



ENAM

**Sensex: 13,787**

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# India Strategy

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**Tomorrow's winners**

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# India Opportunity: 2007-2011

- ➔ **Global/ US factors:**
  - Liquidity overflow, USD depreciation, Asset sell-offs & Outsourcing to India, Geo-pol comfort
- ➔ **Plentiful & cheap Natural Gas**
- ➔ **Geographical Harmonization of India**
- ➔ **QUANTUM jumps in certain pockets of Consumption**
- ➔ **Multiple opportunities for India Inc Gorillas**
- ➔ **Pending Reforms**

# Investing Strategy

- **Value-investing in India paid off from 2002: Global liquidity to EMs, & India on independent radar of many NEW funds due to adequate large-cap universe**
- **Sectoral investing in India paid off from 2004: GDP revision, Capex & commodity boom, FMCG & auto pick-ups. 2006 saw land-grabs for retail/ SEZs, etc & a Rural pick-up**
- **2007 will see a continuance of ALL above trends. BUT, with near-term earnings growth largely priced-in, the "lucky" stage of "hit the right country/ sector" may be ending**
- **6 key drivers present themselves over the next few years due to a radical transformation of the eco-scape. Corporates who have the entrepreneurial ability to capitalize BEST on these, would be tomorrow's MULTI-BAGGERS**
  - See pgs 36+ for snapshots of these Cos*
- **If we could forecast these, they would be in the price! Hence, here we only shortlist certain candidates, best poised to capitalize on these drivers, as LT core-holding bets**
- **In ST, Metals/ Media/ Telecom/ 4w auto to outperform (use basket) & expect Realty-momentum to bubble due to increased money-flows**
- **Buying opportunities: Sharp reverse-eddies to Secular currents will periodically present themselves. These conviction-micturators, eg due to the following reasons, should be capitalized on to accumulate LT bets:**
  - "Wealth-effect" reversals in global liquidity flows
  - Political: Elections/ increased wealth-disparities
  - IPO bunching
  - Sectoral:
    - ▶ Negative events/ Over-valuation in mkt-leading sectors in each phase
    - ▶ Over-capacity in sectoral pockets as enthusiasm outruns demand pickup

**Accumulate LT core holding stocks who have huge asset-hoards & entrepreneurship**

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# **Global/ US factors & India positioning**

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# US/ Global Factors vis-a-vis India

- **Liquidity overflow to EMs a secular trend, with temporary reversals at the margin**
- **USD depreciation factored in at Corporate earnings level, but not at Macro level:**
  - Favourable macro NOT factored in: Project imports, NRI remittances, FII investments, Indian acquisitions
  - Sectorally adverse, but factored in: IT, petro, metals
- **Growing geo-pol proximity of India, to add India-comfort & radiate from Defence to other sectors**
- **Concentration under pressure: As US/ Euro regions move up value chain:**
  - Asset/ Co sell-offs to ambitious Indian cos wanting resources, US markets, etc
  - US Inc vacates non-core territories, leaving opportunities in developing markets to India Inc.
  - Increased Outsourcing to India, esp for US/ Euro zone to remain competitive

**India to benefit from continuing global re-adjustment**

# Global liquidity secularly burgeoning - inflow to EMs

## Source of Funds

Global E to W trade continues to throw liquidity W to E

- **Current A/c surplus** (Japan, China, Middle East etc.) + **Managed currency regimes** offset interest hikes and fund US deficits
- China not appreciating Yuan. No USD proxy yet

Wealth effect has accelerated Funds availability for equities – could reverse at the margin!

- **Asset values** – esp US (vulnerable to interest rates)
- **Commodity prices** eg Middle East, Russia
- **Abs GDP growth** in US, China, Russia offsetting lack of growth elsewhere

## Alternate use of Funds

- **Physical Investments:** largely Indo-China only; hence, flows to financial markets

Resurgence of Development in monarchies/ ex-state-run ecos?

- **Equity - TINA** – other asset classes also high priced – interest rate hike more deleterious to bonds, properties, etc

Interest rate cycle & asset bubble prick?

- **Emerging Markets** still a better class vs Dev. Mkts.
- **EM Capex** not far-out unlike earlier decades; interest rate hikes not enough to jeopardize project economics

Geo pol risks in oil/ nuke-related EMs ?

**Secular liquidity burgeoning & flows to EMs continue due to East vs West trade & currency dynamics. But, temporary setback possible due to reversal in the 3 Wealth effect factors, due to property prick (interest rates), oil price dip & US slowdown**

# India Advantage vs other EMs

## ⇒ Long term India advantage:

- Economy: **Other EM ecos vulnerable to oil prices (Russia), commodities (Brazil), external trade (China/ Korea).**
- 3 pillars: Demographics/ Consumption+ competitive/ ambitious India Inc+ Capex
- Political structure: Democratic structure poses least risk of financial or political anarchy. **Never before has India enjoyed such relations with all major World powers & neighbours.**
- Markets: Diversified, with high RoE. Hence, **valuation comparisons with other EMs who are largely commodity or property driven, is invidious.** Capital markets are Transparent, best cap gains tax regime (LT= 0, ST = 10%)

### Relative valuations

| Country | Trailing PE | Fwd PE | Implied EPS change |
|---------|-------------|--------|--------------------|
| Russia  | 12.9        | 17.4   | -26%               |
| Korea   | 12.2        | 14.4   | -15%               |
| Brazil  | 12.5        | 11.9   | 4%                 |
| India   | 25.5        | 19.0   | 34%                |
| China   | 21.6        | 19.4   | 12%                |

Source: Enam for India on FY basis, Bloomberg on CY basis for others

## ⇒ Global cyclical factors affect rest of world FAR more than India:

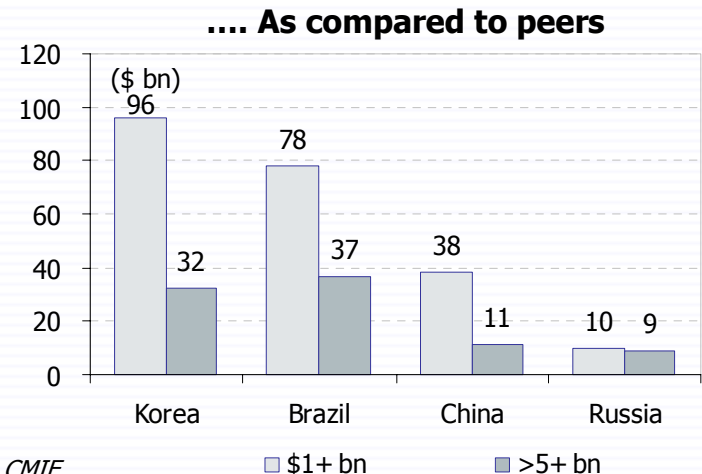
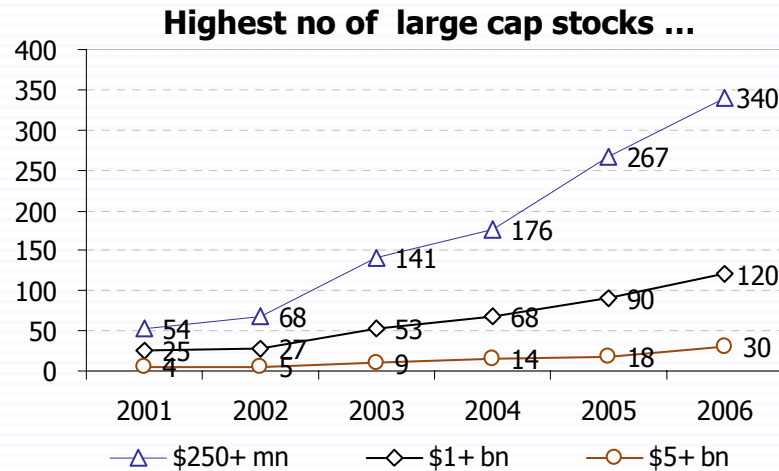
- US slowdown: US consumption directly affects manufactured goods (eg China, Europe), & hence, commodities (eg Russia, Brazil)
- Interest rates on Wealth effect: US asset price pricking due to interest rates, affects US consumption: exacerbates above + directly affects risk appetite for EMs
- Interest rates on Indian capex: Apart from its deleveraged status, most capex is in sectors where capacity utilization is high & is for IMMEDIATE needs; hence not so vulnerable to interest rates
- Remittances: Interest rate differential directly affects countries where majority of Current a/c is remittances related to exchange & interest rate differentials, eg China, & only partly for India
- **Thus, the direct Indian effect is only on interest rate differential & risk appetite, but NOT as much on GDP growth as for other EMs**
- **Volume growth offsetting margin pressures (RM, interest, labour) in India**

**India's long term advantages & lower vulnerabilities well recognized now.  
Market PEG also relatively favourable**



# Sophisticated India-investing

- **India: EM allocation to independent investment destination – eg MSCI weightage at ~10% vs actuals at ~18%.** Increase in no. of large caps enabled a large no. of mega global funds to look at India for the first time



- **Sectors requiring longer time-perspective valued by international sectoral benchmarks, eg Realty, banking, media, traditionally undervalued by domestic investors wrt global valuations**
- **Fundamental shift in Investment approach by FIIs**
  - 1st stage – Allocate to India within EMs – choose leading stocks/ sectors
  - 2nd stage – Valuation/ Earnings growth related – choose stocks/ sectors which are undervalued or show high growth
  - **Current stage – given increased sophistication of India Inc & FII's experience in various EMs – choosing tomorrow's leaders, with scaleable business models and high & trustworthy entrepreneurship**
  - Hence, unlike last year's spate of global corporate roadshows, this year was one of FIIs on-the-ground assessing managements in India (bandwidth, execution)

**FIIs zeroing in on managements with entrepreneurial vision & scaleable business models**

# Indian eco: Macro to Micro Prime-movers

- **GDP & corporate earnings have constantly outrun forecasts & beaten adverse-at-the-margin macros. Quality of growth and underlying shifts in eco were not forecast. Cyclical fears were overemphasized, whereas Volumes consistently offset RM, labour & fiscal cost pressures**
- **GDP growth rate 9% achievable, given current rates of capital formation ~35-36%, savings rate of 32-33%, capital flows of ~2-3% and ICOR of 4**
- **Domestic structural inefficiencies due to transportation & taxes will reduce: infra-spend (incl freight corridors), VAT implementation, etc**
- **Fiscal situation improving:**
  - States: FRBM & 12th Finance Commission-mandated improvements pruning consolidated deficit
  - GDP growth has helped revenue buoyancy and improve tax/ GDP ratio
  - Expansion of tax base – limiting fiscal deficit
- **Increasing competition between States for projects offsetting many political/ infra hurdles.** For eg capitalist growth in communist W Bengal. Serious obstacles such as subsidies, labour flexibility, expected in time to bow down to inter-state competitive pressures
- **Judiciary & media also forcing Govt action/ accountability, eg urban infra**

**Indian growth model moving from *Dirigisme* to decentralized sponsorship, ie to States, Corporates & individual entrepreneur ambitions**

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# Energy costs

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*For further details on this Section, pls contact:*

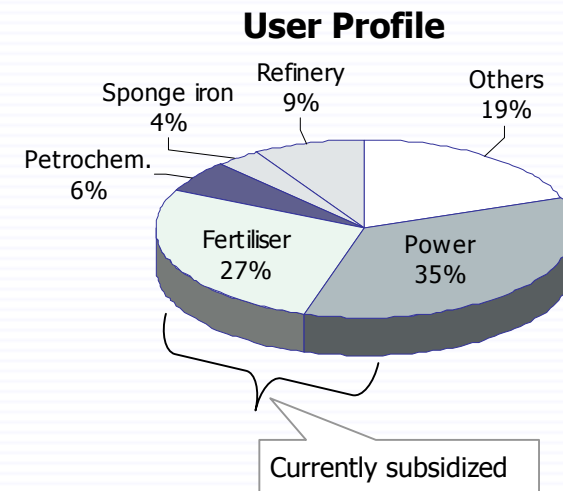
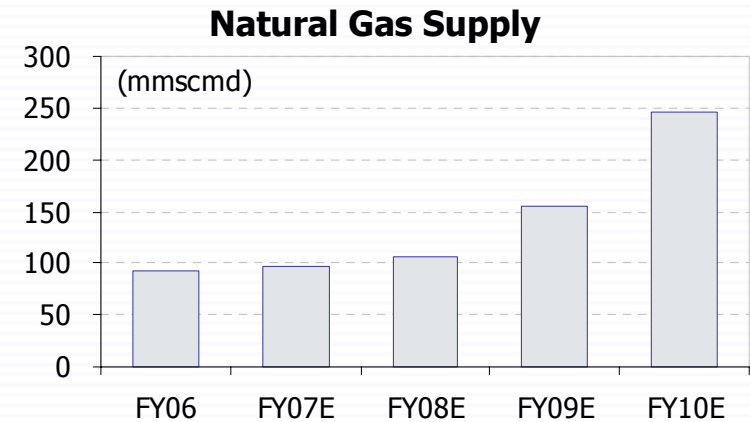
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# Abundant Natural Gas

- **Availability: By 2010, NG availability could increase ~3x**
  - Importantly, incremental supplies from private sector may lead to lower GoI interference in Gas pricing eventually
  - Increased availability for currently non-subsidized users
  
- **Pricing: NG penetration would depend on differential Pricing policies b/w various Producers & Users**
  - Individual contracts would consider the User's alternative-fuel economics
  - While global prices would depend on crude, finds, crude-vested interest of OPEC producers, etc, Indian prices may be de-linked due to marketable surplus
  
- **Industry costs: NG to lower industry costs significantly**
  - Power generation costs
  - Feedstock costs
  - NG may competitively abate coal prices, benefiting coal users
  - Possible substitution of electricity itself, eg AC&R, etc

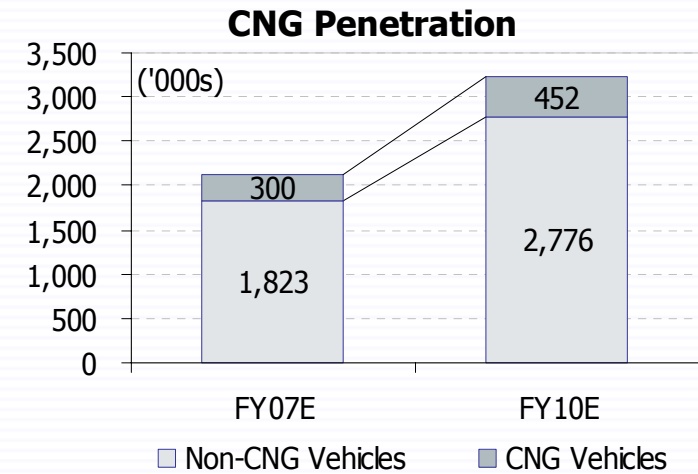


Source: Enam Research, Industry

**E&P, Gas transporters/ distributors, and Users (Power/ Auto)**

# Crystal gazing into Beneficiaries!

- **Higher NG availability**
  - E&P players, Gas transportation (eg GAIL), distribution (eg IGL), & allied infra eg pipeline, compressors
  - NG-based Power plants- higher PLF incentives
- **Lower NG costs expanding volume bases**
  - Use of CNG could expand volume base of auto & ancs substantially
- **Energy intensives eg Alu, chemicals, esp those which are export-oriented**
- **Freight-intensives:**
  - Bulky export-oriented engg goods
  - "Organized" retailing at the expense of unorganized retailing
- **Cos with pure local focus (in demand & pricing) will largely pass thru savings in energy/ feedstock costs (fertilizers, cement, chemicals, etc). However, due to their increased volumes, suppliers to them would benefit**



Source: Enam Research, Industry



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# Harmonization of India

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# The Next Wave visible to many, though not to all!

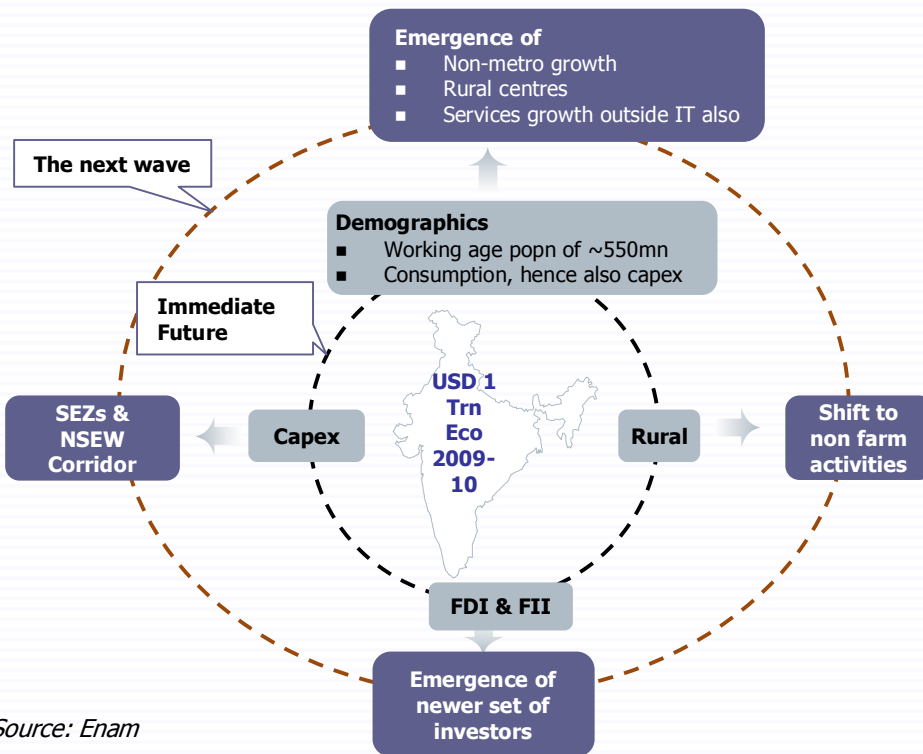
- ➔ Investors feared an eventual levelling off of current drivers of the next few yrs' GDP growth, eg. who will replace the BPO-driven consumption wave
- ➔ Instead, a new avatar of EACH of these drivers is already visible on the horizon !

## ➔ Second CONSUMPTION wave:

- Current Consumption wave due to diversity of offerings at higher affordability
- Eventually, Indian consumer to get more homogenized (transportn, media, incomes, taxes, goods distribn, etc), leading to a SECOND wave of growth !

## ➔ Second PRODUCTION wave:

- India Inc currently in a Resource-grab stage (men/ machines/ capital/ land !) - with infinite opportunities, local & global
- The SECOND wave, will depend on how he UTILISES his surplus, to become dominant (gorilla-effect)



Source: Enam

# Geographical integration: India Inc

## ➔ Infrastructure investments

- Expenditure on Infrastructure development expected to be ~USD350 bn by 2012
- **Energy** – Est. investment of USD120 bn for power generation, transmission and distribution
- **Ports** – Est. investments of USD11 bn
  - ▶ 50 new ports and up gradation of existing ports
- **Roads** - Investments of USD49 bn for roads
  - ▶ Road infrastructure up gradation & improvement in all cities
  - ▶ Golden Quadrilateral: 6,000 kms connecting key metros
  - ▶ NSEW: 4,000km North-South & 3,300km East-west corridor
- **Railway** – Investment of ~USD67 bn
  - ▶ 2,700 km Dedicated Freight Corridor
- **Airports** – Modernization of Airports (~USD9bn)
  - ▶ 14 new international & 24+ domestic airports
- **Irrigation** – USD18bn spend envisaged
- **Others** (incl. Telcom,SEZs, Urban infra etc) – (USD76bn)

## ➔ SEZs: 237 approvals granted. Benefits:

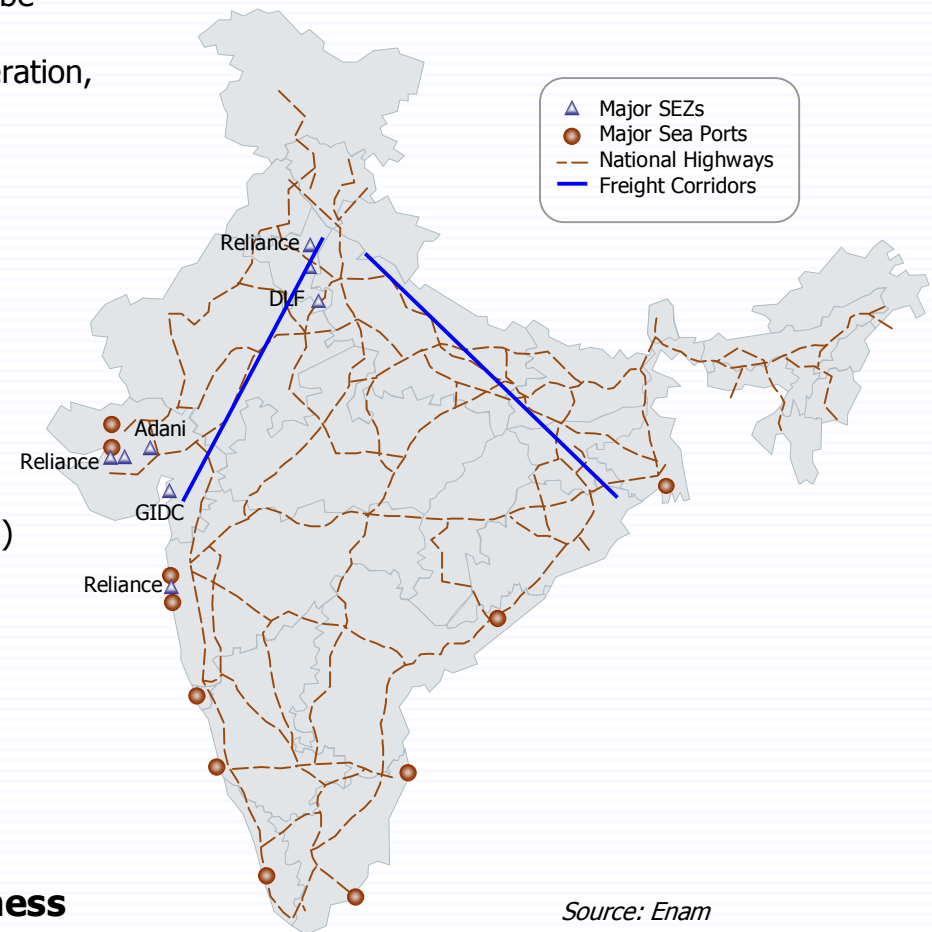
- Substantial ancillary and hinterland development
- Employment generation (0.5mn in the next 3 years)
- FDI : ~USD22bn, boost to exports and tax revenues

## ➔ Taxation: A uniform VAT/GST will reduce distortions and improve Tax/GDP ratio

## ➔ Organised Retailing & media increases awareness of India-wide offerings

**Domestic structural inefficiencies will reduce due to improved connectivity, harmonization of taxes and states' competition for investments**

## Improving connectivity & infra



Source: Enam





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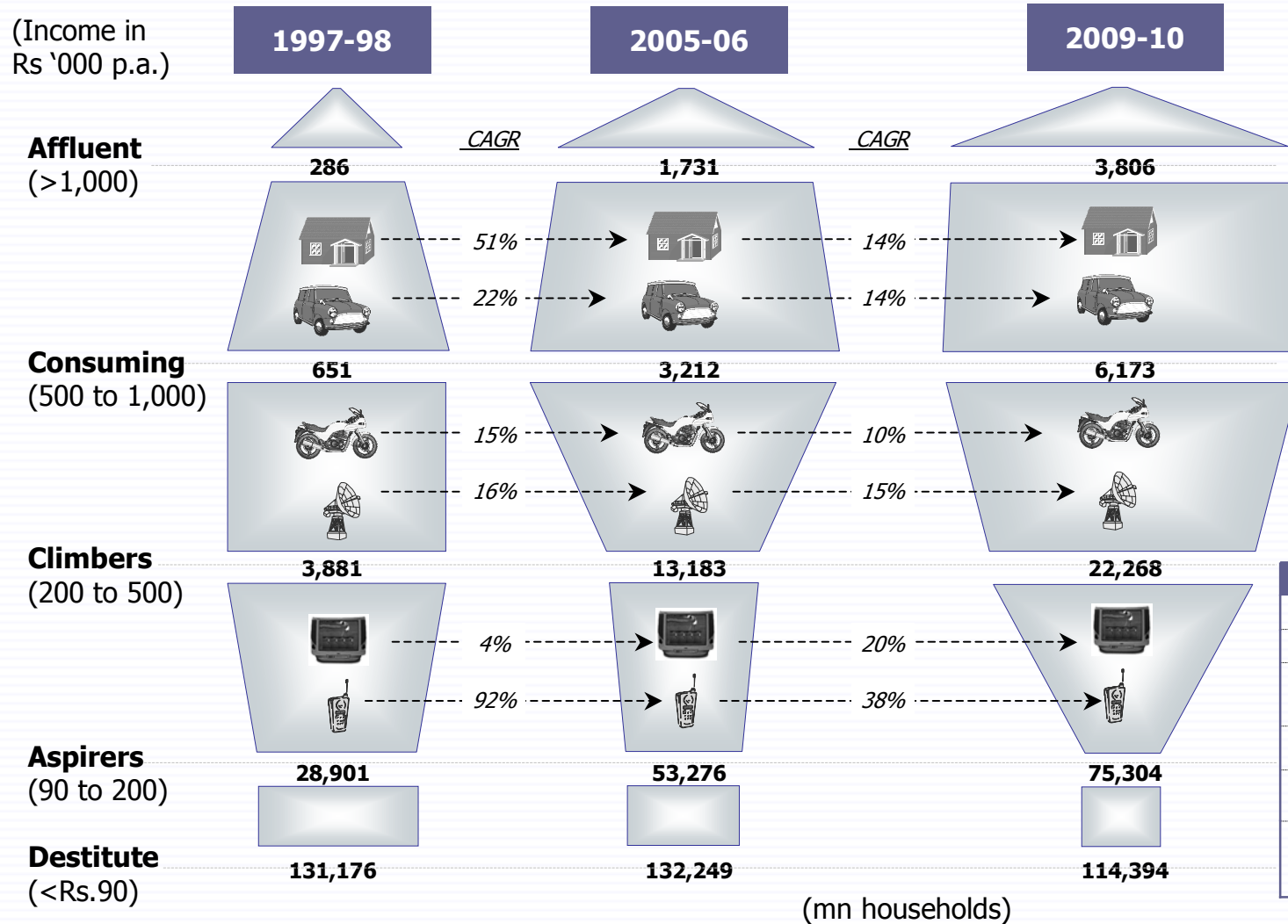
# Consumption wave

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# Consumption wave

- **Demographic dividend & “normal” GDP growth multiplier**
- **Additionally, further multipliers to come into effect:**
  - 2nd line metro growth
  - Property multiplier
  - Rural wave
  - Other non-linear usage intensity at higher income levels, eg Consumer Leveraging

# Demographic & GDP growth driven consumption growth

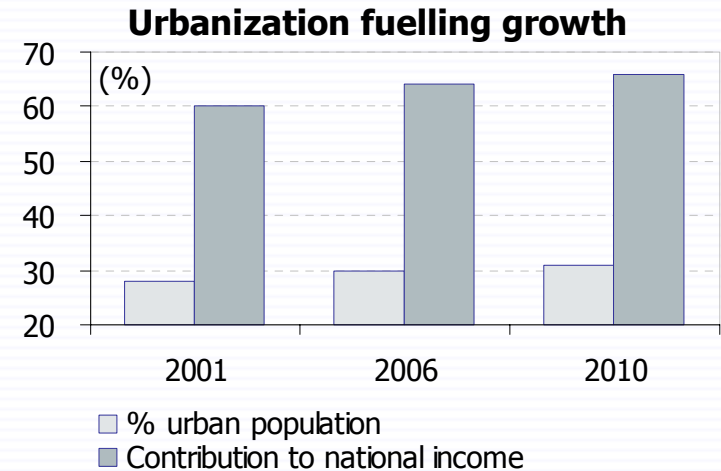


| (mn)                      | 1998 | 2005  | 2007  |
|---------------------------|------|-------|-------|
| TV                        | 70   | 90    | 130   |
| Cable TV Sub              | 25   | 60    | 80    |
| Cellular Subscriber       | 1    | 50    | 95    |
| 2 Wheelers                | 28   | 66    | 80    |
| Cars                      | 3    | 10    | 13    |
| Home Mortgage O/s (Rs.bn) | 145  | 1,700 | 2,210 |

Source: NCAER

# 2nd line metro growth

- **Chinese concentrated most growth in urban pockets, with incentives & availability of large scale housing & employment**
- **India attempted growth distribution thru backward area incentives which largely failed**
- **BPO & the component industry made the first attempt in broad-basing India's growth to 2nd line metros**
- **Going forward, with increasing connectivity, property/ retail development & competition between State Govts to invite investment, 2nd line cities to burgeon**



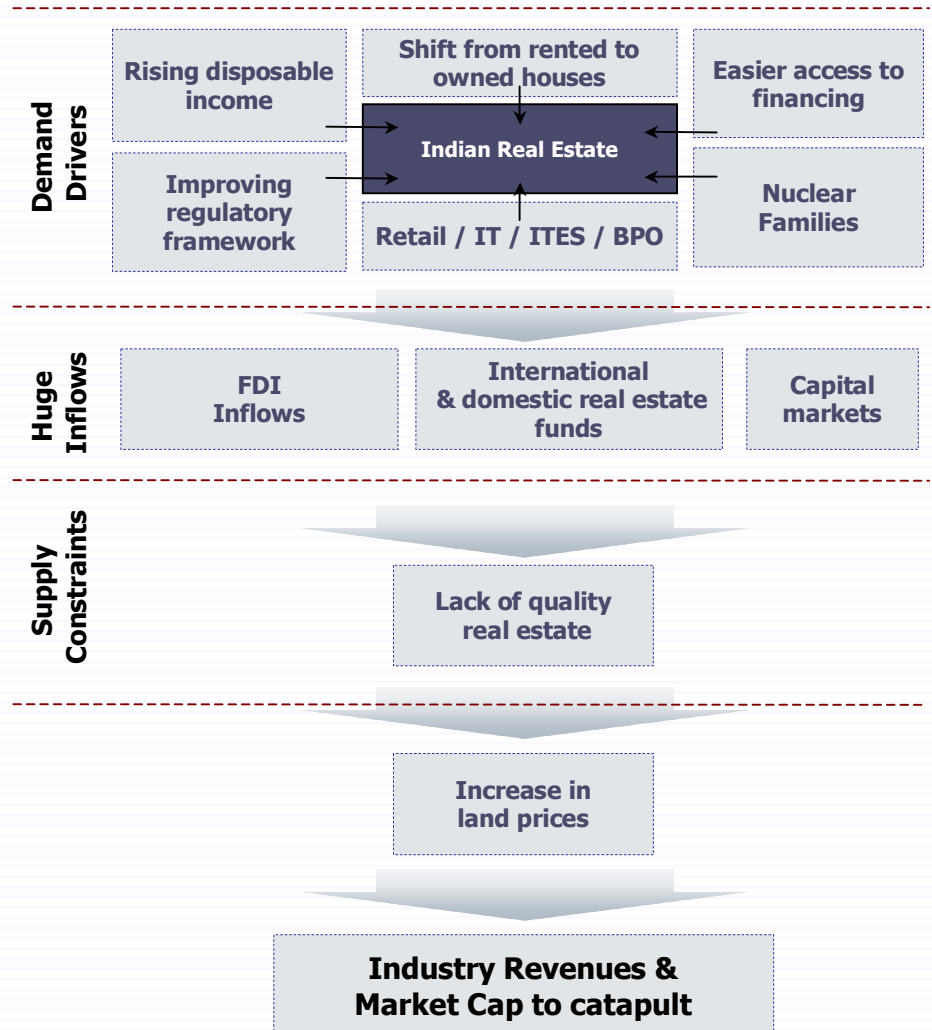
Source: Ministry of Urban Affairs, Enam

- **Emergence of second tier growth centres:**
  - India will have 50+ cities with population 1 mn+ by 2010 from 35 currently
  - Over 60% of Maruti's cars are being sold in non-top 10 cities of India
  - ~ 58% of ICICI Bank's disbursals are in non-metros
  - Retail loans have doubled in the last 3 years to reach ~USD78bn (outstanding) in 2006

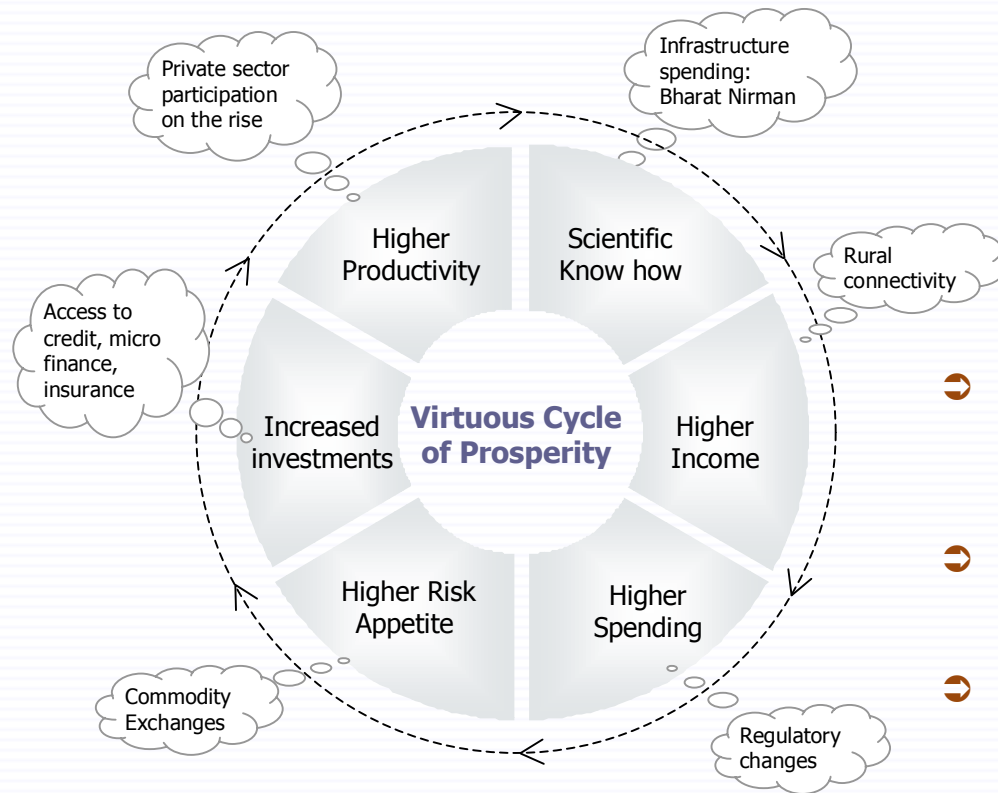
# Real Estate

- ➔ **Revenues from organized real estate sector could reach USD50bn by 2010 from USD12bn now:**
  - Burgeoning middle class, rapid expansion of IT/ITeS and a retail boom fuelling demand
  - Forecast requirement of ~22.4mn housing units, ~200mn sq. ft. of IT&ITeS and retail space each by 2010
  - ~ USD10bn of real estate specific funds have been raised/ to be raised in the next 6 months, further fueling demand
  - Supply of quality real estate limited by lack of infrastructure
  
- ➔ **Investing in the Real Estate industry:**
  - Increase in prices of quality land to benefit all major developers across the country
  - With no clear leader emerging we recommend a basket approach to investing in the sector
  - We believe companies for the basket should be gauged on the following key parameters:
    - ▶ Development Strategy: Long Term vs Short Term
      - ◆ Township Vs City centric
      - ◆ Build-Hold-Lease Vs Build-Sell
    - ▶ Relations – At the ground level and in political circles
    - ▶ Execution capabilities – speed/ scale & Track record
    - ▶ Balance Sheet size
  
- ➔ **Property availability to have multiple beneficiaries in wealth-effect, skills upgradation, hinterland development, Durables purchases, etc**

## Indian Real Estate – On a High Growth Trajectory



# Rural India: From vicious to Virtuous Cycle of Prosperity



- ➔ **Bharat Nirman: The most ambitious rural plan in India (~USD40bn)**
  - **Roads:** ~USD11bn for rural road connectivity
  - **Telephony:** 67,000 villages to get phones by end-07
  - **Irrigation & Water supply:** Addl. Irrigation of 10mn ha and clean water for 56,000 habitations (~USD21bn)
  - **Rural Housing:** >1.5mn houses to be constructed every year for next 4 yrs (~USD3.2bn)
  - **Electricity:** For >125,000 villages (USD3.8bn)
- ➔ **Credit: Agri credit to double in next 3 yrs. Bank lending was up 35% in the last 2 yrs**
  - ~2.2mn SHGs given credit link of ~USD2.5bn
- ➔ **Corporate participation: RIL, ITC, & Bharti etc. giving a fillip to contract farming**
- ➔ **Resurgence of rural India :**
  - Job growth in rural areas was higher at 3.3% v/s 1.7% for urban enterprises
  - Rural enterprises grew 5.5%, i.e double the growth rate during last 2 decades

**Rising rural incomes (>60% of population) will give a further fillip to consumption and growth**

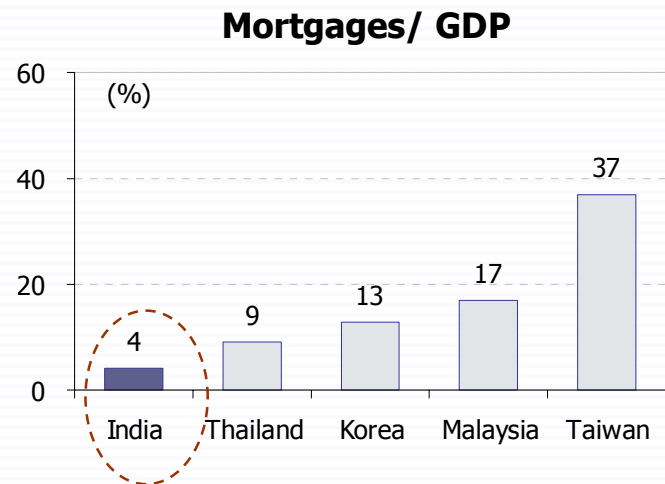
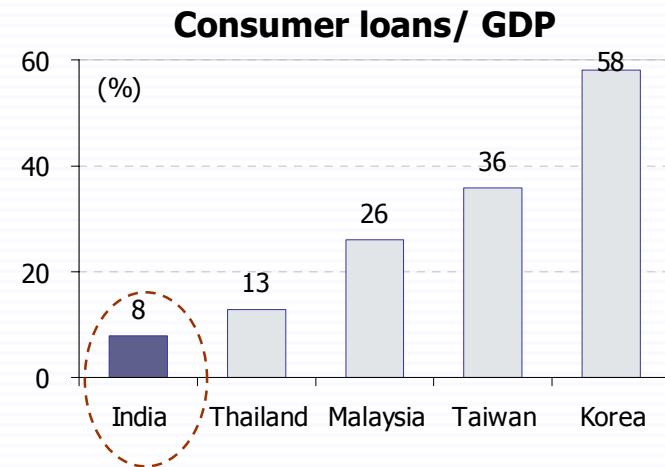
# Rural tilt in government policies

## ➤ Amendments by the Government to give impetus to Agriculture & encourage trade in perishable goods

| Act                                | Status                        | Benefits  |
|------------------------------------|-------------------------------|---|
| <b>APMC Act</b>                    | 14 States<br>(Already Banned) | <ul style="list-style-type: none"> <li>■ No need for farmers to sell to registered intermediaries</li> <li>■ Farmers can sell to highest bidder</li> <li>■ Move towards Information Driven markets</li> </ul> |
| <b>Integrated Food Law</b>         | Pan India                     | <ul style="list-style-type: none"> <li>■ Integrate 16 laws governing food industry into one.</li> <li>■ Remove conflicts between existing laws</li> </ul>   |
| <b>Warehouse Receipt Act</b>       | Pan India                     | <ul style="list-style-type: none"> <li>■ Allow warehouse receipts to become negotiable instruments</li> <li>■ Lead to greater banks lending due to mitigation of default risk</li> </ul>                      |
| <b>VAT</b>                         | Pan India                     | <ul style="list-style-type: none"> <li>■ Reduce tax evasion</li> <li>■ Increase tax/ GDP ratio</li> </ul>   |
| <b>Essential Commodities Act</b>   | Pan India (To Be Banned)      | <ul style="list-style-type: none"> <li>■ Farmers will not need a license to hold commodities</li> <li>■ A free market for Essential commodities</li> </ul>  |
| <b>Minimum Support Price (MSP)</b> | To be phased out              | <ul style="list-style-type: none"> <li>■ Move from highly subsidised products to market demand</li> </ul>   |

# Step-ladder exponential Growth at Higher absolute income levels

- **Increasing share of Consumption vs Savings, in addition to GDP related Consumption growth**
- **Consumer leveraging, results in further exponentiation of Consumer demand**
- **QUANTUM increase in intensity of use in certain pockets. Invest in suppliers to these segments too, esp if pricing pressure (competition) offsets volume:**
  - Metals/ Energy/ Cement: Engg, etc
  - Foods (Sugar, beverages): Farm inputs
  - Autos/ Consumer Durables – Alu & alloy steels
- **QUANTUM increase in Services: Assess Entrepreneurial ability of Providers:**
  - Distribution/ Leisure: Retail, Property, Media
  - Retail Credit



Source: Enam





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# **Multiple opportunities for India Inc Gorillas**

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# India Inc from niche competencies to scaleable growth models

- **Cheaper capital & asset purchases as USD depreciates**
- **Access to markets in US & developing countries where US vacates**
- **Lower domestic inefficiencies as India harmonizes: freight & tax costs – retailing, durables, housing, cars, beverages and farm inputs, distribution and leisure segments to benefit**
- **States compete to woo industrialization, with incentives**
- **Input inflation with rising GDP growth (labour/ capital/ assets), coupled with deflating real Product prices (competition) – the dominant could avert squeeze & become more DOMINANT**
- **Luck to Entrepreneurship: Resource grab to Exponentiation:**
  - Utilization of resources grabbed (land/ commodities/ cash) into development stage (eg with international tie-ups) & other businesses
  - Thus, the Valuation of some Resource Cos (commodities, realty, etc) to move from P/BV to P/E !

**Multiple opportunities for the smart to grow & the dominant to grow MORE DOMINANT !**



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# **Pending Reforms**

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# Continuity of reforms

## ➤ Foreign investment norms :

- Banking:
  - ▶ Higher ownership to be allowed in private banks - currently restricted to 5%
  - ▶ Removal of 10% voting rights
  - ▶ Basel II readiness
- Insurance:
  - ▶ FDI ceiling is likely to be raised from 26% to 49%
- Pension:
  - ▶ Investment norms in Pension
  - ▶ PFRDA bill is likely to become a law
- Retail, Real Estate, Media, Coal and Mining sectors will be liberalized further

## ➤ Regulator for petro, energy and real estate sectors

## ➤ Agri, Power, Urban infrastructure, Financial sector reforms & Water privatization high on agenda

## ➤ While the Govt has used reform by stealth in select areas, Privatization and Labour reforms could still prove to be the Achilles heel

**Continuity of reform is irreversible: Not one reform measure taken in the last 15 yrs has been reversed despite 6 different govts and 5 prime ministers!**



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# **Risks to call**

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# Risks to Call

## ➤ Long term:

- Unemployment
- Terrorism/ Naxalism
- Political Flux & Reforms
- Inadequate infrastructure creation

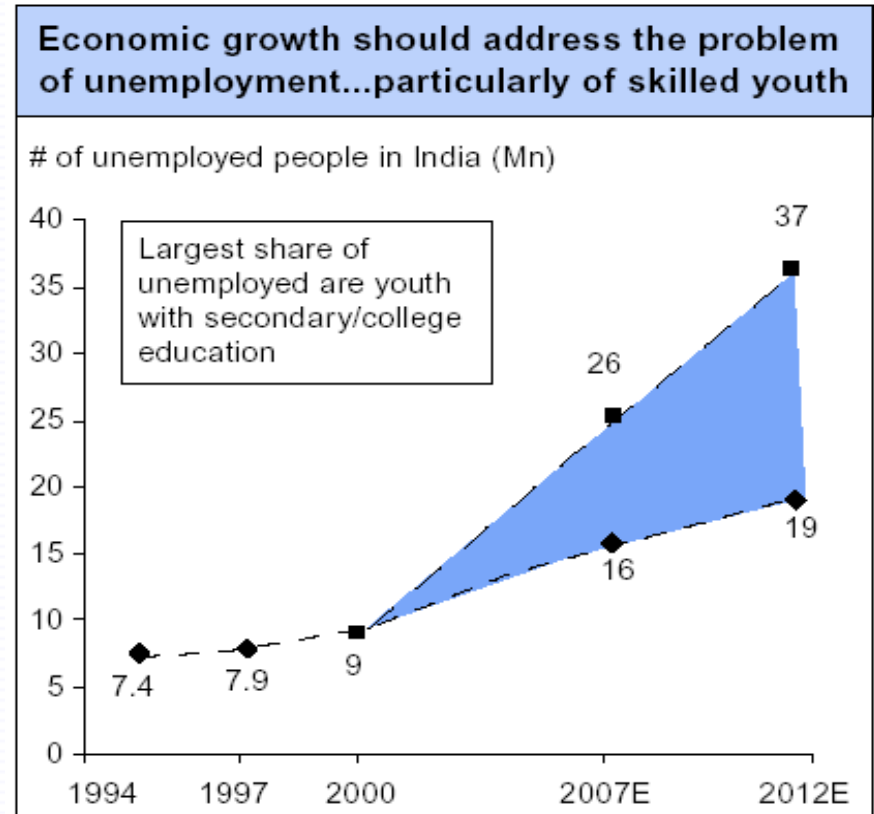
## ➤ Short term:

- Market leading sectors faltering due to over-valuation or industry-dynamics
- Bunching of IPOs – USD5bn expected in near term. Problem is only due to bunching !
- UP state elections in Feb 07– populist pressures in the run up

# India story: Long term dampeners

- **Unemployment**
  - Demographic story could unravel due to lack of educated supply/ jobs, leading to social unrest & increasing communal disharmony
  
- **Terrorism/ Naxalism**
  - But note US's increasing China-balancing stake in India, which could cut both ways
  
- **Political Flux & Reforms**
  - Coalition politics, or Weakness of leading party, could lead to populist swings(eg reservations) delaying reforms
  - Important Reforms like Power, Labour & Agro not sufficiently progressed
  
- **Too little infrastructure creation done – political stability a must, to create sustainable bankable frameworks for financing this**

## Jobless growth: A socio-economic Tsunami



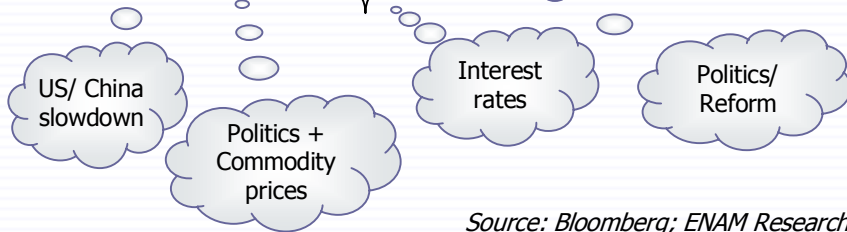
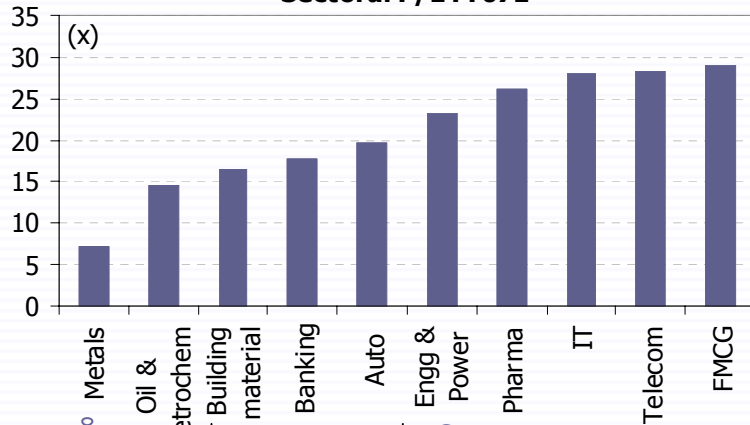
Source: CII

# Shorter term worries

## Sensex valuations

|       | EPS (Rs.) | PE (x) | EPS Gwth (%) |
|-------|-----------|--------|--------------|
| FY06  | 542       | 25     | 20           |
| FY07E | 727       | 19     | 34           |
| FY08E | 857       | 16     | 18           |

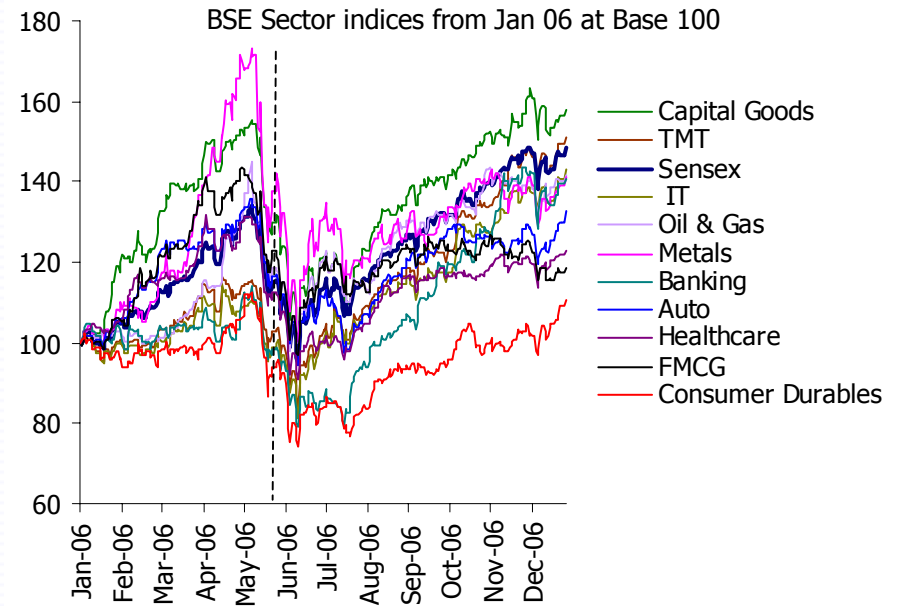
## Sectoral P/E FY07E



Source: Bloomberg; ENAM Research

- ➔ **Undervalued sectors are largely due to nervousness on risks from outside the sector's domain – may not materialize!**

## Faltering in leading sectors due to over-valuation or industry dynamics



Source: Bloomberg

- ➔ **Weighty Leadership in 1st half: FMCG, auto, oil&gas (+metals, cap goods)**
- ➔ **In 2nd half: IT, Banking (+cap goods):**
- ➔ **IT growth looks yet undisturbed, banking is not at unreasonable valuations**



# Conclusion: India: Value to Growth stock !

- **Near term earnings discounted, India no more a Value stock**
- **Actual growth outruns all forecasts & belies external fears, while Corporates demonstrate ability to grow despite margin pressures & other constraints**
- **Inherent characteristics of India make it one of the most attractive EMs**
- **Next wave drivers of GDP growth already visible on the horizon**
- **“Valuation” to “Sectoral/ Co earnings growth” to “Investing in the future” – ie Scalable biz models+ entrepreneurial ability: Where will the Quantum jumps be?**
- **Main drivers of Sensex EPS not at risk, as these corporates have excellent business models, with no demand constraints or extraneous vulnerabilities**
- **Short term market worries, due to bunching of IPOs & political flux, could temporarily affect Sensex - tho more likely to affect a larger no. of weaker (tho' low-weightage) sectors outside the Sensex**
- **Best is yet to come. Hence, while various shocks could interrupt the party, USE these hiatuses as Buying opportunities to accumulate TOMORROW'S WINNERS !**



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# Recommendation

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# Tomorrow's winners!: Core holdings to accumulate

- **Who will have the Assets, and the Entrepreneurial vision to use that, to capitalize on the changing Indian eco-scape?**
- **While horses may fly, we have fought shy of many other serious contenders, whose valuations do not leave much margin for error. This is esp when global surprises lurk due to rising global tensions. Similarly, luscious short term ideas excluded here**
- **In ST, metals/ media/ telecom/ 4w auto to outperform: LT entrepreneurship for some of them not clear enough: Hence, use sector-basket investing. Money flows to Realty expected to move it to bubble-territory**
- **Based on a combination of Resource availability, Entrepreneurship & Valuation, an indicative list of long term core-holdings is given below:**

| Company Name                  | Sector               | Price (Rs.) | Mkt. Cap (US\$ m) | FDEPS (Rs.)     |                 | P/E (x)         |                 | RoE (%)         |                 |
|-------------------------------|----------------------|-------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                               |                      |             |                   | CY06E/<br>FY07E | CY07E/<br>FY08E | CY06E/<br>FY07E | CY07E/<br>FY08E | CY06E/<br>FY07E | CY07E/<br>FY08E |
| Oil & Natural Gas Corp Ltd    | Petrochem, Oil & Gas | 870         | 42,017            | 89              | 89              | 9.8             | 9.7             | 23              | 21              |
| Reliance Industries Ltd       | Petrochem, Oil & Gas | 1,270       | 39,969            | 78              | 86              | 16.3            | 14.8            | 29              | 24              |
| Infosys Technologies Ltd      | IT SERVICES          | 2,241       | 27,017            | 69              | 89              | 32.4            | 25.2            | 44              | 39              |
| ICICI Bank Ltd                | BANKING              | 890         | 17,968            | 258             | 280             | 3.4             | 3.2             | 13              | 15              |
| Sterlite Industries India Ltd | METALS               | 543         | 6,851             | 72              | 91              | 7.5             | 5.9             | 40              | 39              |
| Bajaj Auto Ltd                | AUTO                 | 2,619       | 5,983             | 133             | 156             | 19.7            | 16.8            | 25              | 25              |
| Hindalco Industries Ltd       | METALS               | 174         | 4,557             | 21              | 24              | 8.2             | 7.2             | 22              | 20              |
| Bharat Electronics Ltd        | ENGINEERING          | 1,343       | 2,426             | 86              | 102             | 15.5            | 13.2            | 30              | 28              |
| Indian Petrochemicals Co      | Petrochem, Oil & Gas | 288         | 1,958             | 48              | 47              | 6.1             | 6.1             | 21              | 17              |
| Pantaloon Retail India Ltd    | RETAIL               | 401         | 1,275             |                 |                 |                 |                 |                 |                 |

Source: Company, ENAM Research

Note: Price as on December 29, 2006

For ICICI - Adj BV & P/B is taken

\*Only stocks > USD 1bn considered, in order of market cap

# ONGC: E&P local & global, with a 2 year pay-back



## By 2012 target to double domestic reserves

- In ST stable volume thru "smart" capex
  - ▶ Higher recovery ratio targeted
- For LT production growth capex upped significantly
  - ▶ Strong balance sheet = can take riskier bets

## ONGC Videsh (OVL) - A key valuation driver

- Achieved accretion of 1.5bn bbl of 1 P reserves in < 3 years
- Target: ~ 50% ONCG's domestic crude production by 2012
- Value to unlock over medium to long term

## Payback of 2 years, Net of

- Estimated valuation of OVL
- Treasury investments

## Key risk: Inability to find and develop fields in a globally competitive environment

### Implied valuation of ONGC's domestic operations

|  | Value (Rs.bn) | Value (US\$bn) | Value (Rs. shr) |
|--|---------------|----------------|-----------------|
| <b>ONGC's Current Market Cap</b>       | <b>1,837</b>  | <b>41</b>      | <b>859</b>      |
| <b>Less:</b>                           |               |                |                 |
| Estimated value of ONGC Videsh         | 675           | 15             | 316             |
| Investment Portfolio of ONGC           | 389           | 9              | 180             |
| Valuation of the new gas find          | 252           | 6              | 118             |
| <b>Subtotal</b>                        | <b>1,313</b>  | <b>29</b>      | <b>614</b>      |
| <b>Implied Valns of ONGC dom opern</b> | <b>525</b>    | <b>12</b>      | <b>245</b>      |

### Implied Valuations of ONGC's domestic operations

|                                  |            |
|----------------------------------|------------|
| Stand-alone FY07E EBIDTA (Rs.bn) | 292        |
| <b>Implied EV/EBIDTA (x)</b>     | <b>1.8</b> |
| Domestic 1 P Reserves (bn. BoE)  | 5.1        |
| <b>Implied EV/BoE (x)</b>        | <b>2.3</b> |

Source: ENAM Research

(CMP: Rs.870)

### Financial summary

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | DPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|-----------|
| 2005    | 602,859       | 143,426      | -                    | 67.1      | 52.7           | -       | 24.5    | 35.6     | -             | 40.0      |
| 2006    | 717,442       | 153,715      | -                    | 71.9      | 7.2            | -       | 21.8    | 32.7     | -             | 45.0      |
| 2007E   | 932,358       | 190,549      | 86.0                 | 89.1      | 24.0           | 9.8     | 23.2    | 34.3     | 4.9           | 51.3      |
| 2008E   | 937,600       | 190,998      | 91.7                 | 89.3      | 0.2            | 9.7     | 21.2    | 30.7     | 4.7           | 49.3      |

Source: \*Consensus broker estimates, Company, ENAM estimates

# Reliance Industries: Proxy to India growth, demonstrated execution

- ➔ **By 2012, RIL a diversified conglomerate**
  - Estimated spend of USD16 bn thru 2007-2012
    - ▶ Refining+ E&P; Retail + SEZ
  - Well diversified revenue stream, cyclical down
    - ▶ Refining + petchem= 50%, Gas = 16% and Retail= 34%
  - E&P - controlling ~40% Indian gas market
  - Organized Retailing- target of 100 mn sq ft
  - World class SEZ fully operational, revenues not factored
- ➔ **Revenues and EBIDTA estimated @ 3X FY07**
  - Key drivers - refining + gas + retailing
- ➔ **By 2012 ONLY new biz valuations=USD50bn**
  - Retail: USD 20-25bn
  - Land bank value USD 25-30 bn
- ➔ **By 2012, RIL valns > USD100bn**
  - Further upsides from E&P and retailing
- ➔ **Key Risk: Execution of diverse mega-plans in multi- skilled businesses**

## RIL SoTP Valuations - Base case

|                                   | Value (Rs.bn)  | Value (US\$bn) | Value (Rs. shr) |
|-----------------------------------|----------------|----------------|-----------------|
| <b>Refining/ petchem earnings</b> | <b>1,108</b>   | <b>24.6</b>    | <b>796</b>      |
| <b>Investment Portfolio</b>       | <b>455.5</b>   | <b>10.1</b>    | <b>327</b>      |
| Reliance Industries               | 212.3          |                | 152             |
| IPCL                              | 40.0           |                | 29              |
| Reliance Petroleum                | 203.2          |                | 146             |
| <b>E&amp;P Business</b>           | <b>837.0</b>   | <b>18.6</b>    | <b>601</b>      |
| (-) Net Debt                      | (165.6)        | (3.7)          | (119)           |
| <b>VALUE OF EQUITY</b>            | <b>2,235.3</b> | <b>49.7</b>    | <b>1,605</b>    |

Source: ENAM Research

## Financial summary

(CMP: Rs.1,270)

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | DPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|-----------|
| 2005    | 667,863       | 76,672       | -                    | 55.0      | 45             | -       | 19.6    | 17.9     | -             | 7.5       |
| 2006    | 831,172       | 93,982       | -                    | 67.5      | 23             | -       | 25.0    | 19.6     | -             | 10.0      |
| 2007E   | 957,654       | 108,491      | 72.7                 | 77.9      | 15             | 16.3    | 28.6    | 21.3     | 12.7          | 12.0      |
| 2008E   | 866,423       | 119,496      | 72.8                 | 85.8      | 10             | 14.8    | 24.3    | 21.5     | 11.1          | 13.0      |

Source: \*Consensus broker estimates, Company, ENAM estimates

# Infosys Technologies: Scaleable giant, with huge assets to deploy & compete



## ➤ An undisputed leading global IT vendor by 2012

- Qualitative improvement in Earnings
- New Service Offerings with 43% revenue share to lead the improvement in blended pricing
- Consulting practice instrumental in pricing and average deal sizes
- 50 strategic accounts have the potential to scale to USD50 mn v/s 12 presently
- Effectively managing supply constraints ahead of peers through scale investments in training & development
- Improving share of solutions-based engagements expected (12% currently) imbuing non-linearity in revenue growth rate

## ➤ Strategically placed

- FY10E Balance Sheet with > USD4 bn cash empowers the company with substantial muscle to take on incumbents in the Consulting and IMS space
- FY10E employee base at ~200K scales its leadership positioning among the Fortune 500 client base

## ➤ Key risk: Missing acquisition/ business- development opportunities

### Financial summary

(CMP: Rs.2,241)

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|
| 2005    | 71,296        | 18,465       | -                    | 34.2      | 46             | 32.9    | 42.6    | 50.2     | 24.9          |
| 2006    | 95,216        | 24,385       | -                    | 44.7      | 31             | 33.4    | 39.5    | 45.2     | 25.0          |
| 2007E   | 145,772       | 38,560       | 67.392               | 69.5      | 56             | 32.4    | 44.5    | 50.6     | 25.7          |
| 2008E   | 201,607       | 49,407       | 86.964               | 89.1      | 28             | 25.2    | 39.1    | 45.3     | 18.5          |

Source: \*Consensus broker estimates, Company, ENAM estimates

# ICICI Group: Multi-directional growth

- ➔ **Projected to become the largest financial Conglomerate in next 4-5 years**
  - Total asset size likely to grow 270% to USD 270bn by FY12 from an estimated USD 72bn in FY07
  - SBI, currently the largest, should reach an asset size of USD 240bn by FY12
- ➔ **Market Cap of ICICI Bank projected to reach**
  - USD 57bn by FY12 against USD 18bn currently
- ➔ **Life Insurance Business alone should command a value of USD12bn by FY12**
  - To contribute around 20% of the total value of the group
- ➔ **Key risk: Low CASA may pressurize NIMs in volatile interest rate scenarios**

## ICICI Group Valuations:

| USD bn   | FY07 | FY08 | FY12E |
|--|------|------|-------|
| Size of Banking Assets                         | 72   | 94   | 269   |
| ICICI Banking Business Market cap to asset (%) | 18%  | 18%  | 15%   |
| ICICI Banking Business Market cap              | 13   | 17   | 40    |
| Life Insurance Value                           | 3.4  | 4.5  | 12    |
| Life Insurance value assigned to ICICI         | 2.6  | 3.4  | 8.7   |
| Other Invest. (incl overseas subs)- Value      | 1.2  | 1.8  | 5.1   |
| Projected ICICI Group Market Cap               | 18   | 23   | 57    |

Source: ENAM Research

## Financial summary

(CMP: Rs.890)

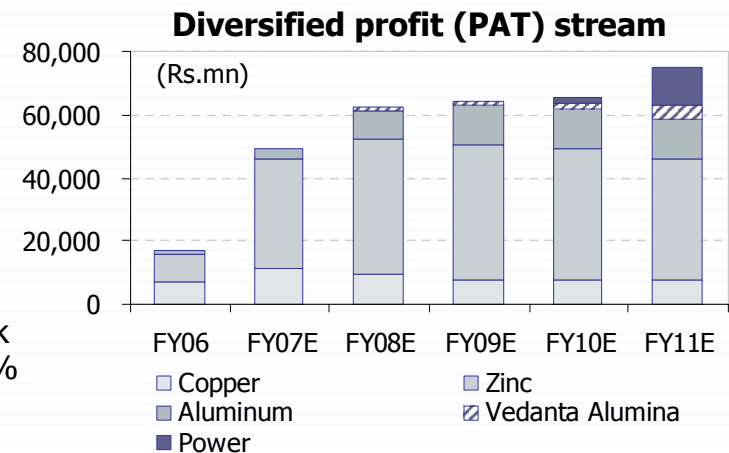
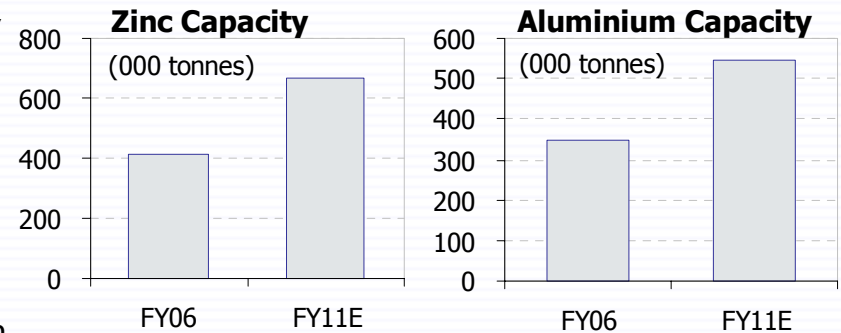
| Y/E Mar | PAT (Rs.bn) | EPS (Rs.) | Change YoY (%) | BV (Rs.) | Banking BV (Rs.) | P/E* (x) | P/Banking BV* (x) | NPAs (%) | RoE (%) | ROE on Banking BV (%) | RoA (%) |
|---------|-------------|-----------|----------------|----------|------------------|----------|-------------------|----------|---------|-----------------------|---------|
| 2005    | 20,052      | 27.2      | 2.3            | 170      | -                | 26       | -                 | 2        | 17.4    | -                     | 1.5     |
| 2006    | 25,401      | 28.5      | 4.9            | 250      | 205              | 25       | 3.4               | 0.7      | 16.2    | 19.1                  | 1.2     |
| 2007E   | 31,391      | 35.3      | 24             | 273      | 217              | 20       | 3.3               | 0.8      | 13.5    | 17.2                  | 1.1     |
| 2008E   | 39,366      | 44.2      | 25             | 303      | 247              | 16       | 2.9               | 0.9      | 15.4    | 18.0                  | 1.0     |

Source: Company, ENAM Research Net of value of investments. Banking BV is calculated after deducting the BV of equity investments from network

# Sterlite Industries: Volume growth with stabler earnings



- **Sizable non-ferrous player, with interests in Zinc, Copper and Aluminium**
  - Rapid expansion of volumes across all business lines using large cash flows
  - Aluminium profitability expected to improve
  - Then, it will be globally cost competitive in all metals
- **Sterlite would get access to all operating assets and cash flows of Vedanta group**
  - Post proposed acquisition of GoI holdings, stakes to go up in BALCO (100%) & HZL (91%)
- **Earnings to be stable and diversified, reducing volatility from commodity cycles**
  - Entry into the high ROE power business by FY11
  - Zinc (~70% of profits in FY07) is the dominant driver. Overall profits expected to rise even if zinc prices halve
- **Valuations are extremely attractive**
  - Current mcap ~ Potential "free cash" by 2011- a 4 year payback
  - P/E multiple set to expand as sustainable ROE stays close to 40%
- **Key risk : Zinc prices fall by OVER 15% p.a. for next 5 yrs**



Source: Company, ENAM Research

(CMP: Rs.543)

## Financial summary

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | DPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|-----------|
| 2005    | 73,286        | 7,368        |                      | 10.9      | 24             | 13.2    | 19.1    | 16.4     | 8.4           | 0.7       |
| 2006    | 131,820       | 16,889       | -                    | 24.9      | 129            | 14.1    | 25.6    | 29.5     | 7.3           | 1.4       |
| 2007E   | 261,816       | 48,998       | 73.8                 | 72.2      | 190            | 7.5     | 40.2    | 63.6     | 2.6           | 3.0       |
| 2008E   | 250,935       | 62,090       | 70.0                 | 91.5      | 27             | 5.9     | 39.0    | 51.1     | 3.1           | 3.0       |

Source: \*Consensus broker estimates, Company; Note: ENAM estimates on fully diluted equity post ADS



# Bajaj Auto: Domestic & global growth

- ➔ **Volume momentum to continue**
  - Managed to close the fuel efficiency and design gaps with its competitors
  - Successful product offerings across price points and product categories
  - Market share gain in value segment and premium segment to drive volumes
  - Product-mix shift towards high margin products to help maintain margins
- ➔ **Global opportunity still untapped – export thrust will further accelerate growth**
  - Over the next 3-5 years, Bajaj Auto intends to have a meaningful presence in Africa, ASEAN and Latin America
    - ▶ Nigeria, Indonesia and Brazil will be used as beach-heads for Africa, ASEAN and Latin America respectively. Has already entered some of the South American markets. Scouting for other regions in Asia as well
    - ▶ Exports can potentially account for 16-18% in the next 3-4 years
- ➔ **Secular nature of business, low capex and deep cash reserves**
- ➔ **Potential value unlocking from Insurance subsidiaries**
- ➔ **Key risk: Momentum- loss due to competitive entry of global players as market size increases**

## Financial summary

(CMP: Rs.2,619)

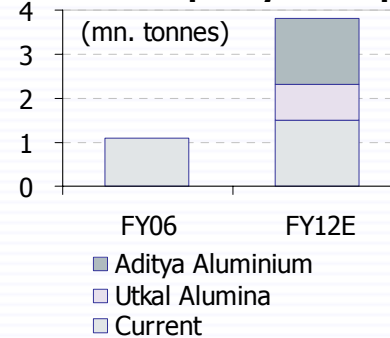
| Y/E Mar | Sales<br>(Rs. mn) | EBIDTA<br>(Rs.mn) | Core PAT<br>(Rs.mn) | Core EPS<br>(Rs.) | Change YoY<br>(%) | Core P/E<br>(x) | RoE<br>(%) | RoCE<br>(%) | EV/ EBIDTA<br>(x) |
|---------|-------------------|-------------------|---------------------|-------------------|-------------------|-----------------|------------|-------------|-------------------|
| 2005    | 57,240            | 8,524             | 8,158               | 38.9              | (8)               | 5.8             | 21         | 23          | 9                 |
| 2006    | 74,694            | 12,622            | 11,243              | 63.7              | 64                | 25.5            | 25         | 28          | 19                |
| 2007E   | 96,624            | 15,742            | 13,424              | 82.3              | 29                | 15.6            | 25         | 29          | 14                |
| 2008E   | 114,977           | 18,993            | 15,741              | 101.1             | 23                | 12.7            | 25         | 29          | 11                |

Source: Company, ENAM estimates

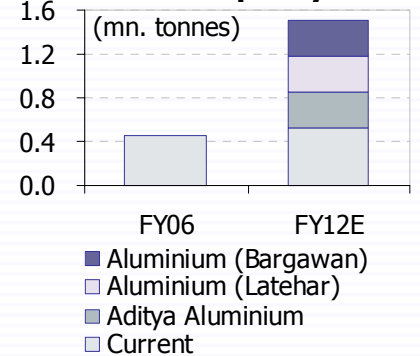
# Hindalco Industries: Huge Volume growth

- ➔ **Short to medium term: Volume growth + Product Mix + Cost Efficiencies**
- ➔ **Earnings growth through FY09 (on volumes despite cooling aluminium prices in FY08)**
- ➔ **Large Greenfield expansion: ~4x in five years**
- ➔ **Cost of production to decline in line with captive coal mining/power and low cost alumina**
  - USD 900 per tonne vs current USD 1,100 per tonne and world average of USD 1,600 per tonne
- ➔ **More than Rs.300bn capex, to be largely funded out of huge internal cash flows**
- ➔ **Key risk: Execution, Aluminum price volatility**

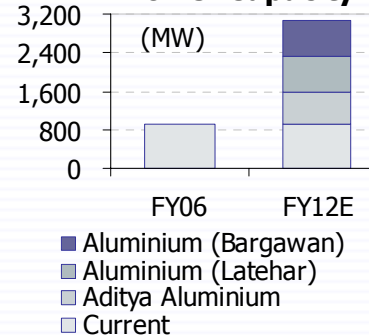
**Alumina Capacity Buildup**



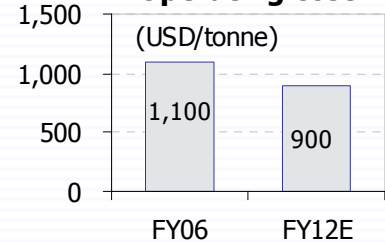
**Aluminium Capacity Buildup**



**Power Capacity**



**Operating cost**



Source: Company, ENAM Research

**(CMP: Rs.174)**

**Financial summary**

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | DPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|-----------|
| 2005    | 92,994        | 12,985       | -                    | 11.2      | 46             | 10.9    | 33.9    | 35.7     | 6.0           | 1.8       |
| 2006    | 110,808       | 15,017       | -                    | 12.9      | 16             | 14.1    | 17.4    | 16.8     | 8.4           | 2.1       |
| 2007E   | 167,694       | 24,659       | 22.5                 | 21.3      | 64             | 8.2     | 22.5    | 24.4     | 4.6           | 2.5       |
| 2008E   | 192,105       | 28,158       | 20.1                 | 24.3      | 14             | 7.2     | 19.8    | 23.4     | 4.1           | 2.5       |

Source: \*Consensus broker estimates, Company, ENAM estimates

# Bharat Electronics: Long term trajectory with entry-barriers



- **Sustainable growth in core business at 15%+**
  - BEL has a virtual monopoly status in defense communication & electronics segment
  - Defense expenditure grows at 1.7-2x GDP growth, strong growth visibility considering India's GDP growth rate of 8%+
- **Offset agreements being signed by India offer an additional USD16-20bn opportunity for Indian defense equipment companies**
  - As per offset clause, 30% of the value of foreign defense contracts over Rs.3bn should be offset by purchases, investments and transfer of technology in India
- **Concerns over private competition over-played**
  - Life time servicing and spares support are also key factors responsible for BEL's success in the market
  - Due to confidentiality, being a PSU, only BEL engineers can be present at site during war like situation
- **A robust business model with a sustainable RoE of 25%+**
  - Operating margin of 25% is sustainable given the 80:20 business mix of defense:civil and ability to cut cost by 60-65% post indigenization
  - Strong free cash generation due to negative working capital cycle and low capital intensity
- **Compelling valuations, given a non-cyclical, non-capital intensive, near monopoly and free cash generating business**
- **Key risk: Complacency in addressing scalar opportunity forces govt to raise pvt participation**

## Financial summary

(CMP: Rs.1,343)

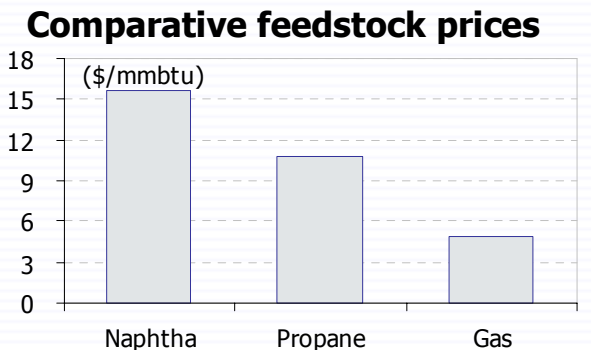
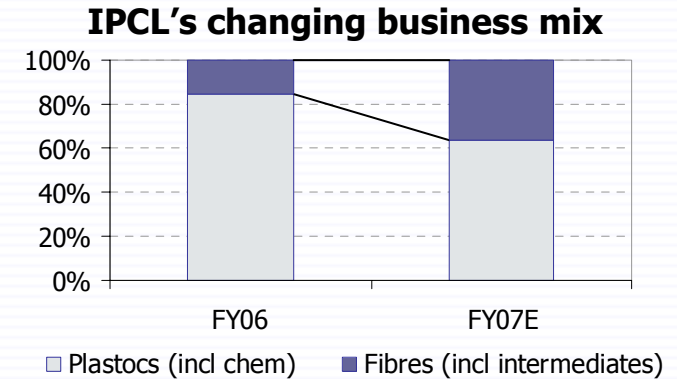
| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | DPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|-----------|
| 2005    | 32,125        | 4,760        | -                    | 59.5      | 28             | 11.2    | 33.9    | 50.5     | 5.7           | 11.2      |
| 2006    | 35,308        | 5,840        | -                    | 73.0      | 23             | 18.1    | 32.4    | 48.3     | 9.9           | 14.6      |
| 2007E   | 41,746        | 6,910        | 85.6                 | 86.4      | 18             | 15.5    | 30.0    | 47.2     | 7.7           | 17.3      |
| 2008E   | 48,806        | 8,145        | 100.1                | 101.8     | 18             | 13.2    | 28.0    | 44.1     | 6.2           | 20.4      |

Source: \*Consensus broker estimates, Company, ENAM estimates

# IPCL: Vehicle for Petrochem growth at low valuations



- ➔ **Leveraged play on the polymer cycle**
  - > 75% revenues from polymers; balance polyester
  - Significant beneficiary of the sustained polymer cycle
    - ▶ Expected to last till FY08
- ➔ **Feedstock advantage**
  - 70% capacity on gas; price fixed for next 2 years
  - Benefits from bullish crude as Product prices pegged to it
- ➔ **Solid financials**
  - Cash flow generation ~ USD 1 bn thru FY07/08
  - Net worth > USD 1bn; Debt free
- ➔ **Eying inorganic growth initiatives**
  - Stress on business integration, to eliminate the cyclicality
  - Potential "in-organic" growth vehicle for the RIL group
- ➔ **Key risk: Shareholder interest in IPCL V/s RIL The price of Acquisitions**



Source: Company reports, ENAM Research

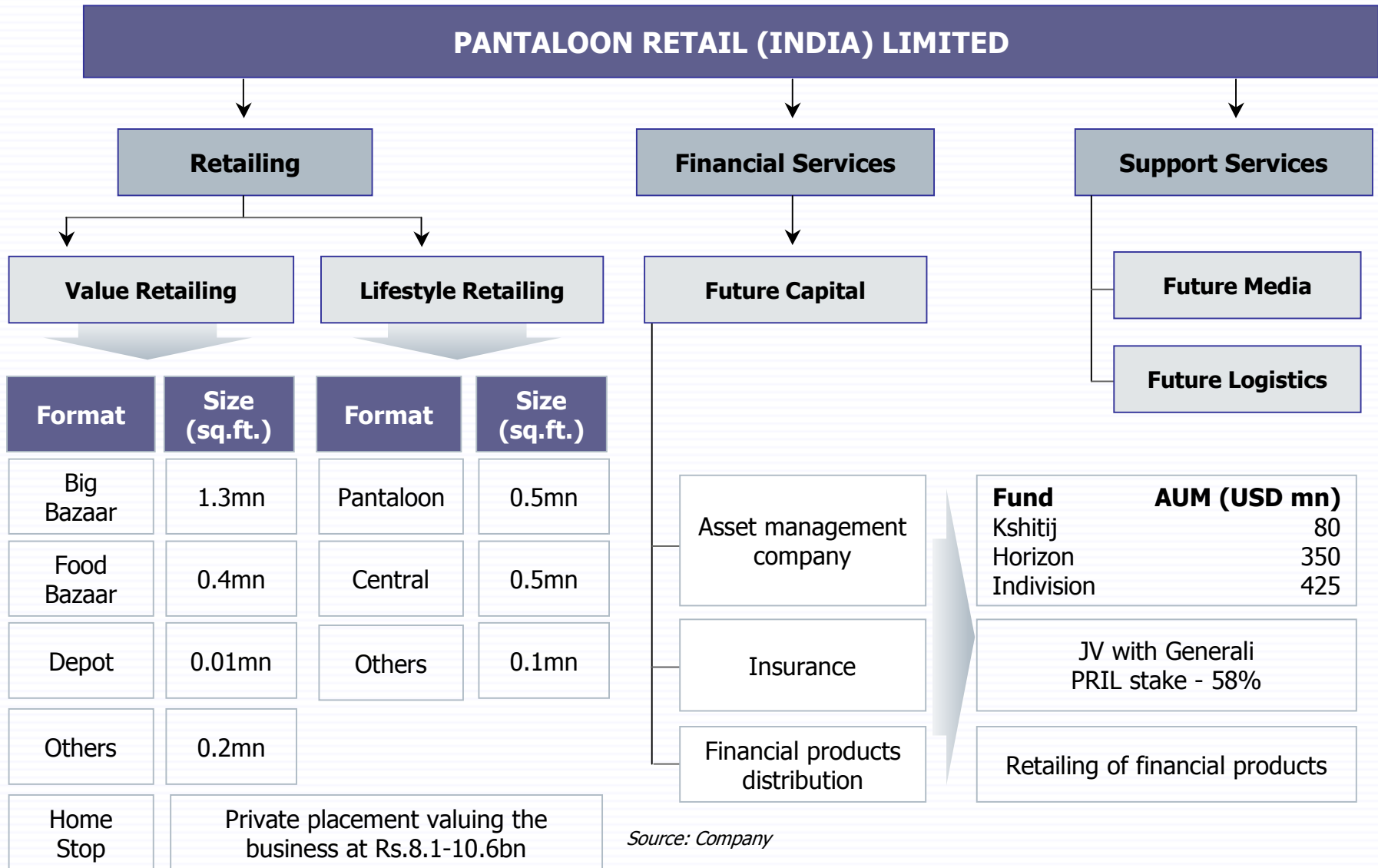
(CMP: Rs.288)

## Financial summary

| Y/E Mar | Sales (Rs.mn) | PAT (Rs. mn) | Consensus EPS* (Rs.) | EPS (Rs.) | Change YoY (%) | P/E (x) | RoE (%) | RoCE (%) | EV/EBIDTA (x) | BVPS (Rs.) |
|---------|---------------|--------------|----------------------|-----------|----------------|---------|---------|----------|---------------|------------|
| 2005    | 83,010        | 8,477        | -                    | 34.0      | 103            | -       | 23.3    | 22.3     | -             | 161        |
| 2006U   | 109,596       | 10,434       | -                    | 36.2      | 6              | -       | 20.7    | 24.7     | -             | 211        |
| 2007E   | 119,507       | 14,285       | 39.9                 | 47.6      | 31             | 6.1     | 20.9    | 26.5     | 3.6           | 253        |
| 2008E   | 117,985       | 14,124       | 29.2                 | 47.1      | (1)            | 6.1     | 17.3    | 23.4     | 3.1           | 292        |

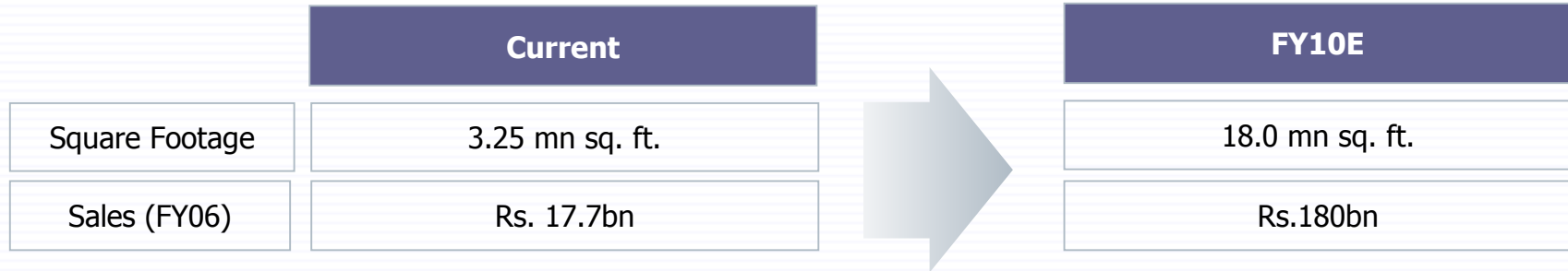
Source: \*Consensus broker estimates, Company, ENAM estimates

# Pantaloon Retail: Huge expansion with demonstrated domain skills



# Pantaloon: Valuing the retail business

## PRIL's growth trajectory



### Sensitivity – EV to Sales

| (Rs.mn)        |     | Sales / psf (Rs.) |         |         |         |         |
|----------------|-----|-------------------|---------|---------|---------|---------|
|                |     | 8,000             | 8,500   | 9,000   | 10,000  | 11,000  |
| EV / Sales (X) | 1.0 | 144,000           | 153,000 | 162,000 | 180,000 | 198,000 |
|                | 1.2 | 172,800           | 183,600 | 194,400 | 216,000 | 237,600 |
|                | 1.5 | 216,000           | 229,500 | 243,000 | 270,000 | 297,000 |
|                | 1.8 | 259,200           | 275,400 | 291,600 | 324,000 | 356,400 |
|                | 2.0 | 288,000           | 306,000 | 324,000 | 360,000 | 396,000 |

### Sensitivity – EV to EBIDTA

| (Rs.mn)         |    | EBIDTA Margin (%) - 2010 |         |         |         |         |
|-----------------|----|--------------------------|---------|---------|---------|---------|
|                 |    | 7.00                     | 7.25    | 7.50    | 7.75    | 8.00    |
| EV / EBIDTA (X) | 10 | 126,000                  | 130,500 | 135,000 | 139,500 | 144,000 |
|                 | 12 | 151,200                  | 156,600 | 162,000 | 167,400 | 172,800 |
|                 | 14 | 176,400                  | 182,700 | 189,000 | 195,300 | 201,600 |
|                 | 16 | 201,600                  | 208,800 | 216,000 | 223,200 | 230,400 |
|                 | 18 | 226,800                  | 234,900 | 243,000 | 251,100 | 259,200 |

### Sum of Parts Valuation

| (Rs.mn)            | 2010           |
|--------------------|----------------|
| Retailing business | 237,600        |
| Future Capital     | 23,450         |
| <b>Total</b>       | <b>261,050</b> |

Source: ENAM Research

➔ **Key risk: Success of business model Vs that of other Giants, eg. Walmart, RIL**



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# Database

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# Enam covered stocks

| Company Name     | Price (Rs.) | Mkt. Cap (US\$ m) | ENAM estimates |              |              |            |              |              |            |              |              |  |
|------------------|-------------|-------------------|----------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|--|
|                  |             |                   | FDEPS (Rs.)    |              |              | P/E (x)    |              |              | ROE (%)    |              |              |  |
|                  |             |                   | CY05/ FY06     | CY06E/ FY07E | CY07E/ FY08E | CY05/ FY06 | CY06E/ FY07E | CY07E/ FY08E | CY05/ FY06 | CY06E/ FY07E | CY07E/ FY08E |  |
| <b>AUTO</b>      |             |                   |                |              |              |            |              |              |            |              |              |  |
| Tata Motors      | 900         | 7,831             | 43             | 52           | 63           | 21         | 17           | 14           | 32         | 31           | 32           |  |
| Maruti Udyog     | 927         | 6,049             | 41             | 49           | 55           | 23         | 19           | 17           | 24         | 23           | 21           |  |
| Bajaj Auto       | 2,619       | 5,983             | 111            | 133          | 156          | 24         | 20           | 17           | 25         | 25           | 25           |  |
| M&M#             | 906         | 3,902             | 28             | 36           | 42           | 20         | 16           | 13           | 28         | 28           | 27           |  |
| Hero Honda       | 762         | 3,437             | 48             | 49           | 56           | 16         | 16           | 14           | 55         | 44           | 41           |  |
| Mico             | 3,500       | 2,533             | 105            | 130          | 161          | 33         | 27           | 22           | 24         | 23           | 22           |  |
| Bharat Forge     | 363         | 1,823             | 11             | 17           | 21           | 33         | 21           | 17           | 29         | 26           | 29           |  |
| Ashok Leyland    | 45          | 1,358             | 2              | 2            | 3            | 20         | 18           | 16           | 24         | 22           | 22           |  |
| Motherson Sumi   | 109         | 577               | 4              | 5            | 6            | 28         | 22           | 18           | 45         | 51           | 48           |  |
| TVS Motors       | 87          | 468               | 5              | 5            | 6            | 18         | 19           | 15           | 18         | 16           | 18           |  |
| Rico Auto        | 62          | 171               | 4              | 4            | 5            | 17         | 16           | 13           | 25         | 18           | 21           |  |
| <b>BANKING</b>   |             |                   |                |              |              |            |              |              |            |              |              |  |
|                  |             |                   | Adj. BV (Rs.)  |              |              | P/ABV (X)  |              |              |            |              |              |  |
| ICICI Bk         | 890         | 17,968            | 240            | 258          | 280          | 3.2        | 3.0          | 2.8          | 15         | 13           | 15           |  |
| SBI              | 1,246       | 14,805            | 627            | 694          | 761          | 2.0        | 1.8          | 1.6          | 16         | 13           | 14           |  |
| HDFC             | 1,625       | 9,168             | 179            | 212          | 253          | 6.6        | 5.5          | 4.6          | 30         | 31           | 32           |  |
| HDFC Bank        | 1,070       | 7,612             | 166            | 193          | 229          | 6.5        | 5.5          | 4.7          | 18         | 20           | 22           |  |
| PNB              | 507         | 3,609             | 283            | 330          | 374          | 1.8        | 1.5          | 1.4          | 17         | 17           | 18           |  |
| UTI Bank         | 469         | 2,975             | 97             | 112          | 132          | 4.8        | 4.2          | 3.5          | 18         | 20           | 21           |  |
| Canara Bank      | 276         | 2,557             | 155            | 181          | 213          | 1.8        | 1.5          | 1.3          | 21         | 19           | 19           |  |
| BoI              | 208         | 2,288             | 84             | 104          | 125          | 2.5        | 2.0          | 1.7          | 15         | 18           | 18           |  |
| Bank of Baroda   | 240         | 1,973             | 206            | 229          | 259          | 1.2        | 1.0          | 0.9          | 13         | 12           | 13           |  |
| IDFC             | 78          | 1,969             | 23             | 26           | 29           | 3.4        | 3.0          | 2.6          | 18         | 18           | 19           |  |
| Union Bank       | 123         | 1,399             | 69             | 82           | 95           | 1.8        | 1.5          | 1.3          | 19         | 18           | 21           |  |
| OBC              | 227         | 1,281             | 163            | 194          | 227          | 1.4        | 1.2          | 1.0          | 25         | 21           | 19           |  |
| Corporation Bank | 346         | 1,122             | 227            | 258          | 292          | 1.5        | 1.3          | 1.2          | 14         | 15           | 15           |  |
| Centurion Bank   | 31          | 1,030             | 6.1            | 8.3          | 9.0          | 5.0        | 3.7          | 3.4          | 10         | 11           | 12           |  |
| Yes Bank         | 135         | 822               | 21             | 34           | 38           | 6.4        | 4.0          | 3.6          | 14         | 10           | 12           |  |
| LIC Hsg.         | 161         | 310               | 135            | 144          | 161          | 1.2        | 1.1          | 1.0          | 16         | 15           | 15           |  |
| <b>CEMENT</b>    |             |                   |                |              |              |            |              |              |            |              |              |  |
| Grasim           | 2,789       | 5,773             | 98             | 176          | 206          | 28         | 16           | 14           | 18         | 27           | 26           |  |
| ACC              | 1,086       | 4,588             | 20             | 50           | 60           | 53         | 22           | 18           | 18         | 32           | 29           |  |
| Gujarat Ambuja   | 141         | 4,341             | 3              | 8            | 8            | 47         | 18           | 17           | 28         | 31           | 27           |  |
| UltraTech Cement | 1,097       | 3,083             | 18             | 59           | 63           | 60         | 19           | 17           | 22         | 42           | 31           |  |

# We have excluded value of investments per share ie Rs.342 from CMP of Rs.888 to calculate core business valuations.



# Enam covered stocks

| Company Name            | Price (Rs.) | Mkt. Cap (US\$ m) | ENAM estimates |              |              |            |              |              |            |              |              |
|-------------------------|-------------|-------------------|----------------|--------------|--------------|------------|--------------|--------------|------------|--------------|--------------|
|                         |             |                   | FDEPS (Rs.)    |              |              | P/E (x)    |              |              | ROE (%)    |              |              |
|                         |             |                   | CY05/ FY06     | CY06E/ FY07E | CY07E/ FY08E | CY05/ FY06 | CY06E/ FY07E | CY07E/ FY08E | CY05/ FY06 | CY06E/ FY07E | CY07E/ FY08E |
| <b>ENERGY</b>           |             |                   |                |              |              |            |              |              |            |              |              |
| NTPC                    | 136         | 25,394            | 7              | 8            | 9            | 19         | 16           | 15           | 14         | 15           | 14           |
| Tata Power              | 560         | 2,502             | 27             | 28           | 30           | 21         | 20           | 18           | 11         | 10           | 10           |
| Reliance Energy         | 520         | 2,501             | 34             | 35           | 35           | 15         | 15           | 15           | 10         | 9            | 8            |
| PTC India               | 57          | 193               | 3              | 3            | 3            | 20         | 23           | 17           | 18         | 15           | 18           |
| <b>ENGINEERING</b>      |             |                   |                |              |              |            |              |              |            |              |              |
| BHEL                    | 2,298       | 12,700            | 68             | 93           | 114          | 34         | 25           | 20           | 27         | 30           | 30           |
| L&T                     | 1,443       | 9,134             | 38             | 48           | 66           | 38         | 30           | 22           | 25         | 25           | 28           |
| Suzlon Energy           | 1,304       | 8,475             | 26             | 42           | 50           | 49         | 31           | 26           | 43         | 37           | 32           |
| Siemens                 | 1,134       | 4,318             | 23             | 40           | 53           | 49         | 28           | 21           | 36         | 44           | 40           |
| ABB                     | 3,712       | 3,552             | 52             | 81           | 113          | 72         | 46           | 33           | 27         | 33           | 34           |
| BEL                     | 1,343       | 2,426             | 73             | 86           | 102          | 18         | 16           | 13           | 32         | 30           | 28           |
| Crompton Greaves        | 209         | 1,728             | 6              | 8            | 11           | 35         | 26           | 20           | 36         | 32           | 32           |
| Cummins                 | 278         | 1,241             | 10             | 13           | 16           | 28         | 21           | 18           | 25         | 28           | 27           |
| Thermax                 | 387         | 1,041             | 9              | 15           | 19           | 43         | 26           | 20           | 24         | 34           | 34           |
| Kirloskar Bros          | 408         | 975               | 12             | 20           | 24           | 34         | 20           | 17           | 28         | 30           | 26           |
| BEML                    | 1,016       | 843               | 47             | 58           | 66           | 22         | 18           | 15           | 22         | 23           | 22           |
| Kirloskar Oil Engines   | 280         | 614               | 11             | 17           | 21           | 26         | 17           | 14           | 16         | 21           | 22           |
| <b>FMCG</b>             |             |                   |                |              |              |            |              |              |            |              |              |
| HLL                     | 217         | 10,790            | 6              | 7            | 8            | 35         | 30           | 26           | 62         | 66           | 72           |
| Nestle                  | 1,136       | 2,474             | 32             | 35           | 44           | 35         | 32           | 26           | 92         | 90           | 92           |
| Dabur                   | 147         | 1,904             | 4              | 5            | 6            | 37         | 30           | 25           | 53         | 54           | 54           |
| Colgate-Palmolive       | 389         | 1,193             | 11             | 15           | 17           | 36         | 27           | 23           | 57         | 69           | 71           |
| Tata Tea                | 720         | 960               | 50             | 48           | 57           | 14         | 15           | 13           | 18         | 16           | 16           |
| Titan Industries        | 859         | 861               | 26             | 29           | 37           | 33         | 30           | 23           | 76         | 47           | 38           |
| Godrej Consumer         | 150         | 767               | 5              | 6            | 8            | 30         | 24           | 18           | 176        | 135          | 115          |
| Marico                  | 540         | 742               | 17             | 22           | 27           | 31         | 25           | 20           | 42         | 35           | 31           |
| <b>INFRASTRUCTURE</b>   |             |                   |                |              |              |            |              |              |            |              |              |
| GMR Infrastruture       | 355         | 2,657             | 4              | 4            | 4            | 92         | 96           | 84           | 11         | 7            | 5            |
| Punj Lloyd              | 1,030       | 1,214             | 10             | 25           | 58           | 105        | 42           | 18           | 7          | 12           | 23           |
| IVRCL#                  | 385         | 1,111             | 8              | 12           | 17           | 16         | 11           | 8            | 21         | 17           | 15           |
| Nagarjuna Construction# | 215         | 1,003             | 10             | 9            | 13           | 17         | 18           | 12           | 16         | 18           | 22           |
| Hindustan Construction# | 147         | 850               | 3              | 3            | 5            | 28         | 25           | 14           | 12         | 10           | 15           |
| Gammon India#           | 420         | 830               | 12             | 13           | 20           | 22         | 20           | 13           | 18         | 13           | 17           |
| Patel Engineering#      | 450         | 606               | 15             | 19           | 22           | 22         | 17           | 14           | 38         | 23           | 16           |

# We have excluded value of BOT investments & the Real Estate value to calculate core business valuations.

# Enam covered stocks

| Company Name                | Price (Rs.) | Mkt. Cap (US\$ m) | ENAM estimates |                 |                 |               |                 |                 |               |                 |                 |
|-----------------------------|-------------|-------------------|----------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|-----------------|-----------------|
|                             |             |                   | FDEPS (Rs.)    |                 |                 | P/E (x)       |                 |                 | ROE (%)       |                 |                 |
|                             |             |                   | CY05/<br>FY06  | CY06E/<br>FY07E | CY07E/<br>FY08E | CY05/<br>FY06 | CY06E/<br>FY07E | CY07E/<br>FY08E | CY05/<br>FY06 | CY06E/<br>FY07E | CY07E/<br>FY08E |
| <b>IT SERVICES</b>          |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Infosys                     | 2,241       | 28,116            | 45             | 69              | 89              | 50            | 32              | 25              | 39            | 44              | 39              |
| TCS                         | 1,219       | 26,926            | 30             | 42              | 52              | 41            | 29              | 23              | 60            | 53              | 44              |
| Wipro                       | 605         | 19,631            | 14             | 19              | 24              | 43            | 31              | 25              | 30            | 31              | 30              |
| Satyam                      | 484         | 7,175             | 16             | 21              | 24              | 31            | 23              | 20              | 27            | 29              | 27              |
| HCL Tech                    | 649         | 4,752             | 24             | 33              | 41              | 27            | 20              | 16              | 20            | 24              | 27              |
| Tech Mahindra               | 1,670       | 4,378             | 18             | 44              | 66              | 91            | 38              | 25              | 43            | 51              | 43              |
| I-flex                      | 1,948       | 3,579             | 29             | 39              | 51              | 68            | 49              | 38              | 18            | 21              | 23              |
| Patni                       | 418         | 1,304             | 22             | 18              | 32              | 19            | 23              | 13              | 16            | 12              | 19              |
| Hexaware                    | 200         | 595               | 7              | 8               | 10              | 27            | 24              | 19              | 30            | 23              | 18              |
| Infotech Enterprises        | 321         | 333               | 11             | 18              | 22              | 29            | 18              | 14              | 27            | 31              | 29              |
| <b>MEDIA</b>                |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Adlabs Films                | 434         | 390               | 6              | 15              | 20              | 74            | 28              | 22              | 10            | 16              | 13              |
| Entertainment Network India | 264         | 283               | 5              | 7               | 8               | 57            | 39              | 35              | 15            | 11              | 11              |
| INOX Leisure                | 144         | 195               | 3              | 6               | 9               | 47            | 25              | 17              | 13            | 15              | 15              |
| <b>METALS</b>               |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| SAIL                        | 89          | 8,319             | 10             | 15              | 16              | 9             | 6               | 6               | 35            | 42              | 34              |
| Hindustan Zinc              | 824         | 7,858             | 34             | 127             | 112             | 24            | 6               | 7               | 52            | 90              | 44              |
| Sterlite Ind.               | 543         | 6,851             | 25             | 72              | 91              | 22            | 8               | 6               | 26            | 40              | 39              |
| Tata Steel                  | 482         | 6,321             | 56             | 81              | 83              | 9             | 6               | 6               | 42            | 40              | 28              |
| Hindalco                    | 174         | 4,557             | 13             | 21              | 24              | 13            | 8               | 7               | 17            | 22              | 20              |
| Nalco                       | 214         | 3,113             | 24             | 33              | 29              | 9             | 7               | 8               | 29            | 31              | 22              |
| Sesa Goa                    | 1,411       | 1,254             | 145            | 181             | 194             | 10            | 8               | 7               | 62            | 54              | 42              |
| <b>PAINTS</b>               |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Asian Panits                | 734         | 1,589             | 22             | 26              | 29              | 33            | 28              | 25              | 33            | 34              | 33              |
| Kansai Nerolic              | 815         | 469               | 34             | 43              | 50              | 24            | 19              | 16              | 23            | 25              | 25              |
| <b>PETROCHEM</b>            |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| ONGC                        | 870         | 42,017            | 72             | 89              | 89              | 12            | 10              | 10              | 22            | 23              | 21              |
| RIL                         | 1,270       | 39,969            | 67             | 78              | 86              | 19            | 16              | 15              | 25            | 29              | 24              |
| IOC                         | 450         | 11,869            | 37             | 50              | 54              | 12            | 9               | 8               | 12            | 15              | 14              |
| Gail                        | 262         | 4,994             | 28             | 28              | 27              | 9             | 9               | 10              | 23            | 19              | 17              |
| BPCL                        | 337         | 2,749             | 16             | 35              | 39              | 21            | 10              | 9               | 4             | 11              | 12              |
| HPCL                        | 278         | 2,133             | 13             | 25              | 30              | 21            | 11              | 9               | 5             | 8               | 9               |
| IPCL                        | 288         | 1,958             | 36             | 48              | 47              | 8             | 6               | 6               | 21            | 21              | 17              |
| Petronet                    | 48          | 816               | 3              | 3               | 3               | 19            | 15              | 14              | 20            | 20              | 19              |
| Chennai Petro               | 216         | 727               | 32             | 46              | 46              | 7             | 5               | 5               | 18            | 22              | 19              |
| Maharashtra Seamless        | 467         | 695               | 24             | 41              | 47              | 19            | 11              | 10              | 35            | 36              | 28              |
| Indraprastha Gas            | 116         | 366               | 8              | 9               | 11              | 15            | 13              | 11              | 28            | 28              | 28              |
| Welspun-Gujarat Stahl       | 93          | 269               | 4              | 5               | 8               | 24            | 18              | 12              | 15            | 36              | 15              |

# Enam covered stocks

| Company Name                        | Price (Rs.) | Mkt. Cap (US\$ m) | ENAM estimates |                 |                 |               |                 |                 |               |                 |                 |
|-------------------------------------|-------------|-------------------|----------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|-----------------|-----------------|
|                                     |             |                   | FDEPS (Rs.)    |                 |                 | P/E (x)       |                 |                 | ROE (%)       |                 |                 |
|                                     |             |                   | CY05/<br>FY06  | CY06E/<br>FY07E | CY07E/<br>FY08E | CY05/<br>FY06 | CY06E/<br>FY07E | CY07E/<br>FY08E | CY05/<br>FY06 | CY06E/<br>FY07E | CY07E/<br>FY08E |
| <b>PHARMACEUTICALS</b>              |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Cipla                               | 251         | 4,400             | 8              | 10              | 13              | 31            | 25              | 20              | 35            | 29              | 27              |
| Sun Pharma                          | 979         | 4,201             | 28             | 35              | 43              | 35            | 28              | 23              | 45            | 39              | 35              |
| Ranbaxy                             | 392         | 3,297             | 6              | 13              | 19              | 69            | 30              | 21              | 9             | 21              | 29              |
| Dr Reddy's                          | 811         | 3,072             | 8              | 42              | 33              | 100           | 19              | 25              | 6             | 26              | 17              |
| Glaxo Pharma                        | 1,164       | 2,227             | 37             | 43              | 48              | 32            | 27              | 24              | 33            | 33              | 30              |
| Glenmark                            | 599         | 1,609             | 6              | 21              | 37              | 94            | 29              | 16              | 25            | 56              | 56              |
| Nicholas                            | 265         | 1,250             | 6              | 10              | 13              | 45            | 28              | 21              | 17            | 19              | 22              |
| Cadila Healthcare Ltd               | 351         | 997               | 13             | 17              | 21              | 27            | 21              | 17              | 26            | 27              | 26              |
| Divi's Lab                          | 3,056       | 885               | 54             | 89              | 143             | 56            | 34              | 21              | 22            | 29              | 36              |
| Biocon                              | 372         | 840               | 17             | 91              | 116             | 21            | 4               | 3               | 21            | 94              | 102             |
| Jubilant Organosys                  | 241         | 780               | 7              | 12              | 15              | 34            | 21              | 16              | 19            | 23              | 24              |
| Dishman Pharmaceuticals & Chemicals | 249         | 388               | 6              | 8               | 12              | 39            | 30              | 21              | 31            | 30              | 33              |
| Shasun Chemicals                    | 110         | 114               | 8              | 8               | 9               | 14            | 13              | 12              | 23            | 21              | 20              |
| <b>RETAIL</b>                       |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Shoppers' Stop                      | 682         | 532               | 8              | 11              | 15              | 86            | 64              | 46              | 14            | 12              | 15              |
| Trent                               | 877         | 286               | 20             | 28              | 42              | 43            | 31              | 21              | 11            | 13              | 18              |
| <b>TELECOM</b>                      |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Bharti Tele-venture                 | 629         | 26,917            | 12             | 19              | 26              | 53            | 33              | 24              | 29            | 33              | 33              |
| RCVL                                | 471         | 20,687            | 2              | 12              | 22              | 200           | 38              | 22              | 8             | 20              | 27              |
| VSNL                                | 424         | 2,731             | 5              | 15              | 25              | 88            | 28              | 17              | 3             | 8               | 12              |
| MTNL                                | 143         | 2,032             | 13             | 13              | 14              | 11            | 11              | 10              | 8             | 7               | 7               |
| <b>TEXTILES</b>                     |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Lakshmi Machine Works Ltd           | 3,594       | 1,004             | 117            | 183             | 219             | 31            | 20              | 16              | 37            | 43              | 38              |
| Raymond Ltd/India                   | 400         | 554               | 23             | 29              | 36              | 17            | 14              | 11              | 12            | 13              | 14              |
| Vardhman Textiles Ltd               | 275         | 359               | 17             | 32              | 38              | 16            | 9               | 7               | 10            | 16              | 17              |
| Arvind Mills Ltd                    | 52          | 244               | 4              | 2               | 4               | 12            | 22              | 12              | 6             | 3               | 6               |
| Gokaldas Exports Ltd                | 609         | 236               | 34             | 44              | 58              | 18            | 14              | 11              | 23            | 20              | 22              |
| Welspun India Ltd                   | 85          | 139               | 4              | 9               | 10              | 20            | 10              | 8               | 7             | 12              | 12              |
| Zodiac Clothing Co                  | 256         | 48                | 15             | 22              | 26              | 17            | 12              | 10              | 13            | 17              | 18              |
| <b>TRANSPORTATION</b>               |             |                   |                |                 |                 |               |                 |                 |               |                 |                 |
| Container Corp                      | 2,132       | 3,129             | 81             | 113             | 137             | 26            | 19              | 16              | 28            | 31              | 30              |
| Jet Airways                         | 615         | 1,200             | 10             | (54)            | (33)            | 61            | (11)            | (19)            | 4             | (23)            | (17)            |

Source: Company, ENAM Research

Note: ICICI Bank, HDFC valuations are calculated after including the value of investments.

Note: M&M - Standalone FDEPS

Note: Price as on December 29, 2006

# Appendix: Database of Eco indicators

| Nov-06                                   | Current | % chg |       |       |      |
|--|---------|-------|-------|-------|------|
|  |         | 1M    | 3M    | 6M    | 12M  |
| <b>Industrial Production Index - Oct</b> |         |       |       |       |      |
| General                                  | 238     | (1.9) | 0.9   | 5.6   | 6.2  |
| Manufacturing                            | 251     | (3.3) | 0.2   | 5.8   | 6.0  |
| Mining                                   | 158     | 7.9   | 4.1   | 0.8   | 4.0  |
| Electricity                              | 212     | 5.5   | 5.6   | 7.3   | 9.7  |
| <b>Inflation Index - Nov</b>             |         |       |       |       |      |
| WPI                                      | 209     | 0.2   | 1.9   | 3.8   | 5.3  |
| CPI                                      | 127     | 0.0   | 2.4   | 5.0   | 6.7  |
| <b>Balance of payments (USDm) - Nov</b>  |         |       |       |       |      |
| Exports                                  | 9,681   | 0.6   | (6.7) | (3.6) | 33.6 |
| Imports                                  | 15,876  | 0.3   | 14.5  | 11.0  | 42.9 |
| <b>Banking Trends (INRbn) - Nov</b>      |         |       |       |       |      |
| Bank Credit                              | 16,837  | 1.7   | 6.2   | 12.8  | 28.8 |
| Bank Deposits                            | 23,314  | 1.7   | 4.3   | 9.1   | 21.4 |
| Non-food credit                          | 16,451  | 1.6   | 6.7   | 13.1  | 30.1 |
| Money Supply(M3) % actuals               | 15.9    | 15.8  | 14.9  | 18.2  | 20.9 |

| Nov-06                 | Current | Actuals |       |       |       |
|------------------------|---------|---------|-------|-------|-------|
|                        |         | 1M      | 3M    | 6M    | 12M   |
| 10Y Bond Yield (%)     | 7.4     | 7.6     | 7.9   | 7.7   | 7.1   |
| Forex Reserves (USDbn) | 172.8   | 167.1   | 165.3 | 162.6 | 142.2 |
| Reverse REPO (%)       | 6.0     | 6.0     | 5.8   | 5.5   | 5.0   |

| Nov-06  | Current | % chg  |        |        |       |
|---|---------|--------|--------|--------|-------|
|   |         | 1M     | 3M     | 6M     | 12M   |
| <b>Auto ('000) - Nov</b>                          |         |        |        |        |       |
| Passenger Car Sales                               | 109     | (4.8)  | 0.7    | (0.7)  | 25.8  |
| CV-Sales  | 20      | 2.8    | 16.9   | 26.5   | 50.2  |
| 2-W Sales   | 722     | (17.1) | 15.3   | (0.1)  | 14.5  |
| Tourist arrivals (nos) - Oct                      | 394,009 | 42.7   | 19.0   | 21.1   | 19.8  |
| Total comm traffic at ports ('000 tonnes) - (Oct) | 38,797  | 8.9    | 9.0    | 19.8   | 11.8  |
| Cellular subscribers (mn) - Nov                   | 101     | 5.3    | 16.4   | 33.9   | 82.2  |
| Cement Desp (m tonnes) - Nov                      | 12      | (0.9)  | 12.8   | (2.8)  | 13.1  |
| Diesel Prod (HSD) ('000 tonnes) (Oct)             | 4,402   | 4.8    | (2.5)  | 12.1   | 19.6  |
| <b>Crude Oil - (Nov)</b>                          |         |        |        |        |       |
| Brent 38 Uk \$/bbl                                | 62      | 4.1    | (11.4) | (13.2) | 13.5  |
| Dubai Fateh 32 \$/bbl                             | 59      | 4.7    | (10.4) | (8.7)  | 17.8  |
| <b>LME Spot Prices (\$/metric tonnes) - (Nov)</b> |         |        |        |        |       |
| Zinc  | 4,390   | 2.3    | 31.8   | 12.3   | 156.4 |
| Copper  | 6,936   | (6.4)  | (9.3)  | (14.8) | 57.5  |
| Lead  | 1,675   | 1.1    | 37.1   | 59.2   | 57.4  |
| Aluminium   | 2,686   | (5.2)  | 10.2   | (1.0)  | 24.4  |
| Steel Imports Cold Rolled Coil                    | 550     | 1.4    | (3.5)  | 13.4   | (9.8) |
| <b>Bullion (Nov)</b>                              |         |        |        |        |       |
| Gold (Rs/ 10gm)                                   | 9,205   | 5.3    | (2.3)  | (5.8)  | 24.6  |
| Silver (Rs/ kg)                                   | 19,421  | 4.5    | 0.8    | 0.5    | 58.7  |

Source: Bloomberg, CMIE

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