## Weak 1Q; Uncertainty over use of cash remains

Piramal Healthcare reported weak Q1FY11 results with $\mathbf{2 . 5 \%}$ increase in sales and 12\% decline in EBITDA. We believe Q1FY11 results are not relevant as Piramal has sold businesses that contribute $\mathbf{6 1 \%}$ of its sales. While we estimate an NPV of $\sim$ Rs 500 /share for both the deals, the larger issue of the end use of cash remains unaddressed. We re-iterate our Hold with TP of Rs540.

India formulations \& CRAMS disappoint; Critical care on track

Piramal's India formulations (55\% of sales) grew 5\% growth (v/s our estimate of $18 \%$ ) due to the change in the ownership. CMG ( $20 \%$ of sales) continues to be under pressure and declined $17 \%$ YoY. Critical care business improved by $49 \%$ YoY and $22 \%$ QoQ on the back of higher Sevoflurane sales.

## Lower profitability in Q1; expect to improve further

Piramal's EBITDA margin has contracted by 276bps on lower sales in India and payment of performance bonus. Lower interest, depreciation and taxes led to a $1 \%$ growth in recurring earnings.

## Key Call Takeaways

1) Cash from the deal with Abbott is expected to be received by the end of Sep'10, 2) Flat growth with higher profitability of CRAMS business in FY11 while 15-20\% growth guidance for FY12, 3) Desflurane will be launched earliest in FY12 and 4) Profitability of Minrad is currently at the mid-teens levels and will improve to high teens in the coming quarters.

## VALUATIONS AND RECOMMENDATION

We believe Piramal's CRAMS business will strong growth with higher profitability in FY12 as innovator pharma companies come out of the mode of inventory de-stocking. However, we retain 'HOLD' as we await further clarity on the use of cash. As of now we maintain our earlier estimates as we await greater details of the eventual impact on the profitability and balance sheet.

| KEY FINANCIALS (Rs mn) |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | FY08 | FY09 | FY10 | FY11E | FY12E |
| Net Sales | 28,789 | 32,885 | 36,852 | 42,713 | 48,838 |
| YoY Gr.(\%) | 17.3 | 14.2 | 12.1 | 15.9 | 14.3 |
| Op. Profit | 5,478 | 5,889 | 7,409 | 9,923 | 11,643 |
| Op. Marg.(\%) | 19.0 | 17.9 | 20.1 | 23.2 | 23.8 |
| Adj. Net Profit | 3,677 | 3,611 | 4,887 | 6,725 | 8,669 |
| YoY Gr.(\%) | 71.2 | $(1.8)$ | 35.4 | 37.6 | 28.9 |
| KEY RATIOS |  |  |  |  |  |
| Dil. EPS (Rs) | 17.6 | 17.3 | 23.4 | 32.2 | 41.5 |
| ROCE (\%) | 22.0 | 19.0 | 20.0 | 23.7 | 26.9 |
| RoE (\%) | 33.8 | 30.0 | 32.6 | 34.5 | 33.6 |
| PER (x) | 27.3 | 27.8 | 20.5 | 14.9 | 11.6 |
| EV/ Net Sales (x) | 3.7 | 3.4 | 3.1 | 2.5 | 2.1 |
| EV /EBDITA (x) | 19.5 | 19.1 | 15.2 | 10.8 | 8.7 |

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| QUARTERLY SNAPSHOT | (Rs mn) |  |  |
| :--- | :---: | :---: | :---: |
| Quarter Ended |  |  |  |
|  | Dec-09 | Mar-10 | Jun-10 |
| Net sales | 9,077 | 9,418 | 8,424 |
| YoY Gr. (\%) | 9.0 | 10.7 | 2.5 |
| Op. Profit | 1,807 | 2,212 | 1,379 |
| OPM (\%) | 19.9 | 23.5 | 16.4 |
| Adj.Net Profit | 995 | 1,609 | 826 |
| YoY Gr. (\%) | 66.1 | 10.3 | $(22.5)$ |

STOCK DATA

| Market cap | Rs101bn |
| :--- | ---: |
| Book Value per share | Rs 81 |
| Shares O/S (F.V. Rs2) | 209 mn |
| Free Float | $48 \%$ |
| Avg. Trade Value (6 months) | Rs916mn |
| 52 week High/Low | Rs600/300 |
| Bloomberg Code | PIHC IN |
| Reuters Code | PIRA.BO |


| PERFORMANCE (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
|  | 1 M | 3 M | 12 M |
| Absolute | $(6.1)$ | $(5.5)$ | 54.6 |
| Relative | $(8.1)$ | $(11.1)$ | 27.9 |

RELATIVE PERFORMANCE


| Exhibit 1 - NPV Calculation |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NPV of Selloffs (Rs m) | FY11 | FY12 | FY13 | FY14 | FY15 | PINC Comments |
| USD rate | 46 |  |  |  |  |  |
| Discount rate | 10\% |  |  |  |  |  |
| Inflows |  |  |  |  |  |  |
| Cash from Abbott | 97,774 | 18,448 | 18,448 | 18,448 | 18,448 | Assumed at Rs46/USD |
| Cash from sales of Pathlabs | 3,000 | 1,000 | 1,000 | 1,000 | - | Upfront cash of Rs3bn and balance spread over 3 years |
| Total Inflows | 100,774 | 19,448 | 19,448 | 19,448 | 18,448 |  |
| Outflows |  |  |  |  |  |  |
| Income Tax | 37,587 |  |  |  |  | Payment for the whole deal will have to be made in FY11; Tax liability for Pathlabs assumed at Rs700m |
| Non Compete to Promoter | 3,500 |  |  |  |  |  |
| Staff payments | 900 |  |  |  |  | Gratuity payments to Staff |
| Debt Repayment | 10,000 |  |  |  |  | Repayment of the high cost debt |
| Total Outflows | 51,987 | - | - | - | - |  |
| Net Cash flows | 48,788 | 19,448 | 19,448 | 19,448 | 18,448 |  |
| PV | 48,788 | 16,131 | 14,692 | 13,380 | 11,559 | Discounted at 10\% |
| NPV | 104,550 |  |  |  |  |  |
| NPV Per share | 500 |  |  |  |  |  |

Source: Company, PINC Research

| Exhibit 2 - Q1FY11 Earnings Summary (Rs mn) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year to 31 March | Q1FY10 | Q1FY11 | \% Ch YoY | Q4FY10 | \% Ch QoQ | PINC Comments |
| Net Sales | 8,215 | 8,424 | 2.5 | 9,418 | (10.6) | Healthcare Solutions business led the growth |
| Expenditure | 6,644 | 7,045 | 6.0 | 7,206 | (2.2) |  |
| Operating profits | 1,571 | 1,379 | (12.3) | 2,212 | (37.7) |  |
| OPM (\%) | 19.1 | 16.4 | -276 bps | 23.5 | (30.3) | Gross margin reduction and higher staff cost has contracted margins |
| Interest | 254 | 145 | (42.8) | 192 | (24.3) | Debt repayment has reduced the interest burden; Quarterly run rate of Rs200m |
| Depreciation | 385 | 381 | (1.1) | 233 | 63.5 |  |
| Other income | 0 | 0 | (100.0) | 0 |  |  |
| Exceptional Items | 30 | (19) |  | (66) |  | VRS payment in Q1FY11 while exchange gain in Q1FY10 |
| PBT | 963 | 833 | (13.5) | 1,721 | (51.6) |  |
| Tax | 113 | 27 | (76.4) | 178 | (85.1) |  |
| Tax rate (\%) | 11.7 | 3.2 | -850 bps | 10.3 | (69.2) |  |
| Minority Interest | 0 | 0 | - | 0 | \#DIV/0! |  |
| Reported Profit | 851 | 807 | (5.1) | 1,543 | (47.7) |  |
| Adjusted Net profit | 820 | 826 | 0.7 | 1,609 | (48.7) | Exclude the exceptional items |

Source: Company, PINC Research

Exhibit 3-Q1FY11 Expenditure Breakup (Rs mn)

| Year to 31 March | Q1FY10 | Q1FY11 | \% Ch YoY | Q4FY10 | \% Ch QoQ | PINC Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 8,215 | 8,424 | 2.5 | 9,418 | (10.6) | Overall sales growth muted due to Indian Formulations and CRAMS |
| Consumption of Raw Materials | 3,117 | 3,278 | 5.2 | 3,486 | (6.0) |  |
| \% of Net sales | 37.9 | 38.9 | 97 bps | 37.0 | 5.1 | Higher RM costs due to higher contribution from the India sales |
| Staff Cost | 1,360 | 1,575 | 15.8 | 1,352 | 16.5 | Performance bonus and increases were paid in Q1FY11 |
| \% of Net sales | 16.6 | 18.7 | 214 bps | 14.4 | 30.2 |  |
| Other Expenses | 2,167 | 2,193 | 1.2 | 2,369 | (7.4) |  |
| \% of Net sales | 26.4 | 26.0 | -35 bps | 25.2 | 3.5 |  |
| Total Expenditure | 6,644 | 7,045 | 6.0 | 7,206 | (2.2) |  |
| \% of Net sales | 80.9 | 83.6 | 276 bps | 76.5 | 9.3 |  |

Source: Company, PINC Research

Exhibit 4 - Q1FY11 Revenue Classification (Rs mn)

| Year to 31 March | Q1FY10 | Q1FY11 | \% Ch YoY | Q4FY10 | \% Ch QoQ | PINC Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Healthcare | 4,397 | 4,613 | 4.9 | 5,394 | (14.5) | Growth impacted by the change in ownership |
| CMG | 2,104 | 1,748 | (16.9) | 2,160 | (19.1) | Flat for FY11 for both assets; |
| India | 807 | 660 | (18.3) | 818 | (19.3) | Lumpy order last year that will be in Q3/4 in FY11 |
| Outside India | 1,297 | 1,088 | (16.1) | 1,342 | (18.9) |  |
| Pathlabs | 485 | 536 | 10.6 | 529 | 1.3 | Tepid growth; Business has been sold to Super Religare Ltd |
| Global Critical care | 729 | 1,082 | 48.5 | 884 | 22.4 | Higher Sevoflurane sales; Filed 27 registrations; Similar quarterly run rate |
| Others \{ MMBB (inhalation anesthetic, Vitamin A,APIs), diagnostic devices, other op income \} | 501 | 445 | (11.1) | 451 | (1.4) | Not a focus area |
| Total | 8,215 | 8,424 | 2.5 | 9,418 | (10.6) | Overall growth driven by Global Criticare |

Source: Company, PINC Research

Exhibit 5 - CRAMS Sales from India and Non-India Assets


Source: Company, PINC Research

Exhibit 6 - Net Sales (Rs mn) and EBITDA Margin (\%)
$\square$ Net Sales (Rs mn) $\simeq$ EBITDA Margin (\%) (RHS)


Source: Company, PINC Research

Exhibit 7 - India Formulation Sales (Rs mn) and Growth (\%)
$\square$ India formulations sales $\longrightarrow$ YoY Gr\%


Source: Company, PINC Research

Exhibit 8 - Gross Margin and EBITDA Margin (\%)


Source: Company, PINC Research

| Income Statement | FY08 | FY09 | FY10 | FY11E | FY12E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 28,483 | 32,448 | 36,244 | 42,105 | 48,231 |
| Other operating income | 306 | 437 | 608 | 608 | 608 |
| Total revenues | 28,789 | 32,885 | 36,852 | 42,713 | 48,838 |
| Grouth (\%) | 17.3 | 14.2 | 12.1 | 15.9 | 14.3 |
| EBITDA | 5,478 | 5,889 | 7,409 | 9,923 | 11,643 |
| Grouth (\%) | 49.8 | 7.5 | 25.8 | 33.9 | 17.3 |
| Depreciation | 947 | 1,196 | 1,427 | 1,624 | 1,653 |
| Other Income | - | 0 | 0 | 119 | 203 |
| EBIT | 4,530 | 4,694 | 5,983 | 8,418 | 10,192 |
| Interest Paid | 463 | 838 | 916 | 757 | 313 |
| PBT (before Elo items) | 4,067 | 3,856 | 5,067 | 7,660 | 9,879 |
| Tax Provision | 377 | 219 | 181 | 911 | 1,185 |
| E/o income/(loss) | (339) | (446) | (69) | (69) |  |
| Reported Net Profit | 3,338 | 3,164 | 4,818 | 6,655 | 8,669 |
| Adjusted Net Profit | 3,677 | 3,611 | 4,887 | 6,725 | 8,669 |
| Grouth (\%) | 71.2 | (1.8) | 35.4 | 37.6 | 28.9 |
| Diluted EPS (Rs) | 17.6 | 17.3 | 23.4 | 32.2 | 41.5 |
| Diluted EPS Growth (\%) | 71.2 | (1.8) | 35.4 | 37.6 | 28.9 |
| Balance Sheet | FY08 | FY09 | FY10 | FY11E | FY12E |
| Equity Share Capital | 418 | 418 | 418 | 418 | 418 |
| Reserves \& surplus | 10,508 | 12,753 | 16,429 | 21,719 | 29,077 |
| Shareholders' funds | 10,926 | 13,171 | 16,847 | 22,137 | 29,495 |
| Minorities interests | 49 | 75 | - | - |  |
| Total Debt | 7,163 | 13,391 | 12,949 | 8,949 | 3,949 |
| Capital Employed | 18,138 | 26,636 | 29,796 | 31,086 | 33,444 |
| Net fixed assets | 12,585 | 20,391 | 21,130 | 21,157 | 21,521 |
| Cash \& Cash Eq. | 551 | 946 | 412 | 2,196 | 3,182 |
| Net Other current assets | 5,246 | 5,747 | 8,499 | 8,362 | 9,691 |
| Investments | 653 | 278 | 326 | 326 | 326 |
| Net Deferred tax Assets | (897) | (726) | (568) | (796) | $(1,092)$ |
| Total Assets | 18,138 | 26,636 | 29,798 | 31,244 | 33,627 |


| Cash Flow Statement | FY08 | FY09 | FY10 | FY11E | FY12E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Pre-tax profit | 3,728 | 3,408 | 4,998 | 7,591 | 9,879 |
| Depreciation | 947 | 1,196 | 1,427 | 1,624 | 1,653 |
| Total Tax Paid | (492) | (864) | $(1,077)$ | (683) | (889) |
| Chg in working capital | $(1,474)$ | (853) | $(2,316)$ | 137 | $(1,329)$ |
| Other operating acivities | 650 | 864 | 1,207 | 757 | 313 |
| Cash flow from oper (a) | 3,359 | 3,750 | 4,239 | 9,427 | 9,627 |
| Capital Expenditure | $(2,307)$ | $(4,437)$ | $(2,617)$ | $(1,651)$ | $(2,017)$ |
| Chg in invetments | (368) | 345 | (47) |  |  |
| Other investing activies | (134) | 320 | 1,089 | 119 | 203 |
| Cash flow from inv.(b) | $(2,809)$ | $(3,771)$ | $(1,575)$ | $(1,532)$ | $(1,815)$ |
| Free cash flow (a+b) | 549 | (21) | 2,664 | 7,895 | 7,812 |
| Equity raised/(repaid) |  |  |  |  |  |
| Debt raised/(repaid) | 1,163 | 3,100 | 460 | $(4,000)$ | $(5,000)$ |
| Change in Minority Int |  |  |  |  |  |
| Dividend (incl. Tax) | (140) | $(1,027)$ | $(1,027)$ | $(1,311)$ | $(1,311)$ |
| Other financing activities | $(1,583)$ | $(2,170)$ | $(2,568)$ | (876) | (516) |
| Cash flow from fin. (c) | (560) | (97) | $(3,135)$ | $(6,187)$ | $(6,827)$ |
| Net chg in cash ( $a+b+c$ ) | (11) | (118) | (471) | 1,708 | 985 |
| Key Ratios | FY08 | FY09 | FY10 | FY11E | FY12E |
| OPM (\%) | 19.0 | 17.9 | 20.1 | 23.2 | 23.8 |
| Net Margin (\%) | 12.8 | 11.0 | 13.3 | 15.7 | 17.7 |
| Div. Yield (\%) | 0.9 | 0.9 | 1.1 | 1.1 | 1.1 |
| Net debt/Equity ( X ) | 0.5 | 0.9 | 0.7 | 0.3 | 0.0 |
| Net Working Capital (days) | 66.5 | 63.8 | 84.2 | 71.5 | 72.4 |
| ROCE (\%) | 22.0 | 19.0 | 20.0 | 23.7 | 26.9 |
| RoE (\%) | 33.8 | 30.0 | 32.6 | 34.5 | 33.6 |
| EV/Net Sales ( x ) | 3.7 | 3.4 | 3.1 | 2.5 | 2.1 |
| EV/EBITDA ( x ) | 19.5 | 19.1 | 15.2 | 10.8 | 8.7 |
| PER ( x ) | 27.3 | 27.8 | 20.5 | 14.9 | 11.6 |
| PCE ( x ) | 23.4 | 22.9 | 16.1 | 12.1 | 9.7 |
| Price/Book (x) | 9.2 | 7.6 | 6.0 | 4.5 | 3.4 |



| Key Assumptions | FY 08 | FY 09 | FY 10 | FY 11 e | FY12 e |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Domestic Sales (Rsm) | 13,278 | 16,263 | 19,732 | 22,397 | 25,446 |
| CMG (\% chng YoY) | 24.3 | 5.2 | $(16.7)$ | 11.9 | 9.7 |
| CMG - India assets | 194.5 | 73.7 | $(4.2)$ | 34.9 | 18.9 |
| CMG - global assets | 6.6 | $(14.6)$ | $(24.0)$ | $(5.1)$ | - |
| CMG margins | 12.0 | 13.5 | 17.5 | 19.6 | 20.0 |
| Domestic Sales (\% chng YoY) | 3.4 | 22.5 | 21.3 | 13.5 | 13.6 |
| Contract Manufacturing (Rsm) | 10,084 | 10,605 | 8,838 | 9,893 | 10,853 |
| Non CMG margins | 21.3 | 22.0 | 22.2 | 24.3 | 24.9 |
| R \& D/Sales (\%) | 2.8 | 2.6 | 1.9 | 2.5 | 2.5 |
| EBITDA margin (\%) | 19.0 | 17.9 | 20.1 | 23.2 | 23.8 |

T E A M

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