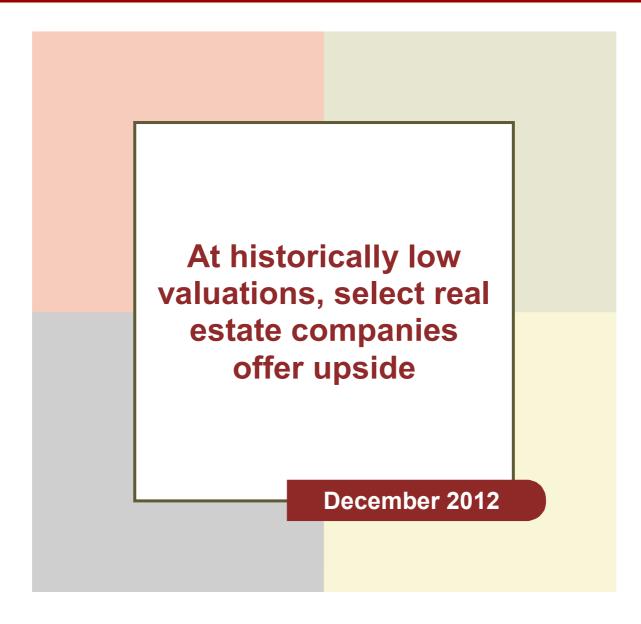




# CRISIL IERIndependentEquityResearch



Enhancing investment decisions

### Explanation of CRISIL Fundamental and Valuation (CFV) matrix

The CFV Matrix (CRISIL Fundamental and Valuation Matrix) addresses the two important analysis of an investment making process – Analysis of Fundamentals (addressed through Fundamental Grade) and Analysis of Returns (Valuation Grade) The fundamental grade is assigned on a five-point scale from grade 5 (indicating Excellent fundamentals) to grade 1 (Poor fundamentals) The valuation grade is assigned on a five-point scale from grade 5 (indicating strong upside from the current market price (CMP)) to grade 1 (strong downside from the CMP).

CRISIL		CRISIL	
Fundamental Grade	Assessment	Valuation Grade	Assessment
5/5	Excellent fundamentals	5/5	Strong upside (>25% from CMP)
4/5	Superior fundamentals	4/5	Upside (10-25% from CMP)
3/5	Good fundamentals	3/5	Align (+-10% from CMP)
2/5	Moderate fundamentals	2/5	Downside (negative 10-25% from CMP)
1/5	Poor fundamentals	1/5	Strong downside (<-25% from CMP)

#### About CRISIL Limited

CRISIL is a global analytical company providing ratings, research, and risk and policy advisory services. We are India's leading ratings agency. We are also the foremost provider of high-end research to the world's largest banks and leading corporations.

#### About CRISIL Research

CRISIL Research is India's largest independent and integrated research house. We provide insights, opinions, and analysis on the Indian economy, industries, capital markets and companies. We are India's most credible provider of economy and industry research. Our industry research covers 70 sectors and is known for its rich insights and perspectives. Our analysis is supported by inputs from our network of more than 4,500 primary sources, including industry experts, industry associations, and trade channels. We play a key role in India's fixed income markets. We are India's largest provider of valuations of fixed income securities, serving the mutual fund, insurance, and banking industries. We are the sole provider of debt and hybrid indices to India's mutual fund and life insurance industries. We pioneered independent equity research in India, and are today India's largest independent equity research house. Our defining trait is the ability to convert information and data into expert judgments and forecasts with complete objectivity. We leverage our deep understanding of the macro economy and our extensive sector coverage to provide unique insights on micro-macro and cross-sectoral linkages. We deliver our research through an innovative web-based research platform. Our talent pool comprises economists, sector experts, company analysts, and information management specialists.

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#### **Analyst Disclosure**

Each member of the team involved in the preparation of the grading report, hereby affirms that there exists no conflict of interest that can bias the grading recommendation of the company.

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## **Real Estate**

At historically low valuations, select real estate companies offer upside

CRISIL Research expects real estate developers' earnings and return on equity (RoEs) to improve next year. Sustained growth in demand, expected to improve on interest rate cuts likely next year, will be a key determinant for the improvement in industry's profitability and RoEs. Over the past two years, subdued demand, high construction costs and high interest rates have dented the earnings and return ratios of real estate companies in India. Overleveraged, many large real estate companies could not substantially reduce debt. Most real estate stocks, therefore, have significantly underperformed the benchmark S&P CNX NIFTY and trade at historically low valuations. CRISIL Research believes select real estate stocks offer upside potential from their current valuations and expects valuations to improve and return to historical levels of FY09-10.

#### Earnings and RoEs under pressure over the past two years

Earnings and RoEs of majority of real estate players have been under pressure over the past two years. Our analysis of 23 listed real estate companies highlights that earnings declined 21% and 9% y-o-y in FY12 and H1FY13, respectively, RoEs declined from 7.7% in FY10 to 4.7% in H1FY13. Subdued demand and high construction costs impacted revenues and margins. This coupled with high debt and rise in interest rates dented earnings and return ratios. We expect earnings to remain muted for the rest of FY13 but should pick up in FY14.

#### Real estate players to tread on smoother ground next year

Despite deteriorating financial performance over the past two years, CRISIL Research foresees light at the end of the tunnel. We believe GDP growth has bottomed out and expect gradual recovery in FY14. Further, inflation is showing signs of cooling down. In this backdrop, CRISIL Research expects the Reserve Bank of India (RBI) to cut the repo rate by at least 50 bps in the next one year. This is expected to improve affordability and provide the much-needed stimulus to demand. Consequently, earnings and return ratios are expected to improve in FY14. An analysis of the historical absorption trend post softening of interest rates supports our argument. Our analysis also suggests 8% improvement in PBT and 100 bps increase in RoEs at an aggregate level purely on 50 bps decline in interest rates.

#### Demand across six key cities to increase at a CAGR of 7% during 2012-14

CRISIL Research expects absorption of new residential units across six key cities - Mumbai, National Capital Region (NCR), Pune, Bengaluru, Chennai and Hyderabad - to increase at a CAGR of 7% to 251 mn sq ft in the next two years. Mumbai is expected to record the highest CAGR of 14% over the next two years due to pent-up demand. Capital values across regions are expected to remain at H1CY13 levels and are anticipated to rise marginally in H2CY13.

#### Realty companies are trading at historically low P/BV multiples

Real estate companies are currently trading at an average price to book (P/BV) of 0.9x. Historically, these companies have traded at an average three-year and five-year P/BV of 1.0x and 1.1x, respectively. Though most companies have good land banks, subdued demand has led to delays in monetisation. Also, high debt levels and rise in interest costs have impacted profitability; hence, valuations are under pressure. We believe pessimism in the real estate sector is largely factored in the current valuations. Given the expectations of 50 bps cut in interest rates in the next one year, we expect demand to improve on higher affordability. This will also provide some respite from the high interest costs and boost earnings. As a result, we expect valuation multiples to improve and return to historical levels of FY09-10.

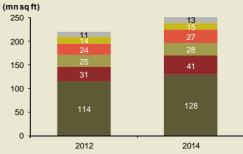
#### CRISIL coverage: Select companies offer strong upsides

CRISIL Research has five real estate stocks under coverage – Ashiana Housing Ltd (Ashiana), Bhartiya International Ltd (Bhartiya), Nitesh Estates Ltd (Nitesh), Parsvnath Developers Ltd (Parsvnath) and The Phoenix Mills Ltd (Phoenix). CRISIL Research has assigned Nitesh and Parsvnath a valuation grade of 5/5, indicating strong upside (more than 25% from the current market price). Ashiana, Phoenix and Bhartiya have been assigned a valuation grade of 3/5, indicating that current market price is aligned (±10% from the current market price).

#### December 2012

NIFTY	5,897
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#### DEMAND OUTLOOK



NCR Mumbai Pune Bengaluru Chennai Hyderabad



-indexed to 100

#### **PERFORMANCE VIS-À-VIS MARKET**

		Returns							
	3-m	6-m	1-yr	2-yr					
NIFTY	5%	16%	24%	-1%					
CNX Realty	22%	35%	46%	-23%					

#### **KEY STOCK STATISTICS**

			Funda-	Fair
	M.Cap	СМР	mental	value
Company	(Rs mn)	(Rs)	grade	(Rs)
Ashiana	4,470	240	4/5	256
Bhartiya	1,953	177	3/5	180
Nitesh	2,545	17	2/5	25
Parsvnath	17,821	41	2/5	54
Phoenix	35,697	246	3/5	245

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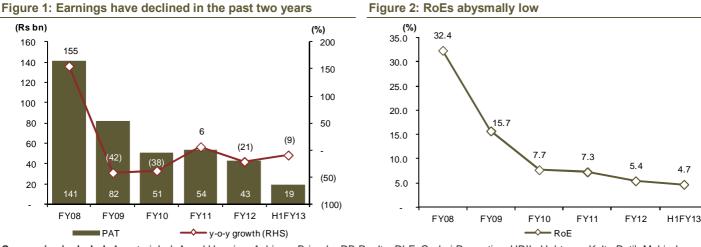


#### Industry outlook

#### Earnings and RoEs under pressure over the past two years

Earnings and RoEs of most of the real estate players have been under pressure over the past two years. Subdued demand, and high construction costs, debt and interest rates have played spoilsport. Earnings declined 21% and 9% y-o-y in FY12 and H1FY13, respectively. RoEs too declined significantly to sub-5% from 32% in FY08.

Reasons: Subdued demand, and high construction costs, debt and interest rates



Companies included: Anantraj Ind, Ansal Housing, Ashiana, Brigade, DB Realty, DLF, Godrej Properties, HDIL, Hubtown, Kolte Patil, Mahindra Lifespace, Nitesh Estates, Oberoi Realty, Omaxe, Orbit Corp, Parsvnath, Peninsula Land, Phoenix, Prestige, Purvankara, Sobha, Unitech, Vipul Source: Company, CRISIL Research

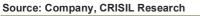
Increase in capital values and interest costs have adversely affected affordability, as a result current quarterly absorption are below FY11 levels. Owing to lower absorption, revenues were down 2.1% y-o-y in FY12 and 3.7% y-o-y in H1FY13. EBITDA margin also declined from 42% in FY11 to 38% in H1FY13 due to lower revenues and increase in construction costs. Most real estate players still have high debt as pace of divestment of non-core assets to reduce debt has been slow. Higher debt and a rise in interest rates have dealt a double blow to profitability and return ratios.

Source: Company, CRISIL Research



(Rsbn) (%) 123 350 140 120 300 100 250 80 60 200 40 150 Ô 20 0 100 Ô -31 -20 Ċ 50 -40 251 -60 FY08 FY09 FY10 FY11 FY12 H1FY13 Revenue -0 y-o-y growth (RHS)

Figure 3: Revenues - negative growth since FY11



#### Figure 4: EBITDA margins under pressure

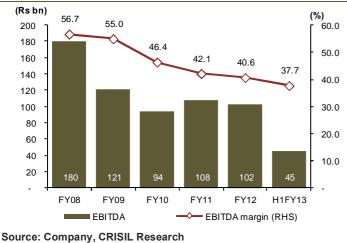
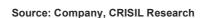


Figure 5: High debt, rise in interest rates also hurt earnings (Rsbn) 700 600 500 400 300 573 555 456 200 20 100 54 41 34 34 24 18 FY08 FY10 FY11

**FY12** 

Interest cost

H1FY13



**FY09** 

Debt

#### Real estate players to tread on smoother ground next year

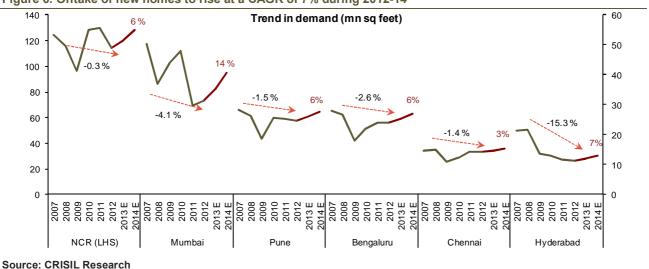
Despite deteriorating financial performance during the past two years, CRISIL Research foresees light at the end of the tunnel. We believe GDP growth has bottomed out and expect gradual recovery in FY14. CRISIL Research expects the RBI to cut repo rate by at least 50 bps in the next one year. This will improve affordability and fuel demand recovery. An analysis of historical absorption trend post softening of interest rates also supports our argument. Our analysis also suggest 8% increase in PBT and 100 bps increase in RoEs at an aggregate level purely on 50 bps decline in interest rates. Owing to increase in demand and low interest burden, we expect earnings and return ratios to improve in FY14.

#### Strong latent demand across six key cities in India

CRISIL Research expects absorption of new residential units across six key cities to increase at a CAGR of 7% to 251 mn sq ft in the next two years. Mumbai is expected to record the

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highest CAGR of 14% in the next two years due to huge pent-up demand. Capital values are expected to remain at H1CY13 levels and are anticipated to rise marginally in H2CY13. Of the planned residential supply of 1.8 bn sq ft across six cities, CRISIL Research expects 70% to materialise due to execution delays and postponement of the projects.



#### Figure 6: Offtake of new homes to rise at a CAGR of 7% during 2012-14



#### Valuation

# Realty stocks have underperformed NIFTY in past two/five years

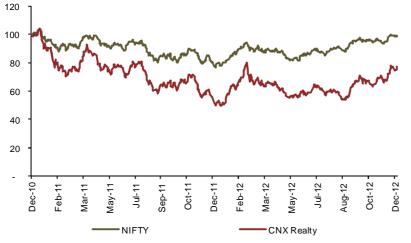
In the past five years, CNX Realty Index has underperformed the NIFTY with negative 82% returns compared to NIFTY's 1%. The index has also underperformed the NIFTY over the past two years with negative 23% returns compared to NIFTY's negative 1%. Earnings and RoEs of real estate companies have been under pressure for the past two years, leading to underperformance. The reasons, as already mentioned, are subdued demand, and high construction costs, debt and interest costs.

#### Table 1: NIFTY and CNX Realty returns

	6-m	1-yr	2-yr	3-yr	5-yr
NIFTY	16%	24%	-1%	16%	1%
CNX Realty	35%	46%	-23%	-42%	-82%
NCR region	17%	23%	-25%	-40%	-79%
Mumbai region	35%	54%	-5%	40%	-26%
South region	39%	93%	-3%	121%	-20%

Source: NSE

#### Figure 7: Realty Index has underperformed NIFTY in the past two years



**Companies included:** Anantraj Ind, Ansal Housing, Ashiana, Brigade, DB Realty, DLF, Godrej Properties, HDIL, Hubtown, Kolte Patil, Mahindra Lifespace, Nitesh Estates, Oberoi Realty, Omaxe, Orbit Corp, Parsvnath, Peninsula Land, Phoenix, Prestige, Purvankara, Sobha, Unitech, Vipul

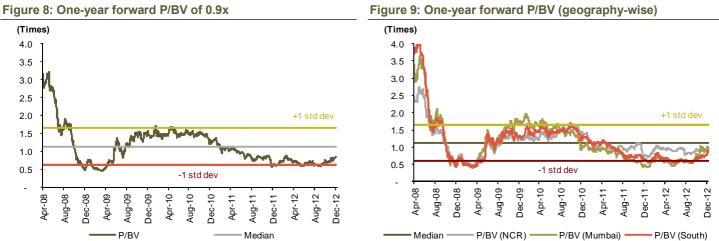
Source: CRISIL Research

#### Realty companies trading at historically low P/BV

Real estate companies are currently trading at an average one-year forward P/BV of 0.9x. Historically, these companies have traded at a three-year and five-year median P/BV of 1.0x and 1.1x, respectively. Though most companies have substantial land banks, subdued demand has led to delays in monetisation. Also, high debt levels and rise in interest costs have impacted profitability; hence, valuations are under pressure.

CNX Realty Index has underperformed Nifty in past two and five years

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Companies included: Anant Raj, Ashiana, Brigade, DLF, HDIL, Mahindra Lifespace, Nitesh Estates, Omaxe, Orbit Corp, Parsvnath, Peninsula Land, Phoenix, Puravankara, Sobha, Unitech, Vipul

#### Source: CRISIL Research

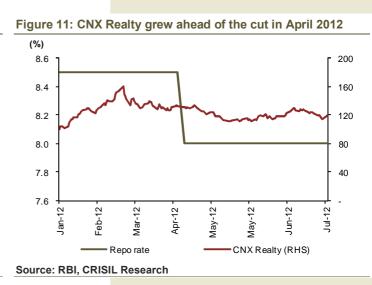
Source: CRISIL Research

We believe pessimism in the real estate sector is largely factored in the current valuations. Earnings and RoEs should improve on higher demand and decline in interest costs. CRISIL Research expects the RBI to cut reportate by at least 50 bps in the next one year. This should improve affordability, augment demand, provide some respite from high interest costs and boost earnings. Accordingly, we expect valuation multiples to improve and return to historical levels of FY09-10.

**Real estate companies'** valuations are expected to improve from the current levels

#### Figure 10: Movement in CNX Realty Index in FY09







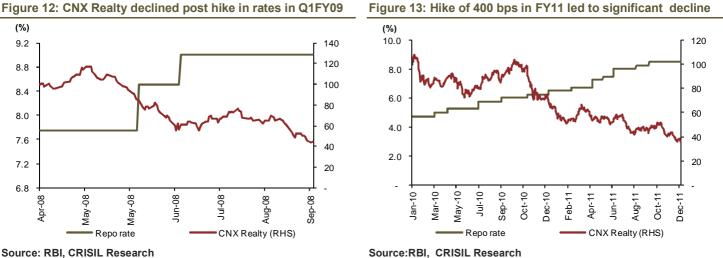


Figure 12: CNX Realty declined post hike in rates in Q1FY09

### Select companies under CRISIL coverage offer strong upside, attractive P/BV ratios

CRISIL Research has five real estate stocks under coverage - Ashiana, Bhartiya, Nitesh, Parsvnath and Phoenix. CRISIL Research has assigned Nitesh and Parsvnath a valuation grade of 5/5, indicating a strong upside (more than 25% from the current market price). Ashiana, Phoenix and Bhartiya have been assigned a valuation grade of 3/5, indicating that current market price is aligned (±10% from the current market price).

**CRISIL Research has a** valuation grade of 5/5 on **Nitesh and Parsvnath** 

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## Valuation Summary

		M.cap	52-w	52-week Grade		e Price (Rs) P/E		P/E (x)			P/BV (x)		Dividend yield				
	NSE ticker	(Rs mn)	High	Low	F	v	CMP@	Fair value	FY12	FY13E	FY14E	FY12	FY13E	FY14E	FY12	FY13E	FY14E
Ashiana Housing Ltd	ASHIANA	4,470	250	128	4	3	240	256	6.4	10.3	9.3	1.9	1.6	1.4	0.9	1.0	1.1
Bhartiya International Ltd	BIL	1,953	186	45	3	3	177	180	4.6	14.6	10.9	0.4	1.3	1.2	2.0	0.7	1.2
Nitesh Estates Ltd	NITESHEST	2,545	25	11	2	5	17	25	NA	30.9	5.9	0.5	0.5	0.5	-	0.5	2.4
Parsvnath Developers Ltd	PARSVNATH	17,821	65	35	2	5	41	54	29.2	24.7	20.9	0.7	0.7	0.7	-	1.0	1.2
The Phoenix Mills Ltd	PHOENIXLTD	35,697	254	150	3	3	246	245	31.7	48.7	35.6	2.1	2.2	2.1	0.9	0.7	1.1

		Sales			PAT			EPS (Rs	5)	EPS C.	AGR (%)	_	RoE (%	)	_	RoCE (	%)
(Rs mn)	FY12	FY13E	FY14E	FY12	FY13E	FY14E	FY12	FY13E	FY14E	FY10-12	FY12-14E	FY12	FY13E	FY14E	FY12	FY13E	FY14E
Ashiana Housing Ltd	2,417	1,399	1,478	696	432	478	37.4	23.2	25.7	36	(17)	33.5	16.7	15.9	36.7	18.6	17.2
Bhartiya International Ltd	2,507	3,011	3,532	118	133	185	11.3	12.1	16.1	46	19	9.4	9.5	11.8	12.3	13.1	15.2
Nitesh Estates Ltd	1,162	1,977	3,865	17	82	429	0.1	0.6	2.9	nm	nm	0.4	1.8	8.7	(0.1)	2.0	10.5
Parsvnath Developers Ltd	9,052	8,861	11,217	610	723	855	1.4	1.7	2.0	(29)	18	2.4	2.7	3.2	8.6	7.8	8.7
The Phoenix Mills Ltd	3,670	4,463	7,622	1,126	734	1,003	7.8	5.1	6.9	34.0	(6.0)	6.7	4.4	6.0	5.2	6.1	10.2

F = Fundamental grade; V = Valuation grade; @ 18<sup>th</sup> December 2012

Source: NSE, BSE, Company, CRISIL Research

# Ashiana Housing Ltd

Standing tall amidst headwinds

Fundamental Grade	4/5 (Superior fundamentals)
Valuation Grade	3/5 (CMP is aligned)

Ashiana Housing Ltd (Ashiana) is a mid-size developer in North India with a focus on midincome housing projects. It has pioneered the concept of retirement housing (active senior living) in India. The company has developed 12 mn sq ft till date and has a pipeline of ~12 mn sq ft (~2 mn sq ft launched yet to be booked) to be developed over the next four-five years.

#### Grading rationale

- Ashiana has a strong track record and is known for quality construction and timely delivery of projects. This enables it to sell properties at premium rates compared to its peers in the same location.
- Unlike other real estate developers, Ashiana does not aggregate a huge land bank. It holds land inventory that provides visibility for five-six years. Hence, the capital requirement is comparatively lower resulting in low gearing and a strong balance sheet.
- Has a strong pipeline of 10 mn sq ft of projects, of which 80% are in Rajasthan. Since land conversion in Rajasthan has been at a standstill for the past one year, delays in approvals have impacted new project launches. Given the risks in land approval, Ashiana has worked on a new capital allocation strategy for future land acquisitions, payments will be linked to approvals, which will ensure minimal blockage of capital for land where all the necessary approvals are not in place.
- Has a strong and experienced management. It follows good corporate governance practices and disclosure levels are superior than that of peers.
- Robust financial performance in the past four years reported RoE of 30%+ in the past five years. Earnings recorded a five-year CAGR of 49% during FY07-12.

#### **Financial performance**

There has been a change in revenue recognition method – from percentage completion method to possession based with effect from April 2012. Owing to this change in accounting, there will be an impact on revenue recognition and earnings for the next two years but will increase significantly in FY15. There will however be no impact on the cash flows. We expect revenues of Rs 3.2 bn in FY15 against Rs 2.4 bn in FY12. EBITDA margin is expected to improve by ~300 bps over the next three years due to increase in contribution from high-margin projects. PAT is expected at Rs 989 mn in FY15 against Rs 696 mn in FY12.

#### Valuation

We have valued Ashiana by the net asset value method and arrived at a fair value of Rs 256 per share. At this valuation, implied P/BV multiples are 1.5x FY14E and 1.2x FY15E book value.

#### KEY FORECAST (CONSOLIDATED)

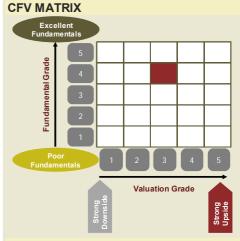
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(Rs mn)	FY11	FY12	FY13E	FY14E	FY15E
Operating income	1,396	2,417	1,399	1,478	3,153
EBITDA	441	826	542	558	1,190
Adj PAT	429	696	432	478	989
Adj EPS-Rs	23.1	37.4	23.2	25.7	53.2
EPS growth (%)	15.0	62.0	(37.8)	10.6	106.8
Dividend yield (%)	0.7	0.9	1.0	1.1	2.2
RoCE (%)	26.9	36.7	18.6	17.2	31.6
RoE (%)	28.2	33.5	16.7	15.9	26.9
PE (x)	10.4	6.4	10.3	9.3	4.5
P/BV (x)	2.6	1.9	1.6	1.4	1.1
EV/EBITDA (x)	9.1	4.6	5.9	4.4	1.5

CMP: Current Market Price

Source: Company, CRISIL Research estimate

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# Fair ValueRs 256CMPRs 240



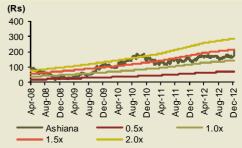
#### KEY STOCK STATISTICS

NIFTY/SENSEX	5897/19365
NSE/BSE ticker	ASHIANA/ASHIHOU
Face Value (Rs per share)	10
Shares outstanding (mn)	18.6
Market cap (Rs mn)/(US\$ mi	n) 4470/81
Enterprise value (Rs mn)	3590/65
52-week range (Rs) (H/L)	250/128
Beta	1.4
Free float (%)	33.1%
Avg daily volumes (30-days)	12,979
Avg daily value (30-days) (R	s mn) 2.6

#### SHAREHOLDING PATTERN



		Returns									
	1-m	3-m	6-m	12-m							
Ashiana	41%	46%	44%	76%							
NIFTY	6%	5%	16%	24%							



Income statement					
(Rsmn)	FY11	FY12	FY13E	FY14E	FY15E
Operating income	1,396	2,417	1,399	1,478	3,153
EBITDA	441	826	542	558	1,190
EBITDA margin	31.6%	34.2%	38.7%	37.7%	37.7%
Depreciation	20	25	26	27	28
EBIT	421	802	516	531	1,162
Interest	7	29	26	10	(0)
Operating PBT	414	773	490	521	1,162
Other income	145	71	87	126	175
Exceptional inc/(exp)	9	(0)	-	-	-
PBT	568	844	577	647	1,337
Tax provision	130	149	144	169	348
Minority interest		-	-	-	-
PAT (Reported)	439	696	432	478	989
Less: Exceptionals	9	(0)	-	-	-
Adjusted PAT	429	696	432	478	989

Ratios					
	FY11	FY12	FY13E	FY14E	FY15E
Growth					
Operating income (%)	22.5	73.1	(42.1)	5.6	113.4
EBITDA (%)	10.6	87.4	(34.4)	2.9	113.4
Adj PAT (%)	18.4	62.0	(37.8)	10.6	106.8
Adj EPS (%)	15.0	62.0	(37.8)	10.6	106.8
Profitability					
EBITDA margin (%)	31.6	34.2	38.7	37.7	37.7
Adj PAT Margin (%)	30.8	28.8	30.9	32.4	31.4
RoE (%)	28.2	33.5	16.7	15.9	26.9
RoCE (%)	26.9	36.7	18.6	17.2	31.6
RoIC (%)	82.6	65.0	34.4	47.8	93.0
Valuations					
Price-earnings (x)	10.4	6.4	10.3	9.3	4.5
Price-book (x)	2.6	0.4 1.9	1.6	9.3 1.4	4.5
EV/EBITDA (x)	2.0 9.1	4.6	5.9	4.4	1.1
EV/Sales (x)	3.0	4.0	2.4	4.4 1.8	0.6
Dividend payout ratio (%)	3.0 7.4	6.0	2.4 9.9	9.9	0.6 9.9
Dividend yield (%)	0.7	0.9	9.9 1.0	9.9 1.1	9.9 2.2
Dividend yield (%)	0.7	0.9	1.0	1.1	2.2
B/S ratios					
Inventory days	327	313	787	986	445
Creditors days	210	142	618	918	390
Debtor days	8	9	18	19	10
Working capital days	61	138	158	82	61
Gross asset turnover (x)	3.4	4.8	2.5	2.5	5.1
Net asset turnover (x)	4.0	5.7	3.1	3.2	6.9
Sales/operating assets (x)	3.3	5.6	3.1	3.2	6.9
Current ratio (x)	2.0	3.4	2.3	1.9	2.4
Debt-equity (x)	0.0	0.1	0.1	(0.0)	(0.0)
Net debt/equity (x)	(0.3)	(0.3)	(0.5)	(0.6)	(0.7)
Interest coverage	64.0	28.0	19.7	55.7	NM

Per share					
	FY11	FY12	FY13E	FY14E	FY15E
Adj EPS (Rs)	23.1	37.4	23.2	25.7	53.2
CEPS	24.2	38.7	24.6	27.2	54.7
Book value	94.0	128.8	150.0	173.5	222.1
Dividend (Rs)	1.7	2.3	2.3	2.5	5.3
Actual o/s shares (mn)	18.6	18.6	18.6	18.6	18.6

(Rsmn) FY11 FY12 FY13E FY14E FY15E Liabilities Equity share capital 186 186 186 186 186 Reserves 1,564 2,606 3,043 2 2 1 1 3.947 Minorities 2,792 3,229 4,133 Networth 1.750 2.397 Convertible debt Other debt 7 218 147 (0) (0) Total debt 7 218 147 (0) (0) Deferred tax liability (net) 32 31 32 32 32 2,646 Total liabilities 1,789 2,971 3,262 4,166 Assets Net fixed assets 415 436 461 459 456 Capital WIP 5 0 0 0 0 Total fixed assets 420 436 461 459 456 Investments 686 498 498 498 498 Current assets Inventory 751 1.240 1.745 2.305 2,241 Е Sundry debtors 29 73 55 63 84 369 279 Loans and advances 142 321 424 Cash & bank balance 382 359 1,027 1,579 2,286 Marketable securities 81 491 415 415 415 Total current assets 1,385 2,423 3,571 4,741 5,450 Total current liabilities 702 715 1.563 2.441 2.243 Net current assets 683 1,708 2,008 2,300 3,207 Intangibles/Misc. expenditure 0 4 4 4 4 Total assets 2,971 3,262 1,789 2,646 4,166 Cash flow FY14E (Rsmn) FY11 FY12 FY13E FY15E Pre-tax profit 559 844 647 1,337 577 Total tax paid (109) (150) (143) (169) (348) Depreciation 28 20 25 26 27 Working capital changes 83 (639) 292 261 (200) 554 752 766 817 Net cash from operations 80 Cash from investments Capital expenditure (13) (45) (52) (25) (25) Investments and others (269) (221) 76 (282) (25) (25) Net cash from investments (266) 24 Cash from financing Equity raised/(repaid) 5 Debt raised/(repaid) (73) 211 (71) (147) Dividend (incl. tax) (38) (111)(49)(48) (53) Others (incl extraordinaries) 55 0 11 12 26 Net cash from financing (50) 163 (108) (188) (85) Change in cash position 221 (23) 668 553 707

**Balance Sheet** 

Closing cash

Quarterly financials (Rs mn)	Q2FY12	Q3FY12	Q4FY12	Q1FY13	Q2FY13
· · · ·					
Net Sales	567	539	903	307	283
Change (q-o-q)	41%	-5%	68%	-66%	-8%
EBITDA	176	174	327	92	53
Change (q-o-q)	25%	-1%	88%	-72%	-43%
EBITDA margin	31%	32%	36%	30%	19%
PAT	146	153	267	89	71
Adj PAT	146	153	267	89	71
Change (q-o-q)	12%	5%	75%	-67%	-20%
Adj PAT margin	26%	28%	30%	29%	25%
Adj EPS	7.8	8.2	14.3	4.8	3.8

382

359

1,027

1,579

2,286

Source: Company, CRISIL Research estimate

# Bhartiya International Ltd

From leather to land

Fundamental Grade	3/5 (Good fundamentals)
Valuation Grade	3/5 (CMP is aligned)

Bhartiya International Ltd (Bhartiya) has been India's largest leather garment exporter for more than a decade. It also has a low-cost land bank of 122 acres (17.2 mn sq ft) in Hebbal, Bengaluru, which it plans to monetise over the next few years.

#### Grading rationale

- Bhartiya has a 122-acre land bank with a saleable area of 17.2 mn sq ft. The land is held in an associate company where Bhartiya has a 30% stake. All the major clearance and approvals are in place for this land parcel.
- It has started monetising land bank, launched phase I with development plan of 4.7 mn sq ft in October 2012. Funding for phase I has been tied-up. Of the launched 1 mn sq ft residential project, 95% is booked till date.
- The land bank is in Hebbal, which is an upcoming location in Bengaluru. Post commencement of the international airport in Devanahalli (20 km away from Hebbal), real estate development has gained momentum. Hebbal has one of the largest technology and business parks, housing prominent names such as Bharat Electronics, IBM, Philips Software, etc. With the expected completion of Peripheral Ring Road by FY16, Hebbal's connectivity to other major areas in Bengaluru will improve.
- The Bengaluru real estate market has shown good resilience compared to other geographies. With property prices nearing 2008-peak levels, housing in Bengaluru is relatively more affordable. We expect volumes to register steady growth due to end-user demand largely from the IT/ITeS sector.
- Bhartiya is yet to establish its brand in Bengaluru; monetisation of a huge land bank at a single location will take time. Also, execution of a project of such a large magnitude will be a challenge since it is a first for the company.
- Bhartiya is also the largest exporter of leather garments. It has emerged as one of the preferred Asian vendors for some of the global brands such as Hugo Boss, Zara, Wrangler, Levis, Marco Polo and Guess due to its in-house design capability and superior product quality.
- India's share in the global leather garment industry increased from 2.5% in FY07 to 3.3% in FY12. Given its dominant position, we expect Bhartiya to benefit from India's strong foothold in the global leather garment industry.

#### **Financial performance**

We expect revenues to grow at a CAGR of 19% to Rs 3.5 bn in FY14 driven by the accessories business segment. EBITDA margin is expected to increase 50 bps to 11.3% in FY14 due to increase in contribution from high-margin leather goods business. PAT is expected to grow at a two-year CAGR of 25% to Rs 185 mn in FY14. RoE is expected to improve to 11.8% in FY14 from 9.4% in FY12.

#### Valuation

We have valued Bhartiya by the sum-of-the-parts method and arrived at a fair value of Rs 180 per share. Implied P/BV multiples are 1.4x FY13E and 1.2x FY14E book value. Its fashion business has been valued by the DCF method and the real estate business by NAV.

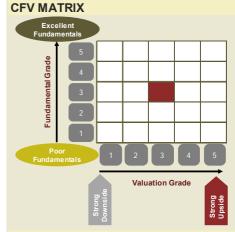
KEY FORECAST					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Operating income	2,070	1,952	2,507	3,011	3,532
EBITDA	178	186	270	320	398
Adj PAT	46	68	118	133	185
Adj EPS-Rs	5.3	7.1	11.3	12.1	16.1
EPS growth (%)	36.2	33.7	58.5	6.7	33.7
Dividend yield (%)	1.6	1.9	2.0	0.7	1.2
RoCE (%)	9.7	9.4	12.3	13.1	15.2
RoE (%)	4.5	6.0	9.4	9.5	11.8
PE (x)	12.0	7.3	4.6	14.6	10.9
P/BV (x)	0.5	0.4	0.4	1.3	1.2
EV/EBITDA (x)	4.7	5.3	4.4	8.2	6.7

CMP: Current Market Price; Note: Financials are only of fashion business (textile + leather)

Source: Company, CRISIL Research estimate



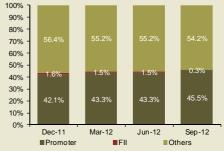
# Fair ValueRs 180CMPRs 177



#### **KEY STOCK STATISTICS**

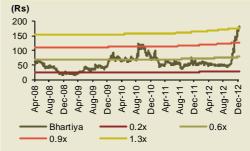
NIFTY/SENSEX	5897/19365
NSE/BSE ticker	BIL
Face value (Rs per share)	10
Shares outstanding (mn)	11
Market cap (Rs mn)/(US\$ mn)	1,953/36
Enterprise value (Rs mn)/(US\$ mn)	1,200/22
52-week range (Rs)/(H/L)	186/45
Beta	1.0
Free float (%)	54.5%
Avg daily volumes (30-days)	136,207
Avg daily value (30-days) (Rs mn)	19.8

#### SHAREHOLDING PATTERN



#### **PERFORMANCE VIS-À-VIS MARKET**

	Returns						
	1-m	3-m	6-m	12-m			
Bhartiya	27%	254%	266%	223%			
NIFTY	6%	5%	16%	24%			



(Rsmn)	FY10	FY11	FY12	FY13E	FY14E
Operating income	2,070	1,952	2,507	3,011	3,532
EBITDA	178	186	270	320	398
EBITDA margin	8.6%	9.5%	10.8%	10.6%	11.3%
Depreciation	25	28	30	32	37
EBIT	153	158	240	288	360
Interest	60	82	103	110	107
Operating PBT	94	76	137	178	254
Other income	(12)	22	23	21	22
Exceptional inc/(exp)	(0)	(4)	(3)	-	-
PBT	81	94	157	199	276
Tax provision	35	30	41	66	91
Minority interest	-	-	-	-	-
PAT (Reported)	46	64	115	133	185
Less: Exceptionals	(0)	(4)	(3)	-	-
Adjusted PAT	46	68	118	133	185

141105					
	FY10	FY11	FY12	FY13E	FY14E
Growth					
Operating income (%)	13.6	(5.7)	28.4	20.1	17.3
EBITDA (%)	(20.3)	4.2	45.2	18.6	24.2
Adj PAT (%)	50.1	46.0	75.3	12.8	38.5
Adj EPS (%)	36.2	33.7	58.5	6.7	33.7
Profitability					
EBITDA margin (%)	8.6	9.5	10.8	10.6	11.3
Adj PAT Margin (%)	2.2	3.5	4.7	4.4	5.2
RoE (%)	4.5	6.0	9.4	9.5	11.8
RoCE (%)	9.7	9.4	12.3	13.1	15.2
RoIC (%)	8.9	14.5	16.6	15.8	17.1
Valuations					
Price-earnings (x)	12.0	7.3	4.6	14.6	10.9
Price-book (x)	0.5	0.4	0.4	1.3	1.2
EV/EBITDA (x)	4.7	5.3	4.4	8.2	6.7
EV/Sales (x)	0.4	0.5	0.5	0.9	0.8
Dividend payout ratio (%)	18.9	14.8	9.6	10.0	12.8
Dividend yield (%)	1.6	1.9	2.0	0.7	1.2
B/S ratios					
Inventory days	109	177	169	165	166
Creditors days	39	52	54	51	51
Debtor days	20	28	39	35	33
Working capital days	104	167	159	149	146
Gross asset turnover (x)	4.6	3.6	3.9	4.1	4.4
Net asset turnover (x)	6.5	5.0	5.4	5.8	6.3
Sales/operating assets (x)	5.2	4.3	4.8	5.2	6.0
Current ratio (x)	4.0	4.1	3.9	3.9	3.8
Debt-equity (x)	0.4	0.5	0.6	0.6	0.5
Net debt/equity (x)	0.3	0.4	0.5	0.4	0.4
Interest coverage	2.6	1.9	2.3	2.6	3.4

Per share	

Ratios

	FY10	FY11	FY12	FY13E	FY14E
Adj EPS (Rs)	5.3	7.1	11.3	12.1	16.1
CEPS	8.2	10.1	14.2	15.0	19.4
Book value	123.9	126.1	127.0	133.1	144.8
Dividend (Rs)	1.0	1.0	1.1	1.2	2.1
Actual o/s shares (mn)	8.7	9.5	10.5	11.1	11.5

Note: Financials are only of fashion business (textile + leather)

Source: Company, CRISIL Research estimate

	Balance Sheet					
E	(Rsmn)	FY10	FY11	FY12	FY13E	FY14E
2	Liabilities					
3	Equity share capital	87	95	105	111	115
%	Reserves	987	1,099	1,224	1,362	1,546
7	Minorities	-	-	-	-	-
)	Networth	1,074	1,194	1,329	1,473	1,660
7	Convertible debt	-		-	-	-
ŀ	Other debt	465	627	767	829	779
2	Total debt	465	627	767	829	779
	Deferred tax liability (net)	9	13	17	22	27
5	Total liabilities	1,548	1,835	2,113	2,324	2,467
	Assets					
	Net fixed assets	320	455	478	565	563
5	Capital WIP	103	28	91	31	26
	Total fixed assets	424	483	569	596	589
5	Investments	396	389	411	411	411
	Current assets					
	Inventory	516	777	949	1,114	1,306
E	Sundry debtors	107	137	251	266	293
	Loans and advances	168	218	198	211	238
3	Cash & bank balance	122	96	83	137	114
2	Marketable securities	54	38	33	33	33
5	Total current assets	966	1,267	1,515	1,761	1,985
7	Total current liabilities	245	310	388	451	525
	Net current assets	721	956	1,126	1,310	1,459
	Intangibles/Misc.expenditure	7	6	7	7	7
3	Total assets	1,548	1,835	2,113	2,324	2,467
2						
	O a b flam					
3	Cash flow	5//0	544	5///0	E)//AE	
3	(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
3	(Rs mn) Pre-tax profit	82	98	160	199	276
	(Rs mn) Pre-tax profit Total tax paid	82 (28)	98 (25)	160 (38)	199 (61)	276 (86)
3	(Rs mn) Pre-tax profit Total tax paid Depreciation	82 (28) 25	98 (25) 28	160 (38) 30	199 (61) 32	276 (86) 37
3 2 1	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes	82 (28) 25 114	98 (25) 28 (275)	160 (38) 30 (188)	199 (61) 32 (130)	276 (86) 37 (173)
3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations	82 (28) 25	98 (25) 28	160 (38) 30	199 (61) 32	276 (86) 37
3 2 1 2 2	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments	82 (28) 25 114 <b>193</b>	98 (25) 28 (275) <b>(175)</b>	160 (38) 30 (188) <b>(37)</b>	199 (61) 32 (130) <b>41</b>	276 (86) 37 (173) <b>54</b>
3 2 1 9 2 7 3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments Capital expenditure	82 (28) 25 114 <b>193</b> (78)	98 (25) 28 (275) <b>(175)</b> (87)	160 (38) 30 (188) <b>(37)</b> (116)	199 (61) 32 (130)	276 (86) 37 (173)
3 2 2 7 3 3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments Capital expenditure Investments and others	82 (28) 25 114 <b>193</b> (78) (8)	98 (25) 28 (275) <b>(175)</b> (87) 22	160 (38) 30 (188) <b>(37)</b> (116) (17)	199 (61) 32 (130) <b>41</b> (60) -	276 (86) 37 (173) <b>54</b> (30) -
3 2 2 7 3 3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments Capital expenditure Investments and others Net cash from investments	82 (28) 25 114 <b>193</b> (78)	98 (25) 28 (275) <b>(175)</b> (87)	160 (38) 30 (188) <b>(37)</b> (116)	199 (61) 32 (130) <b>41</b>	276 (86) 37 (173) <b>54</b>
3 2 2 7 3 3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments Capital expenditure Investments and others Net cash from investments Cash from financing	82 (28) 25 114 <b>193</b> (78) (8) (86)	98 (25) 28 (275) (175) (87) 22 (65)	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b>	199 (61) 32 (130) <b>41</b> (60) - <b>(60)</b>	276 (86) 37 (173) <b>54</b> (30) - <b>(30)</b>
3 2 2 2 7 3 3 3 2	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34	98 (25) 28 (275) (175) (87) 22 (65) 34	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50	199 (61) 32 (130) <b>41</b> (60) - <b>(60)</b> 27	276 (86) 37 (173) <b>54</b> (30) - <b>(30)</b> 30
3 2 2 3 3 3 2 2 3	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180)	98 (25) 28 (275) (175) (87) 22 (65) 34 162	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140	199 (61) 32 (130) <b>41</b> (60) - <b>(60)</b> 27 62	276 (86) 37 (173) <b>54</b> (30) - ( <b>30</b> ) 30 (50)
3 2 1 9 2 7 7 3 3 3 2 2	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10)	98 (25) 28 (275) (175) (87) 22 (65) 34 162 (11)	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140 (13)	199 (61) 32 (130) <b>41</b> (60) - <b>(60)</b> 27	276 (86) 37 (173) <b>54</b> (30) - <b>(30)</b> 30
3 2 1 3 3 3 2 3 3 3 2 3 3 3 3 3 3 3 3 3	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) 19	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140 (13) (20)	199 (61) 32 (130) <b>41</b> (60) - (60) 27 62 (16) -	276 (86) 37 (173) <b>54</b> (30) - (30) - (30) (50) (28) -
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) 19 (136)	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140 (13) (20) <b>156</b>	199 (61) 32 (130) <b>41</b> (60) - (60) 27 62 (16) - 73	276 (86) 37 (173) 54 (30) - (30) 30 (50) (28) - (48)
3 2 2 7 3 3 2 7 3 3 2 5 1 3 5 1 4	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) 19 (136) (29)	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25)	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13)	199 (61) 32 (130) <b>41</b> (60) - (60) 27 62 (16) - <b>73</b> 54	276 (86) 37 (173) 54 (30) - (30) - (30) (50) (28) - (48) (23)
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) 19 (136)	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140 (13) (20) <b>156</b>	199 (61) 32 (130) <b>41</b> (60) - (60) 27 62 (16) - 73	276 (86) 37 (173) 54 (30) - (30) 30 (50) (28) - (48)
3 2 2 3 3 3 2 3 3 3 2 3 3 5 4 3 3 5 4 3 3 3	(Rs mn) Pre-tax profit Total tax paid Depreciation Working capital changes Net cash from operations Cash from investments Capital expenditure Investments and others Net cash from investments Cash from financing Equity raised/(repaid) Debt raised/(repaid) Dividend (incl. tax) Others (incl extraordinaries) Net cash from financing Change in cash position Closing cash	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) 19 (136) (29) 122	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25)	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13)	199 (61) 32 (130) <b>41</b> (60) - (60) 27 62 (16) - <b>73</b> 54	276 (86) 37 (173) 54 (30) - (30) - (30) (50) (28) - (48) (23)
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) 19 (136) (29) 122 e)	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96	160 (38) 30 (188) <b>(37)</b> (116) (17) <b>(133)</b> 50 140 (13) (20) <b>156</b> (13) 83	199 (61) 32 (130) <b>41</b> (60) - <b>(60)</b> - <b>(60)</b> 27 62 (16) - <b>73</b> 54 137	276 (86) 37 (173) <b>54</b> (30) - (30) (30) (50) (28) - (48) (23) 114
3 2 2 7 3 3 2 7 3 3 2 7 3 3 2 7 3 3 2 7 3 3 5	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon   (Rs mn)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) 19 (136) (29) 122 e) Q2FY12	98 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13) 83 24FY12	199 (61) 32 (130) <b>41</b> (60) - (60) - (60) 27 62 (16) - 73 54 137 24 137	276 (86) 37 (173) 54 (30) - (30) (30) (50) (28) (23) (114 (23) (114
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon   (Rs mn)   Net Sales	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) (136) (29) 122 (29) 122 (22) (22) (22) (22) (22) (22) (20) (20	988 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96 23FY12 657	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13) 83 24FY12 397	199 (61) 32 (130) 41 (60) - (60) - (60) 27 (60) 27 (60) - 73 54 137 24 137	276 (86) 37 (173) 54 (30) - (30) (50) (28) - (48) (23) 114 (23) 114 (22) 722
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon   (Rs mn)   Net Sales   Change (q-o-q)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) 19 (136) (29) 122 e) 222Y12 600 43%	988 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96 2357 9%	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13) 83 24FY12 397 -40%	199 (61) 32 (130) 41 (60) - (60) - (60) 27 (60) - 73 54 137 21FY13 429 8%	276 (86) 37 (173) 54 (30) - (30) (50) (28) - (48) (23) 114 (23) 114 (23) 214 (24) (23) (24) (24) (24) (24) (24) (24) (24) (24
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Debt raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon   (Rs mn)   Net Sales   Change (q-o-q)   EBITDA	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) (10) (10) (10) (10) (10) (1	988 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96 215 (25) 96 2357 9% 47	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13) 83 (13) 83 (24FY12 397 -40% 26	199 (61) 32 (130) 41 (60) - (60) - (60) 27 62 (16) - 73 54 137 2429 8% 50	276 (86) 37 (173) 54 (30) - (30) (50) (28) - (28) (23) 114 (23) 114 (23) 114 (23) 22FY13 722 68% 73
	(Rs mn)   Pre-tax profit   Total tax paid   Depreciation   Working capital changes   Net cash from operations   Cash from investments   Capital expenditure   Investments and others   Net cash from investments   Cash from financing   Equity raised/(repaid)   Dividend (incl. tax)   Others (incl extraordinaries)   Net cash from financing   Change in cash position   Closing cash   Quarterly financials (standalon   (Rs m)   Net Sales   Change (q-o-q)	82 (28) 25 114 <b>193</b> (78) (8) (86) 34 (180) (10) (10) 19 (136) (29) 122 e) 222Y12 600 43%	988 (25) 28 (275) (175) 22 (65) 34 162 (11) 29 215 (25) 96 2357 9%	160 (38) 30 (188) (37) (116) (17) (133) 50 140 (13) (20) 156 (13) 83 24FY12 397 -40%	199 (61) 32 (130) 41 (60) - (60) - (60) 27 (60) - 73 54 137 21FY13 429 8%	276 (86) 37 (173) 54 (30) - (30) (50) (28) - (48) (23) 114 (23) 114 (22) 722 68%

33

33

105%

6%

3.2

17

17

-48%

3%

1.7

9

9

-45%

2%

0.9

16

16

74%

4%

1.6

39

39 137%

5%

3.5

**Balance Sheet** 

PAT

Adj PAT

Adj EPS

Change (q-o-q) Adj PAT margin

## **Nitesh Estates Ltd**

Building its block in Bengaluru

Fundamental Grade2/5 (Moderate fundamentals)Valuation Grade5/5 (CMP has strong upside)

Nitesh Estates Ltd (Nitesh) is an upcoming real estate developer in Bengaluru. It has executed 1.2 mn sq ft projects largely in the premium housing segment and has ongoing projects of 3.3 mn sq ft with pipeline of 2.3 mn sq ft to be launched in the next six months.

#### Grading rationale

- Nitesh has established its brand in the premium housing segment in Bengaluru within a short span of time. The company has executed 1.2 mn sq ft of projects so far.
- It undertakes projects under Joint Development Agreement (JDA) with landowners. This provides access to city-centric projects with lower capital requirements. However, margins in the JDA model are capped as the land owner gets the benefits of the appreciation in land prices.
- The Bengaluru real estate market has shown good resilience compared to other geographies. We expect volumes to register steady growth due to end-user demand largely from the IT/ITeS sector. Given that property prices are nearing 2008-peak levels, housing in Bengaluru is relatively more affordable than in Mumbai and the NCR.
- Of the ongoing projects of 3.3 mn sq ft, Nitesh has sold 1.55 mn sq ft with sales value of Rs 6.1 bn; however, only Rs 1.8 bn has been recognised as revenues. As execution picks up, we expect revenue recognition to increase. This is expected to boost earnings and return ratios.
- Nitesh has diversified into the hospitality and retail segments. Ritz Carlton Hotel (281 keys) is expected to be operational in the next six months and a 0.7 mn sq ft retail asset at Indiranagar is expected to commence operations by FY16. Given the long gestation period of these projects, return ratios are expected to remain under pressure for some time. Also, timely execution and marketing challenges exist.

#### **Financial performance**

We expect revenues to register a two-year CAGR of 82% to Rs 3.9 bn in FY14. EBITDA margin is expected to expand to 21.9% in FY14 from 1% in FY12 due to higher revenue recognition and absorption of fixed costs. PAT is expected to increase to Rs 429 mn in FY14 from Rs 17 mn in FY12. We expect RoE to improve to 8.7% in FY14 from 0.4% in FY12. Adjusting for capital WIP for the Indiranagar Mall and equity contribution of Ritz Carlton, RoCE is expected to be 19.6% in FY14.

#### Valuation

We have valued Nitesh by the sum-of-the-parts method and arrived at a fair value of Rs 25 per share. At this value, implied P/BV multiples are 0.8x FY13E and 0.7x FY14E book value.

KEY FORECAST (CONSOLIDATED)									
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E				
Operating income	792	1,311	1,162	1,977	3,865				
EBITDA	(24)	86	12	143	845				
Adj PAT	(130)	109	17	82	429				
Adj EPS-Rs	(1.8)	0.7	0.1	0.6	2.9				
EPS growth (%)	NA	NA	NA	NA	420				
Dividend yield (%)	-	1.4	-	0.5	2.4				
RoCE (%)	(1.7)	2.2	(0.1)	2.0	10.5				
RoE (%)	(17.8)	3.9	0.4	1.8	8.7				
PE (x)	NA	23.3	NA	30.9	5.9				
P/BV (x)	1.4	0.5	0.5	0.5	0.5				
EV/EBITDA (x)	NA	38.0	NA	27.2	7.3				

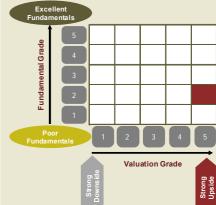
CMP: Current Market Price; NA: Not available

Source: Company, CRISIL Research estimate



# Fair ValueRs 25CMPRs 17

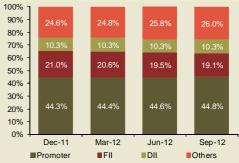




#### **KEY STOCK STATISTICS**

NIFTY/SENSEX	5897/19365
NSE/BSE ticker	NITESHEST
Face value (Rs per share)	10
Shares outstanding (mn)	145.8
Market cap (Rs mn)/(US\$ mn)	2,545/46
Enterprise value (Rs mn)/(US\$ mn)	3,614/66
52-week range (Rs)/(H/L)	25/11
Beta	1.2
Free float (%)	55.3%
Avg daily volumes (30-days)	1,097,367
Avg daily value (30-days) (Rs mn)	17.7

#### SHAREHOLDING PATTERN



#### **PERFORMANCE VIS-À-VIS MARKET**

	Returns							
	1-m 3-m 6-m 12							
NITESH	23%	20%	22%	8%				
NIFTY	6%	5%	16%	24%				



Income statement					
(Rsmn)	FY10	FY11	FY12	FY13E	FY14E
Operating income	792	1,311	1,162	1,977	3,865
EBITDA	(24)	86	12	143	845
EBITDA margin	-3.1%	6.6%	1.0%	7.2%	21.9%
Depreciation	7	7	18	16	18
EBIT	(31)	79	(7)	127	826
Interest	106	59	72	18	39
Operating PBT	(138)	21	(79)	109	788
Other income	25	136	133	18	31
Exceptional inc/(exp)	176	(314)	(8)	-	-
PBT	64	(157)	47	127	819
Tax provision	17	35	25	42	272
Minority interest	-	13	12.7	3	118
PAT (Reported)	47	(204)	9	82	429
Less: Exceptionals	176	(314)	(8)	-	-
Adjusted PAT	(130)	109	17	82	429

Ratios					
	FY10	FY11	FY12	FY13E	FY14E
Growth					
Operating income (%)	(9.7)	65.5	(11.4)	70.1	95.5
EBITDA (%)	NA	NA	NA	NA	491.8
Adj PAT (%)	NA	NA	NA	NA	420.4
Adj EPS (%)	NA	NA	NA	NA	420.4
Profitability					
EBITDA margin (%)	(3.1)	6.6	1.0	7.2	21.9
Adj PAT Margin (%)	(16.3)	8.3	1.5	4.2	11.1
RoE (%)	(17.8)	3.9	0.4	1.8	8.7
RoCE (%)	(1.7)	2.2	(0.1)	2.0	10.5
RoIC (%)	0.1	10.5	4.7	2.3	9.1
Valuations					
Price-earnings (x)	NA	23.3	NA	30.9	5.9
Price-book (x)	1.4	0.5	0.5	0.5	0.5
EV/EBITDA (x)	NA	38.0	NA	27.2	7.3
EV/Sales (x)	3.5	2.6	3.1	2.0	1.6
Dividend payout ratio (%)	-	NA	-	14.2	14.2
Dividend yield (%)	-	1.4	-	0.5	2.4
B/S ratios					
Inventory days	97	225	432	360	337
Creditors days	193	247	646	489	232
Debtor days	231	800	511	304	172
Working capital days	454	615	1,090	608	354
Gross asset turnover (x)	15.8	22.4	16.3	16.3	21.3
Net asset turnover (x)	26.4	40.0	31.1	26.7	33.0
Sales/operating assets (x)	2.0	1.7	0.8	1.1	1.3
Current ratio (x)	3.4	4.8	2.8	2.4	3.3
Debt-equity (x)	1.1	0.2	0.3	0.4	0.8
Net debt/equity (x)	1.0	0.2	0.2	0.3	0.7
Interest coverage	(0.3)	1.4	(0.1)	7.0	21.3

Per share					
	FY10	FY11	FY12	FY13E	FY14E
Adj EPS (Rs)	(1.8)	0.7	0.1	0.6	2.9
CEPS	(1.7)	0.8	0.2	0.7	3.1
Book value	12.8	31.8	31.9	32.4	35.2
Dividend (Rs)	-	0.2	-	0.1	0.4
Actual o/s shares (mn)	70.8	145.8	145.8	145.8	145.8

Source: Company, CRISIL Research estimate

Balance Sheet					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Liabilities					
Equity share capital	708	1,458	1,458	1,458	1,458
Reserves	198	3,173	3,171	3,244	3,621
Minorities	-	10	25	28	51
Networth	906	4,641	4,655	4,730	5,130
Convertible debt	-	-	-	-	-
Other debt	963	791	1,247	1,873	3,939
Total debt	963	791	1,247	1,873	3,939
Deferred tax liability (net)	(4)	(13)	(57)	(57)	(57)
Total liabilities	1,865	5,419	5,846	6,547	9,013
Assets					
Net fixed assets	25	40	34	114	120
Capital WIP	22	1,501	1,247	2,134	3,366
Total fixed assets	47	1,542	1,281	2,248	3,486
Investments	711	452	639	639	543
Current assets					
Inventory	193	624	1,103	1,668	2,622
Sundry debtors	391	2,457	1,626	1,645	1,825
Loans and advances	963	1,145	2,995	2,246	2,201
Cash & bank balance	19	68	203	569	346
Marketable securities	1	1	0	-	1
Total current assets	1,567	4,296	5,927	6,128	6,996
Total current liabilities	464	895	2,115	2,581	2,125
Net current assets	1,104	3,401	3,812	3,546	4,870
Intangibles/Misc. expenditure	3	24	114	114	114
Total assets	1,865	5,419	5,846	6,547	9,013

Cash flow					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Pre-tax profit	(113)	157	54	127	819
Total tax paid	(4)	(44)	(68)	(42)	(272)
Depreciation	7	7	18	16	18
Working capital changes	(199)	(2,248)	(277)	631	(1,545)
Net cash from operations	(308)	(2,128)	(273)	732	(980)
Cash from investments					
Capital expenditure	674	(1,523)	153	(983)	(1,257)
Investments and others	(485)	259	(185)	-	95
Net cash from investments	189	(1,264)	(32)	(983)	(1,161)
Cash from financing					
Equity raised/(repaid)	366	3,736	-	-	-
Debt raised/(repaid)	(365)	(172)	456	626	2,066
Dividend (incl. tax)	-	(40)	-	(13)	(70)
Others (incl extraordinaries)	117	(83)	(16)	4	(77)
Net cash from financing	118	3,441	441	616	1,919
Change in cash position	(2)	50	135	365	(222)
Closing cash	19	68	203	569	346

Quarterly financials					
(Rs mn)	Q2FY12	Q3FY12	Q4FY12	Q1FY13	Q2FY13
Net Sales	277	344	400	306	300
Change (q-o-q)	95%	24%	16%	-23%	-2%
EBITDA	(7)	28	(22)	(62)	(47)
Change (q-o-q)	NA	NA	NA	NA	NA
EBITDA margin	-3%	8%	-5%	-20%	-16%
PAT	(6)	13	44	(41)	(126)
Adj PAT	(6)	13	44	(41)	(126)
Change (q-o-q)	NA	NA	241%	NA	NA
Adj PAT margin	-2%	4%	11%	-13%	-42%
Adj EPS	(0.0)	0.1	0.3	(0.3)	(0.9)

## Parsvnath Developers Ltd

Deleveraging is a key monitorable

Fundamental Grade	2/5 (Moderate fundamentals)
Valuation Grade	5/5 (CMP has strong upside)

Delhi-based Parsvnath Developers Ltd (Parsvnath) is a leading real estate developer with a significant presence in North India.

#### Grading rationale

- Parsvnath is a pan-India real estate developer with a major focus on North India. It has developed 16 mn sq ft of projects till date and has a pipeline of 76 mn sq ft.
- The company has a large pool of low-cost land bank its total land bank of 190 mn sq ft has an average cost of Rs 200 per sq ft.
- Of the current pipeline, 70% of the projects are under townships. Given the weak macroeconomic environment and subdued demand, we expect monetisation of the ongoing projects to take time.
- Parsvnath plans to ramp up the execution of the projects with strong bookings. This coupled with focus on plot sales is expected to drive future cash flows.
- It is expected to receive 38 acres of land in Sarai Rohilla, Delhi from Indian Railways in phases over the next four years. For the right to develop this land, it will pay Rs 16.5 bn (Rs 3.3 bn already paid) over the next five years. We expect the land parcel to be value-accretive but funding and approvals are key monitorable. We expect phase I of this project to be launched by FY14-end.
- The liquidity position of Parsvnath is strained. It has a current debt of Rs 21 bn (D/E of 0.9x and interest coverage of 1.5x). It plans to service its debt obligations through a) cash flows from ongoing projects, b) sale of 1.2-acre land near Connaught Place, New Delhi, c) sale of non-core assets and d) restructuring of some of the existing loans. In case it is not able to sell land parcels and other non-core assets and if there is no pick up in bookings, it may be difficult to service its obligations; this remains a key monitorable.

#### **Financial performance**

We expect revenues to grow at a CAGR of 11% to Rs 11.2 bn in FY14 driven by execution of the ongoing projects. EBITDA margin is expected to decline from 46.6% in FY12 to 39.1% in FY14 due to declining contribution from the high-margin projects. PAT is expected at Rs 855 mn in FY14 compared to Rs 610 mn in FY12. RoE is expected to remain under pressure at 3.2% in FY14.

#### Valuation

We have valued Parsvnath by the net asset value method and arrived at a fair value of Rs 54 per share. At this value, implied P/BV multiples are 0.9x FY13E and FY14E book value, respectively.

#### KEY FORECAST

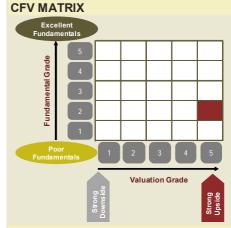
FY10	FY11	FY12	FY13E	FY14E
9,473	9,092	9,052	8,861	11,217
4,272	4,510	4,221	3,914	4,391
1,115	1,471	610	723	855
2.8	3.4	1.4	1.7	2.0
(7.3)	20.4	(58.6)	18.6	18.2
-	2.9	-	1.0	1.2
10.2	10.1	8.6	7.8	8.7
5.1	6.1	2.4	2.7	3.2
14.6	12.1	29.2	24.7	20.9
0.7	0.7	0.7	0.7	0.7
7.4	8.7	9.8	10.1	9.3
	9,473 4,272 1,115 2.8 (7.3) - 10.2 5.1 14.6 0.7	9,473   9,092     4,272   4,510     1,115   1,471     2.8   3.4     (7.3)   20.4     -   2.9     10.2   10.1     5.1   6.1     14.6   12.1     0.7   0.7	9,473   9,092   9,052     4,272   4,510   4,221     1,115   1,471   610     2.8   3.4   1.4     (7.3)   20.4   (58.6)     -   2.9   -     10.2   10.1   8.6     5.1   6.1   2.4     14.6   12.1   29.2     0.7   0.7   0.7	9,473   9,092   9,052   8,861     4,272   4,510   4,221   3,914     1,115   1,471   610   723     2.8   3.4   1.4   1.7     (7.3)   20.4   (58.6)   18.6     -   2.9   -   1.0     10.2   10.1   8.6   7.8     5.1   6.1   2.4   2.7     14.6   12.1   29.2   24.7     0.7   0.7   0.7   0.7

CMP: Current Market Price

Source: Company, CRISIL Research estimate



# Fair ValueRs 54CMPRs 41



#### **KEY STOCK STATISTICS**

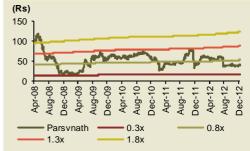
NIFTY/SENSEX	5897/19365
NSE/BSE ticker	PARSVNATH
Face value (Rs per share)	5
Shares outstanding (mn)	435
Market cap (Rs mn)/(US\$ mn)	17,821/325
Enterprise value (Rs mn)/(US\$ mn)	41,174/751
52-week range (Rs)/(H/L)	65/35
Beta	1.9
Free float (%)	28.3%
Avg daily volumes (30-days)	449,393
Avg daily value (30-days) (Rs mn)	17.9

#### SHAREHOLDING PATTERN



**PERFORMANCE VIS-À-VIS MARKET** 

	Returns							
	1-m 3-m 6-m 12							
Parsvnath	5%	0%	-33%	-5%				
NIFTY	6%	5%	16%	24%				



Income statement					
(Rsmn)	FY10	FY11	FY12	FY13E	FY14E
Operating income	9,473	9,092	9,052	8,861	11,217
EBITDA	4,272	4,510	4,221	3,914	4,391
EBITDA margin	45.1%	49.6%	46.6%	44.2%	39.1%
Depreciation	215	165	154	160	182
EBIT	4,058	4,345	4,067	3,753	4,209
Interest	2,497	2,218	2,763	2,896	3,123
Operating PBT	1,560	2,127	1,304	857	1,086
Other income	402	326	758	274	247
Exceptional inc/(exp)	193	(105)	(51)	-	-
PBT	2,156	2,348	2,011	1,131	1,333
Tax provision	790	705	1,324	373	440
Minority interest	57	277	129	35	39
PAT (Reported)	1,308	1,366	559	723	855
Less: Exceptionals	193	(105)	(51)	-	-
Adjusted PAT	1,115	1,471	610	723	855

Ratios					
	FY10	FY11	FY12	FY13E	FY14E
Growth					
Operating income (%)	34.3	(4.0)	(0.4)	(2.1)	26.6
EBITDA (%)	5.8	5.6	(6.4)	(7.3)	12.2
Adj PAT (%)	(0.3)	31.9	(58.6)	18.6	18.2
Adj EPS (%)	(7.3)	20.4	(58.6)	18.6	18.2
Profitability					
EBITDA margin (%)	45.1	49.6	46.6	44.2	39.1
Adj PAT Margin (%)	11.8	43.0 16.2	40.0 6.7	8.2	7.6
RoE (%)	5.1	6.1	2.4	2.7	3.2
ROCE (%)	10.2	10.1	2.4 8.6	7.8	3.2 8.7
RolC (%)	11.0	10.1	9.6	8.6	9.3
	11.0	10.0	5.0	0.0	5.5
Valuations					
Price-earnings (x)	14.6	12.1	29.2	24.7	20.9
Price-book (x)	0.7	0.7	0.7	0.7	0.7
EV/EBITDA (x)	7.4	8.7	9.8	10.1	9.3
EV/Sales (x)	3.4	4.5	4.7	4.5	3.6
Dividend payout ratio (%)	-	38.1	-	24.9	24.9
Dividend yield (%)	-	2.9	-	1.0	1.2
B/S ratios					
Inventory days	2,511	3,132	3,444	2,719	2,101
Creditors days	833	1,020	1,087	993	900
Debtor days	303	350	359	357	338
Working capital days	1,286	1,486	1,560	1,550	1,244
Gross asset turnover (x)	4.7	3.9	3.5	2.9	2.7
Net asset turnover (x)	8.0	7.0	6.2	5.2	4.1
Sales/operating assets (x)	2.4	1.7	1.3	1.3	1.6
Current ratio (x)	3.2	3.1	2.9	3.2	2.8
Debt-equity (x)	0.7	0.8	0.9	0.8	0.8
Net debt/equity (x)	0.6	0.8	0.8	0.7	0.8
Interest coverage	1.6	2.0	1.5	1.3	1.3

Per share					
	FY10	FY11	FY12	FY13E	FY14E
Adj EPS (Rs)	2.8	3.4	1.4	1.7	2.0
CEPS	3.3	3.8	1.8	2.0	2.4
Book value	58.5	57.3	60.0	61.3	62.7
Dividend (Rs)	-	1.2	-	0.4	0.5
Actual o/s shares (mn)	397.1	435.2	435.2	435.2	435.2

Source: Company, CRISIL Research estimate

(Rsmn)	FY10	FY11	FY12	FY13E	FY14E
Liabilities					
Equity share capital	1,986	2,176	2,176	2,176	2,176
Reserves	20,955	21,622	22,217	22,723	23,322
Minorities	310	1,119	1,730	1,765	1,803
Networth	23,250	24,918	26,123	26,664	27,301
Convertible debt	-	-	-	-	-
Other debt	16,907	20,892	22,420	20,920	21,670
Total debt	16,907	20,892	22,420	20,920	21,670
Deferred tax liability (net)	(46)	(70)	(56)	(56)	(56)
Total liabilities	40,110	45,739	48,487	47,528	48,915
Assets					
Net fixed assets	1,082	1,502	1,401	1,995	3,480
Capital WIP	3,367	4,768	6,089	4,279	3,971
Total fixed assets	4,449	6,270	7,490	6,275	7,451
Investments	289	2,255	1,766	1,766	1,766
Current assets					
Inventory	33,811	34,522	38,432	36,851	39,285
Sundry debtors	7,741	8,476	8,628	8,658	10,394
Loans and advances	7,274	10,410	10,769	9,692	9,935
Cash & bank balance	2,047	495	796	986	578
Marketable securities	-	-	-	-	-
Total current assets	50,873	53,903	58,626	56,187	60,192
Total current liabilities	15,927	17,462	20,278	17,583	21,377
Net current assets	34,946	36,441	38,348	38,604	38,815
Intangibles/Misc. expenditure	426	773	883	883	883
Total assets	40,110	45,739	48,487	47,528	48,915

Cash flow					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Pre-tax profit	1,963	2,453	2,062	1,131	1,333
Total tax paid	(787)	(729)	(1,310)	(373)	(440)
Depreciation	215	165	154	160	182
Working capital changes	(418)	(3,047)	(1,606)	(66)	(619)
Net cash from operations	972	(1,158)	(699)	852	457
Cash from investments					
Capital expenditure	(1,512)	(2,333)	(1,484)	1,055	(1,358)
Investments and others	6	(1,966)	489	-	-
Net cash from investments	(1,506)	(4,299)	(995)	1,055	(1,358)
Cash from financing					
Equity raised/(repaid)	1,746	2,638	1	-	-
Debt raised/(repaid)	(2,146)	3,985	1,528	(1,500)	750
Dividend (incl. tax)	-	(607)	-	(217)	(256)
Others (incl extraordinaries)	271	(2,112)	466	-	-
Net cash from financing	(129)	3,905	1,996	(1,717)	494
Change in cash position	(662)	(1,552)	301	190	(408)
Closing cash	2,047	495	796	986	578

Quarterly financials					
(Rsmn)	Q2FY12	Q3FY12	Q4FY12	Q1FY13	Q2FY13
Net Sales	2549	2378	2,192	1,634	1,497
Change (q-o-q)	18%	-7%	-8%	-25%	-8%
EBITDA	725	1132	671	1,077	931
Change (q-o-q)	29%	56%	-41%	61%	-14%
EBITDA margin	28%	48%	31%	66%	62%
PAT	291	225	(272)	202	179
Adj PAT	291	225	(272)	202	179
Change (q-o-q)	13%	-22%	-221%	-174%	-11%
Adj PAT margin	11%	9%	-12%	12%	12%
Adj EPS	0.7	0.6	(0.7)	0.5	0.5

# The Phoenix Mills Ltd

Hop on to India's retail wagon

Fundamental Grade	3/5 (Good fundamentals)
Valuation Grade	3/5 (CMP is aligned)

The Phoenix Mills Ltd (Phoenix) is the largest retail real estate developer. It also develops residential, commercial and hospitality projects. It has pioneered the 'marketcity' concept in India.

#### Grading rationale

- Phoenix is the largest retail real estate player and has transitioned from a single-asset play to a company with diverse assets base in cities like Bengaluru, Mumbai and Pune. It has a lease portfolio of 6 mn sq ft, which is expected to increase to 7 mn sq ft by FY14.
- Phoenix's marquee asset High Street Phoenix (HSP) in Lower Parel, Mumbai is an established retail destination. It is expected to earn yearly revenues of Rs 2,000 mn and free cash flows of Rs 1,500 mn per annum with steady growth.
- Marketcity projects in Pune and Bengaluru, which commenced operations in the past one year, have reported encouraging initial performance; however, the performance of Kurla Marketcity has been slow to take off. Chennai Marketcity, with healthy pre-leasing status and rentals, is expected to commence operations by January 2013.
- Phoenix is expected to be one of the major beneficiaries of foreign direct investment (FDI) in multi brand retail.
- Residential projects (1.5 mn sq ft) in Bengaluru and Chennai received strong response and are booked ~70%; this highlights the acceptability of the Phoenix brand in the residential segment.
- Shangri-La Hotel (396-keys) recently commenced operations. Since the project was delayed by two years with certain costs escalations, ramp-up in occupancy and room rentals is a key monitorable.
- Phase II development of 5.6 mn sq ft of residential and commercial projects to aid future growth. Cash flows from these projects will be utilised to lower debt.

#### **Financial performance**

We expect consolidated revenues to increase at a two-year CAGR of 44% to Rs 7.6 bn in FY14 driven by Pune and Chennai marketcity projects and residential project in Bengaluru. EBITDA margin is expected to decline by 226 bps to 56% in FY14 due to higher contribution from the comparatively low-margin residential project. PAT is expected to decline marginally from Rs 1.1 bn in FY12 to Rs 1.0 bn in FY14 on high interest cost.

#### Valuation

We have valued Phoenix by the sum-of-the-parts method and arrived at a fair value of Rs 245 per share. At this valuation, implied P/BV multiples are 2.2x FY13E and 2.1x FY14E book value.

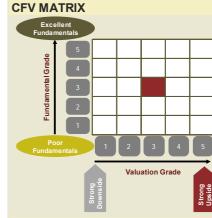
KEY FORECAST (CONSOLIDATED)						
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E	
Operating income	1,252	2,117	3,670	4,463	7,622	
EBITDA	800	1,398	2,136	2,675	4,265	
Adj PAT	612	674	1,126	734	1,003	
Adj EPS-Rs	4.3	4.7	7.8	5.1	6.9	
EPS growth (%)	(18.4)	7.5	67.1	(34.8)	36.7	
Dividend yield (%)	0.7	0.8	0.9	0.7	1.1	
RoCE (%)	2.9	4.4	5.2	6.1	10.2	
RoE (%)	4.0	4.1	6.7	4.4	6.0	
PE (x)	47.9	53.0	31.7	48.7	35.6	
P/BV (x)	1.9	2.1	2.1	2.2	2.1	
EV/EBITDA (x)	44.7	32.3	25.2	21.4	12.6	

CMP: Current Market Price

Source: Company, CRISIL Research estimate

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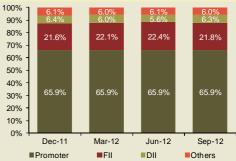
# Fair ValueRs 245CMPRs 246



#### **KEY STOCK STATISTICS**

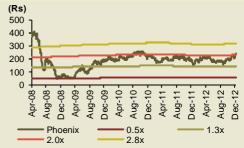
NIFTY/SENSEX	5897/19365	
NSE/BSE ticker	PHOENIXL	TD/PHOENIX
Face value (Rs per s	share)	2
Shares outstanding	(mn)	144.8
Market cap (Rs mn)/	35,697/651	
Enterprise value (Rs	53,911/983	
52-week range (Rs)/	254/150	
Beta	1.1	
Free float (%)	34.1%	
Avg daily volumes (3	145,490	
Avg daily value (30-	days) (Rs mn)	33.1

#### SHAREHOLDING PATTERN



#### **PERFORMANCE VIS-À-VIS MARKET**

	Returns				
	1-m	3-m	6-m	12-m	
Phoenix	13%	25%	40%	49%	
NIFTY	6%	5%	16%	24%	



Annexure. I mancie		neen	ualeu	/	
Income statement					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Operating income	1,252	2,117	3,670	4,463	7,622
EBITDA	800	1,398	2,136	2,675	4,265
EBITDA margin	63.9%	66.0%	58.2%	59.9%	56.0%
Depreciation	174	316	568	592	841
EBIT	626	1,082	1,569	2,083	3,424
Interest	86	230	945	983	1,836
Operating PBT	540	853	624	1,100	1,588
Other income	226	154	499	272	218
Exceptional inc/(exp)	(1)	127	23	-	-
PBT	765	1,134	1,145	1,372	1,806
Tax provision	147	321	189	329	433
Min. Interest/Profit from associates	(7)	(12)	(192)	309	370
PAT (Reported)	611	801	1,149	734	1,003
Less: Exceptionals	(1)	127	23	-	-
Adjusted PAT	612	674	1,126	734	1,003
Ratios					
	FY10	FY11	FY12	FY13E	FY14E
Growth					
Operating income (%)	25.7	69.1	73.3	21.6	70.8
EBITDA (%)	32.3	74.7	52.8	25.2	59.4
Adj PAT (%)	(18.4)	7.5	67.1	(34.8)	36.7
Adj EPS (%)	(18.4)	7.5	67.1	(34.8)	36.7
Profitability					
EBITDA margin (%)	63.9	66.0	58.2	59.9	56.0
Adj PAT Margin (%)	50.1	31.8	30.7	16.4	13.2
RoE (%)	4.0	4.1	6.7	4.4	6.0
RoCE (%)	2.9	4.4	5.2	6.1	10.2
RoIC (%)	6.4	6.0	10.1	8.0	12.2
Valuations					
Price-earnings (x)	47.9	53.0	31.7	48.7	35.6
Price-book (x)	1.9	2.1	2.1	2.2	2.1
EV/EBITDA (x)	44.7	32.3	2.1	2.2	12.6
EV/Edit DA (x) EV/Sales (x)	44.7 29.1	32.3 21.5	25.2 14.7	21.4 12.8	7.0
	32.5	21.5 37.8	29.3		40.0
Dividend payout ratio (%)	32.5 0.7	37.8 0.8	29.3	35.0 0.7	40.0
Dividend yield (%)	0.7	0.0	0.9	0.7	1.1
B/S ratios					
Inventory days	5	1,113	918	776	491
Creditors days	1,387	1,379	785	632	491
Debtor days	129	390	389	346	152
Working capital days	(56)	38	177	311	179
Gross asset turnover (x)	0.2	0.3	0.3	0.2	0.2
Net asset turnover (x)	0.2	0.3	0.4	0.2	0.3
Sales/operating assets (x)	0.1	0.0	0.2	0.2	0.3
Current ratio (x)	2.3	2.0	2.2	2.5	1.8
Debt-equity (x)	0.4	0.6	1.0	1.1	0.9
Net debt/equity (x)	0.4	0.0	0.9	1.1	0.8
Interest coverage	7.3	0.4 4.7	1.7	2.1	0.0 1.9
Increat coverage	1.3	4.1	1.7	2.1	1.9

Per share					
	FY10	FY11	FY12	FY13E	FY14E
Adj EPS (Rs)	4.3	4.7	7.8	5.1	6.9
CEPS	5.5	6.8	11.7	9.2	12.7
Book value	110.8	115.3	118.1	112.5	116.7
Dividend (Rs)	1.4	2.1	2.3	1.8	2.8
Actual o/s shares (mn)	144.8	144.8	144.8	144.8	144.8

Source: Company, CRISIL Research estimate

Balance Sheet					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Liabilities					
Equity share capital	290	290	290	290	290
Reserves	15,759	16,410	16,816	16,006	16,607
Networth	16,048	16,700	17,105	16,295	16,897
Minorities	2,190	1,965	3,566	4,216	4,359
Convertible debt	-	-	-		-
Other debt	6,608	9,634	16,684	18,210	15,635
Total debt	6,608	9,634	16,684	18,210	15,635
Deferred tax liability (net)	(24)	(9)	(247)	(9)	(9)
Total liabilities	24,823	28,291	37,109	38,712	36,882
Assets					
Net fixed assets	7,321	7,932	11,876	28,398	27,757
Capital WIP	9,137	11,245	15,614	-	-
Total fixed assets	16,458	19,178	27,490	28,398	27,757
Investments	5,787	5,990	4,939	4,344	4,527
Current assets					
Inventory	3	1,182	2,516	3,803	4,517
Sundry debtors	431	2,044	3,172	4,233	3,179
Loans and advances	1,034	741	701	841	841
Cash & bank balance	671	1,021	1,209	525	1,624
Marketable securities	2,389	1,176	828	465	465
Total current assets	4,527	6,164	8,426	9,867	10,627
Total current liabilities	1,950	3,042	3,750	3,901	6,033
Net current assets	2,578	3,123	4,676	5,965	4,593
Intangibles/Misc.expenditure	-	-	4	4	4
Total assets	24,823	28,291	37,109	38,712	36,882
Cash flow					
(Rs mn)	FY10	FY11	FY12	FY13E	FY14E
Pre-tax profit	767	1,007	1,122	1,372	1,806
Total tax paid	(160)	(306)	(427)	(91)	(433)
Depreciation	174	316	568	592	841
Working capital changes	578	(1,407)	(1,714)	(2,336)	2,471
Net cash from operations	1,359	(390)	(451)	(463)	4,684
Cash from investments	<i>(</i> <b>- - - - )</b>	( )	( N		()
Capital expenditure	(3,209)	(3,035)	(8,884)	(1,501)	(200)
Investments and others	(875)	1,009	1,400	958	(183)
Net cash from investments	(4,084)	(2,027)	(7,484)	(543)	(383)
Cash from financing					
Equity raised/(repaid)	0	0	-	-	-
Debt raised/(repaid)	1,132	3,026	7,050	1,526	(2,575)
Dividend (incl. tax)	(203)	(303)	(337)	(257)	(401)
Others (incl extraordinaries)	556	67	1,410	(946)	(226)
Net cash from financing	1,486	2,791	8,123	322	(3,202)
Change in cash position					
	(1,239)	374	188	(684)	1,099
Closing cash	(1,239) 671	374 1,021	188 1,209	(684) 525	1,099 1,624

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Quarterly financials (s	tandalone)				
(Rsmn)	Q2FY12	Q3FY12	Q4FY12	Q1FY13	Q2FY13
Net Sales	539	505	600	626	665
Change (q-o-q)	15%	-6%	19%	4%	6%
EBITDA	333	373	363	394	438
Change (q-o-q)	4%	12%	-3%	9%	11%
EBITDA margin	61.9%	73.9%	60.5%	63.0%	66.0%
PAT	239	269	273	306	330
Adj PAT	239	269	273	306	330
Change (q-o-q)	-12.0%	12.6%	1.6%	12.0%	7.9%
Adj PAT margin	44.4%	53.3%	45.5%	48.9%	49.7%
Adj EPS	1.7	1.9	1.9	2.1	2.3



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# Our Capabilities Making Markets Function Better

#### **Economy and Industry Research**

- Largest team of economy and industry research analysts in India
- Coverage on 70 industries and 139 sub-sectors; provide growth forecasts, profitability analysis, emerging trends, expected investments, industry structure and regulatory frameworks
- 90 per cent of India's commercial banks use our industry research for credit decisions
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- Published the first India-focused report on Ultra High Net-worth Individuals
- All opinions and forecasts reviewed by a highly qualified panel with over 200 years of cumulative experience

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- Largest provider of fixed income valuations in India
- Value more than Rs.33 trillion (USD 650 billion) of Indian debt securities, comprising 85 per cent of outstanding securities
- Sole provider of fixed income and hybrid indices to mutual funds and insurance companies; we maintain 12 standard indices and over 80 customised indices
- Ranking of Indian mutual fund schemes covering 71 per cent of average assets under management and Rs 4.7 trillion (USD 94 billion) by value
- Retained by India's Employees' Provident Fund Organisation, the world's largest retirement scheme covering over 50 million individuals, for selecting fund managers and monitoring their performance

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- Released company reports on all 1,401 companies listed and traded on the National Stock Exchange; a global first for any stock exchange
- First research house to release exchange-commissioned equity research reports in India
- Assigned the first IPO grade in India

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