| STOCK INFO. | BLOOMBERG |
| :--- | :--- |
| BSE Sensex: 12,858 | GRASIM IN |
| REUTERS CODE |  |
| S\&P CNX: 3,711 | GRAS.BO |
|  | 91.7 |
| Equity Shares (m) | $-3 / 6 / 62$ |
| 52-Week Range | $2,698 / 1,087$ |
| 1,6,12 Rel. Perf. (\%) | 236.8 |
| M.Cap. (Rs b) | 5.2 |
| M.Cap. (US\$ b) |  |

18 October 2006 Buy
Previous Recommendation: Buy Rs2,582

| YEAR | NET SALES | PAT | EPS | EPS | P/E | P/BV | ROE | ROCE | EV/ | EV/ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| END | (RS M) | (RS M) | (RS) | GROWTH (\%) | $(\mathbf{X})$ | $(\mathbf{X})$ | (\%) | (\%) | SALES | EBITDA |
| 03/06A | 101,919 | 10,376 | 113.2 | 7.5 | 22.8 | 4.9 | 21.4 | 20.7 | 3.3 | 15.5 |
| 03/07E | 128,970 | 18,956 | 206.7 | 82.7 | 12.5 | 3.6 | 28.5 | 36.2 | 2.7 | 9.2 |
| 03/08E | 139,086 | 19,285 | 210.3 | 1.7 | 12.3 | 3.0 | 24.2 | 30.6 | 2.7 | 9.0 |

Grasim reported better-than-expected 2QFY07 results (standalone) with PAT growth of $79 \%$ driven primarily by strong performance in core business (cement \& VSF) coupled with higher other income.
\& Revenues up $22 \%$ YoY driven by $46 \%$ growth in cement business ( $4 \%$ volume and $41.6 \%$ realization growth) and $15 \%$ growth in VSF revenues ( $15 \%$ realization growth). Other businesses dragged overall performance - sponge iron revenues declined by $17 \%$ YoY and chemical revenues declined by $26 \%$ YoY.
\& EBITDA grew by $65 \%$ YoY to Rs 5.32 b driven by 700 bp margin expansion to $26.5 \%$. Margin expansion was restricted by cost push in cement business (due to maintenance shutdown and higher RM cost) and chemicals business (impacted by captive power plant shutdown resulting in 22pp decline in EBITDA margins). Margin expansion coupled with higher other income (up by $63 \%$ YoY to Rs502m) boosted PAT growth to $79 \%$ to Rs 3.36 b .
\& Cement business witnessed strong performance with EBITDA margin expanding 810bp YoY (but down 310bp QoQ) to $31.2 \%$ aided by firm realizations of Rs $2,822 /$ ton (up $42 \%$ YoY and $3.3 \%$ QoQ). However, volume growth at $4 \%$ (to 3.38 m ton) lagged industry's growth, as the company undertook maintenance shutdown during the quarter. VSF division's margins also improved by 570 bp (to $31.1 \%$ ) aided by Rs $5 / \mathrm{kg}$ price hike taken by the company in 2QFY07. We are upgrading our consolidated EPS estimates for FY07 by $11 \%$ to Rs206.7 and FY08 by $11.8 \%$ to Rs 210.3 to factor in higher-than-expected cement realizations. We now factor in Rs5/bag price hike each in 3Q and 4Q and flat prices in FY08 over FY07 and price hikes in VSF business (Rs6/kg in 3Q and Rs5/kg decline in FY08E over 4QFY07). With both the core businesses (cement and VSF) in cyclical upturn, Grasim will report impressive growth in earnings in FY07. At 12.3x FY08E EPS and 9x EV/EBITDA, maintain Buy.

| QUARTERLY PERFORMANCE (STANDALONE) |  |  |  |  |  |  |  |  | (Rs Million) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | FY06 |  |  |  | FY07 |  |  |  | FY06 | FY07E |
|  | $1 Q$ | 2 Q | 3 Q | 4 Q | 10 | 2 Q | 3QE | 4QE |  |  |
| Net Sales | 15,533 | 16,492 | 16,482 | 18,151 | 18,770 | 20,108 | 21,969 | 20,106 | 66,557 | 80,953 |
| YoY Change (\%) | 2.4 | 7.5 | 5.7 | 10.5 | 20.8 | 21.9 | 33.3 | 10.8 | 6.4 | 21.6 |
| EBITDA | 3,744 | 3,218 | 3,191 | 4,065 | 5,133 | 5,322 | 6,491 | 7,236 | 14,218 | 24,181 |
| Margins (\%) | 24.1 | 19.5 | 19.4 | 22.4 | 27.3 | 26.5 | 29.5 | 36.0 | 21.4 | 29.9 |
| Depreciation | 705 | 720 | 733 | 759 | 741 | 756 | 766 | 775 | 2,916 | 3,038 |
| Interest | 265 | 237 | 235 | 236 | 235 | 241 | 244 | 259 | 973 | 979 |
| Other Income | 201 | 308 | 152 | 575 | 375 | 502 | 323 | 380 | 1,691 | 1,580 |
| PBT before EO Items | 2,975 | 2,570 | 2,376 | 3,645 | 4,532 | 4,827 | 5,804 | 6,581 | 12,019 | 21,744 |
| Extraordinary Inc/(Exp) | 454 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41 | 0 |
| PBT after EO Items | 3,429 | 2,570 | 2,376 | 3,645 | 4,532 | 4,827 | 5,804 | 6,581 | 12,060 | 21,744 |
| Tax | 919 | 693 | 757 | 1,019 | 1,413 | 1,467 | 1,814 | 2,140 | 3,428 | 6,849 |
| Rate (\%) | 26.8 | 27.0 | 31.9 | 28.0 | 31.2 | 30.4 | 31.3 | 32.5 | 28.4 | 31.5 |
| Reported PAT | 2,510 | 1,877 | 1,619 | 2,627 | 3,119 | 3,360 | 3,990 | 4,441 | 8,632 | 14,895 |
| Adj. PAT | 2,056 | 1,877 | 1,619 | 2,627 | 3,119 | 3,360 | 3,990 | 4,441 | 8,591 | 14,895 |
| YoY Change (\%) | -6.2 | -14.7 | -21.5 | -3.3 | 51.7 | 79.1 | 146.5 | 69.1 | -8.7 | 73.4 |

E: MOSt Estimates

| SEGMENTAL PERFORMANCE (RS M) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2QFY07 | 2QFY06 | \% YOY | 1QFY07 | \% QOQ |
| Revenue Mix |  |  |  |  |  |
| Fibre | 5,596 | 4,851 | 15.4 | 4,411 | 26.9 |
| Cement | 11,412 | 7,791 | 46.5 | 10,968 | 4.0 |
| Sponge Iron | 1,408 | 1,704 | -17.4 | 1,754 | -19.7 |
| Chemical | 765 | 1,039 | -26.4 | 715 | 7.0 |
| Textile | 848 | 707 | 19.9 | 528 | 60.6 |
| Total | $\mathbf{2 0 , 1 0 8}$ | $\mathbf{1 6 , 4 9 2}$ | $\mathbf{2 1 . 9}$ | $\mathbf{1 8 , 7 7 0}$ | $\mathbf{7 . 1}$ |
| PBIT |  |  |  |  |  |
| Fibre | 1,567 | 1,073 | 46.0 | 979 | 60.0 |
| Cement | 3,138 | 1,322 | 137.3 | 3,342 | -6.1 |
| Sponge Iron | -33 | -82 | -60.1 | 56 | -158.4 |
| Chemical | 48 | 310 | -84.5 | 134 | -64.1 |
| Textile | -1 | 19 | -106.8 | 1 | - |
| Total | $\mathbf{4 , 7 1 8}$ | $\mathbf{2 , 6 4 2}$ | $\mathbf{7 8 . 6}$ | $\mathbf{4 , 5 1 2}$ | $\mathbf{4 . 6}$ |
| EBIT Margins (\%) |  |  |  |  |  |
| Fibre | 28.0 | 22.1 |  | 22.2 |  |
| Cement | 27.5 | 17.0 |  | 30.5 |  |
| Sponge Iron | -2.3 | -4.8 |  | 3.2 |  |
| Chemical | 6.3 | 29.8 |  | 18.7 |  |
| Textile | -0.2 | 2.7 |  | 0.2 |  |
| Unallocated | 0.0 | 0.0 |  | 0.0 |  |
| Total | $\mathbf{2 3 . 5}$ | $\mathbf{1 6 . 0}$ |  | $\mathbf{2 4 . 0}$ |  |
|  | Source: | Company/Motilal Oswal | Securities |  |  |
|  |  |  |  |  |  |

Core businesses perform strongly - Cement and VSF

Operating performance in line with expectation: Grasim's 2QFY07 performance was better than our expectation as significant improvement in the Cement and VSF division's performance more than compensated for the decline in sponge iron and chemical profits. Operating margins for Grasim improved by 700bp YoY on account of 810bp margin expansion in cement business and 570bp margin expansion in VSF business. However, PAT growth of $79 \%$ (to Rs3.36b) was boosted by $63 \%$ higher other income (to Rs502m).

Revenue mix improved significantly in favor of core businesses (Cement and VSF division) which accounted for $84.6 \%$ of revenues $\mathrm{v} / \mathrm{s} 76.6 \%$ in 2QFY06. Also PBIT mix also improved significantly with core business accounting for $99.7 \%$ ( $\mathrm{v} / \mathrm{s} 90.6 \%$ in 2QFY06) of PBIT.

## Cement and VSF businesses drive revenue growth ...

Revenues up $22 \%$ YoY to Rs 20.1 driven by $46 \%$ growth in cement revenues ( $4 \%$ volumes growth and $41.6 \%$

realization growth) and $15 \%$ growth in VSF revenues ( $\sim 15 \%$ realization growth). Other businesses dragged overall performance, as sponge iron revenues declined by $17 \%$ and chemicals business revenues were lower by $26 \%$.

TREND IN NET SALES


Source: Company/Motilal Oswal Securities

## ... as well as margin expansion

EBITDA grew by $65 \%$ YoY to Rs5.32b, driven by 700bp margin expansion to $26.5 \%$ ( $\mathrm{v} / \mathrm{s}$ estimate of $27.1 \%$ ). Margin expansion was restricted by cost push in cement business
(due to maintenance shutdown and higher RM cost) and chemicals business (impacted by captive power plant shutdown resulting in 22pp decline in PBDIT margins).

Cement business witnessed strong performance with PBIDT margin expanding 810bp YoY (but down 310bp QoQ) to $31.2 \%$, aided by firm realizations to Rs $2,822 /$ ton (up $42 \%$ YoY and $3.3 \%$ QoQ). However, volume growth at $4 \%$ (to 3.38 m ton) lagged industry's growth as the company undertook maintenance shutdown during the quarter. VSF division's margins also improved by 570bp (to $31.1 \%$ ) aided by Rs5/bag price hike taken by the company at the beginning of the quarter.


Source: Company/Motilal Oswal Securities

Margin expansion coupled with higher other income (up by $63 \%$ YoY to Rs502m) boosted PAT growth to $79 \%$ to Rs3.36b. Consolidated PAT for the quarter grew by $109 \%$ to Rs4.2b, on account of sharp improvement in operating performance of UltraTech Cement.

## Segmentwise performance

VSF division: Price hikes boost realizations and margins
VSF business' 2QFY07 revenues grew by $15 \%$ YoY to Rs5.6b, primarily driven by Rs5/kg ( $\sim 15 \%$ ) price hike at the beginning of the quarter. During the quarter, VSF division
was operating at full capacity, after 1QFY07 where production got impacted due to water shortage. However, volume grew marginally to 63,000 tons on the high base of last year. Strong demand from both domestic and exports segment due to high prices of competing fibres has enabled the company to increase price during the quarter, for the fourth time in last four quarters. On account of higher realization, operating margins improved by 570bp YoY to $31.1 \%$, despite $9 \%$ increase in pulp prices.

| VSF DIVISION PERFORMANCE |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
|  | 2QFY07 | 2QFY06 | \% YOY | 1QFY07 | \% QOQ |  |
| Production (ton) | 65,083 | 50,231 | 29.6 | 45,194 | 44.0 |  |
| Sales Volume (ton) | 63,119 | 62,776 | 0.5 | 51,957 | 21.5 |  |
| Net Turnover (Rs m) | 5,596 | 4,851 | 15.4 | 4,411 | 26.9 |  |
| Avg Realiz. (Rs/ton) | 83,279 | 72,160 | 15.4 | 78,983 | 5.4 |  |
| PBDIT (Rs m) | 1,743 | 1,234 | 41.2 | 1,143 | 52.5 |  |
| PBIDT Margin (\%) | 31.1 | 25.4 |  | 25.9 |  |  |
| Source: Company/Motilal Oswal Securities |  |  |  |  |  |  |

Demand for VSF is expected to grow based on strong demand from the Indian textile industry post quota. Also, the company is taking initiatives to introduce VSF based non-woven products in the domestic market. Higher volumes backed by strong VSF demand supported by firm prices of competing fibres augur well for VSF business. Margins are expected to improve, despite rise in pulp prices, based on Rs6/kg price increase in October 2006.

## Cement division: Strong realizations on both YoY and QoQ basis

Cement business reported significant growth with revenue growing by $46.5 \%$ (to Rs11.4b) and PBIDT growing by $106 \%$ (to Rs3.56b), driven by significant improvement in grey cement realizations (up $42 \%$ YoY and $3.3 \%$ QoQ). While grey cement volumes grew by $4 \%$ to 3.38 m ton, with realizations of Rs2,822/ton, whereas white cement volumes and realizations were up by $11 \%$ and $14 \%$ respectively. Impact of higher realizations was to a certain extent nullified by cost push (in form of higher RM cost due to blending and planned maintenance shutdown), resulting in PBIDT margins of $31.2 \%$ (up 810bp).

| CEMENT DIVISION PERFORMANCE |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2QFY07 | 2QFY06 | \% YOY | 1QFY07 | \% QOQ |
| A. Grey Cement |  |  |  |  |  |
| Production (m ton) | 3.3 | 3.21 | 3.1 | 3.56 | -7.0 |
| Sales Volume (m ton) | 3.4 | 3.25 | 4.0 | 3.50 | -3.4 |
| Net Turnover (Rs m) | 10,496 | 7,132 | 47.2 | 10,214 | 2.8 |
| Avg Realiz. (Rs/ton) | 2,822 | 1,993 | 41.6 | 2,731 | 3.3 |
| B. White Cement |  |  |  |  |  |
| Production (ton) | 92,766 | 87,763 | 5.7 | 83,045 | 11.7 |
| Sales Volume (ton) | 90,253 | 81,557 | 10.7 | 81,143 | 11.2 |
| Net Turnover (Rs m) | 916 | 659 | 39.0 | 754 | 21.5 |
| Avg Realiz. (Rs/ton) | 6,614 | 5,815 | 13.7 | 6,213 | 6.5 |
| PBDIT | 3,560 | 1,725 | 106.4 | 3,765 | -5.4 |
| PBIDT Margin (\%) | 31.2 | 23.1 |  | 34.3 |  |
| Source: Company/Motilal Oswal Securities |  |  |  |  |  |

Grasim is expected to have muted volume growth of around $4 \%-5 \%$ until its new capacity comes on-stream (in October 2007). Cement prices are likely to remain firm which will result in strong operating performance for the company. Also, Grasim is taking initiatives to control cost through improving rail-road mix and increasing blending.

## Sponge iron division: double squeeze continues

Dismal performance of sponge iron division continued in this quarter also. While production declined by $10 \%$ YoY, sales volume declined by $21 \%$ to $1,11,000$ tons. Sponge iron realization improved by $3.3 \%$ to Rs $12,354 /$ ton, in line with higher global scrap prices.

SPONGE IRON DIVISION PERFORMANCE

|  | 2QFY07 | 2QFY06 | \% YOY | 1QFY07 | \% QOQ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Production (ton) | 113,567 | 125,944 | -9.8 | 126,941 | -10.5 |
| Sales Volume (ton) | 110,933 | 140,275 | -20.9 | 140,912 | -21.3 |
| Net Turnover (Rs m) | 1,408 | 1,704 | -17.4 | 1,754 | -19.7 |
| Avg Realiz. (Rs/ton) | 12,354 | 11,956 | 3.3 | 12,054 | 2.5 |
| PBDIT | 54 | 40 | 35.0 | 142 | -62.0 |
| PBIDT Margin (\%) | 3.8 | 0.2 |  | 8.1 |  |
| Source: Company/Motilal Oswal Securities |  |  |  |  |  |

Grasim's sponge iron business is expected to continue to perform poorly as its operating cost per ton is much higher due to poor raw material linkages. Although sponge iron realization going forward is expected to remain stable, due to the inflated cost structure, Grasim's sponge iron division will continue to operate at break even levels.

Mega expansion plan in cement sector with a capital outlay of Rs63.4b: Grasim has announced capex of Rs63.4b for cement (Rs36.4b in Grasim and Rs27b in Cemco) to expand capacity by 13.5 m ton, set up captive power plant and modernize and de-bottleneck all plants. Post-expansion Grasim's standalone capacity will increase from 14 m ton to 23.5 m ton (single largest capacity) by endFY08. On a consolidated basis, AV Birla group will have direct control of 46 m ton of capacity.

## Revising estimates upward

We are upgrading our consolidated EPS estimates for FY07 by $11 \%$ to Rs206.7 and for FY08 by $11.8 \%$ to Rs 210.3 to factor in higher-than-expected cement realizations. We now factor in Rs5/bag price hike each in 3Q and 4Q and flat prices in FY08 over FY07 and price hikes in VSF business (Rs6/kg in 3Q and Rs5/kg decline in FY08E over 4QFY07).

## Valuation and view

With outlook on both its core businesses (cement and VSF) being positive, Grasim will continue to report impressive earnings growth in FY07. Being the largest cement player, Grasim would be biggest beneficiary of any further increase in cement prices. Valuations at $12.3 x$ FY08E EPS and 9x EV/EBITDA are attractive for the largest cement player in the industry. Maintain Buy.

## Grasim Industries: an investment profile

## Company description

Grasim is a diversified company with cement and VSF the core business, accounting for $60.4 \%$ and $23.1 \%$ of FY06 revenue. Its other business includes sponge iron, chemicals and textiles. The acquisition of UltraTech Cement, the cement division of L\&T, by Grasim catapulted it to number one position in the Indian cement industry with total capacity under control of 31 mt .

## Key investment argument

$\approx$ Being the largest player with total capacity of 31MT (existing capacity) in its control and highest organic growth visibility, Grasim would be biggest beneficiary of any further increase in cement price.

* Potential cost savings, apart from pricing power, arising out of synergies with UltraTech Cement could add an additional Rslb to consolidated profits.


## Key investment risks

* Cement sector is likely to add huge capacities in the coming year which can result in significant softening in cement prices.
* Poor performance of non-core business will remain a drag on Grasim's overall operating performance.

| COMPARATIVE VALUATIONS |  |  |  |  |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | GRASIM | ACC | GACL |  |  |  |  |
| P/E (x) | FY07E | 12.5 | 17.4 | 13.3 |  |  |  |  |
|  | FY08E | 12.3 | 15.3 | 12.4 |  |  |  |  |
| P/BV $(\mathrm{x})$ | FYO7E | 3.6 | 6.0 | 4.6 |  |  |  |  |
|  | FY08E | 3.0 | 4.6 | 3.7 |  |  |  |  |
| EV/Sales (x) | FY07E | 2.7 | 3.4 | 3.1 |  |  |  |  |
|  | FY08E | 2.7 | 3.0 | 2.8 |  |  |  |  |
| EV/EBITDA $(\mathrm{x})$ | FYO7E | 9.2 | 12.2 | 7.7 |  |  |  |  |
|  | FY08E | 9.0 | 10.5 | 7.1 |  |  |  |  |


| SHAREHOLDING PATTERN (\%) |  |  |  |
| :--- | ---: | ---: | ---: |
| SEP.06 | JUN.06 | SEP.05 |  |
| Promoter | 25.1 | 25.1 | 25.0 |
| Domestic Inst | 22.3 | 23.3 | 23.0 |
| Foreign | 36.1 | 34.8 | 35.2 |
| Others | 16.5 | 16.8 | 16.9 |

## Recent development

\& Formed a JV (along with other group companies) with Hubei Jing Wei Chemical Fibre, China, to get entry into China, world's largest VSF market.

## Valuation and view

* The stock trades at valuation of $12.3 x$ FY08E EPS and 9x EV/EBITDA.
* Grasim will be one of the biggest beneficiaries of the current upturn in cement prices as well as its organic expansion plan. Maintain Buy with target price of Rs2,950 ( $\sim 14 \mathrm{x}$ FY08E EPS).


## Sector view

\& Volume expected to grow by $8 \%$ driven by continuous momentum in housing and infrastructure projects.

* Improved supply-demand dynamics due to limited capacity addition in previous years. However, greenfield capacity addition can disturb the tight supply-demand scenario.
* Near term outlook for sector remains positive but longer-term prospects will be determined by sector's allocation of cash flow .

| EPS: MOST FORECAST VS CONSENSUS (RS) |  |  |  |
| :--- | ---: | ---: | ---: |
| MOST |  |  |  |
| FORECAST | CONSENSUS | VARIATION |  |
|  | 206.7 | 168.5 | 22.7 |
| FY07 | 210.3 | 192.4 | 9.3 |
| FY08 |  |  |  |


| TARGET PRICE AND RECOMMENDATION |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | :---: | :---: | :---: | :---: |
| CURRENT | TARGET | UPSIDE | RECO. |  |  |  |  |
| PRICE (RS) | PRICE (RS) | $(\%)$ |  |  |  |  |  |
| 2,582 | 2,950 | 14.2 | Buy |  |  |  |  |

STOCK PERFORMANCE (1 YEAR)


| (Rs Million) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E MARCH | 2005 | 2006 | 2007E | 2008E | 2009E |
| Net Sales | 92,917 | 101,919 | 128,970 | 139,086 | 148,203 |
| Change (\%) | 23.8 | 9.7 | 26.5 | 7.8 | 6.6 |
| Total Expenditure | 72,645 | 81,138 | 90,040 | 98,094 | 106,643 |
| EBITDA | 20,272 | 20,781 | 38,929 | 40,992 | 41,560 |
| M argin (\%) | 21.8 | 20.4 | 30.2 | 29.5 | 28.0 |
| Depreciation | 5,562 | 5,631 | 5,267 | 6,493 | 7,456 |
| EBIT | 14,709 | 15,150 | 33,662 | 34,499 | 34,103 |
| Int. and Finance Charges | 2,846 | 2,122 | 1,929 | 1,898 | 1,761 |
| Other Income - Rec. | 2,452 | 2,524 | 1,980 | 2,005 | 1,989 |
| PBT \& EO items | 14,316 | 15,552 | 33,713 | 34,606 | 34,331 |
| Change (\%) | 36.4 | 8.6 | 116.8 | 2.6 | -0.8 |
| Extra Ordinary items | -1,281 | 41 | 0 | 0 | 0 |
| PBT but after EO items | 13,035 | 15,593 | 33,713 | 34,606 | 34,331 |
| Tax | 4,421 | 4,027 | 10,871 | 11,169 | 11,108 |
| Tax Rate (\%) | 33.9 | 25.8 | 32.2 | 32.3 | 32.4 |
| Reported PAT | 8,614 | 11,566 | 22,842 | 23,437 | 23,222 |
| PAT Adj for EO items | 9,461 | 11,536 | 22,842 | 23,437 | 23,222 |
| Change (\%) | 22.0 | 21.9 | 98.0 | 2.6 | -0.9 |
| M argin (\%) | 10.2 | 11.3 | 17.7 | 16.9 | 15.7 |
| Less: M inority Interest | -190 | 1,160 | 3,886 | 4,151 | 4,549 |
| Consolidated PAT | 9,651 | 10,376 | 18,956 | 19,285 | 18,673 |
| Change (\%) | 26.9 | 7.5 | 82.7 | 1.7 | -3.2 |

CONSOLIDATED BALANCE SHEET (Rs Million)

| Y/EMARCH | 2005 | 2006 | 2007 E | 2008 E | 2009 E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Equity Share Capital | 917 | 917 | 917 | 917 | 917 |
| Reserves | 39,943 | 47,459 | 65,705 | 78,912 | 91,161 |
| Net Worth | 40,859 | 48,376 | 66,622 | 79,829 | 92,078 |
| Loans | 39,339 | 36,833 | 31,882 | 39,500 | 28,500 |
| Deferred liabilities | 11,793 | 11,583 | 12,325 | 12,243 | 12,849 |
| M inority Interest | 5,002 | 5,136 | 9,022 | 13,173 | 17,723 |
| Capital Employed | 96,993 | 101,927 | 119,851 | 144,745 | 151,150 |
| Gross Block | 111,116 | 14,836 | 127,965 | 159,890 | 175,760 |
| Less: Accum. Deprn. | 50,181 | 55,160 | 54,218 | 59,899 | 67,355 |
| Net Fixed Assets | 60,935 | 59,676 | 73,746 | 99,991 | 108,405 |
| Capital WIP | 2,053 | 4,480 | 5,815 | 7,370 | 2,500 |
| Investments | 7,690 | 13,521 | 16,422 | 13,223 | 14,510 |
| Goodwill | 19,577 | 17,728 | 17,728 | 17,728 | 17,728 |
| Curr. Assets | 23,971 | 26,185 | 32,107 | 34,179 | 37,441 |
| Inventory | 10,567 | 11,645 | 13,025 | 14,058 | 14,963 |
| Account Receivables | 7,232 | 5,908 | 9,531 | 9,773 | 10,451 |
| Cash and Bank Balance | 1,635 | 2,374 | 2,592 | 3,087 | 4,282 |
| Others | 4,537 | 6,259 | 6,960 | 7,261 | 7,745 |
| Curr. Liability \& Prov. | 17,233 | 19,663 | 25,968 | 27,745 | 29,434 |
| Account Payables | 8,982 | 11,382 | 19,460 | 21,074 | 22,359 |
| Other Liabilities | 5,209 | 5,003 | 2,664 | 2,720 | 2,747 |
| Provisions | 3,043 | 3,277 | 3,844 | 3,951 | 4,328 |
| Net Current Assets | 6,738 | 6,523 | 6,139 | 6,434 | 8,007 |
| Appl. of Funds | 96,993 | 101,927 | 119,851 | 144,745 | 151,150 |

Appl. of Funds
E:MOSt Estimates

RATIOS

| Y/E MARCH | 2005 | 2006 | 2007 E | 2008 E | 2009 E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Basic (Rs) |  |  |  |  |  |
| EPS | 105.3 | $\mathbf{1 1 3 . 2}$ | $\mathbf{2 0 6 . 7}$ | $\mathbf{2 1 0 . 3}$ | $\mathbf{2 0 3 . 7}$ |
| Cash EPS | 162.0 | 172.3 | 269.7 | 284.8 | 254.2 |
| BV/Share | 445.7 | 527.7 | 726.6 | 870.6 | $1,004.2$ |
| DPS | 16.5 | 20.0 | 20.0 | 20.0 | 20.0 |
| Payout (\%) | 18.3 | 18.4 | 9.1 | 8.9 | 9.0 |
| Valuation (x) |  |  |  |  |  |
| P/E |  | 22.8 | 12.5 | 12.3 | 12.7 |
| Cash P/E |  | 15.0 | 9.6 | 9.1 | 10.2 |
| P/BV |  | 4.9 | 3.6 | 3.0 | 2.6 |
| EV/Sales |  | 15.1 | 2.4 | 2.3 | 2.0 |
| EV/ EBITDA |  | 0.8 | 0.8 | 7.8 | 7.5 |
| Dividend Yield (\%) |  |  |  | 0.8 | 0.8 |
| Return Ratios (\%) | 23.6 | 21.4 | 28.5 | 24.2 | 20.3 |
| RoE | 21.4 | 20.7 | 36.2 | 30.6 | 29.9 |
| RoCE |  |  |  |  |  |
| Working Capital Ratios |  |  |  |  |  |
| Debtor (Days) | 28 | 21 | 27 | 26 | 26 |
| Asset Turnover (x) | 1.0 | 1.0 | 1.1 | 1.0 | 1.0 |
| Leverage Ratio |  |  |  |  |  |
| Debt/Equity (x) |  |  |  |  |  |


| CONSOLIDATED CASH FLOW STATEMENT |  | (Rs Million) |  |  |  |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: |
| Y/E MARCH | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7 E}$ | $\mathbf{2 0 0 8 E}$ | $\mathbf{2 0 0 9 E}$ |
| OP/(Loss) before Tax | 25,274 | 20,914 | 42,816 | 45,143 | 46,109 |
| Interest/Dividends Recd. | 2,452 | 2,524 | 1,980 | 2,005 | 1,989 |
| Direct Taxes Paid | 1,047 | $-4,237$ | $-10,129$ | $-11,251$ | $-10,502$ |
| (Inc)/Dec in WC | $-1,881$ | 954 | 601 | 201 | -379 |
| CF from Operations | $\mathbf{2 6 , 8 9 2}$ | $\mathbf{2 0 , 1 5 5}$ | $\mathbf{3 5 , 2 6 8}$ | $\mathbf{3 6 , 0 9 8}$ | $\mathbf{3 7 , 2 1 7}$ |
|  |  |  |  |  |  |
| EO Items | 1,281 | -41 | 0 | 0 | 0 |
| CF frm Op. incl EO | $\mathbf{2 5 , 6 1 1}$ | $\mathbf{2 0 , 1 9 7}$ | $\mathbf{3 5 , 2 6 8}$ | $\mathbf{3 6 , 0 9 8}$ | $\mathbf{3 7 , 2 1 7}$ |
|  |  |  |  |  |  |
| (inc)/dec in FA | $-36,368$ | $-6,798$ | $-20,672$ | $-34,293$ | $-11,000$ |
| (Pur)/Sale of Investments | $-1,861$ | $-3,981$ | $-2,902$ | 3,200 | $-1,287$ |
| CF from Investments | $\mathbf{- 3 8 , 2 2 9}$ | $\mathbf{- 1 0 , 7 8 0}$ | $\mathbf{- 2 3 , 5 7 4}$ | $\mathbf{- 3 1 , 0 9 3}$ | $\mathbf{- 1 2 , 2 8 7}$ |
|  |  |  |  |  |  |
| Issue of Shares | $-2,128$ | $-1,929$ | $-2,510$ | $-8,144$ | $-8,887$ |
| (Inc)/Dec in Debt | 18,687 | $-2,506$ | $-4,951$ | 7,618 | $-11,000$ |
| Interest Paid | $-2,846$ | $-2,122$ | $-1,929$ | $-1,898$ | $-1,761$ |
| Dividend Paid | $-1,735$ | $-2,121$ | $-2,086$ | $-2,086$ | $-2,086$ |
| CF from Fin. Activity | $\mathbf{1 1 , 9 7 8}$ | $\mathbf{- 8 , 6 7 8}$ | $\mathbf{- 1 1 , 4 7 6}$ | $\mathbf{- 4 , 5 1 0}$ | $\mathbf{- 2 3 , 7 3 5}$ |
|  |  |  |  |  |  |
| Inc/Dec of Cash | $\mathbf{- 6 4 0}$ | $\mathbf{7 3 9}$ | $\mathbf{2 1 8}$ | $\mathbf{4 9 5}$ | $\mathbf{1 , 1 9 5}$ |
| Add: Beginning Balance | 2,275 | 1,635 | 2,374 | 2,592 | 3,087 |
| Closing Balance | $\mathbf{1 , 6 3 5}$ | $\mathbf{2 , 3 7 4}$ | $\mathbf{2 , 5 9 2}$ | $\mathbf{3 , 0 8 7}$ | $\mathbf{4 , 2 8 2}$ |

NOTES

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