

# Oil & Natural Gas Corporation (ONGC)

# Energy

Allaying some key concerns. We are encouraged by the management's guidance of (1) an increase in oil production to 29 mn tons by FY2013E from 25.4 mn tons in FY2009 and (2) an increase in gas production to 72 mcm/d by FY2013E and 100 mcm/d by FY2016E from 62 mcm/d currently. We believe these moves will help in allaying the street's concern regarding a likely decline in ONGC's production. We retain our BUY rating with a 12-month target price of Rs1,400 based on 10X FY2011E EPS.

# Company data and valuation summary Oil & Natural Gas Corporation

Price performance (%)

Absolute

Rel. to BSE-30

| Stock data                    |           |
|-------------------------------|-----------|
| 52-week range (Rs) (high,low) | 1,230-538 |
| Market Cap. (Rs bn)           | 2,459.7   |
| Shareholding pattern (%)      |           |
| Promoters                     | 74.1      |
| Fils                          | 5.6       |
| MFs                           | 1.9       |

1M

(3.8)

(10.4)

| Forecasts/Valuations | 2009    | 2010E   | 2011E   |
|----------------------|---------|---------|---------|
| EPS (Rs)             | 89.6    | 115.8   | 136.4   |
| EPS growth (%)       | (3.4)   | 29.2    | 17.8    |
| P/E (X)              | 12.8    | 9.9     | 8.4     |
| Sales (Rs bn)        | 1,216.6 | 1,092.1 | 1,168.3 |
| Net profits (Rs bn)  | 191.6   | 247.7   | 291.9   |
| EBITDA (Rs bn)       | 462.7   | 548.9   | 610.0   |
| EV/EBITDA (X)        | 4.6     | 3.6     | 2.9     |
| ROE (%)              | 16.6    | 18.9    | 19.8    |
| Div. Yield (%)       | 2.8     | 3.7     | 4.2     |

# Production set to increase versus street's concerns of possible decline

3M

94

(6.0)

12M

8.3

(11.6)

The management (in its AGM) has proffered guidance suggesting an (1) increase in standalone oil production to 29 mn tons by FY2013E from 25.4 mn tons in FY2009 and (2) increase in standalone gas production to 72 mcm/d by FY2013E and 100 mcm/d by FY2016E from 62 mcm/d currently. We expect the contribution from G1 and GS-15 fields in KG basin, B and C series fields in Mumbai offshore area and redevelopment projects to increase domestic oil and gas production. We believe this announcement will help in addressing the street's concern regarding a possible decline in ONGC's production in the medium term. We have given details of these projects later in the note.

# Concerns regarding subsidy-sharing seems to be overdone

We believe that the concerns regarding a possible unfavorable subsidy-sharing mechanism may be overdone. Our scenario analysis reveals robust earnings for ONGC under various subsidy-sharing formulas (see Exhibit 1). We currently assume that upstream companies will bear 50% of the autofuel subsidy burden. On the other hand, we see potential upside to our earnings estimates if the upstream companies have to bear less than 50% of the auto-fuel subsidy burden. Our FY2010E and FY2011E (consolidated) EPS would rise to Rs120 (versus Rs116) and Rs139 (versus Rs136) if upstream companies were to bear only 33.3% of the auto-fuel subsidy (which is the subsidy borne by upstream companies in 1QFY2010).

# Reserve accretion has been encouraging

One of the key concerns has been ONGC's ability to find hydrocarbons. However, we are encouraged by the addition of 68.9 mn tons or 503 mboe of proved reserves in ONGC (standalone without overseas and domestic joint ventures) in FY2009, which results in reserves replacement ratio (RRR) of 1.44X. We note that ONGC's RRR has been higher than 1X for the past five years, which should dispel concerns regarding its ability to find hydrocarbons (see Exhibit 2).

# BUY

### SEPTEMBER 25, 2009

#### **UPDATE**

Coverage view: Attractive

Price (Rs): 1,150

Target price (Rs): 1,400

BSE-30: 16,781

# **QUICK NUMBERS**

- Management stated increase in standalone production of oil to 29 mn tons and of gas to 72 mcm/d by FY2013E
- FY2010E EPS would jump by 4-6% if ONGC is to share a lesser burden on auto fuel subsidy

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## C-series fields

## G1 and GS-15 fields

### Vasai East project

# B-22 and B-193 cluster fields

# B-46 cluster fields

# Mumbai High South Phase-II

# Mumbai High North Phase-II

# Heera and South Heera projects

# Details of major projects boosting ONGC's oil and gas production

- ▶ ONGC is awaiting approval from the government for pricing of natural gas to commence production of 3 mcm/d of gas from these fields. The cumulative production is likely to be 15.14 bcm of gas and investment of Rs17.9 bn. GAIL has contracted to buy the entire output from C-Series fields at US\$5.5/ mn BTU. However, the government has sought details of the pricing of gas from this field.
- ▶ This project will increase gas production by 2.6 mcm/d. The cumulative production is 5.92 bcm of gas and 0.98 mn tons of oil over 15 years. The project is due to commence production in May 2011 and will cost Rs12.6 bn.
- ▶ The project envisages cumulative production of 4.7 mn tons oil and 6.22 bcm of gas by FY2021. It is due to commence production in FY2010E and will cost Rs16.9 bn.
- ▶ The B-22 cluster comprises of B-22, adjoining BS-12, BS-13, B-149 marginal fields/ pools on the western side of Bassein Field. This project is estimated to enhance production of oil by 8,190 b/d, condensate by 6,680 b/d and gas by 4.5 mcm/d. The cumulative production is likely to be 2.46 mn tons of oil, 1.13 mn tons of condensate and 6.56 bcm of gas over 10 years.
  - B-193 project consists of eight marginal fields (B-193, B-172, B-178, B-179, B-180, B-28A, B-23A and B-28). Peak oil production is estimated at 28,150 b/d, with condensate production of 1,870 b/d and gas production of 1.52 mcm/d, which would enable cumulative production of 5.57 mn tons, 0.75 mn tons of condensate and 5.12 bcm of gas in 15 years. The facilities of B-22 and B-193 have been combined and the project is scheduled to be completed by FY2012E at an estimated cost of US\$1.7 bn.
- ▶ The project involves the development of four small gas fields (B-46, B-48, B-105, and B-188) with a cumulative production of 4.5 bcm of gas in 11 years. The project is expected to be completed by May 2012 at an estimated cost of Rs14.3 bn.
- ▶ ONGC's Mumbai High South-Phase II redevelopment project will result in additional oil production of 20.7 mn tons and gas production of 3.3 bcm until FY2030. The project is due for completion in April 2011 and will cost Rs80.6 bn.
- ▶ ONGC's Mumbai High North-Phase II redevelopment project will result in additional oil production of 17.4 mn tons and gas production of 3 bcm until FY2030. The project is due for completion in September 2012 and will cost Rs71.3 bn.
- ▶ This redevelopment project will result in additional oil production of 10.9 mn tons and gas production of 2.3 bcm until FY2030. The project is due for completion in June 2010 and will cost Rs23.1 bn.

# We expect ONGC to benefit from a favorable subsidy-sharing arrangement

ONGC's earnings under different crude price assumptions and subsidy-sharing arrangements, March fiscal year-ends, 2010E-2012E

| US\$                                 |     |     | \$65/bbl |     | US\$70/bbl |     |     | US\$75/bbl |     |  |
|--------------------------------------|-----|-----|----------|-----|------------|-----|-----|------------|-----|--|
| Subsidy-burden on auto fuels (%) (a) | 20  | 33  | 50       | 20  | 33         | 50  | 20  | 33         | 50  |  |
| FY2010E                              |     |     |          |     |            |     |     |            |     |  |
| Net income (Rs bn)                   | 264 | 257 | 248      | 280 | 262        | 239 | 298 | 272        | 244 |  |
| EPS (Rs)                             | 123 | 120 | 116      | 131 | 122        | 112 | 140 | 127        | 114 |  |
| FY2011E                              |     |     |          |     |            |     |     |            |     |  |
| Net income (Rs bn)                   | 301 | 297 | 292      | 321 | 308        | 291 | 342 | 319        | 290 |  |
| EPS (Rs)                             | 141 | 139 | 136      | 150 | 144        | 136 | 160 | 149        | 135 |  |
| FY2012E                              |     |     |          |     |            |     |     |            |     |  |
| Net income (Rs bn)                   | 337 | 333 | 326      | 358 | 343        | 335 | 378 | 353        | 322 |  |
| EPS (Rs)                             | 158 | 155 | 153      | 167 | 160        | 157 | 177 | 165        | 150 |  |

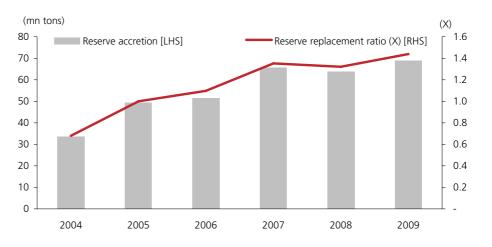
### Note:

(a) We assume upstream companies will bear 20%, 33.3% or 50% of the auto fuel subsidy.

Source: Kotak Institutional Equities estimates

# ONGC's reserve replacement ratio has been encouraging

Reserve accretion and production data, March fiscal year-ends, 2004-09 (mn tons)



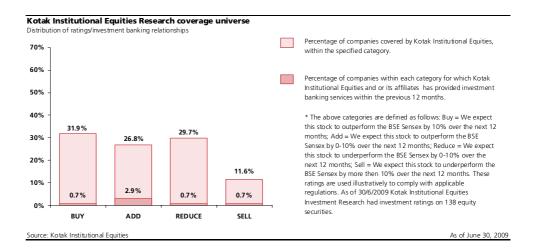
Source: Company, Kotak Institutional Equities

Consolidated profit model, balance sheet, cash model of ONGC, March fiscal year-ends, 2006-2012E (Rs mn)

| Net sales  807,603  966,542  1,091,644  1,162,677  1,243,922  Deferred tax  (537)  845,378  1,356,549  1,102,419  1,162,677  1,243,922  1,0248  1,0279  1,0248  1,0297  1,039,915  1,031,625  1,031, |                                      | 2006     | 2007      | 2008      | 2009      | 2010E     | 2011E     | 2012E     |
|--|--------------------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Selffroad   310,054   358,001   407,790   407,761   503,464   545,833   568,368   Christeriscome   27,350   45,378   53,555   54,918   45,463   64,211   84,962   Interest   (5327)   394   (12,027)   (10,248)   (9,037)   (4,136)   (3,181   | Profit model (Rs mn)                 |          |           |           |           |           |           |           |
| Other income 27,350 4,378 53,565 54,918 45,463 64,211 84,954 Interest (537) 394 (12,027) (10,1248) (9,037) 4,136 (31,361) Experientation and depletion (97,726) (119,550) (138,624) (148,515) (158,044) (168,354) (156,213 Pretax profits 239,141 284,222 310,705 303,915 301,846 437,555 493,927 128 (71,196) (88,986) (102,908) (106,301) (131,625) (144,925) (151,032 Deferred tax (13,1612) (9,264) (6,471) (4,692) 66 (1,596) (4,545) (151,032 Deferred tax (13,1612) (9,264) (6,471) (4,692) 66 (1,596) (4,545) (151,032 Deferred tax (13,1612) (9,264) (6,471) (4,692) 66 (1,596) (4,545) (151,032 Deferred tax (13,1612) (9,264) (6,471) (4,692) (66 (1,596) (4,545) (151,032 Deferred tax (13,1612) (9,264) (1,5412) (1, | Net sales                            |          | <u> </u>  |           | <u> </u>  |           | <u> </u>  | 1,243,922 |
| Interest   |                                      | •        | •         | •         |           |           | <u> </u>  |           |
| Depreciation and depletion   | Other income                         |          |           |           |           |           |           |           |
| Pretax profits   | Interest                             | , ,      |           |           |           | . , ,     |           | (3,181)   |
| Tax  |                                      | . , ,    |           |           |           |           |           | (156,213) |
| Deferred tax   (13,612)   (9,264)   (6,471)   (4,692)   66   1,596   (4,545)   (4,545)   (4,545)   (4,545)   (4,692)   (4,69   | •                                    |          |           |           |           |           |           |           |
| Net profits after minority interests   | Tax                                  |          | . , ,     |           |           | . , ,     |           |           |
| Net profits after minority interests   153,542   176,922   199,466   195,312   247,672   291,850   335,251   |                                      | . , ,    | . , ,     |           |           |           |           |           |
| Balance sheet (Rs mn)  |                                      |          | 178,414   | 203,076   | 198,697   | 250,287   |           | 338,350   |
| Balance sheet (Rs mn)  | Net profits after minority interests | 153,542  | 176,922   | 199,466   | 195,312   | 247,672   | 291,850   | 335,251   |
| Total equity 578,830 670,137 786,657 902,504 1,044,933 1,215,896 1,420,306 Deferred tax liability 71,557 80,976 87,227 91,919 91,853 90,257 94,802 Liability for abandonment cost 128,675 151,857 129,325 164,957 164,957 164,957 164,957 Total borrowings 28,767 21,826 22,039 28,610 32,524 60,870 111,770 Current liabilities 142,435 187,051 251,797 273,369 276,968 290,321 302,288 Total liabilities and equity 950,264 1,111,847 1,277,045 1,461,359 1,611,234 1,822,301 2,094,124 Cash 90,743 206,262 249,807 300,157 465,216 684,821 912,683 Current assets 240,210 192,652 257,384 290,139 262,121 273,137 285,132 Total fixed assets 565,722 643,219 695,227 804,761 812,655 788,161 820,127 Goodwill 14,172 27,686 22,847 22,847 22,847 22,847 10vestments 35,753 36,888 45,041 36,949 41,889 46,829 46,829 Deferred expenditure 3,663 5,141 6,739 6,506 6,506 6,506 6,506 Total assets 950,264 1,111,848 1,277,045 1,461,359 1,611,234 1,822,301 2,094,124 Free cash flow (Rs mn)  Operating cash flow, excl. working capital 216,736 252,772 284,517 270,492 296,402 336,065 351,920 Working capital changes 46,461 (4,990) (24,929) (114,114) 62,536 115,403 (28 Capital expenditure (113,738) (135,049) (166,427) (166,859) (100,757) (85,275) (128,222 Investments (28,912) 53,822 (7,348) (15,164) (4,940) — — Other income 14,537 20,422 22,822 31,998 45,463 64,211 84,954 Free cash flow (10,77) (27,5) (29,0) (30,1) (41,4) (51,3) (56,4 RoACE 25,9 25,5 25,5 24,8 21,2 23,6 24,2 24,1 20,804 22,804 22,804 22,804 22,804 23,004 330,8625 24,2 24,1 24,04 24,04 24,04 25,04 24,2 24,1 24,04 24,04 25,04 25,04 24,04 25,04  | Earnings per share (Rs)              | 71.8     | 82.7      | 93.3      | 91.3      | 115.8     | 136.4     | 156.7     |
| Total equity 578,830 670,137 786,657 902,504 1,044,933 1,215,896 1,420,306 Deferred tax liability 71,557 80,976 87,227 91,919 91,853 90,257 94,802 Liability for abandonment cost 128,675 151,857 129,325 164,957 164,957 164,957 164,957 Total borrowings 28,767 21,826 22,039 28,610 32,524 60,870 111,770 Current liabilities 142,435 187,051 251,797 273,369 276,968 290,321 302,288 Total liabilities and equity 950,264 1,111,847 1,277,045 1,461,359 1,611,234 1,822,301 2,094,124 Cash 90,743 206,262 249,807 300,157 465,216 684,821 912,683 Current assets 240,210 192,652 257,384 290,139 262,121 273,137 285,132 Total fixed assets 565,722 643,219 695,227 804,761 812,655 788,161 820,127 Goodwill 14,172 27,686 22,847 22,847 22,847 22,847 10vestments 35,753 36,888 45,041 36,949 41,889 46,829 46,829 Deferred expenditure 3,663 5,141 6,739 6,506 6,506 6,506 6,506 Total assets 950,264 1,111,848 1,277,045 1,461,359 1,611,234 1,822,301 2,094,124 Free cash flow (Rs mn)  Operating cash flow, excl. working capital 216,736 252,772 284,517 270,492 296,402 336,065 351,920 Working capital changes 46,461 (4,990) (24,929) (114,114) 62,536 115,403 (28 Capital expenditure (113,738) (135,049) (166,427) (166,859) (100,757) (85,275) (128,222 Investments (28,912) 53,822 (7,348) (15,164) (4,940) — — Other income 14,537 20,422 22,822 31,998 45,463 64,211 84,954 Free cash flow (10,77) (27,5) (29,0) (30,1) (41,4) (51,3) (56,4 RoACE 25,9 25,5 25,5 24,8 21,2 23,6 24,2 24,1 20,804 22,804 22,804 22,804 22,804 23,004 330,8625 24,2 24,1 24,04 24,04 24,04 25,04 24,2 24,1 24,04 24,04 25,04 25,04 24,04 25,04  | Balance sheet (Rs mn)                |          |           |           |           |           |           |           |
| Deferred tax liability         71,557         80,976         87,227         91,919         91,853         90,257         94,802           Liability for abandonment cost         128,675         151,857         129,325         164,957         146,957         146,957         146,957         146,957         146,957         146,957         146,957 <t< td=""><td></td><td>578.830</td><td>670.137</td><td>786.657</td><td>902.504</td><td>1.044.933</td><td>1.215.896</td><td>1.420.306</td></t<>  |                                      | 578.830  | 670.137   | 786.657   | 902.504   | 1.044.933 | 1.215.896 | 1.420.306 |
| Liability for abandonment cost         128,675         151,857         129,325         164,957         164,952         46,520         203,228         20,002         273,369         276,968         29,031         30,22,28         20,21         273,137         28,513         20,117         465,216         684,821         912,682         250,127         804,761         811,655         788,161         820,127         804,761         812,655         788,161         820,127         804,761         812,655         788,16  |                                      |          |           |           |           |           |           |           |
| Total borrowings   28,767   21,826   22,039   28,610   32,524   60,870   111,770   |                                      |          | <u> </u>  |           |           | <u> </u>  |           |           |
| Current liabilities         142,435         187,051         251,797         273,369         276,968         290,321         302,288           Total liabilities and equity         950,264         1,111,847         1,277,045         1,461,359         1,611,234         1,822,301         2,094,124           Cash         90,743         206,262         249,807         300,157         465,216         684,821         912,683           Current assets         240,210         192,652         257,384         290,139         262,121         273,137         285,132           Total fixed assets         565,722         643,219         695,227         804,761         812,655         788,161         820,132           Goodwill         14,172         27,686         22,847         24,847         24,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,   |                                      |          |           |           |           |           |           |           |
| Total liabilities and equity         950,264         1,111,847         1,277,045         1,461,359         1,611,234         1,822,301         2,094,124           Cash         90,743         206,262         249,807         300,157         465,216         684,821         912,683           Current assets         240,210         192,652         257,384         290,199         262,121         273,137         285,132           Total fixed assets         565,722         643,219         695,227         804,761         812,655         788,161         820,127           Goodwill         14,172         27,686         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         22,847         24,848         46,829         48,839   |                                      |          |           |           |           |           |           |           |
| Cash         90,743         206,262         249,807         300,157         465,216         684,821         912,683           Current assets         240,210         192,652         257,384         290,139         262,121         273,137         285,132           Total fixed assets         565,722         643,219         695,227         804,761         812,655         788,161         820,127           Goodwill         14,172         27,686         22,847         28,141         26,536         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         6,506         7,006         7,006         7,006         7,006         7,006         7,006  |                                      |          |           |           |           |           |           |           |
| Total fixed assets         565,722         643,219         695,227         804,761         812,655         788,161         820,127           Goodwill         14,172         27,686         22,847         26,606         6,506         6,506         6,506         6,506         6,506         70  | Cash                                 |          |           |           |           |           |           | 912,683   |
| Total fixed assets         565,722         643,219         695,227         804,761         812,655         788,161         820,127           Goodwill         14,172         27,686         22,847         26,606         6,506         6,506         6,506         6,506         6,506         70  | Current assets                       | 240,210  | 192,652   | 257,384   | 290,139   | 262,121   | 273,137   | 285,132   |
| Goodwill         14,172         27,686         22,847         22,847         22,847         22,847         22,847         22,847         13,848         46,829         46,829         46,829         46,829         46,829         46,829         46,818         13,820         13,143         48,829         46,82  | Total fixed assets                   | 565,722  | 643,219   | 695,227   | 804,761   | 812,655   | 788,161   | 820,127   |
| Deferred expenditure         3,663         5,141         6,739         6,506         6,506         6,506         6,506         6,506         7,506<  | Goodwill                             | 14,172   | 27,686    |           | 22,847    | 22,847    | 22,847    | 22,847    |
| Total assets         950,264         1,111,848         1,277,045         1,461,359         1,611,234         1,822,301         2,094,124           Free cash flow (Rs mn)         Operating cash flow, excl. working capital         216,736         252,772         284,517         270,492         296,402         336,065         351,920           Working capital changes         46,461         (4,990)         (24,929)         (114,114)         62,536         115,403         (28           Capital expenditure         (113,738)         (135,049)         (166,427)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)           Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           RoAE         25.9         25.5         24.8   | Investments                          | 35,753   | 36,888    | 45,041    | 36,949    | 41,889    | 46,829    | 46,829    |
| Free cash flow (Rs mn)           Operating cash flow, excl. working capital         216,736         252,772         284,517         270,492         296,402         336,065         351,920           Working capital changes         46,461         (4,990)         (24,929)         (114,114)         62,536         115,403         (28           Capital expenditure         (113,738)         (135,049)         (166,827)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4)           RoACE         25.9         25.5         24.8  | Deferred expenditure                 | 3,663    | 5,141     | 6,739     | 6,506     | 6,506     | 6,506     | 6,506     |
| Operating cash flow, excl. working capital         216,736         252,772         284,517         270,492         296,402         336,065         351,920           Working capital changes         46,461         (4,990)         (24,929)         (114,114)         62,536         115,403         (28           Capital expenditure         (113,738)         (135,049)         (166,427)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.   | Total assets                         | 950,264  | 1,111,848 | 1,277,045 | 1,461,359 | 1,611,234 | 1,822,301 | 2,094,124 |
| Operating cash flow, excl. working capital         216,736         252,772         284,517         270,492         296,402         336,065         351,920           Working capital changes         46,461         (4,990)         (24,929)         (114,114)         62,536         115,403         (28           Capital expenditure         (113,738)         (135,049)         (166,427)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.   | Free cash flow (Rs mn)               |          |           |           |           |           |           |           |
| Working capital changes         46,461         (4,990)         (24,929)         (114,114)         62,536         115,403         (28           Capital expenditure         (113,738)         (135,049)         (166,427)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           Rey assumptions         Rsydollar rate         44.3         45.3         40.3         45.8         48.0  |                                      | 216 736  | 252 772   | 284 517   | 270 492   | 296 402   | 336.065   | 351 920   |
| Capital expenditure         (113,738)         (135,049)         (166,427)         (160,859)         (100,757)         (85,275)         (128,222)           Investments         (28,912)         53,822         (7,348)         (15,164)         (4,940)         —         —         —           Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)           Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions           Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47  | , 3 ,                                |          |           |           |           |           |           |           |
| Investments  |                                      |          |           |           |           |           |           | , ,       |
| Other income         14,537         20,422         22,822         31,998         45,463         64,211         84,954           Free cash flow         135,083         186,976         108,636         12,354         298,704         430,403         308,625           Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions         8         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,200         3,600         4,000         4,500   |                                      | , , ,    | . , ,     |           |           |           | (03/273)  | (123/222) |
| Ratios (%)         Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions         8/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500   |                                      |          |           |           |           |           | 64 211    | 84 954    |
| Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4)           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions           Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  | Free cash flow                       |          |           |           |           |           |           | 308,625   |
| Debt/equity         5.0         3.3         2.8         3.2         3.1         5.0         7.9           Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4)           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions           Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  | Datios (9/)                          |          |           |           |           |           |           |           |
| Net debt/equity         (10.7)         (27.5)         (29.0)         (30.1)         (41.4)         (51.3)         (56.4)           RoAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           RoACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions           Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  |                                      | 5.0      | 3.3       | 7 Q       | 3 7       | 2 1       | 5.0       | 7.0       |
| ROAE         25.9         25.5         24.8         21.2         23.6         24.2         24.1           ROACE         22.0         22.1         21.9         18.4         20.8         21.4         21.6           Key assumptions         Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500   | 1 7                                  |          |           |           |           |           |           |           |
| Key assumptions         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500   | 1 3                                  | , ,      | . ,       | , ,       | . ,       | . ,       |           |           |
| Key assumptions           Rs/dollar rate         44.3         45.3         40.3         45.8         48.0         47.8         47.5           Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  |                                      |          |           |           |           |           |           |           |
| Rs/dollar rate     44.3     45.3     40.3     45.8     48.0     47.8     47.5       Crude fob price (US\$/bbl)     57.2     64.8     78.9     83.0     65.0     65.0     70.0       Ceiling/actual natural gas price (Rs/'000 cm)     3,515     3,200     3,200     3,200     3,600     4,000     4,500  | NOTE                                 | 22.0     | 22.1      | 21.3      | 10.4      | 20.0      | 21.4      | 21.0      |
| Crude fob price (US\$/bbl)         57.2         64.8         78.9         83.0         65.0         65.0         70.0           Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  | Key assumptions                      |          |           |           |           |           |           |           |
| Ceiling/actual natural gas price (Rs/'000 cm)         3,515         3,200         3,200         3,200         3,600         4,000         4,500  |                                      |          |           |           |           |           |           |           |
|  | ·                                    |          |           |           |           |           |           |           |
| Subsidy loss (Rs bn) 119.6 170.2 220.0 282.3 45.0 26.3 75.0  |                                      | <u> </u> |           |           |           |           |           |           |
|  | Subsidy loss (Rs bn)                 | 119.6    | 170.2     | 220.0     | 282.3     | 45.0      | 26.3      | 75.0      |

Source: Company, Kotak Institutional Equities estimates

"I, Sanjeev Prasad, hereby certify that all of the views expressed in this report accurately reflect my personal views about the subject company or companies and its or their securities. I also certify that no part of my compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report."



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BUY. We expect this stock to outperform the BSE Sensex by 10% over the next 12 months.

 $\ensuremath{\mathsf{ADD}}.$  We expect this stock to outperform the BSE Sensex by 0-10% over the next 12 months.

REDUCE. We expect this stock to underperform the BSE Sensex by 0-10% over the next 12 months.

**SELL.** We expect this stock to underperform the BSE Sensex by more than 10% over the next 12 months.

Our target price are also on 12-month horizon basis.

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