis) versus 17,111 boe/d in 3QCY08. At CB-OS-2, gas production declined $14 \%$ qoq but oil production increased $18 \%$ qoq. Gas production has declined by $21 \%$ yoy in CY2008 due to the declining phase of the fields past plateau production. At Ravva, oil production declined by $4 \%$ qoq and gas production declined by $9 \%$ qoq.

Exceptional items. Cairn reported a forex gain of Rs567 mn on account of (1) options settled or marked-to-market as on December 31, 2008 and (2) translation gain on US Dollar-denominated deposits held by foreign subsidiaries for use for future capital imports due to depreciation in the rupee versus the US Dollar in 4QCY08 (Rs48.8/US\$ compared to Rs43.8/US\$ in 3QCY08). Cairn also reversed deferred tax liability of Rs 1.24 bn created in previous quarters.

Earnings revisions We have revised our EPS estimates for CY2008E, CY2009E and CY2010E EPS to Rs5, Rs29.3 and Rs49.5 from Rs12.5, Rs57 and Rs49.2 to reflect the following changes.

1. Lower crude oil price. We have revised our crude oil price assumptions for CY200911E to US\$57/bbl, US\$67.5/bbl and US\$75/bbl versus US\$70/bbl, US\$73/bbl and US\$75/bbl. The downward revision in crude oil price assumption for CY2009E reflects current weakness in crude oil prices. We assume a discount of US\$7.2/bbl to Dated Brent price to reflect the inferior quality of Cairn's crude versus Brent. We retain our long-term crude price assumption of US\$75/bbl (post CY2012E).
2. Production volumes. We have revised our production volumes assumptions to reflect (1) the revised production schedule indicated by the management and (2) higher peak production from Aishwariya at 20,000 boe/d. We have delayed the start of production from Bhagyam and Aishwariya fields in line with management guidance that the production from these fields will commence after achievement of peak production from Mangala field.

Interim results of Cairn India, calendar year-ends (Rs mn)

|  | 2009E |  | q0q |  | yoy |  |  | yoy |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 4Q 2008 | 3Q 2008 | (\% chg) | 4Q 2008 | 4Q 2007 | (\% chg) | 2008 | 2007 | (\% chg) |
| Income from operations | 33,099 | 2,108 | 3,206 | (34.2) | 2,108 | 2,667 | (21.0) | 12,509 | 10,123 | 23.6 |
| Total expenditure | $(13,632)$ | $(1,158)$ | (775) | 49 | $(1,158)$ | $(1,228)$ | (6) | $(4,176)$ | $(3,451)$ | 21 |
| Inc/(Dec) in stock | - | (91) | 56 | - | - | - | - | (182) | 112 | - |
| Operating expenses | $(3,606)$ | (359) | (448) | (20) | (359) | (623) | (42) | $(1,774)$ | $(1,946)$ | (9) |
| Staff cost | $(1,400)$ | (271) | (211) | 28 | (271) | (423) | (36) | $(1,094)$ | $(1,257)$ | (13) |
| Government taxes/share of profit | $(7,927)$ | - | - | - | - | - | - | - | - | - |
| Other expenditure | (700) | (438) | (172) | 154 | (438) | (232) | 88 | $(1,125)$ | (360) | 213 |
| EBITDA | 19,467 | 950 | 2,431 | (61) | 950 | 1,439 | (34) | 8,334 | 6,672 | 25 |
| Other income | 1,227 | 1,451 | 2,055 | (29) | 1,451 | 268 | 441 | 4,049 | 1,324 | 206 |
| Interest | (973) | (6) | (5) | 30 | (6) | (17) | (64) | (43) | (27) | 58 |
| Exploration costs written off | $(2,150)$ | (375) | (79) | 373 | (375) | (577) | (35) | $(1,057)$ | $(2,512)$ | (58) |
| DD\&A | $(3,982)$ | (326) | (650) | (50) | (326) | (633) | (49) | $(2,255)$ | $(2,077)$ | 9 |
| Pretax profits | 13,590 | 1,694 | 3,753 | (55) | 1,694 | 481 | 252 | 9,028 | 3,379 | 167 |
| Extraordinaries/sales tax benefit | - | 1,236 | (153) | - | 1,236 | (276) | - | 1,522 | $(2,120)$ | - |
| Tax | $(2,814)$ | (40) | (97) | (59) | (40) | (378) | (90) | (584) | (740) | (21) |
| Deferred taxation | $(1,265)$ | (526) | (570) | (8) | (526) | 33 | $(1,675)$ | $(2,119)$ | (764) | 177 |
| Net income | 9,510 | 2,364 | 2,933 | (19) | 2,364 | (139) | $(1,800)$ | 7,848 | (245) | $(3,297)$ |
| Minority interest | - | - | - | - | - | - | - | - | - | - |
| Net income after minority interest | 9,510 | 2,364 | 2,933 | (19) | 2,364 | (139) | $(1,800)$ | 7,848 | (245) | $(3,297)$ |
| Income tax rate (\%) | 30.0 | 19.3 | 18.5 |  | 19.3 | 167.8 |  | 25.6 | 119.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Production, selling price data |  |  |  |  |  |  |  |  |  |  |
| Production volume, gross ('000 boepd) |  | 63.0 | 65.6 | (4) | 63.0 | 65.3 | (4) | 67.6 | 73.2 | (8) |
| Production volume, net ('000 boepd) |  | 16.6 | 17.1 | (3) | 16.6 | 16.4 | 1 | 17.6 | 18.7 | (6) |
| CB-OS-2 |  | 5.5 | 5.4 | 2 | 5.5 | 3.8 | 46 | 5.5 | 5.1 | 8 |
| Oil |  | 3.3 | 2.8 | 18 | 3.3 | 2.1 | 57 | 2.9 | 1.8 | 64 |
| Gas (mn cf/d) |  | 13.3 | 15.5 | (14) | 13.3 | 10.1 | 32 | 15.7 | 20.0 | (21) |
| Ravva |  | 11.1 | 11.7 | (6) | 11.1 | 12.6 | (12) | 12.1 | 13.6 | (11) |
| Oil |  | 8.6 | 9.0 | (4) | 8.6 | 9.7 | (11) | 9.5 | 10.8 | (13) |
| Gas (mn cf/d) |  | 14.7 | 16.2 | (9) | 14.7 | 17.3 | (15) | 15.9 | 16.7 | (5) |
| Selling price, oil (US\$/bbl) |  | 56.4 | 116.3 | (52) | 56.4 | 90.2 | (37) | 99.7 | 74.5 | 34 |
| Selling price, gas (US\$/mcf) |  | 4.0 | 4.1 | (2) | 4.0 | 3.6 | 10 | 4.1 | 4.1 | (0) |
| Exchange rate (Rs/US\$) |  | 48.7 | 43.8 | 11 | 48.7 | 39.4 | 24 | 43.5 | 41.3 | 5 |

Source: Company data, Kotak Institutional Equities estimates

We value Cairn India stock at Rs225
EV and equity value of Cairn (US\$ mn)

| RJ-ON-90/1 | Now | + 1-year | + 2-years |
| :--- | ---: | ---: | ---: |
| CB-OS-2 | 7,264 | 8,588 | 9,470 |
| Ravva | 132 | 72 | 49 |
| Upside potential (KG-DWN-98/2) | 448 | 335 | 276 |
| Total | 100 | 112 | 125 |
| Net debt | $\mathbf{7 , 9 4 4}$ | $\mathbf{9 , 1 0 7}$ | $\mathbf{9 , 9 2 1}$ |
| Equity value | 39 | $(660)$ | 525 |
| Equity shares (mn) | $\mathbf{7 , 9 0 5}$ | $\mathbf{9 , 7 6 6}$ | $\mathbf{9 , 3 9 5}$ |
| Equity value per share (Rs/share) | 1,897 | 1,897 | $\mathbf{1 , 8 9 7}$ |

Source: Kotak Institutional Equities estimates

## Cairn can sustain peak production for a longer period through EOR technique

Gross production volume of Rajasthan block, MBA+EOR calendar year-ends (boe/d)


Source: Company, Kotak Institutional Equities estimates

Cairn's Rajasthan field's enterprise value has moderate leverage to crude prices and regulations
Enterprise value sensitivity of Cairn to key variables (US\$ bn)

|  | Sensitivity of current valuation |  |  | Sensitivity of +1 -year valuation |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Enterprise value | Equity value | Change from base case | Enterprise value | Equity value | Change from base case |
|  | (US\$ bn) | (Rs/share) | (\%) | (US\$ bn) | (Rs/share) | (\%) |
| Average crude prices (2013 and beyond) |  |  |  |  |  |  |
| Dated Brent price (US\$110/bbl) | 9.7 | 226 | 31 | 11.1 | 284 | 27 |
| Dated Brent price (US $\$ 100 / \mathrm{bbl}$ ) | 9.0 | 211 | 22 | 10.4 | 267 | 19 |
| Dated Brent price (US\$90/bbl) | 8.3 | 195 | 13 | 9.7 | 250 | 11 |
| Dated Brent price (US $\$ 80 / \mathrm{bbl})$ | 7.6 | 180 | 4 | 9.0 | 233 | 4 |
| Dated Brent price (US\$75/bbl) | 7.3 | 172 |  | 8.6 | 225 |  |
| Dated Brent price (US\$60/bbl) | 6.2 | 149 | (13) | 7.5 | 199 | (12) |
| Dated Brent price (US\$50/bbl) | 5.5 | 134 | (22) | 6.7 | 181 | (19) |
| Dated Brent price (US\$40/bbl) | 4.8 | 118 | (31) | 6.0 | 164 | (27) |
| Dated Brent price (US\$30/bbl) | 4.1 | 102 | (41) | 5.2 | 146 | (35) |
|  |  |  |  |  |  |  |
| Cess, royalty |  |  |  |  |  |  |
| Royalty (Rs0/ton), Cess (Rs0/ton) | 7.3 | 172 |  | 8.6 | 225 |  |
| Royalty (Rs0/ton), Cess (Rs927/ton) | 6.9 | 163 | (5) | 8.2 | 215 | (4) |
| Royalty (Rs0/ton), Cess (Rs2,575/ton) | 6.5 | 155 | (10) | 7.7 | 205 | (9) |

Source: Kotak Institutional Equities estimates.

## Cairn's earnings are highly leveraged to crude prices

Earnings sensitivity of Cairn to key variables

|  | 2009E |  |  | 2010E |  |  | 2011E |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Downside | Base case | Upside | Downside | Base case | Upside | Downside | Base case | Upside |
| Average crude prices |  |  |  |  |  |  |  |  |  |
| Crude price (US\$/bbl) | 55.0 | 57.0 | 59.0 | 65.5 | 67.5 | 69.5 | 73.0 | 75.0 | 77.0 |
| Net profits (Rs mn) | 8,693 | 9,510 | 10,328 | 53,070 | 55,480 | 57,889 | 91,145 | 93,790 | 96,435 |
| Earnings per share (Rs) | 4.6 | 5.0 | 5.4 | 28.0 | 29.3 | 30.5 | 48.1 | 49.5 | 50.8 |
| \% upside/(downside) | (8.6) |  | 8.6 | (4.3) |  | 4.3 | (2.8) |  | 2.8 |
|  |  |  |  |  |  |  |  |  |  |
| Exchange rate |  |  |  |  |  |  |  |  |  |
| Rs/US\$ | 47.0 | 48.0 | 49.0 | 46.3 | 47.3 | 48.3 | 45.3 | 46.3 | 47.3 |
| Net profits (Rs mn) | 9,124 | 9,510 | 9,897 | 54,033 | 55,480 | 56,926 | 91,787 | 93,790 | 95,794 |
| Earnings per share (Rs) | 4.8 | 5.0 | 5.2 | 28.5 | 29.3 | 30.0 | 48.4 | 49.5 | 50.5 |
| \% upside/(downside) | (4.1) |  | 4.1 | (2.6) |  | 2.6 | (2.1) |  | 2.1 |

[^0]Profit model, balance sheet, cash model of Cairn 2006-2013E, calendar year-ends (Rs mn)

|  | 2006 | 2007 | 2008E | 2009E | 2010E | 2011E | 2012E | 2013N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |
| Net sales | 18,417 | 16,561 | 23,480 | 33,099 | 91,475 | 163,393 | 160,853 | 156,066 |
| EBITDA | 5,332 | 6,705 | 8,334 | 19,467 | 75,261 | 117,829 | 96,206 | 67,219 |
| Other income | 1,100 | 1,324 | 4,049 | 1,227 | 380 | 480 | 1,139 | 2,006 |
| Interest | (201) | (27) | (43) | (973) | $(2,896)$ | $(2,448)$ | $(1,000)$ | - |
| Depreciation | (497) | $(4,589)$ | $(3,312)$ | $(6,132)$ | $(7,460)$ | $(8,383)$ | $(8,651)$ | $(8,600)$ |
| Pretax profits | 5,734 | 3,413 | 9,028 | 13,590 | 65,284 | 107,478 | 87,694 | 60,625 |
| Extraordinary items | - | $(2,120)$ | 1,522 | - | - | - | - | - |
| Tax | $(1,580)$ | (740) | (584) | $(2,814)$ | $(8,670)$ | $(13,119)$ | $(10,769)$ | $(7,672)$ |
| Deferred taxation | (22) | (764) | $(2,119)$ | $(1,265)$ | $(1,134)$ | (568) | (124) | 150 |
| Net profits | 4,132 | (212) | 7,848 | 9,510 | 55,480 | 93,790 | 76,802 | 53,103 |
| Earnings per share (Rs) | 2.3 | (0.1) | 4.2 | 5.0 | 29.3 | 49.5 | 40.5 | 28.0 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total equity | 292,804 | 294,358 | 328,400 | 337,910 | 326,819 | 365,134 | 396,509 | 418,203 |
| Deferred tax liability | 4,258 | 4,916 | 7,035 | 8,300 | 9,434 | 10,003 | 10,127 | 9,976 |
| Total borrowings | 5,122 | 3,124 | 24,366 | 42,411 | 42,411 | 20,000 | 0 | 0 |
| Currrent liabilities | 39,716 | 8,372 | 18,936 | 1,829 | 2,246 | 6,675 | 9,555 | 13,207 |
| Total liabilities and equity | 341,900 | 310,771 | 378,737 | 390,450 | 380,911 | 401,812 | 416,191 | 441,386 |
| Cash | 61,348 | 1,504 | 53,121 | 17,201 | 4,556 | 22,963 | 42,304 | 72,625 |
| Current assets | 6,470 | 19,029 | 2,252 | 3,174 | 8,772 | 15,668 | 15,424 | 14,965 |
| Total fixed assets | 17,609 | 25,157 | 57,626 | 77,129 | 26,727 | 24,280 | 21,727 | 19,238 |
| Net producing properties | 2,354 | 4,390 | 5,047 | 32,254 | 80,165 | 78,210 | 76,044 | 73,866 |
| Investments | 4 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 | 7,129 |
| Goodwill | 254,115 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 | 253,193 |
| Deferred expenditure | - - | 370 | 370 | 370 | 370 | 370 | 370 | 370 |
| Total assets | 341,900 | 310,771 | 378,737 | 390,450 | 380,911 | 401,812 | 416,191 | 441,386 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |  |  |
| Operating cash flow, excl. working capital | 3,188 | 6,387 | 8,018 | 12,557 | 61,545 | 100,811 | 82,987 | 58,097 |
| Working capital changes | 34,256 | (908) | 27,341 | $(18,029)$ | $(5,180)$ | $(2,467)$ | 3,124 | 4,110 |
| Capital expenditure | $(5,619)$ | $(11,739)$ | $(35,226)$ | $(49,720)$ | $(2,819)$ | $(2,531)$ | $(2,483)$ | $(2,483)$ |
| Investments/Goodwill | $(252,717)$ | $(53,863)$ | - | - | - | - | - | - |
| Other income | 1,100 | 1,298 | 4,049 | 1,227 | 380 | 480 | 1,139 | 2,006 |
| Free cash flow | $(219,792)$ | $(58,824)$ | 4,182 | $(53,965)$ | 53,925 | 96,294 | 84,767 | 61,731 |
| Key assumptions |  |  |  |  |  |  |  |  |
| Gross production ('000 boe/d) | 91.0 | 75.4 | 69.7 | 93.0 | 160.8 | 235.7 | 234.8 | 225.2 |
| Net production ('000 boe/d) | 25.1 | 19.4 | 18.2 | 38.3 | 88.6 | 143.3 | 144.8 | 140.3 |
| Dated Brent (US\$/bbl) | 65.3 | 70.3 | 102.6 | 57.0 | 67.5 | 75.0 | 75.0 | 75.0 |
| Discount of Rajasthan crude to Dated Brent (US\$/bbl) | 2.1 | 5.3 | 14.7 | 7.2 | 7.2 | 7.2 | 7.2 | 7.2 |

Source: Kotak Institutional Equities estimates

| Automobiles |  |
| :--- | ---: |
| MRTI.BO, Rs544 |  |
| Rating | SELL |
| Sector coverage view | Cautious |
| Target Price (Rs) | 435 |
| 52W High -Low (Rs) | $946-428$ |
| Market Cap (Rs bn) | 157.3 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 179.4 | 195.3 | 212.4 |
| Net Profit (Rs bn) | 17.3 | 13.0 | 14.6 |
| EPS (Rs) | 59.9 | 45.0 | 50.5 |
| EPS gth | 10.8 | $(24.9)$ | 12.4 |
| P/E (x) | 9.1 | 12.1 | 10.8 |
| EV/EBITDA (x) | 5.2 | 6.5 | 5.7 |
| Div yield (\%) | 0.9 | 0.9 | 0.9 |

Pricing performance

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| 9.1 | 0.3 | $(3.9)$ | $(36.9)$ |

## Shareholding, September 2008

|  | \% of <br>  <br>  <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 54.2 | - | - |
| FIls | 15.6 | 0.5 | $(0.1)$ |
| MFs | 5.2 | 0.9 | 0.3 |
| UTI | - | - | $(0.6)$ |
| LIC | 14.3 | 2.0 | 1.4 |

Maruti Suzuki: Other income saves the day; higher fixed cost structure
raises break-even bar
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- 3QFY09 EPS of Rs7.4 in line with our estimate of Rs7.5, driven by higher nonoperating income
- EBITDA margins came in at 6.5\% for the quarter and 8.5\% adjusted for dealer compensation and adverse currency compared to $10.7 \%$ in 2QFY09 and 15\% in 3QFY08
- We are tweaking down our EPS estimate for FY2009E and FY2010E to Rs45 and Rs50.5; maintain SELL rating with TP of Rs435/share

Maruti Suzuki reported 3QFY09 EPS estimate of Rs7.4 in line with our estimate of Rs7.5 However, net profit of Rs2.1 bn included roughly Rs569 mn pre-tax of interest on tax refund. EBITDA margin came in at 6.5\% for the quarter and $7.7 \%$ adjusted for dealer compensation. Operating profits came in below our expectations driven primarily by higher-than-expected raw material costs, SG\&A and adverse forex movement. On a sequential basis, the 300 bps decline in EBITDA margin was driven by 180 bps increase in raw materials costs and 120 bps from negative operating leverage. We are tweaking down our FY2009E EPS estimate to Rs45 from Rs46.5 to reflect slightly lower volumes in 4QFY09. Our margin assumption of $10.5 \%$ for 4QFY09E could be aggressive. Similarly, we are modeling a 150 bps improvement in margins for FY2010E, largely driven by lower raw material costs. We are maintaining our Rs435 target and SELL rating and believe the current stock valuation assumes a quick demand recovery. Additionally, we expect the company's margins to come under pressure as its cost structure aligns to global competition.

3QFY09 reported net profit of Rs2.14 bn down 54\% yoy as margins decline to 6.5\% from 15\% a year ago

Maruti reported 3QFY09 net profit at Rs2.14 bn, in line with our estimate of Rs2.16 bn. However, excluding the interest on tax refund of Rs569 million, net profit would have been in the Rs1.7 billion range. EBITDA margin came in at 6.5\% for the quarter. Excluding the Rs550 million in compensation to dealers, EBITDA margins came in at $7.7 \%$ of sales, still much below the $10.7 \%$ in 2QFY09. Our 10\% EBITDA margin expectation for the quarter had discounted some negative impact from the excise duty mismatch. Operating profits came in below our expectations driven primarily by higher than expected raw material costs, SG\&A and adverse forex movement. On a sequential basis, the 300 bps decline in EBITDA margin was driven by an 180 bps increase in raw materials costs and 120 bps from negative operating leverage.

The company indicated that pricing was flat for the quarter, with price increases largely offset by discounts offered. The 10\% increase in realizations was primarily driven by higher dollar rates and better mix of vehicles.

We are tweaking down our estimate for FY2009 and FY2010, jump from an 8.5\% adjusted EBITDA margin in 3QFY09 to $\mathbf{1 1 . 5 \%}$ for FY2010 could be aggressive
We are lowering our EPS estimate for FY2009E to Rs45 from Rs46.5 to reflect slightly lower domestic volumes. Our EBITDA margin assumption for 4QFY09 is at $10.5 \%$ compared to the $7.7 \%$ for 4QFY09. For FY2010E, we expect an EPS of Rs50.5 compared to Rs51.5 prior. We expect margins to improve to $11.5 \%$ in FY2010E from 10\% in FY2009E.

We have maintained our volume assumptions at $+8 \%$ yoy in FY2010, largely driven by higher exports.

## Maintaining Rs435 target price and SELL rating

Our target price of Rs435 implies an almost 9X multiple on our FY2010 EPS estimate. We expect a grimmer picture on the domestic demand front given the weak outlook for jobs and income growth. Separately, we expect Maruti's margins to experience structural pressure as competition intensifies. We don't expect Maruti's operating margins to get back to low teens range experienced in the past as the company ramps up on its capabilities to better compete against global majors. This is evident from the company's spend towards an R\&D and brand centers, which should increase hiring needs. For instance, R\&D spend average close to $5 \%$ globally compared to the $3.5 \%$ at Maruti, primarily paid as royalty to Suzuki. Additionally, we see competition increasing on the A segment, where the company has a leading share. Hitherto most new competition has been focusing on margins over volumes. This may change as and when capacity utilization comes under pressure and focus moves to return measures.

Maruti Suzuki India, quarterly results, March fiscal year-ends (Rs mn)

|  |  | qoq |  |  | yoy |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q 2009 | 2Q 2009 | Change (\%) | 3Q 2009 | 3Q 2008 | Change (\%) |
| Net Sales | 45,371 | 48,303 | (6.1) | 45,371 | 46,741 | (2.9) |
| Expenditure | $(43,290)$ | $(44,779)$ | (3.3) | $(43,290)$ | $(40,609)$ | 6.6 |
| (Increase)/decrease in stocks | (183) | (561) |  | (183) | $(1,652)$ |  |
| Consumption of Raw materials | $(36,435)$ | $(37,540)$ | (2.9) | $(36,435)$ | $(34,111)$ | 6.8 |
| Staff cost | $(1,104)$ | $(1,165)$ | (5.2) | $(1,104)$ | (968) | 14.1 |
| Other expenditure | $(5,569)$ | $(5,514)$ | 1.0 | $(5,569)$ | $(3,879)$ | 43.6 |
| Operating other income | 887 | 1,634 | (45.7) | 887 | 853 | 4.0 |
| EBITDA | 2,968 | 5,157 | (42.5) | 2,968 | 6,986 | (57.5) |
| Other income | 1,777 | 960 | 85.0 | 1,777 | 854 | 108.1 |
| Interest (net) | (45) | (208) | (78.3) | (45) | (144) | (68.6) |
| Depreciation | $(1,775)$ | $(1,658)$ | 7.0 | $(1,775)$ | (867) | 104.6 |
| Profit before extra-ordinary items | 2,925 | 4,252 | (31.2) | 2,925 | 6,828 | (57.2) |
| Extra-ordinary items | - | - |  | - | - |  |
| Profit before tax | 2,925 | 4,252 | (31.2) | 2,925 | 6,828 | (57.2) |
| Tax | 789 | 1,290 | (38.8) | 789 | 2,158 | (63.4) |
| Profit after tax | 2,136 | 2,961 | (27.9) | 2,136 | 4,670 | (54.3) |
| Adjusted PAT | 2,136 | 2,961 | (27.9) | 2,136 | 4,670 | (54.3) |
|  |  |  |  |  |  |  |
| Volumes | 173,494 | 189,451 | (8.4) | 173,494 | 201,629 | (14.0) |
| Average realisation | 297,746 | 293,402 | 1.5 | 297,746 | 271,811 | 9.5 |
|  |  |  |  |  |  |  |
| Margins (\%) |  |  |  |  |  |  |
| EBITDA margin | 6.5 | 10.7 | (4.14) | 6.5 | 14.9 | (8.40) |
| Net profit margin | 4.7 | 6.1 | (1.42) | 4.7 | 10.0 | (5.28) |
|  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |
| RM costs (\% of net sales) | 80.3 | 77.7 | 2.59 | 80.3 | 73.0 | 7.33 |
| Staff costs (\% of net sales) | 2.4 | 2.4 | 0.02 | 2.4 | 2.1 | 0.36 |
| Effective tax rate (\%) | 27.0 | 30.3 | (3.37) | 27.0 | 31.6 | (4.63) |
| EPS (Rs/share) | 7.4 | 10.2 |  | 7.4 | 16.2 |  |

[^1]
## Volume assumptions for Maruti Suzuki, March fiscal year-ends, 2007-11E (\# vehicles)

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ | $\mathbf{2 0 1 1 E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Segment-wise sales (no of vehicles) |  |  |  |  |  |
| Entry (A) segment | 79,245 | 69,553 | 50,000 | 45,000 | 40,200 |
| Van-Segment | 83,091 | 89,729 | 75,000 | 70,000 | 67,500 |
| Compact (B) segment | 440,375 | 499,280 | 501,000 | 520,000 | 560,000 |
| Mid-size (C) segment | 29,697 | 49,335 | 53,000 | 52,000 | 60,000 |
| MUV | 3,221 | 3,921 | 3,000 | 3,500 | 4,500 |
| Domestic | $\mathbf{6 3 5 , 6 2 9}$ | $\mathbf{7 1 1 , 8 1 8}$ | $\mathbf{6 8 2 , 0 0 0}$ | $\mathbf{6 9 0 , 5 0 0}$ | $\mathbf{7 3 2 , 2 0 0}$ |
| Exports | 39,295 | 53,024 | 83,000 | 135,500 | 175,500 |
| Total | $\mathbf{6 7 4 , 9 2 4}$ | $\mathbf{7 6 4 , 8 4 2}$ | $\mathbf{7 6 5 , 0 0 0}$ | $\mathbf{8 2 6 , 0 0 0}$ | $\mathbf{9 0 7 , 7 0 0}$ |
| Segment-wise sales growth(yoy \%) |  |  |  |  |  |
| Entry (A) segment | $(11.0)$ | $(12.2)$ | $(28.1)$ | $\mathbf{1 0 . 0 )}$ | $\mathbf{1 0 . 7 )}$ |
| Van-Segment | 24.0 | 8.0 | $(16.4)$ | $(6.7)$ | $(3.6)$ |
| Compact (B) segment | 31.5 | 13.4 | 0.3 | 3.8 | 7.7 |
| Mid-size (C) segment | $(7.3)$ | 66.1 | $\mathbf{7 . 4}$ | $(1.9)$ | 15.4 |
| MUV | $19.5)$ | 21.7 | $\mathbf{( 2 3 . 5 )}$ | 16.7 | $\mathbf{2 8 . 6}$ |
| Domestic | $\mathbf{2 0 . 6}$ | $\mathbf{1 2 . 0}$ | $\mathbf{( 4 . 2 )}$ | $\mathbf{1 . 2}$ | $\mathbf{6 . 0}$ |
| Exports | 13.0 | 34.9 | 56.5 | 63.3 | $\mathbf{2 9 . 5}$ |
| Total | $\mathbf{2 0 . 1}$ | $\mathbf{1 3 . 3}$ | $\mathbf{0 . 0}$ | $\mathbf{8 . 0}$ | $\mathbf{9 . 9}$ |

Source: SIAM, Kotak Institutional Equities estimates.

Maruti Suzuki, profit model, balance sheet and cash flow model, March fiscal year-ends, 2006-2011E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 120,522 | 146,539 | 179,362 | 195,274 | 212,438 | 238,712 |
| EBITDA | 18,669 | 22,862 | 26,524 | 19,488 | 24,496 | 28,632 |
| Other income | 1,889 | 3,026 | 4,784 | 5,706 | 4,680 | 4,622 |
| Interest | (204) | (376) | (596) | (495) | (540) | (840) |
| Depreciaiton | $(2,854)$ | $(2,714)$ | $(5,682)$ | $(6,901)$ | $(8,357)$ | $(10,101)$ |
| Profit before tax | 17,500 | 22,798 | 25,030 | 17,799 | 20,279 | 22,313 |
| Current tax | 5,930 | 6,281 | 7,696 | 4,450 | 5,070 | 5,578 |
| Deferred tax | (321) | 897 | 26 | 356 | 608 | 669 |
| Net profit | 11,891 | 15,620 | 17,308 | 12,993 | 14,601 | 16,065 |
| Earnings per share (Rs) | 41.1 | 54.0 | 59.9 | 45.0 | 50.5 | 55.6 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 54,526 | 68,539 | 84,154 | 95,456 | 108,367 | 122,742 |
| Deferred tax liability | 779 | 1,675 | 1,701 | 2,057 | 2,665 | 3,335 |
| Total Borrowings | 717 | 6,308 | 9,002 | 9,002 | 9,002 | 7,002 |
| Current liabilities | 19,771 | 25,015 | 28,187 | 29,040 | 29,682 | 30,795 |
| Total liabilities | 75,793 | 101,537 | 123,044 | 135,556 | 149,716 | 163,873 |
| Net fixed assets | 17,872 | 29,104 | 40,328 | 53,427 | 65,071 | 72,470 |
| Investments | 20,512 | 34,092 | 51,807 | 51,807 | 51,807 | 53,807 |
| Cash | 14,016 | 14,228 | 3,240 | 1,549 | 1,304 | 2,471 |
| Other current assets | 23,393 | 24,113 | 27,669 | 28,773 | 31,534 | 35,125 |
| Miscellaneous expenditure | - | - | - | - | - | - |
| Total assets | 75,793 | 101,537 | 123,044 | 135,556 | 149,716 | 163,873 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 12,226 | 20,398 | 18,304 | 14,788 | 17,306 | 20,576 |
| Working capital changes | (815) | 4,410 | (83) | (250) | $(2,120)$ | $(2,478)$ |
| Capital expenditure | $(1,788)$ | $(13,950)$ | $(16,930)$ | $(20,000)$ | $(20,000)$ | $(17,500)$ |
| Free cash flow | 9,623 | 10,858 | 1,291 | $(5,462)$ | $(4,814)$ | 598 |
| Ratios |  |  |  |  |  |  |
| Operating margin (\%) | 15.5 | 15.6 | 14.8 | 10.0 | 11.5 | 12.0 |
| PAT margin (\%) | 9.9 | 10.7 | 9.6 | 6.7 | 6.9 | 6.7 |
| Debt/equity (X) | 0.0 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Net debt/equity ( X ) | (0.6) | (0.6) | (0.5) | (0.5) | (0.4) | (0.4) |
| Book Value (Rs/share) | 191.4 | 243.0 | 297.1 | 337.4 | 384.2 | 436.3 |
| RoAE (\%) | 23.7 | 24.9 | 22.2 | 14.2 | 14.0 | 13.6 |
| RoACE (\%) | 23.1 | 24.0 | 20.7 | 13.3 | 13.2 | 13.2 |

Source: Company, Kotak Institutional Equities estimates

| Metals |  |
| :--- | ---: |
| JNSP.BO, Rs917 |  |
| Rating | BUY |
| Sector coverage view | Neutral |
| Target Price (Rs) | 1,250 |
| 52W High -Low (Rs) | $2630-517$ |
| Market Cap (Rs bn) | 141.1 |

## Financials

| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| :--- | ---: | :---: | :---: |
| Sales (Rs bn) | 54.1 | 77.9 | 77.7 |
| Net Profit (Rs bn) | 14.0 | 14.2 | 12.1 |
| EPS (Rs) | 101.8 | 92.4 | 78.9 |
| EPS gth | 123.0 | $(9.2)$ | $(14.6)$ |
| P/E (x) | 9.0 | 9.9 | 11.6 |
| EV/EBITDA (x) | 7.6 | 6.9 | 7.6 |
| Div yield (\%) | 0.5 | 0.6 | 0.8 |

Pricing performance
Perf-1m
Perf-3m
Perf-6m Perf-1y
$\left.\begin{array}{l}\text { Shareholding, September } 2008 \\ \\ \\ \\ \text { \% of } \\ \text { Pattern }\end{array} \begin{array}{c}\text { Over/(under) }\end{array}\right)$

## Jindal Steel and Power: Steel and power both outperform, maintain BUY

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- Net income (standalone) at Rs3.25 bn (+2\% yoy, -27.7\% qoq)
- Power business net income at Rs5.75 bn up 82.5\% qoq
- Results ahead of expectations, maintain BUY with TP of Rs1,250/share

JSP reported net income (standalone) at Rs3.25 bn which was higher than our expectations of Rs 2.23 bn. Strong efficiency gains on account of aggressive costs control drove earnings. Also, volumes remained largely unaffected unlike peers most of whom have reported $20-25 \%$ decline in qoq volumes citing extremely weak market conditions. Power business reported net income at Rs 5.75 bn which was up $82.5 \%$ qoq. The current quarter was the first quarter of full operations for the power business and had strong average realizations of Rs7/unit. The consolidated EPS for the quarter stands at Rs58/share, which is the highest ever. We have marginally revised our earnings upwards for JSP (standalone) higher for FY2009 and FY2010 5.6\% and 1.5\%, respectively. We maintain our BUY rating and TP of Rs1,250/share.

## Steel business-standing out from the crowd

Unlike the rest of the steel companies which have reported 20-25\% drop in volumes owing to sharply adverse market conditions JSP's total steel volumes were down $1 \%$ yoy and $11 \%$ qoq. Average blended realizations were higher by $29 \%$ yoy and lower by $11 \%$ qoq. The increase in average realizations is largely on account of improvement in product mix post commissioning of the 600,000 ton plate mill.

We expect JSP to deliver a PAT of Rs14.23 bn and Rs14.23 bn for FY2009 and FY2010, respectively. The weaker earning for FY2010 is on account of expected weaker realizations which would offset savings arising out of sharp decrease in input costs of coking coal.

## Power business-strong realizations drive earnings

JSP's wholly-owned subsidiary Jindal Power (JPL) reported strong 3QFY09 net sales at Rs11.6 bn (Rs6.5 bn in 2QFY09) and PAT at Rs5.75 bn (Rs3 bn in 2QFY09). The 3QFY09 quarter was the first quarter of full operations for the 1000 MW power plant. We estimate the power plant to have sold about 1.65 bn units during 3QFY09 ( 1.3 bn units in 2QFY09). The estimated average realizations during the quarter thus increased to $\sim$ Rs $7 /$ unit. We estimate JPL to achieve a PAT of Rs 12.8 bn in FY2009E and Rs16.9 bn in FY2010E.

We use an average realization of Rs4.56/unit in FY2010E and FY2011E. We expect the merchant tariffs to soften over the next few quarters due to a slowdown in the economy, coupled with increased generation from naphtha-based power plants (which have become competitive at the current prices of naphtha).

## Valuations

We marginally revise our earnings estimates higher for FY2009 and FY2010 by 5.6\% and $1.5 \%$, respectively. We value the steel business at 4X EV/EBITDA FY2010E earnings and value the steel business at Rs323/share. We value the power business on a DCF basis have arrived at a value of Rs900/share. We maintain our BUY rating on the stock with a TP of Rs1,250/share.

Jindal Steel and Power, interim results, March fiscal year-ends (Rs mn)

|  |  |  |  | $\%$ change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 3Q 2009 | 2Q 2009 | 3Q 2008 | qoq | yoy |
| Quantitative details ('000 tons) |  |  |  |  |  |
| Steel sales | 305,295 | 372,997 | 335,722 | $(18.2)$ | $(9.1)$ |
| Metallics (DRI + pig iron) | 186,328 | 176,350 | 159,857 | 5.7 | 16.6 |
| Power sales (mn units) | 302 | 265 | 268 | 13.9 | 12.5 |
| Earnings drivers |  |  |  |  |  |
| Average US HRC prices (US/ton) | 787 | 1,159 | 590 | $(32.1)$ | 33.4 |
| Average UK HRC prices (US/ton) | 667 | 795 | 643 | $(16.1)$ | 3.7 |
| Average INR:USD | 48.8 | 43.8 | 39.4 | 11.4 | 23.7 |


| Interim results | $\mathbf{1 7 , 8 1 1}$ | $\mathbf{2 2 , 1 6 1}$ | $\mathbf{1 3 , 9 5 6}$ | $(19.6)$ | 27.6 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net revenues | $\mathbf{( 1 1 , 6 9 1 )}$ | $\mathbf{( 1 4 , 7 1 7 )}$ | $\mathbf{( 8 , 6 3 3 )}$ |  |  |
| Expenditure | 456 | $(811)$ | 230 | $(156.3)$ | 98.3 |
| Stock adjustment | $(7,988)$ | $(8,336)$ | $(5,627)$ | $(4.2)$ | 41.9 |
| Raw materials | $(464)$ | $(463)$ | $(301)$ | 0.2 | 54.0 |
| Employee cost | $(3,696)$ | $(5,108)$ | $(2,934)$ | $(27.6)$ | 26.0 |
| Other costs | $\mathbf{6 , 1 2 0}$ | $\mathbf{7 , 4 4 5}$ | $\mathbf{5 , 3 2 4}$ | $(17.8)$ | 15.0 |
| EBITDA | 104 | 150 | 118 | $(30.5)$ | $(11.9)$ |
| Other income | $(1,109)$ | $(1,077)$ | $(1,188)$ | 3.0 | $(6.6)$ |
| Depreciation | 5,115 | 6,517 | 4,254 | $(21.5)$ | 20.2 |
| EBIT | $(743)$ | $(563)$ | $(500)$ | 32.1 | 48.8 |
| Interest | 4,371 | 5,955 | 3,754 | $(26.6)$ | 16.4 |
| Pre-tax profits -as reported | - | - | - | - | - |
| Unusual or infrequent items | $\mathbf{4 , 3 7 1}$ | $\mathbf{5 , 9 5 5}$ | $\mathbf{3 , 7 5 4}$ | $(26.6)$ | 16.4 |
| Pre-tax profits -as adjusted | $(1,120)$ | $(1,455)$ | $(564)$ |  |  |
| Taxes | $\mathbf{3 , 2 5 2}$ | $\mathbf{4 , 5 0 0}$ | $\mathbf{3 , 1 9 1}$ |  |  |
| Reported profits -as reported | - | - | - |  |  |
| Extra-ordinary items | $\mathbf{3 , 2 5 2}$ | $\mathbf{4 , 5 0 0}$ | $\mathbf{3 , 1 9 1}$ | $(27.7)$ | 1.9 |
| Reported profits -as adjusted |  |  |  |  |  |


| Ratios |  |  |  |
| :--- | :--- | :--- | :--- |
| Costs as \% of revenue (\%) | 65.6 | 66.4 | 61.9 |
| EBITDA margin (\%) | 34.4 | 33.6 | 38.1 |
| ETR (\%) | 25.6 | 24.4 | 15.0 |
| EPS (Rs/share) | 21.1 | 29.2 | 20.7 |

Source: Company data, Kotak Institutional Equities estimates

Jindal Steel and Power, SOTP-based valuation, March 2010E (Rs mn)


## Notes:

1. Based on our assumptions of extraction, production and pricing; at $75 \%$ probability of fructifying and a discount rate of $15 \%$.

Source: Kotak Institutional Equities estimates

Jindal Steel \& Power, change in estimates, March fiscal year-ends, 2009E-11E (Rs mn)

|  | Revised estimates |  |  | Old estimates |  |  | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| Net sales | 77,878 | 77,725 | 89,089 | 80,682 | 86,756 | 99,212 | (3.5) | (10.4) | (10.2) |
| EBITDA | 25,853 | 25,407 | 32,834 | 25,708 | 26,232 | 35,266 | 0.6 | (3.1) | (6.9) |
| Adj. PAT | 14,227 | 12,144 | 15,878 | 13,474 | 11,961 | 16,761 | 5.6 | 1.5 | (5.3) |
| EPS (Rs) | 92.4 | 78.9 | 103.1 | 87.5 | 77.7 | 108.9 | 5.6 | 1.5 | (5.3) |

Source: Kotak Institutional Equities estimates

## Valuation of JPL is sensitive our assumption of near-term tariff

Sensitivity of valuation (Rs/share) to near-term tariff (Rs/unit) and PLF (\%)

|  |  |  | PLF (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 80.0\% | 85.0\% | 90.0\% | 95.0\% |
| 生 | 3.0 | 438 | 477 | 516 | 555 |
| ¢ | 4.0 | 538 | 583 | 629 | 674 |
| ¢ | 5.0 | 638 | 689 | 741 | 792 |
| ¢ | 6.0 | 738 | 795 | 853 | 911 |
| $\boldsymbol{\Sigma}$ | 7.0 | 837 | 901 | 965 | 1,029 |

Source: Kotak Institutional Equities estimates

Average tariff in short-term trades at the power exchange has declined in December 2008
Trading volumes (mn units) and average trading price (Rs/unit) for India Energy Exchange


Source: IEX, Kotak Institutional Equities

JPL has earned a PAT of Rs9.3 bn in nine-months ending December 31, 2008
Income statement for JPL, March fiscal year-ends (Rs mn)

|  | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenues | 27,676 | 31,407 | 31,407 | 31,407 | 31,407 | 18,459 | 18,459 |
| Variable costs | $(2,363)$ | $(3,344)$ | $(3,444)$ | $(3,548)$ | $(3,654)$ | $(3,764)$ | $(3,877)$ |
| O\&M expenses | $(1,200)$ | $(1,248)$ | $(1,298)$ | $(1,350)$ | $(1,404)$ | $(1,460)$ | $(1,518)$ |
| Operating profit | 24,112 | 26,815 | 26,665 | 26,510 | 26,349 | 13,235 | 13,063 |
| Operating margin \% | 87\% | 85\% | 85\% | 84\% | 84\% | 72\% | 71\% |
| Interest | $(3,029)$ | $(4,396)$ | $(4,037)$ | $(3,678)$ | $(3,319)$ | $(2,960)$ | $(2,601)$ |
| Depreciation | $(1,685)$ | $(2,340)$ | $(2,340)$ | $(2,340)$ | $(2,340)$ | $(2,340)$ | $(2,340)$ |
| Profit before tax | 19,399 | 20,079 | 20,288 | 20,491 | 20,690 | 7,935 | 8,122 |
| Tax | $(4,759)$ | $(2,275)$ | $(2,299)$ | $(2,322)$ | $(2,344)$ | (899) | (920) |
| Deferred tax | $(1,834)$ | (871) | (654) | (466) | (302) | (159) | (35) |
| Profit after tax | 12,805 | 16,933 | 17,335 | 17,704 | 18,044 | 6,876 | 7,167 |
| Net margin | 46\% | 54\% | 55\% | 56\% | 57\% | 37\% | 39\% |

Source: Company data, Kotak Institutional Equities estimates

Jindal Steel \& Power, Profit model, balance sheet and cash flow model, March fiscal year-ends, 2006-2011E (Rs mn)

|  | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 25,894 | 35,198 | 54,108 | 77,878 | 77,725 | 89,089 |
| EBITDA | 10,189 | 13,955 | 22,788 | 25,853 | 25,407 | 32,834 |
| Other income | 281 | 290 | 491 | 400 | 400 | 400 |
| Interest | (873) | $(1,503)$ | $(2,086)$ | $(2,509)$ | $(2,843)$ | $(3,757)$ |
| Depreciaiton | $(2,192)$ | $(3,365)$ | $(4,515)$ | $(4,519)$ | $(6,553)$ | $(8,021)$ |
| Profit before tax | 7,270 | 9,448 | 18,332 | 19,225 | 16,411 | 21,456 |
| Current tax | (889) | $(1,071)$ | $(1,859)$ | $(2,884)$ | $(2,462)$ | $(3,218)$ |
| Deferred tax | (660) | $(1,348)$ | (796) | $(2,115)$ | $(1,805)$ | $(2,360)$ |
| Net profit | 5,721 | 7,030 | 15,677 | 14,227 | 12,144 | 15,878 |
| Earnings per share (Rs) | 36.5 | 46.0 | 71.5 | 92.4 | 78.9 | 103.1 |
| Balance sheet (Rs mn) |  |  |  |  |  |  |
| Equity | 18,397 | 24,784 | 37,253 | 50,572 | 61,582 | 76,042 |
| Deferred tax liability | 2,803 | 4,150 | 4,947 | 7,061 | 8,867 | 11,227 |
| Total Borrowings | 27,454 | 35,077 | 38,634 | 48,634 | 58,634 | 60,634 |
| Current liabilities | 8,982 | 11,804 | 16,208 | 25,883 | 25,852 | 28,168 |
| Total liabilities | 57,685 | 75,998 | 97,352 | 132,461 | 155,245 | 176,382 |
| Net fixed assets | 38,470 | 50,851 | 53,963 | 75,110 | 102,788 | 112,572 |
| Investments | 4,303 | 7,098 | 10,362 | 10,362 | 10,362 | 10,362 |
| Cash | 313 | 530 | 5,779 | 11,120 | 6,267 | 14,511 |
| Other current assets | 14,592 | 17,487 | 27,217 | 35,839 | 35,797 | 38,905 |
| Miscellaneous expenditure | 7 | 32 | 31 | 31 | 31 | 31 |
| Total assets | 57,685 | 75,998 | 97,352 | 132,461 | 155,245 | 176,382 |
| Free cash flow (Rs mn) |  |  |  |  |  |  |
| Operating cash flow excl. working capital | 9,628 | 12,067 | 18,118 | 20,860 | 20,502 | 26,259 |
| Working capital changes | $(4,163)$ | (497) | $(4,000)$ | 1,053 | 11 | (792) |
| Capital expenditure | $(15,873)$ | $(15,208)$ | $(9,298)$ | $(25,666)$ | $(34,232)$ | $(17,805)$ |
| Free cash flow | $(10,409)$ | $(3,638)$ | 4,820 | $(3,752)$ | $(13,719)$ | 7,662 |
| Ratios |  |  |  |  |  |  |
| Debt/equity (\%) | 129.2 | 120.5 | 90.9 | 83.9 | 82.9 | 69.2 |
| Net debt/equity (\%) | 126.1 | 118.6 | 76.1 | 63.9 | 73.3 | 52.1 |
| RoAE (\%) | 26.9 | 27.9 | 43.8 | 28.3 | 18.9 | 20.1 |
| RoACE (\%) | 13.2 | 14.4 | 24.0 | 17.1 | 12.1 | 13.4 |

Source: Company, Kotak Institutional Equities es

| Banking |  |
| :--- | ---: |
| BOB.BO, Rs255 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 330 |
| 52W High -Low (Rs) | $450-188$ |
| Market Cap (Rs bn) | 93.0 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 61.8 | 77.5 | 83.6 |
| Net Profit (Rs bn) | 14.4 | 19.2 | 19.0 |
| EPS (Rs) | 39.3 | 52.4 | 51.9 |
| EPS gth | 39.8 | 33.5 | $(0.9)$ |
| P/E (x) | 6.5 | 4.9 | 4.9 |
| P/B (x) | 1.1 | 0.9 | 0.9 |
| Div yield (\%) | 3.1 | 4.2 | 4.2 |


| Pricing performance |
| :--- |
| Perf-1m |
| Perf-3m |
| $(4.5)$ |
| 5.2 |

## Shareholding, September 2008

|  | \% of <br> Pattern |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 53.8 | - | - |
| FIls | 18.9 | 0.3 | 0.0 |
| MFs | 11.8 | 1.1 | 0.8 |
| UTI | - | - | $(0.3)$ |
| LIC | 5.5 | 0.4 | 0.1 |

## Bank of Baroda: Continues to impress; strong performance on all operational parameters

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- BoB reported PAT of Rs7.1 bn, up $41 \%$ yoy and $13 \%$ above estimates; NII up by 47\% yoy
- Key highlights: Improved NIM, strong fee income, steady asset quality
- Higher provisions for wage hike and international book to strengthen balance sheet; revise estimates and retain ADD rating

Bank of Baroda (BoB) reported a PAT of Rs7.1 bn in 3QFY09—a growth of $41 \%$ yoy and $13 \%$ ahead of our estimates. The key highlights of the current quarter were (1) strong operational performance with improved margins, (2) steady asset quality, (3) higher provisions on international investment and equity book and (4) provisions for the likely wage liabilities. We have revised our estimates upwards by $10 \%$ for FY2009E and by 15\% for FY2010E. The stock current trades at 4.9X PER and 0.8X PBR FY2010E. Retain ADD rating with a target price of Rs 330 .

Core operational profits of the company remain healthy. BoB's operations continue to remain healthy with the core profits (PBT- treasury + provisions - extraordinary profits) in 3QFY09 growing by a healthy $28 \%$ yoy and $19 \%$ ahead of our estimates. This performance was driven by: (1) improvement in NIM, (2) higher growth of average advances and (2) strong non-interest revenues (excluding treasury and recoveries) of 19\% yoy.

The improvement in NIM was driven by better pricing of loans in the domestic market and continued emphasis of the company on its liability side. BoB's yield on advances in the domestic market increased to $11.25 \%$ in 3QFY09 compared to $10.73 \%$ in 2QFY09, while the increase in cost of deposits (domestic market) was a more moderate $6.25 \%$ in 3QFY09 compared to $6.12 \%$ in 2QFY09. The company was also able to improve its CASA ratio in the domestic book to $36.1 \%$ as of December 2008 from $35.9 \%$ as of September, which is unlike the decline in CASA ratio reported by all banks under coverage in the current quarter. However, given the softening of interest rates, assets are likely to reprice faster than liabilities over the next few quarters. Consequently, we model $2.58 \%$ of NIM in FY2010E compared to $2.73 \%$ likely to be reported in FY2009E.

## Strong non interest income driven by higher fees

Non-interest income (excluding treasury and recoveries) increased by 19.4\% yoy to Rs3.5 bn in 3QFY09 and more importantly, a large part of these revenues were driven by core fees of Rs1.7 bn (up 27\% yoy). The better pricing of its services and improved leveraging of the core banking platform are the likely reasons for the buoyancy in revenues. Treasury gains were strong at Rs4.3 bn during the quarter.

Loan growth at 33\% continues to remain high and is a cause of concern. BoB's loans as of December 2008 stood at Rs1.3 tn—a growth of $33.2 \%$ yoy. The domestic loan book constituted Rs981 bn (up 31.4\% yoy) of the overall loans. The company's incremental loan growth (domestic book) in 3QFY09 was Rs67 bn, which is the highest in the past three quarters. We remain concerned at this pace of loan growth as this could result in higher NPLs in future periods. Our estimates factor NPL provisions of Rs14.6 bn in FY2010E and Rs20.4 bn in FY2011E compared to Rs7.2 bn likely to be reported in FY2009E.

## Asset quality—amongst the best performing bank

We note that the company's reported gross NPL ratio and net NPL ratio as of December 2008 were at $1.5 \%$ and $0.4 \%$, which is healthy. Both, gross and net NPAs declined qoq for Bank of Baroda in absolute amount. More importantly, BoB's incremental slippages during 9MFY09 were Rs 7.3 bn compared to Rs6.4 bn in 9MFY08, a rise of only $15 \%$, which is healthy and indicates better loan origination.

Higher employee provisions to meet likely wage hike liabilities. The company had treasury gains of Rs4.2 bn in 3QFY09 benefiting from the softer yield environment apart from having an extraordinary gain of Rs691 mn on account of merging its Hong Kong operations with itself in 3QFY09. BoB utilized these one-off gains to make Rs 1.9 bn of higher provisions for likely liabilities on account of the wage hike negotiations currently underway between IBA and employee unions as a prudential measure.

Depreciation losses on international investment book and equity book result in higher provisions. BoB made Rs1.5 bn of provisions in 3QFY09 for mark-to-market losses on its international investment book. The company also had Rs 2.3 bn of mark-to-market losses on its equity book in 3QFY09. These losses resulted in higher provision burden of Rs3.5 bn for the company in the current quarter.

The company's international investment book as of December 2008 stood at Rs40 bn and consisted of Rs17 bn of CLN exposure, Rs8 bn of government securities and Rs15 bn of corporate bonds.

## Bank of Baroda, quarterly results, (Rs mn)

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | yoy growth | 3QFY09KS | Actual Vs KS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest income | 30,022 | 33,310 | 33,538 | 35,510 | 41,080 | 36.8 | 38,700 | 6.1 |
| Interest on advances | 21,631 | 23,267 | 23,897 | 26,892 | 30,422 | 40.6 | 28,500 | 6.7 |
| Income from invts | 7,111 | 7,681 | 8,512 | 7,265 | 9,085 | 27.8 | 8,800 | 3.2 |
| Bal with RBI | 1,280 | 2,363 | 1,129 | 1,353 | 1,573 | 22.9 | 1,400 | 12.3 |
| Interest expenses | 20,047 | 23,026 | 22,368 | 24,172 | 26,462 | 32.0 | 26,500 | (0.1) |
| Net interest income | 9,975 | 10,285 | 11,170 | 11,338 | 14,618 | 46.6 | 12,200 | 19.8 |
| Non-interest income | 6,180 | 5,546 | 5,126 | 4,759 | 9,156 | 48.2 | 5,500 | 66.5 |
| Other income (excld treasury) | 4,241 | 4,734 | 4,236 | 3,837 | 4,285 | 1.0 | 4,500 | (4.8) |
| Other income (excld treasury and reco | 2,899 | 3,536 | 3,691 | 3,404 | 3,461 | 19.4 |  |  |
| Fee income | 1,367 | 1,742 | 1,555 | 1,632 | 1,729 | 26.5 |  |  |
| Forex income | 633 | 862 | 942 | 551 | 1,367 | 115.9 |  |  |
| Treasury income | 1,939 | 813 | 890 | 923 | 4,180 | 115.6 | 1,000 | 318.0 |
| Total income | 16,155 | 15,831 | 16,296 | 16,097 | 23,774 | 47.2 | 17,700 | 34.3 |
| Operating expenses | 7,281 | 7,687 | 7,694 | 8,250 | 9,627 | 32.2 | 8,500 | 13.3 |
| Employee expenses | 4,409 | 4,212 | 5,227 | 5,244 | 6,673 | 51.3 | 5,300 | 25.9 |
| Other operating expenses | 2,872 | 3,475 | 2,467 | 3,006 | 2,954 | 2.9 | 3,200 | (7.7) |
| Operating profit | 8,874 | 8,144 | 8,602 | 7,847 | 14,147 | 59.4 | 9,200 | 53.8 |
| Provisions | 1,120 | 4,250 | 2,803 | 1,810 | 3,501 | 212.7 | (460) | (861.1) |
| Loan loss | 1,350 | 2,478 | 581 | 620 | 1,040 | (23.0) | 2,500 | (58.4) |
| Invt. Depreciation | (45) | 614 | 2,788 | 1,189 | 2,329 | $(5,333.0)$ | $(3,500)$ | (166.5) |
| PBT | 7,754 | 3,895 | 5,799 | 6,037 | 10,646 | 37.3 | 9,660 | 10.2 |
| Taxation | 2,744 | 1,131 | 2,090 | 2,084 | 3,562 | 29.8 | 3,381 | 5.4 |
| Net profit | 5,011 | 2,764 | 3,709 | 3,953 | 7,084 | 41.4 | 6,279 | 12.8 |
| PBT-invt gains/losses | 5,771 | 3,696 | 7,697 | 6,304 | 8,104 | 40.4 | 5,160 | 57.0 |
| PBT-invt gains + provisions | 7,121 | 6,174 | 8,278 | 6,924 | 9,144 | 28.4 | 7,660 | 19.4 |
| Tax rate | 35.4 | 29.0 | 36.0 | 34.5 | 33.5 |  | 35.0 |  |

Source: Company, Kotak Institutional Equities estimates.

## Bank of Baroda-key financial and analytical ratios

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | yoy growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Key balance sheet items (Rs bn) |  |  |  |  |  |  |
| Deposits | 1,369 | 1,520 | 1,549 | 1,611 | 1,686 | 23.2 |
| Domestic | 1,124 | 1,225 | 1,238 | 1,310 | 1,365 | 21.5 |
| CASA ratio (\%) | 37.3 | 36.0 | 36.9 | 35.9 | 36.1 |  |
| Foreign | 245 | 296 | 311 | 301 | 321 | 30.8 |
| Advances | 955 | 1,067 | 1,112 | 1,195 | 1,272 | 33.2 |
| Domestic | 746 | 845 | 853 | 913 | 981 | 31.4 |
| Retail loans | 154 | 169 | 167 | 177 | 188 | 22.1 |
| Home loans | 67 | 73 | 73 | 76 | 79 | 18.3 |
| SME | 107 | 117 | - | 127 | 137 | 27.8 |
| Farm credit | 121 | 131 | 137 | 149 | 156 | 29.4 |
| Foreign | 209 | 222 | 259 | 282 | 291 | 39.4 |
| Investments | 390.0 | 443.1 | 466.4 | 404.6 | 460.6 | 18.1 |
|  |  |  |  |  |  |  |
| Yield management measures (\%) |  |  |  |  |  |  |
| Average cost of deposits | 5.60 | 5.69 | 5.55 | 5.59 | 5.73 |  |
| Avg. cost of deposits (domestic) | 5.77 | 5.91 | 6.05 | 6.12 | 6.25 |  |
| Avg. cost of deposits (international) | 4.84 | 4.76 | 3.43 | 3.38 | 3.52 |  |
|  |  |  |  |  |  |  |
| Yield on advances (total) | 9.61 | 9.53 | 9.08 | 9.37 | 9.58 |  |
| Yield on advances (domestic) | 10.51 | 10.46 | 10.34 | 10.73 | 11.25 |  |
| Yield on advances (international) | 6.31 | 6.17 | 4.91 | NA | 5.58 |  |
|  |  |  |  |  |  |  |
| Yield on investments (total) | 6.91 | 6.55 | 7.22 | - | 7.18 |  |
| Yield on investments (domestic) | 6.95 | - | - | - | 7.30 |  |
| Yield on investments (international) | 6.53 | - | - | - | 5.88 |  |
|  |  |  |  |  |  |  |
| NIM | 3.00 | 2.90 | 2.76 | 2.77 | 3.30 |  |
|  |  |  |  |  |  |  |
| Asset quality details |  |  |  |  |  |  |
| Gross NPLs (Rs bn) | 20.4 | 19.8 | 20.9 | 19.5 | 19.2 | (5.8) |
| Gross NPLs (\%) | 2.1 | 1.8 | 1.9 | 1.6 | 1.5 |  |
| Net NPLs (Rs bn) | 5.2 | 4.9 | 5.8 | 5.0 | 4.7 | (8.6) |
| Net NPLs (\%) | 0.5 | 0.5 | 0.5 | 0.4 | 0.4 |  |
|  |  |  |  |  |  |  |
| Capital adequacy details (\%) |  |  |  |  |  |  |
| CAR | 13.5 | 12.9 | 13.0 | 12.9 | 13.2 |  |
| Tier I | 9.1 | 7.6 | 7.9 | 7.8 | 8.5 |  |
| Tier II | 4.5 | 5.3 | 5.2 | 5.1 | 4.7 |  |

Source: Company, Kotak Institutional Equities estimates.

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| Bank of Baroda earnings estimate March year-ends, 2009-2011E (Rs mn) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Old Estimates |  |  | New Estimates |  |  | \% change |  |  |
|  | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E | 2009E | 2010E | 2011E |
| NII | 48,698 | 56,858 | 68,821 | 51,647 | 58,031 | 70,310 | 6.1 | 2.1 | 2.2 |
| Loan growth | 26.2 | 17.0 | 15.9 | 26.2 | 17.0 | 15.9 |  |  |  |
| NIM | 2.57 | 2.53 | 2.63 | 2.73 | 2.58 | 2.68 |  |  |  |
| Non-treasury other inc | 17,777 | 18,971 | 20,666 | 18,340 | 19,596 | 21,362 | 3.2 | 3.3 | 3.4 |
| Fee income | 7,292 | 8,167 | 9,147 | 7,292 | 8,167 | 9,147 | 0.0 | 0.0 | 0.0 |
| Operating expenses | 33,583 | 38,506 | 42,385 | 35,333 | 39,819 | 43,774 | 5.2 | 3.4 | 3.3 |
| Employee expenses | 21,076 | 24,237 | 26,176 | 23,110 | 25,883 | 27,953 | 9.6 | 6.8 | 6.8 |
| Provisions and contingencies |  |  |  |  |  |  |  |  |  |
| Loan loss prov | 7,240 | 13,145 | 18,704 | 7,240 | 14,606 | 20,404 | 0.0 | 11.1 | 9.1 |
| PBT | 26,889 | 25,447 | 30,399 | 29,480 | 29,202 | 31,994 | 9.6 | 14.8 | 5.2 |
| PAT | 17,478 | 16,540 | 19,759 | 19,162 | 18,981 | 20,796 | 9.6 | 14.8 | 5.2 |
| PBT- invt gains + provisions | 30,728 | 35,592 | 47,102 | 34,654 | 37,808 | 47,898 |  |  |  |

Source: Company, Kotak Institutional Equities estimates.

| Banking |  |
| :--- | ---: |
| IDFC.BO, Rs56 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 85 |
| 52W High -Low (Rs) | $216-45$ |
| Market Cap (Rs bn) | 73.1 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 13.1 | 15.3 | 17.5 |
| Net Profit (Rs bn) | 7.5 | 8.4 | 9.4 |
| EPS (Rs) | 5.7 | 6.4 | 7.2 |
| EPS gth | 3.0 | 13.3 | 11.8 |
| P/E (x) | 9.9 | 8.8 | 7.8 |
| P/B (x) | 1.3 | 1.2 | 1.0 |
| Div yield (\%) | 2.1 | 2.0 | 2.2 |


| Pricing performance |  |  |  |
| :---: | :---: | :---: | :---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| (15.7) | 11.7 | (36.3) | (72.9) |


| Shareholding, September 2008 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Pattern | \% of Portfolio | Over/(under) weight |
| Promoters | - | - | - |
| Flls | 31.2 | 0.5 | 0.2 |
| MFs | 8.5 | 0.7 | 0.4 |
| UTI | - | - | (0.3) |
| LIC | 5.9 | 0.4 | 0.1 |

IDFC: Core earnings in line, improvement in margins is positive
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- IDFC reported PAT of Rs 1.85 bn, down $\mathbf{1 5 \%}$ yoy and 7\% below estimates
- NIM reported an improvement but loan book remains stable
- Higher AMC fees on the back of rising AUMs; capital market-linked income low
- We will revisit estimates post conference call with management

IDFC reported core earnings (PBT- capital gains + provisions) of Rs2.67 bn, up 15\% yoy but $3 \%$ below estimates. Reported earnings were lower on account of negligible capital gains. The company's strategy to prefer margins over growth is reflected in a qoq improvement in NIM and stable loan book over the past three quarters. Income from capital gains and investment banking income was subdued due to slowdown in the equity markets. However, high growth in asset management income on the back of significant ramp up of assets under management supported fees. We will revise our earnings estimates post the conference call with management. The stock currently trades at 7.8X PER and 1.1X PBR FY2010E.

## Key highlights

NIM improves qoq but loan book stable. IDFC's reported NIM for rolling four quarters have improved to $2.9 \%$ in December 2008 from $2.7 \%$ in September 2008 likely indicating an improvement in NIM for the quarter-a key positive considering the interest rate/ liquidity pressures on bulk borrowers like IDFC. This is likely because of IDFC's policy to focus on margins than growth. The loan book has grown by 7\% yoy in 3QFY09 but remained almost stable for the past three quarters. Disbursements were down 76\% yoy and approvals down 81\% yoy in 3QFY09. We believe that a low growth strategy is prudent in the current environment. However, we will be concerned if growth does not catch up over the medium term.

Provision cost under control. IDFC reported provisioning expenses of Rs34 mn down $54 \%$ yoy. Its net NPLs have been NIL thus indicating stable NPL position.

Growth in AUM supports fee income. IDFC's private equity/ project equity assets under management have increased to over US $\$ 2$ bn from about US $\$ 650 \mathrm{mn}$ in 3QFY08. This has largely supported growth in asset management fees as well. Fees from advisory business were down $77 \%$ to Rs110 mn. Large part of this segment is linked to disbursementsthese were low during the quarter. Income from investment banking/ broking has been low on the back of subdued equity markets. The minority interest reported in the financials was negative likely indicating a loss in IDFC SSKI—we, however, need to confirm this with the management.

IDFC - Quarterly results
1QFY08-3QFY09 (Rs mn)
Actual vs KS

|  | 1Q08 | 2Q08 | 3Q08 | 4Q08 | 1Q09 | 2Q09 | 3Q09 | YoY(\%) | 3Q09E | (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated financials |  |  |  |  |  |  |  |  |  |  |
| Total Income | 6,097 | 6,567 | 7,667 | 7,734 | 8,705 | 9,465 | 8,652 | 13 | - | - |
| Operating Income | 6,096 | 6,551 | 7,634 | 7,670 | 8,686 | 9,397 | - | - | - | - |
| Treasury | - | - | - | - | - | - | - | - | - | - |
| Other Income | 1 | 16 | 33 | 63 | 19 | 68 | 33 | (1) | - | - |
| Interest and Other Charges | 3,112 | 3,306 | 3,960 | 4,451 | 4,867 | 5,219 | 5,306 | 34 | - | - |
| Net operating income | 2,986 | 3,261 | 3,707 | 3,283 | 3,839 | 4,246 | 3,346 | (10) | 3,732 | (10) |
| Net operating inc excl cap gains | 2,206 | 2,811 | 2,977 | 3,083 | 3,199 | 3,356 | 3,336 | 12 | 3,558 | (6) |
| Net interest income on infr | 1,040 | 1,460 | 1,490 | 1,660 | 1,770 | 1,790 | 2,070 | 39 | 1,714 | 21 |
| Treasury (incl secu and others) | 300 | 500 | 280 | 210 | 360 | 200 | 510 | 82 | 322 | 58 |
| Fees and advisory | 870 | 790 | 1,167 | 1,193 | 990 | 1,300 | 720 | (38) | 1,017 | (29) |
| Asset management | 130 | 130 | 130 | 170 | 170 | 600 | 480 | 269 | 506 | (5) |
| IDFC SSKI/ Investment bankinc | 500 | 380 | 560 | 430 | 360 | 370 | 130 | (77) | 250 | (48) |
| Advisory and other fees | 240 | 280 | 477 | 530 | 460 | 330 | 110 | (77) | 261 | (58) |
| Dividend | - | 40 | - | - | - | - | - | - | - |  |
| Profit on sale of equity | 780 | 450 | 730 | 200 | 640 | 890 | 10 | (99) | 174 | (94) |
| Miscellaneous income | - | - | - | - | - | - | - | - | - |  |
| Total Expenditure | 549 | 650 | 702 | 1,256 | 918 | 1,019 | 638 | (9) | 929 | (31) |
| Staff Expenses | 348 | 344 | 451 | 534 | 467 | 488 | 328 | (27) | 516 | (36) |
| Other Expenses | 138 | 142 | 179 | 322 | 252 | 383 | 277 | 55 | 236 | 17 |
| Provisions and Contingencies | 63 | 164 | 73 | 400 | 199 | 148 | 34 | (54) | 177 | (81) |
| PBDT | 2,437 | 2,611 | 3,004 | 2,027 | 2,920 | 3,226 | 2,707 | (10) | 2,804 | (3) |
| Depreciation | 12 | 13 | 13 | 35 | 49 | 58 | 58 | 332 | 50 | 16 |
| Profit before Tax | 2,425 | 2,598 | 2,991 | 1,992 | 2,871 | 3,169 | 2,649 | (11) | 2,754 | (4) |
| Provision for Tax | 582 | 620 | 774 | 503 | 685 | 833 | 810 | 5 | 743 | 9 |
| Profit after Tax | 1,843 | 1,978 | 2,217 | 1,488 | 2,186 | 2,336 | 1,839 | (17) | 2,010 | (9) |
| Share of profit in associates/minority | 33 | 32 | 41 | 6 | 26 | 16 | (6) | (116) | 20 | (132) |
| PAT (incl minorities share/ after minority share) | 1,810 | 1,946 | 2,176 | 1,494 | 2,160 | 2,320 | 1,845 | (15) | 1,990 | (7) |
| PBT treasury and provisions | 1,708 | 2,313 | 2,334 | 2,192 | 2,430 | 2,427 | 2,673 | 15 | 2,757 | (3) |
| PBT bef treasury provisions and misc income | 1,708 | 2,313 | 2,334 | 2,192 | 2,430 | 2,427 | 2,673 | 15 | 2,757 | (3) |
| Tax rate | - | - | 26 | 25 | 24 | 26 | 31 | - | 27 | - |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders funds | 30,550 | 54,060 | 56,240 | 55,930 | 56,640 | 60,520 | 62,400 | 11 | - | - |
| Subordinated debt | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | - | - | - |
| Loan Funds | 168,880 | 164,940 | 197,560 | 216,540 | 231,950 | 222,410 | 231,190 | 17 | - | - |
| Minority interest | - | - | 210 | 240 | - | 280 | 270 | 29 | - | - |
| Total | 205,930 | 225,780 | 260,510 | 279,210 | 295,090 | 289,710 | 300,360 | 15 | - | - |
| Goodwill | - | 2,260 | 2,930 | 2,940 | - | 10,770 | 10,770 | 268 | - | - |
| Fixed assets | 1,030 | 3,120 | 3,120 | 3,850 | 3,570 | 4,050 | 4,060 | 30 | - | - |
| Investments | 53,510 | 45,410 | 57,960 | 70,050 | 76,770 | 56,970 | 73,270 | 26 | - | - |
| Equity | 6,850 | 8,080 | 11,770 | 13,500 | 14,530 | 12,950 | 13,870 | 18 | - | - |
| Treasury | 43,690 | 37,330 | 46,190 | 52,600 | 49,900 | 44,020 | 59,400 | 29 | - | - |
| Infrastructure loans | 151,080 | 171,600 | 195,760 | 204,940 | 214,890 | 213,930 | 210,220 | 7 | - | - |
| Deferred Tax | 830 | 850 | 830 | 970 | 900 | 1,130 | 1,120 | 35 | - | - |
| Net current assets | (520) | 2,540 | (100) | $(3,550)$ | $(1,040)$ | 2,850 | 920 | $(1,020)$ | - | - |


| Key ratios (\%) | 19.1 | - | - | 22.2 | 20.4 | 22.2 | 22.1 | - | - |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| CAR $(\%)$ | 15.5 | - | - | 19.5 | 17.7 | 18.9 | 18.9 | - | - |
| Tier I | 3.3 | - | - | 2.7 | 2.7 | 3.3 | 3.2 | - | - |
| Tier II |  |  | - |  |  |  |  |  |  |

Source:Company, Kotak Institutional equities estimates.

## IDFC - Quarterly results

|  | 1 Q 08 | 2Q08 | 3Q08 | 4Q08 | 1Q09 | 2Q09 | 3Q09 | YoY(\%) | 3Q09E | Actual vs KS <br> (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other details |  |  |  |  |  |  |  |  |  |  |
| Gross approvals (Rs bn) | 42 | 43 | 64 | 54 | 45 | 29 | 12 | (81) | - | - |
| Gross disbursements (Rs bn) | 24 | 25 | 35 | 36 | 27 | 19 | 9 | (76) | - | - |
| Loan book (Rs bn) | 148 | 168 | 192 | 199 | 232 | 222 | 231 | 20 | - | - |
| Outstanding disbursements |  |  |  |  |  |  |  |  |  |  |
| Loans | 147 | 168 | 192 | 200 | 213 | 212 | 208 | 8 | - | - |
| Project loans | 82 | 82 | 90 | 96 | 94 | 99 | 99 | 10 | - | - |
| Corporate loans | 50 | 66 | 77 | 79 | 96 | 85 | 87 | 12 | - | - |
| Loans against shares | 16 | 20 | 25 | 24 | 24 | 28 | 22 | (11) | - | - |
| Mezzanine products | 6 | 6 | 7 | 7 | 5 | 5 | 6 | (15) | - | - |
| Sub-debt | 0 | 6 | 1 | 9 | 1 | 1 | - |  | - | - |
| Preference shares | 6 | 6 | 6 | 59 | 4 | 4 | - |  | - | - |
| Equity/ pref shares | 7 | 11 | 11 | 14 | 15 | 13 | 14 | 18 | - | - |
| Financial | - | - | 3 | 4 | - | - | - |  | - | - |
| Infrastructure | - | - | 7 | 9 | - | - | - |  | - | - |
| Venture Capital units | - | - | 1 | 1 | - | - | - |  | - | - |
| Non-funded | 9 | 6 | 4 | 13 | 13 | 5 | 5 | 24 | - | - |
| Total | 169 | 192 | 214 | 233 | 245 | 234 | 232 | 8 | - | - |
| Sectorwise break ups |  |  |  |  |  |  |  |  |  |  |
| Total exposure (Rs bn) | 246 | 277 | 318 | 340 | 363 | 350 | 331 | - | - | - |
| Energy | 91 | 100 | 109 | - | 130 | 131 | 128 | - | - | - |
| Transportation | 69.9 | 76.9 | 87.0 | - | 80.7 | 81.8 | 78.3 | - | - | - |
| Telecom | 38.6 | 34.9 | 53.0 | - | 68.3 | 44.0 | 34.8 | - | - | - |
| Commercia/Industrial | 21.5 | 26.3 | 30.7 | - | 42.8 | 40.4 | 40.9 | - | - | - |
| Tourism | 15.2 | 17.3 | 17.2 | - | 16.7 | 21.7 | 16.9 | - | - | - |
| Others | 9.6 | 22.5 | 21.1 | - | 24.9 | 31.4 | 32.0 | - | - | - |
| O/s disbursements |  |  |  |  |  |  |  |  |  |  |
| Energy | 67.6 | 72.9 | 79.1 | - | 85.0 | 86.2 | 85.9 | - | - | - |
| Telcom | 49.3 | 56.0 | 30.1 | - | 46.8 | 30.1 | 27.4 | - | - | - |
| Transportation | 22.3 | 22.8 | 61.4 | - | 58.1 | 58.5 | 58.1 | - | - | - |
| Commercia//Industrial | 14.7 | 19.8 | 24.3 | - | 36.0 | 33.3 | 32.6 | - | - | - |
| Others | 12.7 | 19.5 | 19.3 | - | 19.0 | 26.3 | 27.9 | - | - | - |
| Breakup of outstanding borrowings |  |  |  |  |  |  |  |  |  |  |
| Short term | 23\% | 17\% | 21\% | 13\% | 12\% | 12\% | 12\% | 0\% | 0\% | 0\% |
| LT Rupee loans | 26\% | 28\% | 38\% | 26\% | 28\% | 26\% | 25\% | 0\% | 0\% | 0\% |
| LT bonds | 41\% | 44\% | 29\% | 50\% | 49\% | 49\% | 51\% | 0\% | 0\% | 0\% |
| Foreign currency loans | 7\% | 7\% | 9\% | 8\% | 9\% | 10\% | 10\% | 0\% | 0\% | 0\% |
| Sub debt | 4\% | 4\% | 3\% | 3\% | 3\% | 3\% | 3\% | 0\% | 0\% | 0\% |
| ROA analysis (\%) |  |  |  |  |  |  |  |  |  |  |
| Net interest income | 2.7 | 3.0 | 2.9 | 2.9 | 2.9 | 2.7 | 2.9 | - | - | - |
| Infrastructure | 2.4 | 2.5 | 2.3 | 2.4 | 2.4 | 2.3 | 2.4 | - | - | - |
| Treasury | 0.4 | 0.5 | 0.5 | 0.5 | 0.5 | 0.4 | 0.4 | - | - | - |
| Non Interest income | 2.2 | 2.2 | 2.6 | 2.6 | 2.3 | 2.5 | 2.0 | - | - | - |
| Fees, syndication and advisory | 1.2 | 1.1 | 1.0 | 1.6 | 1.4 | 1.7 | 1.0 | - | - | - |
| Capital gains \& dividend | 1.0 | 0.9 | 0.2 | 0.9 | 0.8 | 0.7 | 0.6 | - | - | - |
| Mis. Fees | - | (0.0) | 0.8 | 0.1 | 0.1 | 0.1 | 0.4 | - | - | - |
| Operating income | 5.0 | 5.1 | 5.5 | 5.6 | 5.3 | 5.3 | 4.9 | - | - | - |
| Operating expenses | 0.7 | 0.8 | 0.9 | 1.1 | 1.1 | 1.1 | 1.1 | - | - | - |
| Pre-provisioning profits | 4.3 | 4.3 | 4.6 | 4.5 | 4.3 | 4.1 | 3.8 | - | - | - |
| Provisions and losses | 0.1 | 0.2 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | - | - | - |
| PBT | 4.1 | 4.1 | 4.3 | 4.2 | 4.0 | 3.8 | 3.6 | - | - | - |
| Tax | 0.9 | 1.0 | 1.1 | 1.1 | 1.0 | 1.0 | 1.0 | - | - | - |
| Associate co profit | 0.1 | 0.1 | - | - | - | - | - | - | - | - |
| Net Income (PAT) | 3.3 | 3.2 | 3.2 | 3.1 | 2.9 | 2.8 | 2.6 | - | - | - |

Source:Company, Kotak Institutional equities estimates.

| Pharmaceuticals |  |
| :--- | ---: |
| LUPN.BO, Rs562 |  |
| Rating | BUY |
| Sector coverage view | Attractive |
| Target Price (Rs) | 950 |
| 52W High -Low (Rs) | $782-438$ |
| Market Cap (Rs bn) | 49.8 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 27.1 | 36.7 | 43.5 |
| Net Profit (Rs bn) | 4.1 | 4.4 | 5.3 |
| EPS (Rs) | 49.8 | 49.6 | 59.5 |
| EPS gth | 30.2 | $(0.4)$ | 20.0 |
| P/E (x) | 11.3 | 11.3 | 9.4 |
| EV/EBITDA (x) | 13.5 | 10.3 | 8.2 |
| Div yield (\%) | 1.7 | 1.7 | 2.0 |

Pricing performance
Perf-1m
Perf-3m
(4.9)

## Shareholding, September 2008

|  | \% of <br> Pattern <br> Portfolio |  | Over/(under) <br> weight |
| :--- | ---: | :---: | :---: |
| Promoters | 51.0 | - | - |
| Flls | 13.0 | 0.1 | $(0.1)$ |
| MFs | 12.0 | 0.6 | 0.4 |
| UTI | 1.2 | 0.5 | 0.3 |
| LIC | 2.4 | 0.1 | $(0.1)$ |

## $\underline{\text { Lupin: Results in line with forecasts; retain rating and price target }}$

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- 3QFY09 revenues in line but adjusted margins beat KIE
- No changes in estimates for FY2010-11E
- Maintain BUY with SOTP-based target price unchanged at Rs950

Lupin reported 5\% qoq and 32\% yoy increase in revenues at Rs9.8 bn, in line with KIE. Growth was led by (1) finished dosages from USA (Rs3.4 bn versus Rs3 bn), (2) Kyowa (Rs1.3 bn versus Rs890 mn) and (3) India finished dosage sales continued to show strong growth with $17 \%$ sales growth at gross level in line with KIE. However, API revenues were lower than KIE (Rs1.4 bn versus Rs1.8 bn) due to diversion towards captive use and reduced supplies to customers due to currency fluctuations. EBITDA margins before R\&D at $22 \%$ was 200 bps lower than KIE $24 \%$ due to (1) higher personnel costs ( $12 \%$ versus $11 \%$ ) due to the acquisitions made last year and (2) other expenses ( $25 \%$ versus 23\%) due to sales conference. However, adjusting for the forex loss of Rs400 mn booked in sales, margins were at $25 \%$ versus KIE $24 \%$. PAT at Rs 1.1 bn was $4 \%$ lower than KIE's Rs1.2 bn due to lower margins and higher interest costs despite higher other income and lower tax rate. No material changes to FY2009-11E KIE PAT. The stock trades at 9X FY2010E and 8X FY2011E earnings. Maintain BUY rating with a SOTP-based target price of Rs950.

3QFY09 revenues, broadly in line with KIE at Rs9.8 bn. Revenues were broadly in line with KIE driven by

1) Finished dosages from USA (Rs3.4 bn versus Rs3 bn). Lupin currently markets 21 products in the US and informed that it is the market leader in seven of them. $20 \%$ of the revenues were from branded segment comprising Suprax franchise and Aerochamber Plus which the company started marketing in a co-promotion agreement with Forest last quarter.
2) Kyowa (Rs1.3 bn versus Rs890 mn). Sales from Japan grew $30 \%$ qoq in rupee terms with ten products launched. The company maintained that its Amlodipine brand enjoys market leadership in the highly competitive product segment.
3) India finished dosage sales continued to show strong growth with $17 \%$ sales growth at gross level in line with KIE revenues. This growth was driven by strong performance in therapeutic segments of CVS, Diabetes, CNS, Asthma. In asthma, Lupin enjoys a double digit market share.
4) However, revenues from Europe at Rs 290 mn (including Hormosan) were lower than KIE Rs448 mn. The company did not get any approvals for new products during the quarter. Lupin will be participating in the AOK contract in Germany through the recently acquired company, Hormosan. There are a few legal issues to be sorted out before revenues can begin.

EBITDA margins before R\&D at 22\% was 200 bps lower than KIE 24\% due to (1) higher personnel costs ( $12 \%$ versus $11 \%$ ) due to the acquisitions made last year and (2) other expenses ( $25 \%$ versus $23 \%$ ) due to sales conference. However, adjusting for the forex loss of Rs 400 mn booked in sales, margins were at $25 \%$ versus KIE $24 \%$. Most Indian companies report this forex loss as other expenses while Lupin has reduced revenues instead.

PAT at Rs1.1 bn was 4\% lower than KIE's Rs1.2 bn due to (1) lower margins and (2) higher interest costs. Interest costs at Rs146 mn were higher than KIE Rs130 mn and Rs 127 mn in previous quarter. However, other income was at Rs221 mn versus KIE Rs130 mn while tax rate was lower at $16 \%$ versus KIE $20 \%$.

FCCB-related issues—Lupin issued convertible bonds of $\$ 100 \mathrm{mn}$ which are convertible into shares at Rs567 per share. At end December 2008, bonds of $\$ 72 \mathrm{mn}$ are outstanding. With current price of Rs562, we treat these bonds as equity shares from FY2009.

Debt and interest costs—Gross debt of Lupin at end December 2008 was about Rs9 bn + Rs3.5 bn of FCCB. Of this debt, Rs2 bn is long-term debt taken in Japan with interest cost of $1 \%$ payable over three-five years. Rs7 bn is the working capital loan. Lupin has about Rs1 bn cash on hand. Lupin's bonds are trading above par and are not eligible for buy back that other Indian companies are planning. FCCB are due for repayment on December 20, 2010.

Working capital management—Lupin informed that it has managed to control its working capital tightly. It was down 4\% while sales have increased 32\% YTD.

## Capex—Lupin plans to spend about $\$ 60 \mathrm{~m}$ each in FY2009E and FY2010E

Intangible assets—At end March 2008, Lupin had net intangible assets of Rs1.87 bn. Following recent acquisitions in Germany, South Africa and Australia, we expect the number to have increased by another Rs2 bn. Under Indian GAAP, they are recognized only if it is probable that the future economic benefits that are attributable to these assets will flow to the company and can be measured reliably. They are recorded at cost and carried at cost less accumulated amortization and impairment losses if any. Lupin has not recorded any amortization for goodwill on acquisition in FY2008 income statement. Lupin believes that no impairment charges are likely to be necessary in FY2009 since all its acquisitions are profitable.

Foreign currency hedges for future revenues-Lupin has hedged for multi year sales. Most of these hedges are near term at about Rs46. This could impact FY2010 sales and profits but no clarity on how much is hedged. Our income statement is based on US\$= Rs48. Since Lupin will be collecting at lower rate for a part of its revenues, we have included Rs200 mn as losses in foreign exchange for FY2010. This number may turn out to be materially different since Lupin has not provided sufficient information.

US FDA issues at Mandideep facility—Lupin reiterated that nothing is pending from company side. They are waiting to meet US FDA and hope that the issue could be resolved fully in the next two months.

Maintain BUY rating with SOTP-based target price of Rs950. FY2009-11E PAT estimates left unchanged. Maintain BUY rating with SOTP-based target price of Rs950. FY2009 EPS growth rate appears low since Lupin sold IP rights amounting to Rs1,127 mn in 3QFY08. There is no such income in this year. We think Lupin offers attractive EPS growth of $20 \%$ in FY2010E while trading at 9x. Our price target implies that it will trade at 15x FY2011.

We think Lupin's revenues and PAT is more predictable than most other Indian companies since $85 \%$ of its revenues come from dosage segment. In addition, its exposure to CIS/ Brazil/Russia is limited. Advanced market accounted for $51 \%$ of its revenues this quarter and Indian dosage segment accounted for another 29\% of its revenues.

Interim results- Lupin, March fiscal year-ends (Rs mn)

|  | 3QFY08 | 2QFY09 | 3QFY09 | 3QFY09 KIE | Growth (\%, yoy) | Growth (\%, q०q) | Chg (\% vs. KIE) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues | 7,381 | 9,221 | 9,718 | 9,734 | 32 | 5 | (0) |
| Excise duty | 168 | 138 | 100 | 167 | (40) | (27) | (40) |
| Net sales | 7,213 | 9,083 | 9,618 | 9,567 | 33 | 6 | 1 |
| Net material cost | 3,125 | 3,555 | 3,858 | 3,923 | 23 | 9 | (2) |
| Personnel cost | 830 | 992 | 1,205 | 1,100 | 45 | 22 | 10 |
| R\&D | 372 | 604 | 599 | 622 | 61 | (1) | (4) |
| Other expenses | 1,671 | 2,106 | 2,417 | 2,200 | 45 | 15 | 10 |
| Total expenditure | 5,998 | 7,257 | 8,079 | 7,845 | 35 | 11 | 3 |
| EBITDA | 1,215 | 1,529 | 1,539 | 1,722 | 27 | 1 | (11) |
| Other income | 1,389 | 273 | 221 | 130 | (84) | (19) | 70 |
| Interest expense | 101 | 127 | 146 | 130 | 45 | 15 | 12 |
| Depreciation | 175 | 201 | 219 | 210 | 26 | 9 | 4 |
| PBT | 2,329 | 1,473 | 1,396 | 1,512 | (40) | (5) | (8) |
| Tax | 520 | 312 | 219 | 302 | (58) | (30) | (28) |
| Minority interest | - | 2 | - | - | NM | NM | NM |
| PAT | 1,809 | 1,160 | 1,177 | 1,210 | (35) | 2 | (3) |
| Share of associate | - | 4 | 13 | - | NM | 242 | NM |
| Reported PAT | 1,809 | 1,156 | 1,164 | 1,210 | (36) | 1 | (4) |
|  |  |  |  |  |  |  |  |
| API | 1,856 | 1,765 | 1,367 | 1,895 | (26) | (23) | (28) |
| India | 609 | 739 | 256 | 579 | (58) | (65) | (56) |
| Developing markets | 1,045 | 981 | 1,073 | 1,219 | 3 | 9 | (12) |
| Advanced markets | 202 | 45 | 39 | 98 | (81) | (13) | (60) |
| Finished dosages | 4,919 | 6,194 | 6,707 | 6,839 | 36 | 8 | (2) |
| India | 2,381 | 3,033 | 2,791 | 2,762 | 17 | (8) | 1 |
| Developing markets | 224 | 442 | 445 | 585 | 99 | 1 | (24) |
| Advanced markets | 2,064 | 2,522 | 3,181 | 3,044 | 54 | 26 | 4 |
| Others | 606 | 1,262 | 1,644 | 1,000 | 171 | 30 | 64 |
| Novodigm (CMO in India) | - | 160 | 125 | 195 | NM | (22) | (36) |
| Kyowa (Japan) | 606 | 1,013 | 1,319 | 805 | 118 | 30 | 64 |
| others | - | 89 | 200 | - | NM | 125 | NM |
| Total | 7,381 | 9,221 | 9,718 | 9,734 | 32 | 5 | (0) |

Source: Company data, Kotak Institutional Equities.

Forecasts and valuation, March fiscal year-ends, 2007-2011E (Rs mn)

|  | Net sales |  | Adjusted EBITDA |  | Net Profit |  | $\begin{gathered} \text { EPS } \\ \hline \text { (Rs) } \\ \hline \end{gathered}$ | $\frac{\text { ROCE }}{(\%)}$ | $\frac{\text { ROE }}{(\%)}$ | $\begin{aligned} & \mathrm{P} / \mathrm{E} \\ & \hline(\mathrm{X}) \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs mn) | Growth(\%) | (Rs mn) | Growth(\%) | (Rs mn) | Growth(\%) |  |  |  |  |
| 2007 | 20,137 | 18.8 | 4,281 | 28.2 | 3,086 | 78.4 | 38.2 | 14.9 | 41.2 | 14.7 |
| 2008 | 27,064 | 34.4 | 6,015 | 40.5 | 4,082 | 32.3 | 49.8 | 17.6 | 37.9 | 11.3 |
| 2009E | 36,658 | 35.5 | 8,141 | 35.3 | 4,392 | 7.6 | 49.6 | 18.1 | 26.9 | 11.3 |
| 2010E | 43,520 | 18.7 | 10,437 | 28.2 | 5,269 | 20.0 | 59.5 | 19.2 | 24.0 | 9.4 |
| 2011E | 49,085 | 12.8 | 11,869 | 13.7 | 6,239 | 18.4 | 70.4 | 19.9 | 23.7 | 8.0 |

Source: Company, Kotak Institutional Equities estimates.

| Infrastructure |  |
| :--- | ---: |
| IRBI.BO, Rs112 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 130 |
| 52W High -Low (Rs) | $222-64$ |
| Market Cap (Rs bn) | 37.1 |


| Financials |  |  |  |
| :--- | ---: | :---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 7.3 | 10.5 | 23.0 |
| Net Profit (Rs bn) | 1.1 | 2.2 | 4.6 |
| EPS (Rs) | 3.4 | 6.6 | 13.9 |
| EPS gth | 150.9 | 92.3 | 111.2 |
| P/E (x) | 32.5 | 16.9 | 8.0 |
| EV/EBITDA (x) | 12.2 | 10.6 | 5.4 |
| Div yield (\%) | - | - | - |

Pricing performance

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| $(13.2)$ | 31.5 | $(19.9)$ | \#N/A N.A. |

Shareholding, September 2008

|  | \% of <br> Pottern |  | Over/(under) <br> weight |
| :--- | ---: | :---: | :---: |
| Promoters | 74.4 | - | - |
| FIls | 6.2 | 0.0 | $(0.1)$ |
| MFs | 4.1 | 0.1 | 0.0 |
| UTI | - | - | $(0.1)$ |
| LIC | - | - | $(0.1)$ |

## IRB Infrastructure Developers: Revenues miss expectations led by slowdown in traffic growth, construction segment in line. Retain ADD

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- Lower-than-expected traffic growth leads to disappointing toll collection revenues
- Construction revenues meet expectations; Surat-Dahisar project to start construction in a week
- Maintain earnings estimates and target price of Rs130; reiterate ADD rating

IRB Infrastructure reported 3QFY09 revenues of Rs2.4 bn (up 18.6\% qoq) about 14\% below our estimate of Rs3.4 bn. The miss on our expectations was mainly due to lower-than-expected toll collection revenues of Rs 1.07 bn (down from Rs1.08 bn in 2QFY09) led by lower traffic growth during the quarter. The key road asset of Mumbai-Pune has likely experienced traffic growth of about 4\% during 3QFY09 lower versus management confidence band of $6 \%+$. Construction segment revenues of Rs1.4 bn were in line with our estimates. Despite lower-than expected margins during the quarter the construction business is likely to meet our full-year margin estimate of $17.5 \%$ as it has already registered an operating margin of $17.7 \%$ so far in 9MY09. The management highlighted that the Surat-Dahisar project has achieved financial closure and that toll collection and construction work is likely to commence within a week's time. We maintain our earnings estimates of Rs6.6 and Rs13.9 for FY2009E and FY2010E, respectively. We retain our target price of Rs130/share and reiterate our ADD rating on the stock. We believe IRB has the ability to create value by leveraging further growth opportunities based on the experience that it has accumulated so far in the toll-road segment.

## Lower-than-expected traffic growth leads to disappointing toll collection revenues

IRB Infrastructure reported 3QFY09 consolidated revenues of Rs2.4 bn (up 18.6\% qoq) about $14 \%$ below our estimate of Rs 3.4 bn (see Exhibit 1). The miss on our expectations was mainly due to lower-than-expected toll collection revenues of Rs1.07 bn (down from Rs1.08 bn in 2QFY09, see Exhibit 2) led by lower traffic growth rates during the quarter. Mumbai Pune toll collection has grown at $21.4 \%$ on a yoy basis in the quarter (see Exhibit 3). Considering blended $17.25 \%$ or so of toll increase since beginning of the year, means that traffic has actually grown at a rate of $4 \%$, which is lower versus management confidence band of 6\%+. However, MIPL is likely to meet our full-year revenue estimate of Rs2.88 bn (we were expecting 5\% traffic growth for the full year post recent downward estimate revision) as it has already booked revenue of Rs2.17 bn in 9MFY09. Other assets such as Thane-Ghodbunder have reported a yoy decline in toll collection to the extent of 4\%.

## Construction revenues meet expectations; Surat-Dahisar project to start construction in a week

The company declared construction revenues of Rs 1.4 bn in line with our estimates versus Rs1 bn in 2QFY09 (see Exhibit 2). The cumulative construction revenues for the ninemonth period ended December 31, 2008, stood at Rs3. 67 bn. Thus we believe the company is on track to achieve construction revenues close to about Rs5.5 bn or so. Despite lower construction margins of $14.3 \%$ during the quarter the company might still beat our full-year margin expectation of $17.5 \%$. The company has reported margins of $18 \%$ for 9MFY09, leading to potential of outperforming our margin expectation significantly with better margins in 4QFY09. The company highlighted that the SuratDahisar project has achieved financial closure with only some documentation left. The project is likely to start toll collection and construction by the second week of February.

## Maintain earnings estimates and target price of Rs130; reiterate ADD rating

We maintain our EPS estimates of Rs6.6 and Rs13.9 for FY2009E and FY2010E, respectively. We retain our SOTP-based target price of Rs130/share (see Exhibit 4) which comprises (1) Rs94.4 per share for the road BOT portfolio that we value based on free cash flow to equity method (based on March FY2010E, using an expected return on equity of 14\%), (2) Rs25 per share for the construction business, applying an EV/EBITDA multiple of 4X FY2010E EBITDA and (3) Rs10.4 per share of estimated net cash on books as of endFY2009E.

We reiterate our ADD rating on the stock. We believe IRB has the ability to create value by leveraging further growth opportunities based on the experience that it has accumulated so far in the toll-road segment.

Key risks to existing projects are (1) lower-than-expected economic growth which affects traffic growth as well as real estate demand, (2) higher interest rates, affecting interest cost of BOT projects and real estate demand and (3) cost and time escalations in projects under execution, affecting expected returns. We highlight that a $1 \%$ lower traffic growth rate and $1 \%$ higher interest rate assumption (throughout the life of the project versus our base-case assumption) reduces our target price by about $10 \%$ while $1 \%$ higher traffic growth rate and $1 \%$ lower interest rate assumption increases our target price by $10 \%$. Risks to growth opportunities are posed by (1) government delays in offering projects for development and (2) increasing competition, which would probably reduce equity returns.

Exhibit 1. IRB (consolidated)—3QFY09—key numbers (Rs mn)

|  | qoq |  |  | versus estimates |  |  |  | yoy |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3QFY09 | 2QFY09 | \% change | 3QFY09 | 3QFY09E | \% variation | 9MFY09 | FY2009E | FY2008 | \% chng yoy |
| Net Sales/Income from Operations | 2,391 | 2,016 | 18.6 | 2,391 | 2,782 | (14.1) | 6,708 | 10,522 | 7,327 | 43.6 |
| Total Expenses | $(1,376)$ | $(1,031)$ | 33.4 | $(1,376)$ | $(1,369)$ | 0.5 | $(3,539)$ | $(5,412)$ | $(3,208)$ | 68.7 |
| Direct expenses | $(1,182)$ | (833) | 41.9 | $(1,182)$ |  |  | $(2,917)$ |  |  |  |
| Employees cost | (115) | (97) | 18.1 | (115) |  |  | (309) |  |  |  |
| Other Expenditure | (79) | (101) | (22.2) | (79) |  |  | (313) |  |  |  |
| Operating Profit | 1,015 | 985 | 3.1 | 1,015 | 1,413 | (28.1) | 3,170 | 5,111 | 4,119 | 24.1 |
| Other Income | 90 | 82 | 10.2 | 90 | 136 | (33.6) | 231 | 412 | 520 | (20.8) |
| EBITDA | 1,105 | 1,067 | 3.6 | 1,105 | 1,548 | (28.6) | 3,401 | 5,522 | 4,639 | 19.0 |
| Depreciation | (286) | (271) | 5.4 | (286) | (277) | 3.5 | (813) | $(1,080)$ | $(1,016)$ | 6.3 |
| EBIT | 819 | 795 | 3.0 | 819 | 1,272 | (35.6) | 2,588 | 4,443 | 3,623 | 22.6 |
| Interest | (364) | (304) | 19.8 | (364) | (465) | (21.7) | (974) | $(1,539)$ | $(1,958)$ | (21.4) |
| PBT | 455 | 491 | (7.4) | 455 | 807 | (43.6) | 1,615 | 2,904 | 1,666 | 74.3 |
| Tax Expense | (72) | (79) | (8.1) | (72) | (186) | (61.0) | (277) | (639) | (400) | 59.7 |
| Net Profit | 382 | 412 | (7.2) | 382 | 621 | (38.4) | 1,337 | 2,265 | 1,266 | 78.9 |
| Extraordinary Items/Minority interest |  | - |  |  | - |  |  | (74) | (126) | (41.3) |
| Reprted PAT | 382 | 412 | (7.2) | 382 | 621 | (38.4) | 1,337 | 2,191 | 1,139 | 92.3 |
|  |  |  |  |  |  |  |  |  |  |  |
| Key Ratios |  |  |  |  |  |  |  |  |  |  |
| Direct expenses | 49.5 | 41.3 |  | 49.5 |  |  | 43.5 |  |  |  |
| Employees cost | 4.8 | 4.8 |  | 4.8 |  |  | 4.6 |  |  |  |
| Other Expenditure | 3.3 | 5.0 |  | 3.3 |  |  | 4.7 |  |  |  |
| OPM | 42.5 | 48.9 |  | 42.5 | 50.8 |  | 47.3 | 48.6 | 56.2 |  |
| EBITDA Margin | 46.2 | 52.9 |  | 46.2 | 55.7 |  | 50.7 | 52.5 | 63.3 |  |
| PBT Margin | 19.0 | 24.3 |  | 19.0 | 29.0 |  | 24.1 | 27.6 | 22.7 |  |
| PAT Margin | 16.0 | 20.4 |  | 16.0 | 22.3 |  | 19.9 | 21.5 | 17.3 |  |
| Effective tax rate | 15.9 | 16.1 |  | 15.9 | 23.0 |  | 17.2 | 22.0 | 24.0 |  |

[^2]Exhibit 2. IRB - key segmental numbers - 3QFY09 (Rs mn)

|  | q0q |  |  | FY2009E | FY2008 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3QFY09 | 2QFY09 | \% change |  |  |
| Revenues | 2,481 | 2,098 | 18.3 | 10,522 | 7,327 |
| BOT | 1,068 | 1,082 | (1.3) | 4,943 | 3,696 |
| Construction | 1,413 | 1,015 | 39.2 | 5,579 | 3,631 |
| EBITDA | 1,105 | 1,067 | 3.6 | 5,124 | 4,110 |
| BOT | 908 | 904 | 0.4 | 4,120 | 3,380 |
| Construction | 198 | 163 | 21.6 | 1,004 | 730 |
|  |  |  |  |  |  |
| Margins (\%) | 44.5 | 50.8 | (12.4) | 48.7 | 56.1 |
| BOT | 85.0 | 83.5 | 1.8 | 83.3 | 91.4 |
| Construction | 14.0 | 16.0 | (12.6) | 18.0 | 20.1 |
|  |  |  |  |  |  |
| PBT | 455 | 491 | (7.4) | 2,904 | 1,666 |
| BOT | 312 | 373 | (16.3) |  |  |
| Construction | 143 | 118 | 20.8 |  |  |
|  |  |  |  |  |  |
| PAT | 382 | 412 | (7.2) | 2,191 | 1,139 |
| BOT | 279 | 324 | (13.9) |  |  |
| Construction | 103 | 88 | 17.7 |  |  |

Source: Company, Kotak Institutional Equities estimates

Exhibit 3. IRB - key segmental numbers - 3QFY09 (Rs mn)

|  | 3QFY09 | 3QFY08 | \% chng | 2QFY09 | 2QFY08 | \% chng | 1QFY09 | 1QFY08 | \% chng | FY2009E | FY2008 | \% chng |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Toll collection | 1,053 | 932 | 13.0 | 1,068 | 891 | 19.8 | 1,097 | 905 | 21.3 | 4,200 | 3,635 | 15.5 |
| 4 BOT projects | 137 | 131 | 4.2 | 143 | 117 | 22.6 | 163 | 124 | 31.0 | 497 | 529 | (6.0) |
| Kharpada Bridge | 16 | 18 | (9.0) | 17 | 17 | - | 20 | 21 | (3.5) | 78 | 75 | 4.7 |
| Nagar - Karmala - Tembhurni | 27 | 27 | (2.4) | 29 | 27 | 7.1 | 31 | 28 | 13.6 | 116 | 110 | 5.2 |
| Pune - Solapur | 30 | 35 | (16.2) | 31 | 29 | 4.8 | 37 | 34 | 8.2 | 156 | 137 | 14.2 |
| Pune - Nashik | 41 | 40 | 0.9 | 42 | 39 | 7.7 | 40 | 40 | (0.7) | 182 | 160 | 14.4 |
| Mumbai-Pune | 722 | 594 | 21.4 | 726 | 584 | 24.3 | 720 | 579 | 24.5 | 2,884 | 2,352 | 22.6 |
| Thane-Ghodbunder | 67 | 69 | (4.1) | 64 | 63 | 1.9 | 68 | 66 | 2.4 | 285 | 273 | 4.5 |
| MMK | 15 | 16 | (5.9) | 17 | 16 | 6.4 | 18 | 13 | 43.1 |  |  |  |

Note: We do not include MMK, a small project, in our estimates

Source: Company, Kotak Institutional Equities estimates

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Exhibit 4. IRB Infrastructure Developers - SOTP valuation

|  | Equity value of asset | IRB's stake | Value of IRB's stake | Contribution to value of IRB | Per share contribution to IRB |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Rs mn) | (\%) | (Rs mn) | (\%) | (\%) | Asset valuation methodology |
| Roads | 31,285 | - | 31,376 | 72.7 | 94.4 | FCFE |
| 4 BOT projects | 3,127 | 100.0 | 3,127 | 7.2 | 9.4 | FCFE based on FY2010E |
| Kharpada Bridge | 378 | 100.0 | 378 | 0.9 | 1.1 | FCFE based on FY2010E |
| Nagar - Karmala - Tembhurni | 633 | 100.0 | 633 | 1.5 | 1.9 | FCFE based on FY2010E |
| Pune - Solapur | 1,332 | 100.0 | 1,332 | 3.1 | 4.0 | FCFE based on FY2010E |
| Pune - Nashik | 1,562 | 100.0 | 1,562 | 3.6 | 4.7 | FCFE based on FY2010E |
| Mumbai - Pune | 12,134 | 100.0 | 12,134 | 28.1 | 36.5 | FCFE based on FY2010E |
| Thane - Ghodbunder | 2,854 | 100.0 | 2,854 | 6.6 | 8.6 | FCFE based on FY2010E |
| Bharuch - Surat | 8,717 | 100.0 | 8,717 | 20.2 | 26.2 | FCFE based on FY2010E |
| Surat-Dahisar | (455) | 80.0 | (364) | (0.8) | (1.1) | FCFE based on FY2010E |
| Kolhapur urban road project | 1,002 | 100.0 | 1,002 | 2.3 | 3.0 | FCFE based on FY2010E |
| Construction | 8,311 | 100.0 | 8,311 | 19.3 | 25.0 | EV/EBITDA multiple of 4X based on FY2010E |
| Net cash at parent level and investments at consolidated level | 3,460 | 100.0 | 3,460 | 8.0 | 10.4 | Estimated balance at end-FY2009E |
| Grand total | 43,055 | - | 43,146 | 100 | 129.8 | SOTP |

Source: Kotak Institutional Equities estimates

Exhibit 5. IRB - Sensitivity analysis of stock price to initial traffic growth rate and interest rate assumptions


Note: Base case interest rate is $11.5 \%$ throughout the life of the project with equity return expectation of $14 \%$

Source: Kotak Institutional Equities estimates

| Banking |  |
| :--- | ---: |
| JKBK.BO, Rs293 |  |
| Rating | ADD |
| Sector coverage view | Attractive |
| Target Price (Rs) | 480 |
| 52W High -Low (Rs) | $818-268$ |
| Market Cap (Rs bn) | 14.2 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 10.8 | 12.4 | 13.4 |
| Net Profit (Rs bn) | 3.6 | 4.0 | 3.5 |
| EPS (Rs) | 74.2 | 82.7 | 72.3 |
| EPS gth | 31.2 | 11.4 | $(12.6)$ |
| P/E (x) | 3.9 | 3.5 | 4.1 |
| P/B (x) | 0.7 | 0.6 | 0.6 |
| Div yield (\%) | 5.3 | 5.9 | 5.1 |

Pricing performance

| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| ---: | ---: | ---: | ---: |
| $(18.0)$ | $(22.0)$ | $(39.3)$ | $(62.6)$ |

## Shareholding, September 2008

|  | \% of <br> Pottern <br> Portfolio |  | Over/(under) <br> weight |
| :--- | ---: | :---: | :---: |
| Promoters | 53.2 | - | - |
| Flls | 32.1 | 0.1 | 0.1 |
| MFs | 2.3 | 0.0 | 0.0 |
| UTI | - | - | - |
| LIC | - | - | - |

## J\&K Bank: Results in line with estimates; retain ADD

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- J\&K Bank reported PAT of Rs1.2 bn, up 10\% yoy and 4\% lower than estimates
- Net interest income was strong, though fee income was subdued
- Gross NPLs increase $11 \%$ on a sequential basis, retain ADD with a TP of Rs480

Jammu and Kashmir Bank (J\&K Bank) has reported a PAT of Rs1.2 bn in 3QFY09, which was a growth of $11 \%$ yoy and $4 \%$ below our estimates. The performance appears satisfactory despite the volatile operational environment in Jammu and Kashmir in the current quarter. The prime driver of earnings in the current quarter was the net interest income (NII), which reported a smart increase of $30 \%$ yoy. We have marginally changed our earnings estimates by around 4\% for FY2009E (due to higher treasury income) but reduced earnings by 5\% for FY2010 and 1\% for FY2011E to factor in the current earnings. We retain our ADD rating despite undemanding valuation of 0.5X PBR FY2010E to account for the volatile operational environment of J\&K region.

Net interest income remained strong in 3QFY09. J\&K Bank reported robust growth in net interest income of $30 \%$ yoy in 3QFY09 and booked revenues of Rs 2.6 bn on account under this head. This growth on largely on account of the better pricing of its advancesyield on advances was up by 47 bps on a sequential basis reflecting the monopoly of J\&K Bank in the J\&K state. The growth in advances and deposits were lower than the industry at $13 \%$ yoy and $17 \%$ yoy as of December 2008. We expect the company to manage its NIM better than most companies as interest rates soften in the economy.

Decline in non-interest income. J\&K Bank's non-interest revenues in 3QFY09 were down $41 \%$ yoy to Rs454 mn. Treasury profits were lower (down 80\% yoy) and commission income from sale of financial products was impacted by volatile political situation in J\&K. The management expects the fee income to increase from the current levels as the political environment improves post the installation of the new government. The company has also indicated that it would be looking to realize gains on its Gsec book in 4QFY09 to boost its income and support its overall profitability.

Reported gross NPLs increased in 3QFY09. J\&K Bank's gross NPLs increased to Rs5.5 bn as of December 2008 from Rs4.9 bn as of September 2008. The management indicated that this increase was largely on account of slippage in two accounts-one in the commodity sector and one in the pharmaceutical sector. The company expects at least one of these accounts to be upgraded by end of 4QFY09. We currently model in 1.4 X rise in NPL provisions in FY2010E compared to FY2009E to factor in slippage in asset quality.

Economic interest in life insurance JV reduces to 13\% from 25\%. J\&K Bank had 25\% of economic interest in the MetLife life insurance venture in India. This required Rs 700 mn of additional equity infusion by the company in the life insurance venture in 3QFY09. However, J\&K Bank could not infuse these funds as the equity investment in a joint venture by a bank cannot exceed more than $10 \%$ of its net worth. While the other partners in the venture went ahead and infused equity into the venture. Consequently, the economic interest of J\&K Bank was reduces to $13 \%$ from $25 \%$ earlier.

J\&K Bank has invested Rs2.3 bn of equity in this venture as of 2QFY09 (net worth of J\&K Bank is Rs261 bn). The management has indicated that it could exercise the option of exiting this venture at an appropriate time. The terms of agreement of the JV allow J\&K Bank to sell its stake to MetLife and earn interest at $15 \%$ p.a. on this amount.

## J\&K Bank quarterly performance, Rs mn

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | \% chg | 3QFY09KS | \ctual Vs KS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest income | 6,183 | 6,442 | 6,514 | 7,477 | 8,000 | 29.4 | 7,890 | 1.4 |
| Loans | 4,810 | 4,963 | 5,048 | 5,800 | 6,132 | 27.5 | 6,100 | 0.5 |
| Investments | 1,364 | 1,458 | 1,453 | 1,589 | 1,778 | 30.3 | 1,750 | 1.6 |
| Balance with RBI \& banks | 8 | 21 | 14 | 88 | 91 | 991.6 | 40 | 126.5 |
| Interest expense | 4,169 | 4,198 | 4,252 | 4,865 | 5,379 | 29.0 | 5,250 | 2.5 |
| Net interest income | 2,013 | 2,244 | 2,263 | 2,613 | 2,621 | 30.2 | 2,640 | (0.7) |
| Non-int.income | 765 | 866 | 694 | 456 | 454 | (40.7) | 550 | (17.5) |
| Other income exld treasury | 475 | 514 | 434 | 402 | 396 | (16.7) | 450 | (12.1) |
| Treasury income | 290 | 352 | 260 | 53 | 58 | (79.9) | 100 | (41.7) |
| Total income | 2,778 | 3,110 | 2,956 | 3,068 | 3,075 | 10.7 | 3,190 | (3.6) |
| Operating expenses | 1,039 | 1,021 | 1,096 | 1,148 | 1,145 | 10.2 | 1,150 | (0.5) |
| Employee cost | 613 | 436 | 685 | 664 | 676 | 10.3 | 650 | 4.0 |
| Other cost | 426 | 585 | 412 | 484 | 469 | 10.1 | 500 | (6.3) |
| Operating profit pre provisio | 1,739 | 2,089 | 1,860 | 1,920 | 1,930 | 11.0 | 2,040 | (5.4) |
| Provisions and cont. | 148 | 501 | 459 | 288 | 180 | 22.1 | 238 | (24.2) |
| Investment depreciation | - | 192 | 288 | 122 | (11) | - | (222) | - - |
| Credit provisions | 86 | 229 | 126 | 113 | 132 | 52.7 | 400 | (67.1) |
| Standard asset provisions | 80 | 36 | 66 | 67 | - | (100.0) | - |  |
| PBT | 1,592 | 1,589 | 1,401 | 1,633 | 1,750 | 9.9 | 1,802 | (2.9) |
| Tax | 500 | 990 | 455 | 474 | 543 | 8.6 | 541 | 0.5 |
| Net profit | 1,092 | 598 | 946 | 1,159 | 1,207 | 10.5 | 1,261 | (4.3) |
| Tax rate (\%) | 31.4 | 62.3 | 32.5 | 29.0 | 31.0 |  | 30.0 |  |
| PBT-invt gains+ provisions | 1,390 | 1,677 | 1,555 | 1,822 | 1,812 | 30.4 | 1,880 | (3.6) |
|  |  |  |  |  |  |  |  |  |
| Key balance sheet items (Rs bn) |  |  |  |  |  |  |  |  |
| Total Deposits | 265 | 286 | 285 | 310 | 312 | 17.8 |  |  |
| Savings deposits | 61 | 69 | 71 | 74 | 73 | 19.3 |  |  |
| Current deposits | 34 | 43 | 40 | 40 | 42 | 21.9 |  |  |
| Term deposits | 170 | 174 | 174 | 196 | 198 | 16.4 |  |  |
| CASA ratio (\%) | 36.0 | 39.2 | 38.9 | 36.8 | 36.7 |  |  |  |
| Advances | 183 | 189 | 201 | 213 | 207 | 13.1 |  |  |
| Investments | 82 | 88 | 92 | 99 | 114 | 39.7 |  |  |
| AFS | 19 | 24 | 21 | 20 | 34 | 76.1 |  |  |
| HTM | 62 | 64 | 72 | 78 | 80 | 28.3 |  |  |
| Assets | 301 | 328 | 327 | 352 | 353 | 17.4 |  |  |
|  |  |  |  |  |  |  |  |  |

Source:Company, Kotak Institutional Equities estimates.

J\&K Bank—key financial/analytical ratios and balance sheet snapshot

|  | 3QFY08 | 4QFY08 | 1QFY09 | 2QFY09 | 3QFY09 | \% chg | 3QFY09KS Ictual Vs KS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset quality details |  |  |  |  |  |  |  |
| Gross NPLs (Rs mn) | 4,686 | 4,852 | 4,762 | 4,931 | 5,457 | 16.5 |  |
| Gross NPL ratio (\%) | 2.5 | 2.5 | 2.3 | 2.3 | 2.6 |  |  |
| Net NPLs (Rs mn) | 1,502 | 2,036 | 1,927 | 2,050 | 2,532 | 68.6 |  |
| Net NPL ratio (\%) | 0.8 | 1.1 | 1.0 | 1.0 | 1.2 |  |  |
| Yield management measures (\%) |  |  |  |  |  |  |  |
| Cost of Deposits (Annualised) | 6.19 | 5.91 | 5.71 | 6.30 | 6.69 |  |  |
| Yield on Advances (Annualised) | 10.58 | 10.68 | 10.37 | 11.22 | 11.69 |  |  |
| Yield on Investments (Annualised) | 6.75 | 6.70 | 6.46 | 6.65 | 6.68 |  |  |
| Net Interest Margins (Annualised) | 2.98 | 3.18 | 3.09 | 3.41 | 3.25 |  |  |
| Capital adequacy details (\%) |  |  |  |  |  |  |  |
| CAR | 13.82 | 12.80 | 12.20 | 12.44 | 13.24 |  |  |
| Tier I | 13.12 | 12.14 | 11.59 | 11.78 | 12.57 |  |  |
| Tier II | 0.70 | 0.66 | 0.61 | 0.66 | 0.67 |  |  |
| Balance sheet snapshot (Rs mn) |  |  |  |  |  |  |  |
| Capital | 485 | 485 | 485 | 485 | 485 | - |  |
| Reserves and surplus | 22,604 | 22,604 | 23,269 | 24,428 | 25,635 | 13.4 |  |
| Deposits | 265,270 | 285,933 | 285,044 | 309,785 | 312,490 | 17.8 |  |
| Borrowings | 4,187 | 7,518 | 8,169 | 5,646 | 5,115 | 22.2 |  |
| Other liabilities and provisions | 7,961 | 11,020 | 10,328 | 11,734 | 9,095 | 14.2 |  |
| Total | 300,507 | 327,560 | 327,295 | 352,078 | 352,819 | 17.4 |  |
| Cash and balance with RBI | 17,128 | 32,200 | 23,306 | 26,950 | 17,092 | (0.2) |  |
| Balance with banks etc | 11,706 | 12,173 | 3,129 | 5,951 | 6,680 | (42.9) |  |
| Investments | 81,770 | 87,577 | 92,473 | 98,844 | 114,203 | 39.7 |  |
| Advances | 182,867 | 188,826 | 200,752 | 212,722 | 206,861 | 13.1 |  |
| Fixed assets | 1,950 | 1,920 | 1,973 | 1,963 | 1,952 | 0.1 |  |
| Other assets | 5,086 | 4,865 | 5,661 | 5,647 | 6,032 | 18.6 |  |
| Total | 300,507 | 327,560 | 327,295 | 352,077 | 352,819 | 17.4 |  |

source:Company.

## J\&K Bank-old and new estimates

March fiscal year-ends, 2009-2011E (Rs mn)

|  | Old estimates |  |  | New estimates |  |  | \% change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009E | 2010E | 2011 E | 2009E | 2010E | 2011 E | 2009E | 2010E | 2011E |
| Net Interest income | 9,737 | 11,382 | 13,406 | 9,889 | 10,898 | 13,127 | 1.6 | (4.2) | (2.1) |
| NIM (\%) | 2.87 | 2.96 | 3.05 | 2.92 | 2.84 | 2.99 |  |  |  |
| Loan (Rs bn) | 228 | 270 | 312 | 222 | 262 | 303 | (2.7) | (2.7) | (2.7) |
| Other income | 2,291 | 2,393 | 2,591 | 2,530 | 2,502 | 2,721 | 10.4 | 4.6 | 5.0 |
| Fee | 916 | 1,053 | 1,179 | 999 | 1,149 | 1,287 | 9.1 | 9.1 | 9.1 |
| Treasury | 500 | 400 | 400 | 650 | 400 | 400 |  |  |  |
| Total income | 12,027 | 13,775 | 15,997 | 12,419 | 13,401 | 15,848 | 3.3 | (2.7) | (0.9) |
| Operating expense | 4,733 | 5,503 | 6,203 | 4,796 | 5,575 | 6,283 | 1.3 | 1.3 | 1.3 |
| Employee expense | 2,631 | 3,065 | 3,415 | 2,723 | 3,171 | 3,532 | 3.5 | 3.5 | 3.4 |
| Other expense | 2,102 | 2,438 | 2,788 | 2,073 | 2,404 | 2,751 | (1.4) | (1.4) | (1.3) |
| Provisions | 1,443 | 2,662 | 2,927 | 1,639 | 2,596 | 2,849 | 13.6 | (2.5) | (2.7) |
| NPLs | 1,042 | 2,488 | 2,907 | 1,027 | 2,422 | 2,829 | (1.5) | (2.7) | (2.7) |
| Invt depreciation | 188 | - | - | 399 | - | - |  |  |  |
| Invt amortization | 192 | 154 | - | 192 | 154 | - |  |  |  |
| PBT | 5,852 | 5,610 | 6,867 | 5,984 | 5,229 | 6,716 | 2.3 | (6.8) | (2.2) |
| Tax | 1,990 | 1,907 | 2,335 | 1,975 | 1,726 | 2,216 | (0.7) | (9.5) | (5.1) |
| PAT | 3,862 | 3,702 | 4,532 | 4,009 | 3,504 | 4,499 | 3.8 | (5.4) | (0.7) |
| PBT - treasury + provisions | 6,582 | 7,698 | 9,373 | 6,760 | 7,251 | 9,144 | 2.7 | (5.8) | (2.4) |

Source: Kotak Institutional Equities estimates.

| Property |  |
| :--- | ---: |
| PHOE.BO, Rs64 |  |
| Rating | BUY |
| Sector coverage view | Neutral |
| Target Price (Rs) | 210 |
| 52W High -Low (Rs) | $495-45$ |
| Market Cap (Rs bn) | 9.3 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9 E}$ | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 2.0 | 0.9 | 2.1 |
| Net Profit (Rs bn) | 1.7 | 0.8 | 1.3 |
| EPS (Rs) | 12.4 | 5.4 | 8.7 |
| EPS gth | 89.5 | $(56.7)$ | 62.3 |
| P/E (x) | 5.2 | 11.9 | 7.3 |
| EV/EBITDA (x) | 6.5 | 12.6 | 5.3 |
| Div yield (\%) | 1.6 | 1.6 | 1.6 |

Pricing performance
Perf-1m
Perf-3m Perf-6m $\quad$ Perf-1y 0

## Shareholding, September 2008

|  | Pattern | $\%$ of Portfolio | Over/(under) weight |
| :---: | :---: | :---: | :---: |
| Promoters | 65.6 | - | - |
| Flls | 24.2 | 0.1 | 0.1 |
| MFs | 1.1 | 0.0 | 0.0 |
| UTI | - | - | - |
| LIC | - | - | - |

## Phoenix Mills: Results marginally below estimates; high margin of safety makes it an attractive BUY

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- Revenues below expectations as a 40,000 sq. ft commercial block was demolished for construction of phase IV
- Healthy balance sheet with cash balances of Rs1.95 bn (Rs14/share); books interest income of Rs62 mn for 3QFY09
- Maintain BUY rating with a target price of Rs210/share (earlier Rs215)

Phoenix Mills (PHNX) reported standalone operating revenues of Rs221 mn (versus our expectation of Rs 240 mn ) and PAT of Rs 148 mn (versus our expectation of Rs 131 mn ) for 3QFY2009. Revenues were $8 \%$ below our expectations mainly because a $40,000 \mathrm{sq}$. ft commercial block earlier occupied by Standard Chartered Bank was demolished for construction of phase IV of High Street Phoenix (HSP). We would like to note that the current stock price of Rs65 is not even giving full value to any one of three key parts of business, (1) HSP, Mumbai, (2) other market cities and (3) liquid investments and strategic investments (EWDPL, Atlas Hospitality and Big Apple Real Estate). We adjust our model to account for (1) lower operating cost, (2) higher other income and (3) lower tax rates for FY2009E. Accordingly, our EPS is revised to Rs5.4 in FY2009E (earlier Rs5.2) and Rs8.7 in FY2010E (earlier Rs9.2). Our target price is revised to Rs210/share (earlier Rs215) which is based on a $30 \%$ discount to our March 2010 NAV of Rs297 (earlier Rs305).

## Grand Galleria becomes operational in December 2008

We highlight that Grand Galleria is 85-90\% occupied with balance space almost fully leased. The management has indicated that the average lease rentals are Rs300/sq. ft/ month. Key events for PHNX would be (1) the launch of Palladium in June 2009 and (2) progress on other market cities. We see good progress in construction of Shangri La hotel with 6+ stories getting constructed in the last quarter. This quarter also saw the launch of 2,000 seater PVR Cinemas which has contributed to sharp increase witnessed in footfalls. PHNX had sold the multiplex site to PVR Cinemas in FY2007. Our NAV from Palladium kicks in March 2010 and hence any nominal delay in launch will not impact valuations. Management has indicated that Palladium is already $60 \%$ leased out and currently it is on schedule to open in June 2009.

## We see significant value as the current stock price not even valuing HSP, Lower Parel

Current stock price of Rs65 is not even giving full value to any one of three key parts of business, (1) High Street Phoenix, Mumbai, (2) other market cities and (3) investments (liquid investments) and strategic investments (EWDPL, Atlas Hospitality and Big Apple Real Estate). We carry out sensitivities looking at each part of business while ignoring any value from the other two portions.

High Street Phoenix, Mumbai (HSP). This project contributes Rs 119 to our NAV of Rs297/share. We highlight that once fully operational, HSP will earn annual rentals of Rs3.1 bn at an average rental of Rs220/sq. ft (FY2012E). If we assume correction in rentals of $30 \%$ we arrive at a fair value of PHNX of Rs92/share (see Exhibit 2). Current stock price of Rs65 indicates correction of $50 \%$ from our base case or average rental of Rs110/sq. ft. We highlight that PHNX has been signing leases at Rs300/sq. $\mathrm{ft} / \mathrm{month}$.

Other market cities. In our base case NAV, these five market cities contribute Rs81/share. These market cities have been acquired through issue of 40 mn post-split shares and cash payments of Rs4 bn. At 20\% correction, fair value of these five market cities is equivalent to current stock price of Rs65/share (see Exhibit 2).

Other businesses. These include a $42 \%$ stake in EWDPL, stake in Atlas Hospitality, 410room hotel coming up in Mumbai and net cash balances of Rs1.7 bn. These have been acquired through issue of 9 mn post-split shares and cash investments of Rs5 bn. These contribute Rs97/share to our March 2009-based NAV of Rs297/share.

## Healthy balance sheet lends comfort in the current difficult environment

We highlight that PHNX has a healthy balance sheet since it raised Rs 13 bn of funds in FY2008 (see Exhibit 4). We note that PHNX has Rs 1.95 bn of cash balances as of end 3QFY09 and it booked interest income of Rs62 mn in the quarter. PHNX has received commitment from MPC synergy to invest Rs13 bn primarily into hotel projects and retail projects of its associates (EWDPL). The first tranche of investment has been made into Pallazzio Hotels \& Leisure Limited, a wholly subsidiary of PHNX which is building the Shangri-La Hotel at Lower Parel, Mumbai and three other SPVs belonging to EWDPL and BARE. We await further details from the management on MPC Synergy deal before building these into our estimates. We believe the deal reduces the financing risk to a large extent as the funds were essentially raised for the capital intensive hotel projects and tier II retail projects.

## Key changes to model.

1. Lower operating cost. We have lowered our operating costs to Rs 263 mn in FY2009E (earlier Rs318 mn) and Rs302 mn in FY2010E (earlier Rs407 mn) because of lower-thanexpected employee costs and SG\&A costs.
2. Other income. We have increased our other income to Rs 437 mn in FY2009E (earlier Rs413 mn). PHNX has already done Rs400 mn in 9MFY09.
3. Tax rate. We have lowered our tax rate assumption to $20 \%$ in FY2009E (earlier 22\%) given that PHNX has incurred an average tax rate of $20 \%$ in 9MFY09. Currently, we are maintaining our $25 \%$ tax rate assumption for FY2010E to be on the conservative side. PHNX is entitled to a $30 \%$ standard deduction from rental income.

## Our March 2010-based target price is Rs210/share; maintain BUY

Our target price of Rs210 is based on a 30\% discount to our March 2010 NAV of Rs297/ share. We note that a $30 \%$ discount to NAV implies rentals being 20-25\% lesser than our base case assumptions which are 35-40\% below peak rentals. PHNX has shown a track record of investing in good quality assets over the past two years. In many cases PHNX has got ownership stakes disproportionate to its own equity investments. The key risks to our call are- (1) execution risk and (2) rentals risk.

## Phoenix Mills :3QFY2009 results

| (in Rs mn) | 3QFY08 | 2QFY09 | 3QFY09 | \% change |  | Kotak estimates |  | FY08A | FY09E | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | q०9 | yoy | 3QFY09 | \% deviation |  |  | FY09/FY08 |
| Net sales | 202 | 234 | 221 | (5.7) | 9.4 | 240 | (8.0) | 766 | 935 | 22.1 |
| Operating costs | (58) | (54) | (66) | 20.4 | 12.8 | (60) | 9.3 | (347) | (263) | (24.1) |
| EBITDA | 144 | 180 | 155 | (13.7) | 8.0 | 180 | (13.7) | 419 | 671 | 60.4 |
| Other income | 116 | 322 | 62 | (80.8) | (46.5) | 30 | 106.1 | 283 | 437 | 54.5 |
| Interest costs | (34) | (17) | (9) |  |  | (15) |  | (48) | (44) | (9.0) |
| Depreciation | (18) | (18) | (21) | 20.1 |  | (20) |  | (78) | (85) | 9.8 |
| PBT | 207 | 467 | 187 | (60.0) | (9.7) | 175 |  | 576 | 979 | 70.2 |
| Taxes | (36) | (81) | (39) | (51.2) |  | (44) |  | (194) | (199) | 2.9 |
| PAT | 172 | 387 | 148 | (61.8) | (14.0) | 131 | 12.5 | 382 | 780 | 104.3 |
|  |  |  |  |  |  |  |  |  |  |  |
| Key ratios |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| EBITDA margin (\%) | 71.2 | 76.8 | 70.3 |  |  | 75.0 |  | 54.7 | 71.8 |  |
| PAT margin (\%) | 85.0 | 165.0 | 66.8 |  |  | 54.7 |  | 49.9 | 83.5 |  |
| Effective tax rate (\%) | 17.2 | 17.3 | 21.1 |  |  | 25.0 |  | 33.7 | 20.4 |  |

Source: Company data, Kotak Institutional Equities estimates.

Current stock price of Rs64 is not valuing any of the businessess fully

| $\begin{aligned} & \text { O} \\ & \hline \mathbf{U} \\ & \vdots \end{aligned}$ | 2010 NAV for HSP (Rs/share) | \% decline in March 2010 rentals |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0 | 10 | 20 | 30 |
|  | 12 | 133 | 119 | 106 | 92 |
|  | 13 | 132 | 119 | 105 | 92 |
|  | 14 | 132 | 119 | 105 | 92 |
|  | 15 | 132 | 119 | 105 | 92 |


| $\begin{aligned} & \text { ò } \\ & \text { U} \\ & 3 \\ & 3 \end{aligned}$ | N | \% decline in March 2010 rentals |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0 | 10 | 20 | 30 |
|  | 12 | 104 | 85 | 65 | 46 |
|  | 13 | 102 | 83 | 64 | 45 |
|  | 14 | 100 | 81 | 62 | 44 |
|  | 15 | 98 | 79 | 61 | 42 |

Source: Kotak Institutional Equities estimates.

## Revenue build-up from High Street Phoenix, Lower Parel in Mumbai

|  | FY2008 | FY2009E | FY2010E | FY2011E | FY2012E |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HSP I |  |  |  |  |  | Comments |
| Commercial (mn sq. ft) | 0.25 | 0.2 | 0.2 | 0.2 | 0.2 | 40,000 sq. ft commercial block occupied by Standard Chartered bank demolished in FY2009 |
| Rentals (Rs/sq. ft) | 100 | 110 | 124 | 124 | 136 |  |
| Time (months) | 12 | 12 | 12 | 12 | 12 |  |
|  |  |  |  |  |  |  |
| Retail I (mn sq. ft) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | Big Bazaar, Mcdonalds, bowling alley, Sports bar |
| Rentals (Rs/sq. ft) | 50 | 50 | 108 | 108 | 108 |  |
| Time (months) | 12 | 12 | 12 | 12 | 12 |  |
|  |  |  |  |  |  |  |
| Retail II (mn sq. ft) | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | Marks and Spencer, Lacoste, Pepe, Nike Guess, Lifestyle and Pantaloon+ Quroum (Fashion floor: Wills Lifetsyle) |
| Rentals (Rs/sq. ft) | 180 | 170 | 176 | 176 | 194 |  |
| Time (months) | 8 | 12 | 12 | 12 | 12 |  |
| Total HSP I (Rs mn) | 766 | 874 | 1,063 | 1,063 | 1,143 |  |
|  |  |  |  |  |  |  |
| HSP II |  |  |  |  |  |  |
| Commercial (mn sq. ft) | 0.11 | 0.11 | 0.11 | 0.11 | 0.11 | Under construction |
| Rentals (Rs/sq. ft) | 0 | 0 | 180 | 180 | 189 |  |
| Time (months) | 0 | 0 | 0 | 3 | 12 |  |
|  |  |  |  |  |  |  |
| Retail I (mn sq. ft) | 0.31 | 0.046 | 0.296 | 0.296 | 0.296 | Palladium ( 0.25 mn sq. ft ) to be operational in 1QFY10. Grand Galleria ( 0.06 mn sq. ft) to be operational by 4QFY09. |
| Rentals (Rs/sq. ft) | 250 | 300 | 346 | 346 | 363 |  |
| Time (months) | 0 | 3 | 10 | 12 | 12 |  |
|  |  |  |  |  |  |  |
| Retail II (mn sq. ft) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | Under construction. To be located at existing Standard Chartered Bank office. |
| Rentals (Rs/sq. ft) | 0 | 0 | 293 | 293 | 307 |  |
| Time (months) | 0 | 0 | 0 | 1 | 12 |  |
| Total HSP II (Rs mn) | 0 | 41 | 1,024 | 1,318 | 1,909 |  |
| Total HSP (Rs mn) | 766 | 915 | 2,087 | 2,381 | 3,052 |  |
| Average rentals | 105 | 117 | 196 | 204 | 222 |  |

Source: Kotak Institutional Equities estimates.

Equity capital base has increased rapidly on account of fresh issuances, mergers
Shareholding as of March 2008

| Period | Shares | Shareholding (\%) |  |  | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (mn) | Promoters | FII | MFs |  |
| Sep-06 | 12.3 | 84.4 | 1.3 | 1.2 |  |
| Dec-06 | 12.3 | 84.4 | 1.5 | 1.4 |  |
| Mar-07 | 12.3 | 76.4 | 8.6 | 1.3 |  |
| Jun-07 | 14.2 | 64.4 | 22.6 | 0.9 | 1.98 mn equity shares issued at Rs1,600/share to raise Rs3.2 bn |
| Sep-07 | 19.1 | 47.9 | 42.6 | 1.7 | 4.9 mn equity shares issued at Rs2,000/ share raise Rs9.8 bn |
| Dec-07 | 27.1 | 63.3 | 27.6 | 1.2 | Amalgmation between AREPL and Phoenix Mills. 8 mn shares issued to shareholders of AREPL |
| Dec-07 | 28.9 | 65.5 | 25.9 | 1.1 | Amalgmation between Ruia Real Estate Development Company Pvt. <br> Ltd(RREDCPL) and Phoenix Mills. RREDCPL shareholders issued 1.8 mn shares |
| Mar-08 | 144.7 | 65.5 | 25.9 | 1.1 | Stock split 1:5 |

Source: Kotak Institutional Equities.

Our March 2010-based NAV is Rs297/share

|  | Growth rate in selling prices |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{0 \%}$ | $\mathbf{3 \%}$ | $\mathbf{5 \%}$ | $\mathbf{1 0 \%}$ |
| Valuation (Rs bn) | $\mathbf{2 9 . 3}$ | $\mathbf{2 9 . 5}$ | $\mathbf{2 8 . 9}$ | $\mathbf{3 0 . 1}$ |
| Add: (Net debt)/Net cash as on March 31,2009 | 0.8 | 0.8 | 0.8 | 0.8 |
| 42\% stake in EWDPL | 6 | 6 | 5 | 6 |
| $70 \%$ stake in BARE | 2 | 2 | 2 | 2 |
| $75 \%$ in Atlas Hospitality+Lower Parel hotel+Other hotels | 6 | 6 | 6 | 6 |
| 29\% stake in Galaxy Entertainment (market value) | 0.4 | 0.4 | 0.4 | 0.4 |
| NAV (Rs bn) | $\mathbf{4 4 . 8}$ | $\mathbf{4 5 . 1}$ | $\mathbf{4 3 . 1}$ | $\mathbf{4 5 . 7}$ |
| Total no. of shares (mn) | 144.8 | 144.8 | 144.8 | 144.8 |
| NAV/share | $\mathbf{3 1 0}$ | $\mathbf{3 1 2}$ | $\mathbf{2 9 7}$ | $\mathbf{3 1 6}$ |
| Target price @30\% discount to NAV |  |  | $\mathbf{2 1 5}$ |  |

Source: Kotak Institutional Equities estimates

Profit model of Phoenix Mills, March fiscal year-ends, 2007-2011E (Rs mn)

|  | 2007 | 2008 | 2009E | 2010 E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total revenues | 1,095 | 1,999 | 935 | 2,111 | 2,409 |
| Land costs | - | - | - | - | - |
| Operating costs | (218) | (25) | (29) | (33) | (38) |
| Employee costs | (32) | (34) | (41) | (54) | (80) |
| SG\&A costs | (139) | (183) | (193) | (215) | (236) |
| EBITDA | 706 | 1,757 | 671 | 1,809 | 2,055 |
| Other income | 17 | 235 | 437 | 144 | 115 |
| Interest | (38) | (48) | (44) | (146) | (146) |
| Depreciation | (73) | (73) | (85) | (94) | (115) |
| Pretax profits | 612 | 1,872 | 979 | 1,713 | 1,909 |
| Share of profit from associates | 10 | 5 | - | - | - |
| Current tax | (223) | (197) | (202) | (453) | (517) |
| Deferred tax | 3 | 7 | 3 | 7 | 11 |
| Net income | 402 | 1,686 | 780 | 1,266 | 1,403 |
| Adjusted net income | 396 | 1,682 | 780 | 1,266 | 1,403 |
|  |  |  |  |  |  |
| EPS (Rs) |  |  |  |  |  |
| Primary | 6.6 | 18.1 | 5.7 | 8.7 | 9.7 |
| Fully diluted | 6.5 | 12.4 | 5.4 | 8.7 | 9.7 |
|  |  |  |  |  |  |
| Shares outstanding (mn) |  |  |  |  |  |
| Year end | 61 | 136 | 145 | 145 | 145 |
| Primary | 61 | 93 | 138 | 145 | 145 |
| Fully diluted | 61 | 136 | 145 | 145 | 145 |
|  |  |  |  |  |  |
| Cash flow per share (Rs) |  |  |  |  |  |
| Primary | 9.4 | 16.4 | 3.1 | 8.3 | 9.6 |
| Fully diluted | 9.4 | 11.2 | 2.9 | 8.3 | 9.6 |
|  |  |  |  |  |  |
| Growth (\%) |  |  |  |  |  |
| Net income (adjusted) | 146 | 325 | (54) | 62 | 11 |
| EPS (adjusted) | 146 | 92 | (57) | 62 | 11 |
| DCF/share | 131 | 74 | (81) | 171 | 15 |
|  |  |  |  |  |  |
| Cash tax rate (\%) | 36 | 11 | 21 | 26 | 27 |
| Effective tax rate (\%) | 36 | 10 | 20 | 26 | 27 |

Source: Kotak Institutional Equities estimates.

| Banking |  |
| :--- | ---: |
| SREI.BO, Rs35 |  |
| Rating | BUY |
| Sector coverage view | Attractive |
| Target Price (Rs) | 100 |
| 52W High -Low (Rs) | $219-33$ |
| Market Cap (Rs bn) | 4.0 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 2.7 | 4.1 | 4.1 |
| Net Profit (Rs bn) | 1.3 | 0.9 | 0.9 |
| EPS (Rs) | 11.4 | 7.6 | 7.6 |
| EPS gth | 57.4 | $(33.5)$ | $(0.2)$ |
| P/E (x) | 3.0 | 4.5 | 4.6 |
| P/B (x) | 0.6 | 0.4 | 0.3 |
| Div yield (\%) | 3.5 | 6.7 | 8.1 |

Pricing performance

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| Perf-1m | Perf-3m | Perf-6m | Perf-1y |
| $(17.0)$ | $(25.5)$ | $(68.3)$ | $(83.6)$ |

## Shareholding, September 2008

|  | Pattern | \% of Portfolio | Over/(under) weight |
| :---: | :---: | :---: | :---: |
| Promoters | 25.1 | - | - |
| Flls | 45.8 | 0.1 | 0.1 |
| MFs | 8.0 | 0.0 | 0.0 |
| UTI | - | - | - |
| LIC | - | - | - |

## Srei Infrastructure Finance: Core results in line, macro environment remains a challenge

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- Srei reported 3QFY09 PAT of Rs87 mn-in line with estimates
- PAT down $68 \%$ yoy, lower stake in construction equipment finance business, large forex losses resulted in sharp yoy decline
- We remained concerned on challenges on asset side—risk of NPLs and loan growth
- We will revisit estimates post conference call with the management

Srei reported consolidated PAT of Rs87 mn, down 68\% yoy but in line with our estimates. We believe the earnings are not strictly comparable yoy due to its lower stake in core (construction equipment finance) business post the JV with BNP. The earnings of the wholesale (infrastructure) finance business did not fully offset this due to its low core earnings, absence of lumpy revenues (as observed in the previous quarters) and high forex losses during the quarter. We believe that challenges on the liquidity front are now reducing, though likely rise in NPLs and lower business growth, on the back of slowdown in infrastructure development, remain key concerns. We will revisit our earnings estimates and target price post the conference call with the management.

## Key highlights

## Construction equipment finance business (now with JV)

Lower in NIMs in 3QFY09E. Srei NIMs (calculated) in the JV moved down by 35 bps qoq to $3.45 \%$ in 3QFY09E. A sharp rise in borrowings cost has likely affected the company. Management has highlighted that its marginal borrowings cost was about 13.5-14\% during 3QFY09 which has now reduced to about 12-12.5\%. As such, NIM will likely move up in 4QFY09.

Employee cost pushed up operating expenses. The employee cost—Rs157 mn for 3QFY09 was significantly above Rs95 mn reported in 2QFY09. The management has highlighted that the higher cost is on account of certain expat employees. Excluding the one-off expenses, the normalized cost will be about Rs 120 mn .

## Project business (standalone entity)

Negative net interest income due to forex losses. Srei (standalone) reported net interest income of Rs28 mn on account large forex losses-Rs145 mn. The management has highlighted that the company was not significantly affected by higher interest rates as the ALM position as positive for most part of the quarter. The company (standalone) has open forex position of US\$12-13 mn. The company has also availed a partial hedge on US $\$ 85 \mathrm{mn}$ of exposure up to Rs47/US dollar. In addition, the JV has open forex exposure of US $\$ 39 \mathrm{mn}$, which is not reflected in the standalone financials.

Write-back of operating expenses drives PAT. Srei made a write-back of Rs150 mn which has largely supported the reported earnings. The management has highlighted that the provision a Rs 470 mn for operating expenses of the Ganga Expressway project was made in 2QFY09. As part of this provision was assessed as excess and hence reversed during the quarter.

India Daily Summary - January 29, 2009

## Srei Infrastructure Finance (standalone quarterly results)

In Rs mn

|  | 4Q08 | 1Q09 | 2Q09 | 3Q09 | 3Q09KS | Actual vs KS(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operational income | 150 | 1015 | 1092 | 386 | 440 | (12) |
| Interest expenses | 370 | 300 | 296 | 269 | 316 | (15) |
| Provision for forex | 120 | 110 | 60 | 145 | 50 | 190 |
| Net operational income | (340) | 605 | 736 | (28) | 74 | (137) |
| Provision expenses | 0 | 0 | 2 | 0 | 20 | (100) |
| Provisions for forex | 0 | 0 |  | 0 |  |  |
| Net operational income (post provisions) | 0 | 605 | 734 | (28) | 54 | (151) |
| Other income | 640 | 0 | 10 | 20 | 20 | (1) |
| Operating expenses | 0 | 137 | 517 | (48) | 55 | (187) |
| Admin and other expenses | 50 | 113 | 487 | (120) | 25 | (581) |
| Employee expenses | 0 | 21 | 30 | 51 | 30 | 71 |
| Depreciation | 0 | 3 |  | 21 | 0 |  |
| Profit before tax | 250 | 469 | 227 | 40 | 19 | 113 |
| Tax | (17) | 159 | 65 | 16 | 0 |  |
| Profit after tax | 267 | 309 | 163 | 24 | 19 | 26 |
| Profit before tax (before provisionaries, extraordinaries) | 0 | 664 | 50 | 190 |  |  |
| Tax rate (\%) | (7) | 34 | 28 | 41 |  |  |
|  |  |  |  |  |  |  |
| NIM (excl forex losses) (\%) |  | 9.55 | 4.99 | 3.62 | 2.35 |  |
|  |  |  |  |  |  |  |
| Loan book | 8,270 | 9,739 | 14,139 | 11,840 |  |  |
| AUM | 16,620 | 16,670 | 19,093 | 20,249 |  |  |

Source: Company, Kotak Institutional Equities estimates.

Srei Infrastructure Finance-quarterly results (equipment finance business)
In Rs mn

|  | 4Q08 | 1Q09 | 2Q09 | 3Q09 | 3Q09KS | Actual vs KS(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operational income | 1,875 | 2,035 | 2,306 | 2,401 | 2,300 | 4 |
| Interest expenses | 1,478 | 1,491 | 1,553 | 1,777 | 1,700 | 5 |
| Provision for forex | - | - | 110 | 99 | 70 | 41 |
| Net operational income | 397 | 544 | 642 | 525 | 530 | (1) |
| Provision expenses | 66 | 80 | 121 | 53 | 120 | (56) |
| Net operational income (post provisions) | - | 464 | 522 | 473 | 410 | 15 |
| Other income | 225 | 16 | 45 | 56 | 40 | 39 |
| Operating expenses | - | 175 | 247 | 324 | 260 | 24 |
| Admin and other expenses | 196 | 90 | 137 | 153 | 145 | 5 |
| Employee expenses | - | 75 | 95 | 157 | 100 | 57 |
| Depreciation | - | 10 | 14 | 14 | 15 | (7) |
| Profit before tax | 360 | 306 | 320 | 205 | 190 | 8 |
| Tax | 116 | 104 | 137 | 89 | 63 | 42 |
| Profit after tax | 244 | 202 | 183 | 116 | 127 | (9) |
| Tax rate (\%) | 32 | 34 | 43 | 43 | 33 |  |
| NIM - calculated (\%) | 4.7 | 3.27 | 3.81 | 3.45 | 3.04 |  |
| Loans under management | 63,789 | 69,310 | 71,334 | 73,300 |  |  |
| Outside books | 16,567 | 13,960 | 12,030 | 12,047 |  |  |
| Loans on books | 47,222 | 55,350 | 59,304 | 61,253 |  |  |

Source: Company, Kotak Institutional Equities estimates.

| Industrials |  |
| :--- | ---: |
| BHEL.BO, Rs1358 | BUY |
| Rating | Attractive |
| Sector coverage view | 1,475 |
| Target Price (Rs) | $2366-981$ |
| 52W High -Low (Rs) | 664.9 |
| Market Cap (Rs bn) |  |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 193.0 | 257.9 | 340.8 |
| Net Profit (Rs bn) | 28.6 | 35.4 | 48.0 |
| EPS (Rs) | 58.4 | 72.2 | 98.0 |
| EPS gth | 22.9 | 23.7 | 35.6 |
| P/E (x) | 23.3 | 18.8 | 13.9 |
| EV/EBITDA (x) | 12.2 | 9.6 | 7.2 |
| Div yield (\%) | 1.1 | 1.1 | 1.5 |

Pricing performance
Perf-1m
Perf-3m Perf-6m $\quad$ Perf-1y

## Shareholding, September 2008

|  | \% of <br>  <br>  <br> Pattern <br> Portfolio |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
| Promoters | 67.7 | - | - |
| FIls | 16.6 | 2.2 | $(0.2)$ |
| MFs | 6.3 | 4.3 | 1.9 |
| UTI | - | - | $(2.4)$ |
| LIC | 2.2 | 1.2 | $(1.2)$ |

## BHEL: Lower-than-expected execution cramps results; margin pressures transient, could reverse next year

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- Results below expectations led by lower-than-expected execution
- Margin decline led by staff provisioning and lag effect of commodity prices; likely to reverse in FY2010E
- Order inflows remain strong, sustain growth visibility for the future
- Maintain estimates, target price and rating unchanged at Rs1,475/share; relatively protected business model among peers still make it a preferred bet

BHEL reported 3QFY09 operating revenues of Rs60.2 bn, up $21 \%$ yoy from Rs 49.6 bn in 3QFY08. This was about 7.5\% below our expectation of Rs65.1 bn (yoy revenue growth expectation of about $31 \%)$. Adjusted for increase in WIP in the quarter on a sequential basis, growth in revenues is about $23.6 \%$. Profit after tax was Rs7.9 bn (up $2.4 \%$ yoy) versus our expectation of Rs8.8 bn. While revenues have disappointed, we believe that near-term margin pressure—reflecting a decline of 310 bps in 9MFY09 led by commodity prices and staff provisioning-will decline and reverse post FY2009E. Simultaneously, massive order backlog of Rs1,135 bn at the end of the third quarter, registering a growth of $45.5 \%$ yoy, provides comfort on execution growth. We would revisit our estimates post the conference call and reiterate that BHEL is a preferred bet among peers based on its relatively protected business model in the near term.

## Results below expectations led by lower-than-expected execution

BHEL reported 3QFY09 operating revenues of Rs60.2 bn, up $21 \%$ yoy from Rs 49.6 bn in 3QFY08. This was about 7.5\% below our expectation of Rs65.1 bn (yoy revenue growth expectation of about $31 \%$ ). Adjusted for an increase in WIP in the quarter on a sequential basis, the growth in revenues is about 23.6\%. We highlight that BHEL has also reported a very large WIP of Rs5.5 bn in this quarter. Profit after tax reported was Rs 7.9 bn (up 2.4\% yoy) versus our expectation of Rs8.8 bn.

For the nine-month period ending December 31, 2008, the company reported revenues of Rs158 bn (up 30.1\% yoy) and profit after tax of Rs17.9 bn (up 13.1\% yoy). Operating profit margin declined by 230 bps yoy to $14.1 \%$ in 9MFY09 from $16.5 \%$ for the same period in the previous year.

## Margin decline lead by staff provisioning and lag effect of commodity prices; likely to reverse in FY2010E

Margins came in at $16.9 \%$ (down 310 bps yoy) below our estimate of $17.6 \%$ by 60 bps . The decline in margins is mainly led by raw material costs (by 220 bps ) and employee expenses (by 30 bps) as a percentage of sales in 3QFY09 on a yoy basis. For 9MFY09, a margin decline of 310 bps is led by (a) 230 bps of raw material expenses and (b) 90 bps of employee expenses. There has been a sharp reversal in commodity prices in the past few months and we believe margin pressure led by commodity prices would clearly wean off over the next one or two quarters. Similarly, employee expenses are seeing an exceptional increase in FY2009E based on Sixth Pay Commission related wage cost provisioning. Once the employee cost settles on a higher base, this expense item is likely to grow at a slower rate versus sales, leading to operating-leverage-led margin expansion.

## Order inflows remain strong, sustains growth visibility for the future

BHEL has reported a strong order backlog of Rs1,135 bn at the end of the third quarter registering a growth of $45.5 \%$ yoy. This backlog provides revenue visibility of 3.7 years based on estimates of forward four quarter revenues. Order inflows continued to remain strong in this quarter, growing at 51.1\% yoy to Rs156.5 bn in this quarter from Rs103 bn in 3QFY08. Order inflows stood at Rs434 bn (up 32.5\% yoy) for the nine-month period ending December 31, 2008.

Estimates and target price likely to be reviewed after this morning's conference call; relatively protected business model makes it the preferred bet among peers
We would review our estimates and target price post the management conference call at 11:00 AM today. Given the demand slump plaguing the capex universe-seen across quarterly results of several capital goods companies-we believe BHEL is relatively well positioned with (1) strong order backlog and (2) public sector projects that are relatively better insulated in terms of credit and pose a low risk of client-related order execution delays or cancellations. We believe earnings would get a boost from (1) margin support from operating leverage (very high employee cost as a percentage of sales) and (2) a decline in commodity prices post FY2009E amidst strong top-line growth.

Exhibit 1. BHEL 3QFY09 result - key numbers (Rs mn)

|  | yoy |  |  | qoq |  |  | yoy |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3QFY09 | 3QFY08 | \% change | 3QFY09 | 2QFY09 | \% change | 9MFY09 | 9MFY08 | \% change |
| Net revenues | 60,223 | 49,641 | 21.3 | 60,223 | 53,426 | 12.7 | 156,941 | 121,634 | 29.0 |
| (Inc)/Dec in WIP | 5,537 | 687 | 705.8 | 5,537 | 4,400 | 25.8 | 9,794 | 4,342 | 125.6 |
| Raw material consumption | $(40,586)$ | $(28,510)$ | 42.4 | $(40,586)$ | $(36,212)$ | 12.1 | $(101,977)$ | $(72,952)$ | 39.8 |
| Staff cost | $(9,202)$ | $(7,464)$ | 23.3 | $(9,202)$ | $(8,898)$ | 3.4 | $(27,053)$ | $(19,799)$ | 36.6 |
| Other items | $(5,764)$ | $(4,380)$ | 31.6 | $(5,764)$ | $(5,609)$ | 2.8 | $(16,653)$ | $(13,191)$ | 26.2 |
| Total Expenditure | $(50,016)$ | $(39,666)$ | 26.1 | $(50,016)$ | $(46,319)$ | 8.0 | $(135,890)$ | $(101,600)$ | 33.8 |
| Operating profit | 10,207 | 9,976 | 2.3 | 10,207 | 7,107 | 43.6 | 21,051 | 20,034 | 5.1 |
| Other income | 3,063 | 2,649 | 15.6 | 3,063 | 3,072 | (0.3) | 9,053 | 7,046 | 28.5 |
| EBIDT | 13,270 | 12,624 | 5.1 | 13,270 | 10,179 | 30.4 | 30,104 | 27,080 | 11.2 |
| Interest | (179) | (98) | 83.0 | (179) | (22) | 711.8 | (226) | (138) | 64.3 |
| Depreciation | (865) | (762) | 13.6 | (865) | (744) | 16.3 | $(2,334)$ | $(2,145)$ | 8.8 |
| PBT | 12,226 | 11,765 | 3.9 | 12,226 | 9,414 | 29.9 | 27,543 | 24,797 | 11.1 |
| Tax | $(4,321)$ | $(4,046)$ | 6.8 | $(4,321)$ | $(3,256)$ | 32.7 | $(9,636)$ | $(8,970)$ | 7.4 |
| PAT | 7,906 | 7,719 | 2.4 | 7,906 | 6,158 | 28.4 | 17,907 | 15,827 | 13.1 |
|  |  |  |  |  |  |  |  |  |  |
| Key ratios (\%) |  |  |  |  |  |  |  |  |  |
| Raw Material to Sales | 58.2 | 56.0 | 2.2 | 58.2 | 59.5 |  | 58.7 | 56.4 |  |
| Staff Cost to sales | 15.3 | 15.0 | 0.2 | 15.3 | 16.7 |  | 17.2 | 16.3 |  |
| Other exp to sales | 9.6 | 8.8 | 0.7 | 9.6 | 10.5 |  | 10.6 | 10.8 |  |
| OPM | 16.9 | 20.1 | (3.1) | 16.9 | 13.3 |  | 13.4 | 16.5 |  |
| EBIDTA margin | 22.0 | 25.4 |  | 22.0 | 19.1 |  | 19.2 | 22.3 |  |
| Effective tax rate | 35.3 | 34.4 |  | 35.3 | 34.6 |  | 35.0 | 36.2 |  |
|  |  |  |  |  |  |  |  |  |  |
| Order backlog (Rs bn) | 1,135,000 | 780,000 | 45.5 | 1,135,000 | 1,040,000 | 9.1 | 1,135,000 | 780,000 | 45.5 |
| Order inflow (Rs bn) | 155,223 | 103,641 | 49.8 | 155,223 | 143,426 | 8.2 | 432,946 | 351,634 | 23.1 |
|  |  |  |  |  |  |  |  |  |  |
| Segmental revenues |  |  |  |  |  |  |  |  |  |
| Power | 48,188 | 42,046 | 14.6 | 48,188 | 44,090 | 9.3 | 127,365 | 102,447 | 24.3 |
| Industry | 17,522 | 14,354 | 22.1 | 17,522 | 14,961 | 17.1 | 45,334 | 35,974 | 26.0 |
|  |  |  |  |  |  |  |  |  |  |
| Revenue mix (\%) |  |  |  |  |  |  |  |  |  |
| Power | 73.3 | 74.5 |  | 73.3 | 74.7 |  | 73.7 | 74.0 |  |
| Industry | 26.7 | 25.5 |  | 26.7 | 25.3 |  | 26.3 | 26.0 |  |
|  |  |  |  |  |  |  |  |  |  |
| EBIT margin (\%) |  |  |  |  |  |  |  |  |  |
| Power | 14.8 | 20.5 | (5.7) | 14.8 | 17.3 |  | 16.7 | 21.1 |  |
| Industry | 12.7 | 17.2 | (4.5) | 12.7 | 15.1 |  | 13.9 | 12.7 |  |

Exhibit 2. Operating margin trend for BHEL over the last five years (\%)


Source: Company data, Kotak Institutional Equities estimates.

Exhibit 3. Order backlog provides visibility of 3.7 years based on forward four quarter revenues Order booking, Order backlog \& visibility trend for BHEL


Source: Company data, Kotak Institutional Equities.

## List of orders bagged by BHEL during FY2008 and FY2009 so far

| Order received in FY2009 so far |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Order, Client | Configuration | Value (Rs mn) | Nature of work | Date |
| NTPC Ltd | $2 \times 500 \mathrm{MW}$ | 21,000 | Main Plant Package | 24-Dec-08 |
| Bina Power Supply Company Limited (BPSCL) | $2 \times 250 \mathrm{MW}$ | 11,750 | Installation of 2 thermal sets | 22-Dec-08 |
| Coastal Gujarat Power Limited (CGPL), a Tata Power company | 5 X 800 MW | 2,400 | Manufacture and supply of power transformers and busducts | 24-Nov-08 |
| APGENCO | $1 \times 600 \mathrm{MW}$ | 13,250 | Main Plant Package | 18-Nov-08 |
| NTPC Ltd | 2 C 660 MW | 14,740 | Steam Turbine Generator package at Barh Thermal Power | 23-Oct-08 |
| Satluj Jal Vidyut Nigam Limited (SJVNL) | $6 \times 68.67 \mathrm{MW}$ | 6,410 | Hydro Electric Project (HEP) in Himachal Pradesh | 21-Oct-08 |
| Rajasthan Rajya Vidyut Utpadan Nigam Limited (RRVUNL) | 2X250 | 9,900 | Chhabra Thermal Power Station | 30-Sep-08 |
| SAIL |  | 3,380 | Equipment supply | 25-Sep-08 |
| ONGC Tripura Power Company Limited (OTPCL) | $2 \times 363.3$ MW | 22,000 | Turnkey contract - Combined Cycle Power Plant | 9-Sep-08 |
| GVK Power Ltd | $2 \times 270 \mathrm{MW}$ | 11,550 | Thermal Power Project | 29-Aug-08 |
| International Energy Resources (IER), UAE | $2 \times 42 \mathrm{MW}$ | 1,400 | Supply of two gas turbine generating units | 26-Aug-08 |
| Ministry of Infrastructure, Government of the Republic of Rwanda | 2X 14 MW | 4,000 | Turnkey contract- Hydro Power Project | 8-Aug-08 |
| Andhra Pradesh Power Development Company Limited (APPDCL) | 2 X 800 MW | 25,000 | Supply of Steam Generators Boilers | 5-Aug-08 |
| Nam Chien Hydropower Joint Stock Company, Vietnam | $2 \times 100 \mathrm{MW}$ | 2,000 | EPC Basis | 4-Aug-08 |
| International Energy Resources, UAE | $2 \times 42 \mathrm{MW}$ | 1,600 | Supply of two gas turbine generating units | 16-Jul-08 |
| Tamil Nadu Electricity Board TNEB, North Chennai Thermal Power | $1 \times 600 \mathrm{MW}$ | 21,750 | EPC Basis | 11-Jul-08 |
| Public Establishment of Electricity for Generation and Transmission, <br> Ministry of Electricity, Syria | 2 2 200 MW | 20,800 | Turnkey contract- Thermal Power Project | 30-Jun-08 |
| Oil and Natural Gas Corporation Limited ONGC |  | 5,060 | Onshore Drilling rigs | 26-Jun-08 |
| Damodar Valley Corporation DVC | $1 \times 500 \mathrm{MW}$ | 18,400 | Power Project - Turnkey Contract | 20-Jun-08 |
| Pragati Power Corporation Limited | $1 \times 1371$ MW | 35,880 | Combined Cycle Power Plant | 9-Jun-08 |
| Chhattisgarh State Electricity Board | $3 \times 500 \mathrm{MW}$ | 33,680 | Main Plant Package | 28-Apr-08 |
| Total Orders received in FY09 so far | 15965.6 | 285,950 |  |  |
| Order received in FY2008 |  |  |  |  |
| New Caledonia | 2 C 135 MW | 5500 | CCF Boiler supply | 31-Mar-08 |
| Gujarat State Energy Generation Limited | $1 \times 350 \mathrm{MW}$ | 10750 | EPC Contract | 26-Feb-08 |
| Gujarat State Petroleum Corporation GSPC | $2 \times 350 \mathrm{MW}$ | 18930 | EPC Contract | 29-Feb-08 |
| Nabinagar Rail Bijlee Company Ltd | $4 \times 250 \mathrm{MW}$ | 20300 | Main Plant Package | 17-Mar-08 |
| General Electricity Company of Libya | $1 \times 300 \mathrm{MW}$ | 6500 | EPC Basis | 18-Feb-08 |
| Tamil Nadu Electricity Board TNEB, North Chennai Thermal Power | $1 \times 600 \mathrm{MW}$ | 24750 | EPC basis | 24-Jan-08 |
| Maithon Power Limited (MPL), a joint venture company of Tata Power and | 2 X 525 MW | 21080 | BTG package | 22-Nov-07 |
| Reliance Industries LTd. | 345 MW | 8660 | EPC basis | 22-Jan-08 |
| Vallur power project, Ennore Tamil Nadu | 2 C 500 MW | 19900 | Equipment supply | 30-Aug-07 |
| Durgapur Steels | $2 \times 500 \mathrm{MW}$ | 32500 | Equipment supply | 21-Aug-07 |
| Sudan | 2 C 500 MW | 40000 | EPC Contract |  |
| OBRA, UP Power Corporation Ltd. | $2 \times 800 \mathrm{MW}$ | 64,000 | EPC Contract |  |
| Anpara - D, UP Power Corporation Ltd. | $2 \times 500 \mathrm{MW}$ | 33,900 | EPC Contract | 8-Feb-08 |
| Sikka, Gujarat State Electricity Corporation Ltd. | 540 MW | 20,000 | EPC Contract |  |
| Koderma, Damodar Valley Corporation | $2 \times 500 \mathrm{MW}$ | 32,800 | EPC Contract | 21-Aug-07 |
| Maheshwar hydro electric power project, Madhya Pradesh | 400 MW | 5,730 | Electromechanical component |  |
| Rayalseema, APGENCO | 210 MW | 6,100 | EPC Contract |  |
| Srinagar Hydro power project, GVK Power and Infrastructure | 330 MW | 4,450 | Electromechanical component |  |
| Teesta, National Hydro Power Corporation | 270 MW | 2,760 | Electromechanical component |  |
| Jhajiar, Haryana Power Generation Corporation Ltd. | $3 \times 500 \mathrm{MW}$ | 18,690 | Equipment supply | 9-Aug 2007 |
| HMEL, a JV of HPCL and L.N. Mittals, Mittal Energy Limited | 1 X 153 MW | 11,500 | Captive Power Plant | 26-May-08 |
| Rashtriya Ispat Nigam Ltd. |  | 1060 | Turbo power blower |  |
| National Thermal Power Corp. |  | 1390 | Transformers |  |
| Total Orders received in FY08 | 14273 | 411,250 |  |  |

Source: Company, Kotak Institutional Equities

Exhibit 5. Our March 2010 DCF based valuation results in a target price of Rs1,475/share
DCF valuation for BHEL, March fiscal year ends, 2008E-2018E (Rs mn)

|  | Existing orders ensure visibility |  |  |  | XII plan execution of $\mathbf{6 5 , 0 0 0} \mathrm{MW} ; \mathbf{1 6 \%}$ CAGR growth in industry sector revenues |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year to March | 2009E | 2010E | 2011E | 2012E | 2013E | 2014E | 2015E | 2016E | 2017E | 2018E | 2019E | 2020E |
| Revenue | 257,892 | 340,795 | 397,201 | 459,054 | 462,444 | 506,592 | 562,492 | 664,858 | 749,372 | 824,309 | 906,740 | 997,414 |
| Growth (\%) | 33.6 | 32.1 | 16.6 | 15.6 | 0.7 | 9.5 | 11.0 | 18.2 | 12.7 | 10.0 | 10.0 | 10.0 |
| EBIT margin | 19.1 | 16.4 | 19.5 | 19.7 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 |
| EBIT*(1-tax rate) | 32,573 | 36,899 | 51,231 | 59,608 | 50,360 | 55,168 | 61,255 | 72,403 | 81,607 | 89,767 | 98,744 | 108,618 |
| Depreciation | 3,246 | 3,961 | 4,890 | 5,818 | 6,695 | 6,527 | 5,871 | 5,445 | 5,563 | 5,480 | 5,313 | 5,251 |
| Change in working capital | 6,024 | $(36,335)$ | $(16,705)$ | $(20,867)$ | (678) | $(8,830)$ | $(11,180)$ | $(20,473)$ | $(16,903)$ | $(14,987)$ | $(16,486)$ | $(18,135)$ |
| Capital expenditure | $(11,000)$ | $(11,000)$ | $(11,000)$ | $(11,000)$ | $(5,703)$ | $(2,649)$ | $(3,354)$ | $(6,142)$ | $(5,071)$ | $(4,496)$ | $(4,946)$ | $(5,440)$ |
| Free Cash Flows | 30,842 | $(6,475)$ | 28,416 | 33,559 | 50,674 | 50,217 | 52,593 | 51,233 | 65,196 | 75,763 | 82,625 | 90,294 |
| Growth (\%) | (23.0) | (121.0) | (538.8) | 18.1 | 51.0 | (0.9) | 4.7 | (2.6) | 27.3 | 16.2 | 9.1 | 9.3 |
| Years discounted | - | - | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| Discount factor | 1.00 | 1.00 | 0.88 | 0.78 | 0.68 | 0.60 | 0.53 | 0.47 | 0.41 | 0.36 | 0.32 | 0.28 |
| Discounted cash flow | 30,842 | $(6,475)$ | 25,036 | 26,051 | 34,658 | 30,260 | 27,922 | 23,965 | 26,869 | 27,510 | 26,433 | 25,451 |


| Target price calculation | Rs mn |
| :--- | ---: |
|  |  |
| Sum of free cash flow | 267,679 |
| Discounted terminal value | 314,392 |
| Enterprise value | 582,071 |
| Add Investments | 83 |
| Net debt | $(125,275)$ |
| Net present value-equity | 707,429 |
| Shares o/s | 490 |
| Target price /share(Rs) | $\mathbf{1 , 4 4 5}$ |


| Terminal multiples | 6.6 |
| :--- | ---: |
| EV/EBIDTA | 12.4 |


| Terminal value calculation |  |
| :--- | ---: |
| Cash flow in terminal year | 90,294 |
| Growth to perpetuity $\mathbf{( g )}$ | $\mathbf{5 . 0 \%}$ |
| Capitalisation rate (WACC-g) | $8.5 \%$ |
| Terminal value | $1,115,400$ |
| Discount period (years) | 10.0 |
| Discount factor | 0.28 |
| Discounted terminal value | $\mathbf{3 1 4 , 3 9 2}$ |


| WACC calculation |  |
| :--- | ---: |
| Risk-free rate (Rf) | $8.5 \%$ |
| Beta (B) | 1.00 |
| Equity risk premium | $5.0 \%$ |
| Expected market Return (Rm) | $13.5 \%$ |
| Cost of Equity (Ke) | $13.5 \%$ |
| Cost of Debt $(\mathrm{Kd})$ (Post-tax) | $8.0 \%$ |
| WACC | $\mathbf{1 3 . 5 \%}$ |

Note: We have used cash EBIT margins for DCF, effecting the margins in FY2010E, when we expect the employee cost related provisions to be realised as cash expense
Source: Kotak Institutional Equities estimates.

| Utilities |  |
| :--- | ---: |
| TTPW.BO, Rs762 |  |
| Rating | BUY |
| Sector coverage view | Attractive |
| Target Price (Rs) | 1,140 |
| 52W High -Low (Rs) | $1511-530$ |
| Market Cap (Rs bn) | 169.6 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | 2010E |
| Sales (Rs bn) | 108.9 | 175.2 | 188.8 |
| Net Profit (Rs bn) | 7.1 | 14.7 | 21.2 |
| EPS (Rs) | 31.8 | 65.8 | 95.2 |
| EPS gth | 20.1 | 109.9 | 45.9 |
| P/E (x) | 23.9 | 11.6 | 8.0 |
| EV/EBITDA (x) | 11.6 | 8.9 | 8.4 |
| Div yield (\%) | 1.4 | 1.4 | 1.6 |

Pricing performance
Perf-1m
Perf-3m Perf-6m $\quad$ Perf-1y

## Shareholding, September 2008

\% of Over/(under)

|  | Pattern | Portfolio | Over/(under) weight |
| :---: | :---: | :---: | :---: |
| Promoters | 33.3 | - | - |
| Flls | 20.0 | 0.7 | 0.1 |
| MFs | 6.5 | 1.1 | 0.5 |
| UTI | - | - | (0.6) |
| LIC | 10.4 | 1.5 | 0.9 |

## Tata Power: 3QFY09—Standalone earnings impacted by funding of SPVs; retain BUY

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- Lower-than-estimated revenue growth due to delay in commercialization of new capacities
- Higher interest cost and depreciation lead to decline in standalone net income
- Retain BUY rating with target price of Rs1,140

Tata Power (TPWR) reported standalone revenues of Rs17.4 bn, EBITDA of Rs2.2 bn and net profits of Rs0.8 bn for 3QFY09 compared to our estimate of Rs20.5 bn, Rs3.3 bn and Rs1.7 bn, respectively. Lower-than-estimated revenues were on account of (1) delay in commissioning of power capacities at Trombay ( 250 MW ) and Haldia ( 90 MW ), and (2) lower cost of power purchased. Reported profits at Rs1 bn include a forex gain of Rs209 mn. The results are not comparable year-on-year due to the change in accounting policy wherein regulatory adjustments are being made on a quarterly basis compared to the previous policy of annual adjustment. We have revised our EPS estimates to Rs65.8 (Rs66.1 previously) for FY2009E and Rs95.2 (Rs88.7 previously) for FY2010E. Our revised estimates factor (1) a change in interest costs-accelerated repayment of debt by the SPVs holding stake in the coal mines in Indonesia and increased debt in standalone company for funding equity investments, (2) higher capex for Mumbai distribution business, and (3) marginal delay in commercialization of capacities at Trombay (250 MW), Haldia ( 120 MW ) and in the JV with Tata Steel ( 240 MW ). We retain our BUY rating on TPWR with an SOTP-based target price of Rs 1,140/share.

Delay in commercialization of capacities hampers growth, operational performance of extant power assets stable. TPWR reported revenues of Rs 17.4 bn, EBITDA of Rs 2.2 bn and net profit of Rs 1.8 bn. Lower-than-estimated revenues were due to (1) delay in commercialization of capacities at Trombay ( 250 MW ) and Haldia ( 90 MW ), (2) planned shut-down of Unit\#7 at Trombay and (3) lower cost of power purchased due to higher dependence on internal generation. TPWR generated 3,847 MU in 3QFY09, 4.8\% higher than 3,672 MU in 3QFY08. We note that TPWR has made tariff adjustments and statutory adjustments during the quarter in reported financials, which it was earlier doing once at the end of the year. On a like-to-like comparison, PAT for 3QFY08 would have been lower by Rs650 mn.

We note satisfactory growth in the profits of the various subsidiaries - (1) NDPL reported YTD profit of Rs1.17 bn, (2) Powerlinks reported YTD profit of Rs 0.32 bn, and (3) Tata Power Trading reported YTD profit of Rs0.4 bn.

Higher usage of internal generation results in lower power purchase costs and revenues. Lower-than-estimated fuel price increases and power purchases resulted in lower tariffs (effective) during the quarter in the Mumbai licence area. Fuel and power purchase costs are a pass-through for the regulated business and recovered as Fuel Adjustment Charges (FAC). The Mumbai distribution business has now a PPA for 477 MW as against 360 MW allocated by the regulator previously (in the absence of PPAs). This resulted in a reduced requirement of power purchases from other sources and is reflected in lower-than-estimated power purchase costs and revenues.

Higher interest costs impact bottomline. Net interest costs increased by Rs452 mn yoy due to-(1) interest expense of Rs325.3 mn due to debt raised for funding the equity contribution in project SPVs, (2) interest expenses ( $\sim$ Rs63 mn) on the recently commissioned power plant at Haldia and windmills, and (3) interest resets of Rs64.1 mn (Rs46.6 mn in recoverable through tariffs). During April-December 2008, TPWR has invested Rs 8.9 bn as its share of equity in various project SPVs and another Rs 2.5 bn equity contribution for funding capex in Mumbai licence area. Management indicated a further Rs6 bn equity contribution in various ongoing projects will be made in 4QFY09. Management highlighted the capex budgeted for Mumbai licence area at Rs10 bn over the next couple of years. We have revised our estimates to factor in increased investments in the Mumbai licence area. We note the equity investments funded through debt in licence area will increase interest costs till the commissioning of project starts yielding returns.

Cash flows from coal mines in Indonesia supporting accelerated repayment of SPV debt. Tata Power's SPVs have received cash inflows of US $\$ 220$ mn during CY2008 (in addition to US\$45 mn in CY2007), which has allowed accelerated repayment of $\sim$ US $\$ 100$ mn out of the original debt of US\$950 mn taken to fund the acquisition of the coal mines in Indonesia. Management noted satisfactory operational performance of the coal mines and indicated that the current realizations of US\$80/ton (peak realizations were US $\$ 140$ / ton) adequately support the servicing of SPV debt. We note that valuations (and cash flows) for TPWR's stake in coal mines is highly sensitive to assumptions of coal prices. We have currently factored in coal prices of US\$65/ton on a sustainable basis yielding a value of Rs389/share for TPWR.

Tata Power to increase generation capacity to $\mathbf{8} \mathbf{G W}$ in the next four years. During the next one year, TPWR will add about 600 MW of generation capacity comprising 250 MW at Trombay ( scheduled to commission in 4QFY09), 120 MW at Haldia (90 MW has already commissioned), 120 MW at Jojobera, 40 MW DG sets and about 100 MW of wind power assets to its current installed capacity of about 2,400 MW.

## Management reports satisfactory progress in projects under implementation.

1. Mundra UMPP ( $4,000 \mathrm{MW}$ )—Management highlighted that about $13 \%$ of works at Mundra UMPP have been completed and the first unit of 800 MW should commission by September 2011 with subsequent units after every four months. TPWR has also chartered three ships and ordered two ships from Korean shipyards for transportation of coal. Mundra UMPP has drawn debt of Rs11.77 bn till December 31, 2008.
2. Maithon ( $1,050 \mathrm{MW}$ )—About $21 \%$ works has been completed and the project has so far drawn a debt of Rs4.6 bn. Management has firmed up power sale arrangements under CERC regulations with NDPL (300 MW) and West Bengal ( 150 MW ), while final approval is awaited for power sale to Punjab ( 300 MW ). We had made changes in our model to reflect the power sale arrangement. We had earlier assumed that TPWR will sell power under competitive bidding.
3. Trombay ( 250 MW )—The Unit 8 at Trombay has been synchronized and is expected to start commercial generation in February 2009. While 150 WM would be sold under PPAs to distribution business of Tata Power and BEST in Mumbai, 100 MW would be sold on merchant-basis (through Tata Power Trading). Unit 4 at Trombay will now be used a standby unit.
4. Haldia-TPWR commissioned 45 MW capacity in August 2008 and another 45 MW in December 2008. The balance 30 MW is expected to commission by March 2009. TPWR was unable to benefit from sale of merchant power till December 2008, as the necessary open access approvals were not received and power generated was being sold to utilities in West Bengal.
5. JV with Tata Steel—Management highlighted the two 120 MW projects as the only ones in their portfolio which do not have $100 \%$ financing tied-up. However, the progress on these projects is on schedule with likely commissioning in February 2009 and mid-FY2010.

SOTP-based target price of Rs1,140/share. We retain our BUY rating with a revised SOTP-based target price of Rs1,140/share. Our SOTP valuation comprises four components-(1) value of operating power assets and projects nearing completion (Rs351/ share), (2) valuation of investments and cash in books equivalent to Rs226/share,
(3) projects under-implementation (Rs144/share) and (4) valuation of stake in coal mines in Indonesia valued at Rs389/share. We do not ascribe any value for projects under development where financial closure has not been completed.

Exhibit 1: Tata Power, Standalone quarterly performance, March yearends (Rs mn)


[^3]Exhibit 2: Tata Power, Sum-of-the-parts valuation

|  |  | Key assumptions/comm | FY2009E Book value per share (Rs) | Per share value (Rs) |
| :---: | :---: | :---: | :---: | :---: |
| Mumbai (Generation, transmission \& distribution business) | DCFe Disc. Rate: $12 \%$ <br> Term. Yr. Grth: 2\% | The business enjoys very high predictability of cash flows. We have not built in any incremental capacity creation in Mumbai (beyond the 250 MW already under construction). | 104 | 214 |
| Other generation assets | DCFe Disc. Rate: 12\% | P/B of 2 X for operational generation capacity at Jojobera (428 MW), Belgaum ( 81 MW ) and Haldia ( 30 MW ). P/B of 1.5X for projects under construction - 240 MW at Jamshedpur /Jojobera and 90 MW at Haldia. | 46 | 87 |
| Powerlinks Transmission Ltd | Price/Book (X) | We value the equity investment at 1.4 X book: The project earns a regulated RoE of $14 \%$ as per the CERC tariff guideline for inter-state transmission project. | 11 | 15 |
| Delhi Distcom (NDPL) | DCF Disc. Rate: 12\% Term. Yr. Grth: 2\% | NDPL earns $16 \%$ RoE provided it meets cetain A,T\&C loss reduction benchmarks. It is also incentivized by way of higher returns in the event of bettering the benchmarks | 18 | 40 |
| Tata BP Solar | P/E (X) | 12X P/E on FY08 | 1 | 16 |
| Investments | Various | 20\% discount to CMP/ KIE target price | 89 | 188 |
| Investible surplus on books | Market value | Marketable securities \& cash on books | 38 | 38 |
| Bumi Resources | DCF | Net economic interest - based on dividend discount model | 45 | 389 |
| Mundra UMPP | DCF-equity | Levelized tariff of Rs2.26/unit for 25 years | 57 | 115 |
| Maithon | DCF-equity | $74 \%$ stake in 1,050 MW project; 300 MW to be sold to DVC (regulated returns); Balance to be tied up; Coal linkage allocated | 21 | 29 |
| TOTAL |  |  | 432 | 1,130 |

Source: Kotak Institutional Equities estimates

Exhibit 3: Change in estimates for Tata Power (consolidated), March fiscal year-ends, 2009-11E (Rs mn)

|  | Revenues |  |  | EBITDA |  |  | Net profit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Old | New | \% Chg. | Old | New | \% Chg. | Old | New | \% Chg. |
| 2009E | 176,564 | 175,181 | (0.8) | 36,626 | 36,517 | (0.3) | 14,719 | 14,653 | (0.4) |
| 2010E | 187,785 | 188,770 | 0.5 | 45,508 | 46,494 | 2.2 | 19,743 | 21,181 | 7.3 |
| 2011E | 198,817 | 199,201 | 0.2 | 47,064 | 48,318 | 2.7 | 19,328 | 20,916 | 8.2 |

Source: Kotak Institutional Equities estimates

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Exhibit 4: Tata Power: Profit model, balance sheet, cash model 2007-2012E, March fiscal year-ends (Rs mn)

|  | 2007 | 2008 | 2009E | 2010E | 2011E | 2012E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |
| Net sales | 64,756 | 108,909 | 175,181 | 188,770 | 199,201 | 221,767 |
| EBITDA | 10,786 | 21,221 | 34,039 | 44,037 | 45,722 | 54,895 |
| Other income | 2,671 | 1,641 | 2,478 | 2,457 | 2,597 | 2,857 |
| Interest | $(2,833)$ | $(4,881)$ | $(6,936)$ | $(6,846)$ | $(7,888)$ | $(10,969)$ |
| Depreciation | $(4,148)$ | $(5,593)$ | $(6,806)$ | $(8,134)$ | $(9,242)$ | $(11,470)$ |
| Pretax profits | 6,476 | 12,389 | 22,775 | 31,514 | 31,189 | 35,313 |
| Tax | (816) | $(4,083)$ | $(7,552)$ | $(9,707)$ | $(9,521)$ | $(10,933)$ |
| Minority interest | 6 | $(1,219)$ | (569) | (626) | (752) | (975) |
| Net profits | 5,667 | 7,088 | 14,653 | 21,181 | 20,916 | 23,405 |
| Extraordinary items | 1,877 | 3,179 | 1,013 | - | - | - |
| Earnings per share (Rs) | 26.6 | 31.8 | 65.8 | 95.2 | 94.0 | 105.1 |

## Balance sheet (Rs mn)

| Total equity | 59,479 | 82,408 | 96,179 | 114,234 | $\mathbf{1 3 1 , 5 0 5}$ | $\mathbf{1 5 1 , 0 0 3}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Deferred taxation liability | 458 | 2,820 | 6,211 | 6,211 | 6,211 | 6,211 |
| Total borrowings | 51,784 | 91,136 | 154,011 | 213,795 | 244,215 | 277,763 |
| Currrent liabilities | 22,238 | 38,539 | 43,637 | 41,056 | 45,505 | 49,513 |
| Capital contribution from Consumers | 758 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 |
| Minority interest | 2,496 | 8,062 | 9,933 | 11,688 | $\mathbf{1 3 , 1 7 9}$ | 14,154 |
| Total liabilities and equity | $\mathbf{1 3 7 , 2 1 4}$ | $\mathbf{2 2 4 , 4 7 1}$ | $\mathbf{3 1 1 , 4 7 7}$ | $\mathbf{3 8 8 , 4 9 0}$ | $\mathbf{4 4 2 , 1 2 1}$ | $\mathbf{5 0 0 , 1 4 9}$ |
| Cash | 14,024 | 5,623 | 17,434 | 10,330 | 15,660 | 25,638 |
| Current assets | 29,293 | 44,426 | 54,071 | 54,687 | 56,631 | 57,917 |
| Total fixed assets | 63,001 | 140,901 | 204,064 | 287,566 | 333,922 | 380,686 |
| Investments | 30,833 | 31,253 | 33,640 | 33,640 | 33,640 | 33,640 |
| Deferred expenditure | 62 | 2,268 | 2,268 | 2,268 | 2,268 | 2,268 |
| Total assets | $\mathbf{1 3 7 , 2 1 4}$ | $\mathbf{2 2 4 , 4 7 1}$ | $\mathbf{3 1 1 , 4 7 7}$ | $\mathbf{3 8 8 , 4 9 0}$ | $\mathbf{4 4 2 , \mathbf { 1 2 1 }}$ | $\mathbf{5 0 0 , \mathbf { 1 4 9 }}$ |


| Free cash flow (Rs mn) | 10,255 | 19,587 | 23,514 | 26,537 | 33,054 | 36,204 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | $(2,849)$ | $(1,265)$ | $(1,662)$ | $(8)$ | $(68)$ | 2,154 |
| Working capital | $(11,054)$ | $(77,900)$ | $(69,969)$ | $(91,635)$ | $(55,598)$ | $(58,234)$ |
| Capital expenditure | $(1,767)$ | $(2,625)$ | $(2,387)$ | - | - | - |
| Investments | $\mathbf{( 5 , 4 1 6 )}$ | $\mathbf{( 6 2 , 2 0 3 )}$ | $\mathbf{( 5 0 , 5 0 4 )}$ | $\mathbf{( 6 5 , 1 0 6 )}$ | $\mathbf{( 2 2 , 6 1 1 )}$ | $\mathbf{( 1 9 , 8 7 6 )}$ |
| Free cash flow |  |  |  |  |  |  |

Source: Kotak Institutional Equities estimates

| Energy |  |
| :--- | ---: |
| BPCL.BO, Rs390 |  |
| Rating | REDUCE |
| Sector coverage view | Neutral |
| Target Price (Rs) | 400 |
| 52W High -Low (Rs) | $483-206$ |
| Market Cap (Rs bn) | 127.7 |


| Financials |  |  |  |
| :--- | ---: | ---: | ---: |
| March y/e | $\mathbf{2 0 0 8}$ | 2009E | $\mathbf{2 0 1 0 E}$ |
| Sales (Rs bn) | 1,102 | 1,548 | 1,172 |
| Net Profit (Rs bn) | 14.9 | 13.7 | 12.4 |
| EPS (Rs) | 41.1 | 37.9 | 34.3 |
| EPS gth | $(21.6)$ | $(7.9)$ | $(9.5)$ |
| P/E (x) | 9.5 | 10.3 | 11.4 |
| EV/EBITDA (x) | 4.3 | 4.2 | 3.6 |
| Div yield (\%) | 1.1 | 1.0 | 0.9 |



## Shareholding, September 2008

|  | \% of |  | Over/(under) <br> weight |
| :--- | :---: | :---: | :---: |
|  | Pattern | Portfolio | - |
| Promoters | 64.3 | - | $(0.2)$ |
| FIls | 8.1 | 0.2 | 0.3 |
| MFs | 6.3 | 0.7 | $(0.4)$ |
| UTI | - | - | 0.5 |
| LIC | 10.0 | 0.9 |  |

## BPCL: Better-than-expected results boosted by higher-than-expected amount of oil bonds

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- Higher-than-expected amount of oil bonds resulted in positive surprise
- No merit in analyzing quarterly results given volatility in compensation
- Fine-tuned estimates; maintain REDUCE with revised 12-month TP of Rs400 (Rs360 previously)

BPCL reported 3QFY09 net income at Rs8 bn versus our expected net loss of Rs19.6 bn; the variance was due to (1) provision of oil bonds at Rs36 bn versus Rs 17.7 bn assumed by us and (2) surprisingly higher refining margins. We have made modest earnings revisions for FY2009E-2011E EPS to Rs37.9, Rs34.3 and Rs43.4 versus Rs30.4, Rs 42.8 and Rs41.1. We see limited merit in analysing quarterly results for downstream companies as earnings can swing wildly depending on the quantum and timing of receipt of oil bonds. Nevertheless, estimating earnings for downstream companies remains an academic exercise given the lack of clarity on the subsidy sharing scheme. We retain our REDUCE rating with a revised 12-month fair valuation of Rs400 (Rs360 previously) based on 8X FY2010E EPS plus value of treasury shares and other investments. Key upside risk stems from lower-than-expected subsidy losses.

3QFY09 results boosted by higher-than-expected oil bonds; weak operating performance otherwise. BPCL reported 3QFY08 EBITDA at Rs 15.5 bn versus our expected -Rs15.8 bn. The stronger-than-expected performance was due to (1) higher oil bonds at Rs36 bn versus Rs17.7 bn assumed by us and (2) significantly higher refining margins. We are at a loss to explain BPCL's 3QFY09 refining margins, which seem much higher than those reported by PSU peers.

Nonetheless, the operating performance was weak led by inventory loss of Rs15.3 bn. BPCL's overall 3QFY09 refining margin was -US\$0.3/bbl versus US\$3.2/bbl in 2QFY09 and US\$5.4/bbl in 3QFY08; the decline in line with decline in global refining margins. BPCL sold 6.8 mn tons of products in 3QFYO9 (+1.9\% yoy and $+9.1 \%$ qoq) and 20.1 mn tons in 9MFY09 (+6.6\% yoy) led by strong demand for diesel (+14\% yoy), gasoline (+11.5\% yoy), jet fuel and LPG.

Earnings uncertainty remains pending clarity on subsidy sharing scheme. We note there is no real basis to forecast earnings of the downstream oil companies in the current environment given (1) lack of clarity on the subsidy sharing scheme, (2) continued government control over pricing and (2) high dependence on government and upstream companies to compensate for subsidy loss. We work on the philosophy that the government will ensure profits of the downstream oil companies at a certain 'minimum' level over the next few years (until the situation improves); there is no other basis to forecast earnings of the downstream oil companies in the current environment.

## Other financial and operating details of 3QFY09 results

1. Refining margins. BPCL's overall 3QFY09 refining margin was -US $\$ 0.3 / \mathrm{bb}$ versus US $\$ 3.2 / \mathrm{bbl}$ in 2QFY09 and US $\$ 5.4 / \mathrm{bbl}$ in 3QFY08. We expect refining margins to decline in FY2009E and FY2010E due to (1) global demand weakness and
(2) significant refining capacity additions from $2 \mathrm{HCY} 08(4.2 \mathrm{mn} \mathrm{b} / \mathrm{d}$ plus $1.2 \mathrm{mn} \mathrm{b} / \mathrm{d}$ of additional NGL supply in CY2008-10E). We model refining margin for BPCL at US\$3.8/ bbl in FY2009E, US\$2.7/bbl in FY2010E and US\$4/bbl in FY2011E.
2. Compensation (oil bonds) from the government. BPCL booked oil bonds for Rs36 bn in 3QFY09 versus Rs48 bn in 2QFY09 and Rs20.8 bn in 3QFY08. Based on the share of oil bonds for BPCL in FY2008 (24.34\%), we model BPCL will receive Rs182 bn, Rs63 bn and Rs40 bn of oil bonds in FY2009E, FY2010E and FY2011E, respectively, based on total issue of Rs775 bn, Rs270 bn and Rs170 bn of bonds to the industry in FY2009E, FY2010E and FY2011E, respectively.
3. Refining throughput in 3QFY09. BPCL's two refineries processed 4.8 mn tons of crude in 3QFY09 compared to 5.3 mn tons in 2QFY09 and 5.2 mn tons in 3QFY08. BPCL's Mumbai refinery processed 9.4 mn tons of crude in 9MFY09 and its Kochi refinery processed 5.7 mn tons of crude. We model crude throughput at 21 mn tons in FY2009E, 21.5 mn tons in FY2010E and 23 mn tons in FY2011E. BPCL will expand its refining capacity (Kochi refinery) by 2 mtpa in FY2011E, which will boost its throughput significantly.
4. Steep decline in other expenditure. BPCL's 3QFY09 other expenditure declined by Rs13 bn qoq to Rs8.5. Other expenditure for 9MFY09 has increased by Rs20 bn yoy to Rs 48.5 bn. The sharp swing in other expenditure is due to gains from the sale of oil bonds of Rs2.4 bn in 3QFY09 versus a loss of Rs5 bn in 2QFY09.
5. $\mathbf{1 4 2 \%}$ qoq increase in employee costs. BPCL's 3QFY09 employee cost increased to Rs 7.5 bn ( $+142 \%$ qoq and $+169 \%$ yoy). The steep increase reflects (1) provision of Rs1.7 bn for estimated liability due to pending pay revision of staff from January 1, 2007 and (2) bonus of Rs1.5 bn paid to employees in December 2008.

## Interim results of Bharat Petroleum, March fiscal year-ends (Rs mn)

|  | qoq |  |  | yoy |  |  | yoy |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2009E | 3Q 2009 | 2Q 2009 | \% chg | 3Q 2009 | 3Q 2008 | \% chg | 9M 2009 | 9M 2008 | \% chg |
| Net sales 1, 548,018 | 319,080 | 378,507 | (15.7) | 319,080 | 289,284 | 10.3 | 1,087,807 | 779,682 | 39.5 |
| Increase/(decrease) in stock | $(38,713)$ | 20,031 |  | $(38,713)$ | $(11,096)$ |  | $(3,603)$ | $(1,084)$ |  |
| Raw material (723,486) | $(108,822)$ | $(188,434)$ | (42.2) | $(108,822)$ | $(125,911)$ | (13.6) | $(457,415)$ | $(360,652)$ | 26.8 |
| Trading purchase $(731,857)$ | $(140,027)$ | $(206,885)$ | (32.3) | $(140,027)$ | $(137,893)$ | 1.5 | $(570,269)$ | $(359,284)$ | 58.7 |
| Staff cost $(17,582)$ | $(7,540)$ | $(3,115)$ | 142.1 | $(7,540)$ | $(2,798)$ | 169.5 | $(14,002)$ | $(8,423)$ | 66.2 |
| Other expenses (30,784) | $(8,533)$ | $(21,534)$ | (60.4) | $(8,533)$ | $(7,215)$ | 18.3 | $(48,557)$ | $(28,159)$ | 72.4 |
| Total expenditure $(1,503,710)$ | $(303,636)$ | $(399,936)$ | (24.1) | $(303,636)$ | $(284,913)$ | 6.6 | $(1,093,847)$ | $(757,602)$ | 44.4 |
| EBITDA 44,308 | 15,445 | $(21,430)$ | (172.1) | 15,445 | 4,371 | 253.3 | $(6,040)$ | 22,080 | (127.4) |
| Other income 9,460 | 2,766 | 2,980 | (7.2) | 2,766 | 1,904 | 45.3 | 8,503 | 7,422 | 14.6 |
| Interest $(22,294)$ | $(7,161)$ | $(5,338)$ | 34.1 | $(7,161)$ | $(1,620)$ | 342.0 | $(15,515)$ | $(4,088)$ | 279.5 |
| Depreciation (10,743) | $(3,014)$ | $(2,419)$ | 24.6 | $(3,014)$ | $(3,065)$ | (1.7) | $(8,124)$ | $(7,663)$ | 6.0 |
| Pretax profits 20,732 | 8,036 | $(26,207)$ | (130.7) | 8,036 | 1,590 | 405.4 | $(21,176)$ | 17,751 | (219.3) |
| Extraordinary item | - | - |  | - | 1,279 |  | $(7,638)$ | 1,560 |  |
| Tax $\quad(5,799)$ | (38) | (46) |  | (38) | (57) |  | (108) | $(5,573)$ |  |
| Deferred tax $(1,248)$ | - | - |  | - | 101 |  | - | (710) |  |
| Net income 13,685 | 7,998 | $(26,253)$ | (130.5) | 7,998 | 2,913 | 174.6 | $(28,921)$ | 13,028 | (322.0) |
| Adjusted net income 13,685 | 7,998 | $(26,253)$ | (130.5) | 7,998 | 1,614 | 395.4 | $(21,255)$ | 11,976 | (277.5) |
| Tax rate (\%) 34.0 | 0.5 | (0.2) |  | 0.5 | (1.5) |  | (0.4) | 32.5 |  |
|  |  |  |  |  |  |  |  |  |  |
| Volume data |  |  |  |  |  |  |  |  |  |
| Crude throughput (mn tons) | 4.8 | 5.3 | (8.9) | 4.8 | 5.2 | (7.7) | 15.1 | 15.9 | (5.5) |
| Domestic sales volume (mn tons) | 6.8 | 6.3 | 9.1 | 6.8 | 6.7 | 1.9 | 20.1 | 18.8 | 6.6 |
| Refining margin (US\$/bbl) | (0.3) | 3.2 |  | (0.3) | 5.4 |  | 5.3 | 5.2 |  |
| Inventory gain/(loss) | $(15,330)$ | $(6,000)$ |  | $(15,330)$ | 4,000 |  | $(17,330)$ | 6,500 |  |
| Receipt from upstream companies | 12,401 | 34,208 |  | 12,401 | 16,229 |  | 73,186 | 36,059 |  |
| Receipt from refining companies | - | - |  | - | - |  | - | - |  |
| Reciept of oil bonds from government | 35,984 | 47,824 |  | 35,984 | 20,789 |  | 141,468 | 46,180 |  |
| Subsidy gain/(loss) | $(28,000)$ | $(103,000)$ |  | $(28,000)$ | $(50,500)$ |  | $(246,000)$ | $(109,500)$ |  |

Source: Company, Kotak Institutional Equities estimates

Earnings sensitivity of BPCL to refining margins and marketing margins, March fiscal year-ends (Rs mn)

|  | 2009E |  |  | 2010 E |  |  | 2011E |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Downside | Base case | Upside | Downside | Base case | Upside | Downside | Base case | Upside |
| Refining margins |  |  |  |  |  |  |  |  |  |
| Refining margins (US\$/bbl) | 2.8 | 3.8 | 4.8 | 1.7 | 2.7 | 3.7 | 3.0 | 4.0 | 5.0 |
| Net profits (Rs mn) | 8,959 | 13,685 | 18,411 | 7,451 | 12,389 | 17,327 | 10,482 | 15,683 | 20,884 |
| EPS (Rs) | 24.8 | 37.9 | 50.9 | 20.6 | 34.3 | 47.9 | 29.0 | 43.4 | 57.8 |
| \% upside/(downside) | (34.5) |  | 34.5 | (39.9) |  | 39.9 | (33.2) |  | 33.2 |


| Marketing margins |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Auto fuels marketing margin (Rs/ton) | $(8,269)$ | $(8,119)$ | $(7,969)$ | $(468)$ | $(318)$ | $(168)$ | 1,391 | 1,541 |
| Net profits (Rs mn) | 12,605 | 13,685 | 14,764 | 11,254 | 12,389 | 13,525 | 13,891 | 15,683 |
| EPS (Rs) | 34.9 | 37.9 | 40.8 | 17,475 |  |  |  |  |
| \% upside/(downside) | $\mathbf{( 7 . 9 )}$ |  | $\mathbf{7 . 9}$ | $\mathbf{1 9 . 2}$ | 31.1 | 34.3 | 37.4 | 38.4 |

[^4]India Daily Summary - January 29, 2009

Consolidated profit model, balance sheet, cash model of BPCL, March fiscal year-ends, 2004-2011E (Rs mn)

|  | 2004 | 2005 | 2006 | 2007 | 2008 | 2009E | 2010E | 2011E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profit model (Rs mn) |  |  |  |  |  |  |  |  |
| Net sales | 479,840 | 578,774 | 755,333 | 965,569 | 1,102,081 | 1,548,018 | 1,171,523 | 1,207,185 |
| EBITDA | 38,686 | 26,231 | 9,407 | 35,362 | 28,472 | 44,308 | 39,743 | 49,397 |
| Other income | 4,348 | 4,015 | 4,653 | 7,332 | 13,954 | 9,460 | 21,591 | 21,111 |
| Interest | $(1,447)$ | $(1,748)$ | $(2,474)$ | $(4,774)$ | $(6,725)$ | $(22,294)$ | $(32,290)$ | $(34,726)$ |
| Depreciation | $(6,754)$ | $(7,130)$ | $(7,680)$ | $(9,041)$ | $(10,982)$ | $(10,743)$ | $(10,276)$ | $(12,023)$ |
| Pretax profits | 34,833 | 21,368 | 3,906 | 28,879 | 24,719 | 20,732 | 18,769 | 23,758 |
| Extraordinary items | (420) | 810 | 176 | (68) | - | - | - | - |
| Tax | $(12,026)$ | $(7,250)$ | (140) | $(9,286)$ | $(9,059)$ | $(5,799)$ | $(4,040)$ | $(6,266)$ |
| Deferred taxation | (805) | $(1,230)$ | $(1,025)$ | (268) | $(1,108)$ | $(1,248)$ | $(2,339)$ | $(1,810)$ |
| Net profits | 21,582 | 13,698 | 2,916 | 18,055 | 15,806 | 13,685 | 12,389 | 15,683 |
| Net profits after minority interests | 19,086 | 11,334 | 2,916 | 18,055 | 15,806 | 13,685 | 12,389 | 15,683 |
| Earnings per share (Rs) | 64.6 | 37.2 | 7.6 | 50.1 | 43.7 | 37.9 | 34.3 | 43.4 |


| Balance sheet (Rs mn) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total equity | 69,960 | 82,887 | 91,394 | 102,735 | 116,768 | 128,988 | 140,051 | 154,056 |
| Deferred taxation liability | 11,304 | 12,533 | 13,558 | 13,826 | 14,814 | 16,061 | 18,400 | 20,210 |
| Total borrowings | 32,701 | 46,589 | 83,736 | 108,292 | 150,224 | 349,936 | 372,436 | 403,936 |
| Currrent liabilities | 95,495 | 104,462 | 94,070 | 112,767 | 145,803 | 126,867 | 110,155 | 114,863 |
| Total liabilities and equity | 209,459 | 246,472 | 282,758 | 337,620 | 427,608 | 621,853 | 641,042 | 693,064 |
| Cash | 9,319 | 6,644 | 4,921 | 8,640 | 9,616 | 2,755 | 2,965 | 3,058 |
| Current assets | 97,729 | 130,393 | 128,208 | 127,698 | 187,457 | 204,779 | 171,005 | 174,368 |
| Goodwill | - | - | - | - | - | - | - | - |
| Total fixed assets | 88,484 | 98,542 | 110,855 | 118,334 | 127,354 | 146,254 | 174,008 | 172,574 |
| Investments | 13,927 | 10,893 | 38,774 | 82,949 | 103,182 | 268,064 | 293,064 | 343,064 |
| Total assets | 209,459 | 246,472 | 282,758 | 337,621 | 427,608 | 621,853 | 641,042 | 693,064 |


| Free cash flow (Rs mn) |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating cash flow, excl. working capital | 30,727 | 21,118 | 9,275 | 29,920 | 22,988 | 16,215 | 3,413 |
| Working capital | 1,025 | $(18,393)$ | 1,577 | 11,451 | $(25,161)$ | $(48,411)$ | 20,779 |
| Capital expenditure | $(17,001)$ | $(17,120)$ | $(19,945)$ | $(17,908)$ | $(20,665)$ | $(29,643)$ | $(38,030)$ |
| Investments | 1,278 | 2,992 | $(28,146)$ | $(45,481)$ | $(21,684)$ | $(164,882)$ | $(25,000)$ |
| Other income | 1,985 | 2,445 | 1,785 | 4,337 | 6,434 | 21,614 | 17,874 |
| Free cash flow | $\mathbf{1 8 , 0 1 5}$ | $\mathbf{( 8 , 9 5 7 )}$ | $\mathbf{( 3 5 , 4 5 5 )}$ | $\mathbf{( 1 7 , 6 8 2 )}$ | $\mathbf{( 3 8 , 0 8 8 )}$ | $\mathbf{( 2 0 5 , 1 0 8 )}$ | $\mathbf{( 2 0 , 9 6 4 )}$ |


| Ratios (\%) |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Debt/equity | 40.2 | 48.8 | 91.6 | 105.4 | 128.7 | 271.3 | 265.9 | 262.2 |
| Net debt/equity | 28.8 | 41.9 | 86.2 | 97.0 | 120.4 | 269.2 | 263.8 | 260.2 |
| RoAE | 28.8 | 14.4 | 3.3 | 16.3 | 12.7 | 9.9 | 8.2 | 9.4 |
| RoACE | $\mathbf{2 1 . 2}$ | $\mathbf{1 2 . 0}$ | $\mathbf{4 . 1}$ | $\mathbf{1 1 . 0}$ | $\mathbf{7 . 9}$ | $\mathbf{8 . 0}$ | $\mathbf{7 . 8}$ | $\mathbf{7 . 8}$ |

## Key assumptions (standalone until FY2005)

| Crude throughput (mn tons) | 8.8 | 9.1 | 17.2 | 19.8 | 20.9 | 21.0 | 21.5 | 23.0 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Effective tariff protection (\%) | 7.2 | 4.8 | 2.9 | 1.6 | 1.4 | 2.3 | 2.3 | 2.3 |
| Net refining margin (US $\$ / \mathrm{bbl})$ | 4.2 | 3.8 | 2.1 | 3.1 | 5.6 | 3.8 | 2.7 | 4.0 |
| Sales volume (mn tons) | 20.9 | 21.5 | 23.3 | 24.5 | 26.7 | 28.7 | 29.8 |  |
| Marketing margin (Rs/ton) | 1,893 | 1,732 | $(671)$ | $(1,140)$ | $(3,010)$ | $(5,535)$ | 47 | 1,424 |
| Subsidy under-recoveries (Rs mn) | $(13,518)$ | $(25,821)$ | $(31,847)$ | $(20,159)$ | $(26,680)$ | 10,187 | 541 | 2,927 |

[^5]

Fuel price cuts provide illusory comfort, inflation may return after brief deflation

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- Price cuts of Rs5/liter for petrol, Rs2/liter for diesel and Rs25 per LPG cylinder to lower their wholesale prices by $18.3 \%, 7.3 \%$ and $8.6 \%$, respectively
- Direct impact to reduce inflation by 0.75 percentage points (ppt); total impact may be about 1.4 ppt
- We expect WPI inflation rate to fall to $\mathbf{4 . 2 \%}$ by end-January and $1.5 \%$ by endMarch
- Inflation may return to $7.5 \%$ by end-FY2010E after deflation during JuneSeptember 2009

We belive the prices cuts manadated by the government of India (Rs5/litre in petrol, Rs2/ liter in Diesel and Rs25 per LPG cylinder) may provide only illusory comfort on inflation. Inflation may dip temporarily, exacerbated by strong and favorable base effects. It may even drop to about (-)2.5\% by July 2009 but deceive to come back in a big way in 2HFY10E. Our projected inflation path vide our Economy note of December 19, 2009 (Risks from financial market volatility as inflation falls faster than anticipated) more or less remains unchanged as (1) inflation may be back at about 6\% by end-FY2010E simply on base effects and (2) building in moderate increases in commodity prices, our end-FY2010E projection is at $7.5 \%$ (see Exhibit 1). The fuel price cuts lower inflation temporarily but this inflation may partially come back through the fiscal route. We reiterate our view that bond rally is nearly over with the likelihood of inflation comeback in 2HFY10E given persistant large fiscal gaps.

Fuel price cuts to lower inflation but our inflation trajectory is largely unchanged
The immediate and direct static impact of cuts in petrol and diesel fuel would be to lower inflation rate by 0.75 ppt for the week-ended January 31, 2009, the data for which would be released on February 12, 2009. A second round impact may occur as lower fuel prices bring down transport costs and provide a pass-through to other commodities, especially ones which have a high share of fuels in the total input costs. We estimate the total impact of fuel prices to cuts to be an inflation reduction of about 1.4 ppt .

We had factored in a second fuel price cut in our earlier inflation projections. Considering the finer numbers of the price cut at the wholesale level, we are now more inclined to believe that inflation would be at (1) $1.5 \%$ at end-FY2009 (earlier estimate of $2 \%$ ), (2) (-)2.5\% in July 2009 (earlier estimate of $-2 \%$ ) and (3) at $7.5 \%$ by end-FY2010E (unchanged).

## Increase in inflation over past two weeks an aberration

In our view, the increase in inflation to $5.64 \%$ for the week-ended January 17 (data released on January 29-the day from which the fuel price cut is effective) from $5.60 \%$ in the preceding week and $5.24 \%$ in the week before is an aberration. The marginal increase this week is on account of (1) moderate increase in prices of fuels whose prices are decontrolled (ATF prices rose by $4 \%$ and furnace oil by $1 \%$ ), (2) increase in the price of manufactured products by $0.3 \%$ mainly due to a sudden jump in prices of malt liquor ( $25.4 \%$ ) and turpentine and plastic materials ( $22.7 \%$ ) over the week. We see the latter as an outcome of statistical reporting problems rather than a sign that manufacturing prices have ceased softening and may be headed upwards.

The sharp increase in inflation in the previous week was on account of nation-wide truckers' strike from January 7-12, 2009 that caused vegetable prices to jump 18.4\% over the week. These prices remained elevated in the week-ended January 17 also but are likely to show a decline with a ratchet effect over the coming few weeks. Fuel price inflation is already negative and the latest cut would soften inflation further (see Exhibit 2).

## Inflation volatility may add to financial volatility

In our view, the likely inflation volatility with our projected trajectory of inflation dropping to- $2.5 \%$ by July 2009, but coming back strongly to $7.5 \%$ by March 2010 is likely to add to financial volatility and requires interest rate smoothing. We also need to recognize that CPI inflation is high and may fall at best at only half the rate of WPI inflation (see Exhibit 3). It may still remain over $5 \%$ at its trough.

We view the current bond rally as very nearly over. We see a large fiscal deficit of $10 \%$ of GDP in FY2009 (our estimate: Center's on-budget deficit of at least 6\%; off-budget at $1.5 \%$ and State's deficit of $2.7 \%$ ) and of over $8 \%$ even in FY2010E (our estimate: Center's on-budget deficit of $4.5 \%$; off-budget at $0.5 \%$ and State's deficit of $3.3 \%$ ). We believe that the high budget deficit along with likely comeback of inflation would act as a floor to softening interest rates partially offsetting the impact of large monetary policy easing.

Exhibit 1: Inflation likely to comeback after June-September 2009 deflation
Headline inflation rate, March fiscal year-ends, 2008-2010E (\%)


Notes:
(a) The inflation data for FY2009E is actual data till January 17, 2009 and Kotak Institutional Equities estimates thereafter.

[^6]Exhibit 2: Inflation falling across all major groups except primary articles
WPI yoy inflation rate for major groups (\%)

(4)

Source: Office of the Economic Advisor, Ministry of Commerce \& Industry, Government of India

Exhibit 3: Consumer price inflation remains in double-digits even as WPI inflation is receding
CPI inflation for industrial workers (IW), urban non-manual employess (UNME), agricultural labor (AL) and rural labor (RL) (\%)


Source: CSO
Kotak Institutional Equities: Valuation Summary of Key Indian Companies



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$\underset{\text { Kotak }}{\text { Kopert }}$ Institutional Equities: Valuation Summary of Key Indian Companies

| Propertycompany | 29-Jan-09 | CautiousRating | 16,32 | 3,498 | o/sshares |  |  |  | 193.3 | 31.2) | (19.0) | 3.4 | 5.0 | 6.1 | 4.3 | 5.8 | 6.4 | 1.1 | 0.9 | 0.8 | 2.3 | 2.3 | 2.4 | 32.1 | 18.1 | 13.1 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Mkt cap. |  |  | EPS (Rs) |  |  | EPS growth (\%) |  |  | PER ( X ) |  |  | EV/EBTIDA ( X ) |  |  | Price/BV ( ${ }^{\text {( }}$ |  |  | Dividend yield (\%) |  |  | RoE (\%) |  |  | price Upside |  | $\begin{gathered} \text { ADVT- } \\ 3 \mathrm{mo} \end{gathered}$ |
|  | Price (Rs) |  | (Rs mn) | (Us5 mn) | (mn) | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | 2008 | 2009 E | 2010E | 2008 | 2009E | 2010 E | 2008 | 2009E | 2010E | (Rs) | (\%) | (USS mn) |
| Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pantaloon Retail | 168 | REDUCE | 28,838 | 589 | 172 | 7.9 | 11.9 | 17.8 | 90.0 | 49.9 | 49.9 | 21.2 | 14.1 | 9.4 | 10.8 | 7.9 | 6.5 | 1.6 | 1.1 | 1.0 | 0.4 | 0.5 | 0.6 | 8.2 | 8.8 | 10.7 | 165 | (1.6) | 1.1 |
| Titan Industries | 942 | BUY | 41,808 | 853 | 44 | 35.1 | 48.5 | 54.7 | 55.2 | 38.4 | 12.8 | 26.9 | 19.4 | 17.2 | 18.2 | 12.3 | 10.5 | 8.9 | 6.4 | 5.0 | 0.8 | 1.0 | 1.2 | 37.7 | 38.5 | 32.6 | 1,280 | 35.9 | 2.9 |
| Vishal Retail | 55 | ADD | 1,233 | 25 | 22 | 18.1 | 14.9 | 20.6 | 37.2 | (17.6) | 38.4 | 3.0 | 3.7 | 2.7 | 4.8 | 4.3 | 3.2 | 0.5 | 0.4 | 0.4 | - | - | - | 20.2 | 11.5 | 14.0 | 125 | 127.1 | 0.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HCL Technologies | 109 | ReDuce | 75,859 | 1,548 | 695 | 15.3 | 18.7 | 17.3 | (19.0) | 22.4 | (7.7) | 7.1 | 5.8 | 6.3 | 3.3 | 4.0 | 3.7 | 1.5 | 1.2 | 1.1 | 7.3 | 11.0 | 11.0 | 21.4 | 21.3 | 18.1 | 140 | 28.3 | 4.1 |
| Hexaware Technologies | 20 | SELL | 2,857 | 58 | 142 | 7.7 | 2.9 | 3.8 | (13.7) | (62.4) | 32.1 | 2.6 | 7.0 | 5.3 | (0.3) | 0.9 | 0.6 | 0.4 | 0.4 | 0.4 | 4.5 | 8.0 | 8.0 | 15.1 | 5.8 | 7.4 | 25 | 24.4 | 0.1 |
| Infoss Technologies | 1,310 | BuY | 752,026 | 15,351 | 574 | 79.1 | 101.6 | 107.7 | 18.0 | 28.5 | 5.9 | 16.6 | 12.9 | 12.2 | 12.8 | 9.1 | 8.2 | 5.5 | 4.2 | 3.3 | 2.5 | 1.9 | 2.0 | 36.1 | 36.6 | 30.5 | 1,500 | 14.5 | 58.3 |
| Mphasis BFL | 149 | Reduce | 31,138 | 636 | 208 | 12.2 | 22.3 | 23.4 | 67.6 | 81.7 | 5.0 | 12.2 | 6.7 | 6.4 | 7.2 | 4.2 | 3.4 | 2.7 | 0.3 | 1.6 | 2.3 | 2.7 | 3.0 | 23.6 | 34.6 | 28.4 | 190 | 27.2 | 0.7 |
| Mindtree | 210 | BuY | 8,293 | 169 | 40 | 26.7 | 21.0 | 37.1 | 12.3 | (21.6) | 76.9 | 7.8 | 10.0 | 5.7 | 6.9 | 3.1 | 2.9 | 1.6 | 1.3 | 1.1 | 1.2 | - | - | 21.3 | 11.9 | 17.8 | 400 | 90.5 | 0.1 |
| Patni Computer Systems | 122 | SELL | 15,659 | 320 | 129 | 33.2 | 26.3 | 30.8 | 29.2 | (20.8) | 16.9 | 3.7 | 4.6 | 4.0 | 0.5 | 0.6 | (0.4) | 0.6 | 0.5 | 0.5 | 1.8 | 2.2 | 2.5 | 19.2 | 14.1 | 12.0 | 160 | 31.4 | 0.3 |
| Polaris Software Lab | 47 | sell | 4,596 | 94 | 98 | 7.4 | 14.9 | 12.7 | (27.6) | 100.0 | (14.9) | 6.3 | 3.1 | 3.7 | 2.3 | 0.9 | 0.8 | 0.7 | 0.6 | 0.5 | 3.7 | 3.7 | 3.7 | 11.7 | 20.4 | 15.0 | 0 | 7.0 | 1.2 |
| TCS | 509 | Reduce | 498,504 | 10,176 | 979 | 51.3 | 53.9 | 55.7 | 21.5 | 5.1 | 3.3 | 9.9 | 9.4 | 9.1 | 7.9 | 6.6 | 6.3 | 4.0 | 3.2 | 2.7 | 2.7 | 3.7 | 4.4 | 47.0 | 37.8 | 32.1 | 550 | 8.0 | 22.8 |
| Tech Mahindra | 230 | BUY | 28,701 | 586 | 125 | 59.1 | 67.6 | 58.7 | 25.7 | 14.5 | (13.2) | 3.9 | 3.4 | 3.9 | 3.4 | 2.0 | 1.8 | 2.3 | 1.4 | 1.0 | 2.3 | 2.6 | 2.7 | 70.7 | 53.1 | 31.6 | 320 | 38.9 | 2.2 |
| Wipro | 227 | ADD | 332,240 | 6,782 | 1,462 | 22.2 | 25.1 | 26.2 | 12.6 | 12.8 | 4.3 | 10.2 | 9.1 | 8.7 | 8.1 | 6.2 | 5.5 | 2.6 | 2.1 | 1.8 | 2.8 | 3.3 | 3.5 | 27.9 | 25.7 | 22.6 | 280 | 23.2 | 12.0 |
| Technology |  | Cautious | 1,749,872 | 35,719 |  |  |  |  | 15.7 | 16.7 | 3.4 | 11.2 | 9.6 | 9.3 | 8.3 | 6.4 | 5.9 | 3.4 | 2.7 | 2.3 | 2.8 | 3.1 | 3.4 | 30.3 | 28.1 | 24.4 |  |  |  |
| Telecom |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bharti Airtel Ltd | 627 | BUY | 1,190,742 | 24,306 | 1,898 | 35.3 | 44.2 | 52.1 | 65.0 | 25.1 | 18.0 | 17.8 | 14.2 | 12.0 | 10.8 | 8.2 | 6.9 | 5.3 | 3.9 | 2.9 | - | 0.6 | 1.0 | 39.1 | 31.4 | 27.5 | 725 | 15.6 | 73.6 |
| IDEA | 45 | Reduce | 146,931 | 2,999 | 3,236 | 3.9 | 2.6 | 2.8 | 78.5 | (33.2) | 6.0 | 11.5 | 17.2 | 16.2 | 9.0 | 6.0 | 5.6 | 4.1 | 1.1 | 1.0 | - | - | - | 36.4 | 10.1 | 6.7 | 55 | 21.1 | 5.2 |
| MTNL | 73 | Reduce | 45,801 | 935 | 630 | 7.1 | 5.1 | 5.5 | (11.0) | (28.4) | 7.6 | 10.2 | 14.2 | 13.2 | 1.7 | 2.5 | 2.2 | 0.4 | 0.4 | 0.4 | 5.5 | 8.3 | 8.3 | 3.5 | 2.2 | 2.4 | 0 | 10.0 | 1.4 |
| Reliance Communications | 162 | SELL | 334,062 | 6,819 | 2,064 | 26.5 | 26.7 | 22.2 | 86.4 | 0.7 | (16.5) | 6.1 | 6.1 | 7.3 | 5.8 | 6.6 | 6.2 | 1.2 | 1.0 | 0.9 | 0.5 | - | - | 16.8 | 18.4 | 12.9 | 0 | 23.6 | 65. |
| Tata Communications | 457 | Reduce | 130,188 | 2,657 | 285 | 10.9 | 13.6 | 14.0 | (36.3) | 24.0 | 3.2 | 41.7 | 33.6 | 32.6 | 17.4 | 14.4 | 13.0 | 2.0 | 1.9 | 1.8 | 1.0 | 1.1 | 1.4 | 4.4 | 5.4 | 5.2 | 400 | (12.4) | 4.1 |
| Telecom |  | Cautious | 1,847,724 | 37,716 |  |  |  |  | 65.7 | 13.2 | 3.3 | 12.8 | 11.3 | 10.9 | 8.8 | 7.5 | 6.6 | 2.5 | 1.9 | 1.6 | 0.5 | 0.8 | 0.9 | 19.6 | 16.8 | 14.9 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Container Corporation | 720 | ReDuce | 93,573 | 1,910 | 130 | 57.7 | 68.3 | 72.9 | 7.8 | 18.3 | 6.8 | 12.5 | 10.5 | 9.9 | 8.5 | 7.0 | 6.3 | 2.9 | 2.4 | 2.1 | 1.8 | 2.1 | 2.3 | 25.8 | 25.3 | 22.6 | 800 | 11.1 | 0.7 |
| Transportation |  | Cautious | 93,573 | 1,910 |  |  |  |  | 7.8 | 18.3 | 6.8 | 12.5 | 10.5 | 9.9 | 8.5 | 7.0 | 6.3 | 2.9 | 2.4 | 2.1 | 1.8 | 2.1 | 2.3 | 23.6 | 23.1 | 20.9 |  |  |  |
| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CESC | 226 | BUY | 28,248 | 577 | 125 | 27.8 | 31.9 | 36.9 | (23.3) | 14.9 | 15.8 | 8.1 | 7.1 | 6.1 | 4.2 | 3.9 | 5.0 | 0.9 | 0.8 | 0.7 | 1.8 | 2.0 | 2.4 | 12.5 | 11.7 | 11.9 | 385 | 70.3 | 0.7 |
| Lanco Infratech | 111 | BUY | 24,653 | 503 | 222 | 14.8 | 17.5 | 26.0 | 75.2 | 18.2 | 48.3 | 7.5 | 6.3 | 4.3 | 7.8 | 11.4 | 9.9 | 1.3 | 1.1 | 0.9 | - | - | - | 19.7 | 19.2 | 23.0 | 370 | 233.6 | 9.1 |
| NTPC | 190 | ReDuce | 1,568,700 | 32,021 | 8,245 | 9.3 | 9.0 | 9.7 | 7.9 | (3.2) | 7.9 | 20.4 | 21.1 | 19.5 | 14.2 | 15.2 | 14.3 | 2.9 | 2.7 | 2.5 | 1.8 | 1.8 | 1.9 | 14.9 | 13.2 | 13.1 | 160 | (15.9) | 30.5 |
| Reliance infrastructure | 556 | BUY | 128,351 | 2,620 | 231 | 37.6 | 59.9 | 56.2 | 13.9 | 59.4 | (6.2) | 14.8 | 9.3 | 9.9 | 10.4 | 10.0 | 10.1 | 0.8 | 0.8 | 0.7 | 1.2 | 1.3 | 1.5 | 4.3 | 6.2 | 6.7 | 970 | 74.5 | 81.6 |
| Reliance Power | 105 | Reduce | 250,461 | 5,112 | 2,397 | 0.4 | 1.3 | 2.5 | - | 252.9 | 82.7 | 274.8 | 77.9 | 42.6 | - | - | - | 1.9 | 1.8 | 1.7 | - | - | - | 1.3 | 2.3 | 4.2 | 120 | 14.8 | 14.2 |
| Tata Power | 762 | BUY | 169,574 | 3,461 | 223 | 31.8 | 65.8 | 95.2 | 19.5 | 106.7 | 44.5 | 23.9 | 11.6 | 8.0 | 11.6 | 8.9 | 8.4 | 2.0 | 1.6 | 1.4 | 1.4 | 1.4 | 1.6 | 9.6 | 15.4 | 18.8 | 1,140 | 49.6 | 13.1 |
| Utilities |  | Attractive | 2,169,987 | 44,294 |  |  |  |  | 12.2 | 13.7 | 14.6 | 21.6 | 19.0 | 16.6 | 13.6 | 14.1 | 13.9 | 2.2 | 2.1 | 1.9 | 1.5 | 1.5 | 1.6 | 10.3 | 10.8 | 11.4 |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Aban Offshore | 456 | BUY | 17,254 | 352 | 38 | 72.3 | 147.5 | 410.7 | $(1,066)$ | 104.0 | 178.5 | 6.3 | 3.1 | 1.1 | 11.1 | 6.9 | 3.8 | 2.0 | 1.1 | 0.6 | 0.8 | 1.1 | 1.8 | 51.7 | 47.1 | 57.4 | 1,100 | 141.5 | 11.6 |
| Educomp Solutions | 1,806 | buY | 34,357 | 701 | 19 | 35.2 | 64.2 | 108.1 | 114 | 82.7 | 68.3 | 51.4 | 28.1 | 16.7 | 27.4 | 12.3 | 7.5 | 11.2 | 4.7 | 3.8 | 0.1 | 0.3 | 0.5 | 33.5 | 23.4 | 24.3 | 2,550 | 41.2 | 68.7 |
| Havells ndia | 114 | buY | 6,923 | 141 | 61 | 26.6 | 19.7 | 34.5 | 40 | (25.9) | 75.1 | 4.3 | 5.8 | 3.3 | 5.0 | 5.0 | 3.4 | 1.0 | 0.9 | 0.6 | 2.1 | 2.8 | 3.6 | 33.7 | 16.5 | 22.2 | 365 | 219.1 | 0.2 |
| Jaiprakash Associates | 70 | BUY | 97,751 | 1,995 | 1,403 | 4.9 | 5.3 | 7.1 | 7 | 8.6 | 33.4 | 14.2 | 13.1 | 9.8 | 11.6 | 10.1 | 8.7 | 2.0 | 1.7 | 1.5 | 0.0 | 0.0 | 0.0 | 15.4 | 13.9 | 16.3 | 105 | 50.8 | 42.1 |
| Jindal Saw | 191 | BUY | 11,742 | 240 | 61 | 66.6 | 86.9 | 82.9 | (43) | 30.6 | (4.7) | 2.9 | 2.2 | 2.3 | 2.7 | 1.3 | 1.0 | 0.4 | 0.3 | 0.3 | 3.8 | 6.8 | 7.8 | 12.5 | 14.4 | 12.3 | 500 | 161.2 | 0.5 |
| PSL | 71 | buY | 3,096 | 63 | 44 | 21.1 | 43.5 | 58.3 | 4 | 106.2 | 34.1 | 3.4 | 1.6 | 1.2 | 3.2 | 2.8 | 1.9 | 0.6 | 0.4 | 0.3 | 7.2 | 8.4 | 10.6 | 11.3 | 14.9 | 17.5 | 280 | 294.1 | 0.2 |
| Welspun Gujarat Stahl Rohren | 75 | bur | 14,083 | 287 | 189 | 20.6 | 25.9 | 36.6 | 94 | 25.9 | 41.6 | 3.6 | 2.9 | 2.0 | 5.6 | 3.4 | 2.2 | 0.8 | 0.6 | 0.5 | 2.5 | 5.0 | 5.3 | 27.1 | 23.9 | 26.6 | 220 | 194.9 | 3.2 |
| Others |  |  | 185,206 | 3,780 |  |  |  |  | 24.3 | 65.3 | 54.0 | 10.7 | 6.5 | 4.2 | 9.0 | 6.5 | 4.8 | 1.5 | 1.2 | 1.0 | 0.7 | 1.2 | 1.5 | 14.5 | 18.7 | 22.7 |  |  |  |
| KS universe (b) |  |  | 20,572,290 | 419,928 |  |  |  |  | 25.9 | 3.2 | 7.4 | 10.5 | 10.2 | 9.5 | 6.8 | 6.9 | 6.1 | 1.9 | 1.6 | 1.4 | 2.0 | 2.1 | 2.4 | 18.0 | 15.6 | 15.0 |  |  |  |
| KS universe (b) ex-Energy |  |  | 15,716,900 | 320,819 |  |  |  |  | 30.7 | 5.0 | 2.3 | 10.6 | 10.1 | 9.9 | 7.6 | 7.6 | 7.3 | 2.0 | 1.7 | 1.5 | 1.9 | 2.1 | 2.3 | 19.3 | 17.0 | 15.4 |  |  |  |
| KS universe (d) ex-Energy \& ex-Commodities |  |  | 14,376,778 | 293,464 |  |  |  |  | 35.9 | 8.3 | 8.8 | 12.3 | 11.3 | 10.4 | 9.5 | 9.0 | 8.0 | 2.3 | 1.9 | 1.7 | 1.9 | 2.1 | 2.2 | 18.9 | 17.1 | 16.5 |  |  |  |

[^7]659
63.7
Source: Company, Bloomberg, Kotak Institutional Equities estimates
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to the specific recommendations or views expressed in this report: Sanjeev Prasad, Jairam Nathan, Rahul Jain, Manish Karwa, Prashant Vaishampayan, Lokesh Garg, Puneet Jain, Mridul Saggar."

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Source: Kotak Institutional Equities

## Ratings and other definitions/identifiers

Rating system
Definitions of ratings
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SELL: We expect this stock to underperform the BSE Sensexby more than $10 \%$ over the next 12 months.

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Coverage view. The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive (A), Neutral (N), Cautious (C).

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[^0]:    Source: Kotak Institutional Equities estimates

[^1]:    Source: Company data, Kotak Institutional Equities estimates.

[^2]:    Source: Company, Kotak Institutional Equities estimates

[^3]:    Source: Company data, Kotak Institutional Equities

[^4]:    Source: Kotak Institutional Equities estimates

[^5]:    Source: Kotak Institutional Equities estimates

[^6]:    Source: Government of India, Kotak Institutional Equities estimates

[^7]:    Note:
    (a) 2007 means calendar year 2006, similarly for 2008 and 2009 for these particular companies.
    (b) VV/Sales \& EV/EBdTITA for KS nuivere excludes Banking Sector.
    (c) Rupee-US Dollar exchange rate (RSUUSS)= $\quad 48.99$

