30 Mar 2011

Media Sector Update

Frames 2011

On Strong Footing

We recently attended FICCI Frames 2011, FICCI's annual Media & Entertainment (M&E) industry conference. Regulatory changes are the need of the hour for the television industry, while the print sector's dependence on advertisements is increasing. Since the last one year, the radio business is awaiting guidelines for Phase-3 which would give it a fillip. New media is expected to be a game changer for the industry with the convergence of media & technology.

- O **Industry outlook strong:** Overall, the M&E industry is expected to continue its momentum and register 14% CAGR over 2010-2015 to Rs 1,275bn vs 8% CAGR over 2007-10.
- Ad growth to continue: Ad revenues grew by 16.7% in 2010 on the back of strong growth in television and print segments. Ad revenue is slated to grow at a CAGR of 15% over 2010-15P.
- O **Television industry Regulatory changes needed:** The Indian television industry is expected to grow to Rs341bn by 2011P (up 14.8% YoY) on the back of strong advertisement and subscription revenues. It is expected to grow at CAGR of 16% to Rs630bn by 2015 on the back of digitization, strong growth of regional channels, the emergence of niche channels and regulatory changes.
- O Ad revenues to propel print media: Print is expected to be Rs211bn industry as ad revenue is expected to grow at 13% CAGR over 2011-15P, while the circulation revenues are expected to be flat. The key growth drivers being i) GDP growth ii) regionalization iii) expansion to newer geographies iv) steady investment.
- Radio Waiting for Phase III: Radio industry is estimated to grow at 20% CAGR to Rs25bn in 2015 and have more than 5% of the overall advertisement share. Music royalty issue being solved has boosted the sector. Changes in the Phase-3 policy will propel the sector to new peaks.
- Growing importance of new media: With convergence of media and technology, user generated content; emergence of app economy and new platforms for media delivery has changed the media consumption landscape. 3D as a technology is also expected to be a game changer for the industry.
- D Bullish on the space: We remain bullish on the space and our top picks are Sun TV, Jagran Prakashan and ENIL. We have a Hold rating on Zee Entertainment, HT Media, Info Edge and Balaji Telefilms.

Price Performance	(%)		
	1M	6M	1Yr
Balaji Telefilms	(6.8)	(38.1)	(36.2)
ENIL	12.0	0.1	20.4
HT Media	4.7	(14.0)	1.8
Info Edge	12.3	(6.4)	47.8
Jagran Prakashan	10.9	(4.1)	4.2
Sun TV	6.8	(15.6)	1.8
Zee Entertainment	4.5	(16.2)	(5.5)
NIFTY	7.6	(4.3)	8.2

Source: Bloomberg, Centrum Research *as on 29th March 2011

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Summary Valuations

	CMP (Rs)	Mkt Cap	EPS (R	ts)	PE		EV/EBIT	'DA	RoE (%	6)	RoCE (%)
Company Name		(Rsmn)	FY11	FY12	FY11	FY12	FY11	FY12	FY11	FY12	FY11	FY12
Balaji Tele.	33	2,129	(0.2)	3.1	(201)	10.6	1.4	(1.6)	(0.3)	4.8	(2.2)	0.8
ENIL	237	11,319	6.5	12.6	36.3	18.8	14.2	10.5	8.8	14.8	8.0	14.5
HT Media	139	32,656	7.4	10.4	18.8	13.4	8.9	6.3	16.0	18.7	13.5	17.3
Info Edge	647	35,306	14.2	18.5	45.4	35.0	32.9	24.3	18.4	20.1	14.1	15.6
Jagran Prakashan	124	39,107	7.0	8.1	17.7	15.2	10.5	8.9	30.6	31.5	28.1	29.0
Sun TV	433	170,757	18.2	22.9	23.8	18.9	10.5	9.3	35.6	39.3	33.0	37.0
Zee Entertainment	125	121,428	5.8	6.4	21.6	19.7	14.1	12.6	13.3	13.4	11.8	11.9

Indian media & entertainment (M&E) industry

The Indian M&E industry grew from Rs587bn in 2009 to Rs652bn in 2010 (11% YoY growth). In 2011, the industry is expected to grow by 13% to Rs738bn and further to Rs1,275bn in 2015. While television and print would continue to dominate the industry, sectors such as animation & VFX, gaming and digital advertisement are expected to show healthy growth. Share of advertisement in total pie is expected to increase from Rs266bn to Rs306bn in 2011 and contribute 41% to the total pie. Ad revenue witnessed a growth of 16.6% in 2010 and is expected to grow by 15% in 2011 with print contributing 47% to the ad pie against 39% by television. In 2010, FMCG, services and auto dominated ad spends on television while education, services and BFSI contributed bulk of the ads for print.

Exhibit 1: Media industry growth trend

					CAGR %						CAGR %
M&E Industry (Rsbn)	2007	2008	2009	2010	(2007-10)	2011P	2012P	2013P	2014P	2015P	(2010-2015P)
Television	211	241	257	297	12	341	389	455	533	630	16
Print	160	172	175	193	6	211	231	254	280	310	10
Film	93	104	89	83	(3)	91	98	109	120	132	10
Radio	7	8	8	10	11	12	15	18	21	25	20
Music	7	7	8	9	5	9	11	13	16	19	17
Animation	14	16	14	17	6	19	22	24	27	30	12
Gaming	14	17	20	24	18	28	33	40	47	56	19
Internet	4	7	8	10	32	13	17	23	31	38	31
Outdoor	4	6	8	10	39	13	18	22	28	36	28
Total Size	516	579	587	652	8	738	834	957	1,104	1,275	14

Source: FICCI-KPMG Report 2011

Exhibit 2: Advertising growth trend

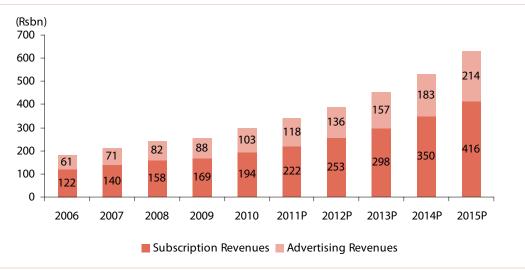
Ad Revenue (Rsbn)	2007	2008	2009	2010	CAGR % (2007-10)	2011P	2012P	2013P	2014P	2015P	CAGR % (2010-2015P)
Television	71	83	88	103	13	118	136	157	183	214	16
Print	100	108	110	126	8	143	162	183	208	236	13
Radio	7	8	8	10	11	12	15	18	21	25	20
ООН	14	16	14	17	6	19	22	24	27	30	12
Digital Ad	4	6	8	10	39	13	18	22	28	36	28
Total	196	221	228	266	11	306	352	404	467	541	15

Source: FICCI-KPMG Report 2011

Television industry: Multiple growth drivers

Indian television industry is expected to be Rs341bn by 2011P (up 14.8% YoY) on the back of strong advertisement and subscription revenues. In 2010, the industry grew by 15.5% on the back of higher than expected subscription revenues due to strong DTH penetration. Key drivers for growth are i) Digitisation to increase subscription revenues; ii) Regional channels continues to show strong growth; iii) emergence of niche channels; and iv) Regulatory changes

Exhibit 3: Television Industry Revenues

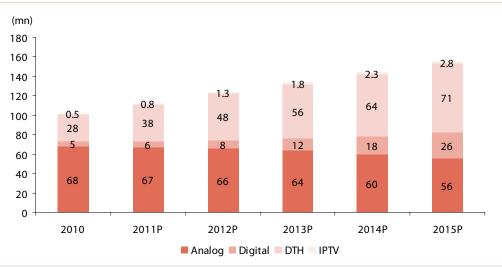


Source: FICCI-KPMG Report 2011

Increasing digital penetration to boost addressability and hence subscription revenues

The DTH industry touched 28mn subscribers in 2010 and reached a penetration of 26% of the total C&S homes in India. In 2011, the DTH industry is expected to add 10mn subscribers which will increase digital penetration. Digital cable subscribers are also expected to grow by 5mn in 2010 to 26mn in 2015P once investments are done for STB and mandatory digitalization takes precedence. Both DTH and digital penetration is expected to increase addressability and reduce under declaration which has plagued the sector for many years which in turn would significantly increase the subscription revenues for all the players in the value chain i.e. broadcaster, MSO and LCO.

Exhibit 4: Penetration of television services



Source: FICCI-KPMG Report 2011

However, ARPU are expected to grow slowly considering that high competition in DTH space is compelling players to offer freebies to the subscribers and reducing the entry price points in order to increase subscriber base. This in turn is also lowering the analog and digital cable ARPU. However, the ARPU are expected to grow at inflation rate and should be compensated by higher subscriber base.

Exhibit 5: ARPU breadth

ARPU (Rs)	2010	2011P	2012P	2013P	2014P	2015P
Analog	160	165	165	170	170	171
Digital	160	170	180	201	226	253
DTH	160	170	180	201	226	253
IPTV	160	170	180	201	226	253

Source: FICCI-KPMG Report 2011

Regional channels continues to remain attractive

Regional GECs are close second to Hindi GEC in terms of viewership and hence command a high audience share which helps it having the highest ad revenue share. Regional markets continue to gain traction and attract investment not only from national players who want to expand their footprint but also from regional players who are launching niche channels and entering new genres. Though the power ratio for the regional genre continues to low it is expected to gain traction in coming years. The key drivers for regional growth is the size of the ad market since a significant large population speaks regional language, increasing purchasing power in the hands of tier-ii and tier-iii cities and iii) strong demographic based consumption in the regional markets.

Exhibit 6: Power Channels

Genre	Viewership (%)	Ad Revenues (%)	Power Ratio (Ad %/Viewership %)
English General News	0.4	3.6	9.0
English Business News	0.9	1.5	8.1
Sports	3.2	16.2	5.1
Hindi News	4.1	8.5	2.1
English Movies + Infotainment	1.9	2.9	1.6
Regional GEC + Movies	27.3	25.1	0.9
Movies Hindi GEC	29.3	23.1	0.8
Regional News	5.0	3.6	0.7
Kids + Music	10.6	7.1	0.7
Hindi Movies	12.9	5.0	0.4

Source: TAM Data for 2010, Discussion with Ad agencies

Tamil language channels continue to have the highest advertisement market on back of strong viewership share. However, Marathi and Bangla channels are registering strong growth rates.

Exhibit 7: Regional Channel breadth

Language	Leader Share (%)	Regiona			
Telugu	24	Marathi (
Malayalam	25	Marathi I			
Kannada	26	Bangla N			
Tamil	48	Bangla G			
Marathi	34	Malayala			
Bengali	29	Malayala			
Source: Discussion wit	Source: Discussion with Ad agencies, TAM Data				
		Kannada			

Regional Channels	Relative Viewership (%)
Marathi GEC	12
Marathi News	2
Bangla News	2
Bangla GEC	10
Malayalam News	0
Malayalam GEC	6
Kannada News	2
Kannada GEC	11
Tamil GEC	27
Tamil News	1
Telugu GEC	18
Telugu News	9
Source: TAM	

Source: TAM

Hindi GECs continue to invest in movies and non-fiction programming

Hindi GECs continue to invest in non-fiction programming as it continues to attract viewers and garner high GRPs. Even though they come at a high cost the broadcasters have nearly doubled the non-fiction content share during the last one year. Channels have also consistently invested in high cost movies and shortening of the window between theatrical release and telecast on the GEC has led to high viewership. This has also helped the producers create liquidity and in-turn increase the budget of the movies.

Exhibit 8: Increasing Reality content / Increasing movie content

Month	Fiction Share (%)	Non Fiction Share (%)
Sep-09	80	20
Dec-09	74	26
Mar-10	<i>75</i>	25
Jun-10	64	36
Sep-10	64	36
Dec-10	62	38

Source: Characters India Loves Study

TRPs of Films 2009		TRPs of Films 201	10
Ghajini	4.79	3 Idiots	10.88
Bhool Bhulaiyaa	4.39	Dabangg	9.19
Singh is Kinng	3.27	Ajab Prem ki	7.45
Rab ne Bana Di Jodi	3.11	Ghazab Kahani Khatta Meetha	4.82
Chandni Chowk to China	3.11	All The Best	4.23
Blue	3.05	Housefull	4
Welcome	2.94	De Dana Dan	3.97
Bhootnath	2.85	Wanted	3.95
Jab We Met	2.4	Veer	3.55
Vivaah	2.16	Athithi Tum Kab Jaoge	3.32

Source: TAM, DNA Bollywood Mad,Dec 26 2010

Print industry - regional growth to continue

India continues to see growth in print media compared to its western and developed economies where circulation has taken a significant dip. Print is expected to be Rs211bn industry advertisement be the growth driver. Ad revenue is expected to grow at 13% CAGR over 2011-15P while the circulation revenues are expected to be flat. The key growth drivers for print industry i) GDP growth to give advertisement growth ii) regionalization iii) expansion to newer geographies iv) steady investment in the sector.

Exhibit 9: Print Sector - Revenue Distribution

(Rsbn)	2005	2006	2007	2008	2009	2010	2010 Growth (%)	2011P	2012P	2013P	2014P	2015P	CAGR (%) (2011-2014P)
Advertising	69	85	100	108	110	126	14	143	162	183	208	236	13
Circulation	48	54	60	64	65	67	3	68	70	71	72	74	2
Total Industry Size	117	139	160	172	175	193	10	211	231	254	280	310	10
Newspapers	108	128	148	159	163	181	11	199	218	241	266	295	10
Magazines	9	11	12	13	12	12	(4)	13	13	13	14	16	5
Total Industry Size	117	139	160	172	175	193	10	211	231	254	280	310	10

Source: FICCI-KPMG Report 2011

Hindi and regional print market is expected to have higher growth rates than English print. Hindi market is expected to grow at 11% while vernacular to grow at 12% over 2011-15P. English market is expected to grow by 7% having only 10% growth in ad revenue and mere 25 in circulation.

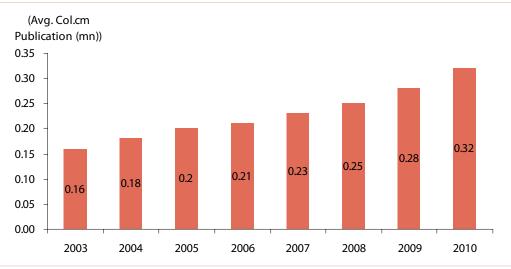
Exhibit 10: Print Sector: Revenue Distribution

Print Media Market(Rsbn)	2011P	2012P	2013P	2014P	2015P	CAGR (%) (2011-2015)
English Market	85	91	97	105	113	7
Advertising	58	64	70	77	84	10
Circulation	26	27	27	29	28	2
Hindi Market	64	70	78	86	96	11
Advertising	42	48	55	64	73	15
Circulation	21	22	22	23	23	2
Vernacular Market	63	70	79	89	101	12
Advertising	42	49	57	67	79	1 <i>7</i>
Circulation	21	21	22	22	22	2
Total Print Market	211	231	254	280	310	10

Source: FICCI-KPMG Report 2011

Advertisement volumes have doubled since 2003 since print has been the medium of choice for majority of advertisers as more than 450 categories have advertised on print compared to 600 categories overall.

Exhibit 11: Increasing Ad volumes



Source: TAM Adex

Radio - waiting for Phase 3

Radio industry is estimated to register 20% CAGR over the next 5 years till 2015 and have more than 5% of the advertisement share. Increase in listenership coupled with mass acceptance of radio as a medium is expected to boost growth. We believe the growth will come from increase in inventory utilization in existing stations, new licenses in existing cities along with new cities being added in phase-3. Phase -3 which has been delayed significantly is expected to be a game changer for the industry considering that the revenue share has been reduced from fixed fee to 2% revenue share basis, increase in license tenure from 10 years to 15 years, networking between stations, single operator to own multiple frequencies in same cities and permission to relay news.

Exhibit 12: Radio industry estimates

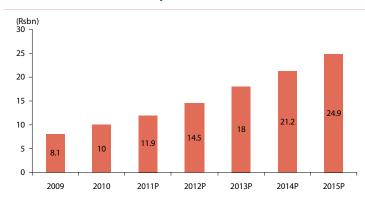
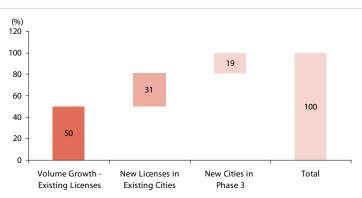


Exhibit 13: Radio Industry: Growth avenues



Source: FICCI-KPMG Report 2011

Exhibit 14: City wise Ad growth

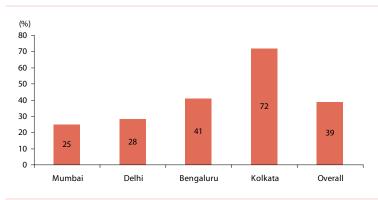
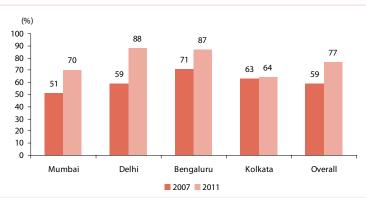


Exhibit 15: Growth in penetration

Source: FICCI-KPMG Report 2011



Source: RAM Radio Consumption Behaviour Study 2010

Source: RAM Radio Establishment Survey Universe Update 2011

Films

2010 was a challenging year for the Indian film industry with most of the films failed to leave a mark at the box office, which resulted in the industry de-growing 6.7% to Rs83.3bn. Lack of quality content led to the drop of occupancies levels. Home Video segment too showed a big fall.

Exhibit 16: Growth in Film revenues

Film Industry					CAGR %						CAGR %
(Rsbn)	2007	2008	2009	2010	(2007-10)	2011P	2012P	2013P	2014P	2015P	(2010-2015P)
Domestic Theatrical	71.5	80.2	68.5	62	(4.6)	67.4	72.2	79.2	87	94.8	8.9
Overseas Theatrical	8.7	9.8	6.8	6.6	(8.8)	6.7	7.2	7.9	8.7	9.5	7.5
Home Video	3.3	3.8	4.3	2.3	(11.0)	2.5	2.6	2.8	2.9	3	5.0
Cable & Satellite Rights Ancillary Revenue	6.3	7.1	6.3	8.3	10.3	9.6	11	12.6	14.5	16.6	14.8
Streams	2.9	3.5	3.5	4.1	11.4	4.7	5.4	6.2	7.1	8.2	15.0
Total	92.7	104.4	89.3	83.3	(3.5)	90.9	98.4	108.6	120	132	9.6

Source: FICCI-KPMG Report 2011

The number of prints to be released by production houses has nearly increase by 50% in last year as the success of the movie is decided in the opening weekend and the theatrical run is not more than two weeks on average.

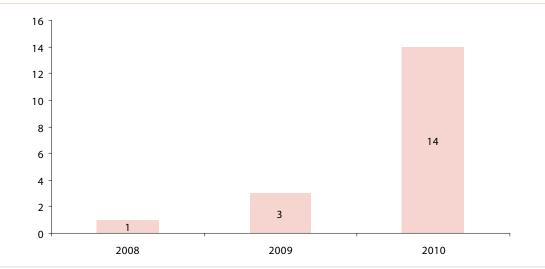
Exhibit 17: Growth in number of prints

Average No. of Prints	Big Budg	Budget		
(Rsmn)	2009	2010	2009	2010
Domestic	800	1200	400	600
International	250	250	100-200	100-200

Source: Estimates from UTV

We believe 3D could be a game changer for the film industry. Already, we have seen an increasing demand for 3D content and the number of movies releasing in 3D has increased from 3 in 2009 to 14 in 2010. The ticket price for 3D movies has been priced at 25% premium compared to normal 2D tickets.

Exhibit 18: Growth in 3D movies



Source: Cinemax

Out-of-Home

Buoyancy in economy, thrust on infra development and people being more outside home with retail phenomena, the out-of-home (OOH) industry is expected to become a Rs29.6bn industry in 2015 and grow at a CAGR of 12.4% over 2010-15 compared to mere 5.7% CAGR growth over 2007-10.

Exhibit 19: Growth in Out of Home Industry

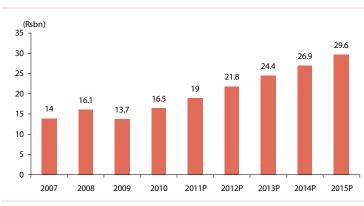
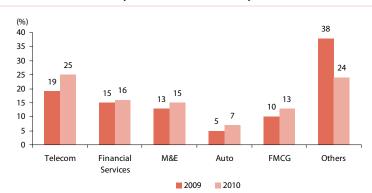


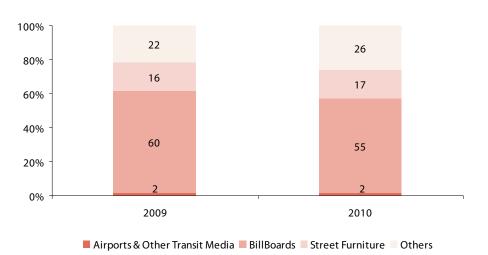
Exhibit 20: Industry distribution (OOH spends)



Source: FICCI-KPMG Report 2011

Source: FICCI-KPMG Report 2011

Exhibit 21: OoH Spends by format



Source: FICCI-KPMG Report 2011

Music - Digital, the way forward

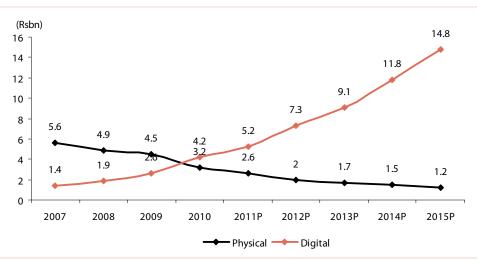
The music industry witnessed a transition in 2010 with digital platforms overtaking physical sales for the first time. This industry is worth Rs8.5bn in 2010 and grew by 10% in 2010 on the back of a 28% decline in physical sales. Digital sales jumped 75%.

Exhibit 22: Music Industry: Growth

Music Industry (Rsbn)	2007	2008	2009	2010	CAGR % (2007-10)	2011P	2012P	2013P	2014P	2015P	CAGR % (2010-2015P)
Physical	5.6	4.9	4.5	3.2	(17)	2.6	2	1.7	1.5	1.2	(18)
Digital	1.4	1.9	2.6	4.2	42	5.2	7.3	9.1	11.8	14.8	29
Radio & Television	0.3	0.4	0.5	0.7	29	0.6	0.8	1	1.1	2.4	15
Public Performance	0.1	0.2	0.2	0.5	61	0.6	0.8	0.9	1.1	2.2	22
Total	7.4	7.3	7.8	8.5	5	9	10.9	12.7	16	19	17

Source: FICCI-KPMG Report 2011

Exhibit 23: Digital avenues overtake physical

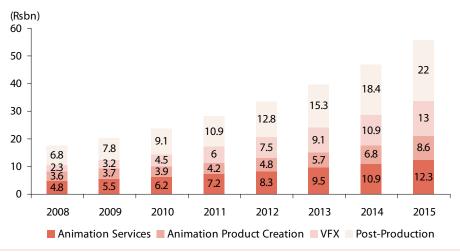


Source: FICCI-KPMG Report 2011

Animation, VFX

Animation and VFX industry witnessed a 17% YoY growth in 2010 to reach Rs23.6bn. The growth was lead by VFX and post production which grew by 42% and 17% respectively. Animation grew by 10% in 2010 with billing rates remaining flat. With 3D gaining prominence, VFX is set to grow at faster pace with production houses investing more in VFX content.

Exhibit 24: Growth of Animation Industry



Source: FICCI-KPMG Report 2011

New Media

Indian online advertising industry is estimated to be Rs10bn in 2010 and reach Rs34bn by 2015 with paid searches comprising of 50% of the industry. Presently online advertising is restricted to classifieds. We expected other avenues to open up for the Online advertising Industry in the coming 5 years.

Exhibit 25: Growth of Online advertising

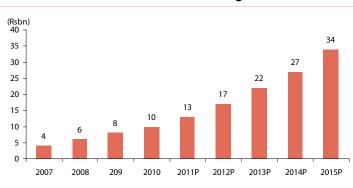
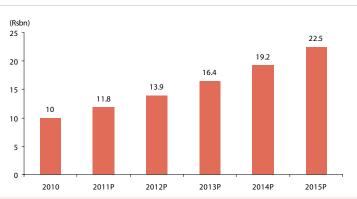


Exhibit 26: Growth of Online Classifieds



Source: FICCI-KPMG Report 2011

Source: FICCI-KPMG Report 2011

Given the explosive growth of social networking platforms like facebook.com and twitter.com, they are expected to be platforms for online marketing campaigns. With the sites gaining good traction especially among empowered customers, companies are now focussing on relevant and personal ways to engage with the target audience

Exhibit 27: Growth of Social Networking domains in India

	Total Unique Visitors						
India	Jul-09	Jul-10	% Change				
Total Internet: Total Audience	35028	39562	12.9				
Social Networking	23255	33158	42.6				
Facebook.com	7472	20873	179.3				
Orkut	17069	19871	16.4				
Bharatstudent.com	4292	4432	3.3				
Yahoo! Pulse	N/A	3507	N/A				
Twitter.com	984	3341	239.5				
LinkedIn.com	N/A	3267	N/A				
Zedge.net	1767	3206	81.4				
ibibo.com	1562	2960	89.5				
Yahoo! Buzz	542	1807	233.4				
shtyle.com	407	1550	280.8				

Source: ComScore Media Metrix

Exhibit 28: Reach of social media across geographies



Source: Member Community Category Reach over last 12 months

Balaji Telefilms

Financials

Exhibit	29.	Income	Statement
CAIIIDIL	Z J .	IIICUIIIE	Statement

Y/E March (Rsmn)	FY08	FY09	FY10	FY11E	FY12E
Net Sales	3,290	2,949	1,528	1,467	2,060
Growth (%)	3.6	(10.4)	(48.2)	(4.0)	40.4
Employee Cost	136	132	164	188	202
%of Sales	4.1	4.5	10.7	12.8	9.8
Admin & other expenses	302	613	310	304	324
% of sales	9.2	20.8	20.3	20.7	15.7
Cost of Production	1,612	1,807	1,061	1,067	1,374
% of sales	49.0	61.3	69.4	72.7	66.7
EBIDTA	1,239	398	(6)	(91)	161
EBIDTA Margins (%)	37.7	13.5	(0.4)	(6.2)	7.8
Depreciation	127	235	103	108	124
Interest expenses	-	-	-	-	-
PBT for operations	1,112	162	(109)	(199)	38
Other non operating income	173	213	332	175	197
Exceptional item	-	-	-	-	-
PBT	1,285	375	223	(24)	235
Provision for tax	406	108	71	(13)	35
Effective tax rate (%)	31.6	28.9	31.7	55.8	15.0
Net Profit	879	267	152	(11)	200
Adj Net Profit	879	267	152	(11)	200
NPM(%)	27	9	10	(1)	10

Source: Company, Centrum Research Estimates

Exhibit 30: Balance Sheet

Y/E March (Rsmn)	FY08	FY09	FY10	FY11E	FY12E
Share Capital	130	130	130	130	130
Reserves & Surplus	3,518	3,758	3,887	3,854	4,031
Total Shareholders Funds	3,648	3,889	4,018	3,984	4,161
Loan Funds	-	-	-	-	-
Deferred Tax Liab	43	-	9	40	17
Total Capital Employed	3,692	3,889	4,027	4,024	4,178
Fixed Asset					
Gross Block	948	981	1,488	1,638	1,657
Less:- Accumulated Depreciation	505	577	675	783	907
Net Block	443	405	813	855	750
Capital WIP	176	514	29	50	50
Total fixed assets	619	918	842	905	800
Investments	2,499	2,457	2,098	2,200	2,150
Inventory	96	9	15	16	23
Debtors	685	506	560	404	612
Loans & advances	405	230	749	750	750
Cash & bank balances	76	111	29	50	232
Total current assets	1,262	856	1,353	1,220	1,617
Current liabilities and provisions	689	385	266	301	390
Net current assets	574	471	1,087	919	1,228
Total	3,692	3,846	4,027	4,024	4,178

Source: Company, Centrum Research Estimates

Exhibit 31: Cash flow

V/F Manuals (Danson)	FVOO	FVOO	F)/40	F\/44F	F\/40F
Y/E March (Rsmn)	FY08	FY09	FY10	FY11E	FY12E
CF from operations					
Profit before tax	1,285	375	223	(24)	235
Depreciation & amortisation	127	235	103	108	124
Others	(158)	33	(310)	(175)	(197)
CF before WC changes	1,254	643	16	(91)	161
Working capital changes	28	97	(85)	189	(126)
Cash inflow from operations	1,282	740	(69)	98	35
Income tax paid	385	242	95	(44)	58
Exceptional Items	-	-	-	-	-
Cash from Operations	897	498	(164)	142	(23)
Cash from investing					
Capex	(315)	(550)	(34)	(171)	(19)
Investments	(612)	109	529	(102)	50
Loans Given	(14)	182	(420)	-	-
Other Income	60	61	32	175	197
Cash from investing	(880)	(197)	106	(98)	228
Cash from financing Proceeds from Issues / Equity shares					
	- (5)	(267)	(22)	(22)	(22)
Dividend paid	(5)	(267)	(23)	(23)	(23)
Interest paid	-	-	-	-	-
Cash from financing	(5)	(267)	(23)	(23)	(23)
Net change in cash	12	34	(81)	21	182
Opening Balance - Cash	64	77	111	29	51
Closing Balance - Cash	77	111	29	51	233

Source: Company, Centrum Research Estimates

Exhibit 32: Key Ratios

Y/E March (Rsmn)	FY08	FY09	FY10	FY11E	FY12E
Margin ratios (%)					
EBIDTA Margins	38	13	0	-6	8
PBIT Margins	34	6	-7	-14	2
PBT Margins	39	13	15	-2	11
PAT Margins	27	9	10	-1	10
Growth ratios (%)					
Revenues	4	-10	-48	-4	40
EBIDTA	4	-68	-101	nm	nm
Adj Net Profit	11	-70	-43	nm	nm
Return Ratios (%)					
ROCE	20.6	3.0	-1.9	-2.2	0.8
RoIC	111.0	30.1	-0.3	-5.1	9.0
RoNW	24.1	6.9	3.8	(0.3)	4.8
Turnover Ratios					
Average collection period(days)	75	74	127	120	90
Average payment period (days)	68	55	68	66	66
Working Capital Cycle (days)	26	29	63	59	29
Per Share (Rs)					
EPS	13.5	4.1	2.3	-0.2	3.1
CEPS	15.4	7.7	3.9	1.5	5.0
Book Value	55.9	59.6	61.6	61.1	63.8
Dividend	3.5	0.3	0.3	0.3	0.3
Valuations (x)					
PER	2.4	7.9	14.0	-201.0	10.6
P/BV	0.6	0.5	0.5	0.5	0.5
EV/EBIDTA	-0.4	-1.1	1.2	1.4	-1.6
EV/Sales	-0.1	-0.2	0.0	-0.1	-0.1
M-cap/Sales	0.6	0.7	1.4	1.4	1.0

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Exhibit 33: Income Statement

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Income					
Net Sales	2,283	2,300	2,684	3,122	3,524
Growth (%)	1.4	0.8	16.7	16.3	12.9
Employee Cost	539	482	564	648	733
%of Sales	23.6	20.9	21.0	20.8	20.8
Admin & other expenses	1,122	1,112	1,184	1,245	1,383
% of sales	49.1	48.3	44.1	39.9	39.3
License Fees	122.7	119.0	139.6	156.1	176.2
% of sales	5.4	5.2	5.2	5.0	5.0
EBIDTA	499	588	797	1,072	1,232
EBIDTA Margins (%)	21.9	25.6	29.7	34.3	35.0
Depreciation	401	370	355	360	366
Interest expenses	144	72	(28)	-	-
PBT for operations	(46)	146	470	712	866
Other non operating income	65	37	2	20	26
Exceptional item	-	-	124	-	-
PBT	20	183	595	732	892
Provision for tax	(10)	4	160	132	161
Effective tax rate (%)	(48.6)	2.2	26.9	18.0	18.0
Reported Net Profit	29	179	435	600	732
Adj Net Profit	29	179	311	600	732

Source: Company, Centrum Research Estimates

Exhibit 34: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	477	477	477	477	477
Reserves & Surplus	2,660	2,838	3,273	3,873	4,605
Total Shareholders Funds	3,136	3,315	3,750	4,350	5,081
Secured Loans	200	100	-	-	-
Unsecured Loans	901	234	-	-	-
Loan Funds	1,101	334	-	-	-
Deferred Tax Net	(74)	(69)	(10)	(10)	(10)
Total Capital Employed	4,163	3,580	3,740	4,340	5,071
Fixed Asset					
Gross Block	3,664	3,660	3,709	3,774	3,834
Less:- Accumulated Depreciation	1,176	1,542	1,897	2,257	2,622
Net Block	2,489	2,118	1,813	1,518	1,212
Capital WIP	21	11	15	15	15
Total fixed assets	2,509	2,129	1,828	1,533	1,227
Investments	390	400	400	400	400
Debtors	586	682	809	941	1,062
Loans & advances	851	656	700	750	800
Cash & bank balances	117	242	400	1,205	2,127
Total current assets	1,553	1,581	1,909	2,896	3,989
Current liabilities and provisions	290	530	397	489	544
Net current assets	1,263	1,051	1,512	2,407	3,444
Profit & Loss (Account)	-	-	-	-	-
Total	4,163	3,580	3,740	4,340	5,071

Source: Company, Centrum Research Estimates

Exhibit 35: Cash flow

E\/00				
FY09	FY10	FY11E	FY12E	FY13E
20	183	595	732	892
401	370	355	360	366
(13)	157	(2)	(20)	(26)
408	710	948	1,072	1,232
608	224	(303)	(90)	(115)
1,016	934	645	982	1,117
(61)	(57)	(101)	(132)	(161)
955	877	544	850	956
(29)	5	(54)	(65)	(60)
41	(7)	-	-	-
(141)	18	2	20	26
(129)	16	(52)	(45)	(34)
1	-	-	-	-
(832)	(766)	(334)	-	-
(144)	(72)	28	-	-
(975)	(839)	(306)	-	-
(148)	54	185	805	922
	20 401 (13) 408 608 1,016 (61) 955 (29) 41 (141) (129) 1 (832) (144) (975)	20 183 401 370 (13) 157 408 710 608 224 1,016 934 (61) (57) 955 877 (29) 5 41 (7) (141) 18 (129) 16 1 - (832) (766) (144) (72) (975) (839)	20 183 595 401 370 355 (13) 157 (2) 408 710 948 608 224 (303) 1,016 934 645 (61) (57) (101) 955 877 544 (29) 5 (54) 41 (7) - (141) 18 2 (129) 16 (52) 1 - (832) (766) (334) (144) (72) 28 (975) (839) (306)	20 183 595 732 401 370 355 360 (13) 157 (2) (20) 408 710 948 1,072 608 224 (303) (90) 1,016 934 645 982 (61) (57) (101) (132) 955 877 544 850 (29) 5 (54) (65) 41 (7) (141) 18 2 20 (129) 16 (52) (45) 1 (832) (766) (334) - (832) (766) (334) - (144) (72) 28 - (975) (839) (306) -

Source: Company, Centrum Research Estimates

Exhibit 36: Key Ratios

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Margin ratios (%)					
EBIDTA Margins	21.9	25.6	29.7	34.3	35.0
PBIT Margins	4.3	9.5	16.5	22.8	24.6
PBT Margins	0.9	7.9	22.2	23.4	25.3
PAT Margins	1.3	7.8	11.6	19.2	20.8
Growth ratios (%)					
Revenues	1.4	0.8	16.7	16.3	12.9
EBIDTA	-4.5	17.8	35.5	34.6	14.9
Adj Net Profit	-82.0	513.5	74.1	92.9	21.9
Return Ratios (%)					
ROCE	3.2	5.5	8.0	14.5	15.1
RoIC	0.8	6.1	14.8	21.9	28.8
RoNW	0.9	5.5	8.8	14.8	15.5
Turnover Ratios					
Average collection period(days)	101.2	100.6	101.4	102.3	103.7
Average payment period (days)	76.9	87.4	89.6	78.8	82.2
Working Capital Cycle (days)	24.3	13.2	11.7	23.4	21.5
Per Share (Rs)					
EPS	0.6	3.7	6.5	12.6	15.3
CEPS	9.0	11.5	16.6	20.1	23.0
Book Value	65.8	69.5	78.7	91.2	106.6
Dividend	0.0	0.0	0.0	0.0	0.0
Valuations (x)					
PER	387.9	63.2	36.3	18.8	15.4
P/BV	3.6	3.4	3.0	2.6	2.2
EV/EBIDTA	22.6	19.2	14.2	10.5	9.2
EV/Sales	4.9	4.9	4.2	3.6	3.2
M-cap/Sales	5.2	4.8	3.9	3.1	2.5

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Exhibit 37: Income Statement

Y/E March (Rs mn)	FY08	FY09	FY10	FY11E	FY12E
Net Sales	12,033	13,466	14,129	17,301	20,179
Growth (%)	15.7	11.9	4.9	22.4	16.6
Cost of Revenues	4,640	5,589	4,761	5,962	6,479
% of Sales	38.6	41.5	33.7	34.5	32.1
Employee Cost	1,983	2,419	2,520	2,964	3,391
%of Sales	16.5	18.0	17.8	17.1	16.8
Admin & other expenses	3,711	4,769	4,371	5,066	5,884
% of sales	30.8	35.4	30.9	29.3	29.2
EBIDTA	1,699	689	2,478	3,308	4,426
EBIDTA Margins (%)	14.1	5.1	17.5	19.1	21.9
Depreciation	570	688	707	810	890
PBIT	1,129	1	1,771	2,498	3,536
Interest expenses	178	323	295	235	235
PBT for operations	951	(322)	1,476	2,263	3,301
Other non operating income	439	330	409	255	305
PBT before extra-ordinary items	1,390	9	1,885	2,518	3,606
Extra-ordinary expense	-	-	-	-	-
PBT	1,390	9	1,885	2,518	3,606
Provision for tax	377	125	537	705	1,046
Effective tax rate (%)	27.1	1405.1	28.5	28.0	29.0
PAT	1,013	(116)	1,348	1,813	2,560
Share of minority interest	(0)	125	11	(77)	(120)
Adjusted PAT	1,013	9	1,359	1,736	2,440
Growth (%)	4	-99	14903	28	41

Source: Company, Centrum Research Estimates

Exhibit 38: Balance Sheet

Y/E March (Rs mn)	FY08	FY09	FY10E	FY11E	FY12E
Share Capital	469	470	470	470	470
Reserves & Surplus	8,060	8,015	9,237	10,863	13,193
Minority Interest	1	(69)	218	218	218
Loan Funds	2,231	3,706	3,125	1,750	1,500
Deferred Tax Liab	122	207	178	178	178
Total Capital Employed	10,882	12,329	13,228	13,479	15,559
Gross Block	7,005	8,238	10,335	11,122	12,122
Accumulated Depreciation	1,765	2,467	3,217	4,027	4,917
Net Block	5,240	5,771	7,118	7,095	7,205
Capital WIP	589	1,946	1,289	800	1,000
Total Assets	5,829	7,717	8,407	7,895	8,205
Investments	2,656	3,035	4,755	4,755	4,755
Inventory	1,155	1,756	1,200	1,367	1,202
Debtors	1,983	2,199	2,423	2,939	3,428
Loans & advances	1,287	2,315	1,995	2,148	2,448
Cash & bank balances	774	705	1,082	109	1,439
Total current assets	5,199	6,976	6,700	6,563	8,517
Current liabilities and provisions	2,804	5,399	6,655	5,756	5,939
Net current assets	2,395	1,577	44	807	2,578
Misc Expenditure	1	0	22	22	22
Total	10,882	12,329	13,228	13,479	15,559

Source: Company, Centrum Research Estimates

Exhibit 39: Cash flow

Exhibit 39: Cash flow					
Y/E March (Rsmn)	FY08	FY09	FY10E	FY11E	FY12E
Cash flows from operating activities					
Profit before tax	1,390	9	1,885	2,518	3,606
Depreciation & amortisation	570	688	707	810	890
Others	(113)	284	301	(90)	(190)
Operating charges before Working capital changes	1,846	981	2,893	3,238	4,306
Working capital changes	(131)	1,313	1,617	(1,742)	(441)
Cash inflow from operations	1,715	2,294	4,510	1,496	3,865
Income tax paid	(597)	(205)	(538)	(705)	(1,046)
Net cash inflow from operations	1,118	2,089	3,972	790	2,819
Cash flows from investing activities					
Capex	(1,196)	(2,597)	(1,439)	(298)	(1,200)
Investments	(325)	(1,103)	(1,720)	-	-
Other Income	75	256	522	255	305
Cash generated from investment activities	(1,447)	(3,443)	(2,637)	(43)	(895)
Cash flow from financing activities					
Equity shares	573	-	-	-	-
Borrowings/ repayments	-	1,491	(581)	(1,375)	(250)
Dividend paid	(82)	(110)	(83)	(110)	(110)
Interest paid	(179)	(297)	(295)	(235)	(235)
Cash generated from financing activities	312	1,084	(959)	(1,720)	(595)
Net increase/decrease in cash & cash	312	1,084	(959)	(1,720)	(595)
equivalents	(17)	(270)	377	(973)	1,330
Cash & cash equivalents at beginning of the year	637	620	705	1,082	109
Cash at the end of the year	620	349	1,082	109	1,439

Source: Company, Centrum Research Estimates

Exhibit 40: Key Ratios

Y/E March (Rsmn)	FY08	FY09	FY10E	FY11E	FY12E
Margin ratios (%)					
EBIDTA Margins	14.1	5.1	17.5	19.1	21.9
PBIT Margins	9.4	0.0	12.5	14.4	17.5
PBT Margins	11.6	0.1	13.3	14.6	17.9
PAT Margins	8.4	-0.9	9.5	10.5	12.7
Growth ratios (%)					
Revenues	15.7	11.9	4.9	22.4	16.6
EBIDTA	1.1	-59.4	259.5	33.5	33.8
Net Profit	4.4	-99.1	14903.3	27.7	40.6
Return Ratios (%)					
ROCE	8.0	NM	9.9	13.5	17.3
RoIC	18.3	6.3	20.9	25.9	32.2
ROE	11.9	NM	13.9	16.0	18.7
Turnover Ratios					
Average inventory period (days)	90.8	114.7	92.0	83.7	67.7
Average collection period(days)	60.2	59.6	62.6	62.0	62.0
Average payment period (days)	61.4	61.7	58.8	70.9	70.6
Working Capital Cycle (days)	89.6	112.6	95.8	74.7	59.1
Per Share (Rs)					
EPS	4.3	0.0	5.8	7.4	10.4
CEPS	6.8	2.4	8.7	11.2	14.7
Book Value	36.4	36.1	41.3	48.2	58.1
Dividend	0.4	0.3	0.4	0.4	0.4
Valuations (x)					
PER	32.1	NA	24.0	18.8	13.4
P/BV	3.8	3.8	3.4	2.9	2.4
EV/EBIDTA	18.5	47.3	12.1	8.9	6.3
EV/Sales	2.6	2.4	2.1	1.7	1.4
M-cap/Sales	2.7	2.4	2.3	1.9	1.6
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Evhibit	41 ·	Income	Statement

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Net Sales	2,458	2,371	2,937	3,544	4,186
Growth (%)	12.3	-3.5	23.9	20.7	18.1
Employee Cost	934	920	1,008	1,205	1,404
%of Sales	38.0	38.8	34.3	34.0	33.5
Advertising Cost	433	394	459	523	590
% of sales	17.6	16.6	15.6	14.8	14.1
Admin & other expenses	356	359	438	491	582
% of sales	14.5	15.1	14.9	13.9	13.9
Network charges	90	91	98	106	114
% of sales	3.7	3.8	3.3	3.0	2.7
Total Expenses	1813	1764	2002	2325	2690
EBIDTA	645	606	934	1,219	1,495
EBIDTA Margins	26.2	25.6	31.8	34.4	35.7
Depreciation	71	65	68	73	82
PBIT	574	542	866	1,146	1,413
Interest expenses	0.4	0.6	0.5	0.5	0.5
PBT for operations	573	541	866	1,146	1,413
Other non operating income	279	307	265	330	360
PBT and exceptional items	853	848	1,131	1,476	1,773
Exceptional item	-	38	-	-	-
PBT	853	810	1,131	1,476	1,773
Provision for tax	270	318	373	487	585
Effective tax rate %	31.7	37.5	33.0	33.0	33.0
PAT	582	530	758	989	1,188
Share of loss in associates and MI	12	(28)	(20)	(20)	(20)
Reported PAT	570	521	778	1,009	1,208
Growth (%)	2.8	-8.7	49.3	29.7	19.7
Adjusted PAT	570.3	558.5	777.6	1,008.6	1,207.6
PAT Margins	23.7	22.4	25.8	27.9	28.4

Source: Company, Centrum Research Estimates

Exhibit 42: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	273	273	546	546	546
Stock Option Outstanding Account	28	28	28	28	28
Reserves & Surplus	2,951	3,446	3,902	4,799	5,930
Total Shareholders Funds	3,253	3,746	4,476	5,373	6,504
Loan Funds	4	6	6	6	6
Total Capital Employed	3,256	3,753	4,482	5,379	6,510
Fixed Asset					
Gross Block	528	581	675	950	1,100
Less:- Accumulated Depreciation	226	287	355	428	510
Net Block	302	294	319	522	590
Capital WIP	83	69	400	150	100
Total fixed assets	385	363	719	672	690
Deferred tax	19	34	34	34	34
Investments	183	1,141	1,141	1,141	1,141
Advance recoverable from ESOPs	16	20	20	20	20
Debtors	35	80	64	78	92
Cash & bank balances	3,221	2,791	3,402	4,555	5,868
Loans & advances	164	219	204	214	223
Total current assets	3,420	3,090	3,671	4,847	6,182
Current liabilities and provisions	767	896	1,103	1,335	1,558
Net current assets	2,653	2,194	2,567	3,512	4,625
Total	3,256	3,753	4,482	5,379	6,510

Source: Company, Centrum Research Estimates

Exhibit 43: Cash flow

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Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Cash flows from operating					
Profit before tax	853	810	1,131	1,476	1,773
Depreciation & amortisation Operating chargers before	71	65	68	73	82
Working capital changes	924	875	1,199	1,549	1,855
Working capital changes	(291)	29	238	208	199
Cash inflow from operations	632	903	1,437	1,757	2,054
Income tax paid	(278)	(332)	(373)	(487)	(585)
Net cash inflow from operations Cash flows from investing activities	354	571	1,064	1,270	1,469
Capex	(75)	(43)	(424)	(25)	(100)
Investments Cash generated from	2,468	(963)	-	-	-
investment activities Cash flow from financing activities Proceeds from share capital & premium	2,394	(1,006) 49	(424) 20	(25)	(100) 20
Borrowings/ repayments	(1)	3	(0)	-	-
dividend paid Cash generated from financing	(48)	(48)	(48)	(64)	(77)
activities Net increase/decrease in cash &	(12)	4	(28)	(92)	(57)
cash equivalents Cash & cash equivalents at	2,736	(430)	611	1,153	1,312
beginning of the year	486	3,221	2,791	3,402	4,555
Cash at the end of the year	3,221	2,791	3,402	4,555	5,868

Source: Company, Centrum Research Estimates

Exhibit 44: Key Ratio	S
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Y/E March	FY09	FY10	FY11E	FY12E	FY13E
Margin ratios (%)					
EBIDTA Margins	26.2	25.6	31.8	34.4	35.7
PBIT Margins	23.3	21.3	29.5	32.3	33.8
PBT Margins	34.7	34.2	38.5	41.6	42.4
PAT Margins	23.2	23.6	26.5	28.5	28.9
Growth ratios (%)					
Revenues	12.3	(3.5)	23.9	20.7	18.1
EBIDTA	1.6	(6.0)	54.1	30.5	22.6
Net Profit	2.8	(8.7)	49.3	29.7	19.7
Return Ratios (%)					
ROCE	13.2	8.7	14.1	15.6	15.9
ROE	19.6	14.1	18.4	20.1	20.0
Turnover Ratios					
Average collection period(days)	5	12	8	8	8
Average payment period (days)	32	43	42	46	46
Per Share (Rs)					
EPS	10.4	9.5	14.2	18.5	22.1
CEPS	12.0	10.2	15.1	19.4	23.3
Book Value	59.6	68.6	82.0	98.4	119.1
Dividend	0.75	0.75	0.75	1.00	1.20
Valuations (x)					
PER	61.9	63.2	45.4	35.0	29.2
P/BV	10.9	9.4	7.9	6.6	5.4
EV/EBIDTA	49.5	51.8	32.9	24.3	18.9
EV/Sales	13.0	13.2	10.5	8.4	6.8
M-cap/Sales	14.4	14.9	12.0	10.0	8.4

Jagran Prakashan

Exhibit 45: Income Statement

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Net Sales	8,234	9,419	10,950	12,409	13,964
Growth (%)	9.8	14.4	16.3	13.3	12.5
Cost of Revenues	3,414	2,959	3,500	3,951	4,355
% of Sales	41.5	31.4	32.0	31.8	31.2
Employee Cost	1,065	1,212	1,338	1,485	1,649
%of Sales	12.9	12.9	12.2	12.0	11.8
Admin & other expenses	843	933	1,044	1,188	1,241
% of sales	10.2	9.9	9.5	9.6	8.9
Advertising Cost	1,345	1,492	1,642	1,823	1,982
% of sales	16.3	15.8	15.0	14.7	14.2
EBIDTA	1,567	2,823	3,426	3,962	4,738
EBIDTA Margins (%)	19.0	30.0	31.3	31.9	33.9
Depreciation	383	507	556	610	661
PBIT	1,184	2,315	2,870	3,352	4,078
Interest expenses	59	66	50	47	42
PBT for operations	1,125	2,250	2,821	3,305	4,036
Other non operating income	227	343	306	336	387
PBT before extra-ord. items	1,352	2,592	3,127	3,641	4,422
Extra-ordinary income/(exp)	-	-	-	-	-
PBT	1,352	2,592	3,127	3,641	4,422
Provision for tax	436	833	1,032	1,202	1,459
Effective tax rate (%)	32.2	32.1	33.0	33.0	33.0
PAT	916	1,759	2,095	2,440	2,963
Adjusted PAT	916	1,759	2,095	2,440	2,963
Growth (%)	(6.6)	92.0	19.1	16.4	21.5
PAT Margins (%)	11.1	18.7	19.1	19.7	21.2

Source: Company, Centrum Research Estimates

Exhibit 46: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	602	602	602	602	602
Reserves & Surplus	4,997	5,523	6,234	7,139	8,416
Total Shareholders Funds	5,599	6,125	6,836	7,741	9,019
Secured Loan Funds	1,415	1,214	1,000	1,000	1,000
Deferred Tax Liab	521	580	580	580	580
Total Capital Employed	7,535	7,919	8,416	9,321	10,599
Fixed Asset					
Gross Block	4,795	5,740	6,540	7,240	7,940
Less:- Accumulated Dep.	1,513	2,020	2,576	3,186	3,847
Net Block	3,282	3,720	3,964	4,054	4,093
Capital WIP	707	221	350	350	350
Total fixed assets	3,990	3,941	4,314	4,404	4,443
Investments	1,568	1,666	1,666	1,666	1,666
Inventory	318	533	584	659	726
Debtors	1,586	1,812	2,250	2,550	2,869
Loans & advances	854	717	1,083	1,189	1,285
Other Current Assets	15	259	259	259	259
Cash & bank balances	828	852	323	977	1,986
Total current assets	3,601	4,173	4,499	5,634	7,126
Current liabilities & provisions	1,624	1,861	2,063	2,382	2,637
Net current assets	1,977	2,312	2,436	3,251	4,490
Misc Expenditure	-	-	-	-	-
Total	7,535	7,919	8,416	9,321	10,599

Source: Company, Centrum Research Estimates

Exhibit 47: Cash flow

LAIIIDIL 47. Casii ilow					
Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Cash flows from operating					
Profit before tax	1,352	2,592	3,127	3,641	4,422
Depreciation & amortisation	383	507	556	610	661
Others	(1)	(218)	(257)	(290)	(345)
Op. charges before WC changes	1,734	2,882	3,426	3,962	4,738
Working capital changes	(125)	(311)	(653)	(161)	(229)
Cash inflow from operations	1,610	2,571	2,773	3,800	4,509
Income tax paid	(413)	(833)	(1,032)	(1,202)	(1,459)
Net cash inflow from operations	1,196	1,738	1,742	2,599	3,050
Cash flows from investing					
Capex	(1,319)	(459)	(929)	(700)	(700)
Investments	378	(98)	-	-	-
Other Income	34	343	306	336	387
Cash from investment	(907)	(214)	(623)	(364)	(314)
Cash flow from financing					
Proceeds from share capital & premium (net of issue expenses)	-	-	-	-	-
Borrowings/ repayments	580	(201)	(214)	-	-
dividend paid	(352)	(1,233)	(1,384)	(1,534)	(1,685)
Interest paid	(56)	(66)	(50)	(47)	(42)
Cash from financing	172	(1,500)	(1,647)	(1,581)	(1,727)
Net increase/decrease in cash & cash equivalents	461	24	(528)	654	1,009
Cash & cash equivalents at beginning of the year	367	828	852	323	977
Cash at the end of the year	828	852	323	977	1,986

Source: Company, Centrum Research Estimates

Exhibit 48: Key Ratios

Y09	FY10	FY11E	FY12E	FY13E
19.0	30.0	31.3	31.9	33.9
14.4	24.6	26.2	27.0	29.2
16.4	27.5	28.6	29.3	31.7
11.1	18.7	19.1	19.7	21.2
9.8	14.4	16.3	13.3	12.5
-4.3	80.1	21.4	15.6	19.6
-6.6	92.0	19.1	16.4	21.5
14.3	25.7	28.1	29.0	30.3
24.0	41.0	45.2	48.2	55.9
16.4	28.7	30.6	31.5	32.9
5.2	5.2	4.9	4.9	4.9
9.7	9.2	9.0	9.0	9.0
66.7	96.3	95.5	95.3	95.3
3.0	5.8	7.0	8.1	9.8
4.3	7.5	8.8	10.1	12.0
18.6	20.3	22.7	25.7	29.9
2.0	3.5	4.0	4.5	5.0
40.4	21.1	17.7	15.2	12.5
6.6	6.0	5.4	4.8	4.1
23.0	12.7	10.5	8.9	7.3
4.4	3.8	3.3	2.9	2.5
4.5	3.9	3.4	3.0	2.7
	14.4 16.4 11.1 9.8 -4.3 -6.6 14.3 24.0 16.4 5.2 9.7 66.7 3.0 4.3 18.6 2.0 40.4 6.6 23.0 4.4	14.4 24.6 16.4 27.5 11.1 18.7 9.8 14.4 -4.3 80.1 -6.6 92.0 14.3 25.7 24.0 41.0 16.4 28.7 5.2 5.2 9.7 9.2 66.7 96.3 3.0 5.8 4.3 7.5 18.6 20.3 2.0 3.5 40.4 21.1 6.6 6.0 23.0 12.7 4.4 3.8	14.4 24.6 26.2 16.4 27.5 28.6 11.1 18.7 19.1 9.8 14.4 16.3 -4.3 80.1 21.4 -6.6 92.0 19.1 14.3 25.7 28.1 24.0 41.0 45.2 16.4 28.7 30.6 5.2 5.2 4.9 9.7 9.2 9.0 66.7 96.3 95.5 3.0 5.8 7.0 4.3 7.5 8.8 18.6 20.3 22.7 2.0 3.5 4.0 40.4 21.1 17.7 6.6 6.0 5.4 23.0 12.7 10.5 4.4 3.8 3.3	14.4 24.6 26.2 27.0 16.4 27.5 28.6 29.3 11.1 18.7 19.1 19.7 9.8 14.4 16.3 13.3 -4.3 80.1 21.4 15.6 -6.6 92.0 19.1 16.4 14.3 25.7 28.1 29.0 24.0 41.0 45.2 48.2 16.4 28.7 30.6 31.5 5.2 5.2 4.9 4.9 9.7 9.2 9.0 9.0 66.7 96.3 95.5 95.3 3.0 5.8 7.0 8.1 4.3 7.5 8.8 10.1 18.6 20.3 22.7 25.7 2.0 3.5 4.0 4.5 40.4 21.1 17.7 15.2 6.6 6.0 5.4 4.8 23.0 12.7 10.5 8.9 4.4 3.8 3.3 2.9

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Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Net Sales	10,394	14,528	19,887	22,188	25,650
Growth (%)	19.5	39.8	36.9	11.6	15.6
Cost of Revenues	1,114	1,227	1,267	1,393	1,536
% of Sales	10.7	8.4	6.4	6.3	6.0
Employee Cost	1,155	1,340	1,811	2,151	2,558
%of Sales	11.1	9.2	9.1	9.7	10.0
Admin & other expenses	757	1,053	1,159	1,412	1,599
% of sales	<i>7.3</i>	7.2	5.8	6.4	6.2
EBIDTA	7,368	10,909	15,649	17,232	19,957
EBIDTA Margins (%)	70.9	75.1	78.7	77.7	77.8
Depreciation	2,205	3,209	5,109	4,100	4,530
PBIT	5,163	7,700	10,540	13,132	15,427
Interest expenses	137.9	49.4	86.6	40.8	40.8
PBT for operations	5,025	7,650	10,453	13,091	15,386
Other income	668	350	502	630	730
PBT	5,693	8,000	10,955	13,721	16,115
Provision for tax	2,293	2,991	3,895	4,720	5,506
Effective tax rate (%)	40.3	37.4	35.6	34.4	34.2
PAT	3,400	5,009	7,060	9,001	10,609
Share of profit from associates	1.8	8.3	14.0	15.3	17.4
Minority interest	281	182	81	3	(22)
PAT after Minority Interest	3,683	5,199	7,155	9,019	10,604
Growth (%)	12.8	41.2	37.6	26.1	17.6
PAT Margins (%)	35.4	35.8	36.0	40.6	41.3

Source: Company, Centrum Research Estimates

Exhibit 50: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	1,970	1,970	1,970	1,970	1,970
Reserves & Surplus	15,046	16,885	19,331	22,587	26,274
Preference shares in subs.	-	878	878	878	878
Minority Interest	385	371	290	287	310
Total Loan Funds	716	1	-	-	-
Deferred Tax Liab	261	339	339	339	339
Total Capital Employed	18,378	20,445	22,808	26,061	29,771
Gross Block	14,914	18,870	25,562	29,624	33,734
Accumulated Depreciation	6,768	9,775	14,884	19,000	23,420
Net Block	8,146	9,095	10,679	10,624	10,314
Capital WIP	1,572	3,149	1,200	1,200	1,200
Investments	1,805	2,280	2,280	2,280	2,280
Non Current Assets	233	300	519	704	841
Deferred Tax Assets	-	-	-	-	-
Inventory	1	27	27	27	27
Debtors	2,449	3,292	4,641	4,914	6,004
Loans & advances	1,667	1,589	1,916	1,557	2,366
Other Current Assets	1,192	1,070	1,464	1,520	1,671
Cash & bank balances	3,654	4,250	6,345	10,988	14,110
Current liabilities & provisions	2,343	4,607	6,261	7,752	9,042
Misc Expenditure	1	-	-	-	-
Total	18,378	20,445	22,808	26,061	29,771

Source: Company, Centrum Research Estimates

Exhibit 51: Cash flow

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Cash flows from operating					
Profit before tax	5,693	8,000	10,955	13,721	16,115
Depreciation & amortisation	2,205	3,209	5,109	4,100	4,530
Others	(419)	1,148	(955)	(558)	(781)
Op. charges before WC	7,479	12,356	15,109	17,263	19,864
Working capital changes	413	1,273	(181)	1,336	(898)
Cash inflow from operations	7,892	13,630	14,929	18,599	18,966
Income tax paid	(2,017)	(2,991)	(3,895)	(4,720)	(5,506)
CF from operations	5,875	10,639	11,033	13,879	13,460
Cash flows from investing					
Capex	(7,085)	(5,532)	(4,744)	(4,061)	(4,110)
Investments	3,370	(125)	502	630	730
CF from investment	(3,715)	(5,657)	(4,241)	(3,432)	(3,380)
Cash flow from financing					
Share capital & premium	-	-	-	-	-
Borrowings/ repayments	68	-	-	-	-
Dividend paid	(1,844)	(3,458)	(4,611)	(5,763)	(6,916)
Interest paid	(312)	(49)	(87)	(41)	(41)
CF from financing	(2,088)	(3,507)	(4,697)	(5,804)	(6,957)
Net increase/decrease in cash	72	1,474	2,094	4,643	3,122
Cash at beginning of the year	3,582	3,654	4,250	6,345	10,988
Cash at the end of the year	3,654	5,128	6,345	10,988	14,110

Source: Company, Centrum Research Estimates

Exhibit 52: Key Ratios

Exilibit 32. Key Katios					
Y/E March	FY09	FY10	FY11E	FY12E	FY13E
Margin ratios (%)					
EBIDTA Margins	70.9	75.1	78.7	77.7	77.8
PBIT Margins	49.7	53.0	53.0	59.2	60.1
PBT Margins	54.8	55.1	55.1	61.8	62.8
PAT Margins	35.4	35.8	36.0	40.6	41.3
Growth ratios (%)					
Revenues	19.5	39.8	36.9	11.6	15.6
EBIDTA	23.3	48.1	43.5	10.1	15.8
Net Profit	12.8	41.2	37.6	26.1	17.6
Return Ratios (%)					
ROCE	20.7	26.1	33.0	37.0	38.1
RoIC	23.9	34.6	47.9	67.3	75.9
ROE	23.4	29.0	35.6	39.3	40.2
Turnover Ratios					
Average collection period(days)	86.0	82.7	85.2	80.8	85.4
Average payment period (days)	82.8	61.2	55.8	49.8	45.5
Working Capital Cycle (days)	3.3	21.5	29.4	31.1	40.0
Per Share (Rs)					
EPS	9.3	13.2	18.2	22.9	26.9
CEPS	14.9	21.3	31.1	33.3	38.4
Book Value	43.2	47.8	54.1	62.3	71.7
Dividend	2.5	7.5	10.0	12.5	15.0
Valuations (x)					
PER	46.3	32.8	23.8	18.9	16.1
P/BV	10.0	9.0	8.0	6.9	6.0
EV/EBIDTA	22.8	15.3	10.5	9.3	7.8
EV/Sales	16.1	11.5	8.3	7.2	6.1
M-cap/Sales	16.4	11.7	8.6	7.7	6.7

Zee Entertainment Enterprises Ltd

Exhibit 53: Income Statement

Y/E March (Rsmn)	FY09	FY10E	FY11E	FY12E	FY13E
Net Sales	21,773	21,998	29,200	32,289	35,962
Growth (%)	18.6	1.0	32.7	10.6	11.4
Cost of Revenues	9,810	9,452	13,620	15,034	16,424
% of Sales	45.1	43.0	46.6	46.6	45.7
Employee Cost	2,031	1,963	2,501	2,979	3,500
%of Sales	9.3	8.9	8.6	9.2	9.7
Admin & other expenses	4,452	4,448	5,113	5,531	6,027
% of sales	20.4	20.2	17.5	17.1	16.8
EBIDTA	5,480	6,135	7,966	8,745	10,011
EBIDTA Margins (%)	25.2	27.9	27.3	27.1	27.8
Depreciation	310	285	280	320	345
PBIT	5,170	5,849	7,686	8,425	9,666
Interest expenses	1,339	331	75	90	95
PBT for operations	3,831	5,518	7,611	8,335	9,571
Other non operating income	1,572	1,220	820	950	1,120
PBT before extra-ordinary items	5,403	6,738	8,431	9,285	10,691
Extra-ordinary income/(exp.)	1,451	1,637	-	-	-
PBT	6,854	8,375	8,431	9,285	10,691
Provision for tax	1,633	2,209	2,782	3,064	3,528
Effective tax rate (%)	23.8	26.4	33.0	33.0	33.0
Reported Profit before MI	5,221	6,166	5,649	6,221	7,163
Minority interest	100	(212)	-	-	-
Reported PAT after MI	5,124	6,344	5,649	6,221	7,163
Recurring PAT	3,673	4,708	5,649	6,221	7,163

Source: Company, Centrum Research Estimates

Exhibit 54: Balance Sheet

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Share Capital	434	489	978	978	978
Reserves & Surplus	33,561	37,811	41,484	45,417	50,291
Total Shareholders Funds	33,995	38,300	42,462	46,395	51,269
Minority Interest	948	(22)	(22)	(22)	(22)
Loan Funds	5,757	1,195	1,118	1,118	1,118
Deferred Tax Liab	-	-	-	-	-
Total Capital Employed	40,700	39,472	43,558	47,490	52,365
Gross Block	18,932	19,980	22,195	23,195	23,945
Less:- Accumulated Dep.	1,508	1,501	1,781	2,101	2,446
Net Block	17,423	18,479	20,414	21,094	21,499
Capital WIP	669	1,108	600	600	300
Total assets	18,093	19,587	21,014	21,694	21,799
Differed tax asset	113	133	133	133	133
Investments	1,271	3,203	3,203	3,203	3,203
Inventory	44	42	75	80	90
Debtors	6,437	7,488	8,760	9,687	10,789
Loans & advances	14,087	6,323	7,300	7,749	8,631
Programming & film rights	4,532	4,673	5,100	5,350	5,600
Cash & bank balances	1,926	5,864	7,473	9,858	13,222
Total current assets	27,026	24,389	28,708	32,724	38,331
Current liabilities & provisions	5,803	7,840	9,499	10,263	11,101
Net current assets	21,223	16,549	19,209	22,461	27,230
Misc Expenditure	0	0	-	-	-
Total	40,700	39,472	43,558	47,490	52,365

Source: Company, Centrum Research Estimates

Exhibit 55: Cash flow

Y/E March (Rsmn)	FY09	FY10	FY11E	FY12E	FY13E
Cash flows from operating					
Profit before tax	5,403	6,738	8,431	9,285	10,691
Depreciation & amortisation	310	285	280	320	345
Others	882	134	(255)	(860)	(1,025)
Op. charges before WC changes	6,596	7,158	8,456	8,745	10,011
Working capital changes	(4,837)	8,612	(1,051)	(868)	(1,405)
Cash inflow from operations	1,759	15,769	7,406	7,878	8,606
Income tax paid	(757)	(2,209)	(2,782)	(3,064)	(3,528)
Net cash inflow from operations	1,002	13,560	4,623	4,813	5,078
Cash flows from investing					
Capex	(594)	(1,487)	(1,707)	(1,000)	(450)
Investments	(3,278)	(1,932)	-	-	-
Other Income	3,075	1,220	820	950	1,120
Cash from investment	(798)	(2,199)	(887)	(50)	670
Cash flow from financing					
Procds from sh. capital & premium (net of issue exp)	0	55	-	-	-
Minority Interest	(20)	-	-	-	-
Borrowings/ repayments	1,958	(4,562)	(77)	-	-
dividend paid	(1,016)	(2,272)	(2,289)	(2,289)	(2,289)
Interest paid	(852)	(331)	(75)	(90)	(95)
Cash from financing	71	(7,111)	(2,440)	(2,379)	(2,384)
Net increase/decrease in cash & cash equivalents	274	4,251	1,296	2,385	3,364
Cash $\&$ cash equivalents at begin. of the yr	1,652	1,926	6,177	7,473	9,858
Exceptions	-	-	-	-	-
Cash at the end of the year	1,926	6,177	7,473	9,858	13,222

Source: Company, Centrum Research Estimates

Exhibit 56: Kev Ratios

Exhibit 56: Key Ratios					
Y/E March	FY09	FY10	FY11E	FY12E	FY13E
Margin ratios (%)					
EBIDTA Margins	25.2	27.9	27.3	27.1	27.8
PBIT Margins	23.7	26.6	26.3	26.1	26.9
PBT Margins	24.8	30.6	28.9	28.8	29.7
PAT Margins	17.3	20.6	19.3	19.3	19.9
Growth ratios (%)					
Revenues	18.6	1.0	32.7	10.6	11.4
EBIDTA	1.1	11.9	29.9	9.8	14.5
Recurring Net Profit	(4.8)	28.2	20.0	10.1	15.1
Return Ratios (%)					
ROCE	9.7	10.9	11.8	11.9	12.4
RoIC	15.5	17.0	22.9	23.7	26.1
ROE	11.1	11.8	13.3	13.4	14.0
Turnover Ratios					
Average collection period(days)	108	124	110	110	110
Average payment period (days)	97	124	110	110	110
Working Capital Cycle (days)	13	2	2	2	2
Per Share (Rs)					
Recurring EPS	3.8	4.8	5.8	6.4	7.3
Recurring CEPS	4.2	4.9	6.1	6.7	7.7
Book Value	34.8	39.2	43.4	47.4	52.4
Dividend	0.9	2.0	2.0	2.0	2.0
Valuations (x)					
PER	33.3	26.0	21.6	19.7	17.1
P/BV	3.6	3.2	2.9	2.6	2.4
EV/EBIDTA	22.8	18.6	14.1	12.6	10.7
EV/Sales	5.7	5.2	3.9	3.4	3.0
M-cap/Sales	5.6	5.6	4.2	3.8	3.4

Appendix A

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