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India Infrastructure – Highways: Expert view



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- Opportunities aplenty; delays likely, low visibility for mega projects.
- Unstable policy: land, labour are key hurdles.
- Cost of funds and construction capability are key differentiators.
- Top pick: IRB Infrastructure.

Hurdles ahead of flyovers

We hosted a meeting with an expert on India's transport infrastructure. Key takeaways are:

Near-term opportunity of USD10b

The National Highways Authority of India's (NHAI) Work Plan I envisages the award of nearly 12,000km (worth USD20b), of which nearly 3,000km have already been bid out. We estimate that approximately 5,000km of the remainder will be awarded by June 2010, translating into a near-term opportunity of approximately USD10b (expenditure of INR100m per km). We expect 15,000km to be awarded by end-2011.

Unstable policy biggest concern for foreign investors
Frequent policy changes have been the single biggest reason for low foreign investment in highways. For example, the permissible level of cross holdings and the number of bidders were changed several times last year. Just three days before the bidding date, NHAI restricted financial bids by developers with projects pending financial closure.

Land acquisition concerns are being addressed
The setting up of 150 land acquisition units to acquire land for national highways will help speed up acquisitions. Also, measures such as curbing funding to a state that does not co-operate in acquiring land for development are likely to have a significant impact.

Construction capacity a significant limiting factor
Lack of skilled labour will pose a major problem. Approximately 450,000 trained operators are required to achieve the 20km a day target set by the Minister of Road Transport. Projects bid out towards the end of the 2010 will be significantly affected by labour capacity constraints.

Financing not a big concern
Financing should not be a big issue as there is ample liquidity available in the market. At the moment, lenders are chasing borrowers. However, cost of financing can be a key differentiator among developers.

Differentiators: cost of funds + construction capabilities
All else equal, developers with access to low cost funds (large players such as Larsen & Toubro (L&T), IRB, Reliance Infra) and with construction capabilities (L&T, IRB, and Punj Lloyd) will enjoy relatively high profitability. Having construction capabilities ensures timely execution of the project and within the anticipated cost.

Stock picks

Recent bid activity reveals that IRB Infrastructure (our top pick) has been bidding prudently. Companies most affected by the recent restriction on bidders (details on p2) are L&T, IRB, Reliance Infrastructure, Hindustan Construction, Sadbhav, IVRCL and GMR Infrastructure (each with at least one project pending financial tie-up). Punj Lloyd, Simplex Infra, and GVK Power have no national highway projects pending financial tie-up.

Status of mega projects

There are approximately 10 mega projects (400-500km each) that are being planned. However, feasibility studies have been conducted for only two of them. Also, there are also issues pertaining to pre-qualification. We do not expect these projects to be awarded in the near-to-mid term. Similarly, expressways will face delays in award. Prior to the award of these projects, finalization of pre-qualification criteria is a key milestone to look out for.

Recent restriction on bidders by NHAI

NHAI has recently restricted financial bids from players who have three or more national highway projects pending financial tie-up. Consequently, these developers will not be permitted to bid for new projects. Developers who have one project pending could bid for two more, and those with two projects, could bid for one more new project. We believe this restriction is arbitrary and will not hold grounds for three reasons. First, the developers were already qualified to bid for such projects and there was no such restriction at the qualification stage. Second, the restriction was imposed just three days before the next bid submission date. Third, the number of projects (three) that have been chosen as a limit is arbitrary.

Assuming this restriction prevails, we believe two outcomes are possible. First, players waiting to tie-up funds will expedite the process. For instance, IRB is likely to announce financial closure for two projects very soon. Secondly, competition will be restricted to serious players who are realistically confident about financing the projects. This move, however, should be viewed as a serious action by NHAI against non-serious players attempting to inflate their order books.

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Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

*In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

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