

# **India Ahead of the Pack**

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J.P. Morgan Daily Valuations

#### India

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# **HDFC Bank**

Time to buy CASA and Quality

- **Upgrading to Overweight**: Our expectation for rising lending rates in 2HFY10E is the key driver for our projection for HDFC Bank's book multiple rerating to its long-term average of 3.5x. It is on this basis that we increase our Mar-10 Gordon growth-based price target to Rs1,700, implying 25% upside from current levels, which we expect to occur over the next 10 months (see our normalized ROE table on page 6).
- Why now? Increased likelihood of a 2H recovery with a rise in lending rates, as well as relatively fewer worries on asset quality, plus consistent underperformance we believe this combination of factors provides an opportune entry point. An additional catalyst could be the announcement of a merger of its parent into the Bank as has been discussed in the press, given the well-rounded loan book profile, capital surplus of its parent and a step-up of HDBK's ROA well beyond 1.4%.
- Earnings trajectory improving: Even without fully taking into account synergies from the Centurion Bank merger, we expect core operating profit growth to accelerate from the low-20s to the high-20s as loan volumes and margins pick up, directly benefiting from higher CASA mix and rising rates. A 50% bigger branch network by F2012E helps ease cost ratios to drive ROE to 17% by then, on a Tier 1 of 10% factoring in warrants due to be exercised by its parent this year.
- **Rerating due:** We note a significant correlation between HDBK's book multiple and corporate yields, given which we believe that the stock is likely to re-rate from 2.7x currently to 3.5x as corporate yields rise in 2H.
- **Key Risks:** No economic recovery in 2H with softer rates and worsening asset quality are key risks to our call.

Table 1: Reuters: HDBK.BO, Bloomberg: HDFCB IN

Rs in millions, YE March

	FY08*	FY09	FY10E	FY11E	FY12E				
Net profit (RsMM)	17,320	22,450	28,261	35,965	44,394	52-week range	Rs1562-774	Reuters	
Basic EPS (Rs)	40.8	52.8	64.1	78.9	97.4	Market cap	USD12.3 BN	Bloomberg	HDB US
Basic EPS growth (%)	19.2	29.5	21.4	23.0	23.4	Shares o/s	425mn	52-wk range	US\$111.3-44.9
P/E (basic) (x)	33.6	26.0	21.4	17.4	14.1	Free float	76%	Ratio	3:1
BVPS (Rs)	318.9	353.9	460.9	528.2	614.1	Avg daily value	Rs1,768MM	Avg daily volume	0.63MM
P/BV (x)	4.3	3.9	3.0	2.6	2.2	Avg daily volume	1.55MM	Current prem (%)	2%
ROE (%)	16.2	15.7	15.7	15.9	17.0	NIFTY	4323		
Tier 1 ratio (%)	10.4	10.6	12.1	11.2	10.2	Exchange rate	Rs47.6/US\$1		
DPS (Rs)	9.1	10.1	11.5	11.5	11.5	Avg daily value	US\$37.14MM		
Div. yield (%)	0.7	0.7	8.0	0.8	0.8				

Source: Company reports, Bloomberg, and J.P. Morgan estimates. FY08\* numbers are proforma for the merged entity (HDFC+CBOP)

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## Overweight

Previous: Neutral

HDBK.BO, HDFCB IN

Price: Rs1,367.30

▲ Price Target: Rs1,700.00 Previous: Rs950.00

#### India Banks

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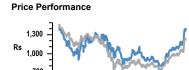
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HDBK.BO share price (Rs)
 NIFTY (rebased)

		` '		
	YTD	1m	3m	12m
Abs	35.7%	28.8%	58.5%	-6.2%
Rel	-5.1%	2.4%	2.4%	10.1%



# Time to buy CASA and Quality

After having had a Neutral rating on HDFC Bank (HDBK) for over a year now, we have become more optimistic about stock outperformance prospects in the current environment because of 3 main factors:

**1. High CASA is good:** We believe the time has come to buy banking stocks enjoying relatively higher CASA deposits (i.e., low cost deposits) like HDBK as we see a rise in lending and deposit rates that should benefit CASA-dominated private banks more than others, especially SOE banks, as traditionally, due to government influence, SOE banks have capped their lending rates.

13% 12% 11% 10% 9% 8% 7% 5% 4% Jan-05 Jan-09 Jan-03 Jan-04 Jan-07 Jan-02 AAA 1yr corp.bond yield (RHS)

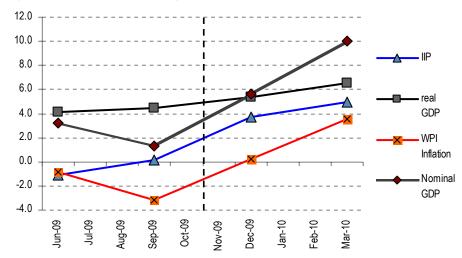
Figure 1: AAA 1 year corporate bond yields

Source: Bloomberg.

**2. High growth is good:** A 2H FY2010E recovery in GDP and industrial growth estimated by our economics team is likely to lead to a bottoming out of the credit cycle this year and a recovery next year onwards, in our view.



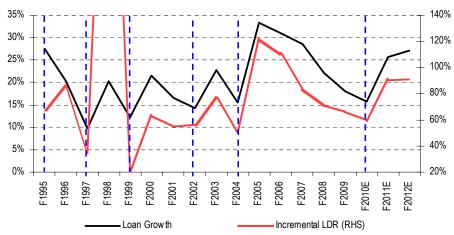
Figure 2: FY10E: Economic Recovery in 2H



Source: J.P. Morgan estimates

The end of a 6-year long credit cycle is likely to bring its own problems of higher NPLs and provisioning. Hence, we would prefer Banks which can not only participate in this growth but do so without impacting asset quality significantly such as HDBK. This would also help in leveraging up its ROE on the back of an improving ROA.

Figure 3: Indian Banking System: Credit Cycle



Source: RBI, J.P. Morgan

**3.** We believe this is an opportune entry point: HDBK's stock has underperformed its peers, especially those with a wholesale liability focus, given the fall in interest rates from peak levels in Oct-Nov last year. Given the significant correlation of its book multiple with interest rates, we see an opportune entry point in the stock after a significant derating to 2x book. HDBK's long-term average book multiple is closer to 3.5x.

13.0% 5.0 12.0% 11.0% 4.5 10.0% 4.0 9.0% 3.5 8.0% 3.0 7.0% 2.5 6.0% 2.0 5.0% 1.5 4.0% Jan-02 Jan-06 Jan-07 Jul-07 Jan-08 Jul-08 Jan-09 HDFC Bank - P/Book AAA 1yr corp.bond yield (RHS)

Figure 4: HDFC Bank: P/Book vs. corporate AAA 1 year bond yields

Source: Bloomberg, Company Data, J.P. Morgan estimates



Figure 5: HDFC Bank: P/Book trends listing onwards

Source: Bloomberg, Company Data, J.P. Morgan estimates

With a likely imminent pickup in GDP growth and inflation, we see higher demand as well as increased risk appetite by banks to lend more to borrowers down the risk curve, impacting rates positively. However, we do not believe that the central bank would undertake a tightening stance any time soon.

As a result of better economic prospects, we are building in a loan growth recovery for HDBK leading to improving ROA and ROE. Our estimates are almost in line with I/B/E/S consensus estimates (source: Bloomberg). We note our view that even a 17% ROE in F2012E does not fully capture the potential that the Bank has to offer as it should continue to enjoy a significantly high Tier 1 of 10%-plus that year, leading to our normalized ROE estimate of 20% and thus a fair multiple of 3.5x book, leading to our Mar-2010 target price of Rs1,700, which implies 25% upside from current levels. We upgrade our rating to Overweight from Neutral.



An additional catalyst could potentially be any news flow or announcement of a merger of its parent – HDFC Ltd – into HDFC Bank. This would lead to a well-rounded loan book at the Bank, plus offer the excess capital comfort of its parent as well as ramping up its ROA and ROE profile. While there are many factors that would go into the decision making by managements at both the entities, we believe the process would be facilitated if the merged entity were to receive an approval from the RBI/Government of phasing out its SLR obligations, which has also been discussed in the press and has occurred previously, over a 5-year or similar period, thus easing the costs of merger. This would also alleviate any potential issues on the non-exercising of warrants by its parent. But we believe that this is less of an issue now given the narrowing of the discount to the conversion price to 10% currently.

## **Earnings Outlook**

Table 2: HDFC Bank: Earnings Outlook (Yr/Yr change)

Table 21 1121 o 2 anni 2 anni 30 o ani on (1111 o nan 30)	FY10E	FY11E	FY12E
Profit & Loss			
Net Interest Income	32%	26%	24%
Commission, Exchange, Brokerage	12%	15%	15%
FX Income	15%	15%	15%
Capital Gains	-35%	-20%	0%
Non-Interest Income	7%	12%	14%
Total Income	24%	23%	22%
Operating Expenses	24%	20%	19%
Pre-Provisioning Profit	25%	26%	24%
Provisions	22%	24%	24%
Pre-tax Profit	26%	27%	23%
Net Profit	26%	27%	23%
EPS	21%	23%	23%
Core Operating Profit	29%	28%	24%
Balance Sheet			
Loans	23%	27%	27%
Assets	22%	24%	24%
Book Value	30%	15%	16%
Gross NPLs	0.11%	0.05%	-0.03%
Tier 1 Ratio	1.53%	-0.98%	-0.92%
Ratios			
ROE	-0.03%	0.28%	1.10%
ROA	0.08%	0.05%	-0.01%
Net Interest Margin	0.51%	0.14%	-0.01%
Cost-Income Ratio	-0.13%	-1.29%	-0.90%

Source: Company, J.P. Morgan estimates



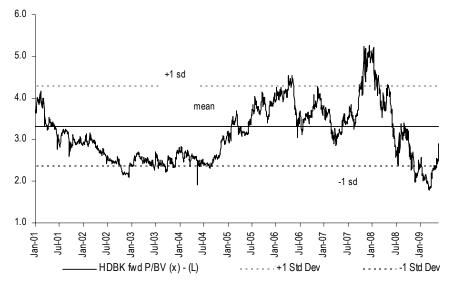
## **Normalised ROE**

Table 3: HDFC Bank						
HDFC Bank	<u>NORMALISED</u>	<u>2008</u>	2009E	<u>2010E</u>	<u>2011E</u>	<u>2012E</u>
Net Margin (as % of avg. IEA) NIM	5.00% 4.80%	4.61% 4.40%	4.51% 4.32%	5.02% 4.81%	5.15% 4.94%	5.14% 4.94%
Non-IR/Asset Non-IR/Revenues	1.47% 23.5%	1.95% 30.8%	1.69% 28.2%	1.61% 25.0%	1.50% 23.3%	1.39% 22.0%
Fees/Revenues Dealing/Revenues Other Rev/Revnues	20.0% 3.5% 0.0%	26.2% 4.5% 0.0%	23.9% 4.3% 0.0%	21.2% 3.9% 0.0%	19.7% 3.6% 0.0%	18.6% 3.4% 0.0%
Total Revenue	6.27%	6.36%	6.02%	6.41%	6.44%	6.33%
Cost/Income Cost/Assets	51.0% 3.20%	53.9% 3.43%	53.6% 3.22%	52.5% 3.37%	50.9% 3.28%	49.8% 3.15%
Pre-Provision Profits	3.07%	2.93%	2.79%	3.05%	3.17%	3.17%
LLP/Loans Loans/Assets	-1.87% 55.00%	-2.11% 51.5%	-1.92% 52.4%	-1.89% 54.5%	-1.87% 55.4%	-1.84% 56.7%
Prov/Writebacks on Sec.	0.00%	0.01%	0.13%	0.02%	-0.02%	-0.03%
Pre-Tax	2.05%	1.85%	1.92%	2.04%	2.11%	2.10%
Effective Tax Rate Minorities and outside interests ROAA	32.00% 0.00% <b>1.39%</b>	30.7% 0.00% <b>1.28%</b>	32.0% 0.00% <b>1.31%</b>	32.0% 0.00% <b>1.39%</b>	32.0% 0.00% <b>1.43%</b>	32.0% 0.00% <b>1.43%</b>
Equity / Assets	6.87%	7.4%	8.3%	8.9%	9.0%	8.4%
RoE	20.25%	17.3%	15.7%	15.7%	15.9%	17.0%
<b>Adjusted NAV</b> PV of Adj NAV	557.9 403.2	318.9 315.4	353.9 312.5	460.9 418.1	528.2 427.8	557.9 403.2
COE RFR Equity Prem Beta	<b>12.0%</b> 6.5% 6.0% 0.92	<b>12.0%</b> 6.5% 6.0% 0.92	<b>12.0%</b> 6.5% 6.0% 0.92	<b>12.0%</b> 6.5% 6.0% 0.92	<b>12.0%</b> 6.5% 6.0% 0.92	<b>12.0%</b> 6.5% 6.0% 0.92
Growth	8.8%	10.3%	10.3%	10.3%	10.3%	10.3%
Fair P/BV	3.52x					
Terminal Value Sum of PV of Dividends Fair Value	1418.3 31.81 <b>1450.1</b>		10 months	s (Mar-10) Fa	air Value = F	Ra 1700

 $<sup>(\</sup>mbox{\ensuremath{^{'}}}\xspace)$  represents proforma numbers for the merged (HDFC & CBOP) entity



Figure 6: HDFC Bank: One Yr frd P/BV trend



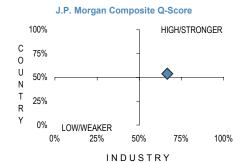
Source: Company, J.P. Morgan estimates



## Q-Snapshot: HDFC Bank Ltd.

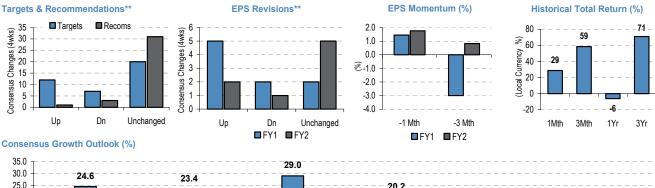
#### Quant Return Drivers (a Score >50% indicates company ranks 'above average')

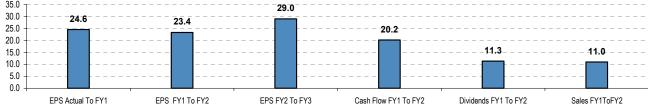
Score 0% (worst) to 100% (best)	vs Country	vs Industry	Raw Value
Value			
P/E Vs Market (12mth fwd EPS)	23%	21%	1.3x
P/E Vs Sector (12mth fwd EPS)	12%	12%	1.5x
EPS Growth (forecast)	79%	81%	24.0%
Value Score	30%	34%	
Price Momentum			
12 Month Price Momentum	75%	85%	-6.2%
1 Month Price Reversion	55%	24%	28.8%
Momentum Score	74%	80%	
Quality			
Return On Equity (forecast)	46%	85%	17.4%
Earnings Risk (Variation in Consensus)	97%	97%	0.05
Quality Score	74%	92%	
Earnings & Sentiment			
Earnings Momentum 3mth (risk adjusted)	41%	61%	-20.5
1 Mth Change in Avg Recom.	25%	16%	-0.19
Net Revisions FY2 EPS	65%	68%	33%
Earnings & Sentiment Score	47%	48%	
COMPOSITE Q-SCORE* (0% To 100%)	54%	67%	



**Quant Return Drivers Summary (vs Country)** 







Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

Code	Name	Industry	USD MCAP	ADV	PE FY1	Q-Score*
500113-IN	Steel Authority of India Ltd.	Steel	13,899	4.89	12.5	26%
532540-IN	Tata Consultancy Services Ltd.	Information Technology Services	13,735	3.02	12.8	34%
532868-IN	DLF Ltd.	Real Estate Development	13,634	29.60	30.4	12%
532712-IN	Reliance Communications Ltd.	Major Telecommunications	13,606	12.64	13.4	28%
532743-IN	Reliance Petroleum Ltd.	Oil Refining/Marketing	13,005	5.39	10.3	31%
500180-IN	HDFC Bank Ltd.	Regional Banks	12,503	8.70	20.9	54%
507685-IN	Wipro Ltd.	Information Technology Services	11,805	1.56	15.6	50%
530965-IN	Indian Oil Corp. Ltd.	Oil Refining/Marketing	11,085	0.37	12.1	64%
532898-IN	Power Grid Corp. of India Ltd.	Electric Utilities	10,484	2.17	31.0	66%
500696-IN	Hindustan Unilever Ltd.	Household/Personal Care	10,431	2.11	22.6	71%
532792-IN	Cairn India Ltd.	Oil & Gas Production	8,634	3.58	50.0	43%



# HDFC Bank: Summary of Financials

Income statement - Rs mn	2008	2009E	2010E	2011E	2012E	Balance Sheet Gearing	2008	2009E	2010E	2011E	2012E
						Loan/Deposit	64%	68%	68%	69%	69%
Margins (% of Earning Assets)	4.61%	4.51%	5.02%	5.15%	5.14%	Investment/Assets	35%	32%	32%	31%	31%
Earning Assets/Assets	95%	96%	96%	96%	96%	Loan/Assets	49%	53%	53%	55%	56%
NIM (as % of avg. Assets)	4.40%	4.32%	4.81%	4.94%	4.94%	Customer deposits/Liab.	84%	85%	86%	87%	88%
Net Interest Income	59,354	74,212	97,961	123,887	153,513						
						Asset Quality/Capital	2008	2009E	2010E	2011E	2012E
Total Non-Interest Revenues	26,361	29,081	32,701	37,600	43,234	Loan loss reserves/Loans	1.8%	2.0%	2.1%	2.2%	2.2%
Fee income	22,489	24,676	27,635	31,775	36,535	NPLs/loans	1.9%	2.0%	2.1%	2.2%	2.1%
FX/Trading gains	3,872	4,405	5,066	5,826	6,699	Loan loss reserves/NPLs	95.7%	101.4%	100.8%	101.3%	101.8%
Other operating income	0	0	0	0	0	Growth in NPLs	55.0%	31.5%	30.0%	30.0%	25.0%
Total operating revenues	85,715	103,293	130,662	161,488	196,747	Tier 1 Ratio	10.4%	10.6%	12.1%	11.2%	10.2%
Operating costs	(46,220)	(55,328)	(68,606)	(82,126)	(98,044)	Total CAR	13.5%	15.7%	17.9%	17.7%	17.4%
Operating profit	39,495	47,965	62,055	79,362	98,703						
Loan Loss Provisions	(14,636)	(17,261)	(20,995)	(25,972)	(32,417)						
Other provisions	129	2,289	500	(500)	(1,000)						
Exceptionals	0	0	0	0	0	Per Share Data	2008	2009E	2010E	2011E	2012E
Disposals/ Other income	0	0	0	0	0	EPS (Rs)	40.8	52.8	62.0	78.9	97.4
Pre-tax profit	24,988	32,993	41,560	52,890	65,286	Dividend (Rs)	10.2	11.3	12.9	12.9	12.9
Tax [rate]	(7,668)	(10,543)	(13,299)	(16,925)	(20,891)	Payout ratio	25%	21%	21%	16%	13%
Minorities/preference dividends	0	0	0	0	0	NAV	318.88	353.87	460.86	528.24	614.10
Attributable net income	17,320	22,450	28,261	35,965	44,394	Avg. Shares issued (mn)	424.6	425.4	456.0	456.0	456.0
Key balance sheet - Rs mn	2008	2009E	2010E	2011E	2012E	Du-Pont Analysis	2008	2009E	2010E	2011E	2012E
ney balance sheet - Ra lill	2000	20031	20101	20112	20121	Du-Font Analysis	2000	ZUUJL	ZOTOL	ZUTTE	ZUIZE
Net Customer Loans	788,339	974,992	1,198,101	1,520,497	1,931,308	NIR/Avg. Assets	4.4%	4.3%	4.8%	4.9%	4.9%
Gross Loans	802,816	995,157	1,224,170	1,554,538	1,974,066	Non IR/Total Rev	30.8%	28.2%	25.0%	23.3%	22.0%
Investments	564,939	588,175	717,663	864,142	1,069,575	Total Rev/Avg. Assets	6.4%	6.0%	6.4%	6.4%	6.3%
Other Earning Assets	165,836	172,066	206,988	242,344	268,526	Cost/Income	53.9%	53.6%	52.5%	50.9%	49.8%
Average Earning Assets = (A)	1,286,963	1,644,495	1,952,110	2,404,923	2,986,596	Cost/Assets	3.4%	3.2%	3.4%	3.3%	3.2%
Total assets	1,599,862	1,832,708	2,241,479	2,772,589	3,447,448	Operating ROAA	2.9%	2.8%	3.0%	3.2%	3.2%
						LLP/Loans	-2.1%	-1.9%	-1.9%	-1.9%	-1.8%
						Loan/Assets	51.5%	52.4%	54.5%	55.4%	56.7%
Customer deposits	1,229,283	1,428,116	1,756,582	2,195,728	2,788,575	Other inc:provs	0.0%	0.1%	0.0%	0.0%	0.0%
Other Interest Bearing Liabilities	88,360	26,858	28,201	31,021	34,124	Tax	30.7%	32.0%	32.0%	32.0%	32.0%
Average Interest Bearing Liab. = (B)	1,109,774	1,386,309	1,619,879	2,005,767	2,524,724	MI	0.0%	0.0%	0.0%	0.0%	0.0%
Average Assets	1,348,523	1,716,285	2,037,093	2,507,034	3,110,018	ROAA	1.3%	1.3%	1.4%	1.4%	1.4%
Shareholders' equity	135,391	150,527	210,133	240,854	280,005	RoRWA	1.6%	1.7%	1.8%	1.9%	1.8%
Risk Weighted Assets	1,261,515	1,379,094	1,696,286	2,120,358	2,692,854	Equity/Assets	7.4%	8.3%	8.9%	9.0%	8.4%
Average Risk Weighted Assets	1,070,666	1,320,305	1,537,690	1,908,322	2,406,606	ROE	17.3%	15.7%	15.7%	15.9%	17.0%

Source: Company, J.P. Morgan estimates



# India Telecom

Mixed 4QFY09: Increasing estimates to reflect nearterm margin resilience, but remain fundamentally cautious on sector

- Mixed 4QFY09: India Telecom sector had a muted revenue performance in 4QFY09, with 4% Q/Q growth largely driven by fall in ARPUs and MOUs. However, margin performance surprised on the upside as all operators controlled costs better than expected, leading to EPS in line/ahead of consensus. While subscriber growth remains strong, ARPU continued to decline at a rapid pace (down 8% Q/Q and 20% Y/Y in 4QFY09), driven by MOUs. All companies indicated that peak capex was behind them, a positive for the sector.
- Outlook: Subscriber addition is expected to maintain a healthy trend, but revenue growth should continue to trend down given high base. Further, ARPU decline should continue due to increasing competition, though we could see some stability in 1QFY10 as most new launches are slated for 2H2009. However, strong cost control could allow telecom players to maintain margins for the next 1-2 quarters especially as ARPMs appear to be holding up in 1QFY10. As a result, we expect companies to meet consensus in 1QFY10 with weakness in 2Q/3QFY10.
- Adjusting estimates: We have adjusted our models for the following:1) Indus IRU accounting and assumed complete de-merger from 1QFY11, 2) Spice 100% consolidation in Idea from 1QFY11, 3) Lower MOUs due to decline seen, 4) Increased long-term margins due to resilience seen on margins, 5) Rolled over target prices from Dec-09 to Jun-10. Overall, our Bharti FY10E/FY11E EPS increases by 9%/8%, RCOM by 4%/6% and Idea by 4%/-2%.
- **Investment view**: Rollover of our PT time frame to Jun-10 and higher-than-expected margin resilience leads to a sharp increase of ~35% in our target prices. However, medium-term fundamentals for the sector remain negative with increasing competition, continued pressure on tariffs, and regulatory uncertainty. As such our sector view remains cautious and we believe that the recent run-up in share prices more than captures the near-term stability. Bharti remains our relative top pick in the sector.

India

## India Telecom

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**Change in Price Targets** 

	Old PT	New PT	Change
	Dec-09	Jun-10	
Bharti	600	800	33.3%
Idea	180	265	47.2%
RCOM	40	55	37.5%

Source: J. P. Morgan.

**Table 2: India Telecom: Valuation Summary** 

	JPM	Last Price	PT	PT Implied EV	PT Implied P/E			PT Im	plied EV/EB	ITDA
	Rating	21-May-09	Jun-10	Rs Mn	FY09	FY10E	FY11E	FY09	FY10E	FY11E
Bharti Airtel	N	852	800	1,560,000	17.9	14.8	12.8	10.3	8.8	8.3
RCOM	N	324	265	728,310	9.7	10.6	10.2	7.8	6.7	6.1
Idea Cellular	UW	69	55	223,300	18.2	18.1	15.1	7.9	6.2	5.1

Source: J.P. Morgan estimates, Company data and DataStream.

### See page 44 for analyst certification and important disclosures, including non-US analyst disclosures.

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## **Investment Thesis**

The Indian Telecom stocks have seen a good run-up in the last month and half with Bharti/RCOM/Idea up 36%/86%/37% since 1 April 2009. Relative to the Sensex, the stocks have outperformed/underperformed by -3%/46%/-2%. The share price move can be attributed to 1) good margin resilience in 4QFY09 results leading to EPS from companies meeting/beating consensus despite revenues being on the softer side, 2) sharp move up post the elections as investors seemed to be expecting a more proincumbent telecom policy and more reforms for the sector.

We agree that 4QFY09 margin resilience does highlight ability of Telecom players to control costs and sustain margins despite tariff declines. Further, slowing capital expenditure would benefit players as existing infrastructure is utilized more. As such, we have increased margin estimates for all players though our revenue estimates have been trimmed down marginally due to weaker than expected MOUs. Overall, our EPS estimates have increased - for FY10E, our EPS for Bharti/RCOM/Idea is up by 9%/4%/4% and for FY11E by 8%/6%/-2%.

The increase in estimates and long-term margin assumption combined with rollover of target prices to Jun-10 (from Dec-09) leads to sharp increase in our target prices (details below). However, this is already more than reflected in the recent upward share price moves of all players. Further, we believe that the market is being overly optimistic regarding policy changes/moves for the Telecom sector, and we do not foresee any significant positive changes for the incumbents near term. Competitive intensity remains high and our fundamental concerns on increasing competition driving down ROICs in the medium term remains. As such, we maintain our cautious view on the sector with Neutral on Bharti and RCOM, and Underweight on Idea.

#### Stock specific recommendation

On a relative basis, Bharti remains our top pick with higher ability to manage margins than peers. P/E multiples remain in line with Sensex, which is reasonable in our view given a declining growth profile though Bharti's excellent execution track record should mean that the stock could continue to trade ahead of Sensex multiples in the near term. Further, any development on Indus/Bharti Infratel listing would be positive for Bharti share price.

RCOM continues to report mixed results, and concerns remain on RCOM's ability to gain substantial market share from GSM launch as well as profitability of GSM subscribers. However, valuations remain cheap despite the recent move up, leading to our Neutral rating.

Idea has done commendably in 4QFY09 in terms of managing margins, in our opinion. However, management expects new launches to depress margins in the next couple of quarters. Further, Spice consolidation would be a negative for Idea given continued losses in Spice. Valuations look expensive at a premium to Bharti. As such we remain negative on Idea with an Underweight rating.



Table 3: Changes in DCF value and with impact from key variables

	Contribution to		Contribution to		Contribution to
BHARTI	DCF change	RCOM	DCF change	Idea Consolidated	DCF change
Old Dec-09 DCF price	511	Old Dec-09 DCF price	174	Old Dec-09 DCF price	40
Roll-over to Jun-10	32	Roll-over to Jun-10	71	Roll-over to Jun-10	8
Increase in margin	61	Increase in margin	20	Increase in margin	4
New Jun-10 DCF price	604	New Jun-10 DCF price	265	Higher than expected losses in Spice	-5
Bharti's Indus stake		·		Change in Indus value	8
Old Dec-09 DCF price	89			New Jun-10 DCF price	55
Roll-over to Jun-10	18			·	
Increase in margin	19				
New Jun-10 DCF price	126				

Source: J.P. Morgan estimates.

# **4QFY09** wireless business performance – Revenue growth slows, but margins holding up

All telecom players saw deceleration in revenue growth in 4QFY09, with RCOM being the lowest at 2% Q/Q and Idea the highest at 7% Q/Q growth due to new circle launches. On a Y/Y basis, sector wireless revenue growth (sector includes the 3 players) was at 25% Y/Y, the lowest in several years.

EBITDA margins held up pretty well despite slowing revenue growth as all companies focused on cost cutting. Sales and marketing costs reduced and we believe companies also benefited from reducing fuel costs.



Table 4: India Telecom: Wireless Revenues and EBITDA Trend

Rs mn, year-end March	1QFY07	2QFY07	3QFY07	4QFY07	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09
Wireless Revenues												
Bharti	28,411	33,022	37,579	42,431	46,976	50,579	56,105	64,201	69,150	72,843	79,392	82,216
RCOM	24,320	25,744	27,520	29,692	33,730	37,230	39,567	41,608	41,187	43,356	44,119	45,015
Idea	9,002	10,096	11,482	13,084	14,773	15,622	17,081	19,724	21,781	23,034	27,310	29,356
Sector Wireless Revenues	61,733	68,862	76,581	85,207	95,479	103,431	112,753	125,533	132,118	139,233	150,821	156,587
Q/Q Growth												
Bharti	NM	16%	14%	13%	11%	8%	11%	14%	8%	5%	9%	4%
RCOM	NM	6%	7%	8%	14%	10%	6%	5%	-1%	5%	2%	2%
Idea	NM	12%	14%	14%	13%	6%	9%	15%	10%	6%	19%	7%
Sector Wireless Revenues	NM	12%	11%	11%	12%	8%	9%	11%	5%	5%	8%	4%
Y/Y Growth												
Bharti	NM	NM	NM	NM	65%	53%	49%	51%	47%	44%	42%	28%
RCOM	NM	NM	NM	NM	39%	45%	44%	40%	22%	16%	12%	8%
Idea	NM	NM	NM	NM	64%	55%	49%	51%	47%	47%	60%	49%
Sector Wireless Revenues	NM	NM	NM	NM	55%	50%	47%	47%	38%	35%	34%	25%
Wireless EBITDA												
Bharti	10,341	12,179	14,129	16,604	19,087	20,728	22,887	22,779	21,218	22,009	24,963	25,860
RCOM	8,746	9,294	10,293	11,511	13,392	14,873	15,819	16,763	16,623	16,859	16,616	16,629
ldea	3,020	3,548	3,713	4,363	5,128	5,106	5,672	6,606	7,203	6,065	6,969	8,108
Sector Wireless EBITDA	22,107	25,021	28,135	32,478	37,607	40,707	44,378	46,148	45,044	44,933	48,548	50,597
Q/Q Growth												
Bharti	NM	18%	16%	18%	15%	9%	10%	0%	-7%	4%	13%	4%
RCOM	NM	6%	11%	12%	16%	11%	6%	6%	-1%	1%	-1%	0%
Idea	NM	17%	5%	18%	18%	0%	11%	16%	9%	-16%	15%	16%
Sector Wireless EBITDA	NM	13%	12%	15%	16%	8%	9%	4%	-2%	0%	8%	4%
Y/Y Growth												
Bharti	NM	NM	NM	NM	85%	70%	62%	37%	11%	6%	9%	14%
RCOM	NM	NM	NM	NM	53%	60%	54%	46%	24%	13%	5%	-1%
Idea	NM	NM	NM	NM	70%	44%	53%	51%	40%	19%	23%	23%
Sector Wireless EBITDA	NM	NM	NM	NM	70%	63%	58%	42%	20%	10%	9%	10%
Wireless EBITDA Margin												
Bharti	36.4%	36.9%	37.6%	39.1%	40.6%	41.0%	40.8%	35.5%	30.7%	30.2%	31.4%	31.5%
RCOM	36.0%	36.1%	37.4%	38.8%	39.7%	39.9%	40.0%	40.3%	40.4%	38.9%	37.7%	36.9%
Idea	33.5%	35.1%	32.3%	33.3%	34.7%	32.7%	33.2%	33.5%	33.1%	26.3%	25.5%	27.6%

Source: Company reports.

## Wireless metrics - mixed trends

## MOU decline a negative surprise - looks like MOU has peaked

ARPUs for the sector continue to fall but were surprisingly driven down by MOUs and not by APRMs this time around. While Bharti attributed MOU fall partly to lower number of days in the Mar-09 quarter and partly to competition offering free minutes, RCOM MoU decline was driven by free minutes offering for GSM launch. Interestingly enough, MOUs have now declined for 3 quarters in a row. On the conference call, Bharti management did accept that increasing proportion of rural subscribers was bound to push MOUs down, at least in the near term.

As a result, we have reduced our MOU estimates and we now expect MOUs to keep declining in FY10, with stability beyond FY10.

Table 5: India Telecom: MOU Trend

Min/month	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
MOU												
Bharti	478	469	474	507	534	536	505	485	513	490	485	485
RCOM	510	490	449	430	424	423	410	372	405	372	368	368
ldea	381	360	377	411	428	417	410	402	413	409	410	410
Sector MOU	472	457	448	463	477	475	455	429				
Q/Q Growth												
Bharti	1%	-2%	1%	7%	5%	0%	-6%	-4%				
RCOM	-6%	-4%	-8%	-4%	-1%	0%	-3%	-9%				
Idea	-2%	-6%	5%	9%	4%	-3%	-2%	-2%				
Sector MOU	-2%	-3%	-2%	3%	3%	0%	-4%	-6%				
Y/Y Growth												
Bharti	8%	4%	1%	7%	12%	14%	7%	-4%	6%	-5%	-1%	0%
RCOM	4%	6%	-1%	-21%	-17%	-14%	-9%	-13%	-13%	-8%	-1%	0%
ldea	11%	5%	2%	6%	12%	16%	9%	-2%	8%	-1%	0%	0%
Sector MOU	6%	4%	1%	-4%	1%	4%	2%	-7%				

## ARPMs stable, but we continue to expect weakness in 2H2009

While MOU decline was a surprise, ARPMs have held up better than expectations. Further, we continue to hear of incremental stability in the marketplace on tariffs, atleast near term, from the incumbents. This would mean that ARPMs could remain stable over the next quarter or so. However, increasing competition is a reality and we continue to see aggressive discounting from new players like Aircel and Shyam. We expect this to hurt ARPMs for incumbents in 2H2009, hence we build an 11% decline into FY10E.

**Table 6: India Telecom: ARPM Trend** 

Rs, year-end March	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
ARPM												
Bharti	0.82	0.78	0.76	0.70	0.66	0.62	0.64	0.63	0.64	0.57	0.51	0.47
RCOM	0.74	0.73	0.75	0.74	0.66	0.64	0.61	0.60	0.64	0.54	0.48	0.45
ldea	0.84	0.80	0.74	0.70	0.65	0.62	0.65	0.63	0.64	0.57	0.50	0.47
Sector ARPM	0.79	0.77	0.75	0.72	0.66	0.63	0.63	0.62				
Q/Q Growth												
Bharti	-5%	-4%	-3%	-7%	-7%	-6%	4%	-2%				
RCOM	5%	0%	3%	-2%	-10%	-4%	-5%	-1%				
ldea	3%	-5%	-7%	-6%	-7%	-5%	5%	-3%				
Sector ARPM	0%	-3%	-2%	-5%	-8%	-5%	1%	-2%				
Y/Y Growth												
Bharti	-18%	-20%	-17%	-18%	-20%	-21%	-15%	-11%	-16%	-11%	-10%	-7%
RCOM	-5%	-4%	4%	5%	-10%	-13%	-19%	-18%	-15%	-16%	-10%	-7%
Idea	-21%	-18%	-15%	-15%	-23%	-23%	-12%	-10%	-16%	-10%	-13%	-7%
Sector ARPM	-13%	-13%	-9%	-9%	-16%	-19%	-16%	-13%	-16%	-11%	-10%	-7%

Source: Company reports and J.P. Morgan estimates.

## ARPU trend remains negative

ARPUs, the key metric in our view, continue to fall. In fact, ARPUs fell 8% Q/Q in 4QFY09 -- the highest in over 8 quarters. On a Y/Y basis, ARPUs fell 20% Y/Y. We expect ARPU decline to continue in FY10E/FY11E, though driven more by ARPMs and less by MOUs.

Table 7: India Telecom: ARPU Trend

Rs, year-end March	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
ARPU												
Bharti	390	366	358	357	350	331	324	305	328	277	246	230
RCOM	375	364	341	320	284	271	251	224	257	199	177	165
ldea	320	288	279	287	278	261	266	254	264	234	205	192
Sector ARPU	372	351	338	331	314	297	289	267				
Q/Q Growth												
Bharti	-4%	-6%	-2%	0%	-2%	-5%	-2%	-6%				
RCOM	-1%	-3%	-6%	-6%	-11%	-5%	-7%	-11%				
ldea	1%	-10%	-3%	3%	-3%	-6%	2%	-5%				
Sector ARPU	-2%	-6%	-4%	-2%	-5%	-5%	-3%	-8%				
Y/Y Growth												
Bharti	-12%	-16%	-16%	-12%	-10%	-10%	-9%	-15%	-11%	-16%	-11%	-7%
RCOM	-1%	3%	4%	-15%	-24%	-26%	-26%	-30%	-26%	-23%	-11%	-7%
Idea	-12%	-14%	-13%	-9%	-13%	-9%	-5%	-11%	-9%	-11%	-12%	-7%
Sector ARPU	-8%	-9%	-9%	-13%	-16%	-15%	-15%	-20%				

## Subscriber growth remains on track

Strong subscriber growth has been the key positive metric for the sector, and subscriber addition remained solid in 4QFY09 at 14% Q/Q and  $\sim 56\%$  Y/Y. While we expect absolute subscriber additions to remain strong, percentage growth rates should start to come down gradually, in our view.

Table 8: India Telecom: Subscriber Trend

('000) year-end March	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
Subscribers ('000)												
Bharti	42,704	48,876	55,163	61,985	69,384	77,479	85,651	93,923	93,923	126,466	155,440	181,615
RCOM	31,879	36,324	40,964	45,794	50,773	56,046	61,345	72,666	72,666	102,280	129,090	153,308
Idea	16,126	18,672	21,054	24,002	27,194	30,380	34,200	38,900	38,900	54,152	67,617	79,735
Q/Q Growth												
Bharti	15%	14%	13%	12%	12%	12%	11%	10%				
RCOM	14%	14%	13%	12%	11%	10%	9%	18%				
Idea	15%	16%	13%	14%	13%	12%	13%	14%				
Y/Y Growth												
Bharti	85%	81%	73%	67%	62%	59%	55%	52%	52%	35%	23%	17%
RCOM	42%	40%	37%	64%	59%	54%	50%	59%	59%	41%	26%	19%
Idea	89%	80%	69%	71%	69%	63%	62%	62%	62%	39%	25%	18%

Source: Company reports and J.P. Morgan estimates.

## Current net debt comfortable for Bharti/Idea

Table 9: India Telecom: Net debt trends

Rs mn	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
Net Debt	·		·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		·				
Bharti	33,319	39,391	44,885	42,057	41,562	50,732	64,938	69,635	69,646	15,058	(26,451)	(87,312)
RCOM	22,845	33,723	67,170	99,700	129,888	152,257	185,975	170,157	170,157	170,157	87,757	20,414
ldea	25,851	33,644	40,230	54,619	88,270	31,920	26,168	37,849	37,849	67,741	81,140	74,356
Q/Q Growth												
Bharti	-22%	18%	14%	-6%	-1%	22%	28%	7%				
RCOM	25%	48%	99%	48%	30%	17%	22%	-9%				
ldea	1%	30%	20%	36%	62%	-64%	-18%	45%				
Y/Y Growth												
Bharti	-22%	-13%	8%	-2%	25%	29%	45%	66%				
RCOM	-6%	64%	354%	447%	469%	351%	177%	71%				
ldea	NM	NM	NM	114%	241%	-5%	-35%	-31%				
Net Debt / Equity (%)												
Bharti	22	24	24	19	17	20	23	23	23	4	-5	-14
RCOM	11	16	28	39	49	54	64	56	56	47	21	4
ldea	65	111	123	154	232	28	19	26	26	44	49	41



## Capex coming off as expected

All players saw a sharp decline in capex with FY10 guidance also being lower than expectations. All companies have indicated that peak capex is behind them. We see this as a positive for the sector.

**Table 10: India Telecom: Capex trends** 

Rs mn	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
Wireless Capex												
Bharti	32,806	28,661	27,538	17,995	16,900	15,834	20,936	11,232	64,902	72,942	70,693	65,055
RCOM	14,973	49,685	60,605	46,442	56,926	33,260	32,508	17,084	139,778	67,067	61,387	56,026
ldea	11,079	12,333	12,232	12,504	19,600	29,333	29,600	18,089	96,622	63,285	48,631	36,716
Q/Q Growth												
Bharti	206%	-13%	-4%	-35%	-6%	-6%	32%	-46%				
RCOM	52%	232%	22%	-23%	23%	-42%	-2%	-47%				
ldea	NM	11%	-1%	2%	57%	50%	1%	-39%				
Y/Y Growth												
Bharti	82%	4%	77%	68%	-48%	-45%	-24%	-38%	-39%	12%	-3%	-8%
RCOM	76%	231%	401%	371%	280%	-33%	-46%	-63%	-19%	-52%	-8%	-9%
Idea	NM	NM	NM	NM	77%	138%	142%	45%	101%	-35%	-23%	-25%
Wireless Capex / Sales												
Bharti .	70%	57%	49%	28%	24%	22%	26%	14%	21%	20%	17%	14%
RCOM	44%	133%	153%	112%	138%	77%	74%	38%	80%	32%	25%	20%
Idea	75%	79%	72%	63%	90%	127%	108%	62%	97%	47%	30%	20%
Total Capex												
Bharti	37,173	39,795	33,294	28,206	40,671	31,867	38,775	28,858	140,171	114,838	111,164	101,453
RCOM	17,926	53,179	88,179	52,756	69,686	47,731	43,607	33,142	194,166	101,063	85,380	78,599
Idea	11,079	12,333	12,232	12,504	19,600	29,333	29,600	18,089	96,622	63,285	48,631	36,716
Q/Q Growth												
Bharti	135%	7%	-16%	-15%	44%	-22%	22%	-26%				
RCOM	12%	197%	66%	-40%	32%	-32%	-9%	-24%				
Idea	NM	11%	-1%	2%	57%	50%	1%	-39%				
Y/Y Growth												
Bharti	51%	17%	61%	79%	9%	-20%	16%	2%	1%	-18%	-3%	-9%
RCOM	13%	173%	457%	231%	289%	-10%	-51%	-37%	-8%	-48%	-16%	-8%
Idea	NM	NM	NM	NM	77%	138%	142%	45%	101%	-35%	-23%	-25%

Source: Company reports and J.P. Morgan estimates.

## Overall performance modest at best

On an overall basis, revenue/EBITDA growth for players continues to decline, with the sector seeing just 25%/16% Y/Y growth in 4QFY09. We expect pressure on growth to continue with 21%/18%/8% revenue/EBITDA/EPS growth for the sector in FY10E. Bharti continues to be the sector leader.

Table 11: India Telecom: Total Revenues and EBITDA Trend

Rs mn, year-end March	1QFY08	2QFY08	3QFY08	4QFY08	1QFY09	2QFY09	3QFY09	4QFY09	FY2009	FY2010E	FY2011E	FY2012E
Total Revenues				_				_				
Bharti	59,046	63,374	69,639	78,191	84,833	90,203	96,334	98,245	369,615	436,536	497,637	555,860
RCOM	43,037	45,785	48,742	53,114	53,222	56,450	58,502	61,237	229,411	278,607	323,722	364,652
Idea	14,773	15,622	17,081	19,724	21,781	23,034	27,305	29,365	101,484	134,021	162,801	183,581
Total Revenues	116,856	124,781	135,462	151,029	159,836	169,687	182,141	188,847	700,510	849,164	984,161	1,104,093
Q/Q Growth												
Bharti	9%	7%	10%	12%	8%	6%	7%	2%				
RCOM	9%	6%	6%	9%	0%	6%	4%	5%				
Idea	13%	6%	9%	15%	10%	6%	19%	8%				
Total Revenues	10%	7%	9%	11%	6%	6%	7%	4%				
Y/Y Growth												
Bharti	53%	45%	42%	45%	44%	42%	38%	26%	37%	18%	14%	12%
RCOM	32%	30%	30%	35%	24%	23%	20%	15%	20%	21%	16%	13%
Idea	64%	55%	49%	51%	47%	47%	60%	49%	51%	32%	21%	13%
Total Revenues	46%	40%	38%	42%	37%	36%	34%	25%	33%	21%	16%	12%
Group EBITDA	1070	1070	0070	1270	01 70	0070	0170	2070	0070	2170	1070	1270
Bharti	24,466	27,097	29,634	32,518	35,221	36,993	39,450	40,014	151,678	176,732	187,129	205,446
RCOM	18,142	19,618	21,064	23,164	22,502	23,016	23,525	23,832	92,875	109,483	119,113	128,317
Idea	5,128	5,106	5,672	6,606	7,203	6,065	6,969	8,108	28,345	36,254	43,433	51,881
Total EBITDA	47,736	51,822	56,370	62,288	64,926	66,074	69,944	71,954	272,898	322,469	349,675	385,645
Q/Q Growth	47,730	31,022	30,370	02,200	04,320	00,074	03,344	71,354	212,030	322,403	343,073	303,043
Bharti	9%	11%	9%	10%	8%	5%	7%	1%				
RCOM	11%	8%	7%	10%	-3%	2%	2%	1%				
Idea		0%			-3 <i>%</i> 9%		15%	16%				
Total EBITDA	18% 11%	9%	11% 9%	16% 10%	4%	-16% 2%	6%	3%				
	1170	9%	970	10%	470	Z70	070	3%				
Y/Y Growth	C20/	F00/	48%	450/	4.40/	270/	220/	000/	220/	470/	C0/	100/
Bharti	63%	59%		45%	44%	37%	33%	23%	33%	17%	6%	10%
RCOM	50%	45%	38%	42%	24%	17%	12%	3%	13%	18%	9%	8%
Idea	70%	44%	53%	51%	40%	19%	23%	23%	26%	28%	20%	19%
Total EBITDA	59%	52%	44%	44%	36%	28%	24%	16%	25%	18%	8%	10%
Group EBITDA Margin	44.407	40.00/	10.00/	44.00/	44 =0/	44.00/	44.00/	40 =0/	44.00/	40 =0/	0= 00/	0= 00/
Bharti	41.4%	42.8%	42.6%	41.6%	41.5%	41.0%	41.0%	40.7%	41.0%	40.5%	37.6%	37.0%
RCOM	42.2%	42.8%	43.2%	43.6%	42.3%	40.8%	40.2%	38.9%	40.5%	39.3%	36.8%	35.2%
Idea	34.7%	32.7%	33.2%	33.5%	33.1%	26.3%	25.5%	27.6%	27.9%	27.1%	26.7%	28.3%
Total EBITDA	41%	42%	42%	41%	41%	39%	38%	38%	39.0%	38.0%	35.5%	34.9%
Net Profit												
Bharti	15,116	16,139	17,224	18,529	20,250	20,463	21,593	22,393	84,699	102,193	118,727	132,567
RCOM	12,204	13,046	13,728	15,032	15,123	15,308	14,102	14,544	59,077	53,761	56,251	59,753
Idea	3,085	2,203	2,368	2,767	2,631	1,441	2,195	2,743	9,009	9,395	11,994	16,349
Total Net Profit	30,405	31,389	33,320	36,328	38,004	37,212	37,890	39,680	152,785	165,349	186,972	208,669
Q/Q Growth												
Bharti	12%	7%	7%	8%	9%	1%	6%	4%				
RCOM	19%	7%	5%	9%	1%	1%	-8%	3%				
Idea	60%	-29%	7%	17%	-5%	-45%	52%	25%				
Total Net Profit	18%	3%	6%	9%	5%	-2%	2%	5%				
Y/Y Growth												
Bharti	100%	73%	42%	37%	34%	27%	25%	21%	26%	21%	16%	12%
RCOM	138%	86%	49%	47%	24%	17%	3%	-3%	9%	-9%	5%	6%
Idea	259%	100%	108%	43%	-15%	-35%	-7%	-1%	-14%	4%	28%	36%
Total Net Profit	125%	80%	48%	41%	25%	19%	14%	9%	16%	8%	13%	12%

# Estimates Adjustments – building in lower revenues but higher margins

## Bharti – Margin defense leads to 9% increase in EPS estimates

We have cut our revenue estimates due to weaker ARPUs, though strong subscriber addition offsets part of the decline. Our revenue estimates for FY10E/FY11E/FY12E go down by -1%/-2%/-1%. However Bharti continues to demonstrate margin resilience ahead of our expectations and hence we have increased our margin assumptions. As a result, our EBITDA estimates go up by 14%/9%/8% and EPS by 9%/8%/9% for FY10E/FY11E/FY12E.



**Table 12: Bharti: Estimate Changes** 

Rs mn, year-end March	FY10	Old	% Change	FY11	Old	% Change	FY12	Old	% Change
Revenues									
Mobile (Wireless)	364,708	372,088	-2%	415,841	424,705	-2%	464,676	472,161	-2%
Telemedia (fixed line)	35,912	37,678	-5%	38,648	41,778	-7%	41,168	44,832	-8%
Enterprise carriers	82,530	87,626	-6%	99,535	102,243	-3%	112,315	111,766	0%
Enterprise corporates	20,270	22,329	-9%	24,629	27,217	-10%	28,816	31,844	-10%
Passive infrastructure	31,161	24,704	26%	33,671	31,428	7%	39,524	36,948	7%
Others	4,277	4,415	-3%	5,198	5,366	-3%	6,016	6,210	-3%
Eliminations	-102,322	-106,713	-4%	-119,886	-126,988	-6%	-136,656	-141,278	-3%
Total Revenues	436,536	442,126	-1%	497,637	505,749	-2%	555,860	562,482	-1%
EBITDA									
Mobile (Wireless)	115,889	100,219	16%	120,949	107,761	12%	130,768	118,693	10%
Telemedia (fixed line)	14,484	14,955	-3%	15,304	16,650	-8%	16,403	18,044	-9%
Enterprise carriers	36,149	36,877	-2%	43,583	42,975	1%	49,158	46,894	5%
Enterprise corporates	8,984	8,463	6%	11,007	10,167	8%	13,018	12,040	8%
Passive infrastructure	11,250	7,166	57%	9,612	8,882	8%	11,209	10,408	8%
Others	-5,885	-9,772	-40%	-6,732	-10,609	-37%	-7,594	-11,501	-34%
Eliminations	-4,140	-3,201	29%	-6,594	-3,810	73%	-7,516	-4,238	77%
Total EBITDA	176,732	154,707	14%	187,129	172,016	9%	205,446	190,338	8%
EBITDA Margins									
Mobile (Wireless)	31.8%	26.9%		29.1%	25.4%		28.1%	25.1%	
Telemedia (fixed line)	40.3%	39.7%		39.6%	39.9%		39.8%	40.2%	
Enterprise carriers	43.8%	42.1%		43.8%	42.0%		43.8%	42.0%	
Enterprise corporates	44.3%	37.9%		44.7%	37.4%		45.2%	37.8%	
Passive infrastructure	36.1%	29.0%		28.5%	28.3%		28.4%	28.2%	
Others	-137.6%	-221.4%		-129.5%	-197.7%		-126.2%	-185.2%	
Eliminations	4.0%	3.0%		5.5%	3.0%		5.5%	3.0%	
Total EBITDA	40.5%	35.0%		37.6%	34.0%		37.0%	33.8%	
EBIT	117.229	98,852	19%	126,516	112.232	13%	136,489	122.731	11%
EBIT Margin (%)	26.9%	22.4%	.070	25.4%	22.2%	.070	24.6%	21.8%	,
PBT	120,187	110,248	9%	142,996	132,467	8%	167,746	154,369	9%
Net Profit	102,193	93,784	9%	118,727	110,035	8%	132,567	122,053	9%
EPS	53.9	49.4	9%	62.6	58.0	8%	69.9	64.3	9%
ARPU (Rs)	277	291	-5%	246	268	-8%	230	257	-11%
MoU per user per month (min)	490	532	-8%	485	543	-11%	485	553	-12%
ARPM (Rs/min)	0.57	0.55	3%	0.51	0.49	3%	0.47	0.46	2%

## Reliance Communications - Marginal adjustments for lower capex

We are marginally adjusting our estimates for RCOM with total Revenues for FY10E/FY11E/FY12E changed by 0%-1%/0% and EBITDA by 3%/1%/3%. However, lower than expected capex for FY09 (at Rs190B) and low guidance for FY10 (Rs100B), we have lowered our depreciation and interest costs, leading to EPS increase in FY10E/FY11E/FY12E by 4%/6%/19%.



**Table 13: Reliance Communications: Estimate Changes** 

Rs mn, year-end March	FY10	Old	% Change	FY11	Old	% Change	FY12	Old	% Change
Revenues									
Wireless	208,216	216,994	-4%	245,549	259,256	-5%	280,129	291,111	-4%
Global	84,805	72,163	18%	98,992	79,795	24%	107,887	85,756	26%
Broadband	30,362	29,612	3%	32,806	32,980	-1%	35,511	36,439	-3%
Others	12,900	13,300	-3%	13,700	14,100	-3%	14,500	14,900	-3%
Inter/intra segment eliminations	-57,676	-52,134	11%	-67,325	-57,648	17%	-73,374	-61,955	18%
Total Revenues	278,607	279,934	0%	323,722	328,482	-1%	364,652	366,250	0%
EBITDA									
Wireless	75,906	73,965	3%	78,428	82,391	-5%	83,376	86,030	-3%
Global	23,067	19,484	18%	25,936	21,545	20%	28,266	23,154	22%
Broadband	13,588	13,043	4%	14,763	14,395	3%	15,980	15,759	1%
Others	-3,055	399	-866%	13	846		725	894	
Inter/intra segment eliminations	-23	-560	-96%	-26	-657	-96%	-30	-733	-96%
Total EBITDA	109,483	106,332	3%	119,113	118,519	1%	128,317	125,104	3%
EBITDA Margin (%)									
Wireless	36.5%	34.1%		31.9%	31.8%		29.8%	29.6%	
Global	27.2%	27.0%		26.2%	27.0%		26.2%	27.0%	
Broadband	44.8%	44.0%		45.0%	43.6%		45.0%	43.2%	
Others	-23.7%	3.0%		0.1%	6.0%		5.0%	6.0%	
Total EBITDA	39.3%	38.0%		36.8%	36.1%		35.2%	34.2%	
EBIT	59,392	56,973	4%	63,535	59,474	7%	67,695	58,506	16%
EBIT Margin (%)	21.3%	20.4%	.,,	19.6%	18.1%	. , ,	18.6%	16.0%	.070
PBT	58,431	55,839	5%	63,199	58,830	7%	70,291	58,319	21%
Net Profit	53,761	51,930	4%	56,251	52,947	6%	59,753	50,154	19%
EPS	24.9	24.1	4%	26.1	24.5	6%	27.7	23.2	19%
ARPU (Rs)	199	235	-15%	177	216	-18%	165	203	-18%
MoU per user per month (minutes)	372	432	-14%	368	445	-17%	368	454	-19%
ARPM (Rs/min)	0.54	0.54	-1%	0.48	0.48	-1%	0.45	0.45	0%

# Idea Cellular – Indus and Spice changes accounted for in model, limited EPS impact

We are adjusting Idea cellular estimates to incorporate proportional consolidation of Spice and Indus. For Spice, we assume 42% consolidation in FY10E and 100% consolidation in FY11E. For Indus, we continue to assume the current IRU arrangement in FY10E with complete de-merger in FY11E. As per the current agreement, Idea receives IRU rental income from Indus and needs to charge depreciation on towers on its books – this will change in FY11E.

Our revenue estimates reduced by 9%/5%/5% for FY10E/FY11E/FY12E largely due to lower MOUs and ARPUs. For FY10E the impact is higher as we are no longer consolidating 100% of Spice in FY10E as we were doing earlier. On margins, Idea has surprised on the upside in 4QFY09 with lower losses in new circles and good cost control. As such, we have increased EBITDA margins to 27%/27%/28% in FY10E/FY11E/FY12E from 23%/23%/23% earlier. This is partially also impacted by Indus line-by-line consolidation as we had earlier done proportionate equity accounting for Indus.

Overall, our EPS estimates for FY10E/FY11E/FY12E change by 4%/-2%/-3%.



**Table 14: Idea Cellular: Estimate Changes** 

	FY10E	FY10E		FY11E	FY11E		FY12E	FY12E	
In Rs Mn	New	Old	% Change	New	Old	% Change	New	Old	% Change
Revenues	134,021	147,328	-9.0%	162,801	171,493	-5.1%	183,581	193,074	-4.9%
EBITDA	36,254	33,096	10%	43,433	38,513	13%	51,881	44,286	17%
EBITDA margin (%)	27.1%	22.5%		26.7%	22.5%		28.3%	22.9%	
EBIT	16,421	14,593	13%	19,635	16,447	19%	24,983	19,364	29%
EBIT margin (%)	12.3%	9.9%		12.1%	9.6%		13.6%	10.0%	
Pretax profits	10,439	10,696	-2%	13,946	14,207	-2%	18,792	19,452	-3%
Adjusted net profit	9,395	9,627	-2%	11,994	12,218	-2%	16,349	16,923	-3%
EPS (Rs)	3.0	2.9	4%	3.6	3.7	-2%	5.0	5.1	-3%
MoU per user per month (minutes)	409	437	-6%	410	454	-10%	410	468	-12%
ARPU (Rs)	234	258	-9%	205	228	-10%	192	220	-13%
ARPM (Rs/min)	0.57	0.59	-3%	0.50	0.50	-1%	0.47	0.47	-1%

# Valuations – Raising target prices due to roll-over and better margin defense

## Bharti – Increasing price target to Rs 800/share but remain Neutral

We are rolling over our PT to a Jun-10 PT of Rs800/share (Dec-09 PT of Rs600 earlier) based on a combination of DCF and P/E multiples (including Rs126/share for Indus stake). While our DCF fair value for Bharti is Rs730/share (including Indus), our target price is at a 10% premium to DCF price as we believe Bharti's industry leadership, continued margin defense and strong balance sheet should lead the stock to trade ahead of DCF fair values.

Our PT implies a one-year forward P/E / EV/EBITDA of 12x/8x, well below the historical average. However, this is justified in our view given a slowing growth rate.

**Key upside risks** are higher than expected subscribers due to faster-than-expected subscriber growth and lower-than-expected ramp-up from new operators. **Key downside risks are** sharper fall in ARPMs due to competition, 3G bids rising irrationally, and regulatory policies (faster rollout of MNP etc).

### DCF valuation (not including Indus)

Our Jun-10 DCF fair value estimate is Rs603/share. The DCF estimate assumes 10-year revenue CAGR (2010-2020E) of 7%, long-term EBITDA margin of 37% (previously 34%), and terminal growth of 4%. We assume a beta of 0.85, risk-free rate of 6.5%, market risk premium of 8%, and cost of debt of 6.1% to arrive at a WACC of 12.8% (unchanged from previous WACC assumption). We believe that our revenue growth estimates are fair given the stable subscriber growth momentum in spite of increasing competition.



Figure 7: Bharti: 1 year forward rolling P/E chart

1.800
1.300
0.800
0.300
0.300
0.200
Mar-03
Mar-04
Mar-05
Mar-06
Mar-07
Mar-08
Mar-09
Forward rolling Grwth. Adj. P/E — avg

Figure 8: Bharti: 1 year forward rolling growth adj. P/E chart

Source: Company reports and J.P. Morgan estimates.

## **Reliance Communications**

Our Jun-10 DCF based price target (PT) is Rs265/share (previously Dec-09 target of Rs180/share) and includes Rs60/share from Reliance Infratel. Our PT implies a one-year forward P/E of 10x and EV/EBITDA of 6x, below historical averages due to EPS decline over FY09-11E and a stretched balance sheet.

**Key upside risks** to our PT are subscriber growth and low capital expenditure. **Key downside risks are** lower-than-expected market share gain from the GSM launch, 3G bids getting irrationally higher and regulatory policies.

#### DCF valuation

Our Jun-10 DCF fair value estimate is Rs265/share. The DCF estimate assumes a 10-year revenue CAGR (2010-2020E) of 7%, long-term EBITDA margin of 35% and a terminal growth of 4%. We assume a beta of 1.15, risk-free rate of 6.5%, market risk premium of 8.0%, and cost of debt of 6.6% to arrive at a WACC of 12.9%.



50.0 Forward rolling P/E avg
45.0 40.0 35.0 25.0 20.0 15.0 15.0 15.0

Figure 9: RCOM: 1 year forward rolling P/E chart

## Idea Cellular - SettingJun-10 price target to Rs 55/share

Jul-07

We are setting DCF-based Jun-10 PT of Rs 55/share after accounting for Spice consolidation and Indus (earlier at Rs40/share). Our new PT includes Rs 28/share coming from the 16% stake in Indus, implying core business value of Rs 27/share. Our price target implies one-year forward P/E of 14x and EV/EBITDA of 5x. We are using a discount to Bharti and RCOM on EV/EBITDA in terms of our target price. The P/E used for Idea is slightly higher given Idea's increasing margin trajectory.

Mar-08

Key upside risks to our price target are larger than expected market share gains due to new launches and better cost control as was the case in 4QFY09.

## DCF

0.0

Jul-06

Our Jun-10 DCF fair value estimate is Rs55/share – Indus valuation is now built in along with the core business. Our DCF estimate assumes 10- year revenue CAGR (2010-2020E) of 8%, long-term EBITDA margin of 27% and a terminal growth of 4%. We assume a beta of 1.10, risk-free rate of 6.5%, market risk premium of 8.0%, and cost of debt of 9.0% to arrive at a WACC of 13%. While our long-term EBITDA margin discount to Bharti continues, we have increased our assumptions by ~200bp to factor in better margin resilience despite new circle launches.



Figure 10: Idea: 1 year forward rolling P/E chart



### Indus - Model reworked based on 4QFY09 disclosure

We have reworked our Indus model based on disclosures on Indus P&L by Idea. Further, our discussions with industry experts indicate that Indus could achieve a long-term EBITDA margin of ~45% higher than our earlier assumptions but lower than US-based tower companies (~60-70% margins). As such, we have increased our equity value of Indus from US\$9B to US\$12B. Our estimates imply EV/tower of Rs5.4m, well in line with some of the recent deals that have occurred in the sector.

Our key DCF assumptions are: 10-year revenue growth rate of 12% (same as before), long-term EBITDA margin of 45% (35% earlier), WACC of 10.3% (earlier 11.6%). Based on these we believe that the fair equity value for Indus is \$12B.

Table 15: India telecoms—Indus estimates

Rs MM, YE March	FY10E	FY11E	FY12E	FY13E	FY14E	FY15E	FY16E	FY17E	FY18E	FY19E	FY20E
No. of towers	352,520	438,093	515,110	576,723	626,013	665,446	696,992	722,228	742,418	762,607	782,796
Indus Towers	123,248	144,404	159,488	167,030	168,785	166,108	173,983	180,282	185,322	190,361	195,401
Net additions	28,094	21,156	15,084	7,542	1,755	-2,677	7,874	6,300	5,040	5,040	5,040
Share	35.0%	33.0%	31.0%	29.0%	27.0%	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Average sites	109,201	133,826	151,946	163,259	167,908	167,447	170,045	177,132	182,802	187,842	192,881
Average tenants/tower(x)	1.65	2.01	2.23	2.30	2.30	2.30	2.30	2.30	2.30	2.30	2.30
Site rental per month (Rs)	30,226	31,222	32,489	33,302	34,134	34,987	35,862	36,759	37,678	38,620	39,585
Q/Q growth	NM										
Y/Y growth	0.9%	3.3%	4.1%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Other pass-through charges											
(Rs)	18,000	18,000	18,000	18,360	18,727	19,102	19,484	19,873	20,271	20,676	21,090
Total rental (Rs)	48,226	49,222	50,489	51,662	52,861	54,089	55,346	56,632	57,949	59,296	60,675
Total revenues	104,832	159,423	205,054	231,973	248,568	252,782	261,789	278,113	292,728	306,800	321,332
EBITDA	19,894	51,215	78,555	93,723	104,959	108,135	113,428	122,024	130,032	136,705	143,628
EBITDA margins	19.0%	32.1%	38.3%	40.4%	42.2%	42.8%	43.3%	43.9%	44.4%	44.6%	44.7%
Depreciation	(5,899)	(7,221)	(8,125)	(8,831)	(8,882)	(8,960)	(8,841)	(9,191)	(9,471)	(9,694)	(9,918)
EBIT	13,995	43,994	70,431	84,892	96,077	99,175	104,587	112,833	120,561	127,011	133,709
Interest and Fin. Costs	(10,340)	(13,160)	(13,160)	(15,190)	(16,490)	(17,209)	(19,319)	(21,261)	(23,068)	(24,903)	(26,764)
Profit before tax	3,655	30,834	57,271	69,702	79,587	81,966	85,268	91,573	97,493	102,108	106,945
Tax	(431)	(3,083)	(5,727)	(13,940)	(15,917)	(16,393)	(17,054)	(18,315)	(19,499)	(20,422)	(21,389)
Net income	3,224	27,750	51,544	55,761	63,669	65,573	68,215	73,258	77,994	81,686	85,556
Сарех	86,605	66,403	50,420	33,839	21,661	11,977	35,165	32,368	30,130	30,577	31,025
Capex / Sales %	83%	42%	25%	15%	9%	5%	13%	12%	10%	10%	10%
Capex per tower (RsMM)	2.66	2.46	2.27	2.22	2.22	2.22	2.22	2.22	2.22	2.22	2.22

Source: Company reports and J.P. Morgan estimates.

Table 16: India telecoms—Indus DCF valuation

EBIT * (1-t)	12,344	20 504	00.000								
	12,044	39,594	63,388	67,914	76,861	79,340	83,670	90,267	96,449	101,609	106,968
Depreciation	5,899	7,221	8,125	8,831	8,882	8,960	8,841	9,191	9,471	9,694	9,918
Change in WC	(568)	(1,365)	(1,141)	(673)	(415)	(105)	(225)	(408)	(365)	(352)	(363)
Capex	(86,605)	(66,403)	(50,420)	(33,839)	(21,661)	(11,977)	(35,165)	(32,368)	(30,130)	(30,577)	(31,025)
Free cash flow	(68,930)	(20,953)	19,951	42,232	63,668	76,218	57,121	66,682	75,424	80,374	85,498

NPV of cash flows (RsMM) 274,135 4.0% Terminal growth Implied exit FCF multiple (x) 15.9 424,943 PV of terminal value (RsMM) Net debt (RsMM) 131,600 EV (RsMM) 699,078 WACC 11.3% Equity Value (US\$MM) \$12,074 Equity value (RsMM) 567,478



## **DCF** models

Table 17: Bharti: DCF Summary

Table 17. Bilaru. DOF Sullillary												
Rs in millions, year-end March	2009	2010E	2011E	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Assumptions (%)												
Revenue growth	36.8	18.1	14.0	11.7	8.3	5.4	6.8	5.3	4.3	4.3	4.0	3.9
EBITDA margin	41.0	40.5	37.6	37.0	37.0	37.0	37.0	37.0	37.0	37.0	37.0	37.0
FCF margin	(7.2)	16.0	11.0	12.9	16.6	17.0	18.2	18.7	19.1	19.1	19.0	19.0
FCF growth	NM	NM	(21.1)	30.3	39.7	7.7	14.2	8.6	6.4	4.3	3.7	3.8
Capex / sales	37.9	26.3	22.3	18.3	16.8	15.6	14.4	13.4	12.9	12.9	12.9	12.9
Debt / capital	37.5	31.8	23.7	19.3	14.8	13.7	12.7	11.9	11.2	10.5	9.9	6.9
ROCE	31.0	26.5	24.9	22.6	21.9	21.7	22.1	22.2	22.1	22.0	21.8	21.5
Change in Working Capital / FCF	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBIT * (1-tax rate)	96,698	101,989	107,539	110,556	117,655	125,353	136,127	144,837	151,940	159,607	166,895	174,416
Depreciation & Amortization	47,581	59,503	60,613	68,956	69,956	71,956	73,956	75,956	77,956	79,956	81,956	83,956
Change in net working capital	(30,632)	23,054	(2,006)	(6,425)	8,651	4,933	6,592	5,479	4,612	4,917	4,712	4,838
Capital expenditure	(140,171)	(114,838)	(111,164)	(101,453)	(96,175)	(94,451)	(93,532)	(92,571)	(92,312)	(96,121)	(99,782)	(103,543)
Free cash flows	(26,523)	69,708	54,981	71,635	100,088	107,792	123,143	133,701	142,197	148,360	153,781	159,667

One-year forward DCF calculation	Jun-10
NPV of cash flows (2011E-2020E)	608,148
Terminal growth (%)	4%
Implied 2020E terminal FCF exit multiple (x)	11.3
Implied FY2020E exit EBITDA multiple (x)	5.8
PV of terminal value	578,387
Enterprise Value (EV)	1,186,535
Terminal value as % of EV	49%
FY10E net debt/(cash)	42,352
Equity value (Rs mn)	1,144,183
Equity value (US\$ mn)	24,344
Number of shares (mn)	1,897
Equity value (Rs/share)	603

Source: Company reports and J.P. Morgan estimates.

**Table 18: Reliance Communications: DCF Summary** 

Rs in millions, year-end March	2009	2010E	2011E	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Assumptions (%)												
Revenue growth	20%	21%	16%	13%	7%	9%	7%	5%	5%	4%	4%	4%
EBITDA margin	40%	39%	37%	35%	34%	34%	34%	34%	34%	34%	34%	34%
FCF margin	-19%	10%	17%	18%	-2%	15%	15%	14%	14%	12%	17%	17%
FCF growth	NM	NM	97.8%	17.1%	NM	NM	8.8%	-0.9%	1.3%	-4.9%	42.6%	4.0%
Capex / sales	54%	36%	26%	22%	18%	15%	14%	14%	14%	14%	14%	14%
Debt / capital	53%	50%	50%	48%	34%	26%	17%	8%	4%	1%	1%	1%
ROCE	3%	12%	12%	12%	10%	11%	12%	13%	14%	14%	15%	16%
Change in Working Capital / FCF	(1.2)	78.5	47.3	35.0	706.0	1.0	(5.9)	(12.7)	(17.1)	(29.2)	5.4	5.0
EBIT * (1-tax rate)	53,669	57,017	59,088	60,249	53,053	59,839	65,269	69,533	73,339	75,710	77,682	79,658
Depreciation & amortization	39,313	50,091	55,578	60,622	64,791	68,351	71,438	74,260	77,680	81,985	86,462	91,105
Change in working capital	543	22,040	26,266	22,762	(54,276)	621	(4,020)	(8,616)	(11,805)	(19,090)	5,001	4,856
Capital expenditure	(137,772)	(101,063)	(85,380)	(78,599)	(71,256)	(65,736)	(64,050)	(67, 192)	(70,337)	(73, 131)	(75,798)	(78,527)
Free cash flows	(44,247)	28,085	55,551	65,033	(7,688)	63,076	68,636	67,985	68,877	65,475	93,347	97,092

One-year forward DCF calculation	Jun-10	WACC Assumption		
NPV of cash flows (2011E-2020E)	337,001	Cost of equity =	15.7%	
Terminal growth rate (%)	4.0	Cost of debt =	6.6%	
Implied 2020E terminal FCF exit multiple (x)	12.1	Tax =	34.0%	
Implied 2020E exit EBITDA multiple (x)	6.1	Risk free rate =	6.5%	
PV of terminal value	393,180	Beta =	1.15	
Enterprise Value (EV)	730,181	Equity risk premium =	8.0%	
Terminal value as % of EV	54%	Required equity market return =	14.5%	
FY10E net debt/(cash)	156,576	Debt/capital =	30.0%	
Equity value (Rs mn)	573,605	Equity/capital =	70.0%	
Number of shares (mn)	2,157			
DCF based equity value (Rs/share)	266	WACC =	12.3%	



Table 19: Idea Cellular: DCF Summary

Rs in millions, year-end March	2009	2010E	2011E	2012E	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E
Assumptions (%)												
Revenue growth	51%	32%	21%	13%	8%	7%	7%	6%	5%	4%	4%	4%
EBITDA margin	28%	27%	27%	28%	27%	27%	27%	27%	27%	27%	27%	27%
FCF margin	-66%	-19%	-6%	6%	11%	11%	11%	13%	12%	11%	12%	11%
FCF growth	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Capex / sales	95%	47%	30%	20%	13%	13%	13%	13%	13%	13%	13%	13%
Debt / capital	38%	37%	37%	32%	24%	11%	0%	0%	0%	0%	0%	0%
ROCE	10%	8%	8%	9%	8%	9%	10%	11%	12%	12%	13%	13%
Change in Working Capital / FCF	NM	NM	NM	-1%	-6%	-1%	-1%	12%	1%	1%	1%	1%
EBIT * (1-tax rate)	13,753	14,779	16,886	21,736	20,634	22,978	24,697	26,080	27,460	28,420	29,740	30,859
Depreciation & Amortization	14,039	19,834	23,797	26,898	28,856	29,832	32,063	33,858	35,651	37,183	38,610	40,063
Change in net working capital	1,652	3,791	(1,117)	(123)	(1,287)	(264)	(337)	3,863	297	225	331	289
Capital expenditure	(96,622)	(63,285)	(48,631)	(36,716)	(26,667)	(28,553)	(30,689)	(32,407)	(34,123)	(35,589)	(36,956)	(38,346)
Free cash flows	(67,178)	(24,882)	(9,064)	11,794	21,537	23,993	25,734	31,393	29,285	30,239	31,726	32,865

DCF calculation for Jun-10	Jun-10
NPV of cash flows (2011E-2020E)	106,980
Terminal growth (%)	4.0
Implied 2020E terminal FCF exit multiple (x)	11.1
Implied 2020E EBITDA exit multiple (x)	4.9
PV of terminal value	114,639
Enterprise Value (EV)	221,619
Terminal value as % of EV	51.7
FY10E net debt/(cash)	52,795
Equity value (Rs mn)	168,824
Equity value (US\$ mn)	3,592
Number of shares (mn)	3,042
Equity value (Rs/share)	55

WACC Assumptions

Cost of equity = 14.8%

Cost of debt = 9.0%

Tax = 34.0%

Risk free rate = 6.5%

Beta = 1.10

Equity risk premium = 7.5%

Required equity market return = 14.0%

Debt/capital = 20.0%

Equity/capital = 80.0%

WACC = 13.3%



## **Financial Tables**

Table 20: Bharti: P&L Statement

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Mobile (Wireless)	141,443	217,861	303,601	364,708	415,841	464,676
Telemedia (fixed line)	22,454	28,484	33,517	35,912	38,648	41,168
Enterprise carriers	34,888	43,170	67,937	82,530	99,535	112,315
Enterprise corporates	9,050	13,217	16,945	20,270	24,629	28,816
Passive infrastructure	0	6,023	42,489	31,161	33,671	39,524
Others	803	2,431	3,611	4,277	5,198	6,016
Eliminations	(23,441)	(40,935)	(98,485)	(102,322)	(119,886)	(136,656)
Total revenues	185,197	270,250	369,615	436,536	497,637	555,860
Interconnection	(31,379)	(41,110)	(52,903)	(50,326)	(58,709)	(64,132)
License fee & spectrum charges	(16,953)	(26,900)	(38,266)	(49,643)	(56,745)	(63,410)
Network operating costs	(21,100)	(33,002)	(59,355)	(80,188)	(100,472)	(117,484)
SG&A	(28,769)	(40,755)	(50,419)	(59,715)	(71,567)	(80,302)
Employee Costs	(12,488)	(14,768)	(16,992)	(19,932)	(23,015)	(25,087)
Pre-operative expenses	(9)	Ò	Ó	Ó	Ó	Ó
Total costs	(110,698)	(156,535)	(217,935)	(259,804)	(310,507)	(350,414)
EBITDA	74,498	113,716	151,678	176,732	187,129	205,446
EBITDA margin (%)	40.2%	42.1%	41.0%	40.5%	37.6%	37.0%
Depreciation	(24,353)	(36,266)	(46,048)	(57,787)	(58,897)	(67,240)
Amortization	(855)	(995)	(1,533)	(1,716)	(1,716)	(1,716)
EBIT	49,290	76,455	104,097	117,229	126,516	136,489
Interest income	1,008	2,422	681	200	200	200
Finance costs	(1,438)	(2,341)	(11,613)	1,223	3,329	7,003
Associates	. ,	, ,	(92)	1,535	12,950	24,054
Profit before tax	48,860	76,536	93,073	120,187	142,996	167,746
Tax	(5,822)	(8,378)	(6,615)	(15,624)	(21,449)	(31,872)
Tax Rate (%)	12%	`11%	7%	13%	` 15%	` 19%
Minority interest	(467)	(1,150)	(1,759)	(2,369)	(2,819)	(3,307)
Net income	42,571	67,008	84,699	102,193	118,727	132,567
EPS (Rs)	22.43	35.30	44.65	53.89	62.61	69.90

Table 21: Bharti: Balance Sheet Summary

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Cash & cash equivalents	7,464	6,777	11,145	46,352	81,628	129,794
Accounts receivable	11,597	15,986	18,262	21,291	24,100	26,637
Unbilled receivables	6,385	12,076	10,266	12,553	14,209	15,705
Inventories	912	1,142	963	1,255	1,421	1,570
Short term investments	2,004	48,086	37,925	34,925	34,925	34,925
Deferred taxes on income	1,178	2,770	8,810	8,810	8,810	8,810
Derivative financial instruments	729	2,992	11,545	11,545	11,545	11,545
Restricted cash	134	85	84	84	84	84
Prepaid expenses and other current assets	13,711	23,522	29,957	32,637	36,943	40,832
Due from related parties	729	346	15,122	10,000	10,000	10,000
Total Current Assets	44,843	113,782	144,079	179,453	223,666	279,903
Property and equipment, net	210,604	313,407	409,136	464,471	515,022	547,518
Acquired intangible assets, net	14,116	13,204	13,310	13,310	13,310	13,310
Goodwill	23,684	27,043	27,054	27,054	27,054	27,054
Investment in associates and joint ventures	182	108	128	1,448	12,326	31,569
Investments	500	0	0	0	0	0
Restricted cash, non-current	54	58	12	12	12	12
Deferred taxes on income	20	0	0	0	0	0
Other assets	3,887	5,041	10,230	10,293	11,367	12,564
Total Assets	297,890	472,643	603,948	696,040	802,757	911,930
LIABILITIES AND STOCKHOLDERS' EQUITY						
Short-term debt	10,925	19,348	64,808	54,808	54,808	54,808
Trade payables	16,878	18,749	18,771	24,478	24,865	24,342
Equipment supply payables	42,633	61,069	62,359	74,061	78,148	80,094
Accrued expenses	12,523	19,543	31,358	35,933	37,832	38,673
Unearned income	17,035	25,080	30,912	35,412	37,242	38,022
Unearned inc.Indefeasible right to use sales	336	336	292	292	292	292
Derivative financial instruments	1,981	3,184	499	499	499	499
Due to related parties	30	0	40	40	40	40
Other current liabilities	4,295	6,826	8,148	8,148	8,148	8,148
Deferred taxes on income	14	0	0	0	0	0
Total current liabilities	106,650	154,135	217,185	233,669	241,874	244,917
Long-term debt, net of current portion	41,536	77,715	53,993	41,612	35,379	22,684
Deferred taxes on income	3,616	5,301	7,556	6,354	4,924	3,247
Unearned inc Indefeasible right to use sales	3,800	3,464	3,330	3,130	2,930	2,730
Other liabilities	4,933	6,430	7,234	7,234	7,234	7,234
Total liabilities	160,535	247,045	289,298	292,000	292,341	280,812
Minority interest	1,801	8,556	10,704	13,074	15,893	19,199
Stockholders' equity						
Common stock, par value Rs.10 per share	18,959	18,979	18,982	18,982	18,982	18,982
Advances against equity	0	12	3	3	3	3
Additional paid in capital	56,645	72,202	74,103	74,103	74,103	74,103
Treasury stock	0	(119)	(107)	(107)	(107)	(107)
Retained earnings / (deficit)	(134)	125,964	210,664	297,686	401,242	518,637
Accumulated other comprehensive income	60,083	4	301	301	301	301
Total stockholders' equity	135,553	217,042	303,945	390,967	494,523	611,919



**Table 22: Bharti: Cash Flow Statement** 

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Net Income	42,572	67,008	84,699	102,193	118,727	132,567
Depreciation	25,209	37,261	47,581	59,503	60,613	68,956
Changes in working capital	21,923	15,471	(18,500)	23,318	(732)	(5,028)
Taxes paid	5,822	8,378	6,615	15,624	21,449	31,872
Others	(8,392)	(11,545)	104	(17,089)	(24,153)	(34,946)
Cash flow from operations	87,134	116,573	120,499	183,549	175,904	193,421
Capex Interest income Dividend income	(89,271)	(138,468)	(140,171)	(114,838)	(111,164)	(101,453)
Others	8	74	(20)	(1,320)	(10,878)	(19,243)
Cash flow from other investing activates	(89,263)	(138,394)	(140,191)	(116,158)	(122,043)	(120,696)
Cash from new shares issued Increase/(decrease) in debt/bonds Interest expense Dividend paid	1,647 4,716	21,236 45,437	4,352 9,500	2,369 (22,381)	2,819 (6,233)	3,307 (12,695)
Others  Cash flow from financing activities	6,363	66,673	13,852	(20,012)	(3,414)	(9,388)
Change in cash	4,234	44,852	(5,839)	47,379	50,448	63,337

Table 23: Reliance Communications: P & L Statement

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Wireless	107,276	152,135	173,677	208,216	245,549	280,129
Global	51,771	54,750	67,761	84,805	98,992	107,887
Broadband	11,441	17,868	25,243	30,362	32,806	35,511
Others	3,872	4,304	10,098	12,900	13,700	14,500
Inter/intra segment eliminations	(29,677)	(38,379)	(47,368)	(57,676)	(67,325)	(73,374)
Total revenues	144,683	190,678	229,411	278,607	323,722	364,652
Operating costs						
Interconnection charges	(26,191)	(24,003)	(23,687)	(22,691)	(26,378)	(30,678)
License Fee	(10,535)	(12,386)	(11,995)	(14,582)	(17,020)	(19,170)
Network costs	(16,736)	(22,007)	(43,642)	(67,677)	(87,742)	(105,761)
Employee costs	(9,079)	(12,037)	(16,702)	(19,279)	(22,337)	(25,161)
SG&A (incl. equipment subsidies)	(23,834)	(34,062)	(40,510)	(44,894)	(51,133)	(55,564)
Total Operating costs	(86,375)	(104,496)	(136,536)	(169,124)	(204,610)	(236,334)
EBITDA	58,308	86,182	92,875	109,483	119,113	128,317
EBITDA margin (%)	40.3%	45.2%	40.5%	39.3%	36.8%	35.2%
Depreciation & amortization	(24,653)	(28,053)	(39,313)	(50,091)	(55,578)	(60,622)
EBIT	33,655	58,129	53,562	59,392	63,535	67,695
Finance charges	(6)	3,998	7,867	(961)	(336)	2,596
Exceptional items	(302)	12,829	(75)	Ò	` Ó	0
PBT	33,346	74,956	61,354	58,431	63,199	70,291
Income tax expense	(611)	(2,836)	123	(2,337)	(4,424)	(7,732)
Deferred tax (liability)/asset	Ó	Ò	0	Ò	Ó	Ó
Minority interest	0	(13,915)	(2,399)	(2,333)	(2,523)	(2,806)
Reported net income	32,735	58,204	59,077	53,761	56,251	59,753
EPS (Rs)	14.7	25.0	27.4	24.9	26.1	27.7



Table 24: Reliance Communications: Balance Sheet Summary

Rs mn, year-end March	FY2007	FY2008	FY2009E	FY2010E	FY2011E	FY2012E
ASSETS:						
Current Assets						
Cash & cash equivalents	137,200	115,981	80,578	107,740	162,978	216,221
Inventories	4,821	4,059	4,698	5,679	6,525	7,255
Debtors	18,316	27,224	43,621	32,451	37,286	41,455
Other current assets	3,264	23,058	33,507	40,560	46,855	52,305
Loans and advances	32,662	42,834	59,870	72,473	83,721	93,459
Total Current Assets	196,263	213,156	222,273	258,903	337,365	410,695
Fixed Assets						
Gross block	349,456	463,640	611,948	706,592	787,703	862,373
Less: Depreciation	55,940	89,814	140,060	190,151	245,729	306,351
Net block	293,516	373,826	471,888	516,442	541,975	556,022
Capital work in progress	36,907	148,327	194,916	201,334	205,603	209,533
Goodwill	0	0	0	0	0	0
Investments	11,925	2,797	2,818	2,818	2,818	2,818
Total Assets	538,611	738,106	891,895	979,497	1,087,761	1,179,069
LIABILITIES AND STOCKHOLDERS' EQUITY						
Stockholders equity						
Share capital	10,220	10,320	10,320	10,320	10,320	10,320
Reserves & surplus (net of goodwill)	193,708	246,107	294,873	348,634	404,885	464,638
Total equity	203,928	256,427	305,193	358,954	415,205	474,958
Current liabilities & provisions						
Current liabilities	136,013	199,267	287,374	318,882	368,371	411,220
Provisions	43,173	42,420	36,954	36,954	36,954	36,954
Total current liabilities	179,186	241,687	324,328	355,836	405,325	448,174
Debt						
Secured loans						
Foreign currency notes	20,049	0	0	0	0	0
Rupee loans	31,755	9,500	0	0	0	0
Unsecured loans						
Foreign currency notes	88,039	131,631	167,068	167,068	167,068	152,968
Rupee loans	15,595	74,550	83,667	83,667	83,667	83,667
Total debt	155,438	215,681	250,735	250,735	250,735	236,635
Minority interest	59	24,311	11,639	13,972	16,495	19,302
Total liabilities and stockholders' equity	538,611	738,106	891,895	979,497	1,087,761	1,179,069

**Table 25: Reliance Communications: Cash Flow Statement** 

Rs mn, year-end March	FY2007	FY2008	FY2009E	FY2010E	FY2011E	FY2012E
Net profit/(loss) before tax	32252	70762	61353	58431	63199	70291
Depreciation and Amortization	24653	28054	39313	50091	55578	60622
Changes in working capital	14916	-31386	543	22040	26266	22762
Taxes paid	-713	-1904	-3084	-2337	-4424	-7732
Others	763	-11917	-3570	0	0	0
Cash flow from operations	71871	53609	94555	128225	140618	145943
Capex	(53569)	(176413)	(137772)	(101063)	(85380)	(78599)
(Purchase)/sale of investments	(10806)	9230	(3596)	0	Ó	Ó
Interest income/(expense) net	3463	(3476)	(4524)	0	0	0
Others						
Cash flow from other investing activates	(60912)	(170659)	(145892)	(101063)	(85380)	(78599)
Increase/(decrease) in borrowings	66203	95832	15934	0	0	-14100
Increase/(decrease) in Stockholders Equity	0	0	0	0	0	0
Others						
Cash flow from financing activities	66203	95832	15934	0	0	-14100
Change in cash	77162	-21218	-35403	27162	55238	53243

Table 26: Idea Cellular: P & L Statement

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Revenues	43,664	67,200	101,484	134,021	162,801	183,581
Interconnection & access cost	(7,321)	(11,334)	(18,473)	(21,494)	(26,387)	(28,921)
License fee & spectrum charges	(4,487)	(6,851)	(11,239)	(14,742)	(18,234)	(20,561)
Network operating costs	(5,336)	(10,470)	(20,987)	(31,587)	(38,430)	(41,544)
Sales & marketing costs	(7,701)	(9,649)	(12,873)	(18,119)	(22,176)	(25,055)
G&A costs	(1,558)	(2,914)	(4,244)	(5,361)	(6,512)	(7,343)
Employee Costs	(2,609)	(3,464)	(5,323)	(6,463)	(7,630)	(8,275)
Total costs	(29,011)	(44,682)	(73,139)	(97,766)	(119,369)	(131,700)
EBITDA	14,653	22,518	28,345	36,254	43,433	51,881
EBITDA margin (%)	33.6%	33.5%	27.9%	27.1%	26.7%	28.3%
Depreciation	(5,637)	(7,648)	(13,479)	(19,834)	(23,797)	(26,898)
Amortization	(1,081)	(1,120)	(560)	Ó	Ó	Ó
Operating profits	7,934	13,750	14,306	16,421	19,635	24,983
Non-operating income						
EBIT	7,934	13,750	14,306	16,421	19,635	24,983
Interest income	242	1,816	1,160	0	0	0
Finance costs	(3,294)	(4,592)	(6,103)	(5,982)	(5,689)	(6,191)
Other income	209	175	9	Ô	0	0
Profit before tax	5,093	11,148	9,371	10,439	13,946	18,792
Tax	(70)	(725)	(362)	(1,044)	(1,952)	(2,443)
Tax Rate (%)	1%	7%	4%	10%	14%	13%
Minority interest						
Net income	5,022	10,423	9,009	9,395	11,994	16,349
EPS (Rs)	2.20	3.96	3.02	3.03	3.63	4.95



Table 27: Idea Cellular: Balance Sheet Summary

Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Cash and bank balances	18,197	4,971	51,316	21,424	15,525	12,309
Inventories	179	276	417	551	669	754
Sundry debtors	1,525	1,986	3,058	4,039	4,906	5,533
Other current assets	757	521	(148)	0	0	0
Loans & advances	4,041	7,987	7,987	7,987	7,987	7,987
Total Current Assets	24,699	15,740	62,630	34,001	29,087	26,582
Net fixed assets	44,161	78,882	151,489	195,940	221,774	232,593
CWIP	5,065	9,411	14,952	13,952	12,952	11,952
Investments	138	5,699	0	0	0	0
Intangible assets (net)	11,764	17,792	10,510	10,510	10,510	10,510
Total Assets	85,827	127,525	239,581	254,403	274,324	281,637
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current Liabilities and Provisions	21,520	26,255	28,600	33,505	33,374	33,962
Total Debt	42,505	65,148	89,165	89,165	96,665	86,665
Deferred tax liability	11	662	917	1,439	1,997	2,373
Total liabilities	64,035	92,064	118,682	124,109	132,036	123,000
Minority interest						
Stockholders' equity						
Share Capital	25,929	26,354	31,020	31,020	31,020	31,020
Outstanding Employee Stock Options	0	38	182	182	182	182
Reserves and Surplus	(4,137)	9,069	112,154	121,549	133,542	149,892
Total stockholders' equity	21,792	35,460	143,356	152,751	164,744	181,094

Table 28: Idea Cellular: Cash Flow Statement

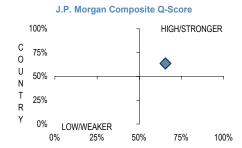
Rs mn, year-end March	FY2007	FY2008	FY2009	FY2010E	FY2011E	FY2012E
Net Income	5,021	10,444	9,009	9,395	11,994	16,349
Depreciation	6,718	8,768	0	9,834	23,797	26,898
Changes in working capital	1,196	1,998	1,801	3,643	(1,117)	(123)
Taxes paid	(97)	(428)	0	(522)	(1,395)	(2,067)
Others	175	(276)	0	1,044	1,952	2,443
Cash flow from operations	13,012	20,505	10,809	23,393	35,232	43,500
Capex	(22,815)	(55,506)	(70,866)	(53,285)	(48,631)	(36,716)
Interest & dividend income	64	923	Ò	Ò	Ó	Ò
Others	0	(4,978)	(16,503)	0	0	0
Cash flow from other investing activates	(22,751)	(59,562)	(87,368)	(53,285)	(48,631)	(36,716)
Net proceeds from equity shares	24,380	3,188	98,887	0	0	0
Net proceeds from preference shares	(7,563)	0	0	0	0	0
Net proceeds from borrowings	9,623	22,643	24,017	0	7,500	(10,000)
Dividends paid	0	0	0	0	0	Ó
Cash flow from financing activities	26,440	25,830	122,904	0	7,500	(10,000)
Change in cash	16,701	(13,227)	46,345	(29,892)	(5,899)	(3,216)
Closing cash	18,198	4,971	51,316	21,424	15,525	12,309



## Q-Snapshot: Bharti Airtel Ltd.

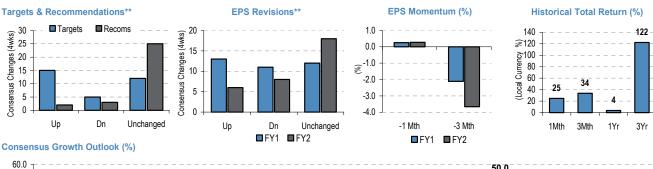
Quant Return Drivers (a Score >50% indicates company ranks 'above average')

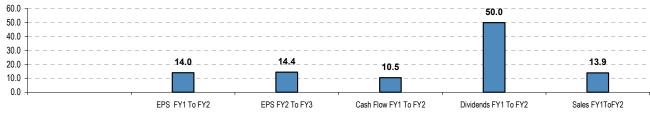
Score 0% (worst) to 100% (best)	vs Country	vs Industry	Raw Value	
Value				
P/E Vs Market (12mth fwd EPS)	33%	45%	1.1x	
P/E Vs Sector (12mth fwd EPS)	54%	73%	0.9x	
EPS Growth (forecast)	63%	65%	14.0%	
Value Score	44%	63%		
Price Momentum				
12 Month Price Momentum	84%	90%	3.7%	
1 Month Price Reversion	63%	8%	24.7%	
Momentum Score	83%	75%		
Quality				
Return On Equity (forecast)	79%	74%	26.4%	
Earnings Risk (Variation in Consensus)	98%	88%	0.05	
Quality Score	91%	82%		
Earnings & Sentiment				
Earnings Momentum 3mth (risk adjusted)	21%	40%	-56.7	
1 Mth Change in Avg Recom.	56%	24%	-0.07	
Net Revisions FY2 EPS	32%	58%	-14%	
Earnings & Sentiment Score	32%	39%		
COMPOSITE Q-SCORE* (0% To 100%)	64%	66%		











Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

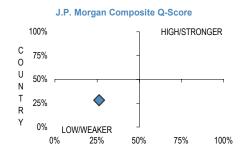
Code	Name	Industry	USD MCAP	ADV	PE FY1	Q-Score*
500325-IN	Reliance Industries Ltd.	Oil Refining/Marketing	73,461	42.75	16.9	36%
500312-IN	Oil & Natural Gas Corp. Ltd.	Oil & Gas Production	44,379	5.13	10.2	50%
532454-IN	Bharti Airtel Ltd.	Wireless Telecommunications	36,254	6.80	16.5	64%
532555-IN	NTPC Ltd.	Electric Utilities	35,425	4.56	21.8	41%
500112-IN	State Bank of India	Regional Banks	23,259	20.35	12.4	49%
500103-IN	Bharat Heavy Electricals Ltd.	Electrical Products	22,129	8.11	30.8	69%
500209-IN	Infosys Technologies Ltd.	Information Technology Services	18,705	5.64	15.3	39%
532174-IN	ICICI Bank Ltd.	Regional Banks	16,611	30.30	20.0	27%
500510-IN	Larsen & Toubro Ltd.	Trucks/Construction/Farm Machinery	16,455	13.80	28.5	46%
500875-IN	ITC Ltd.	Tobacco	14,989	1.92	21.1	54%
500010-IN	Housing Development Finance Corp. Ltd.	Finance/Rental/Leasing	13,925	9.95	24.5	44%



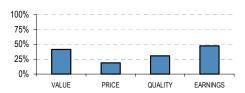
## Q-Snapshot: Reliance Communications Ltd.

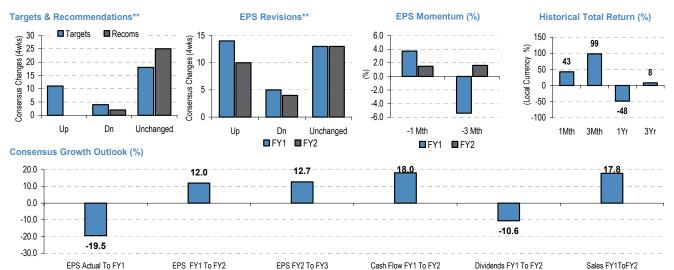
#### Quant Return Drivers (a Score >50% indicates company ranks 'above average')

#### Score 0% (worst) to 100% (best) vs Country Raw Value vs Industry Value P/E Vs Market (12mth fwd EPS) 47% 59% 0.9x P/E Vs Sector (12mth fwd EPS) 71% 85% 0.7x EPS Growth (forecast) 26% -3.7% Value Score 42% 64% Price Momentum 12 Month Price Momentum 17% -48.3% 7% 1 Month Price Reversion 30% 42.7% Momentum Score Quality 29% Return On Equity (forecast) 45% 13.8% Earnings Risk (Variation in Consensus) 36% 37% 0.15 31% 40% **Quality Score Earnings & Sentiment** Earnings Momentum 3mth (risk adjusted) 47% 77% -12.8 19% 1 Mth Change in Avg Recom. 6% -0.2670% Net Revisions FY2 EPS 78% 43% Earnings & Sentiment Score 48% 46% COMPOSITE Q-SCORE\* (0% To 100%) 28% 26%









### Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

Code	Name	Industry	USD MCAP	ADV	PE FY1	Q-Score*
500875-IN	ITC Ltd.	Tobacco	14,989	1.92	21.1	54%
500010-IN	Housing Development Finance Corp. Ltd.	Finance/Rental/Leasing	13,925	9.95	24.5	44%
500113-IN	Steel Authority of India Ltd.	Steel	13,899	4.89	12.5	26%
532540-IN	Tata Consultancy Services Ltd.	Information Technology Services	13,735	3.02	12.8	34%
532868-IN	DLF Ltd.	Real Estate Development	13,634	29.60	30.4	12%
532712-IN	Reliance Communications Ltd.	Major Telecommunications	13,606	12.64	13.4	28%
532743-IN	Reliance Petroleum Ltd.	Oil Refining/Marketing	13,005	5.39	10.3	31%
500180-IN	HDFC Bank Ltd.	Regional Banks	12,503	8.70	20.9	54%
507685-IN	Wipro Ltd.	Information Technology Services	11,805	1.56	15.6	50%
530965-IN	Indian Oil Corp. Ltd.	Oil Refining/Marketing	11,085	0.37	12.1	64%
532898-IN	Power Grid Corp. of India Ltd.	Electric Utilities	10,484	2.17	31.0	66%



## Q-Snapshot: Idea Cellular Ltd.

### Quant Return Drivers (a Score >50% indicates company ranks 'above average')

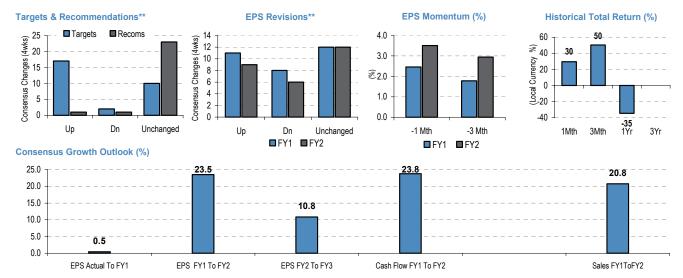
Score 0% (worst) to 100% (best)	vs Country	vs Industry	Raw Value
Value			
P/E Vs Market (12mth fwd EPS)	19%	25%	1.5x
P/E Vs Sector (12mth fwd EPS)	23%	38%	1.2x
EPS Growth (forecast)	60%	61%	12.0%
Value Score	24%	34%	
Price Momentum			
12 Month Price Momentum	35%	26%	-34.6%
1 Month Price Reversion	54%	5%	29.6%
Momentum Score	40%	10%	
Quality			
Return On Equity (forecast)	45%	54%	17.1%
Earnings Risk (Variation in Consensus)	31%	35%	0.16
Quality Score	36%	45%	
Earnings & Sentiment			
Earnings Momentum 3mth (risk adjusted)	68%	88%	14.9
1 Mth Change in Avg Recom.	77%	83%	0.09
Net Revisions FY2 EPS	62%	72%	20%
Earnings & Sentiment Score	68%	87%	
COMPOSITE Q-SCORE* (0% To 100%)	37%	47%	

#### J.P. Morgan Composite Q-Score 100% HIGH/STRONGER С 75% 0 U 50% Ν Τ 25% R LOW/WEAKER 0% 25% 50% 75% 100%

INDUSTRY

Quant Return Drivers Summary (vs Country)





Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

Code	Name	Industry	USD MCAP	ADV	PE FY1	Q-Score*
532215-IN	Axis Bank Ltd.	Regional Banks	5,748	8.62	12.5	81%
500182-IN	Hero Honda Motors Ltd.	Motor Vehicles	5,565	1.69	16.7	94%
500188-IN	Hindustan Zinc Ltd.	Other Metals/Minerals	5,147	0.50	10.5	66%
500470-IN	Tata Steel Ltd.	Steel	5,021	16.97	3.2	17%
500390-IN	Reliance Infrastructure Ltd.	Electric Utilities	5,009	24.90	20.2	42%
532822-IN	Idea Cellular Ltd.	Wireless Telecommunications	4,878	1.39	23.6	37%
500400-IN	Tata Power Co. Ltd.	Electric Utilities	4,861	1.81	16.5	49%
500247-IN	Kotak Mahindra Bank Ltd.	Financial Conglomerates	4,837	3.54	34.5	26%
532234-IN	National Aluminium Co. Ltd.	Aluminum	4,837	0.39	18.1	16%
500111-IN	Reliance Capital Ltd.	Finance/Rental/Leasing	4,668	27.32	26.7	13%
532461-IN	Punjab National Bank	Regional Banks	4,557	2.97	7.7	91%

# J.P.Morgan

# **Mphasis Ltd**

Strong performance continues led by HP/EDS business; upgrade to OW

- We upgrade Mphasis from Neutral to Overweight with a new P/E-based Dec-09 price target of Rs375 (up from Rs200). Mphasis has delivered very strongly over the past couple of quarters and backed it with another strong performance in 2Q FY09 (Apr-09 quarter). We believe that this is driven largely by HP-EDS's intent to move work offshore combined with the increased offshore plans of HP customers. We expect this trend to continue, helping Mphasis to deliver industry-leading growth over the next 12-24 months; hence our upgrade.
- Another strong quarter in 2Q FY09: Mphasis reported a strong 2Q FY09 with 7% Q/Q revenue growth following 17% Q/Q growth in 1QFY09. ITO business led with 18% Q/Q growth. EBITDA margins remained steady at 27% as the company controlled costs to offset Rupee/US\$ appreciation. Overall net profit grew 4% Q/Q.
- HP EDS the main driving force: HP-EDS now contributes ~45% of revenues, up from ~42% a couple of quarters ago. This has driven sharp ramp-up in ITO business (up 56% in the past two quarters) and we expect growth in this segment to continue. Management said it was getting business from 1) internal work of HP-EDS (13-15% of revenues), 2) customers of HP-EDS where Mphasis bills to HP-EDS (25-30%), 3) joint bid with HP-EDS on deals (15-20%). We believe that HP-EDS front-end would continue to help Mphasis to get business. While some part of the business would be directed towards HP-GDIC, Mphasis continues to win its fair share of business.
- Raising estimates significantly: We raise FY09E/FY10E EPS by 17%/50% due to an increase in both revenues and margin estimates. We expect Rs/US\$ appreciation to lead to some normalization of margins in the next couple of quarters with a sustainable 20%+ growth rate over the next couple of years. While its smaller size should warrant a discount to larger companies on P/E (we have used 13x-15x forward P/Es for our price targets for top-tier Indian IT players), we do highlight that we believe Mphasis has higher visibility of business due to HP-EDS.

## Overweight

Price: Rs285.40

Previous: Neutral

MBFL.BO, MPHL IN

Price Target: Rs375.00
Previous: Rs200.00

#### India

#### eBusiness/IT Services

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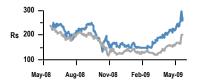
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J.P. Morgan India Private Limited

#### **Price Performance**



## MBFL.BO share price (Rs)NIFTY (rebased)

	YTD	1m	3m	12m
Abs	63.9%	22.3%	82.5%	15.3%
Rel	21.5%	-5.6%	27.7%	30.7%

Reuters: MBFL.BO, Bloomberg: MPHL IN

Rs in millions, year-end March

	FY08-2	FY09E	FY10E	FY11E	Rsmn	FY08-2	FY09E	FY10E	FY11E	52-Week range	Rs116-304
Sales	19,065	41,019	46,246	56,538	Y/E BPS (Rs)	68.7	103.8	133.1	167.8	Shares Outstg	208MM
Operating Profit	2,879	7,797	8,103	9,758	ROE (%)	22.8	41.6	28.6	26.2	Data of price	5/20/2009
EBITDA	3,818	9,821	10,358	12,335	ROIC (%)	21.6	42.3	32.7	34.1	Avg daily volume	0.39MM
Pre Tax Profit	3,097	8,096	8,415	10,275		1Q	2Q	3Q	4Q	Avg daily value (US\$MM)	1.55MM
Net profit	2,954	7,509	7,090	8,220	EPS (FY09) E	10.4	10.8	7.7	7.1	Index (Sensex)	13,737
EPS (Rs)	13.6	35.9	33.9	39.3	EPS (FY10) E	8.3	8.7	8.3	8.7	Free float	38%
P/E (x)	21.0	7.9	8.4	7.3	EPS (FY11) E	8.9	9.4	10.1	10.9	Dividend Yld (%)	1.2%
EV/EBITDA (x)	15.4	6.0	5.7	4.8	Sh. Perf	1M	3M	12M	12M	Exchange rate	Rs47.3/US\$
P/BV (x)	4.1	2.7	2.1	1.7	Abs. Perf. (%)	35.3	90.3	19.7		Market Cap	1.25B
Cash	546	5.637	10.513	16.477	Rel. Perf. (%)	9.2	34.9	40.0		Target Price (12/2009)	Rs 375

Source: Company data, Bloomberg, J.P. Morgan estimates. Note: FY08-2 indicates the 7 month period from April '08-Oct '08.

### See page 44 for analyst certification and important disclosures, including non-US analyst disclosures.

J.P. Morgan does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making their investment decision.

Revenues grew 7.2% Q/Q and

EBIT margins remained steady at an all-time high of 21.7%. The company controlled costs to maintain margins despite lower

Overall, net profit was up 4% Q/Q and a strong 240% Y/Y

58% Y/Y

utilization

# 2Q FY09 (Feb-Apr 09): Strong revenue and margin performance continues

Table 1: 2Q FY09 actual and estimates

Rs in millions, year-end March

	Expected	Reported	Difference (%)
Revenue	9,948	10,485	5.4
Gross Profit	3,006	3,411	13.5
EBIT	1,895	2,274	20.0
EBITDA	2,399	2,792	16.4
Pre Tax Profit	1,950	2,427	24.5
Net Profit	1,833	2,253	22.9
EPS (Rs)	8.8	10.8	22.9
Margins (%)			
Gross margin	30.2	32.5	
EBIT margin	19.0	21.7	
EBITDA margin	24.1	26.6	
Net margin	18.4	21.5	

Source: Company data, J.P. Morgan estimates.

Table 2: Mphasis: 2Q FY09 performance

Rs in millions, year-end March

	1QFY08	2QFY08	3QFY08	4QFY08	1QFY08- 2	2QFY08- 2	1QFY09 (Jan-09)	2QFY09 (Apr-09)
Total revenues	5,316	6,017	6,323	6,576	7,422	8,361	9,777	10,485
IT Services	3,475	4,003	4,170	4,163	4,709	5,378	6,414	6,691
BPO	1,244	1,314	1,369	1,512	1,637	1,728	1,770	1,832
ITO	597	699	783	900	1,076	1,254	1,668	1,961
Q/Q growth (%)								
IT Services	7.6	15.2	4.2	(0.2)	13.1	14.2	11.4	4.3%
BPO	(0.2)	5.6	4.2	10.4	8.3	5.5	-1.6	3.5%
ITO	`5.9	17.1	12.0	15.0	19.5	16.6	20.0	17.6%
Gross profit								
IT Services	923	940	921	776	919	1,355	2,217	2,225
BPO	325	312	300	419	410	490	404	383
ITO	89	175	150	166	242	340	653	803
Gross margin (%)								
IT Services	26.6	23.5	22.1	18.6	19.5	25.2	34.6	33.3
BPO	26.1	23.7	21.9	27.7	25.0	28.3	22.8	20.9
ITO	14.9	25.1	19.2	18.4	22.5	27.1	39.1	40.9
EBIT	672	739	730	651	835	1,324	2,182	2,274
EBIT margin (%)	12.7	12.3	11.5	9.9	11.2	15.8	22.3	21.7
Net profit	513	663	663	714	790	1,411	2,176	2,253
Net margin (%)	9.7	11.0	10.5	10.9	10.6	16.9	22.3	21.5

Source: Company data.

**Table 3: Headcount additions** 

While Mphasis saw strong headcount addition in BPO. Headcount addition in IT services and ITO continued to be decent, in our view

IT Services	1Q	2Q	3Q	4Q	1Q	2Q	3Q	1Q	2Q
	FY08	FY08	FY08	FY08	FY08-2	FY08-2	FY08-2	FY09	FY09
Manpower	9,354	10,500	10,606	10,433	10,517	10,585	10,591	11,229	11,506
Net addition	908	1,146	106	-163	74	68	6	638	277
BPO									
Manpower	9,977	10,708	12,322	12,929	13,820	14,025	13,972	13,956	17,383
Net addition	556	731	1614	607	891	205	-53	-16	3,427
IPO									
Manpower	2,739	2,870	3,308	3,675	3,916	4,230	4,232	4,779	4,897
Net addition	594	131	438	367	241	314	2	547	118

Source: Company data.



## Strong outlook led by HP-EDS parentage

HP-EDS business has grown to  $\sim$ 45% of Mphasis's revenues from 42% two quarters ago, indicating that its HP-EDS business is growing fast. Moreover, Mphasis derives  $\sim$ 15-20% of its revenues from a joint go-to-market with HP-EDS. While the billing happens through HP-EDS, Mphasis does get significant exposure to parts of large deals that HP-EDS signs. Moreover, management clarified that the work distribution between HP GDIC (HP Global Development India Center) and Mphasis would be based on competencies of HP GDIC and Mphasis.

On margins, we expect margins for the company to dip going forward after the sharp spike in the past two quarters as utilization rationalizes over the next couple of quarters.

## **Earnings estimate changes**

Table 4: Mphasis-BFL estimate changes

Rs in millions, year-end March

		New			Old		Change (%)			
	FY09E	FY10E	FY11E	FY09E	FY10E	FY11E	FY09E	FY10E	FY11E	
Revenue	41,054	46,274	56,565	37,656	39,055	48,570	9.0	18.5	16.5	
Gross Profit	12,476	13,503	16,317	10,591	9,045	11,117	17.8	49.3	46.8	
EBIT	7,825	8,149	9,812	6,505	4,944	6,017	20.3	64.8	63.1	
EBITDA	9,848	10,404	12,389	8,506	7,139	8,565	15.8	45.7	44.6	
Pre Tax Profit	8,124	8,463	10,332	6,822	5,650	7,022	19.1	49.8	47.1	
Net Profit	7,534	7,130	8,266	6,419	4,753	5,617	17.4	50.0	47.1	
EPS (Rs)	36.1	34.1	39.6	30.7	22.7	26.9	17.4	50.0	47.1	
Margins (%)		,								
Gross margin	30.4	29.2	28.8	28.1	23.2	22.9				
EBIT margin	19.1	17.6	17.3	17.3	12.7	12.4				
EBITDA margin	24.0	22.5	21.9	22.6	18.3	17.6				
Net margin	18.4	15.4	14.6	17.0	12.2	11.6				

Source: J.P. Morgan estimates.

## Valuation: New Dec-09 price target of Rs375

We are increasing our Dec-09 PT to Rs375 from Rs200. This target is based on trailing/forward multiples of 11x/11x. We believe Mphasis should trade at a premium to MindTree (which has a PT forward multiple of 8x) given its higher visibility of revenues from HP-EDS and higher growth rate. We expect Mphasis to trade at a discount to top-tier companies (which have forward PT multiples of 13x-15x).

#### **DCF** valuation

Our DCF-based Dec-09 fair value estimate is Rs340 (up from Rs190 earlier). Our long-term assumptions include FY08-FY18 revenue growth of 15% (13% earlier), long-term EBIT margins of 16% (12.5% earlier), a long-term ROIC of 25% (20% previously), and a cost of capital of 14% (same as before). Our price target assumes a 10% premium to our DCF fair value estimate.

**Key downside risks to our price target:** Lower-than-expected margins on EDS business, rupee appreciation.

We are increasing our FY09 estimates given the strong 1Q/2QFY09 performance. However, we believe that this margin performance is not sustainable and we expect margins to decrease in the next few quarters

Our new Dec-09 price target is

Rs375

Table 5: Mphasis: P&L

Rs in millions, year-end March

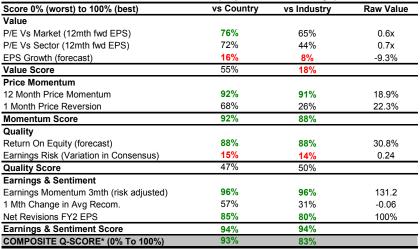
		FY	09E			FY <sup>,</sup>	10E							
	1Q	2Q	3QE	4QE	1QE	2QE	3QE	4QE	FY07	FY08	FY08-2*	FY09E	FY10E	FY11E
Revenue	9,777	10,485	10,367	10,426	10,810	11,300	11,818	12,347	17,606	24,231	19,065	41,054	46,274	56,565
Gross Profit	3,274	3,411	2,952	2,840	3,140	3,322	3,441	3,601	4,419	5,495	4,811	12,476	13,503	16,317
EBIT	2,182	2,274	1,760	1,609	1,875	2,011	2,082	2,181	2,043	2,792	2,879	7,825	8,149	9,812
EBITDA	2,643	2,792	2,275	2,138	2,402	2,563	2,658	2,781	2,950	4,047	3,818	9,848	10,404	12,389
Net Other Income	64	153	36	46	57	71	86	100	-60	-130	218	299	314	520
Pre Tax Profit	2,246	2,427	1,795	1,655	1,931	2,082	2,168	2,281	1,983	2,662	3,097	8,124	8,463	10,332
Net Profit	2,176	2,253	1,616	1,490	1,738	1,832	1,734	1,825	1,801	2,553	2,954	7,534	7,130	8,266
EPS (Rs)	10.4	10.8	7.7	7.1	8.3	8.8	8.3	8.7	8.7	12.2	13.6	36.1	34.1	39.6
Margins (%)														
Gross Margin	33.5	32.5	28.5	27.2	29.0	29.4	29.1	29.2	25.1	22.7	25.2	30.4	29.2	28.8
Operating Margin	22.3	21.7	17.0	15.4	17.3	17.8	17.6	17.7	11.6	11.5	15.1	19.1	17.6	17.3
EBITDA Margin	27.0	26.6	21.9	20.5	22.2	22.7	22.5	22.5	16.8	16.7	20.0	24.0	22.5	21.9
Net Margin	22.3	21.5	15.6	14.3	16.1	16.2	14.7	14.8	10.2	10.5	15.5	18.4	15.4	14.6
Sequential Growth	<del>-</del>													
(%)														
Revenue	16.9	7.2	(1.1)	0.6	3.7	4.5	4.6	4.5	87.3	37.6	(21.3)	115.3	12.7	22.2
Gross Profit	9.6	4.2	(13.5)	(3.8)	10.6	5.8	3.6	4.6	52.3	24.4	(12.5)	159.4	8.2	20.8
EBIT	5.0	4.2	(22.6)	(8.5)	16.5	7.3	3.5	4.8	41.7	36.6	3.1	171.8	4.1	20.4
EBITDA	49.8	5.6	(18.5)	(6.1)	12.4	6.7	3.7	4.6	56.4	37.2	(5.7)	157.9	5.6	19.1
PBT	26.7	8.0	(26.0)	(7.8)	16.7	7.8	4.1	5.2	29.1	34.2	16.4	162.3	4.2	22.1
Net Profit	64.9	3.5	(28.3)	(7.8)	16.7	5.4	(5.3)	5.2	20.2	41.8	15.7	155.0	(5.4)	15.9
EPS	51.5	3.5	(28.3)	(7.8)	16.7	5.4	(5.3)	5.2	(7.1)	40.6	10.9	166.0	(5.4)	15.9

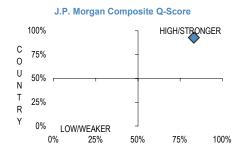
Source: Company data, J.P. Morgan estimates. Note: FY08-2 indicates the 7 month period from April '08-Oct '08.



## Q-Snapshot: Mphasis Ltd.

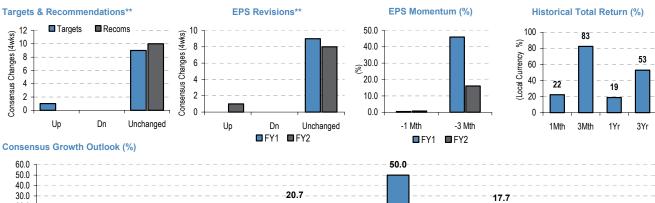
#### Quant Return Drivers (a Score >50% indicates company ranks 'above average')

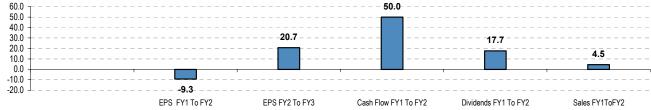




INDUSTRY
Quant Return Drivers Summary (vs Country)







Closest in Country by Size (Consensus. ADV = average daily value traded in US\$m over the last 3 mths)

Code	Name	Industry	USD MCAP	ADV	PE FY1	Q-Score*
500830-IN	Colgate-Palmolive (India) Ltd.	Household/Personal Care	1,329	0.39	22.5	96%
500116-IN	IDBI Bank Ltd.	Regional Banks	1,274	0.89	7.8	95%
511218-IN	Shriram Transport Finance Co. Ltd.	Finance/Rental/Leasing	1,231	0.31	10.6	93%
500302-IN	Piramal Healthcare Ltd	Pharmaceuticals: Other	1,134	0.56	11.5	85%
532708-IN	GVK Power & Infrastructure Ltd.	Electric Utilities	1,132	2.71	27.7	25%
526299-IN	Mphasis Ltd.	Information Technology Services	1,131	0.41	8.3	93%
532832-IN	Indiabulls Real Estate Ltd.	Real Estate Development	1,119	7.87	60.3	19%
500108-IN	Mahanagar Telephone Nigam Ltd.	Major Telecommunications	1,086	0.33	24.5	12%
500480-IN	Cummins India Ltd.	Trucks/Construction/Farm Machinery	1,064	0.20	13.9	55%
532693-IN	Punj Lloyd Ltd.	Engineering & Construction	1,022	5.09	13.7	28%
500850-IN	Indian Hotels Co. Ltd.	Hotels/Resorts/Cruiselines	992	0.28	17.9	7%



# Mphasis-BFL: Summary of financials

INR in millions, year-end Mar  Revenues  Cost of Goods Sold  Gross Profit  SG&A Expenses	FY08 24,231 18,736	FY08-2* 19,065	FY09E 41,054	FY10E 46,274	FY11E	%, year-end Mar	FY08	FY08-2*	FY09E	FY10E	FY11E
Cost of Goods Sold Gross Profit	,	,	41,054	46 274	F0 F0F						
Gross Profit	18,736			40,214	56,565	Gross Margin	22.7	25.2	30.4	29.2	28.8
		14,255	28,577	32,771	40,248	EBITDA margin	21.9	25.0	28.9	27.4	26.5
SG&A Expenses	5,495	4,811	12,476	13,503	16,317	Operating Margin	16.7	20.0	24.0	22.5	21.9
	2,703	1,931	4,651	5,354	6,505	Net Margin	10.5	15.5	18.4	15.4	14.6
Operating Profit (EBIT)	4,047	3,818	9,848	10,404	12,389	SG&A/Sales	11.2	10.1	11.3	11.6	11.5
EBITDA	5303	4757	11872	12659	14966						
Interest Income	84.9	45.4	108.3	313.6	520.2	Sales growth	37.6	-21.3	115.3	12.7	22.2
						Operating Profit Growth	36.6	3.1	171.8	4.1	20.4
Investment Income (Exp.)	-219.1	163.9	154.5	0.0	0.0	Net profit growth	41.8	15.7	155.0	-5.4	15.9
Non-Opr Income (Exp.)	4.0	8.5	36.2	0.0	0.0	EPS (Reported) growth	40.6	10.8	166.0	-5.4	15.9
Earnings before tax	2,662	3,097	8,124	8,463	10,332	( ) ( )					
Tax	-109	-143	-590	-1,333	-2,066	Interest coverage (x)	n.m.	n.m.	n.m.	n.m.	n.m.
Net Income (Reported)	2553	2954	7534	7130	8266	Net debt to total capital	n.m.	n.m.	n.m.	n.m.	n.m.
Net Income (Adjusted)	2553	2954	7534	7130	8266	Net debt to equity	n.m.	n.m.	n.m.	n.m.	n.m.
INR	2000	2001	7001	7 100	0200	Not dobt to oquity					
EPS (Reported)	12.2	13.6	36.1	34.1	39.6	Asset Turnover	150.9	94.6	148.1	132.3	128.7
BPS	55.4	68.7	104.0	133.4	168.3	ROE	23.6	22.8	41.8	28.8	26.2
DPS	3.3	0.0	0.0	4.0	4.0	ROIC	24.4	21.6	42.4	32.8	34.3
	209	209	209	209	209	ROCE	24.4	21.6	40.6	27.9	25.1
Shares Outstanding (bn)	209	209	209	209	209	ROCE	24.3	21.0	40.0	21.9	20.1
Balance sheet						Cash flow statement					
INR in millions, year-end Mar	FY08A	FY08-2*	FY09E	FY10E	FY11E	INR in millions, yr-end Mar	FY08A	FY08-2*	FY09E	FY10E	FY11E
Cash and cash equivalents	953	546	5,660	10,575	16,584	Net Income	2,553	2,954	7,534	7,130	8,266
Accounts receivable	5,802	8,810	9,711	11,501	14,232	Depr. & Amortisation	1,256	939	2,024	2,255	2,577
Loans and advances	2,956	3,357	5,642	6,442	7,242	Change in working capital	-1,517	-2,100	-2,965	-1,492	-1,856
Others	3	2	1	1	1	Other	0	0	0	0	0
Current assets	9,713	12,715	21,014	28,519	38,059	Cash flow from operations	2,292	1,793	6,592	7,893	8,987
LT investments	260	345	459	459	459	Capex	-2,370	-1,442	-1,226	-2,000	-2,000
Net fixed assets	3,633	4,136	3,339	3,084	2,507	Disposal/ (purchase)	179	-595	-67	0	0
Others	2,449	2,959	2,911	2,911	2,911	Cash flow from investing	-2,191	-2,037	-1,293	-2,000	-2,000
Total assets	16,054	20,155	27,723	34,973	43,936	Free cash flow	-78	351	5,366	5,893	6,987
Liabilities						Equity raised/ (repaid)	-263	-160	-175	0	0
ST loans	0	0	0	0	0	Debt raised/ (repaid)	28	-3	-10	0	0
Payables	0	0	0	0	0	Other	0	0	0	0	0
•											-978
Others	4,429	,				•					-978
Others Total current liabilities		5,101			,	Jack non nom manong	1,0-11	100	100	515	510
Total current liabilities		54	44	44	44						
Total current liabilities Long term debt	57	54 0	44 0	44 0	44 0	Net change in cash	-940	-407	5 11 <i>4</i>	4 915	6.010
Total current liabilities Long term debt Other liabilities	57 0	0	0	0	0	Net change in cash	-940 1 893	-407 953	5,114 546	4,915 5,660	6,010 10 575
Total current liabilities Long term debt	57					Net change in cash Beginning cash Ending cash	-940 1,893 953	-407 953 546	5,114 546 5,660	4,915 5,660 10,575	6,010 10,575 16,584
	4,429 4.429	5,737 5,737	5,957 5,957	7,055 7,055	8,730 8,730	Dividends paid Cash flow from financing	-806 -1,041	0 -163	0 -185		-978 -978

Source: Company data, J.P. Morgan estimates. Note: FY08-2 indicates the 7 month period from April '08-Oct '08.



# **Reliance Power**

Company bags 2.5GW (~US\$3.75B) hydro projects from AP Govt - ALERT

- **Pipeline gets longer.** *Business Standard* reported today that Reliance Power has bagged four hydroelectric power projects of 2520MW capacity worth Rs180B (~US\$3.75B) from the Arunachal Pradesh (AP) government through a competitive bidding process. The bidding parameters for these projects were the amount of free power that the developer would offer to the state as well as the upfront premium it was willing to pay (project-wise details not yet available). <u>Bidders in the fray for the four projects of 1,200 Mw Kalai-II, 500 Mw Emni, 420 Mw Amulin and 400 Mw Mihudon included players such as Jaiprakash Hydro Power, L&T and Athena Energy.</u>
- Another lot of back-ended projects. As per the news report, RPWR will implement these Run-off-River (RoR) projects during the 12th Plan period (FY12-17). These 4 projects are over and above the three announced hydro projects (2100MW– 1,000 Mw Siyom and 700 Mw Tato-II in Arunachal Pradesh and another 400 Mw Urting Sobla in Uttranachal). None of the projects announced earlier have achieved financial closure and we are not building in any value for these projects in our SOTP valuation. Management told us that these projects are at various stages of pending clearances—environmental (Urthing Sobla, Tato-II)/techno-economic clearance from CEA (Siyom). The detailed project report (DPR) is ready for all three projects.
- Ambitious plans. Reliance Power has bagged three UMPP projects (12000MW) out of the 4 bid out so far- Sasan, Krishnapatnam & Tilaiya. It has achieved financial closure on Sasan/Rosa-I & II and Butibori. The company expects to use excess coal from Sasan's captive mines and build another 4000MW project (MP Power). Out of the 32GW pipeline (now 34.5GW), financial closure has been achieved on 5.5GW projects. Rosa-I (600MW) & Butibori (300MW) are expected to be operational in FY11 and timely commissioning of these projects is vital to lend credence to the ambitious pipeline (see Table 1 for estimates on commissioning schedule for projects in pipeline). We believe favorable funding environment and a market ready to value back-ended cash flows would be catalysts for RWPR.

## **Underweight**

**RPOL.BO, RPWR IN**Price: Rs172.80 **20 May 2009** 

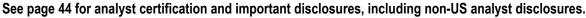
## Independent Power Producers Shilpa Krishnan<sup>AC</sup>

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#### **Sumit Kishore**

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J.P. Morgan India Private Limited



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Table 29: Estimated commissioning schedule of Reliance Power's project pipeline

In MW, year-end March

	2010	2011	2012	2013	2014	2015	2016	2017	2018	Fuel
Sasan UMPP	0	55	1,650	3,795	3,960	3,960	3,960	3,960	3,960	Domestic coal
Rosa-I	74	600	600	600	600	600	600	600	600	Domestic coal
Rosa-II	0	372	600	600	600	600	600	600	600	Domestic coal
Shahpur-I	0	0	0	0	0	600	1,200	1,200	1,200	Imported coal
Butibori	0	240	300	300	300	300	300	300	300	Domestic coal
MP Power Co	0	0	0	0	1,430	3,685	3,960	3,960	3,960	Domestic coal
Krishnapatnam UMPP	0	0	0	0	165	1,650	3,795	3,960	3,960	Imported coal
Dadri	0	0	0	1,750	3,850	5,950	7,480	7,480	7,480	Gas
Shahpur-II	0	0	0	175	1,750	2,800	2,800	2,800	2,800	Gas
Urthing Sobla	0	0	0	0	0	400	400	400	400	Hydro
Tato-II	0	0	0	0	0	700	700	700	700	Hydro
Siyom	0	0	0	0	0	0	1,000	1,000	1,000	Hydro
Kalai	0	0	0	0	0	0	0	1,200	1,200	Hydro
Tilaiya UMPP	0	0	0	0	0	110	1,485	3,190	3,960	Domestic coal
Grand Total	74	1,267	3,150	7,220	12,655	21,355	28,280	31,350	32,120	

Source: J.P. Morgan estimates, Company data.



#### **Analyst Certification:**

The research analyst who is primarily responsible for this research and whose name is listed first on the front cover certifies (or in a case where multiple research analysts are primarily responsible for this research, the research analyst named first in each group on the front cover or named within the document individually certifies, with respect to each security or issuer that the research analyst covered in this research) that: (1) all of the views expressed in this research accurately reflect his or her personal views about any and all of the subject securities or issuers; and (2) no part of any of the research analyst's compensation was, is, or will be directly or indirectly related to the specific recommendations or views expressed by the research analyst in this research.

#### **Important Disclosures**

- Analyst Position: The following analysts (and/or their associates or household members) own a long position in the shares of Bharti Airtel Limited: Bharat Iyer, Bijay Kumar. The following analysts (and/or their associates or household members) own a long position in the shares of HDFC Bank: Sachin Sheth. The following analysts (and/or their associates or household members) own a long position in the shares of Idea Cellular Limited: Bharat Iyer, Bijay Kumar.
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- Investment Banking (next 3 months): JPMSI or its affiliates expect to receive, or intend to seek, compensation for investment banking services in the next three months from Bharti Airtel Limited, HDFC Bank, Reliance Communications Limited, Reliance Power
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- An affiliate of JPMSI owns a significant stake in HDFC Securities Limited, a privately held subsidiary of HDFC.
- An affiliate of JPMSI owns a significant stake in HDFC Securities Limited, a privately held subsidiary of HDFC.

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## **Explanation of Equity Research Ratings and Analyst(s) Coverage Universe:**

J.P. Morgan uses the following rating system: **Overweight** [Over the next six to twelve months, we expect this stock will outperform the average total return of the stocks in the analyst's (or the analyst's team's) coverage universe.] **Neutral** [Over the next six to twelve months, we expect this stock will perform in line with the average total return of the stocks in the analyst's (or the analyst's team's) coverage universe.] **Underweight** [Over the next six to twelve months, we expect this stock will underperform the average total return of the stocks in the analyst's (or the analyst's team's) coverage universe.] The analyst or analyst's team's coverage universe is the sector and/or country shown on the cover of each publication. See below for the specific stocks in the certifying analyst(s) coverage universe.

#### J.P. Morgan Equity Research Ratings Distribution, as of March 31, 2009

	Overweight	Neutral	Underweight
	(buy)	(hold)	(sell)
JPM Global Equity Research Coverage	35%	46%	19%
IB clients*	54%	54%	42%
JPMSI Equity Research Coverage	35%	51%	14%
IB clients*	75%	73%	57%

<sup>\*</sup>Percentage of investment banking clients in each rating category.

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