J.P.Morgan

UltraTech Cement Ltd

As expected- coal costs impact margins

- **Higher coal, maintenance charges hurt margins**: As expected, higher coal costs (Ultratech sources approx 40% of its coal requirements from imports, power and fuel constitute 35-40% of operating costs and costs/MT increased by 36% y/y and 10% q/q) and maintenance charges hit margins. While net profit at Rs1.64bn (-12% y/y,-38% q/q) for Q2FY09 was in line with our estimates (lower tax rate) EBITDA at Rs3.18bn was 6% below estimates. EBITDA margins at 22.4% were 200bps lower than our estimates of 24.4%.
- July-Sept quarter is not an indicative quarter: The July-Sept quarter is the monsoon quarter (except for southern India companies) and therefore cement companies normally take a bulk of their maintenance shut downs during the quarter. Combined with lower volumes, July-Sept quarter is the weakest quarter for cement companies.
- Current lower coal benefits should flow in from Dec onwards: The Company indicated that its import coal costs for Q2FY09 were based on \$190/MT. While current spot coal is at \$110/MT, we believe the INR depreciation of 10-15% would negate partially the benefit of lower coal. We believe the full benefits of the lower coal would only flow in from the Jan-March 09 quarter as cement companies do carry 1-1.5 months of inventory
- Progress of capex projects- clinker plant commissioned, power plans to be commissioned by Dec-08: Ultratech started commercial production of clinker from its brown field expansion, the grinding unit and the captive thermal power plants would be commissioned by Dec-08
- Maintain Overweight: While reducing our FY09-11E EPS by 7-9%, we reduce our target price by 20% as we reduce our valuation multiple. Our new Sept-09 target price of Rs600 is based on 5xFY10 EV/EBITDA. We maintain Overweight as we believe Ultratech should benefit from lower power costs and volume growth in FY10E. Key risks are a sharp slowdown in the economy leading to lower cement demand and higher price reduction in FY10E.

Overweight

ULTC.BO, UTCEM IN

Price: Rs375.80

Price Target: Rs600.00 Previous: Rs750.00

India

Indian Cement

Pinakin Parekh, CFA^{AC}

(91-22) 6639 3018 pinakin.m.parekh@jpmchase.com

Dr.Prit Pal

(91-22) 6639 3013 prit.x.pal@jpmorgan.com

J.P. Morgan India Private Limited

Price Performance



ULTC.BO share price (Rs)
 NIFTY (rebased)

| | YID | ım | 3M | 12M |
|-----|--------|-------|-------|--------|
| ABS | | | | |
| REL | -12.1% | -6.2% | -5.7% | -21.9% |

Table 1: Ultratech: UTCEM IN EQUITY (%, Re Mn)

| | FY08 | FY09E | FY10E | FY11E | | |
|-----------------------|--------|--------|--------|--------|------------------------------|----------|
| Net Sales (Rs mn) | 55,092 | 62,378 | 65,392 | 68,692 | 52-week range (Rs) | 1159-360 |
| Net Profit (Rs mn) | 10,076 | 8,358 | 8,319 | 8,996 | Market cap (Rs mn) | 46,564 |
| EPS (Rs) | 80.9 | 67.1 | 66.8 | 72.3 | Market cap (US\$ mn) | 960 |
| Net Sales growth (%) | 12.2 | 13.2 | 4.8 | 5.0 | Shares outstanding (mn) | 124 |
| Net profit growth (%) | 28.8 | (17.1) | (0.5) | 8.1 | Avg daily value (Rs mn) | 47.7 |
| ROĖ (%) | 45.2 | 26.9 | 21.3 | 19.1 | Avg daily value (US\$ mn) | 0.98 |
| P/E (x) | 4.6 | 5.6 | 5.6 | 5.2 | Avg daily volume (mn shares) | 0.09 |
| P/B (x) | 1.7 | 1.3 | 1.1 | 0.9 | Index | 9975 |
| EV/EBITDA (x) | 3.6 | 3.7 | 3.3 | 2.6 | Exchange rate (INR/USD) | 48.5 |
| EV/tonne (US\$) | 81 | 56 | 49 | 38 | , , , | |

Source: J.P. Morgan estimates, Company data, priced as of 17 oct,2008

See page 8 for analyst certification and important disclosures, including non-US analyst disclosures.

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Sept quarter margins hit by coal, maintenance charges

Ultratech's Q2FY09 net profit at Rs1.64bn declined by 12% y/y but was in line with our estimates. EBITDA margins at 22.4% declined by 550bps y/y and were 200bps lower than our estimates. Higher coal costs and maintenance charges hit earnings and margins. Ultratech imports 40-45% of its coal requirements and imported coal costs reached \$190/MT in Q2FY09 thus impacting margins. Total cement and clinker sales volumes at 3.98MT, were 7% lower q/q but 13% higher y/y

Table 2: Ultratech Quarterly P&L

Rs Mn, Rs,%

| | Q1FY08A | Q2FY08A | Q3FY08A | Q4FY08A | Q1FY09A | Q2FY09A | % yoy | % qoq |
|-----------------------------|---------|---------|---------|---------|---------|---------|-------|-------|
| Net sales | 13,653 | 11,734 | 13,821 | 16,017 | 14,960 | 14,169 | 21% | -5% |
| Total expenditure | | | | - | - | | | |
| Dec / (inc) in stock | 133 | (296) | (308) | 205 | (627) | (17) | | |
| Raw material consumed | 1,175 | 1,200 | 1,357 | 1,591 | 1,672 | 1,579 | | |
| Purchases of finished goods | 136 | 1 | 0 | 0 | 8 | 19 | | |
| Staff Cost | 314 | 452 | 436 | 514 | 468 | 508 | | |
| Power and fuel | 3,028 | 2,574 | 3,239 | 3,692 | 3,859 | 3,945 | | |
| Freight | 2,757 | 1,993 | 2,367 | 2,824 | 2,551 | 2,343 | | |
| Other expenditure | 1,775 | 2,515 | 2,045 | 2,307 | 2,570 | 2,617 | | |
| Total expenditure | 9,317 | 8,439 | 9,137 | 11,132 | 10,501 | 10,994 | | |
| EBITDA | 4,335 | 3,296 | 4,685 | 4,885 | 4,458 | 3,175 | -4% | -29% |
| Interest | 202 | 188 | 174 | 193 | 247.2 | 308.8 | | |
| Other income | 269 | 258 | 201 | 270 | 266 | 71.5 | | |
| Depreciation | 559 | 581 | 583 | 650 | 711.3 | 807.6 | | |
| PBT | 3,844.1 | 2,785.5 | 4,128.6 | 4,311.9 | 3,765.9 | 2,129.6 | -24% | -43% |
| Provision for current tax | 1,133 | 897 | 1,170 | 1,902 | 581.1 | 262.9 | | |
| Provision for deferred tax | 104 | 18 | 149 | (437) | 518.5 | 210.5 | | |
| Fringe benefit tax | 14 | 12 | 15 | `18 ´ | 16.2 | 13.9 | | |
| Tax rate | 33% | 33% | 32% | 34% | 30% | 23% | | |
| Net profit (loss) | 2,594 | 1,859 | 2,795 | 2,829 | 2,650 | 1,642 | -12% | -38% |
| Sales cement | 4.38 | 3.53 | 4.30 | 4.82 | 4.27 | 3.98 | 13% | -7% |
| EBITDA % | 32% | 28.1% | 34% | 30.5% | 30% | 22.4% | | |
| Tax rate | 33% | 33% | 32% | 34% | 30% | 23% | | |
| Per Tonne | | | | | | | | |
| Realizations | 3,117 | 3,324 | 3,214 | 3,323 | 3,503 | 3,560 | 7% | 2% |
| Dec / (inc) in stock | 155.9 | 166.2 | 160.7 | 166.1 | 175.2 | 178.0 | 7% | 2% |
| Raw Materials | 268 | 340 | 316 | 330 | 392 | 397 | 17% | 1% |
| Staff Cost | 72 | 128 | 101 | 107 | 109 | 128 | 0% | 17% |
| Power and fuel | 691 | 729 | 753 | 766 | 904 | 991 | 36% | 10% |
| Freight | 629 | 565 | 551 | 586 | 598 | 589 | 4% | -1% |
| Other expenditure | 405 | 713 | 476 | 479 | 602 | 658 | -8% | 9% |
| Total expenditure | 2,097 | 2,474 | 2,196 | 2,267 | 2,606 | 2,767 | 12% | 6% |
| EBITDA per tonne | 990 | 934 | 1,090 | 1,013 | 1,044 | 798 | -15% | -24% |

Source: J.P. Morgan estimates, Company data.

Coal headwinds to ease in H2FY09E

Current spot coal prices are \$110/MT and while INR has depreciated sharply (10-15%) and thus the benefits of lower coal would be partially negated, we believe cost headwinds for Ultratech (and for that matter the entire Indian cement sector) should ease into H2FY09E. How ever we believe the full benefits would only be visible in the Jan-March quarter as higher priced inventory would still be there next quarter



US\$/MT Coal Prices Spot Price (US \$/t) 190.0 170.0 150.0 130.0 110.0 90.0 70.0 50.0 30.0 Jan-06 May-06 Sep-06 Jan-07 May-07 Sep-07 Jan-08 May-08 Sep-08

Figure 1: Spot Thermal Coal Prices (Barlow Jonker Index (BJI))

Source: BJI

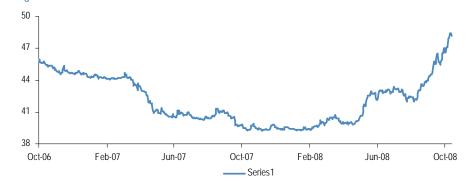


Figure 2: INR vs USD Chart

Source: Bloomberg.

The company in its press release also noted that against the coal linkages, there was a shortfall, and thus the company had to procure higher priced coal (both domestic and import coal). While we do agree that in the rainy season, coal availability against linkages is an issue (NALCO, a state run aluminum company in Eastern India, also had a shortfall in coal sourcing against its linkages), we believe going forward cement companies would have to rely increasingly on higher priced imported coal and domestic coal (via auctions) as coal availability against linkages reduces.

Capex update

Ultratech has commissioned its clinker unit as part of the 4.9MT cement capacity expansion at Tadpatri, Southern India, and would commission the cement unit in the



Oct-Dec-08 quarter. The company is also in the process of commissioning its captive thermal power plants (225MW) over the next six months.

Reducing target price, Maintain Overweight

We reduce our earnings estimates by 7-9% over FY09-11E driven mainly by higher coal costs. However we reduce our target price more sharply (by 20%) to Rs600. Our new Sept-09 target price is based on 5x FY10E EV/EBITDA and corresponds to \$75/MT on EV/MT basis. Key downside risk to our earnings estimates and target price is a sharp slowdown in the economy in FY10E leading to lower demand growth and sharper declines in cement prices (we built in 5% decline in prices in FY10E). We remain Overweight on Ultratech Cement.

Table 3: Valuation Table

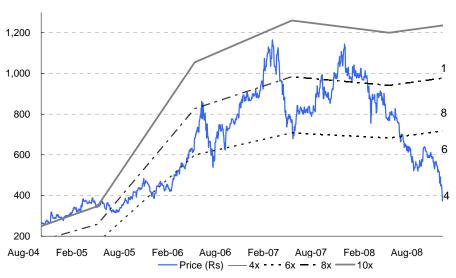
Rs,%

| Company | Curr Price | Rating | Year | EPS | EPS | PE | EV/ | EV/ |
|---------------|------------|----------|-------|-------|---------|-----|--------|--------|
| , , | | <u> </u> | | | Growth | | EBITDA | Tonne |
| | | | | (Rs) | (% yoy) | (x) | (x) | (US\$) |
| Grasim | 1,288 | OW | FY09E | 251.0 | -6 | 5.1 | 3.8 | , , |
| | | | FY10E | 265.9 | 6 | 4.8 | 3.1 | |
| | | | FY11E | 292.2 | 10 | 4.4 | 2.4 | |
| ACC | 487 | N | CY08E | 68.8 | 7 | 7.1 | 4.4 | 81 |
| | | | CY09E | 62.6 | -9 | 7.8 | 4.7 | 70 |
| | | | CY10E | 60.9 | -3 | 8.0 | 4.8 | 63 |
| Ambuja Cement | 57 | N | CY08E | 8.2 | 26 | 7.0 | 3.9 | 88 |
| • | | | CY09E | 7.4 | -10 | 7.7 | 4.2 | 74 |
| | | | CY10E | 6.9 | -6 | 8.2 | 4.1 | 66 |
| Ultratech | 374.05 | OW | FY09E | 67.1 | -17.1 | 5.6 | 3.7 | 56 |
| | | | FY10E | 66.8 | -0.5 | 5.6 | 3.3 | 49 |
| | | | FY11E | 72.3 | 8.1 | 5.2 | 2.6 | 38 |

Source: J.P. Morgan estimates, Company data.

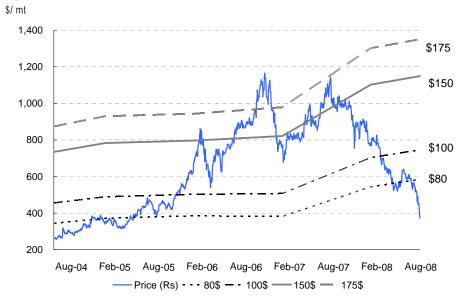
Figure 3: Ultratech EV/EBITDA Chart

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Source: J.P. Morgan estimates, Company data. Priced as of Oct 17,2008

Figure 4: Ultratech EV/Tonne Chart



Source: J.P. Morgan estimates, Company data. Priced as of Oct 17,2008



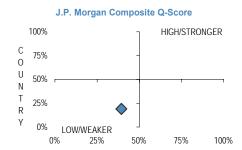
All Data As Of 17-Oct-08

EPS Actual To FY1

Q-Snapshot: Ultratech Cement Ltd.

Quant Return Drivers (a Score >50% indicates company ranks 'above average')

| Score 0% (worst) to 100% (best) | vs Country | vs Industry | Raw Value |
|--|------------|-------------|-----------|
| Value | | | |
| P/E Vs Market (12mth fwd EPS) | 77% | 63% | 0.6x |
| P/E Vs Sector (12mth fwd EPS) | 48% | 47% | 1.0x |
| EPS Growth (forecast) | 5% | 19% | -5.9% |
| Value Score | 28% | 38% | |
| Price Momentum | | | |
| 12 Month Price Momentum | 24% | 44% | -64.0% |
| 1 Month Price Reversion | 50% | 55% | -26.4% |
| Momentum Score | 15% | 44% | |
| Quality | | | |
| Return On Equity (forecast) | 82% | 87% | 32.8% |
| Earnings Risk (Variation in Consensus) | 36% | 70% | 0.12 |
| Quality Score | 69% | 89% | |
| Earnings & Sentiment | | | |
| Earnings Momentum 3mth (risk adjusted) | 35% | 26% | -72.8 |
| 1 Mth Change in Avg Recom. | 63% | 81% | 0.01 |
| Net Revisions FY2 EPS | 4% | 7% | -100% |
| Earnings & Sentiment Score | 24% | 28% | |
| COMPOSITE Q-SCORE* (0% To 100%) | 19% | 39% | |

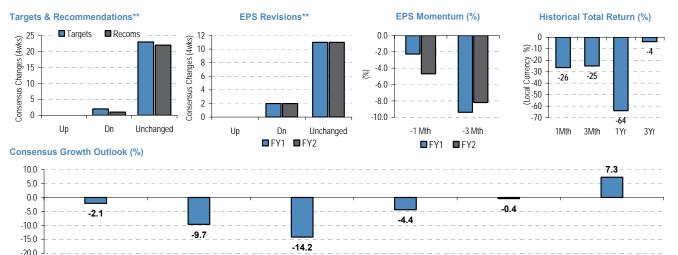






Dividends FY1 To FY2

Sales FY1ToFY2



Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

EPS FY1 To FY2

| Code | Name | Industry | USD MCAP | ADV | PE FY1 | Q-Score* |
|-----------|--------------------------------|------------------------------------|----------|-------|--------|----------|
| 500295-IN | Sesa Goa Ltd. | Steel | 1,329 | 12.00 | 3.0 | 50% |
| 500302-IN | Piramal Healthcare Ltd | Pharmaceuticals: Other | 1,265 | 0.44 | 13.1 | 85% |
| 500049-IN | Bharat Electronics Ltd. | Aerospace & Defense | 1,209 | 0.35 | 6.8 | 56% |
| 532693-IN | Punj Lloyd Ltd. | Engineering & Construction | 1,175 | 8.98 | 12.1 | 41% |
| 500257-IN | Lupin Ltd. | Pharmaceuticals: Generic | 1,165 | 1.44 | 13.9 | 71% |
| 532538-IN | Ultratech Cement Ltd. | Construction Materials | 1,097 | 0.25 | 5.0 | 19% |
| 500116-IN | IDBI Bank Ltd. | Regional Banks | 1,091 | 1.70 | 6.5 | 37% |
| 500228-IN | JSW Steel Ltd. | Steel | 1,087 | 3.98 | 2.7 | 55% |
| 500480-IN | Cummins India Ltd. | Trucks/Construction/Farm Machinery | 1,082 | 0.49 | 13.5 | 71% |
| 532814-IN | Indian Bank Ltd. | Major Banks | 1,078 | 0.58 | 5.9 | 85% |
| 500830-IN | Colgate-Palmolive (India) Ltd. | Household/Personal Care | 1,075 | 0.28 | 19.0 | 90% |

EPS FY2 To FY3

Source: Factset, Thomson and J.P. Morgan Quantitative Research. For an explanation of the Q-Snapshot, please visit http://jpmorgan.hk.acrobat.com/qsnapshot/ Q-Snapshots are a product of J.P. Morgan's Global Quantitative Analysis team and provide quantitative metrics summarized in an overall company 'Q-Score.' Q-Snapshots are based on consensus data and should not be considered as having a direct relationship with the J.P. Morgan analysts' recommendation. * The Composite Q-Score is calculated by weighting and combining the 10 Quant return drivers shown. The higher the Q-Score the higher the one month expected return. On a 14 Year back-test the stocks with the highest Q-Scores have been shown (on average) to significantly outperform those stocks with the lowest Q-Scores in this universe. ** The number of up, down and unchanged target prices, recommendations or EPS forecasts that make up consensus.



Summary Financials

Rs. Rs Mn. %

| Profit and Loss statement | | | | | Cash flow statement | | | | |
|------------------------------|--------|--------|--------|--------|------------------------------|--------------|-------------|--------|--------|
| Rs in millions, year-end Mar | FY08 | FY09E | FY10E | FY11E | Rs in millions, year-end Mar | FY08 | FY09E | FY10E | FY11I |
| Revenues | 55,092 | 62,378 | 65,392 | 68,692 | Net Income (Pre Exceptional) | 10,076 | 8,358 | 8,319 | 8,996 |
| % change Y/Y | 12% | 13% | 5% | 5% | Depreciation & amortization | 2,372 | 3,168 | 3,588 | 3,680 |
| | | | | | Change in working capital | 3,141 | (199) | 14 | (32) |
| EBITDA | 17,201 | 15,763 | 15,564 | 16,666 | Cash flow from operations | 15,589 | 11,327 | 11,921 | 12,64 |
| % change Y/Y | 21% | -8% | -1% | 7% | | (40.07 | (0.110 | / | |
| EBITDA Margin (%) | 31% | 25% | 24% | 24% | Net Capex | (18,06 6) | (9,443) | (4,000 | (3,680 |
| EBIT | 15,827 | 13,595 | 12,976 | 13,986 | | , | , | , | |
| % change Y/Y | 26% | -14% | -5% | 8% | Free cash flow | (2,477) | 1,884 | 7,921 | 8,964 |
| EBIT Margin (%) | 29% | 22% | 20% | 20% | | , | | | |
| Net Interest | 757 | 1,120 | 560 | 560 | | | | | |
| Earnings before tax | 15,070 | 12,475 | 12,416 | 13,426 | Equity raised/ (repaid) | (16) | 611 | (0) | 0 |
| % change Y/Y | 29% | -17% | 0% | 8% | Debt raised/ (repaid) | 1,619 | (1,405 | (8,000 | 0 |
| Tax | 4,994 | 4,117 | 4,097 | 4,431 | Other | 0 | 0 | 0 | 0 |
| as % of EBT | 33% | 33% | 33% | 33% | Dividends paid | (728) | (685) | (685) | (685 |
| Net Income (Pre Exceptional) | 10,076 | 8,358 | 8,319 | 8,996 | Beginning cash | 896 | 1,007 | 2,389 | 1,62 |
| % change Y/Y | 29% | -17% | 0% | 8% | Ending cash | 1,007 | 2,389 | 1,626 | 9,90 |
| Shares Outstanding | 124 | 124 | 124 | 124 | DPS | · | | · | |
| EPS (pre exceptional) | 80.9 | 67.1 | 66.8 | 72.3 | | | | | |
| % change Y/Y | 29% | -17% | 0% | 8% | | | | | |
| Balance sheet | | | | | Ratio Analysis | | | | |
| Rs in millions, year-end Mar | FY08 | FY09E | FY10E | FY11E | %, year-end Mar | FY08 | FY09E | FY10E | FY11 |
| Cash and cash equivalents | 1,007 | 2,389 | 1,626 | 9,905 | | | | | |
| Accounts receivable | 2,166 | 3,119 | 3,270 | 3,435 | EBITDA margin | 31% | 25% | 24% | 24% |
| Inventories | 6,098 | 6,931 | 7,266 | 7,632 | Operating margin | 29% | 22% | 20% | 20% |
| Others | 3,768 | 2,500 | 2,500 | 2,500 | Net profit margin | 18% | 13% | 13% | 13% |
| Current assets | 13,039 | 14,939 | 14,661 | 23,472 | | | | | |
| | | | | | Sales growth | 12% | 13% | 5% | 5% |
| Investments | 1,709 | 2,000 | 2,000 | 2,000 | Net profit growth | 29% | -17% | 0% | 8% |
| Net fixed assets | 47,836 | 54,111 | 54,523 | 54,523 | EPS growth | 29% | -17% | 0% | 8% |
| Total assets | 62,584 | 71,050 | 71,184 | 79,995 | | | | | |
| Liabilities | | | | | Interest coverage (x) | 20.9 | 12.1 | 23.2 | 25.0 |
| | | | | | Net debt to total capital | 0.3 | 0.2 | 0.1 | 0.0 |
| Payables | 7,770 | 10,000 | 10,500 | 11,000 | Net debt to equity | 0.6 | 0.4 | 0.1 | 0.0 |
| Others | 5,016 | 4,372 | 4,372 | 4,372 | Sales/assets | 0.9 | 0.9 | 0.9 | 0.9 |
| Total current liabilities | 12,786 | 14,372 | 14,872 | 15,372 | Assets/equity | 2.3 | 2.0 | 1.7 | 1.6 |
| Total debt | 17,405 | 16,000 | 8,000 | 8,000 | ROE | 45% | 27% | 21% | 19% |
| Other liabilities | 5424 | 5424 | 5424 | 5424 | ROCE | 29% | 20% | 18% | 19% |
| Total liabilities | 35614 | 35796 | 28296 | 28796 | | | | | |
| Shareholders' equity | 26,970 | 35,254 | 42,888 | 51,199 | | | | | |
| 1 7 | | | | | | | | | |

Source: J.P. Morgan estimates, Company data.

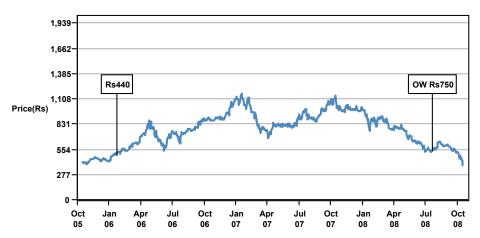


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Important Disclosures

UltraTech Cement Ltd (ULTC.BO) Price Chart



| Date | Rating | Share Price (Rs) | Price Target (Rs) |
|-----------|--------|------------------|-------------------|
| 20-Jul-08 | OW | 538.65 | 750.00 |

Source: Reuters and J.P. Morgan; price data adjusted for stock splits and dividends. Initiated coverage Jul 20, 2008. This chart shows J.P. Morgan's continuing coverage of this stock; the current analyst may or may not have covered it over the entire period.

J.P. Morgan ratings: OW = Overweight, N = Neutral, UW = Underweight.

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J.P. Morgan Equity Research Ratings Distribution, as of September 30, 2008

| | Overweight | Neutral | Underweight |
|-------------------------------------|------------|---------|-------------|
| | (buy) | (hold) | (sell) |
| JPM Global Equity Research Coverage | 42% | 44% | 15% |
| IB clients* | 53% | 51% | 43% |
| JPMSI Equity Research Coverage | 40% | 48% | 12% |
| IB clients* | 76% | 70% | 59% |

^{*}Percentage of investment banking clients in each rating category.

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